

2009

A YEAR OF CELEBRATION

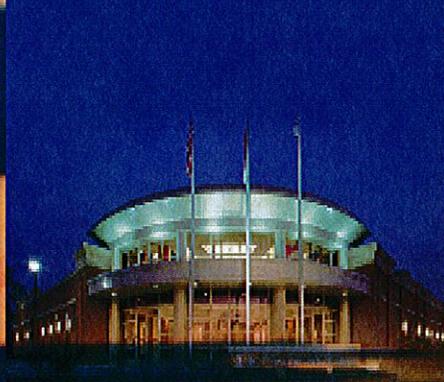
100th

HIGH POINT MARKET



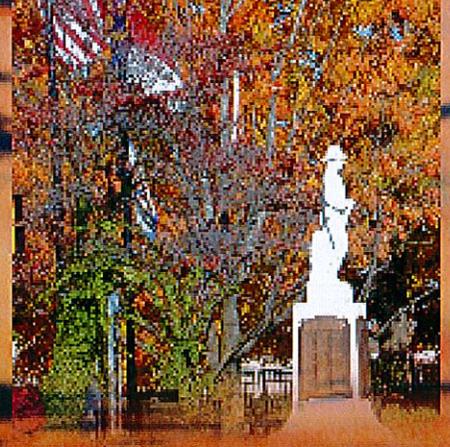
90th

HIGH POINT CHAMBER



150th

CITY OF HIGH POINT



City of HIGH POINT NORTH CAROLINA Annual Budget 2009-2010





About the Cover

The city of High Point received its charter from the N. C. General Assembly on May 26, 1859. In celebration of the city's sesquicentennial, the High Point Market's centennial, and the High Point Chamber's 90th anniversary, graphic artist Mary Leslie English created the cover art, which is used courtesy of the HIGH POINT ENTERPRISE



City of High Point North Carolina

Annual Budget And Performance Objectives and Measures

Fiscal Year 2009 - 2010

*Presented to the
City Council on
May 18, 2009*

*Adopted in final form
by the City Council
on June 18, 2009*



City Council

Rebecca R. Smothers, Mayor
William S. "Bill" Bencini, Jr. - Ward 4, Mayor Pro Tem

Bernita Sims - Ward 1
Foster Douglas - Ward 2
Mary Lou Blakeney – At Large

Michael D. Pugh - Ward 3
M. Christopher "Chris" Whitley – Ward 5
John Faircloth - Ward 6

Latimer B. Alexander IV – At Large

Administrative Staff

Strib Boynton, City Manager
William P. "Pat" Pate, Assistant City Manager
Randy E. McCaslin, Assistant City Manager
Louanne C. Hedrick, Budget & Evaluation Officer
Glenda S. Barnes, Budget Analyst
Ernestine W. Gaines, Budget Technician

City of High Point, North Carolina
P. O. Box 230
211 S. Hamilton St.
High Point, North Carolina 27261

Telephone (336) 883-3296
Fax (336) 883-3052
TDD (336) 883-8517

This printed material will be provided in an alternative format upon request.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of High Point
North Carolina**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of High Point, North Carolina for its annual budget for the fiscal year beginning July 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**CITY OF HIGH POINT
ANNUAL BUDGET
FISCAL YEAR 2009- 2010**

TABLE OF CONTENTS

INTRODUCTION	Page
Mission / Vision Statement	i
Introduction	ii
Organizational Chart	iii
Appointed Officials	iv
About High Point	vi
Demographic Information	vii
Budget Preparation Process	ix-x
Budget at-a-Glance Diagram.....	xi
Budget Preparation Schedule	xii-xiv
Budget Development Policies	xv-xvi
Budget Ordinance Amendment Policy	xvii
Accounting System Policies	xviii-xix
Electric Fund Transfer Policy.....	xx
Basis of Budgeting and Budget Structure	xxi
Budgetary Fund Structure Diagram.....	xxii
Description of Budgeted Funds	xxiii
 BUDGET MESSAGE	 M1-M27
 SUMMARIES/ANALYSIS	
2008-2009 Summary of Revenues and Expenditures and Estimated Fund Balances...	2-3
General Government Expenditures By Function and General Revenues by Source	5
Estimated Changes in Fund Balances.....	7
Revenue Data:	
Major Revenue Assumptions and Trend Analysis.....	8-16
Analysis of Revenues by Source.....	19-20
Consolidated Revenue Summary - All Funds.....	22-23
Major Revenue Collection Histories.....	24-25
Property Tax Information:	
Estimated Levy and Property Valuation.....	26
Tax Values, Rates, Collections.....	27
Property Valuation Overview.....	28
Expense Data:	
Analysis of Expenditures By Function.....	30-34
Consolidated Expenditure Summary - All Funds.....	35-36

	Page
SUMMARIES/ANALYSIS (continued)	
Full-time Positions Graph and Authorized Positions per Capita.....	37
Summary of Personnel Complement.....	38-41
Debt Service Policies and Overview.....	42-43
Assessed Values and Debt Limitations.....	44
Debt Outstanding Portfolio by Fund.....	45
Debt Outstanding and Maturities Schedule.....	46
GENERAL FUND	
Revenue and Expense Summary	47
General Fund Departments	
City Council.....	49
City Clerk.....	49
City Manager	50
Budget and Evaluation	51
City Attorney	52
Public Information	53
Human Relations	54
Human Resources	55-56
Financial Services	58-58
Engineering Services	59
Information Technology Services	60-61
Systems Project Administration	62
Police	63-65
Fire	66-67
Parks and Recreation	68-69
Library	70-73
Theatre	74
Economic Development	75-76
Planning and Development	
Planning.....	77-79
Building Inspections.....	77-79
Community Development/Housing	80
Core City Development	81
Transportation	82-83
Public Services	84-87
Administration.....	84
Cemeteries.....	84
Environmental Services.....	84-87
Street Maintenance.....	84-87
Special Appropriations.....	88
Transfers and Reimbursements.....	88
General Contingency	88
GENERAL DEBT SERVICE FUND	
General Debt Service Fund Summaries.....	89
List of General Debt Service for 2009-10 By Issue.....	90

	Page
GENERAL CAPITAL PROJECTS FUND	
General Capital Projects Fund Summary.....	91
General Capital Projects Appropriations for 2009-10.....	93
WATER-SEWER FUND	
Water-Sewer Revenue and Expense Summary	95
Water-Sewer Operating	99-102
Water-Sewer Debt Service for 2009-10 By Issue.....	103
Water-Sewer Capital Projects Appropriations for 2009-10.....	104
ELECTRIC FUND	
Electric Revenue and Expense Summary	105
Customer Service	109-110
Electric Operating and Maintenance	111-113
Electric Capital Projects Appropriations for 2009-10.....	114
PARKING FUND	
Parking Revenue and Expense Summary	115
Parking Facilities Operating	116-117
LANDFILL FACILITIES FUND	
Landfill Revenue and Expense Summary	119
Landfill Facilities Operating	120-121
Municipal Recycling Facility	120-121
Landfill Capital Projects Appropriations for 2009-10.....	122
STORM WATER FUND	
Storm Water Revenue and Expense Summary	123
Storm Water Maintenance	124-125
Storm Water Debt Service or 2009-10 By Issue.....	126
Storm Water Capital Projects Appropriations for 2009-10.....	127
CENTRAL SERVICES FUND	
Central Services Revenue and Expense Summary	129
Radio Repair Shop	130
Computer Replacement	131
Facility Services	132-133
Fleet Services	134-135

	Page
OTHER FUNDS	
Economic Development Fund	137
Market Authority	138
Special Grants Fund	139
Community Development Fund	140-141
Mass Transit Fund	142
CAPITAL IMPROVEMENT PROGRAM	
First Year Funding of Five-Year Program.....	143
Relationship Between Operating and Capital Budgets	144
Capital Projects by Funding Source.....	145-152
General Capital Projects.....	153-156
Water-Sewer Capital Projects.....	157-158
Electric Fund Capital Projects.....	159
Parking, Landfill, Storm Water Capital Projects.....	161-163
Capital Project Ordinances.....	165-166
GLOSSARY	167-175
ACCOUNTING UNIT and ACRONYM DIRECTORY	177-183



VISION

“The single most livable, safe and prosperous community in America.”

MISSION

“The City will serve as the catalyst for bringing together the community’s human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.”

Introduction

Contained in this document is the City of High Point Fiscal Year 2009-2010 Budget. In addition to the budget ordinance, you will find the performance objectives for all of the City's departments. In fiscal year 2001-02, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Ten service areas from the City of High Point were included in the project. These were Residential Refuse Collection, Household Recycling, Yard Waste/Leaf Collection, Asphalt Maintenance and Repair, Police, Emergency Communications, Fire Services, Building Inspections, Fleet Maintenance and Human Resources. For the year 2006-07 Water Services was added to the list of services. This project provides comparable and reliable performance indicators from other municipalities in North Carolina. Elsewhere within the document, key performance measures have been indicated for some of the large departments in the City. This effort will continue to expand going forward in future documents.

The budget format was prepared to make it simple and easy to read. We have tried to prepare a document that contains the information necessary for the City Council and the citizens of High Point to understand the operations of the City and the resources and costs necessary to carry out its various missions for fiscal year 2010. The book is divided into funds beginning on page 47 with the General Fund. Budget summary information and the performance objectives and measures, as applicable, of each department are contained in these sections. The City's Five-Year Capital Improvement Program along with a description of each project is found beginning on page 143.

The Analyses/Summaries section, beginning on page 1 contains revenue and expense summaries, assumptions, charts, and other data pertinent to the preparation of this budget. Revenue information is presented first, and expense summaries follow.

Additional summaries, charts and graphs, such as the various funds, Revenue and Expense Summaries, are found at the beginning of each fund's section. The Revenue and Expense Summaries are helpful to provide a consolidated picture of each fund's revenue and expense status.

A glossary of frequently used terms is found beginning on page 167 to assist you in understanding the budget.

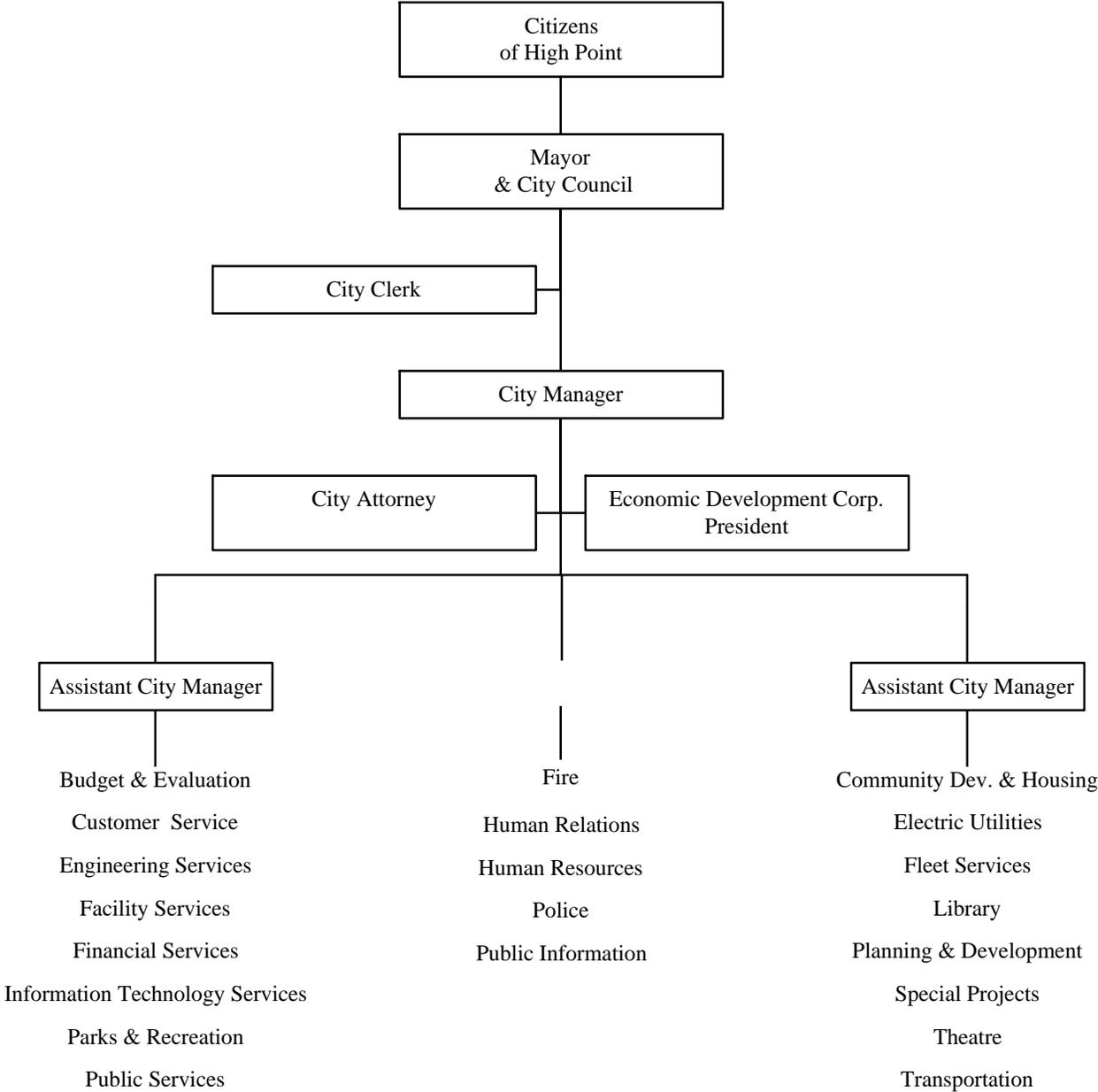
We hope that this book is presented in a fashion that will aid you in the location of specific information. Your comments and suggestions are greatly appreciated in helping us compile a document that serves your needs.

Any comments or questions should be directed to:

**City of High Point
Budget and Evaluation Division
P. O. Box 230
High Point, N. C. 27261**

**Telephone: 336-883-3296
Fax: 336-883-3052
TDD: 336-883-8517**

Organizational Chart
City of High Point
as of May 2009



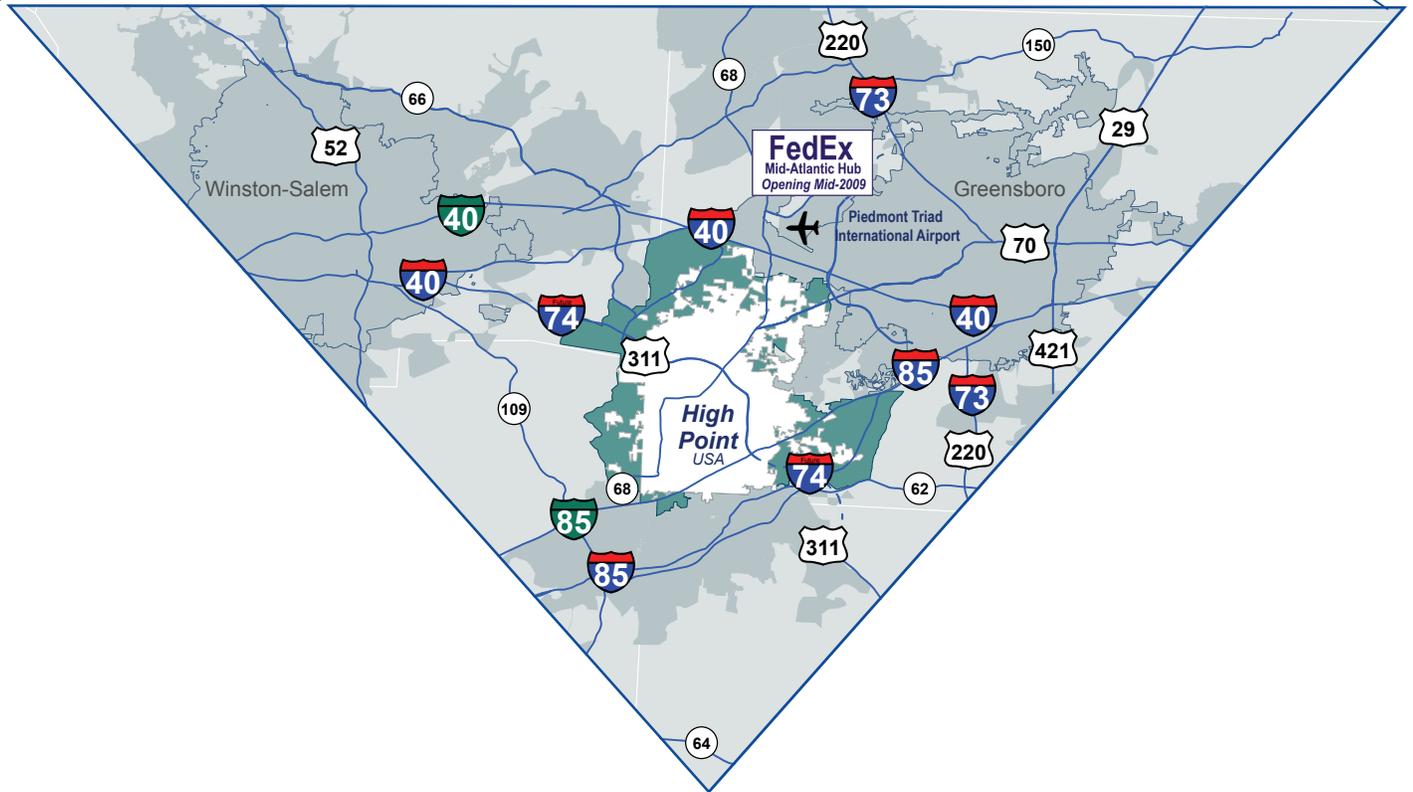
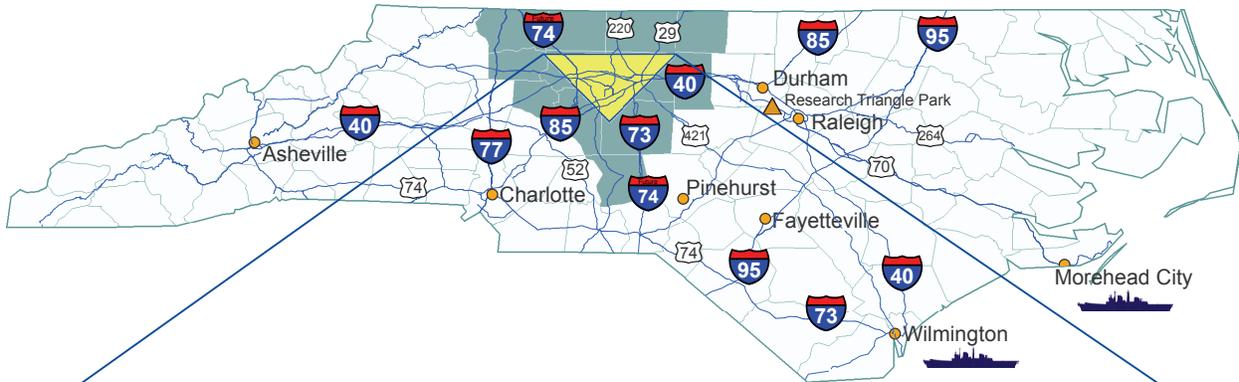


Appointed Officials

Strib Boynton
Fred P. Baggett
Joanne L. Carlyle
Lisa B. Vierling
Randy E. McCaslin
William P. "Pat" Pate
B. Keith Pugh
John R. McCrary
Alvenna "Al" Heggins
Jeffrey A. Moore
Garey Edwards
W. Chris Thompson
Mark V. McDonald
James H. Fealy
Allen Oliver
G. Lee Burnette
David E. Taylor
Kem B. Ellis
Michael E. McNair
Steve Lingerfelt
Louisa G. Hart
Warren E. Larson
Alice C. Moore
Loren H. Hill
Timothy M. McKinney
Gary L. Smith
Louanne C. Hedrick

City Manager
City Attorney
Asst. City Attorney
City Clerk
Assistant City Manager
Assistant City Manager
Engineering Services Director
Human Resources Director
Human Relations Director
Financial Services Director
Electric Utilities Director
Public Services Director
Transportation Director
Police Chief
Parks & Recreation Director
Planning & Development Director
Fire Chief
Libraries Director
Community Development Director
Info. Technology Serv. Director
Theatre Director
Customer Service Director
Public Information Director
Economic Development Director
Facilities Services Director
Fleet Services Director
Budget & Evaluation Officer

High Point USA: Central Location in North Carolina's Piedmont Triad Region



About High Point

High Point is a thriving city of almost 100,000 residents situated along the rolling Piedmont Crescent region of North Carolina. High Point lies in four counties, Guilford, Davidson, Forsyth and Randolph. With Greensboro and Winston-Salem, High Point anchors the Piedmont Triad Region with a population of 1.6 million. It is the nation's 37th largest metro area. Centrally positioned along the East Coast with easy access to several interstate highways and the Piedmont Triad International Airport, High Point is a great place to live and to do business.

Home of the semi-annual International Home Furnishings Market, the largest wholesale finished goods home furnishings market in the world, High Point has a tremendous impact on the economy of the entire Piedmont Triad. An average of 85,000 retail home furnishings buyers, manufacturers sales representatives, interior designers, and news media attend each market held in April and October of each year. All 50 states and more than 110 foreign countries are represented at these markets. For the State, the annual economic impact is \$1.2 billion and over 13,000 jobs.

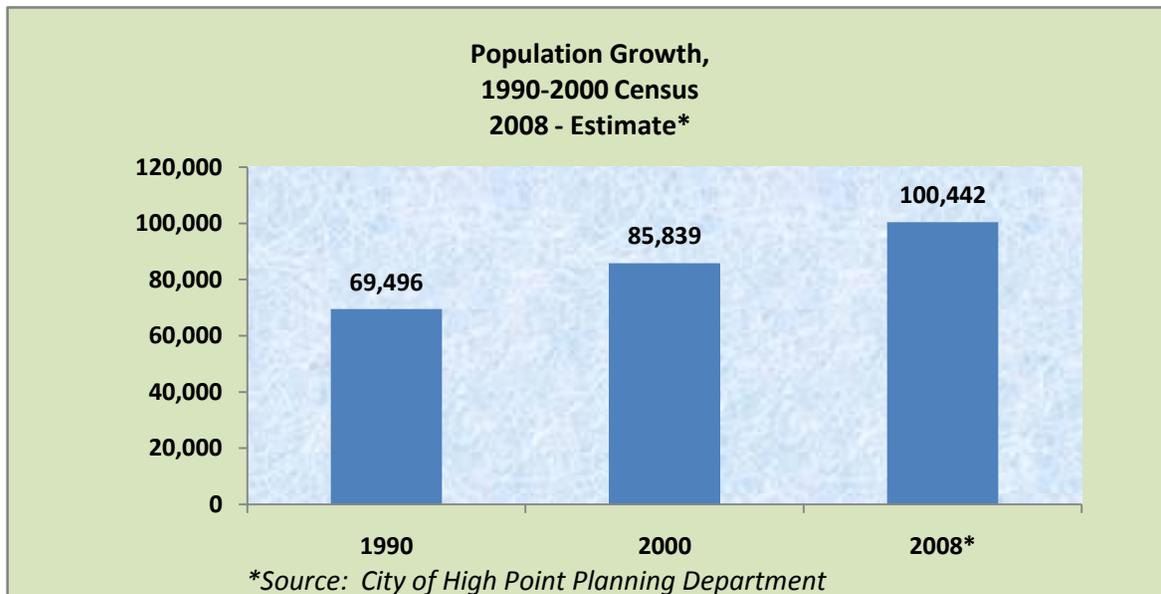
Following are some pertinent facts about the City of High Point.

General Information

Form of Government	Council/Manager	<u>Police Protection</u>	
Date Incorporated	1859	Proposed Positions	266
Date Present Charter Adopted	1937	Police Calls	148,121
		Vehicular Units	257
		Jails (maintained by Guilford County)	
<u>Land Area (sq. mi.)</u>		<u>Fire</u>	
High Point	55.25	Number of Stations	14
Guilford County	650.1	Proposed Positions	224
		Vehicular Units	70
Paved Streets (miles)	433.41	Total # of Employees	
Unpaved Street (miles)	3.63	Proposed- All Departments	1,388
Alleys (miles)	2.0	<u>Weather (seasonal averages)</u>	
# Of Off Street Parking Spaces	1,234	Annual Precipitation (inches)	42.62
# Of On Street Parking Spaces	380	Annual Snowfall (inches)	8.70
<u>Utilities</u>		<u>Culture/Recreation</u>	
Water Plant Capacity (MGD)	24	Libraries	1
Eastside Plant (MGD)	26	Number of Holdings	286,887
Westside Plant (MDG)	6.2	Theatre (seats)	963
Miles of Pipe - Water	682	Recreation Centers	5
Miles of Pipe - Sewer/Sanitary	889	Senior Citizen Center	1
Miles of Pipe -Sewer/Storm	604	Parks	38
Water Pumped (MGD)	12.5	Swimming Pools (city owned)	2
Sewer Treated (MGD) Eastside	12	Golf Courses (city owned)	2
Sewer Treated (MGD) Westside	3.8	Park & Open Space Acreage	3,804
<u>Electric System</u>			
Number of Customers	39,349		
Miles of Overhead Lines	420		
Miles of Underground Lines	314		
# of Electric Substations	13		
KWH Purchased in FY 2007	1,171,864,000		

Demographic Information

<u>Population</u>	
High Point	100,442
Guilford County	472,216



Age Composition %

0-14	22.3%
15-24	12.9%
25-34	15.6%
35-44	16.2%
45-64	21.0%
65 +	12.0%

Median Age

34.4

Population % - Ethnic Origin

White	60.6%
African-American	31.8%
American Indian	0.5%
Asian or Pacific Islander	3.3%
Other	3.8%
	100.0%

Gender Composition %

Male	47.8%
Female	52.2%

Number of Public Educational Institutions

Elementary Schools	14
Middle Schools	6
High Schools	6

Colleges/Universities

Guilford Technical Comm. College - 2 Year
 High Point Univ.- 4 Year & Grad. School
 John Wesley College - 4 Year
 Shaw University - 4 Year

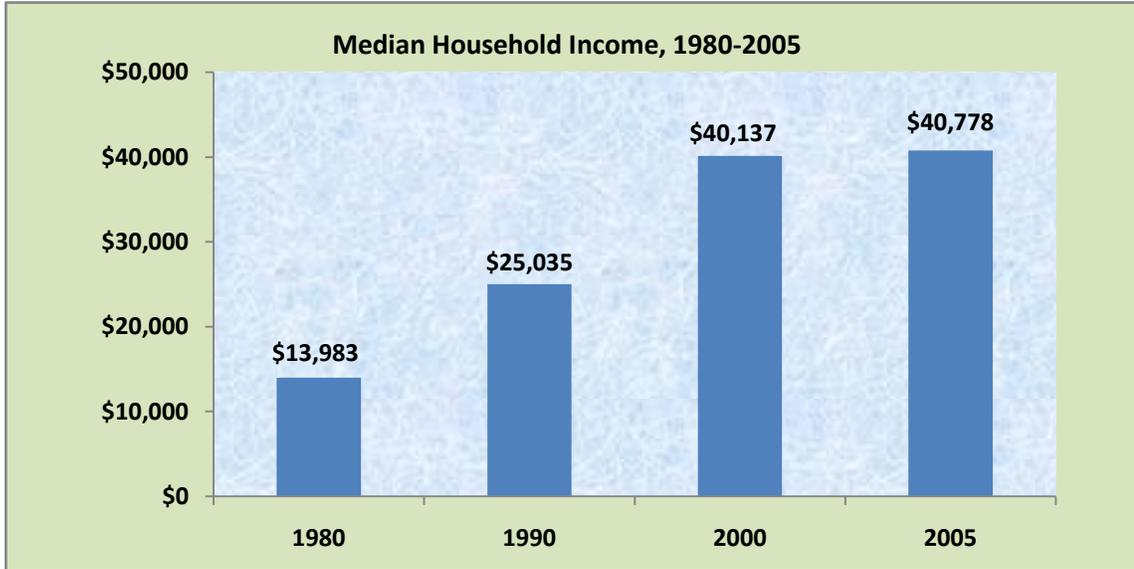
Educational Attainment (Persons 25 yrs & over)

Less Than 9th Grade	7.9%
9th-12th Grade, No Diploma	14.9%
High School, No Degree	25.8%
Some College, No Degree	20.1%
Associate Degree	5.8%
Bachelor's Degree	19.0%
Graduate/Professional Degree	6.5%

ECONOMIC INFORMATION

FY 2009-10 Tax Rate/\$100 Valuation

High Point	\$0.6330
Guilford County	\$0.7374



Employment & Labor Force (2008)

	<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>		<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>
Manufacturing	17.0%	\$ 826	Public Administration	4.1%	782
Retail Trade	10.7%	492	Other Serv. Ex. Pub. Admin.	2.4%	531
Health Care/Social Asst.	11.0%	750	Information	1.7%	997
Admin. & Waste Services	8.1%	429	Mgmt. Of Co. & Enterprises	2.1%	1,471
Accommodation & Food	8.0%	265	Real Estate & Rental/Lease.	1.2%	752
Transp. & Warehousing	5.4%	782	Arts Entertainment & Rec.	1.3%	333
Educational Services	7.3%	819	Utilities	0.2%	1,145
Wholesale Trade	5.7%	903	Unclassified	0.2%	799
Finance & Insurance	4.8%	961	Mining	0.1%	920
Construction	5.0%	753	Agriculture Forestry		
Professional & Tech Serv.	3.5%	1,031	Fishing & Hunting	0.2%	540



Average Annual Unemployment Rate (2008)

High Point	6.5%
Guilford County	6.2%
North Carolina	6.3%
United States	5.8%

Source: High Point Economic Development Corporation for Medial Household Income, Employment and Unemployment Data

Budget Preparation Process

Preparation of the City of High Point's Fiscal Year Budget is a process that involves the citizens of High Point, the High Point City Council, individual city departments, and the City Manager's budget team.

It is a process that begins in **November** with the distribution of personnel budget work papers to departments. These work papers present the current personnel complement, salary information, and forms for requests for next year funding. Departments submit their work to the Human Resources Department during **December** at which time they are reviewed with the department heads. Generally, new position requests are not included in the proposed budget but are submitted separately to the City Manager for consideration later in the budget process.

A **budget kick off meeting** is held by the City Manager during the first half of **December**. During this meeting, a preview of the economic forecast for the coming fiscal year is presented to department directors. General budget preparation instructions as well as immediate goals and directives are presented. Time is allowed for each department to present their views regarding operations in the new fiscal year and any potential problems, which could impact other departments.

Capital Budget Preparation: In **November**, departments begin preparing their Five-Year Capital Improvement Program. This process requires departments to submit financial forms for each project, detailing the description of the project, the projected begin and end dates, as well as how the project will be financed.

In early **December**, department directors submit the Five-Year Capital Improvement Program (CIP) requests to the Budget and Evaluation Division. Each department ranks their department projects by priority. The Budget and Evaluation Division prepares the CIP recommendations to be included in the proposed CIP plan. The Assistant City Managers, department directors, and the budget team perform the next review of

these requests. At this time, changes that best meet the City's needs as a whole are incorporated into the departments' requests. Upon completion of these reviews in **January**, the program is then presented to the City Manager for review at which time additions or reductions may be made as any new priorities are identified.

At the City Council's discretion, a **City Council/Management Team retreat** is held in late **January** or **February** during which the City Council communicates their concerns and priorities for the upcoming year. The City Manager's staff presents an overview of the current budget year, preview of the year-end financial picture and major capital projects on the horizon. This important meeting provides valuable insight and feedback from Council members for the management team to use in developing the proposed budget.

Operating Budget Preparation:

The next major phase in the preparation of the budget occurs in **January** with the distribution of the revenue work papers. These work papers allow the departments to prepare revenue estimates for the current fiscal year and projections for the upcoming fiscal year. These estimates and projections are essential elements of the revenue and expenditure forecasts for the new fiscal year. During **January-February**, the Budget and Evaluation Division prepares the estimated fund balances for the current fiscal year based on the estimated revenue receipts and expenditures for the current fiscal year.

Also in **mid-January**, expenditure budget work papers are distributed to departments. Departments use these work papers to submit their operating budget requests for the new fiscal year. Both revenue and expense work papers are returned to the Budget and Evaluation Division in **February**.

Budget Preparation Process, continued

Budget review meetings are scheduled during **March** with department heads and the Budget and Evaluation Division to study their requests. The City Manager is given a briefing on any new programs that are being proposed, new position requests, as well as major increases in the budget requests. The Budget and Evaluation Division makes the initial recommended budget to be reviewed with the City Manager. The Manager makes the any final revisions to the proposed budget along with the proposed tax rate and utility rates for the new fiscal year.

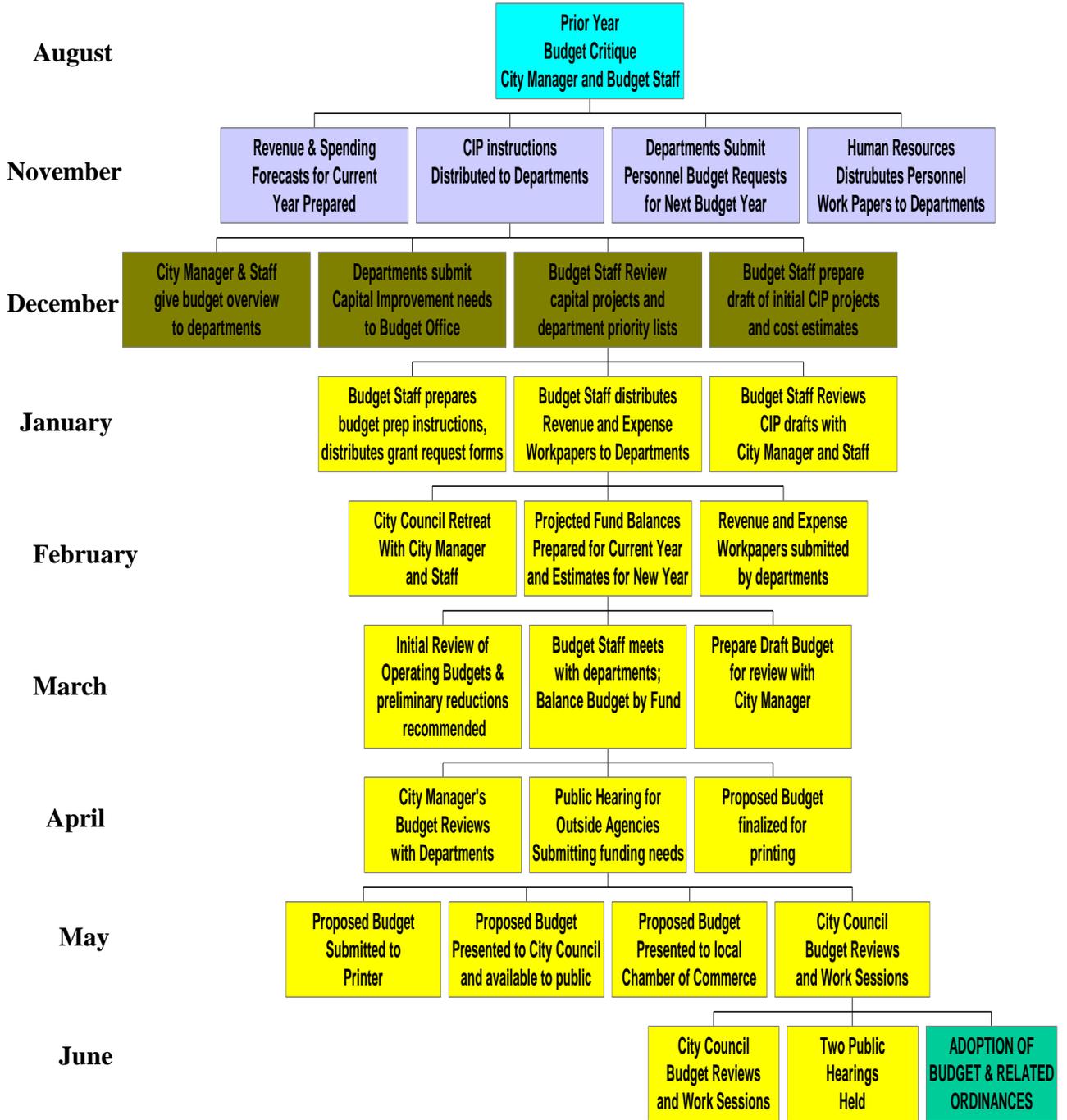
In **May** the City Manager's **proposed budget is presented to the City Council, the press, and the public.** The proposed budget is made available for public inspection in the office of the City Clerk, the Library, and the Budget and Evaluation office.

During **May and early June**, the City Council holds a series of budget study sessions in which intense study of the budget occurs. During these meetings the City Council reviews the budget and makes any necessary adjustments. North Carolina General Statutes require one public hearing be held for public comment on the proposed budget. In a concentrated attempt to give opportunity to the citizens of High Point, two **Public hearings** are scheduled by the City Council for public input on the budget. These hearings are usually conducted in June. **The City Council formally adopts the budget at a regular City Council meeting on or prior to June 30.**

The proposed budget is also posted on the City of High Point's website and can be accessed at www.high-point.net.

CITY OF HIGH POINT

Budget Schedule At-A-Glance



2009-10 Budget Preparation Schedule

November 5, 2008	<ul style="list-style-type: none">◆ motor vehicle expense budget prep◆ radio equipment services expense budget prep◆ computer replacement expense budget prep
Nov 4-7, 2008	Fletcher training for budget staff and ERP staff
November 17, 2008	Five -year CIP instructions distributed to departments; respective capital improvement plans to be submitted to Budget Office by Dec. 30, 2008
November 17, 2008	Human Resources distribute budget work papers - Decisions regarding staffing levels, and pay rates and ranges occur among the department heads, Human Resources, and City Manager
December 17, 2008	Departments submit personnel budget work papers to Human Resources
November 02 thru November 28, 2008	Budget office prepares estimated spending and revenues for current budget year; Prepare forecast for revenues vs. expenditures for 2008 - 2009
December 05, 2008	<ul style="list-style-type: none">◆ motor vehicle expense budgets due to Budget Office◆ radio equipment services expense budgets due to Budget Office◆ computer replacement expense budgets due to Budget Office
December 9-12, 2008	End-Users Training
December 19, 2008	Five-Year Capital Improvement requests submitted by departments including project justification, cost estimates, available resources, project timetables, projected impacts on operating budgets
December 30, 2008 thru January 16, 2009	Budget Office review of CIP project requests, priorities, cost estimates; prepare draft of initial projects to be funded in upcoming budget year
January 02-05, 2009	Prepare budget preparation instructions Budget Office mails/distributes budget preparation memos: <ul style="list-style-type: none">• Outside Agencies • Grant Funds request forms distributed to departments
January 14-31, 2009	Budget Office Review CIP draft with City Manager, Assistant City Managers, Departments
January 16-17, 2009	Budget Kickoff meetings with Department Directors City Manager, Assistant City Managers, Budget staff, department heads meet to discuss: <ul style="list-style-type: none">• City's financial outlook, major issues and concerns for 2009-2010• The upcoming budget process – overview

Budget Preparation Schedule (cont'd)

January 16, 2009	Distribution of revenue projection work papers to the department heads which allows departments to present what they feel is the amount of revenue from rates and user fees which will be generated in the coming year. Rate and user fee increases or decreases will be discussed at the time the work papers are presented to the Budget Office
January 16, 2009	Distribution of expense operating budget request work papers to Departments
January 26, 2009	The following budget preparation forms and estimates should be in hand to assure the timely preparation of the budget document. In order for this information to be obtained discussions will occur among the department heads regarding such things as motor equipment and radio and communications needs for the coming year: <ul style="list-style-type: none">◆ Outside Agencies requests (01/30/09)◆ insurance estimates (01/30/09)
February 03, 2009	Grant Forms Due from Departments
February 06, 2009	Revenue budget estimate work papers due in Budget Office from operating departments Projected fund balances for Fiscal Year 2008 - 2009 and projected revenues for Fiscal Year 2009 - 20010 completed by the Budget Office
February 13, 2009	Expense budget work papers and appendix for for Fiscal Year 2009-2010 submitted to the Budget Office
February 18, 2009	Performance Objectives & Measures for first 6 months for current year 2008-09
February 18, 2009 thru March 21, 2009	Initial review of departmental operating budget requests by Budget office: <ul style="list-style-type: none">• determine preliminary reductions,• March 10-13 2009 Budget Staff meet with departments• balance budget by fund
March 16-31, 2009	Prepare <u>draft</u> of balanced budget for review with City Manager
April 06, 2009	City Council Public Hearing for Outside Agency Funding 5:30 p.m.
April 6-13, 2009	Meetings will be scheduled during April with department heads, Budget Office and City Manager to discuss budget requests and funding levels, which will result in the proposed budget for the City
May 05, 2009	Proposed budget document finalized for printing

Budget Preparation Schedule (cont'd)

4:45 - Monday, May 18, 2009	City Manager presents Budget
3:00 – 5:00 Wednesday, May 20, 2009	First City Council Budget Work Session
9:00 – 11:00 Thursday, May 21, 2009	Second City Council Budget Work Session
4:00 - Tuesday, May 26, 2009	Third City Council Budget Work Session – if necessary
5:30 - Monday, June 1, 2009	First Public Hearing at 5:30 p.m. as advertised
9:00 - Thursday, June 4, 2009	Second Public hearing at 9:00 a.m. as advertised
9:00 - Monday, June 18, 2009	Adoption of 2009-2010 annual budget, electric rates, and related ordinances

Budget Development Policies

State Budget Statutes

The City of High Point annual budget shall be prepared in accordance with the General Statutes of the State of North Carolina section 159-8(a) that requires an annual balanced budget as defined as follows: *The budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.*

The City of High Point adheres to State Statutes by strictly applying the following policies in the development of its annual operating budget. These policies provide the basis for decision-making and in continuing a tradition of financial stability in High Point's operation.

Budget Policy

1. The City of High Point shall prepare an annual budget appropriation document covering the twelve-month period beginning July 1 and ending June 30 of the following year.
2. Before April 30- of each year, each department head shall present budget requests and revenue estimates for the coming budget year.
3. The proposed budget document shall be presented to the City Council for consideration no later than June 1 with adoption of the approved ordinance by June 30.
4. One public hearing is mandated by North Carolina State General Statutes. The City of High Point schedules **two public hearings** to receive input on the development of the budget.
5. The City budget will be developed incorporating all programs and service levels as established by City Council and as required by all statutes.
6. Budgets shall be prepared at the department level and provide the basis for

the City's financial management and operation. The adopted appropriations by fund shall constitute the maximum expenditure authorization for that fund and may be amended only by action of the City Council.

Revenue Policy

1. Estimation of revenue receipts shall be realistic and attainable both in the determination of fund balance generation in the current fiscal year and in the estimated receipts for the following fiscal year. Where judgment is required, conservatism shall be the rule.
2. Amounts appropriated into fund balance shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the close of the fiscal year proceeding the budget year.
3. Every effort shall be made to maintain a balance of 10% of the City's estimated expenditures in undesignated fund balance. Appropriations from unappropriated fund balance shall be made only at the direction of the City Council.
4. Water, sewer, and electric rates shall be set at an amount that will enable these funds to be self-supporting.
5. The former practice of transferring from the Electric Fund to supplement the General Fund was eliminated beginning with the 2000-01 Budget. This practice has continued through this budget. (*Refer to Electric Fund Transfer Policy on page xx*).
6. One-time or special revenues shall not be used to finance ongoing City operations but rather be used for the funding of special projects.
7. An aggressive policy of seeking the collection of delinquent utility and license fee accounts will be maintained.

Budget Development Policies

Debt Management Policy

The goal of the City's debt policy is to maintain a sound fiscal position by managing its debt prudently to maintain a sound financial position and protect its credit rating. Long-term debt shall only be used to finance those capital projects that cannot be financed with current revenues and will require strong financial administration.

When the City considers debt financing, analyses of the financial impact of short-term and long-term issuing of the debt is considered. Issuing long-term debt commits the city's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. For this reason, it must be determined that future citizens will receive benefit from the capital improvement that the debt will finance.

Bonds may be sold as authorized or by first issuing bond anticipation notes (BANs) to finance the bond projects. When BANs are issued such shall be retired by the issuance of the bonds historically within a period of one year.

The payment of debt service shall be developed on a schedule that provides even or level debt payments annually in order to prevent major swings from year to year

Legal Compliance for Debt Management

1. The issuance of all bonds for the purchase of or construction of major capital projects will be with the approval of the North Carolina Local Government Commission
2. In adherence to North Carolina State Statute 159-7, funds shall be appropriated to cover debt service before any other appropriation is authorized.
3. The legal debt margin of 8% of assessed valuation shall be maintained.

Capital Improvement Policy

1. The City shall prepare a Five-Year Capital Improvement Program (CIP) in conjunction with the Annual Operating Budget. The first year of this program shall be presented for adoption. The subsequent four years shall be for information and planning purposes.

2. Capital expenditures included in the CIP are attributable to a specific fund (General, Water, Sewer, Electric, etc.) and will be financed from revenues assigned to that fund. Projects included in the CIP shall have a **cost greater than \$15,000** and a **useful life of at least 10 years**.

3. Capital acquisitions costing not less than \$5,000 and having a useful life of at least one year and which do not materially add to the value of existing assets shall be budgeted for in the operating budget of the department to which the asset is to be assigned. These acquisitions shall not represent major acquisitions that are budgeted for in the CIP. Vehicles for the City's fleet are not budgeted for in the CIP. First-year acquisition of vehicles is budgeted in the using department; subsequent replacement vehicles are managed through the City's Fleet Replacement Program.

4. Capital Project Ordinances (CPO) shall be established and adopted by the City Council separate from the regular operating budget ordinance and shall authorize the construction or acquisition of major capital that spans a period of time greater than one year to complete. The appropriation of the capital project ordinance budget shall remain in effect for the life of the project and not require reappropriation each fiscal year.

5. The expenditure of all bond-authorized projects will be controlled through the establishment of capital project ordinances.

Budget Ordinance Amendment Policy

North Carolina General Statute 159-8 states that each local government shall operate under an annual balanced budget ordinance.

The budget ordinance as adopted by the City Council may be amended in two ways:

- (1) Budget transfers within a fund authorized by the City Manager or
- (2) Appropriation increases or decreases authorized by the City Council including transfers, contributions, and reimbursements among funds.

The first procedure is authorized by Section 8 of the Budget Ordinance that states that the City Manager is authorized to approve transfers of appropriations within a given fund. Conversely, transfers cannot occur between funds without authorization from the City Council.

Budget Transfers Within a Fund

In order to initiate a transfer of budgeted funds from one line item to another within the same fund, the department requesting the transfer must complete a "City of High Point Budget Transfer Request" form indicating the budget account number to transfer from, the budget account number to transfer to, and the amount to be transferred. An adequate explanation of the need for the transfer must accompany the request.

The completed form must be signed by the department head and submitted to the Budget Office. Upon receipt, the Budget Office reviews the form for completeness and accuracy, verifies that the requested transfer amount is available for transfer, and determines if the request is valid.

Upon signature authorization and approval by the Budget and Evaluation Officer, the request is entered into the general ledger system to process budget transfer. Budget "transfers" result in no increase or decrease in the fund's budget.

One exception to the City Manager's authority to transfer budget within a fund is

that of contingency transfers. The City Manager is required to communicate to City Council any transfers by his authority out of a fund's contingency account into any other budget for expenditure.

Fund Appropriation Increases and Decreases

The need for any Budget ordinance amendment that results in either increases or decreases in a fund's total budget or which involve transfers of budget between funds require City Council formal authorization and approval.

For example, if revenue is made available during the fiscal year that was not included in the original adopted budget ordinance, the City Council may elect to appropriate this revenue and budget a corresponding amount of expense for a stated purpose.

In addition, the City Council may elect to transfer, contribute, or reimburse one fund from another fund for a stated purpose. In any of these instances an increase in the fund's budget is the result.

To implement this, the Budget Office prepares a "Budget Ordinance Amendment" which states the revenue and expense accounts involved the amount of the amendment, and the purpose of the amendment. This "Appropriation Ordinance" is then presented to the City Council for deliberation and approval. When approved, the Budget Office files the ordinance with the City Clerk and prepares the appropriate budget transfer requests forms and processes them as outlined in the section above.

Accounting System Policies

The accounting policies of the City of High Point shall conform to the generally accepted accounting principles as applicable to governments.

The diverse nature of governmental operations and the requirements of assuring legal compliance preclude recording all governmental financial transactions and balances in a single accounting entity. Therefore, from an accounting and financial management perspective, a governmental unit is a combination of several distinctly different fiscal and accounting entities, each having a separate set of accounts and functioning independently of each other.

The **basis of accounting** refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a **modified accrual basis** with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the **accrual basis** in which revenues are recognized when earned and expenses are recognized when incurred.

The City of High Point's accounting system is organized and operated on a "fund" basis. Each accounting entity is accounted for in a separate "fund" which is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances, and changes therein. Two fund types defined in the "Description of Budgeted Funds" are further defined below as well as the addition of Fiduciary Funds.

<u>Classification</u>	<u>Fund Type</u>
Governmental Funds	General Special Revenue Debt Service Capital Projects
Proprietary Funds	Enterprise Internal Service
Fiduciary Funds	Agency Expendable Trust

Governmental Funds These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities (the fund equity) is referred to as "**Fund Balance**". The primary measurement focus is "flow of current financial resources." Increases in spendable resources are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses.

Proprietary Funds These funds are sometimes referred to as "income determination," "non expendable," or "commercial type" funds and are used to account for a government's on-going organizations and activities which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities, where net income and capital maintenance are measured, are accounted for through proprietary funds. The generally accepted accounting principles here are those applicable to similar businesses in the private sector, and the measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position of a proprietary fund are reported as revenues or gains in the operating statement. Those that diminish the economic position are reported as expenses or losses.

Fiduciary Funds These funds account for assets held by the City in a trustee capacity or as an agent for other governmental units and for other funds. Each trust fund is accounted for as either a governmental or a proprietary fund. Fiduciary funds are not budgeted in the annual budget process.

Account Groups

These represent another accounting entity used to establish control and accountability for the City's general fixed assets and the outstanding principal of its general long-term debt (General Fixed Assets Account Group and General Long-Term Debt Account Group).

These records are accounted for in a self-balancing group of accounts because the City's General fixed assets -- all fixed assets except

Accounting System Policies, continued

those accounted for in Proprietary Funds or Trust Funds. These account groups are not financial resources available for expenditures. The outstanding principal of the general long-term debt and general long-term liabilities not accounted for in the Proprietary Funds or Trust Funds do not require an appropriation or expenditure during the account year.

Internal Control In developing and maintaining the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

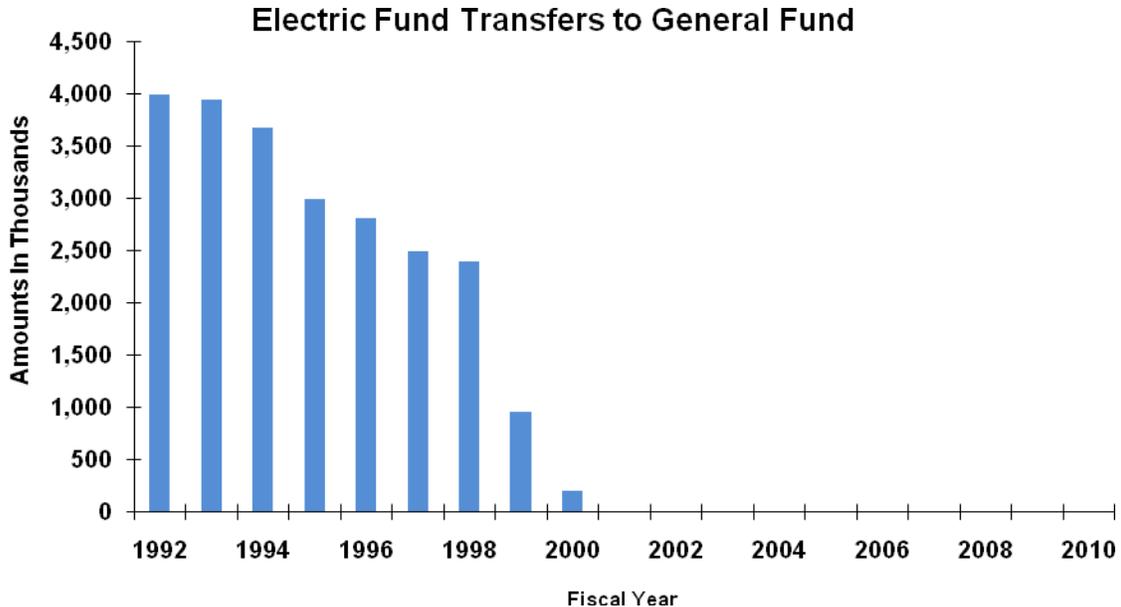
Electric Fund Transfer Policy

Due to the major impact that this revenue source could have on the General Fund and therefore the tax rate, special comment is warranted on this revenue source.

On February 1, 1996 the High Point City Council adopted an Electric Fund Transfer Policy, which restricts the amount of funds, which can be transferred to the General Fund from the Electric Fund. The policy provisions are summarized below:

- *Whereas the City Council desires to preserve the financial integrity of the Electric Fund and to reduce the General Fund's dependence on Electric Fund transfers...*
- *Whereas if electric services had been provided by an investor-owned utility instead of the city's Electric Fund, such utility would have paid municipal ad valorem taxes to the General Fund of the City and would have been entitled to a return on investment;*
- *Therefore, be it resolved by the City Council, that the following policy regarding payments in lieu of taxes and operating transfers from the Electric Fund be adopted:*
 1. *The City shall budget annually a payment in lieu of taxes amount from the Electric Fund to the General Fund that approximates the amount of ad valorem taxes that would have been paid had electric services been provided by an investor-owned utility*
 2. *Operating Transfers: The City may budget an operating transfer from the electric Fund to the General Fund not to exceed 3% of the gross fixed assets of the Electric Fund as reported in the City's most recent audited financial statements*

The transfer to the General Fund was eliminated in fiscal year 2001 and continues in fiscal year 2010 in keeping with the directives of the City Council to develop a plan to discontinue the transfer of money from the Electric Fund to the General Fund. The amount budgeted for Payment in Lieu of Taxes from the Electric Fund to the General Fund for 2009-2010 fiscal year is \$ 820,000.



Basis of Budgeting and Budget Structure

Basis of Budgeting

The City's budget is developed on a **modified accrual basis** for all funds, which means that *obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available.* "Available" means that the funds are collectible within sixty days of the fiscal year-end. The Local Government Budget & Fiscal Control Act requires that the budget ordinance be balanced. North Carolina General Statutes 159-8(a) state:

Each local government and public authority shall operate under an annual balanced budget ordinance....A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

Appropriations are exclusively limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

The **Annual Budget** authorizes and provides the basis for the City's financial management. The adopted appropriations constitute the maximum expenditure authorization during the fiscal year and can only be amended by action of the City Council.

Budget Structure

The City's budget is divided into funds. An **annual budget is adopted** for the General, Special Revenue, Debt Service, General Capital Projects, Enterprise and Central Service Funds. (These are illustrated in the "Budgetary Fund Structure" chart on page xviii and further defined in the "Description of Budgeted Funds" on page xix). Within each fund are the separate departments with various activities budgets. The **Annual Budget** is adopted at the department level.

Budgetary Control

Beginning with this current budget for fiscal year 2009-2010, a new budget software system was implemented. The system is **Fletcher and Fletcher Budget Information System** a Web-based application designed using a relational

database product and is designed to be used across the internet/intranet network and provide security features for the user and the Budget Office personnel.

The Fletcher & Fletcher Budget Information System has multiple features that are self-contained including 5-10 year salary and benefits expense, operating budget preparation, capital improvements module, and Performance Goals and Objectives.

The Fletcher and Fletcher Budget Information System eliminated the need for the Budget Office to push spreadsheets out to departments electronically for budget preparation. Departments enter budget request directly into the budget system, and have the ability to generate individual reports at the fund, department, and accounting unit levels.

The system will also allow many "what if" scenarios to be tested. All preparation of the budget up to adoption is done in the Fletcher and Fletcher Budget Information System. The budget system is solely a system for preparing and balancing the budget. The budget is uploaded into the Lawson Financial System following adoption.

Financial Management System

The financial system implemented in 2006-2007 by the City of High Point is the Lawson **Enterprise Resource Planning (ERP)** that provides for excellent fiscal management.

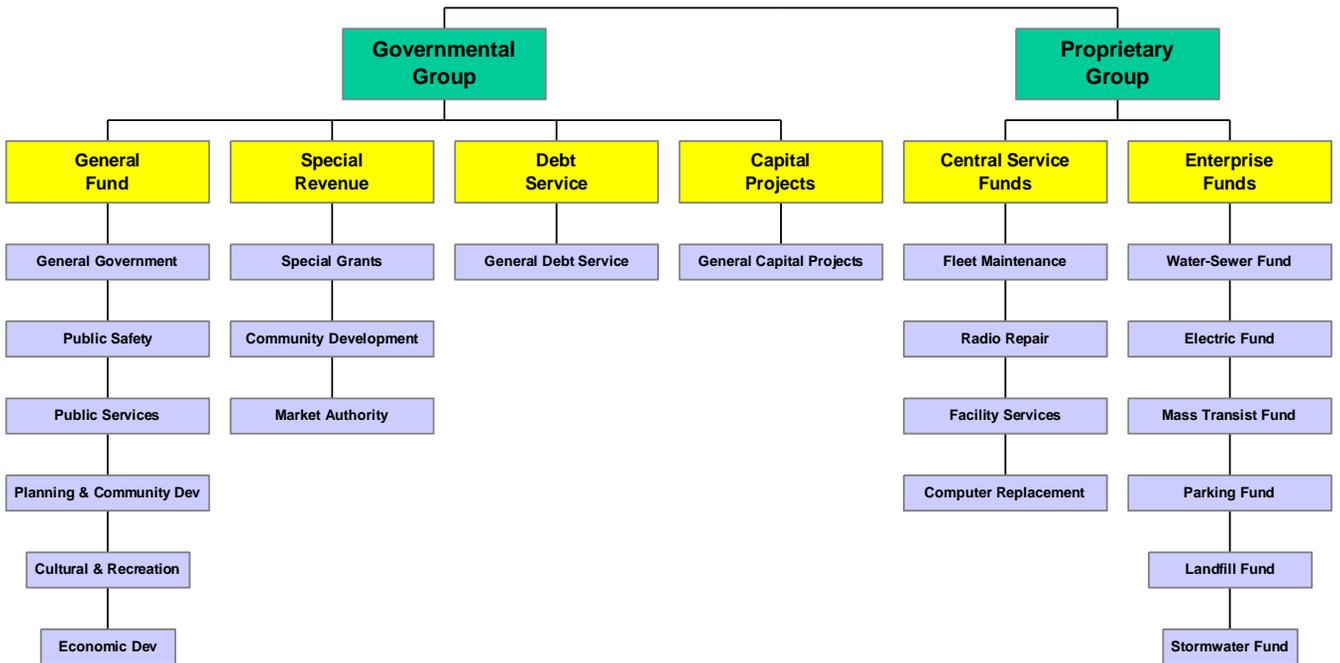
The General Ledger acts as the heart of the financial management system. The General Ledger function interfaces with other Lawson Applications such as Purchasing and Accounts Payable each of which feed into the General Ledger.

The Lawson Financial System budget edits allow for excellent budgetary control at the department or accounting unit level. This functionality checks for available funds before new commitments and encumbrances are released by the system.



NORTH CAROLINA'S INTERNATIONAL CITY™

Budgetary Fund Structure



Description of Budgeted Funds

The City of High Point budget consists of 2 basic fund types: Governmental Funds & Proprietary Funds

Governmental Funds

The measurement focus of **Governmental Funds** is upon determination of financial position and changes in financial position rather than upon net income.

GENERAL FUND

The General Fund is used to account for general government operations of the City, which are financed through taxes or other general revenues, contributions, reimbursements, or transfers from other funds. Accounts for all financial transactions not required to be accounted for in another fund. The Economic Development fund - used to account for funds appropriated for investment incentives to aid in attracting investors to the City.

SPECIAL REVENUE FUND

- **Special Grants:** is used to account for revenues received from federal, state, and local sources or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration.
- **Community Development:** is used to account for revenues and expenses derived from the Community Development Block Grant Entitlements to the City.
- **Market Authority** – is a public-private partnership sponsor of the International Home Furnishings Market and is used to develop strategies and priorities to address and promote improvements for the annual spring and fall markets

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt, principal and interest for bonded indebtedness incurred for the financing of projects associated with General Fund activities. (Debt service for enterprise funds is accounted for in those funds.)

GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for the acquisition or construction of major capital facilities, equipment, and improvements other than those financed by the enterprise funds.

Proprietary Funds

The measurement focus of **Proprietary Funds** is upon determination of operating income, changes in net assets, financial position and cash flows. Use is required for operations for which a fee is charged to external users.

CENTRAL SERVICES FUND

The Central Services Fund is used to provide centralized services such as fleet services on a cost-reimbursement basis that provides the revenue to support the Central Services Fund.

ENTERPRISE FUNDS

- **Water-Sewer Fund** - an enterprise fund used to account for the provision of water and sewer services to the residents of the City and some county residents. Includes all operating, debt service and capital improvements associated with providing water and sewer services.
- **Electric Fund** - an enterprise fund used to account for the provision of electric service to the residents of the City. Includes all operating, debt service and capital improvements associated with providing electric service.
- **Mass Transit Fund** - an enterprise fund used to account for the operation and maintenance of the City's public transportation system, Hi -Tran.
- **Parking Fund** - an enterprise fund used to account for the operation and maintenance of the City's various parking facilities. Includes all operating, debt service and capital improvements for the parking facilities are included in this fund.
- **Landfill Facilities Fund** - an enterprise fund used to account for the operation and maintenance of the City's landfill and municipal recycling facility. Includes all operating, debt service and capital improvements for the landfill and recycling facility are included in this fund.
- **Storm Water Fund** - an enterprise fund used to account for the operation and maintenance of the storm water program, which manages storm water runoff, bank stabilization, and maintenance of detention lakes and ponds. All expenses including debt service and capital improvements for the storm water operation are included in this fund.





Transmittal Letter

June 18, 2009

The High Point City Council formally adopted the 2009-2010 Annual Budget as scheduled on June 18, 2009.

The budget document reflects changes that were approved by City Council to the City Manager's original recommendations. These changes are shown in summary following this letter.

Major changes shown in the adopted budget include adding lease purchase funding for full implementation of automated garbage and recycling collection and merger of the operation of the High Point Historical Museum into City government effective July 1, 2009. The adopted budget shows the addition of six full-time and eleven part-time positions into the City's overall personnel complement due to the merger of the operation of the High Point Museum.

In addition, the Public Information Department has been eliminated as was proposed by the City Manager. While the Director position has been eliminated for FY 09-10 the remaining staff positions have been re-assigned to the Information Technology Department and the Customer Service Department.

The City Manager's message shown in the document is reflective of the original recommended budget presented May 18, 2009.

The total final adopted budget is \$320,355,529 which represents a 2.6% increase over the 2008-2009 Budget but would actually be a 1.3% reduction with the exclusion of over \$12 million in various unexpected one-time only stimulus funds and grants and capital investments for items such as landfill expansion and automation of garbage and recycling collections.



The City Council for the City of High Point approved the FY 2009-2010 City budget June 18, 2009 with all related provisions as recommended by the City Manager. In addition to the proposed budget, the following changes have been adopted:

**CHANGES TO 2009-10 PROPOSED BUDGET
INCORPORATED INTO ADOPTED BUDGET**

Proposed Total Revenue Budget **\$318,826,273**

Increased Revenues:

Museum Merger – Revenues from Contributions & Miscellaneous	\$79,256
Lease Purchase Proceeds for new automated recycling program:	\$3,250,000
Reduction for ARRA Water-Sewer Grant	\$(1,800,000)
• Recognized by 2008-09 Budget amendment approved by City Council June 4, 2009	

Revised 2009-2010 Revenues Budget **\$320,355,529**

Proposed Total Expenditure Budget **\$318,826,273**

Expenditures changes:

Addition of funding for NC Shakespeare Festival	\$ 50,000
Reduction in funding for the High Point Arts Council	\$(50,000)

To provide \$50,000 funding for the High Point Workforce	\$50,000
• <i>Transfer \$50,000 from City Council's election account to fund if specified progress conditions are achieved;</i>	\$(50,000)

Eliminate Public Information Department:

- Transfer Webmaster position to Information Technology
- Transfer Office Support position to Customer Service
- *Public Information Director was previously eliminated in the proposed budget*

Museum Merger – Additional Operating	\$79,256
Automated Recycling Containers	\$1,500,000
Automated Garbage Trucks	1,750,000
Water-Sewer Capital Projects - Reduction for ARRA Stimulus Grant	\$(1,800,000)
• Recognized by 2008-09 Budget amendment approved by City Council June 4, 2009	

Revised Total Expenditure Budget **\$320,355,529**



May 18, 2009

The Honorable Rebecca R. Smothers, Mayor
and Members of the City Council
City of High Point, North Carolina

Dear Mayor Smothers and City Council Members:

We are pleased to present the 2009-2010 Annual Budget for your review and consideration. Preparing the Annual Budget has been a very long, arduous and difficult challenge for us as you will realize.

SUMMARY OF MAJOR POLICY ISSUES AND RECOMMENDATIONS

Successful and proven long-term financial commitments are slipping away the longer the economic slowdown continues. More than \$9,989,500 in North Carolina and Guilford County revenues shared with the City are at grave risk. Both the State and the County are well into the process withdrawing their long-term financial support for community services such as roads, libraries, animal control and other basic services.

A summary of the major financial policy issues and recommendations confronting the City are summarized below:

- The 2009-2010 Annual Budget of \$318,826,273 is balanced in accordance with the policies of the North Carolina Local Government Commission, with anticipated revenues of \$312,270,558 and appropriations of \$6,555,715 from prior year fund balances and retained earnings. The increase, attributable to unexpected one-time only federal stimulus and related grants and represents a \$6,618,146 or a 2.1% increase over our current \$312,208,127 Annual Budget
- However, excluding \$10,598,245 in various unexpected one-time only federal stimulus and related grants, and to one-time transfers for capital investments, the net 2009-2010 Annual Budget is actually \$308,228,028, or \$3,980,099 or 1.3% less than our current \$312,208,127 Annual Budget.
- The 2009-2010 Annual Budget will maintain an overall 10.0% fund balance, but looking ahead as we must to 2010-2011, the City's critical General Fund balance is projected to fall to less than 7.0% - below both the Local Government Commission's minimum 8.0% guideline and below the City Council's policy of 10.0% fund balances.

- The Annual Budget delivers on your request of no property tax rate increase for this coming year. However, depending on the pace of economic recovery, and/or any further erosion in North Carolina and/or Guilford County financial support, in 2010-2011 the City will likely face a significant property tax rate increase, and/or a reduction in services, and/or the adoption of the City's first monthly rates for solid waste, recycling and lawn waste collection and disposal. Consideration of monthly rates may be necessary later this summer or fall if the Governor and General Assembly approve any further reductions in currently State shared revenues.
- The Annual Budget includes a 4.0% retail electric rate increase effective July 1, 2009 to finance the 4.0% net wholesale increase in wholesale power costs, plus a new renewable energy rider directly attributable to the compliance standards required by North Carolina Senate Bill 3 approved in 2007. Significant further future rate increases will likely be required by the likely passage of the new Federal energy efficiency, renewable energy and carbon reduction advocated by the Obama Administration and proposed by the Congress. High Point's estimated cost to comply with the proposed legislation is reliably estimated at a staggering \$1.2 billion, or more than twice the City's \$521.0 million investment in the Catawba Nuclear Plant. This could easily translate into retail rate increases in the 30.0% to 40.0% range.
- The Annual Budget includes a 4.9% water and sewer rate increase January 1, 2010 attributable to an estimated \$26,232,000 in 2009-2010 revenue bond financing. Investments include \$12,000,000 Westside Wastewater Treatment Plant Phase I, \$11,500,000 for the Randleman Water Line and Ward Storage Facility, \$1,082,500 for the Northwest Water System Improvements Phase 2, \$850,000 for Hartley Drive, and \$800,000 for Lindsay Street.
- More than \$9,989,500 in historically shared North Carolina and Guilford County revenues are currently at risk in the 2009-2010 Annual Budget. At this writing, the State and County have withdrawn \$661,334 in previously shared road, library and animal shelter costs to the City. Further reductions are likely.
 - o North Carolina has withdrawn \$521,334 in annual funding of basic services to the City. Powell Bill funding for roads has been reduced by \$411,334 or 14.0%, from \$2,938,099 to \$2,526,765; and our municipal maintenance funds have been reduced by \$110,000 or 50.0%, from \$220,000 to \$110,000.

At this writing, the General Assembly is considering legislation that, if approved, would transfer 91 current lane miles of State roads located in High Point to us to maintain. The estimated cost to maintain as well as to resurface the lanes on a 10 year cycle would be at least \$788,000 per year, or \$7,880,000 over the next 10 years. State funding for the High Point Market has also been reduced by \$622,570 or 23.3% for 2009-2010.

Importantly, at this writing more than \$8,596,700 in privilege license, utility franchise tax, further Powell Bill, and other highway, signal, sign and other State maintenance revenues are at grave risk of being withdrawn as the State tries to balance their own 2008-2009 and 2009-2010 Annual Budgets. We do not have the revenues to replace a further loss of State shared revenues.

- Guilford County is also in the process of withdrawing and shifting at least \$140,000 in funding of basic services to the City. For 2009-2010, Guilford County has reduced High Point Library funding by \$90,000 or 18.9%, from \$475,000 to \$385,000. Guilford County is also requesting an additional \$50,000 or 24.2%, or \$256,500 for the Animal Shelter in 2009-2010. At this writing, we believe Guilford County intends to fund the High Point Economic Development Corporation, The Market Authority and the Downtown Development at their current levels of \$75,000 for both the EDC and Market Authority, and \$40,000 for Downtown Development.
- Salary and benefit costs are reduced by an estimated \$3,825,000 for 2009-2010 by deleting positions, eliminating salary increases, and freezing vacancies. The Annual Budget deletes 23 positions (19 full time and 4 part time authorized positions), freezes salaries through June 30, 2010, freezes filling at least 17 currently vacant positions, freezes filling at least 14 positions anticipated to be vacated by December 31, 2009 by our early retirement incentive program, and anticipates offering employees the option of also having a voluntary week of unpaid vacation leave during 2009-2010. Details are summarized elsewhere in the Annual Budget.
- Reduces our long-term and historically successful annual pay-as-we-go capital investment in infrastructure projects by \$3,926,220 or 16.9%, from \$23,285,423 to \$19,359,203 for 2009-2010. Details are summarized elsewhere in the Annual Budget.
- The Annual Budget recommends shifting our current solid waste and recycling program to an automatic collection system over the next 24 months, including providing all households with new 90 gallon recycling containers and shifting from weekly to bi-weekly recycling pick-ups. Included is a \$1.00 per month fee to finance debt for equipment and the new containers. Annual savings, in current dollars, are estimated to be \$500,000; or \$5,000,000 over the next ten years.
- The Annual Budget merges the High Point Museum into the City government effective July 1, 2009. The Museum would be managed under the general direction and supervision of the Director of Library Services. The 2009-2010 Annual Budget commits \$370,000 to the Museum, with \$60,000 to be provided by grants and the High Point Historical Society.
- While most of your time and attention focuses on the \$318,826,273 Annual Budget, an additional \$182,947,571 is outlined elsewhere is also committed to complete the multi-year commitment to rebuild and upgrade of our aged infrastructure. The City's total 2009-2010 Financial Program is \$501,773,844.

2009-2010 PERFORMANCE GOALS

Although economic growth has slowed and shared revenues are eroding, the 2009-2010 Annual Budget continues to advance the City's role as the leading catalyst for initiating and achieving three very broadly defined community and neighborhood quality of life performance goals:

- Create, guide, and sustain High Point as the single most livable, safe and prosperous community in America.

- Add competitive value and quality to the services and programs provided to our residents, businesses and visitors through planned risk taking, prudent and accountable financial stewardship, expanded public-private partnerships, and importantly, trusting and empowering employees to improve productivity, increase innovation and greater use of technology.
- Seek out and create opportunities to grow the City's property tax, full-time employment and housing opportunity bases through successful job and economic development and neighborhood revitalization, and in turn, be able to fully meet the capital and operating needs of a rapidly growing community whose taxpayers also desire minimum staffing and low taxes/utility rates.

MAJOR 2009-2010 INITIATIVES

As in past years, a permanent, well-paying head of household job, with an affordable home in a safe and clean neighborhood, continues to largely define one's quality of life. As such, during these challenging financial times we will continue focusing our time, energy and limited financial resources on the following six top priorities:

Economic Development Opportunities

The City has enjoyed extraordinary success in attracting new and expanded businesses in the past twelve years. In that time, we have secured more than \$2.7 billion in new private investment in diversified businesses and jobs; a 50.0% increase in showroom and exhibition space; a 24,342 or 32.0% increase in population, from 76,100 to 100,442; and the construction of more than 8,700 new residential housing units. In partnership with the furniture industry and showroom owners, we also established the High Point Market Authority in 2001 to finance and manage the High Point Market.

In the process, the City was named and recognized as "the most competitive city, in the most competitive region in the most competitive state" in both 2007 and 2008 by Site Selection Magazine.

However, times have changed as the economy has slowed. Economic investment, electric load growth, residential construction, and private sector job growth have all slowed to all time lows.

To stimulate and grow our economy and employment base, we need to deliberately reach out and expand our regional partnerships in order for High Point to fully develop, deliver, and enjoy the opportunities available and associated with the new FedEx Mid-Atlantic Hub for additional full-time, head of household jobs, and commercial and industrial tax base growth.

Special attention needs to focus on our existing business community, developing a skilled and trained workforce; identifying and delivering additional bio-medical research and manufacturing businesses; attracting additional opportunities for our growing cluster of home furnishings and related businesses; expanding logistic, distribution and redistribution business growth; and targeting new retail and related commercial growth.

High Point Market

This is High Point's Centennial Celebration as "The Home Furnishings Capital of the World." This is the City's valuable and internationally recognized brand name. The economic value of the High Point Market and the related home furnishings businesses centered in High Point to Guilford, Davidson, Randolph, and Forsyth Counties represents 65,000 jobs and an economic benefit of \$8.94 billion a year.

The State of North Carolina has cut its financial support to the High Point Market by \$623,570 or 23.3%, from \$2,672,250 to \$2,048,680. Market Authority's \$5,204,180 2009-2010 Annual Budget is \$713,320 or a 12.1% less than their current \$5.9 million Annual Budget, attributable in large part, to the reduction in funding from the State of North Carolina.

For the Market Authority to successfully compete in the highly competitive global exhibition business, the City must join efforts to successfully secure a solid and ongoing multi-million dollar state and regional financial commitment to support the High Point Market.

Core City

Successful implementation of the City's Core City Plan, developed in 2006 and adopted by the City Council in 2007, requires a major long-term, public-private financial commitment.

The 2009-2010 Annual Budget includes \$200,000 for Core City administrative expenses, as well as \$200,000 for design and engineering of Washington Street and/or Lexington and North Main infrastructure improvements. We are in the process of finalizing a low interest \$9.2 million Section 108 loan program in local banks to assist in attracting private business investment in the Core City, as well as applying for a \$400,000 EPA Brownfield assessment grant.

With the \$400,000 included in the 2009-2010 Annual Budget for the Core City, more than \$1.1 million has been invested in Core City efforts since 2005-2006.

Cost Savings and Productivity Improvements

Much of our time and attention in preparing the 2009-2010 Annual Budget has focused on the need for additional productivity improvements and further cost cutting efforts.

Since 1998, as a far better alternative to privatizing services, we have successfully delivered seven separate and proven written agreements that intentionally trust our employees to self-manage their work responsibilities.

The strategy clearly works. Known as the Bid-to-Goal strategy, in the last twelve years we have successfully delivered more than \$11.7 million in cost savings and productivity improvements to our water, wastewater and related services. Fifteen positions have been eliminated. More than \$640,000 in savings has been shared with involved employees since 1998. Cumulative Bid-to-Goal savings of more than \$14.5 million in our water, wastewater and related areas are anticipated by 2010-2011.

In the past two years we expanded our strategy to also include a thorough evaluation our 800 unit, \$8,957,961 fleet management program. Working closely with our fleet management team, longstanding vehicle values and rental rates have been updated, vehicle towing and bulk fueling services have been outsourced, more than 30 previously taken home vehicles are no longer taken home, many of our used vehicles are now being sold through GovDeals, needed new and improved diagnostic equipment has been purchased, a thorough and accurate

inventory of parts and tires has been conducted, and two (2) positions have been eliminated. Total fleet savings exceeds \$438,875.

As part of the evaluation process and in a necessary effort to help balance the City's 2009-2010 Annual Budget, planned fleet purchases for the coming year have been reduced by \$1,070,650 or 38.9%, from \$2,745,650. This is intended to be a one-time only deferral of needed equipment replacement.

In addition, we have also negotiated guaranteed savings of more than \$1.5 million during the life of our HVAC contract. Recent changes in the treatment and disposal of our sludge and ash disposal are expected to save more than \$2.2 million by 2010-2011.

We fully expect to deliver at least \$22.1 million in total cumulative savings from our various initiatives by 2010-2011.

Capital Investments

The City Council made a deliberate commitment twelve years ago to invest in an expensive, multi-year rebuilding and capacity enhancement of the major elements in City's then aged and deteriorated infrastructure. While the job will never really be done, we are within 36 to 48 months of completing the remaining major elements in the City's infrastructure.

In the past eleven years, we have successfully delivered more than \$456,949,750 in major water, wastewater, storm water, solid waste, electric distribution, public safety, park and recreation, and other needed infrastructure investments. Financing has been through a combination of voter approved general obligation bonds, two-thirds general obligation bonds, water and sewer revenue bonds, debt-free pay-as-we-go revenues, and other resources including federal grants, special Congressional earmarks, and special state grants and revenues.

Twelve years ago, we also deliberately expanded the City's commitment to debt-free, pay-as-we-go financing as the preferred lower cost alternative for financing reoccurring annual obsolete water, sewer, street, and other infrastructure maintenance improvements. More than \$224,978,123 or 49.2% of the \$456,949,750 capital invested in infrastructure improvements in the past twelve years was from pay-as-we-go-revenues. The 2009-2010 Annual Budget includes an additional \$19,359,203 in further pay-as-we-go investments. By using the pay-as-we-go alternative, we have successfully avoided paying more than \$100,000,000 in unnecessary bond and debt financing costs.

Our capital financing strategies are continuously reviewed in close collaboration with Davenport and Company of Richmond, Virginia. As a result, we have been able to finance the rebuilding and capacity improvements in our water and wastewater system with annual increases in the 4.0% to 6.0% range, rather than the double-digit rate increases that our citizens and businesses had experienced in previous years..

We are currently in the process of completing the plans, securing the permits, completing the financing, and/or in the process of constructing more than \$182,947,571 in the remaining major multi-year commitments designed to improve the capacity of the City's infrastructure:

Major 2009-2014 Water and Wastewater Bond Projects	\$126,095,750
Voter-Approved General Obligation Bond Projects	35,303,371
Debt-free, 2009-2010 Pay-as-We-Go Projects	11,403,450
NCDOT Related Projects	<u>10,145,000</u>
Total	\$182,947,571

Safe Neighborhoods and Affordable Housing

The safety of our citizens, businesses and visitors is a fundamental role of the City government. We continue to deliver on the promises that we have advanced during the past twelve years to improve the safety and quality of neighborhood life; prevent and reduce crime, injuries and loss of life; prevent and reduce the damage and loss of property; as well as expand the housing opportunities available for our low and moderate income citizens.

Police Services

The Police Department continues advancing its successful 'data-driven commitment' to improving neighborhood safety by concentrating on reducing violence, drug-related, and property crime reduction in the targeted West End, Daniel Brooks and Southside Neighborhoods.

While our population has grown by 24,342 or 31.9% in the past decade (from 76,100 in 1999 to 100,442 in 2009), during those same years we successfully reduced our violent crime rate by 24.7%. Of the 778 felons targeted by our Violent Crimes Task Force as part of our strategy, only 145 or 18.6% have repeated violent offenses and been federally prosecuted. As a result, on the bottom-line, more than 633 individuals or 81.4% of the individuals 'called-in' have chosen the better path of not committing any further acts of violence.

Our collaborative strategies clearly work. In 2008, the City received the National League of Cities' Gold Award for the High Point Initiative to reduce neighborhood crime, and in 2007 the High Point Police Department received Harvard University's Ash Institute's 2007 Award for Innovations in American Government for our successful Overt Drug Market Strategy.

In 2009-2010, we will shift and expand our attention to focus on advancing the strategies, partnerships and funding necessary to reduce domestic violence, gang and related crime.

We recently presented you with an evaluation and recommendation on the long-term space, equipment and other needs of the Police Department, with an eye on seeking voter approval in the next two years for a new 116,000 square foot facility, currently estimated to cost \$41.0 million. Regrettably, the \$978,000 to advance and continue the project through design and development phases has not been identified or included in the 2009-2010 Annual Budget.

Fire Services

When the new Old Winston Road Neighborhood Fire Station is completed later this year, the City will have invested more than \$15.6 million in the past ten years in four new neighborhood fire stations, and in new and additional firefighting and rescue equipment for the purpose of providing more timely and reliable fire and rescue service to our citizens and businesses in the older as well as newer neighborhoods.

In 2009-2010 our attention will focus on plans and financing for other possible future station and equipment investments, particularly those needed to serve the rapidly growing neighborhoods in Davidson County and north High Point.

Affordable Housing

The 2009-2010 Annual Budget reflects our aggressive competitive efforts to successfully secure and deliver \$5,828,721 in substantial additional federal dollars for the Lead Hazard and Paint Control Program (\$3,000,000), Neighborhood Stabilization Program (\$2,625,000), and CDBG dollars (\$208,721).

In the past twelve years, we have financed more than 950 housing units, and have used \$1,600,000 in CDBG and infill dollars to leverage more than \$11,300,000 in other public and private investment dollars to provide housing assistance to more than 2,100 individuals. We have also provided \$105,000 in down payment assistance, enabling 22 families to purchase new homes in Springbrook Meadows.

While this may be good, on the bottom line we are not really addressing the affordable housing needs of our citizens. The 2009 High Point Housing Report said the average sale price of a home our community was \$135,149. According to 2000 Census data, 49.0% of our families have annual household incomes of less than \$39,999 a year including 24.0% of our families who have annual incomes of less than \$19,999. Translated, 49.0% of our households cannot afford to purchase or rent a modest four-bedroom High Point home because their annual household income is below the minimum level needed to be able to do so.

Infill-housing development is one of the easiest and most effective investments a City can make to improve and strengthen neighborhoods. Accordingly, in 2008-2009 we increased the City's commitment to in-fill housing by \$130,000 from \$120,000 to \$250,000. Unfortunately, because of eroding revenues, the 2009-2010 Annual Budget reduces and rolls the commitment back to \$120,000. Restoring infill funding monies needs to be among our highest future priorities.

2009-2010 BUDGET SUMMARY

We have deliberately reduced growth in our 2009-2010 Annual Budget of \$318,826,273 to 2.1% or \$6,618,146 compared, to a 5.0% or \$14,818,738 increase last year. Excluding \$10,598,245 in various one-time stimulus and related grants and one-time transfers for major capital investments, the 2009-2010 Annual Budget is actually \$308,228,028 or 1.3% or \$3,980,009 less than our current \$312,208,127 Annual Budget.

The following two tables summarize the major areas of change between the 2008-2009 and the 2009-2010 Annual Budgets by both Fund and Category:

ANNUAL BUDGET SUMMARY BY FUND

<u>Fund</u>	<u>2008-2009</u>	<u>2009-2010</u>	<u>Change</u>	<u>Percent</u>
General	\$106,576,356	\$104,041,503	\$-2,534,853	-2.3%
Water-Sewer	40,096,462	41,589,359	1,492,897	3.7%
Water-Sewer Cap.	4,140,000	5,655,200	1,515,200	36.6%
Electric	108,148,897	107,861,381	-287,516	-.03%
Mass Transit	3,240,563	3,298,004	57,441	1.8%
Parking	625,207	472,519	-152,688	-24.4%
Landfill	9,324,496	10,018,335	693,839	7.4%
Storm Water	3,052,975	3,484,933	431,958	14.1%
Special Grants	5,149,950	8,466,922	3,316,972	64.4%
CDBG	1,766,915	4,418,714	2,651,799	150.0%
General Debt Service	10,481,805	10,656,245	174,440	1.7%
General Capital Proj	2,628,719	2,136,384	-492,335	-18.7%
Economic Develop.	1,436,667	1,386,666	-50,001	-3.5%
Market Authority	2,985,000	2,835,000	-150,000	-5.0%
Central Services	12,554,115	12,505,108	-49,007	-.39%
Totals:	<u>\$312,208,127</u>	<u>\$318,826,273</u>	<u>\$6,618,146</u>	<u>2.1%</u>

The changes in the City's three largest funds - General, Water-Sewer, and Electric - are summarized in more detail elsewhere in this letter.

In terms of miscellaneous funds, the increase in the Landfill Fund reflects a transfer from the Landfill Reserve Fund to help finance the Kersey Valley Phase IV expansion approved in 2005-2006. The increase in the Special Grants Fund is directly associated with the \$1,708,424 Justice Assistance Grant and a \$400,000 EPA Core City Brownfield Grant. The \$2,651,799 net increase in the CDBG Fund reflects the new Neighborhood Stabilization Grant as well as the \$130,000 decrease for the infill-housing program.

While the General Capital Projects Fund reflects a \$492,335 or an 18.7% decrease in annual funding, funds are included for the Washington Terrace Swimming Pool, Washington Street and/or North Main studies, sidewalk improvements, and continued match money for the Johnson/ Sandy Ridge Widening project.

The Economic Development fund reflects incentive commitments previously agreed to by the City Council. Incentive funding sources in 2009-2010 are \$1,050,000 from the Electric Fund and \$250,000 from the General Fund. No change in City funding for the High Point Market Authority is included in 2009-2010.

ANNUAL BUDGET SUMMARY BY CATEGORY

	2008-2009	2009-2010	Change	Percent
Personnel	\$ 87,905,686	\$ 88,397,636	\$ 491,950	0.6%
Operating	148,119,445	156,223,620	8,104,175	5.5%
Capital	23,285,423	19,159,203	(4,126,220)	(17.7%)
Debt	25,105,926	26,965,027	1,859,101	7.4%
Contingency	1,150,000	1,150,000	-	0.0%
SUBTOTAL	\$ 285,566,480	\$ 291,895,486	\$ 6,329,006	2.2%
Interfund Charges	26,641,647	26,930,787	289,140	1.1%
TOTAL	\$ 312,208,127	\$ 318,826,273	\$ 6,618,146	2.1%

Summary of Personnel, Salaries and Benefits

Overall Personnel Costs

We have deliberately reduced growth in personnel, salary and benefit costs to .6% for 2009-2010, compared to an average increase of 5.0% the previous four years:

	Personnel Costs	Change	% Change
2005-2006	\$ 77,226,036	\$ 4,950,734	6.8%
2006-2007	80,730,474	3,504,438	4.5%
2007-2008	84,145,938	3,415,464	4.2%
2008-2009	87,905,686	3,759,748	4.5%
2009-2010	88,397,636	491,950	0.6%

The \$491,950 or 0.6% increase in personnel costs is summarized in more detail below:

Pay for Performance Program	\$64,076
Promotions and Certifications	- 0 -
New Positions	159,169
Deleted positions	-1,090,128
FICA	37,863
Insurance – Health & Dental, Life	49,596
Retirement Benefit Contributions	389,859
Workers' Compensation	293,314
Early Retirement Stipend	34,200
Annual Reclassification Program	95,607
Overtime	79,028
Longevity	-40,383
Carryover	419,749
Total Personnel Cost	\$491,950

Full and Part-Time Positions

The 2009-2010 Annual Budget includes 1,594 full and part-time positions, and reflects a net decrease of 23 full and part-time positions (19 full and 4 part-time). The 2008-2009 Annual Budget continues funding for two (2) new positions added during 2008-2009, the Core City Director, and a School Resource Officer. Six (6) additional full-time positions and a number of part-time positions will be included when the Historical Museum merges with the City. Positions deleted include:

<u>Position Description</u>	<u>Department</u>
Budget Technician	City Management
Public Information Director	City Management
Internal Audit Manager	Financial Services
Office Support	Engineering Services
Office Support	Police
Assistant Director	Engineering Services
Systems Analyst	Information Technology
Senior Planner – 2 positions	Planning & Development
Assistant Director	Transportation
Traffic Signal Technician	Transportation
Construction Project Manager	Facility Services
GIS Technician	Electric
Building Maintenance Worker	Parking
Parking Attendants (3 positions)	Parking
GIS Technician	Storm Water
Sanitation Equipment Operator	Public Services
Fleet Maintenance Technician	Fleet Services
Wastewater Plant Operators – 3 positions	Water & Sewer
Senior Electrical Engineer	Electric
Electrical Engineer	Electric

	<u>City Funded</u>	<u>Grant Funded</u>	<u>Part-Time</u>	<u>Totals</u>
2005-2006	1,364	23	216	1,603
2006-2007	1,367	23	209	1,599
2007-2008	1,389	11	207	1,607
2008-2009	1,396	11	210	1,617
2009-2010	1,377	11	206	1,594
Change	-19	0	-4	-23

Fringe Benefits

We carefully evaluate the costs of our fringe benefit package with goal of maintaining fringe benefit costs at approximately 21.8% of all personnel costs.

As shown below, our fringe benefits represent \$19,172,805 or 21.8% of the City's total of \$88,397,636 for 2009-2010. The 2009-2010 fringe benefit package increased \$787,575 or 4.3%.

	<u>Fringe Benefits</u>	<u>Change</u>	<u>% Personnel</u>
2005-2006	\$ 16,323,316	\$ 986,438 or 6.4%	21.1%
2006-2007	16,716,716	393,400 or 2.4%	20.7%
2007-2008	17,596,743	880,027 or 5.3%	20.9%
2008-2009	18,385,230	788,487 or 4.5%	20.9%
2009-2010	19,172,805	787,575 or 4.3%	21.8%

Longevity Pay

The 2009-2010 Budget continues a 1992 City Council policy commitment to reward employees for performance rather than longevity. Longevity pay has been reduced by \$475,706 since 1998-1999. Longevity pay is further reduced by \$40,383 in the 2009-2010 Budget. The table below shows reductions in annual longevity pay in the past five years:

	<u>Longevity</u>	<u>Change</u>
2005-2006	\$ 187,686	\$ (161,229) or -46.2%
2006-2007	159,674	(28,012) or -14.9%
2007-2008	143,478	(16,196) or -10.1%
2008-2009	128,517	(14,961) or -10.4%
2009-2010	88,134	(40,383) or -31.4%

Early Retirement Incentive Program

Our voluntary early retirement incentive program continues for the fourth year as a way of generating and maintaining fund balances. The current offer has a mandatory retirement date of not later than January 1, 2010. It has been offered to all employees age 55 or older with thirty or more years of creditable service, or age 60 with 5 years or more of creditable service with the Local Governmental Employees Retirement System. Most positions will remain unfilled for at least 180 days.

As of this writing, we have saved more than \$1,207,000 from the 19 positions in our first early retirement program offer, 32 positions in our second early retirement program offer, and 20 positions in our third January 1, 2008 early retirement offer. We expect to add additional savings of \$453,800 or more from our current and fourth voluntary early retirement offer.

Early retirement incentive program will continue to be offered to employees in future years.

Pay-for-Performance Program

The 2009-2010 Budget suspends the City Council's proven 1992 policy commitment that believes employees should be rewarded and compensated for their performance rather than by longevity or annual across the board cost of living adjustments. Unlike many other local governments, we do not provide cost-of-living adjustments.

Pay-for-performance increases normally offered to employees for exemplary performance exceeding expectations have not been funded in the 2009-2010 Budget. Savings are estimated at \$1,292,451 for the coming year. Probationary increases for new employees completing the three, six, and twelve months have been included.

The table below shows the annual changes in the Pay-for-Performance Program:

	Pay for Performance	Change		
2005-2006	\$ 1,516,461	\$ 168,743	or	12.5%
2006-2007	1,477,436	(39,025)	or	-2.6%
2007-2008	841,800	(635,636)	or	-43.0%
2008-2009	1,356,527	514,727	or	61.1%
2009-2010	64,076	(1,292,451)	or	-95.3%

Annual Reclassification Program

In 1992 the City Council also adopted the wise proven policy of evaluating one-third of the City's position classifications each year. This allows all position classifications to be evaluated based on job requirements and competing market salaries on a regular and consistent basis.

The position reclassifications in the following departments were studied in 2008-2009, and the recommended changes are included in 2009-2010 Annual Budget:

Customer Service	Electric
Fleet Services	Parks & Recreation
Public Services	Mass Transit & Fire – Apparatus Mechanic

The City offers highly competitive salaries. There has been no annual change in the costs to implement the reclassification recommendations during four of the past five years as shown below:

	Reclassification	Change		
2005-2006	\$ 266,644	\$ (190,059)	or	-41.6%
2006-2007	123,889	(142,755)	or	-53.5%
2007-2008	52,309	(71,580)	or	-57.8%
2008-2009	147,109	94,800	or	181.2%
2009-2010	95,607	(51,502)	or	-35.0%

We have suspended for one year the position classification evaluations with plans to resume in 2010.

Group Health and Related Benefits

Trusting our employees to largely self-manage our group health and related benefit program has proven to be a third successful policy decision. Originally established by the City Council in 1997, the Benefit Education Team, known as the BET, has concentrated on employee and retiree wellness programs, plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.

Since 2005, 952 City employees have completed the Cigna health risk assessments. Of those completed, 95% have agreed to allow Cigna to contact them about their assessment responses and discuss ways to improve their health and wellness. Since January of 2006, 1,004 employees have participated in successful at work, at home, and Body Mass Index (BMI) weight loss programs with a total weight loss of 6,022 pounds or an average 6 lost pounds per participant.

This past year, our Wellness Program was nationally recognized by American City & County Magazine in the May 2008 edition. In addition, our program was one of three and the only one in High Point to receive the 2009 "Healthy Worksite Award" from the Get Healthy Guilford Coalition. Future plans include attention on smoking cessation and preventative dental care.

This past year we successfully negotiated a 1.7% one-year rate renewal contract with Cigna effective through March 31, 2010:

	<u>Health Insurance</u>	<u>Change</u>		
2005-2006	\$ 6,368,173	\$ 38,213	or	0.6%
2006-2007	6,740,714	372,541	or	5.9%
2007-2008	6,983,994	243,280	or	3.6%
2008-2009	7,416,512	432,518	or	6.2%
2009-2010	7,494,780	78,268	or	1.1%

Overtime

Overtime is one of our more misunderstood yet necessary budget costs. Reasonable overtime is a necessary part of the cost of providing our residents, businesses and visitors, including the High Point Market, with reliable and uninterrupted holiday, weather related, special event and holiday services. Reasonable overtime is far less costly for taxpayers than creating and filling additional positions.

The 2009-2010 Annual Budget includes \$2,096,642 for overtime for the services outlined below:

	<u>Overtime</u>	<u>Percent</u>
Holidays	\$ 264,001	12.6%
After Hours	408,002	19.5%
Weather Related	73,386	3.5%
Special Events	460,915	22.0%
Operating Hours	153,853	7.3%
Scheduled Overtime	637,573	30.4%
Other	98,912	4.7%
Overtime Total	<u>\$ 2,096,642</u>	<u>100.0%</u>

Budgeted overtime represents a 3.9% or \$79,223 increase from 2008-2009, and importantly, continues to average less than 2.5% of the city's total personnel budget as shown below:

	Overtime	Change	% Personnel
2005-2006	\$ 1,696,173	\$ 90,868 or 5.7%	2.2%
2006-2007	1,755,746	59,573 or 3.5%	2.2%
2007-2008	1,801,995	46,249 or 2.6%	2.2%
2008-2009	2,017,419	215,424 or 12.0%	2.3%
2009-2010	2,096,642	79,223 or 3.9%	2.4%

Summary of Operating Expenses

We have also deliberately limited the growth in operating expenses – those expenses excluding personnel and benefits - to \$8,104,175 or 5.5%.

Importantly, excluding \$9,297,074 in various stimulus and related grants as well as the increase in wholesale power cost, we have cut our 2009-2010 operating expenses to \$146,926,546 or \$1,192,899 or 1.0% below our current \$148,119,445 operating budget.

The major increases and decreases in our operating costs are outlined below:

Major Changes in Overall Operating Expenses

Major Increases:

New Grants	\$2,273,804
Federal Stimulus Funding	5,423,600
Bond & Lease Interest & Principal	1,859,101
Wholesale Electric Power Costs	1,599,670
Chemicals	628,323
Transfer to Storm Water Fund	406,968
ElectriCities Power Credit reductions	399,014
Landfill Fees for Departments	273,746
Utilities: Electric, Water-Sewer, Storm Water Service	252,098
Rebates and Adjustments	150,000
Engineering and Design Services	142,000
Radio Equipment Expense	118,163

Major Decreases:

Fire & Other Vehicles	(1,491,000)
Scheduled Vehicle Replacement	(1,000,000)
Equipment and Machinery	(1,402,168)
Street Resurfacing	(1,000,000)
General Capital Projects	(550,207)
General Fund contribution to Parking Fund	(182,542)
Leaf Machine Acquisition	(130,000)
Infill Housing	(130,000)
Radio Equipment Rental	(11,536)

Summary of Capital Investments

Capital investments and reinvestments are critical elements in the City's total Financial Program. Davenport and company of Richmond, Virginia serves as our financial advisor. Capital improvements are financed by one of four basic methods.

The first method involves the issuance of voter approved general obligation bonds generally backed and paid by property taxes. The second method is a slight variation of the first, and allows the City to issue small amounts of what are known as two-thirds general obligation bonds from time-to-time that do not require voter approval. The third method involves water and sewer revenue bonds, backed and paid by revenues from our water and sewer system. Utility revenue bonds do not require voter approval. Both general obligation and revenue bond financing involves principal, interest and cost of issuance expenses.

The fourth method is debt-free, pay-as-we-go capital financing. The debt free, pay-as-we-go alternative, developed and expanded in the past nine years, allows us to finance needed capital improvements from current revenues, grants and other funds, thereby avoiding the additional and higher cost associated with the issuance and financing of long-term debt.

The City's capacity to finance and pay for needed improvements is evaluated from time to time by rating agencies known as Moody's Investment Services, Standard & Poor's, and Fitch Ratings. The City continues to enjoy highly favorable bond ratings from each agency as of May 2008, which in turn helps to lower our cost of borrowing:

	<u>Moody's</u>	<u>S & P</u>	<u>Fitch</u>
General Obligation Bonds	Aa2	AAA	AA
Revenue Bonds	A1	AA	AA

General Obligation Bonds

On May 6, 1997, our voters authorized a \$68,000,000 general bond package to finance \$12,000,000 in street improvements, and \$56,000,000 in water and sewer utility improvements. The 1997 projects have been completed. On November 2, 2004, our voters overwhelmingly approved a \$73,650,000 general obligation bond package involving the following projects:

<u>Projects</u>	<u>Amounts</u>
Streets	\$32,500,000
Storm Water	15,400,000
Parks and Recreation	8,000,000
Fire	6,500,000
Library Addition	6,000,000
Kivett Gateway	3,250,000
Intersections	<u>2,000,000</u>
Total	\$73,650,000

We are close to the commitment that we made to complete each of the 2004 voter-approved bond projects within budget and within six years. To date, we have issued \$57,070,000 or 77.5% of the \$73,650,000 in bonds authorized and approved by our voters. The remaining \$16,580,000 in bonds will be issued later this year. Five separate general obligation sales have been used to finance the 2004 bond projects as summarized below:

General Obligation Bond Issuance Schedule

<u>Bond Series</u>	<u>Amount</u>
October 2005	\$14,815,000 - Issued
June 2006	14,580,000 - Issued
November 2007	14,710,000 - Issued
May 2008	13,075,000 - Issued
September 2009	<u>16,580,000 - Pending</u>
Totals	\$73,650,000

Later in 2008-2009, we will begin the discussion and review with you the possibility of going to our citizens with the next general obligation bond referendum in either 2009-2010 or 2010-2011. Likely major projects might include the new Police Facility, High Point Theater Improvements, one or more major Core City capital projects, thoroughfare improvements such as Johnson/Sandy Ridge, and/or others.

Two-Thirds General Obligation Bonds

In addition to the voter approved general obligation bonds shown above, the City also issued \$4.0 million in two-third general obligation bonds in October 2007 without a tax increase to finance improvements to North Pendleton, Athletic Complex, and Police Range.

The City will have another opportunity, in the Spring of 2010, to issue another \$5.0 to \$6.0 million in additional two-thirds bonds without a tax increase, including possible improvements to the Athletic Field Complex (\$1.2 million), Core City infrastructure improvements (\$1.5 million), completing Greenway Improvements between the Environmental Center and Deep River Road (\$1.8 million), completing Range Improvements (\$1.5 million), and/or others.

Water and Sewer Revenue Bonds

The City has invested more than \$132,554,000 for the right reasons in various major water and wastewater bond projects in the past decade. Over the next five years, we will be financing and completing an estimated \$144,410,750 in remaining major water and wastewater bond investments required and associated with the 2005 Wastewater Collection Permit, 2006 Special Order of Consent, as well as extending utility service to our growing northwest area, and completing the improvements necessary to obtain 2.28 MGD of water from Phase 1 of the new Randleman Water Project.

Our major 2009-20113 water and wastewater revenue bond projects are summarized below:

2009-2013 Water & Wastewater System Bond Projects

Westside Treatment Plant Construction	\$55,000,000
PTRWA WTP Phase 1	\$13,500,000
Randleman Line to Ward - Phase 2	\$7,000,000
Randleman Line to Ward - Phase 1	\$6,000,000
1M Gal Elevated Tank & BPS at Ward Plant	\$5,000,000
NCDOT-Rel. Skeet Club Rd (W/S Utilities)	\$4,320,000
Kearns Loop Rehab	\$4,000,000
Phosphorus/Ammonia Side Stream Reduction	\$3,800,000
NW Sewer System - Phase 1,2,3	\$3,337,000
NCDOT Johnson St/Sandy Ridge Rd (W/S Utilities)	\$3,200,000
Incinerator Rehab	\$3,000,000

Corbett A&B Outfalls	\$2,750,000
City Lake Raw Water Line (Contract #2)	\$2,600,000
Rich Fork Outfall 2A & 3	\$2,400,000
NW Water System Improvements Phase 1	\$2,179,250
Wayne St. Outfall	\$2,000,000
NW Water System Improvements Phase 3	\$1,790,000
Melbourne Heights Outfall	\$1,700,000
Ensley Outfall 2B	\$1,500,000
Registers Creek Lift Station	\$1,500,000
Kindergarden 1A Outfall	\$1,475,000
Replace Centrifuges - Eastside Plant	\$1,200,000
Sludge Feed Pumps	\$1,100,000
NW Water System Improvements Phase 2	\$1,082,500
Deep River Segment 6	\$1,000,000
Ward Plant Electrical Rehab.	\$1,000,000
NW Sewer System Improvements Future 3	\$972,000
NCDOT-West Hartley Drive (W/S Utilities)	\$850,000
Dilworth Rd / Squire Davis Loop	\$840,000
Lindsay St. Widening (W/S Utilities)	\$800,000
Oak Hollow Pump & Drive	\$800,000
Jamestown-Bypass Improvements (W/S Utilities)	\$790,000
Water System Inter-Connects	\$750,000
Gallimore Dairy Rd Wide (W/S Utilities)	\$750,000
Kivett Drive.-Groomtown Road 8" Water Main	\$700,000
Incinerator Heat Exchanger	\$600,000
Demolition of Basins at Kearns	\$600,000
Old Winston Road Widening - W/S	\$500,000
Triangle Lake Road Wide (W/S Utilities)	\$500,000
Conversion to Chloramines	\$500,000
Old Thomasville Road Lift Station	\$450,000
Harvey Rd 16" Water Main	\$375,000
Tarrant Rd. 12" Water Main	<u>\$200,000</u>
Total Water-Sewer Revenue Bond Projects	<u>\$144,410,750</u>

Revenue bonds rather than general obligation bonds are the method preferred by both investors as well as by rating agencies for financing major water and sewer projects. Revenue bonds are paid from utility revenues, and do not require voter approval.

We anticipate financing the improvements listed above by issuing an estimated \$144,410,750 in additional water and sewer revenue bonds during the next five years as shown below:

<u>Bond Series</u>	<u>Amount</u>	
May 2008	\$40,016,250	Issued
Winter 2010	26,232,500	Pending
Fall 2011	18,390,000	Planned
Fall 2012	22,540,000	Planned
Fall 2013	22,872,000	Planned
Fall 2014	<u>14,360,000</u>	Planned
Total 2008-2012	\$ 144,410,750	

Pay-As-We-Go Financing

We have reduced pay-as-we-go financing in the 2009-2010 Annual Budget to \$19,359,203; or \$3,926,220 or 16.9% less than the \$23,285,423 in our current budget:

Pay-As-We-Go Financing

	<u>2008-2009</u>	<u>2009-2010</u>	<u>Change</u>	<u>% Change</u>
General	\$ 3,888,690	\$1,692,130	(\$2,196,560)	(56.5%)
Water and Sewer	4,554,310	5,881,200	1,326,890	29.1%
Electric	7,224,850	4,873,000	(2,351,850)	(32.6%)
Landfill	1,750,000	2,857,500	1,107,500	63.3%
Others	<u>5,867,573</u>	<u>4,055,373</u>	<u>(1,812,200)</u>	<u>(30.9%)</u>
Pay-As-We-Go Total	\$ 23,285,423	\$19,359,203	(\$3,926,220)	(16.9%)

The major changes include \$2,857,500 for continued funding for the Phase IV expansion of the Kersey Valley Expansion, and \$1,800,000 in federal stimulus funding for neighborhood sewer line construction.

Twelve years ago, we intentionally shifted to the lower cost pay-as-we-go alternative as the preferred and less costly method for financing capital investments and routine infrastructure maintenance. When we complete the \$19,359,203 in 2009-2010 pay-as-we-go capital investments and projects, we will have invested a significant \$244,337,326 in routine improvements during the past twelve years without the need or expense of more costly debt service obligations.

General Fund Pay-As-We-Go

We have reduced pay-as-we-go investments in the General Fund to \$1,692,130; or \$2,196,560 or 56.5% less than the \$3,888,690 pay-as-we-go investments in our current budget:

Operating Capital:

Building Improvements – Fire	\$105,000
Information Services Equipment Support	100,600
Transportation Equipment	40,350
Parks & Recreation Facilities Improvements	38,405
Street Maintenance Equipment	37,500
Thermal Imagers – Fire Department	31,500
Transportation-Intersection Mast Arms	29,560
Library Equipment	25,215
In-Car Video Cameras – Police	20,000
Police Equipment	17,000
Fire Personnel Tracking & Accountability Consoles	16,000
Fire Mobile computer Software & Repair	16,000
Parks & Recreation Equipment	10,000
Communications Center Equipment	10,000
Fire Department Radios (new-not replacements)	8,500
Cemetery Building Repairs	<u>1,500</u>
Total Operating Capital	\$507,130

<u>Capital Projects:</u>	
Johnson St/Sandy Ridge Rd Widening	\$325,000
Park Improvements-Washington Terrace Park Pool	210,000
Washington Drive/N. Main St. Design	200,000
Sidewalks – New Construction	150,000
High Point Greenway	95,000
Youth Facilities Restrooms/Parks & Rec.	75,000
Downtown Improvements-Streetscape	50,000
GIS Mapping	40,000
Golf Course Greens Restoration	<u>40,000</u>
Total Capital Projects	\$1,185,000
General Fund Total	<u>\$1,692,130</u>

Water and Sewer Fund Pay-As-We-Go

The \$5,881,200 in pay-as-we-go investments in the 2009-2010 Water and Sewer Fund includes \$1,800,000 in stimulus monies for obsolete sewer line improvements, as well as continues our 1998-1999 commitment for \$2,000,000 a year to replace obsolete and deteriorated neighborhood water and sewer lines as outlined below.

Excluding the \$1,800,000 in one-time stimulus monies for sewer improvements, the 2009-2010 pay-as-we-go water and sewer budget is really \$4,081,200 or \$473,110 or 10.4% less than our current \$4,554,310 pay-as-we-go water and sewer budget:

<u>Operating Capital:</u>	
Equipment & Machinery	\$91,000
Intake Rehab Study	84,000
Facility Improvements	51,000
<u>Water-Sewer Capital Projects:</u>	
Obsolete Sewer Lines Rehab_– Stimulus funding	\$1,800,000
Replace Obsolete Neighborhood Water Lines	1,000,000
Replace Obsolete Neighborhood Sewer Lines	1,000,000
Alum Sludge Removal	290,000
Incinerator Continuous Emissions Monitoring	250,000
McKinley Lift Station	250,000
Water Meter Change-out Program	160,200
Ash Slurry Replacement Line	155,000
Developer Reimbursements	150,000
NC DOT US 311 Bypass (B85-I85)	125,000
Water System improvements	125,000
Sewer System Improvements	125,000
NCDOT – TIP Program	125,000
Water Storage Tank Maintenance	<u>100,000</u>
Water & Sewer Fund	<u>\$5,881,200</u>

Electric Fund Pay-As-We-Go

The \$4,873,000 in pay-as-we-go reinvestments in the 2009-2010 Electric Fund represents a \$2,351,850 or a 32.6% decrease compared to the \$7,224,850 included in the 2008-2009 Annual Budget:

Electric System Improvements	\$3,525,000
North Substation Modifications	375,000
Street Lighting	200,000
Downtown Underground	200,000
Automated Meter Reading Initiative	200,000
Load Management	148,000
Area Outdoor Lighting	110,000
Overhead to Underground Conversion	100,000
Other Improvements	<u>15,000</u>
Electric Fund Total	\$4,873,000

Other Pay-As-We-Go

While the \$4,055,373 in other 2009-2010 pay-as-we-go investments reflects a \$1,000,000 reduction in the scheduled replacement of vehicles, it also reflects continued funding for a variety of other improvements outlined below:

Fleet Replacement Program	\$1,675,000
Computer Replacement Program	631,534
Radio Replacement Program	589,550
Storm Water Projects	350,000
Land - Community Dev Housing Program	281,289
Material Recovery Facility Improvements	232,750
MassTransit Improvements	200,000
MassTransit Computer Hardware & Software	57,750
Fleet Diagnostic Tools & Machinery	25,000
Parking Garage Gate Equipment Upgrade	6,500
Replace Leachate Pumps-Landfill	4,000
Landfill Improvements-Buildings & Structures	<u>2,000</u>
Other Capital	\$4,055,373

NCDOT Commitments

The City has also entered into a series of significant and largely pay-as-we-go financial commitments with the North Carolina Department of Transportation requiring the City to finance the estimated \$10,145,000 local share of a variety of major current transportation improvements projects as outlined below:

Skeet Club Utilities	\$4,320,000
Johnson/Sandy Ridge Environment/Des	3,200,000
NCDOT TIP – Utilities replacements	1,125,000
West Hartley Drive	850,000
Surrett drive/Eden Terrace	525,000
I-74/US 311 Bypass	<u>125,000</u>
NCDOT Commitments	\$10,145,000

In future years, the City will be asked to help finance portions of other major and long-awaited NCDOT/City projects including Skeet Club Road – Sections A and B, Jamestown Bypass, Johnson/Sandy Ridge Road, Gallimore Dairy Road, Fairfield Road, NC 68/US 311 Interchange Replacement, Clinard Farms/Piedmont Parkway Extension, and a new I-85/Kivett Drive Interchange. However, given NCDOT's current funding problems and escalating construction costs, any meaningful cost or construction estimates for any of these NCDOT projects are not available.

Debt Service Summary

Our 2008-2009 Annual Budget includes \$26,965,027 for debt service. This represents a 7.4% or \$1,859,101 increase compared to a 3.4% or \$823,900 increase in last year's budget. Annual debt service payments reflect the cost of rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and other infrastructure elements. The changes in annual debt service obligations over the past five years are shown in the table below:

	Debt Service	Change		
2005-2006	\$ 19,565,298	\$ 2,047,852	or	11.7%
2006-2007	21,328,561	1,763,263	or	9.0%
2007-2008	24,282,026	2,953,465	or	13.8%
2008-2009	25,105,926	823,900	or	3.4%
2009-2010	26,965,027	1,859,101	or	7.4%

The \$26,965,027 included in the 2009-2010 Annual Budget includes funding for debt service on the general obligation bonds approved by High Point voters November 2004, as well as for our recent water and sewer revenue bonds.

GENERAL, WATER AND SEWER AND ELECTRIC FUND SUMMARIES

We have scrutinized our costs, and have deliberately and intentionally reduced growth in the City's three major funds - General, Water and Sewer, and Electric – as outlined below:

General Fund

The \$104,041,503 General Fund Budget is \$2,534,853 or 2.4% less than our current \$106,576,356 General Fund Budget, compared to a \$5,282,303 or 5.2% increase last year.

The 2009-2010 General Fund Budget of \$104,041,503 is balanced with revenues of \$92,728,281; reimbursements of \$6,829,954; and \$4,483,268 from prior year fund balances.

Property tax revenues represent \$54,920,444 or 52.3% of General Fund revenues, sales tax revenues represent \$16,950,000 or 16.3% of General Fund revenues, and intergovernmental revenues represent \$12,449,767 or 11.9% of General Fund revenues. Nearly all revenues are down. No property tax rate increase is included to finance the 2009-2010 Annual Budget.

Importantly, more than \$84,320,211 or 81.0% of our General Fund revenue decisions are made by the State of North Carolina or Guilford County. State officials determine the intergovernmental revenue sharing formulas for the Powell Bill, utility franchise tax, beer and wine taxes, and other revenue sharing formulas. Guilford County establishes the value of taxable property as well as the sales tax allocation formula. You are essentially limited to setting the property tax rate as well as establishing miscellaneous fees for miscellaneous services.

The following table summarizes the changes in General Fund revenues, inter-fund transfers and reimbursements, and appropriated balances; as well as operating, capital, debt service and other General Fund expenditures:

GENERAL FUND REVENUES

	2008-2009	2009-2010	Change	
Fund Balance	\$ 4,949,188	\$ 4,483,268	\$ (465,920)	(9.4%)
Property Tax	54,296,461	54,920,444	623,983	1.1%
Sales & Use Taxes	17,844,380	16,950,000	(894,380)	(5.0%)
Intergovernmental Revenue	13,677,466	12,449,767	(1,227,699)	(9.0%)
Licenses & Permits	3,246,300	2,772,900	(473,400)	(14.6%)
Charges for Services	2,936,200	4,415,250	1,479,050	50.4%
Miscellaneous	3,858,690	1,219,920	(2,638,770)	(68.4%)
Reimbursements	5,767,671	6,829,954	1,062,283	18.4%
TOTAL	\$ 106,576,356	\$ 104,041,503	\$ (2,534,853)	(2.4%)

GENERAL FUND EXPENSES

	2008-2009	2009-2010	Change	
Personnel Services	\$ 64,266,180	\$ 64,219,236	\$ (46,944)	(0.1%)
Operating Expenses	30,050,860	29,276,447	(774,413)	(2.6%)
Capital Outlay	2,368,483	507,130	(1,861,353)	(78.6%)
Debt Service-leases	573,494	1,052,521	479,027	83.5%
Interfund Reimbursements	8,917,339	8,586,169	(331,170)	(3.7%)
Contingency	400,000	400,000	-	0.0%
TOTAL	\$ 106,576,356	\$ 104,041,503	\$ (2,534,853)	(2.4%)

Property Values and Tax Rates

We are continuing to realize benefits from our commitment to economic development investments. Our property tax base continues to grow by a fairly steady low single digit rate. According to Guilford County estimates our tax base has grown by \$189 million or 2.1% in the past year.

The 2009-2010 Annual Budget reflects, as we promised you, no change in the City's current tax rate of 63.3 cents per \$100 valuation. While our tax rate includes the 3.4 cents approved by you three years ago to finance the \$73,650,000 general obligation bond package approved in November 2004, the 2009-2010 net tax rate for operating purposes remains at 59.9 cents (63.3 cents less 3.4 cents). We are not sure we can replicate this rate again next year.

At the same time as many want us to hold the line on property taxes, not a single citizen, business, visitor or elected person has asked us to reduce or eliminate the level of any specific basic City service or program. Responses in the 2006 and 2009 Citizen Satisfaction Surveys did not ask for any reduction in services, but rather asked us to expand or enhance nearly every service, program, or project currently being provided by the City of High Point.

In the next year, we need to elevate the policy discussion with you of several major alternatives and priorities that will require the need to include some combination of either reducing or eliminating services currently enjoyed, anticipated or requested by our citizens,

businesses, visitors or elected officials; eliminating needed capital investments in the infrastructure; possibly reinstating transfers from the Electric Fund to the General Fund as permitted by the Local Government Commission; and/or sharply increasing and/or instituting new user fees and charges such as for garbage collection in the coming year.

Water and Sewer Fund

The \$41,589,359 Water and Sewer Fund Budget is \$1,492,897 or 3.7% more than our current budget, compared to a \$1,175,199 or a 3.0% increase last year. The increase is directly attributable to an increase in debt service costs associated with the Westside Wastewater Treatment Plant, Randleman water line and storage improvements, and other improvements:

WATER and SEWER FUND REVENUES

	2008-2009	2009-2010	Change	
Fund Balance	\$ 375,839	\$ 588,416	\$ 212,577	56.6%
Operating	38,692,623	39,782,943	1,090,320	2.8%
Other	1,028,000	1,218,000	190,000	18.5%
TOTAL	\$ 40,096,462	\$ 41,589,359	\$ 1,492,897	3.7%

WATER and SEWER FUND EXPENSES

	2008-2009	2009-2010	Change	
Operating	\$ 17,286,013	\$ 17,771,461	\$ 485,448	2.8%
Contingency	300,000	300,000	-	0.0%
Debt Service	13,785,754	14,992,474	1,206,720	8.8%
Capital Projects	4,140,000	3,855,200	(284,800)	(6.9%)
Interfund Transfers	4,584,695	4,670,224	85,529	1.9%
TOTAL	\$ 40,096,462	\$ 41,589,359	\$ 1,492,897	3.7%

The Water and Sewer Fund reflects more than \$11.7 million in cumulative 'Bid to Goal' cost savings since 1998-1999. More than \$640,000 of the savings have been shared with the involved employees. Total 'Bid to Goal' savings of more than \$14.5 million are expected by 2010-2011.

Capital reinvestment in the water and wastewater system, like the rest of the City's infrastructure, is critically important. The \$3,855,200 included for 2009-2010 represents a \$284,800 or 6.9% decrease as compared to the \$4,140,000 in 2008-2009 pay-as-we-go capital investments which are transferred to the Water-Sewer Capital Fund. However, an additional \$1,800,000 is anticipated from federal stimulus funds and has been budgeted separately in the Water-Sewer Capital Projects Fund.

Water and Sewer Rates

Davenport & Company of Richmond, Virginia serves as our financial advisor, and guides our capital, utility rate, and debt strategies. Based on the policy recommendations presented, reviewed and approved by you, we use a combination of revenue bonds and fund balances monies to finance needed capital projects, which on the bottom line, translates into single rather than double-digit annual water and sewer rate increases.

The 2009-2010 Annual Budget contains a 4.9% average increase for water and sewer service to be effective January 1, 2010 directly associated the debt service associated with the Randleman Water Project, Phase 1 of the new Westside Wastewater Treatment Facility, extending utilities to the growing areas north and west of High Point, and other water and wastewater improvements.

We have and will, with your support, to continue delivering the necessary capital financing for our water and sewer system improvements within the 4.0% to 6.0% range developed by our financial advisors, Davenport and Company. This range is substantially less than the 13.75% average annual increases that our customers were experiencing prior to the approval of our capital financing strategy.

Water and sewer rates are the method preferred by investors and bond rating agencies for municipalities for financing the operation, maintenance and needed capital improvements for water treatment facilities and distribution lines, and for wastewater collection lines and treatment systems. Property taxes are not used to finance water and sewer utility services.

The following table summarizes changes in water and sewer rates since 2004-2005, as well as the January 1, 2010 rate increase:

<u>Fiscal Year</u>	<u>Water Rates</u>	<u>Sewer Rates</u>	<u>Average</u>
2005-2006	4.90%	4.90%	4.90%
2006-2007	4.90%	4.90%	4.90%
2007-2008	4.85%	4.85%	4.85%
2008-2009	5.90%	5.90%	5.90%
2009-2010	4.90%	4.90%	4.90%

Electric Fund

Load growth continues flat for the third consecutive year, and as such, the 2009-2010 Electric Fund Budget of \$107,861,381 is \$287,516 or 0.3% less than our current \$108,148,897 Electric Fund Budget, compared to a \$4,466,412 or 4.3% increase last year.

The 2009-2010 Electric Fund Budget of \$107,861,381 is balanced with revenues of \$104,320,734; reimbursements of \$1,836,636; appropriated prior year earnings of \$844,011; and other income of \$860,000.

The 2009-2010 Electric Fund Budget includes a 4.0% retail rate increase to be effective July 1, 2009 that is required by a 4.0% net wholesale increase in power costs, plus a new residential, commercial and industrial renewable energy rider directly attributable to the compliance standards required by North Carolina SB 3 approved in 2007.

ELECTRIC FUND REVENUES

	2008-2009	2009-2010	Change	
Fund Balance	\$ 545,452	\$ 844,011	\$ 298,559	54.7%
Utility Sales	104,215,293	104,320,734	105,441	0.1%
Other	1,591,432	860,000	(731,432)	(46.0%)
Reimbursements	1,796,720	1,836,636	39,916	2.2%
TOTAL	\$ 108,148,897	\$ 107,861,381	\$ (287,516)	-0.3%

ELECTRIC FUND EXPENSES

	2008-2009	2009-2010	Change	
Operating	\$ 96,166,171	\$ 98,206,064	\$ 2,039,893	2.1%
Contingency	450,000	450,000	-	0.0%
Capital Projects	7,224,850	4,873,000	(2,351,850)	(32.6%)
Interfund Transfers	4,307,876	4,332,317	24,441	0.6%
TOTAL	\$ 108,148,897	\$ 107,861,381	\$ (287,516)	-0.3%

Energy Legislation and Electric Rates

The Electric Fund is directly affected by a wide variety of issues, and increasingly, by North Carolina's unfunded renewable energy regulations required by Senate Bill 3 that was adopted in 2007, and by 2012, by the new and incredibly expensive unfunded federal energy efficiency, renewable energy and climate change legislation advocated by the Obama Administration and currently being advanced by the Congressional Leadership.

We are fortunate that over 95.0% of our electricity comes from our 30 plus year old investment in the Catawba nuclear plant. As such, according to an independent review of the cost impact of the proposed new federal energy legislation, the unfunded new federal mandates will translate into cumulative electric rate increases over the next 20 years in the 30.0% to 40.0% range for High Point electric customers. For High Point citizens and businesses served by Duke Energy, much of whose power comes from coal generating plants, will likely see increases in the 90.0% or greater range over the next 20 years if the new federal energy legislation is enacted as currently drafted.

Electric Fund Transfers

While the City ended the historic practice of transferring Electric Fund monies to subsidize the General Fund ten years ago, it is important for you to recognize that the practice is clearly allowed by the Local Government Commission. Cities are allowed the policy option to transfer Electric Funds to the General Fund not exceeding 3.0% of the value of the electric system's gross fixed assets as an acceptable method to help finance reoccurring non-electric programs and services.

As of June 30, 2008, the gross value of our electric system totaled \$128,536,524. Accordingly, we can transfer as much as 3.0% or \$3,856,096 from the Electric Fund to the General Fund. A 2.0% transfer equates to \$2,570,730, and a 1.0% transfer equates to \$1,285,365.

In addition to establishing solid waste collection fees, transferring Electric Fund monies to the General Fund is the only other major revenue policy alternative available to you to raise needed General Fund revenues, but as we have advised you in past years, it is not recommended at this time because adopting such practice would require to you to either increase retail electric rates and/or reduce needed capital reinvestment in the electric distribution system.

CONTINGENCIES AND FUND BALANCES/RETAINED EARNINGS

Contingencies

Contingencies remain again unchanged at a very, very minimal \$1,150,000 for 2007-2008. Contingencies represent less than .04% of the City's \$312,208,127 Annual Budget as outlined below:

	<u>General</u>	<u>Water & Sewer</u>	<u>Electric</u>	<u>Total</u>
2005-2006	\$ 400,000	\$ 300,000	\$ 450,000	\$ 1,150,000
2006-2007	400,000	300,000	450,000	1,150,000
2007-2008	400,000	300,000	450,000	1,150,000
2008-2009	400,000	300,000	450,000	1,150,000
2009-2010	400,000	300,000	450,000	1,150,000

The contingency budgets are used as the source of money for unexpected emergencies or demands on services, changing priorities, or unanticipated projects the City may decide to do during a the fiscal year instead of waiting to the next fiscal year. Use of contingency funds requires City Council approval. Barring the totally unexpected, we do not plan on using contingency funds in the coming year.

Fund Balances/Retained Earnings

Fund balances and retained earnings are an absolutely critical, but often misunderstood and overlooked part of the Annual Budget. Fund balances and retained earnings consist of unencumbered, unappropriated monies. They are essential for maintaining strong bond ratings as well as a positive year-round and year-to-year cash flow, and with current State and other revenues eroding, strong fund balances will be absolutely essential as we plan ahead for our 2010-2011 and subsequent budgets.

The North Carolina Local Government Commission recommends maintaining an 8.0% balance in each fund. The 2009-2010 Annual Budget will maintain a fairly solid \$39,419,988 or a 12.3% total fund balance. However, our greatest concern or risk is with the General Fund Balance. Projecting ahead, the General Fund balance is expected to drop from a current 10.2% to 6.4% before we begin 2010-2011.

The table below summarizes changes in annual fund balances/retained earnings:

ANNUAL FUND BALANCES

<u>Fund</u>	<u>Undesignated June 30, 2007</u>	<u>Undesignated June 30, 2008</u>	<u>Estimated June 30, 2009</u>	<u>Estimated June 30, 2010</u>
General	\$ 14,135,144	\$ 11,366,630	\$ 10,870,474	\$ 6,700,000
Water-Sewer	8,792,108	12,550,986	13,113,214	13,600,000
Electric	6,503,672	8,374,570	9,355,330	9,006,000
Parking	139,032	268,201	174,945	133,000
Landfill	5,184,093	5,498,518	4,891,081	4,375,000
Stormwater	262,398	1,091,097	1,014,944	940,000
TOTAL	\$ 35,016,447	\$ 39,150,002	\$ 39,419,988	\$ 34,754,000

SUMMARY

The City has enjoyed a very good and solid financial condition for the past twelve years. However, the economy and times have changed as outlined above. The financial challenges are real.

We are facing increasingly expensive, complex and unfunded legislative mandates, while trying to balance the eroding long-term financial relationships that we have enjoyed with the North Carolina and Guilford County, along with the continuing need for adequately financing basic municipal services and needed infrastructure investments with the minimal tax and utility rates that you, our citizens and businesses desire.

My personal appreciation and professional respect is expressed to a very strong and exceptionally talented financial management team, lead by Pat Pate, Louanne C. Hedrick, Glenda Barnes, Tina Gaines, Jeff Moore, Eric Olmedo, John McCrary, and Randy McCaslin, and the rest of our excellent and capable team.

Most importantly, I personally thank the each of you as our elected leaders, as well as my fellow City employees, for your continued trust, patience, support and commitment that is so necessary as well try to serve and deliver exceptional services to our citizens, businesses and visitors.

Respectfully,

Strib Boynton
City Manager

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2009-2010 Budget Ordinance**

BE IT ORDAINED BY THE CITY OF HIGH POINT, NORTH CAROLINA:

Section 1. The following amounts are hereby appropriated for the operation and maintenance of the City's various governmental departments and divisions for the Fiscal Year beginning July 1, 2009 and ending June 30, 2010:

(1) That for said fiscal year there is hereby appropriated out of the GENERAL FUND for general governmental operations the sum of:

\$ 107,370,759

(2) That for said fiscal year there is hereby appropriated out of the SPECIAL GRANTS FUND for purposes outlined within the various grant provisions, the sum of:

\$ 8,466,922

(3) That for said fiscal year there is hereby appropriated out of the COMMUNITY DEVELOPMENT FUND for purposes outlined within the grant, the sum of:

\$ 4,418,714

(4) That for said fiscal year there is hereby appropriated out of the ECONOMIC DEVELOPMENT FUND, the sum of:

\$ 1,386,666

(5) That for said fiscal year there is hereby appropriated out of the GENERAL DEBT SERVICE FUND for the payment of debt service charges on general obligation debt, the sum of:

\$ 10,656,245

(6) That for said fiscal year there is hereby appropriated out of the GENERAL CAPITAL PROJECTS FUND for the purpose of construction and/or acquisition of certain long-lived assets, the sum of:

Capital Projects	\$ 1,185,000
Transfer to General Debt Service	951,384
	\$ <u>2,136,384</u>

(7) That for said fiscal year there is hereby appropriated out of the CENTRAL SERVICES FUND the following:

Fleet Services	\$ 8,957,961
Radio Repair Shop	974,504
Maintenance Operations	1,941,109
Computer Replacement	631,534
	\$ <u>12,505,108</u>

(8) That for said fiscal year there is hereby appropriated out of the WATER and SEWER FUND the following:

Operations	\$ 22,741,685
Debt Service	14,992,474
Transfer to Capital Projects Fund	3,855,200
TOTAL WATER and SEWER FUND	\$ <u>41,589,359</u>

(9) That for said fiscal year there is hereby appropriated out of the WATER and SEWER CAPITAL PROJECTS FUND the following:

Water Sewer Capital Projects	\$ <u>3,855,200</u>
------------------------------	---------------------

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2009-2010 Budget Ordinance**

(10) That for said fiscal year there is hereby appropriated out of the ELECTRIC FUND the following:

Operations	\$ 102,988,381
Capital Projects	<u>4,873,000</u>
TOTAL ELECTRIC FUND	<u>\$ 107,861,381</u>

(11) That for said fiscal year there is hereby appropriated out of the MASS TRANSIT FUND for the purpose of operating High Point's Transit System, the sum of:

\$ 3,298,004

(12) That for said fiscal year there is hereby appropriated out of the PARKING FACILITIES FUND for the purpose of operating City parking facilities, the sum of:

\$ 472,519

(13) That for said fiscal year there is hereby appropriated out of the LANDFILL FACILITIES FUND the following:

Landfill Facility Operating	\$ 5,264,392
Recycling Facility Operating	1,663,693
Capital Projects	<u>3,090,250</u>
TOTAL LANDFILL FACILITIES FUND	<u>\$ 10,018,335</u>

(14) That for said fiscal year there is hereby appropriated out of the STORM WATER FUND the following:

Operations	\$ 1,795,867
Debt Service	885,121
Capital Projects	<u>803,945</u>
TOTAL STORM WATER FUND	<u>\$ 3,484,933</u>

(15) That for said fiscal year there is hereby appropriated out of the MARKET AUTHORITY FUND, the sum of:

\$ 2,835,000

Section 2. It is estimated that the following revenues will be available during fiscal year beginning July 1, 2009 and ending June 30, 2010:

General Fund	
Ad Valorem Taxes	\$ 54,920,444
Sales & Use Taxes	16,950,000
Intergovernmental Revenues	12,449,767
Licenses & Permits	2,772,900
Charges for Services	4,415,250
Miscellaneous	4,549,176
Administrative Reimbursements	6,829,954
Fund Balance Appropriated	<u>4,483,268</u>
Total Revenues and Other Financing Sources	<u>\$ 107,370,759</u>
Grants Fund	
Intergovernmental Revenues	<u>\$ 8,466,922</u>
Community Development Fund	
Intergovernmental Revenues	<u>\$ 4,418,714</u>

CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2009-2010 Budget Ordinance

Economic Development Fund	
Transfer From General Fund	\$ 100,000
Transfer From Electric Fund	1,200,000
Fund Balance Appropriated	86,666
Total Revenues and Other Financing Sources	<u>\$ 1,386,666</u>
General Debt Service Fund	
Ad Valorem Taxes	\$ 3,072,718
Interest on Investments	400,000
Transfer from Other Funds	7,183,527
Fund Balance Appropriated	-
Total Revenues and Other Financing Sources	<u>\$ 10,656,245</u>
General Capital Projects Fund	
Transfer from General Fund	\$ 1,090,000
Transfer from Other Funds	95,000
Fund Balance Appropriated	951,384
Total Revenues and Other Financing Sources	<u>\$ 2,136,384</u>
Central Services Fund	
Sales and Services	12,429,823
Fund Balance Appropriated	75,285
Total Revenues and Other Financing Sources	<u>\$ 12,505,108</u>
Water and Sewer Fund	
Charges for Services	\$ 39,782,943
Non-operating Revenues	1,218,000
Retained Earnings Appropriated	588,416
Total Revenues and Other Financing Sources	<u>\$ 41,589,359</u>
Water and Sewer Capital Projects Fund	
Transfer from Water and Sewer Fund	<u>\$ 3,855,200</u>
Electric Fund	
Charges for Services	\$ 104,320,734
Non-operating Revenues	860,000
Administrative Reimbursements	1,836,636
Retained Earnings Appropriated	844,011
Total Revenues and Other Financing Sources	<u>\$ 107,861,381</u>
Mass Transit Fund	
Charges for Services	\$ 2,111,158
Intergovernmental Revenues	601,150
Transfer From Other Funds	585,696
Total Revenues and Other Financing Sources	<u>\$ 3,298,004</u>
Parking Facilities Fund	
Charges for Services	\$ 416,000
Miscellaneous	18,000
Transfer From Other Funds	38,519
Total Revenues and Other Financing Sources	<u>\$ 472,519</u>

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2009-2010 Budget Ordinance**

Landfill Facilities Fund	
Landfill Tipping Fee Taxes	\$ 45,000
Charges for Services	6,361,000
Miscellaneous	240,000
Transfer from Landfill Maintenance Reserve Fund	2,857,500
Retained Earnings Appropriated	514,835
Total Revenues and Other Financing Sources	<u>\$ 10,018,335</u>
Storm Water Fund	
Charges for Services	\$ 2,122,500
Miscellaneous	160,000
Transfer from General Debt Service	1,202,433
Total Revenues and Other Financing Sources	<u>\$ 3,484,933</u>
Market Authority Fund	
Room Occupancy Taxes	\$ 335,000
Licenses & Permits	1,500,000
Transfer from General Fund	240,000
Transfer from Water-Sewer Fund	50,000
Transfer from Electric Fund	710,000
Total Revenues and Other Financing Sources	<u>\$ 2,835,000</u>

Section 3. There is hereby levied the following rates of tax on each one hundred dollars (\$100) valuation of taxable property, as listed for taxes as of January 1, 2009, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and in order to finance the foregoing appropriations.

**Rate per \$100 Valuation
General Fund \$.633**

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of **\$9,319,800,728** and an estimated rate of collections of **98.0%** during the current year.

Section 4. That the reserve for encumbrances at June 30, 2009, representing the unearned portion of contracts as of that date, shall be re-appropriated and distributed as it applied in order to properly account for the payment against which the fiscal year in which it is paid.

Section 5. That the unencumbered balances as of June 30, 2009 of those capital projects and operating encumbrances which were not completed in Fiscal Year 2008-2009 be reappropriated into the Fiscal Year 2009-2010 budget in order to allow completion.

Section 6. That the unencumbered balances in Grant funds which remain as of June 30, 2009 be re-appropriated into the Fiscal Year 2009-2010 budget for the completion of their original purposes.

Section 7. The number of persons to be employed and the salaries and wages to be paid shall be those which are included in the detailed operation budgets; unless provision is made by the City Manager or City Council for employing additional persons.

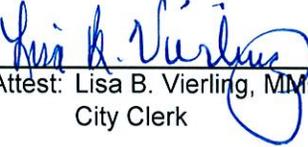
Section 8. The City Manager is hereby authorized to approve transfers of appropriations within any fund, provided transfers between funds, and authorization for making expenditures from excess revenue shall be made by the City Council.

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2009-2010 Budget Ordinance**

Section 9. Copies of this ordinance shall be furnished to the City Clerk and the Director of Financial Services to be kept on file by him for his direction in the collection and disbursement of City funds.

Section 10. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are hereby repealed.

Adopted this 18th day of June, 2009.


Attest: Lisa B. Vierling, MMC
City Clerk



City of High Point Water and Sewer Rate Schedule Effective January 1, 2010

M33

Water Rates:			
Commodity Charges (Residential)			
	Inside Rate		Outside Rate
All units	\$ 2.31		\$ 4.62
Commodity Charges (Commercial and Industrial)			
	Inside Rate		Outside Rate
First 35 units	\$ 2.31		\$ 4.62
Next 765 units	2.09		4.18
Next 2200 units	1.86		3.72
Over 3000 units	1.62		3.24
Commodity Charges (Intergovernmental)			
All units	\$ 1.62		
Commodity Charges (Irrigation)			
	Inside Rate		Outside Rate
All units	\$ 3.46		\$ 6.92
Fixed Charges:			
Meter Code	Meter Size	Inside Rate	Outside Rate
WT1	5/8" & 3/4"	\$ 6.97	\$ 13.94
WT2	1"	17.42	34.84
WT3	1-1/2"	34.83	69.66
WT4	2"	55.71	111.42
WT5	3"	111.44	222.88
WT6	4"	174.12	348.24
WT7	6"	348.23	696.46
WT8	8"	556.63	1,113.26
WT10	10"	1,009.57	
WT12	12"	1,496.89	
1 Unit = 750 gallons			

Sewer Rates:			
Commodity Charges			
		Inside Rate	Outside Rate
All units		\$ 4.02	\$ 8.04
Fixed Charges:			
Meter Code	Meter Size	Inside Rate	Outside Rate
WT1	5/8" & 3/4"	\$ 10.80	\$ 21.60
WT2	1"	27.05	54.10
WT3	1-1/2"	54.10	108.20
WT4	2"	86.53	173.06
WT5	3"	173.07	346.14
WT6	4"	270.42	540.84
WT7	6"	540.84	1,081.68
WT8	8"	865.36	1,730.72
Industrial Surcharge			
		BOD	SS
Inside Rate		\$ 51.85	\$ 46.09
Outside Rate		\$ 103.70	\$ 92.18
Residential Flat Rate Sewer			
Inside Rate			\$ 38.98
Outside Rate			\$ 77.96
Septage Tickets			
(1 ticket per truck up to 3000 gallons)			\$ 103.52

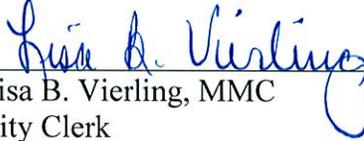


**RESOLUTION OF THE CITY COUNCIL OF THE CITY OF HIGH POINT,
NORTH CAROLINA TO ESTABLISH AN AUTOMATED RECYCLING
COLLECTION FEE**

BE IT RESOLVED, by the City Council of the City of High Point, North Carolina that a one dollar (\$1) automated recycling collection fee will be established for addresses receiving utility services:

BE IT FURTHER RESOLVED that this fee increase will be effective for utility bills dated on or after July 1, 2009 and will continue with the term of the debt payments for automated recycling roll-out carts and collection vehicles (60 months) or until such time as City Council shall determine otherwise.

Adopted by the High Point City Council this 18th day of June, 2009.



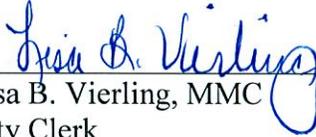
Lisa B. Vierling, MMC
City Clerk



**RESOLUTION OF THE CITY COUNCIL OF CITY OF HIGH POINT, NORTH
CAROLINA TO AMEND THE ELECTRIC UTILITY RATE SCHEDULE**

BE IT RESOLVED, by the City Council of the City of High Point, NC that the schedule of rates and charges for the electric utility for availability demand and consumption be amended to be increased by 4.0% effective for bills dated on or after July 1, 2009, and to continue until such time as City Council shall determine otherwise.

Adopted by the High Point City Council this 18th day of June, 2009.



Lisa B. Vierling, MMC
City Clerk



City of High Point
Electric Rate Rider REPS
Renewable Energy Portfolio Standards (REPS) Charge

Applicability

The Renewable Energy Portfolio Standards Charge set forth in this Rider is applicable to all customers receiving metered electric service from the City of High Point (“City”), except as provided below. These charges are collected for the expressed purpose of enabling the City to meet its Renewable Energy Portfolio Standards compliance obligations as required by the North Carolina General Assembly in its Senate Bill 3 ratified on August 2, 2007.

Billing

Monthly electric charges for each electric meter computed under the City’s applicable electric rate schedule will be increased by an amount determined by the table below:

Customer Type	Monthly Rate Per Meter
Residential	\$0.52
Commercial	\$2.60
Industrial	\$26.04

Exceptions

Industrial and Commercial Customer Opt-out

Any industrial customers, regardless of size, and large commercial customers with usage greater than one million kWh’s per year can elect not to participate in City’s demand-side management and energy efficiency measures in favor of its own implemented demand-side management and energy efficiency measures by giving appropriate written notice to the City.

Exempt Electric Schedules

The following service schedules will not receive a charge because of the low energy use associated with them and the near certainty that customers served under these schedules already will pay a per meter charge under another residential, commercial or industrial service schedule:

- Rate 17 – Outdoor Lighting Service
- Rate 29 – Flood Lighting Service
- Rate Z - Street Lighting Service

Reclassified Charges

Commercial and Industrial non demand meters on the rate schedules listed below shall be classified under the Residential per meter charge under this Rider because of their low average monthly electricity use (under 36,000 kWh per calendar year):

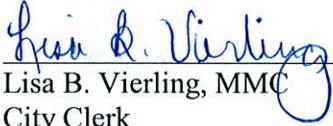
- Rate 10 – Commercial Electric With No Demand
- Rate 11 – Commercial Hot Water Only With No Demand
- Rate 21 – Industrial Electric With No Demand
- Rates 20/22 – Traffic Signals
- Rate 24 – Construction With No Demand
- Rate 25 – Commercial All Electric With No Demand
- Rate A

Sales Tax

Applicable North Carolina sales tax will be added to charges under this Rider.

Effective for electric service rendered after July 1, 2009.

Adopted this 18th day of June, 2009 by the High
Point City Council


Lisa B. Vierling, MMC
City Clerk





The Analysis/Summaries section contains charts, graphs, summary tables, and discussions of the City's revenues and expenses for Fiscal Year 2010 with historical data for comparison purposes.

The **Consolidated Summary of Revenues & Expenditures** that begins this section is a summary of total revenues and expenses by fund by major revenue and expense category. Following this summary the section is divided into revenue and expense information, personnel summaries, and outstanding debt information.

2009-2010 Summary of Revenues & Expenditures and Estimated Fund Balances

	GENERAL FUND	WATER & SEWER FUND	ELECTRIC FUND	MASS TRANSIT FUND	PARKING FUND
Fund Balance July 1, 2008	15,353,742	13,701,630	10,199,341	-	213,464
Revenue					
Fund Balance	4,483,268	588,416	844,011	-	38,519
Property Tax	54,920,444	-	-	-	-
Sales & Use Taxes	16,950,000	-	-	-	-
Intergovernmental revenues	12,449,767	-	-	601,150	-
Licenses & permits	2,772,900	-	-	-	-
Charges for services	4,419,250	39,762,943	104,320,734	211,1158	416,000
Miscellaneous & other revenues	4,545,176	1,238,000	860,000	0	18,000
Interfund Transfers-Reimb-Contr	6,829,954	-	1,836,636	585,696	-
Total Revenue	107,370,759	41,589,359	107,861,381	3,298,004	472,519
Expense					
Personnel Services & Benefits	64,544,256	8,032,003	7,830,626	1,699,241	267,647
Operating Expenses	30,528,183	9,513,458	90,375,438	1,339,875	189,269
Capital Equipment Outlay	2,259,630	226,000	3,540,000	257,750	6,500
Debt Service	6,955,941	14,992,474	-	-	-
Pay-as-we-go Capital	1,090,000	3,855,200	1,333,000	-	-
Contingency	400,000	300,000	450,000	-	-
Interfund Transfers-Reimb-Contr	1,592,749	4,670,224	4,332,317	1,138	9,103
Total Expense	107,370,759	41,589,359	107,861,381	3,298,004	472,519
Estimated Fund Balances June 30, 2009	10,870,474	13,113,214	9,355,330	-	174,945

2009-2010 Summary of Revenues & Expenditures and Estimated Fund Balances

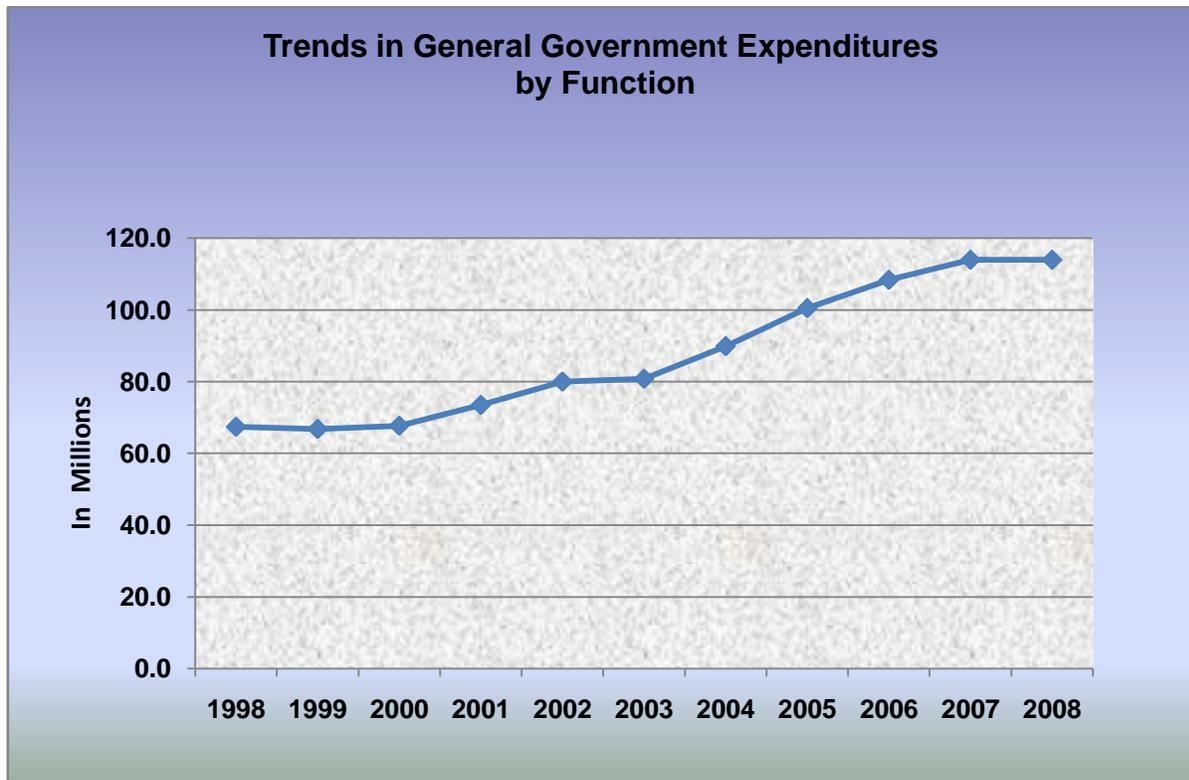
LANDFILL FUND	STORMWATER FUND	SPECIAL REVENUE	ECONOMIC DEVELOPMENT	OTHER FUNDS	TOTAL ALL FUNDS
5,405,916	1,014,944	-	1,260,766		47,149,803
514,835	-	-	86,666	951,384	7,507,099
-	-	-	-	3,072,718	57,993,162
45,000	-	-	-	335,000	17,330,000
-	-	12,885,636	-	95,000	26,031,553
-	-	-	-	1,500,000	4,272,900
6,361,000	2,122,500	-	-	12,505,108	172,018,693
240,000	160,000	-	-	400,000	7,461,176
2,857,500	1,202,433	-	1,300,000	13,128,727	27,740,946
10,018,335	3,484,933	12,885,636	1,386,666	31,987,937	320,355,529
2,136,338	1,006,949	796,768	-	2,408,977	88,722,805
2,637,396	788,918	11,774,672	1,386,666	9,021,332	157,555,207
6,000	-	281,289	-	2,921,084	9,498,253
-	885,121	-	-	9,954,911	32,788,447
3,090,250	350,000	-	-	4,840,200	14,558,650
-	-	-	-	-	1,150,000
2,148,351	453,945	32,907	-	2,841,433	16,082,167
10,018,335	3,484,933	12,885,636	1,386,666	31,987,937	320,355,529
4,891,081	1,014,944	-	1,174,100		40,594,088

General Government Expenditures By Function

Fiscal Year	General Government*	Public Safety	Public Services	Cultural & Recreation	Gen. Debt Service	Total	Percent Change
1996	24,670,694	21,481,382	6,881,014	7,928,323	3,650,366	64,611,779	-3%
1997	21,478,145	22,401,059	7,292,485	8,018,043	3,831,704	63,021,436	-2%
1998	22,407,718	24,112,261	8,367,334	8,605,546	3,902,924	67,395,783	7%
1999	20,130,015	24,711,330	8,108,731	9,652,547	4,228,268	66,830,891	-1%
2000	16,445,892	22,702,665	12,543,839	11,512,214	4,540,958	67,745,568	1%
2001	10,389,406	26,061,017	19,187,774	12,129,049	5,761,414	73,528,660	9%
2002	11,937,580	29,620,614	19,652,486	13,183,410	5,629,427	80,023,517	9%
2003	12,616,839	32,595,299	17,692,046	12,558,012	5,348,030	80,810,226	1%
2004	13,522,897	35,091,686	22,322,713	13,870,764	5,070,039	89,878,099	11%
2005	14,939,812	39,715,207	25,876,854	14,355,284	5,645,853	100,533,010	12%
2006	23,186,234	36,086,502	28,173,499	15,050,819	5,890,274	108,387,328	8%
2007	24,102,555	37,598,085	27,480,491	18,044,431	6,729,708	113,955,270	5%
2008	19,152,376	4,169,069	22,590,322	22,875,445	8,129,644	113,816,856	-0.1%

*Includes General, Special Revenue, Capital Projects, and Debt Service

Source: The above statistics are from the City of High Point Financial Services Department

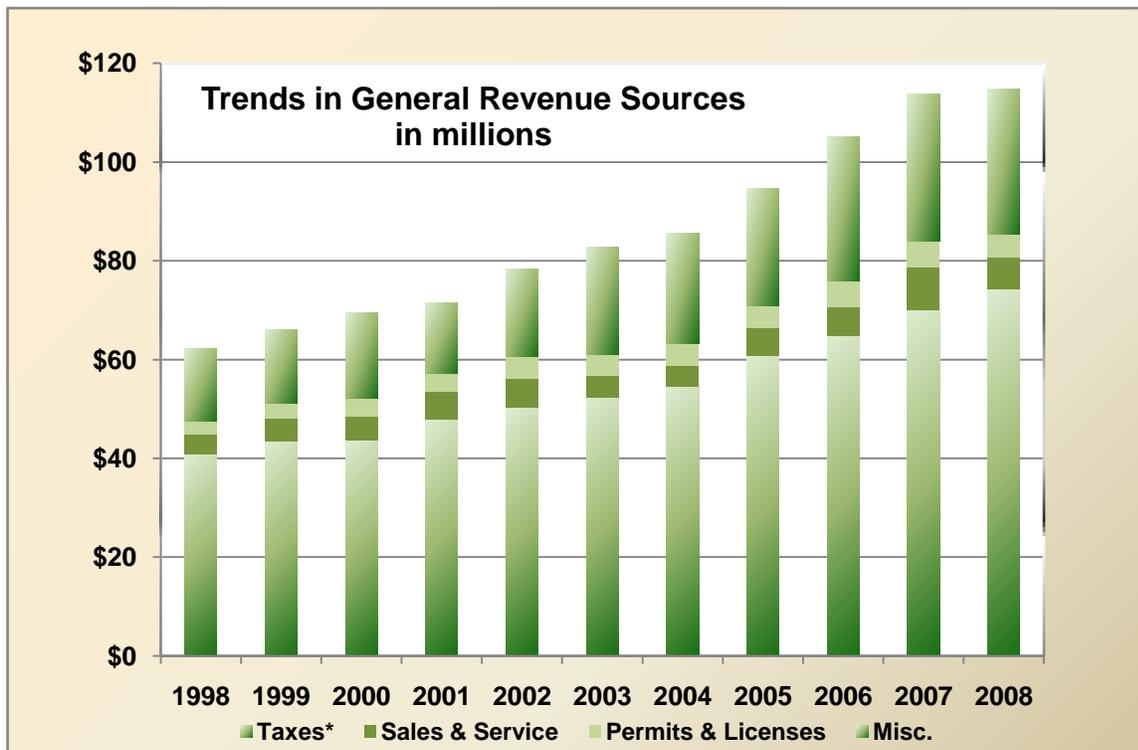


General Revenues By Source

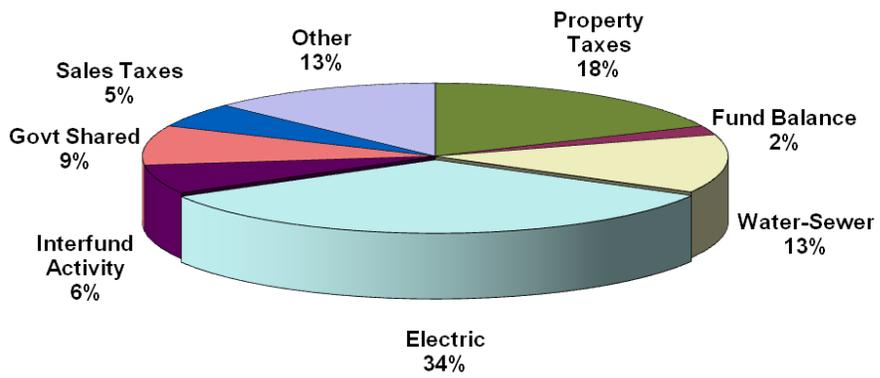
Fiscal Year	Taxes*	Sales & Service Int. & Discs.	Permits & Licenses	Misc.	Total	Percent Change
1997	37,897,102	4,272,662	2,677,423	16,803,827	61,651,014	5%
1998	40,738,157	4,191,385	2,690,014	14,705,781	62,325,337	1%
1999	43,371,503	4,574,553	3,130,427	15,007,068	66,083,551	6%
2000	43,657,006	4,810,207	3,622,375	17,349,082	69,438,730	5%
2001	47,905,502	5,553,648	3,696,696	14,252,518	71,408,364	3%
2002	50,297,630	5,765,614	4,638,359	17,619,881	78,321,484	10%
2003	52,439,438	4,331,356	4,371,456	21,589,529	82,731,779	6%
2004	54,481,043	4,264,328	4,380,607	22,440,483	85,566,461	3%
2005	60,695,302	5,517,933	4,629,749	23,743,547	94,586,531	11%
2006	64,720,195	5,900,574	5,228,772	29,189,059	105,038,600	11%
2007	69,868,106	8,835,842	5,168,953	29,875,232	113,748,133	8%
2008	74,222,705	6,485,081	4,698,780	29,402,233	114,808,799	0.9%

*Includes Property Taxes, Sales and Use Taxes, and Occupancy Taxes

Source: The above statistics are from the City of High Point Financial Services Department



**CITY OF HIGH POINT
REVENUE BUDGET
FISCAL YEAR 2009-2010
\$320,355,529**



Estimated Changes in Fund Balances

Fund Balance represents the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

The **North Carolina Local Government Commission (LGC)** recommends that units of government maintain a minimum fund balance in their operating funds of 8% of estimated expenditures. This level has been determined to be the equivalent of one month's expenditures and is generally regarded as a minimum level to avoid cash flow interruptions, generate interest income, reduce the need for short-term borrowings, and assist in maintaining investment grade bond ratings.

The High Point City Council-adopted Fiscal Policies maintain minimum fund balances at 10% of estimated expenditures as a signal of financial strength and fiscal stability. The City of High Point applies the policy to all operating funds except the Economic Development, General Debt, and General Capital Project funds as they are covered by more specific strategic plans. A summary of fund balances and estimated changes therein are shown below:

Fund	Fund Balance Available 6/30/2007	Fund Balance Available 6/30/2008	Estimated Increase/ (Decrease) 6/30/2009	Projected Fund Balance Total 6/30/2009	Appropriated for 2009-2010	Estimated Fund Balance Available 07/01/2009	Percentage of FY2010 Budget
General	\$ 14,135,144	\$ 11,366,630	\$ 3,987,112	\$ 15,353,742	\$ 4,483,268	\$ 10,870,474	10.45%
Economic Developmt	903,937	1,220,766	40,000	1,260,766	86,666	1,174,100	n/a
General Debt	11,352,774	14,424,138	2,722,094	17,146,232	-	17,146,232	n/a
General Cap Projects	16,718,372	17,432,876	175,206	17,608,082	-	17,608,082	n/a
Water & Sewer	8,792,108	12,550,986	1,150,644	13,701,630	588,416	13,113,214	31.53%
Electric	6,503,672	8,374,570	1,824,771	10,199,341	844,011	9,355,330	8.67%
Mass Transit	273,836	-	-	-	-	-	0.00%
Parking	139,032	268,201	(54,737)	213,464	38,519	174,945	37.02%
Landfill Facilities	5,184,093	5,498,518	(92,602)	5,405,916	514,835	4,891,081	48.82%
Storm Water	262,398	1,091,097	(76,153)	1,014,944	-	1,014,944	29.12%
Total	\$ 64,265,366	\$ 72,227,782	\$ 9,676,335	\$ 81,904,117	\$ 6,555,715	\$ 75,348,402	

Major Revenue Assumptions & Trend Analysis

The Budget Staff as well as state analysts are challenged to forecast revenues due to the current unprecedented downturn in the nation's and North Carolina's economy. Governor Perdue says that North Carolina is in the midst of one of the greatest economic crisis since the Great Depression. This downturn in the economy is thought to be the effects of the housing market/mortgage crisis, higher energy prices and the falling value of the dollar. Actions have been taken by the Federal Reserve and the President to positively impact the economy, however, everyone - citizens, businesses and government are being asked to tighten their belts. City of High Point expects to see some continued growth but at a slower pace. The diversification in High Point continues to offset the loss of traditional manufacturing jobs of the surrounding areas impact on the local economy. In 2008 for the second year in a row, High Point celebrated extraordinary news that the City led the nation in attracting new industry. The Budget Office takes a conservative approach in projecting revenue growth as it relates to major revenue assumptions.

Revenue budgets for the general and enterprise funds are based on various factors. These considerations reflect substantial evaluation to determine which variables are most reliable in the budget development process. The most notable influences considered include:

- Economic forecasts are studied using various newsletters from both the State of North Carolina and national and regional trends.
- Information on property tax growth from the Guilford County Tax Office.
- Trends in revenue collection and monthly reports generated by various departments relative to their particular functions.
- Information from the North Carolina League of Municipalities concerning municipal state-collected revenues, proposed tax and utility rate increases.
- Information from the High Point Economic Development Annual Report
- Experiences and situations that affect the City's operation.

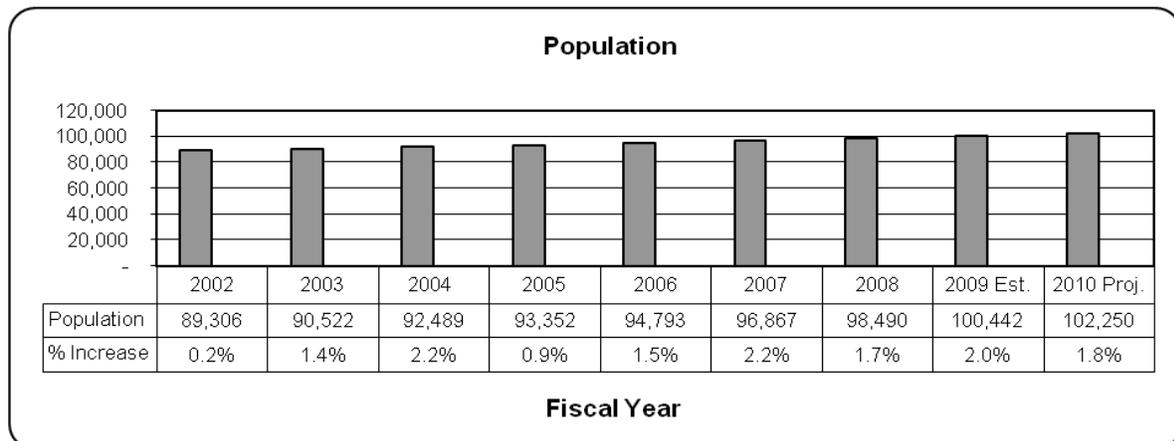
Excluding \$10,598,245 in various one-time federal stimulus funding and grants, and transfers, the overall budget for 2009-2010 actually decreased \$3.9 million or 1.3%. Following are the major revenue assumptions and analysis that were used in the development of the fiscal year 2009-2010 revenue budgets.

Population

Changes in population can have a direct effect on City revenues, because several taxes and intergovernmental revenues are distributed on a per capita basis, and because population levels appear at least indirectly related to such issues as employment, income and property value. Population projections help decision-makers anticipate needs before they arise.

Analysis

A gradual increasing population trend is considered favorable. However, as the population grows, so does the demand for services. High Point has experienced continued growth since the U.S. Census was last taken on April 1, 2000. The population of High Point has increased from 89,152 to an estimated 100,442 through 2009. This represents an average annual increase of 1.8%. During the measurement period, the tax base has also increased, which is favorable.



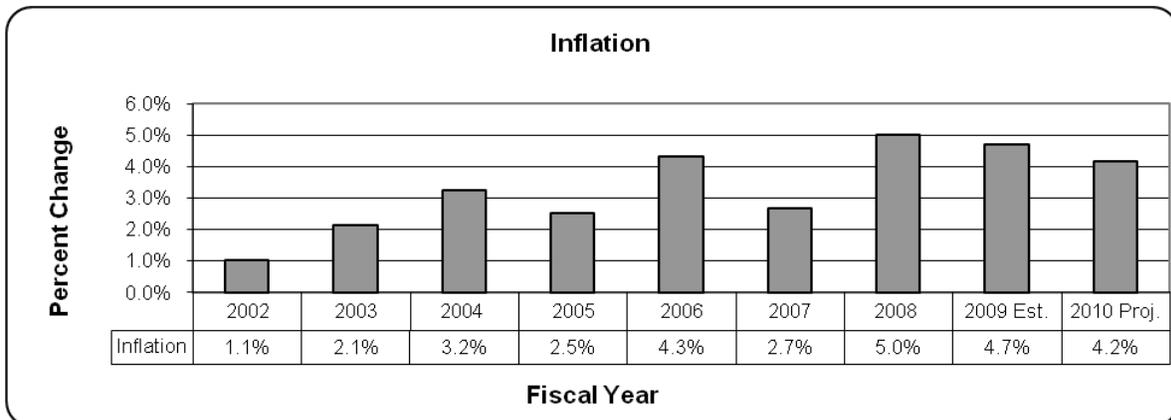
Major Revenue Assumptions & Trend Analysis

Inflation

The Consumer Price Index (CPI) is probably the most widely recognized and used measure of price level changes for consumer goods and services. The CPI is based on a weighted average of prices for a market basket of goods from six different categories: food, housing, apparel, transportation, health and recreation. Inflation is the rate of increase in a common price level of all goods and services. For instance, if the price of eating a meal used to be \$5, inflation boosts that amount to more than \$7, with service staying the same. Stability in price levels is generally beneficial and continued low rates of inflation indicate a positive trend.

Analysis

The rate of inflation over the measured period has been relatively low. The annual increases in the CPI from 2001-2008 have averaged about 3.1% annually. Each upturn in inflation was countered by the Federal Reserve Board with reductions in interest rates. These actions were predicted to stabilize the CPI at around 3.0% over a period of years. However, due to continuing uncertainty and economic slowdown, there have been several years of fluctuating inflation. The increases during 2003 and 2004 are typical during economic recovery. The rise in inflation in 2006 may have been a natural lag consequence of excess demand created by increased consumer spending. The rate of inflation accelerated again in Year 2008, pushed by higher prices for services, food and energy. On April 30, 2008, the Federal Reserve Board cut its target interest rate by a quarter percentage point in an effort to prevent a recession. The current recession is expected to be the longest since the Great Depression. A sustained rise in energy costs and consumer spending may continue to influence growth in the CPI, but at a slower rate. The City projects annual inflation increases to be close to an estimated average of 3.8 – 4.2%.



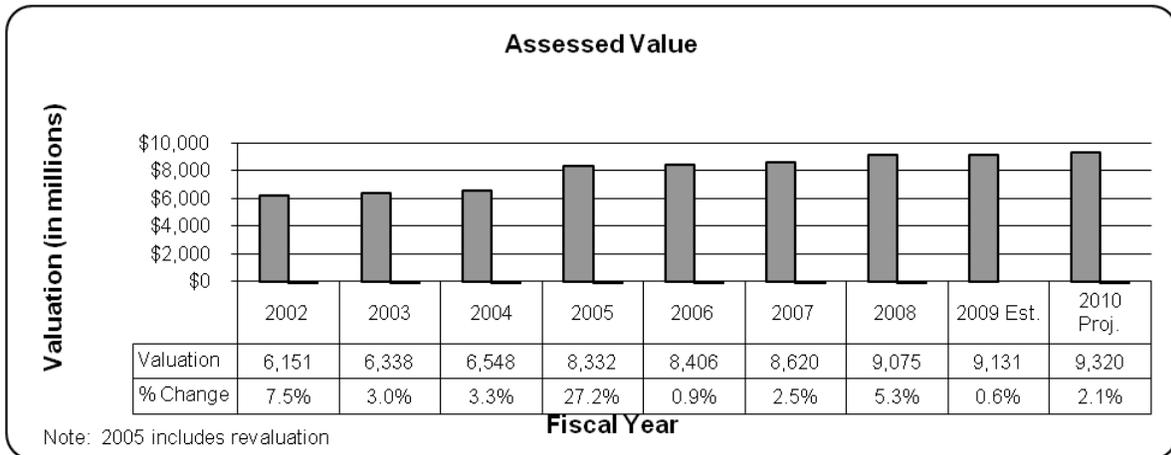
Property Values

Changes in property value are important because most local governments depend on the property tax for a substantial portion of their revenues. Property tax or ad valorem tax is the largest funding source for general government services, providing 53% of the City's total FY 2009-10 General Fund revenues. The higher the aggregate property value, the higher the revenues generated. The assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

Analysis

The FY2005 increase of 27.2% reflects the significant impact of the revaluation. Tax based growth for FY2008 came in at 5.3% over FY2007. The total assessed valuation growth for FY2010 is projected to increase by 2.1% from \$9.1 billion estimated in FY2009 to a projected \$9.3 billion. This growth in the assessed value of the City is based on projections by the Guilford County Tax Department. Guilford County states that this projected increase in the City's tax base is from new construction within the City of High Point and from additions to existing property. While the rate of such growth has slowed, many property values are increasing due to development. The influence of these components of the tax base is anticipated to be far more significant than very limited growth in the value of tangible personal property items. The continued positive growth rate reflects a sustained growing local economy. A steady increase is expected to continue but at a lower rate.

Major Revenue Assumptions & Trend Analysis

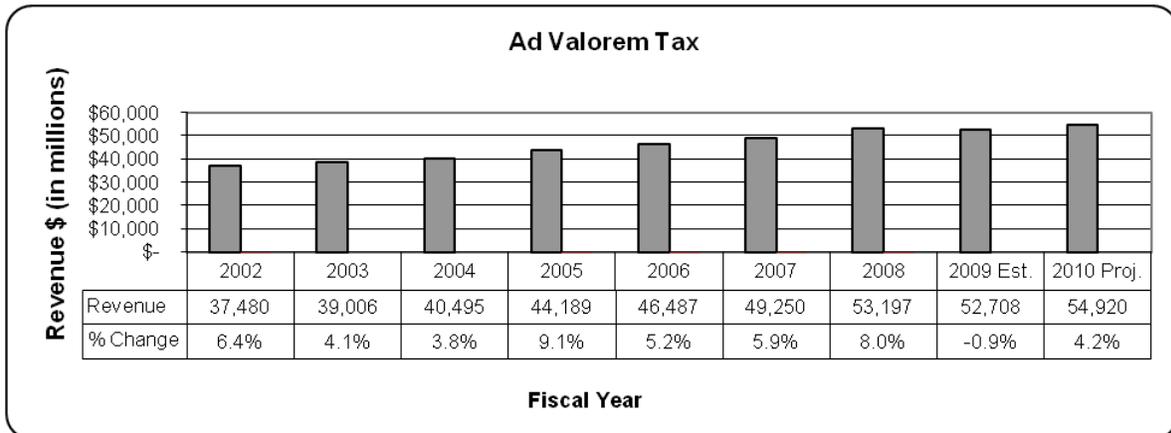


Ad Valorem Tax

Property tax is important revenue to consider individually because it comprises the City's second largest single revenue source next to utility revenues. The property tax is levied each year on the value of real property and certain personal and public utility property that is listed as of January 1 of that year. Real property must be revalued every eight years in accordance with the provisions of G.S. 105-286, while personal and utility values are adjusted annually. The latest property revaluation was January 2004.

Analysis

The positive trend in the City's major revenue sources in the general fund is directly related to the revenue growth from property taxes. The FY2009-2010 recommended budget is balanced with no increase, for the second year, in the current property tax rate of \$.633. The increase of 4.2% projected for FY2010 is directly related to the moderate growth in the City's tax base.



Sales Tax and Hold Harmless Revenues

Sales taxes are collected by the State of North Carolina and distributed monthly. Sales tax revenue is considered elastic revenue meaning they are highly responsive to changes in the economic factors and inflation. During good economic periods, sales tax revenue increases with the increase in retail business and declines during distressed times, even though the tax rate remains the same.

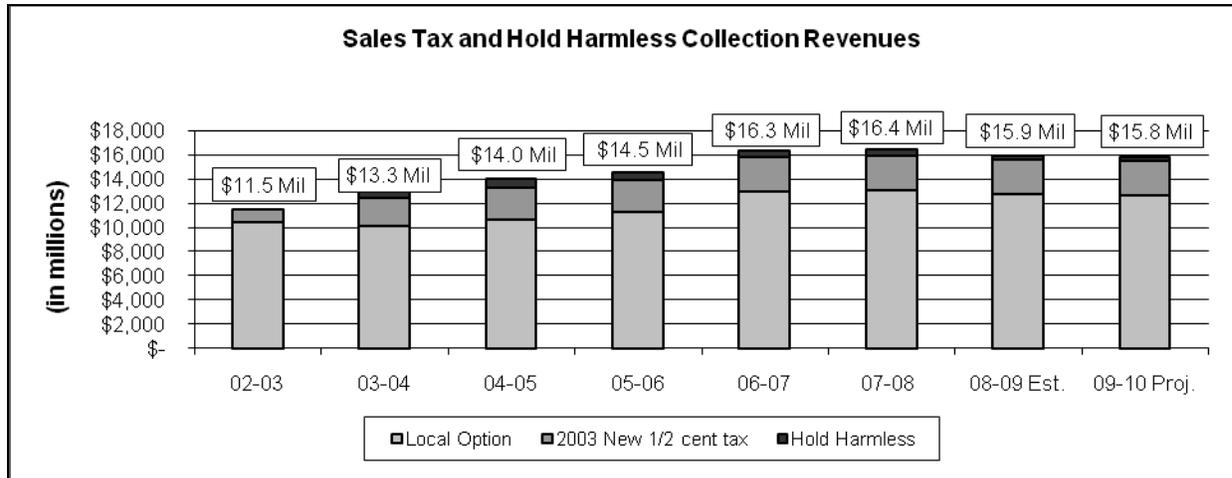
Analysis

Effective January 1, 2003, Guilford County adopted the additional 1/2 cent sales tax, in partial response to the elimination of some vital intergovernmental reimbursement revenues discussed below. The balance for the State eliminating local government reimbursement revenues was an

Major Revenue Assumptions & Trend Analysis

agreement to provide a “hold harmless” payment for the difference between the amount local governments would have received in FY 2001-2002 and the new sales tax for 10 years.

The Guilford County Commissioners changed the distribution method for sales tax revenues from the per capita method to the ad valorem (property tax) method beginning in FY2003-2004. Consequently since that year, the City of High Point has experienced a loss of more than \$4,488,941 due to the change in distribution methods. The City’s overall sales tax estimated revenues reflect a continuing slowdown of growth in the economy. The table below indicates a current year projected decrease in sales tax/hold harmless growth. Estimates will fall 3% below the 2007-2008 revenues and an estimated 5% shortfall from the 2008-2009 adopted budget. As a result, projections for the 2009-2010 budget reflect a 5% further reduction.



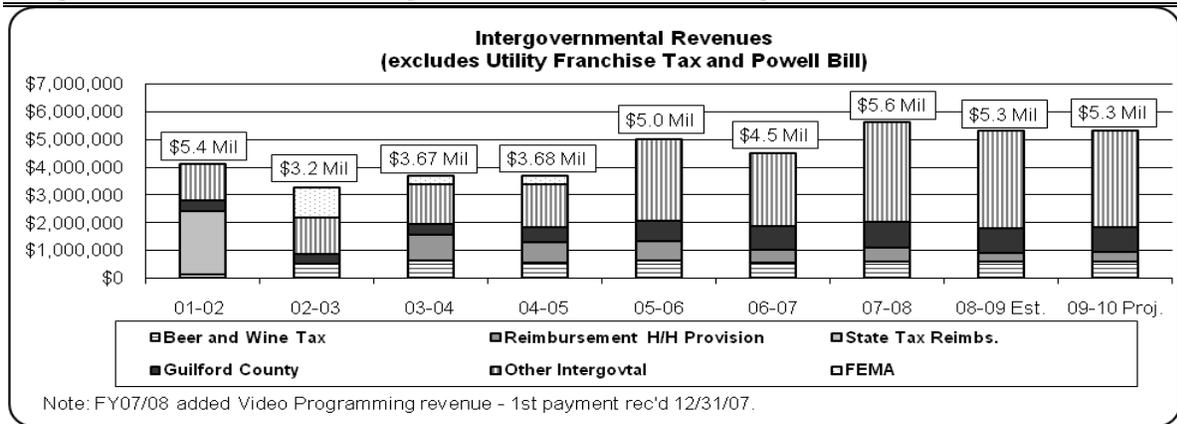
Threat and Loss of Intergovernmental Revenues

Intergovernmental revenues are those received by the City that are collected by another governmental entity such as the Beer and Wine Tax, ABC Mixed Beverage Tax, Utility Franchise Taxes received from the State and Local Video Programming Revenues. Intergovernmental revenues also include contributions from Guilford County for shared services, Powell Bill (gasoline tax), Community Development funds and grants. A dependence on intergovernmental revenues, which carry stipulations, can have an adverse impact on the financial condition of a city due to restrictions attached to the revenue. The concern is to determine whether the City is controlling its use of these revenues or whether these revenues are controlling services provided to the City.

Analysis

In FY2002 several intergovernmental reimbursement revenues were eliminated which include the Intangibles Tax and the Inventory Tax. The increase in intergovernmental revenues for FY05-06 was due to increases in Reimbursement–Hold/Harmless Provision, a one-time Federal Grant and Guilford County shared revenues. Local Video Programming revenue was added in FY07-08 to replace most of local cable franchise taxes which was eliminated. This is a share of State special sales taxes for cities with qualifying Public, Educational and Governmental channels. Cable Franchise Taxes averaged approximately \$695,000 annually. The budget staff projects Intergovernmental Revenues (excluding Utility Franchise Tax and Powell Bill) for FY09-10 to remain at the same level as the FY08-09 Est.

Major Revenue Assumptions & Trend Analysis

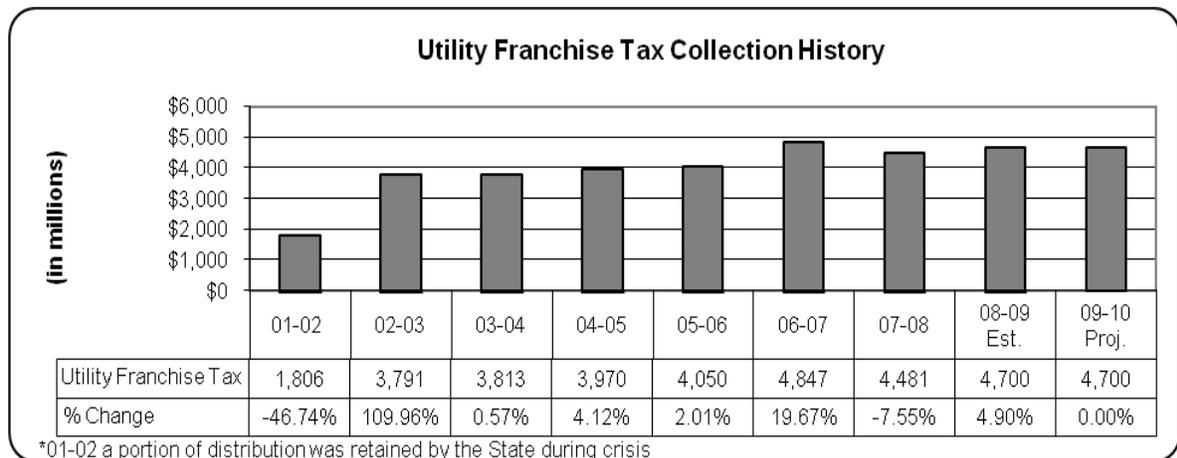


State Utility Franchise Tax

The State levies a franchise tax on the gross receipts of electric and telephone companies operating in North Carolina. The State also levies an excise tax on piped natural gas based on consumption by end users. The State shares a portion of these tax revenues with municipalities based on sales and consumption within each city. Local weather conditions, annexations, the loss of a heavy industrial user of electricity and any increases or decreases in local utility rates influence this revenue source.

Analysis

The City has on average experienced favorable growth in this revenue. Fiscal year 2007-2008 the City experienced a change in the annual Furniture Market dates from more extreme cold and high temperature months to more weather neutral months. July - August 2007 summer was also cooler than usual resulting in a reduction in electricity consumption. The combination of these and other factors resulted in a reduction of sales. The Budget Staff projects the 2009-2010 budget to remain relatively the same as 2008-2009, \$4.7 million is included in the 2009-2010 recommended budget.



Powell Bill

Of the total gasoline tax collected in North Carolina during each fiscal year, a specified amount of the proceeds per gallon are distributed among the State's cities and towns. Seventy-five percent of the local proceeds are distributed on a per capita basis, with annual population estimations provided by State Department of Administration. Twenty-five percent of the local proceeds are then distributed according to the number of non-state streets in each city or town. NC General Statute G.S. 136-41.3 restricts the use of Powell Bill Funds. The funds may only be used as defined in the general statutes.

Analysis

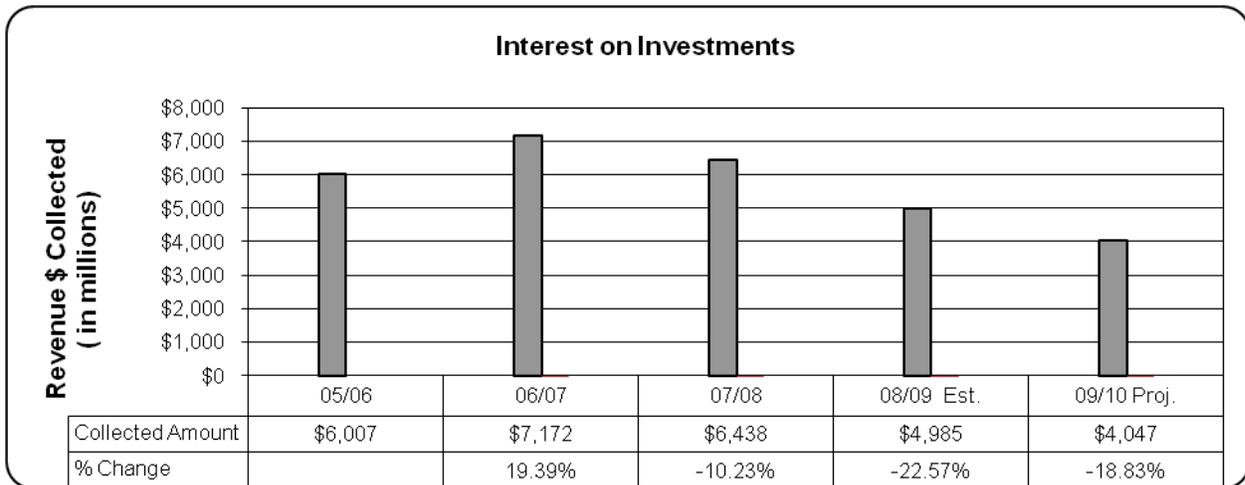
State analysts suggests that the reduction in the Powell Bill distribution is attributed to the current recession which has caused a dramatic slowdown in vehicle purchases and a decreased demand

Major Revenue Assumptions & Trend Analysis

for gasoline, resulting in a lower than expected allocation for 2009. The per capita and per mile values for next year's distribution are expected to be down between 11-14% based on projections from the NC League of Municipalities. This revenue source continues to be threatened due to the Governor having the discretion to access these funds. The FY09-10 budget reflects a decrease of 14% in receipts below the collection for FY08-09. The basis is the decision by the Governor to reduce the distributions to municipalities by 14% in an effort to meet State budget shortfalls.

Interest on Investments

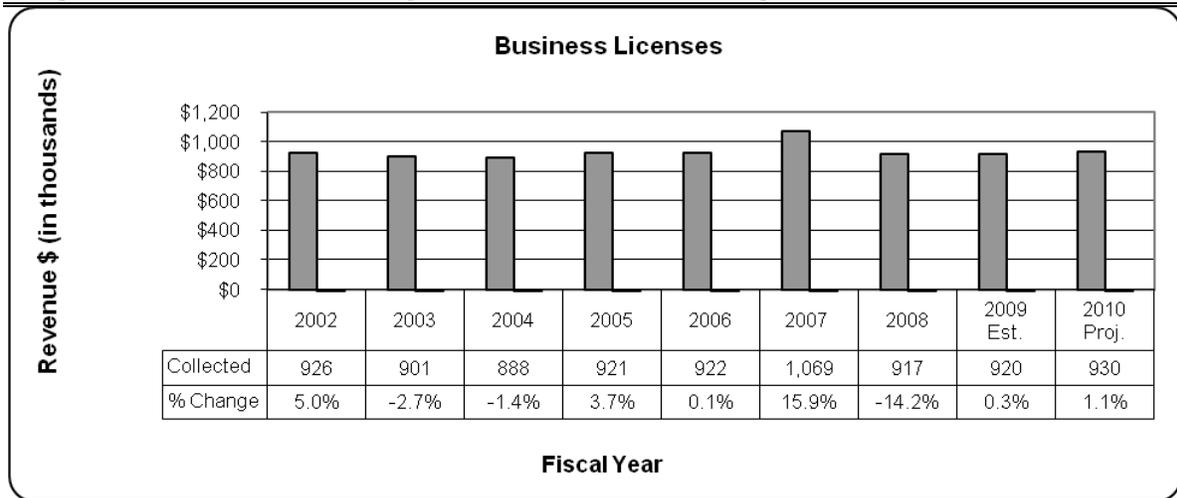
Investment earnings continue to be a sizable, but an unpredictable source of revenue to the City. The forecast for FY09-10 of \$4.05M represents an 18.83% decrease compared to FY08-09 estimate of \$4.99M due largely to the recent Federal Reserve reductions in interest rates. The amount of interest on investments is dependent upon reserved balances of the General Obligation bonds, Revenue bonds and pay-as-you-go funding designated for capital projects, sound cash management decisions, as well as a modest improvement in the economy. The FY07/08 – FY09/10 numbers are significantly less than prior years due to the record low interest rates and the rapid decrease in rates. Another factor is the declining amount of bond cash on hand due to an average monthly drawdown of these funds to pay for various capital projects. The lower cash on hand impacts the interest earnings. The rate of return on the City's total portfolio is 1.59%. The average yield at the end of June 2008 was 2.94%. The average yield at the end of June 2007 was 5.15%. Due to declining interest rates, we have stayed liquid with most of the City's funds. The City's total portfolio amount reflects the completion of various capital projects and the recent and current variance in the interest rates.



Business Licenses

This is another barometer of our local economic climate. As our growth engine slowed, entry of new businesses slowed resulting in lower revenues during fiscal years 2003 and 2004. The significant decrease in 2008 of 14.2% is direct result of the unprecedented downturn in the Nation's economy. Business license fees are based on business sales receipts. Local businesses reported lower sales during 2008. Based on current revenue collected, the 2010 budget reflects a slight increase in receipts over what was actually collected in 2008 but slightly higher than what is estimated for 2009. The State Senate Finance Committee is considering a proposal to eliminate local government privilege licenses. No formal recommendation has been approved, but continues to be a potential future revenue loss to the City.

Major Revenue Assumptions & Trend Analysis



Building Inspections

Economic conditions and the building industry directly impact revenues generated from our Building Inspections fees and permits.

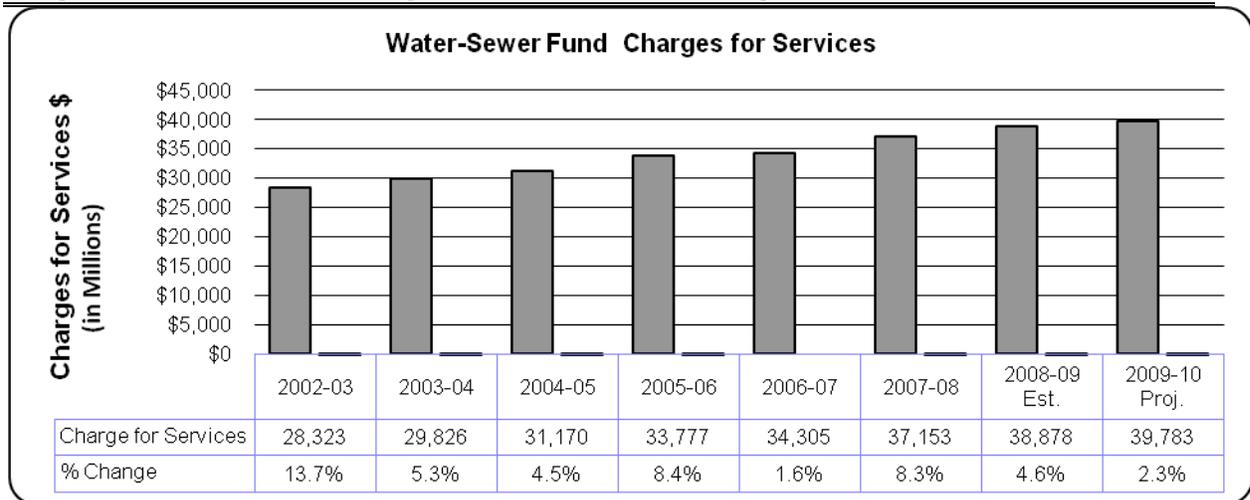
Analysis

Since 2002 through 2006, High Point experienced consistent growth in building inspection revenues. The decrease beginning FY2008 is believed to be due to a sluggish economy and the effects of the housing market/mortgage crisis. New Residential construction through March of the current fiscal year reflects a continuing decline of 64.8% below the same period a year ago. Data shows a decrease from 285 units in FY07-08 to 136 units in FY08-09. During the same period, new residential valuation declined from \$74.3 million to \$40.1 million. New commercial valuation also declined during the same time period from \$107.6 million to \$63.0 million. Assessed property values show a positive increase each year since FY2001. The budget projects building inspections revenues to come in basically the same as estimated for FY2009 but 24.8% below the FY08-09 Adopted Budget. By request of the City Council, new construction services of the Building Inspections Department are to be supported by the permit and service fees. Inspection revenues are projected to contribute 68% to the operations of the Building Inspections Department during FY2009-2010.

Water & Sewer Utilities

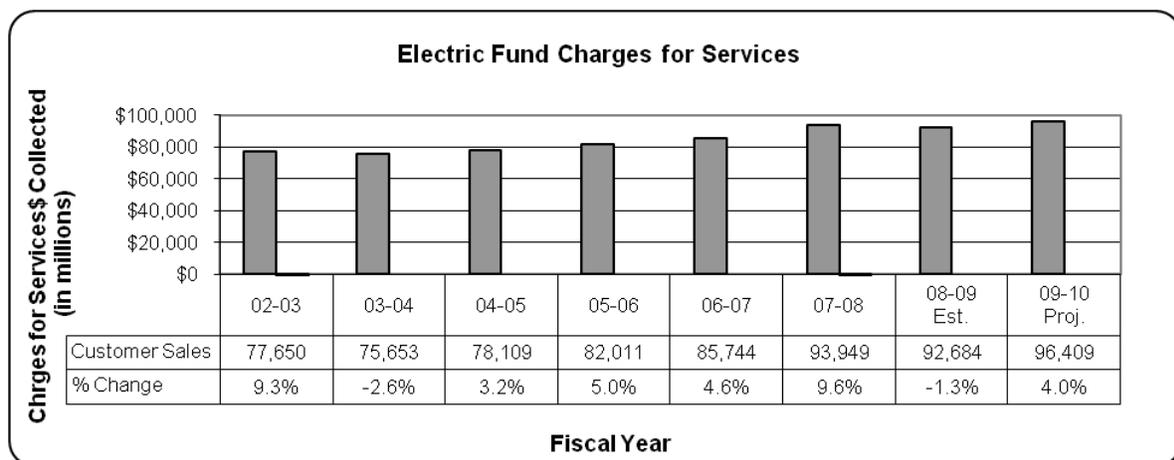
The most significant change in revenue assumptions for the Water and Sewer Fund are based on an increase in Water and Sewer rates to pay for approved capital investments in the water and sewer system. The City has sold \$106,066,887 in water and sewer revenue bonds since November 17, 2004. The City expects to sale another \$26.2 million during 2010. The budget includes a recommended 4.9% average water and sewer rate increase effective October 1, 2009. Future water and sewer rate increases are expected to continue in the annual range of 4.0% to 6.0% into future years to complete the financing needed for various infrastructure projects.

Major Revenue Assumptions & Trend Analysis



Electric Fund Customer Sales

The City is committed to maintaining competitive retail electric rates. In the summer of 2007, High Point experienced extreme heat. From July through September, there were several months when temperatures each day reached into the 100's. This past summer was cooler, resulting in a reduction in sales, in the range of 20%. The High Point Furniture Market being moved to late October this year also had a negative impact on revenues, some customers as much as \$750,000. The 2009-2010 budget includes a 4.0% rate increase made effective July 1, 2009. Electricities continue to monitor and evaluate load growth, revenues and expenditures regarding any future rate increases.



Parking Fund

Operating revenue from the parking facilities is projected to decline 8.37% below the 2008-2009 adopted budget. The revenues are down in all three of the City's parking lots/decks due to current economic conditions. Approximately 50 spaces sold on a yearly basis were not renewed. Another 50 spaces at the High Point Hotel were also turned in. The Parking Fund debt service requirements

Major Revenue Assumptions & Trend Analysis

where completed FY2006-2007, however; due to projected parking revenue shortfalls, the General Fund supplemented the Parking Fund through FY2008-2009. This funding of approximately \$144,513 annually is deleted from the FY2009-2010 budget. No fee increases are proposed for FY2009-10.

Landfill Fund

The FY 2009-2010 budget continues the \$2/ton Landfill State Excise Tax that was included for the first time in the 2008-2009 budget. This tax is to satisfy legislation passed August 2007 effective July 1, 2008. The amount shown in this budget is the portion that the City will receive from the State. The Municipal Recycling Facility (MRF) and Landfill debt was paid off in FY 2001-2002. The solid waste collection fee, which was established in FY 1997-1998, will continue to be used to build new landfill capacity and to provide reserve funds for future landfill development and for closure/post-closure costs. Tipping fees were down along with tonnages for the 2008-2009 estimate. Tonnages are off due to the slowing economy. The assumption is that if people are buying less they are producing less trash. There is a slight increase in recycling revenues, which may indicate that more people are recycling there by reducing the stream of trash going to our landfill. Revenue is projected to remain relatively the same as 2008-2009 adopted. Funding for the next phase of landfill development of \$2,857,500 is included this budget to be transferred from the Landfill Maintenance Reserve Fund FY2009-2010.

Stormwater Fund

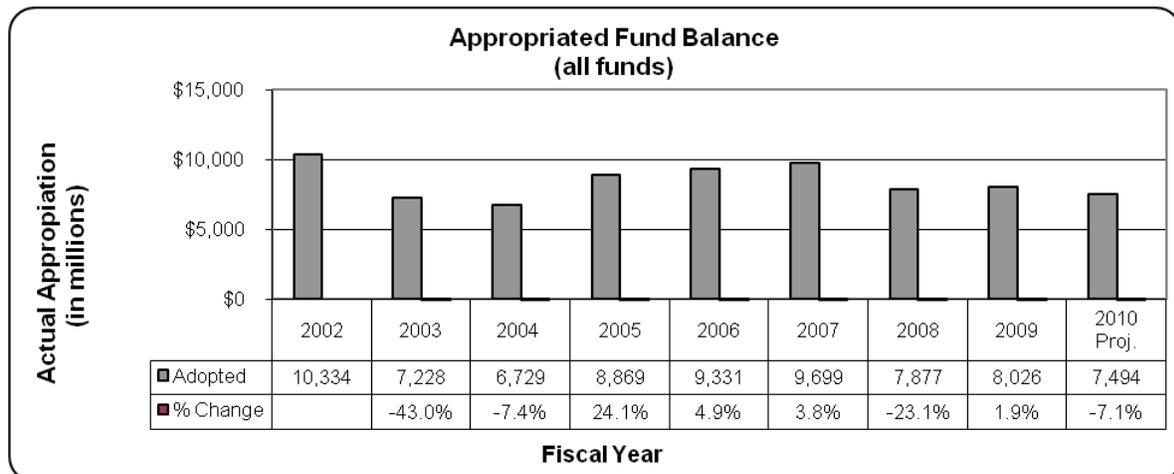
The FY 2009-2010 budget continues a stormwater equivalent residential unit (ERU) rate of \$2 ERU per month based on 2,455 square feet impervious area. This continues to be among the lowest rates in North Carolina. Based on current collections, the budget staff projects a slight increase of .71% revenue for FY2009-2010 to be used to cover the increasing State stormwater permit requirements and fund various pay-as-we-go capital storm water projects.

Regional Comparison:

	<u>High Point</u>	<u>Burlington</u>	<u>Greensboro</u>	<u>Kernersville</u>	<u>Winston-Salem</u>
1ERU	\$2.00	\$2.00	\$2.70	\$3.29	\$4.25

Appropriated Fund Balances and Retained Earnings

Every effort is made to maintain a stable or reduced level of fund balance appropriations. The FY2009-2010 budget shows a 7.1% decrease below FY2008-2009 largely in the General Fund, the Economic Development Fund, General Capital Projects Fund and the Landfill Fund. Please refer to the section titled "Estimated Changes in Fund Balance" for details on each fund's activity. This chart shows historical data of the amounts for 2009-2010.





ANALYSIS OF REVENUE SOURCES

	FY 2007-08 ACTUAL	FY 2008-09 BUDGET	FY 2009-10 ADOPTED	CHANGE	% Budget INC./DEC.
GENERAL FUND					
Taxes					
Ad valorem taxes-current year	53,123,996	54,356,461	54,718,094	361,633	0.7%
Ad valorem taxes-prior years	582,015	490,000	723,300	233,300	47.6%
Penalty and interest	179,074	150,000	179,050	29,050	19.4%
Tax Rebates/discounts	(688,175)	(700,000)	(700,000)	-	0.0%
Sales Taxes	15,930,142	16,299,380	15,460,000	(839,380)	-5.1%
Room Occupancy Tax	1,392,671	1,435,000	1,400,000	(35,000)	-2.4%
Rental Vehicle Tax	107,878	110,000	90,000	(20,000)	-18.2%
Total Taxes	70,627,601	72,140,841	71,870,444	(270,397)	-0.4%
Intergovernmental Revenues					
Utility franchise tax	4,480,612	4,900,000	4,700,000	(200,000)	-4.1%
Beer and wine tax	434,483	415,000	430,000	15,000	3.6%
ABC Shared Revenue	465,939	465,000	470,000	5,000	1.1%
ABC mixed beverage tax	163,297	178,000	170,000	(8,000)	-4.5%
Powell Bill	3,215,067	3,215,000	2,526,765	(688,235)	-21.4%
Reimbursement H/H Provision	491,710	490,000	325,000	(165,000)	-33.7%
Video Programming Fee	970,767	1,000,000	955,000	(45,000)	0.0%
Inventory tax reimbursement	-	-	-	-	0.0%
Intangibles tax reimbursement	-	-	-	-	0.0%
Food stamp tax reimbursement	-	-	-	-	0.0%
Guilford County	625,000	595,400	480,400	(115,000)	-19.3%
County-Shared Rev=VFD Merger*	314,908	310,000	315,000	5,000	1.6%
Guilford County-SROs	502,399	500,000	502,400	2,400	0.5%
Payment in lieu of Taxes-Electric	700,450	783,564	820,000	36,436	4.7%
Other intergovernmental revenues	2,162,860	825,502	755,202	(70,300)	-8.5%
Total Intergovernmental Rev	14,527,492	13,677,466	12,449,767	(1,227,699)	-9.0%
Licenses and permits					
Privilege licenses	916,812	1,000,000	930,000	(70,000)	-7.0%
CATV franchise	148,279	145,000	160,000	15,000	10.3%
Building Inspection permits	1,233,342	1,275,000	958,000	(317,000)	-24.9%
Library Fees	88,601	90,000	85,000	(5,000)	-5.6%
Other licenses and fees	739,968	736,300	639,900	(96,400)	-13.1%
Total Licenses and permits	3,127,002	3,246,300	2,772,900	(473,400)	-14.6%
Charges for services					
Recreation programs	2,635,714	2,766,200	2,651,670	(114,530)	-4.1%
Sales and rentals	1,099,154	1,471,630	1,763,580	291,950	19.8%
Total Charges for services	3,734,868	4,237,830	4,415,250	177,420	4.2%
Interest income	1,007,199	1,000,000	800,000	(200,000)	-20.0%
Miscellaneous revenues	389,755	557,060	499,176	(57,884)	-10.4%
Other General Fund financing sources					
Administrative reimbursements	5,291,535	5,767,671	6,829,954	1,062,283	18.4%
Lease Proceeds	900,000	1,000,000	3,250,000	2,250,000	0.0%
Transfer from Electric Fund	-	-	-	-	-
Fund balance appropriated	-	4,909,188	4,483,268	(425,920)	-8.7%
Total other financing sources	6,191,535	11,676,859	14,563,222	2,886,363	24.7%
Total General Fund revenues and other financing sources	99,605,452	106,536,356	107,370,759	834,403	0.8%

*Guilford County Revenues-Relative to Merger with Colfax and Deep River Voluntary Fire Departments

ANALYSIS OF REVENUE SOURCES

	<u>FY 2007-08</u> <u>ACTUAL</u>	<u>FY 2008-09</u> <u>BUDGET</u>	<u>FY 2009-10</u> <u>ADOPTED</u>	<u>CHANGE</u>	<u>% Budget</u> <u>INC./DEC.</u>
SPECIAL GRANTS FUND					
Local, State, Federal Grants	1,701,888	5,149,950	8,466,922	3,316,972	64.4%
Community Development Block Grant Program	1,902,750	1,766,915	4,418,714	2,651,799	150.1%
	<u>3,604,638</u>	<u>6,916,865</u>	<u>12,885,636</u>	<u>5,968,771</u>	<u>86.3%</u>
ECONOMIC DEVELOPMENT	1,357,367	1,436,667	1,386,666	(50,001)	-3.5%
GENERAL DEBT SERVICE FUND	11,929,405	10,481,805	10,656,245	174,440	1.7%
GENERAL CAPITAL PROJ FUND	3,803,272	2,668,719	2,136,384	(532,335)	-19.9%
INTERNAL SERVICE FUNDS	11,329,810	12,554,115	12,505,108	(49,007)	-0.4%
WATER-SEWER FUND					
Water Operating	14,107,957	14,763,989	15,456,300	692,311	64.5%
Sewer Operating	22,982,907	23,883,634	24,281,643	398,009	-99.7%
Miscellaneous Revenues	74,038	73,000	63,000	(10,000)	-13.7%
Interest on Investments	1,444,186	1,000,000	1,200,000	200,000	20.0%
Reimbursements	-	-	-	-	0.0%
Retained Earnings Appropriated	-	375,839	588,416	212,577	56.6%
Total Water-Sewer Fund revenues	<u>38,609,088</u>	<u>40,096,462</u>	<u>41,589,359</u>	<u>1,492,897</u>	<u>3.7%</u>
WATER-SEWER CAPITAL PROJECTS FUND	4,190,828	4,140,000	3,855,200	(284,800)	-6.9%
ELECTRIC FUND					
Residential Sales	39,080,218	38,254,901	40,706,402	2,451,501	6.4%
Industrial Sales	11,294,014	12,111,529	11,350,001	(761,528)	-6.3%
Commercial Sales	43,574,982	45,399,685	44,352,963	(1,046,722)	-2.3%
Other Services	7,220,795	9,090,610	7,971,368	(1,119,242)	-12.3%
Interest on Investments	701,745	950,000	800,000	(150,000)	-15.8%
Reimbursements	1,953,731	1,796,720	1,836,636	39,916	2.2%
Retained Earnings Appropriated	-	545,452	844,011	298,559	54.7%
	<u>103,825,485</u>	<u>108,148,897</u>	<u>107,861,381</u>	<u>(287,516)</u>	<u>-0.3%</u>
MASS TRANSIT FUND					
Operating Receipts	1,428,009	1,497,886	1,565,584	67,698	4.5%
Intergovernmental revenues	396,006	501,392	487,287	(14,105)	-2.8%
Miscellaneous Revenues	441,415	739,890	659,437	(80,453)	-10.9%
Contributions-General Fund	472,264	501,395	585,696	84,301	16.8%
	<u>2,737,694</u>	<u>3,240,563</u>	<u>3,298,004</u>	<u>57,441</u>	<u>1.8%</u>
PARKING FUND					
Fees	455,650	454,000	416,000	(38,000)	-8.4%
Interest on Investments	17,920	26,694	18,000	(8,694)	-32.6%
Contributions-General Fund	149,942	144,513	-	(144,513)	-100.0%
Retained Earnings Appropriated	-	-	38,519	38,519	0.0%
	<u>623,512</u>	<u>625,207</u>	<u>472,519</u>	<u>(152,688)</u>	<u>-24.4%</u>

ANALYSIS OF REVENUE SOURCES

	FY 2007-08	FY 2008-09	FY 2009-10		% Budget
	ACTUAL	BUDGET	ADOPTED	CHANGE	INC./DEC.
LANDFILL FACILITIES FUND					
Tipping Fees	3,103,024	3,300,000	3,321,000	21,000	0.6%
Solid Waste User Fee	2,748,267	2,550,000	2,500,000	(50,000)	-2.0%
Recycling Sales	636,936	475,000	540,000	65,000	13.7%
Interest on Investments	349,114	320,000	240,000	(80,000)	-25.0%
Landfill State Excise Tax	-	187,500	45,000	(142,500)	0.0%
Miscellaneous Revenues	14,770	-	-	-	0.0%
Transfer from Maintenance Reserve	1,000,000	1,500,000	2,857,500	1,357,500	90.5%
Retained Earnings Appropriated	-	991,996	514,835	(477,161)	-48.1%
	7,852,111	9,324,496	10,018,335	693,839	7.4%
STORM WATER FUND					
Storm Water Fees	2,280,707	2,100,000	2,115,000	15,000	0.7%
Interest on Investments	215,124	150,000	160,000	10,000	6.7%
Other fees	10,094	7,500	7,500	-	0.0%
Transfer from General Fund	-	-	340,000	340,000	100.0%
Transfer from Gen Debt Serv Fund	690,343	795,475	862,433	66,958	0.0%
Retained Earnings Appropriated	-	-	-	-	0.0%
	3,196,268	3,052,975	3,484,933	431,958	14.1%
MARKET AUTHORITY FUND					
Business License	1,571,778	1,650,000	1,500,000	(150,000)	-9.1%
Occupancy Tax	437,605	335,000	335,000	-	0.0%
Transfer from General Fund	240,000	240,000	240,000	-	100.0%
Transfer from Water-Sewer Fund	50,000	50,000	50,000	-	100.0%
Transfer from Electric Fund	710,000	710,000	710,000	-	100.0%
	3,009,383	2,985,000	2,835,000	(150,000)	-5.0%
Total of Revenue Sources	291,483,485	312,208,127	320,355,529	8,147,402	2.6%



**CONSOLIDATED REVENUE SUMMARY
ALL SOURCES - ALL FUNDS**

	FY 07-08 <u>ACTUAL</u>	ORIGINAL FY 08-09 <u>BUDGET</u>	FY 08-09 <u>EST. ACT.</u>	FY 09-10 <u>ADOPTED</u>	<u>CHANGE</u>	<u>% BUDGET INC./(DEC.)</u>
GENERAL FUND						
Fund Balance	-	4,909,188	-	4,483,268	(425,920)	-8.7%
Property Tax	53,196,911	54,296,461	52,813,223	54,920,444	623,983	1.1%
Sales & Use Taxes	17,430,692	17,844,380	17,081,600	16,950,000	(894,380)	-5.0%
Intergovernmental revenues	14,527,492	13,677,466	12,934,183	12,449,767	(1,227,699)	-9.0%
Licenses & permits	3,127,002	3,246,300	2,693,275	2,772,900	(473,400)	-14.6%
Charges for services	3,734,868	4,237,830	3,922,993	4,415,250	177,420	4.2%
Miscellaneous & Other rev	2,296,952	2,557,060	1,309,108	4,549,176	1,992,116	77.9%
Reimbursements-Other Funds	5,291,535	5,767,671	5,767,671	6,829,954	1,062,283	18.4%
General Fund Total	99,605,452	106,536,356	96,522,053	107,370,759	834,403	0.8%
GRANT PROJECTS						
Special Revenue	1,701,888	5,149,950	3,532,907	8,466,922	3,316,972	64.4%
Community Development	1,903,045	1,766,915	1,766,915	4,418,714	2,651,799	150.1%
Grant Projects Total	3,604,933	6,916,865	5,299,822	12,885,636	5,968,771	86.3%
ECONOMIC DEVELOPMENT						
Fund Balance	-	136,667	-	86,666	(50,001)	-36.6%
Other Revenues	57,367	-	20,000	-	-	0.0%
Transfer-Other Funds	1,300,000	1,300,000	1,300,000	1,300,000	-	0.0%
Economic Development Total	1,357,367	1,436,667	1,320,000	1,386,666	(50,001)	-3.5%
GENERAL DEBT SERVICE FUND						
Fund Balance	-	-	-	-	-	0.0%
Transfers-Other Funds	7,257,783	7,220,655	7,183,527	7,183,527	(37,128)	-0.5%
Property Taxes	3,157,498	3,041,410	3,072,718	3,072,718	31,308	1.0%
Miscellaneous & Other Rev	1,514,123	219,740	400,000	400,000	180,260	82.0%
General Debt Service Total	11,929,404	10,481,805	10,656,245	10,656,245	174,440	1.7%
GENERAL CAPITAL PROJECTS FUND						
Fund Balance	-	988,512	988,512	951,384	(37,128)	100.0%
Transfers-Other Funds	1,635,885	1,640,207	1,640,207	1,090,000	(550,207)	-33.5%
Federal/State/Local Grants	40,407	-	-	95,000	95,000	0.0%
Miscellaneous	2,126,980	40,000	40,000	-	(40,000)	0.0%
General Capital Projects Total	3,803,272	2,668,719	2,668,719	2,136,384	(532,335)	-19.9%
INTERNAL SERVICE FUND						
Fund Balance	-	38,818	-	75,285	36,467	0.0%
Fleet Services	8,141,681	8,957,521	8,470,195	8,882,676	(74,845)	-0.8%
Radio Repair Shop	710,017	961,545	961,545	974,504	12,959	1.3%
Facility Services	1,911,030	1,964,697	1,964,697	1,941,109	(23,588)	-1.2%
Computer Replacement	567,082	631,534	631,534	631,534	-	0.0%
Internal Service Total	11,329,810	12,554,115	12,027,971	12,505,108	(49,007)	-0.4%
WATER-SEWER FUND						
Fund Balance	-	375,839	-	588,416	212,577	56.6%
Water-Sewer Operating	37,111,270	38,692,623	38,877,500	39,782,943	1,090,320	2.8%
Other	1,470,572	1,028,000	1,116,896	1,218,000	190,000	18.5%
Water-Sewer Fund Total	38,581,842	40,096,462	39,994,396	41,589,359	1,492,897	3.7%

**CONSOLIDATED REVENUE SUMMARY
ALL SOURCES - ALL FUNDS**

	FY 07-08 <u>ACTUAL</u>	ORIGINAL FY 08-09 <u>BUDGET</u>	FY 08-09 <u>EST. ACT.</u>	FY 09-10 <u>ADOPTED</u>	<u>CHANGE</u>	<u>% BUDGET INC./(DEC.)</u>
WATER-SEWER CAPITAL PROJECTS FUND						
Transfer from Water-Sewer Fund	4,190,828	4,140,000	4,140,000	3,855,200	(284,800)	-6.9%
	<u>4,190,828</u>	<u>4,140,000</u>	<u>4,140,000</u>	<u>3,855,200</u>	<u>(284,800)</u>	<u>-6.9%</u>
ELECTRIC FUND						
Fund Balance	-	545,452		755,194	209,742	38.5%
Operating Receipts	101,142,015	104,215,293	100,342,983	104,320,734	105,441	0.1%
Miscellaneous & Other Rev	729,740	1,591,432	1,551,432	860,000	(731,432)	-46.0%
Reimbursements-Other Funds	1,953,731	1,796,720	1,796,720	1,925,453	128,733	7.2%
Electric Fund Total	103,825,486	108,148,897	103,691,135	107,861,381	(287,516)	-0.3%
MASS TRANSIT						
Operating Receipts	2,296,022	2,739,168	2,636,854	2,712,308	(26,860)	-1.0%
Contributions-Other Funds	472,264	501,395	501,395	585,696	84,301	16.8%
Mass Transit Fund Total	2,768,286	3,240,563	3,138,249	3,298,004	57,441	1.8%
PARKING FUND						
Fund Balance	-		54,737	38,519	38,519	0.0%
Operating Revenue	455,650	454,000	415,900	416,000	(38,000)	-8.4%
Miscellaneous & Other Rev	17,920	26,694	5,000	18,000	(8,694)	-32.6%
Contributions-Other Funds	149,942	144,513	144,513	-	(144,513)	-100.0%
Parking Fund Total	623,512	625,207	620,150	472,519	(152,688)	-24.4%
LANDFILL FUND						
Fund Balance	-	991,996	-	514,835	(477,161)	-48.1%
Operating Revenue	6,488,226	6,325,000	5,840,000	6,361,000	36,000	0.6%
Miscellaneous & Other Rev	363,885	507,500	422,332	285,000	(222,500)	-43.8%
Transfer from Maint. Reserve	1,000,000	1,500,000	1,500,000	2,857,500	1,357,500	90.5%
Landfill Fund Total	7,852,111	9,324,496	7,762,332	10,018,335	693,839	7.4%
STORM WATER FUND						
Fund Balance	-		-	-	-	0.0%
Operating Receipts	2,290,800	2,107,500	2,131,000	2,122,500	15,000	0.7%
Miscellaneous & Other Rev	215,125	150,000	180,000	160,000	10,000	6.7%
Transfers-Other Funds	690,343	795,475	795,475	1,202,433	406,958	100.0%
Storm Water Fund Total	3,196,268	3,052,975	3,106,475	3,484,933	431,958	14.1%
MARKET AUTHORITY						
Business Lic & Occupancy Tax	2,009,382	1,985,000	1,985,000	1,835,000	(150,000)	-7.6%
Transfers-Other Funds	1,000,000	1,000,000	1,000,000	1,000,000	-	100.0%
Market Authority Total	3,009,382	2,985,000	1,985,000	2,835,000	(150,000)	-5.0%
Grand Total - All Funds	291,487,125	312,208,127	288,792,547	320,355,529	8,147,402	2.6%

Major Revenue Collection History

GENERAL FUND

Fiscal Year Ending	Ad Valorem Tax-Current	Intangibles Tax	Inventory Tax	Franchise Tax	Sales Tax	Powell Bill	Parks & Recreation Fees	Investment Income	Business Licenses	Inspection Fees	Transfer from Electric Fund
2010 ^a	57,219,671	-	-	4,700,000	17,330,000	2,526,765	3,256,950	800,000	930,000	996,600	-
2009 ^b	53,421,873	-	-	4,700,000	17,568,932	2,938,099	3,122,319	800,000	920,000	996,950	-
2008	55,203,074	-	-	5,000,000	17,375,000	3,215,067	3,396,228	1,443,500	1,000,000	1,330,000	-
2007	53,244,270	-	-	4,300,000	17,070,000	2,806,293	2,952,539	1,000,000	930,000	1,463,700	-
2006	49,808,327	-	-	4,049,927	16,205,370	2,813,146	2,804,777	742,423	922,104	1,681,759	-
2005	44,189,414	-	-	3,969,961	16,505,888	2,801,260	2,352,729	965,422	1,625,587	1,693,936	-
2004	40,494,558	-	-	3,812,762	13,986,485	2,514,269	2,246,631	401,853	1,526,899	1,637,782	-
2003	39,005,711	-	-	3,790,994	13,025,288	2,725,261	2,127,147	531,765	1,646,250	1,552,798	-
2002	37,479,824	1,240,688	1,017,442	1,805,539	12,417,249	2,854,931	2,617,849	1,031,565	1,521,235	1,699,509	-
2001	35,211,863	1,180,278	2,019,082	3,389,928	11,074,790	2,674,051	2,971,232	1,651,394	881,897	1,645,131	-
2000	32,281,049	1,174,850	2,015,586	3,200,095	10,262,747	2,486,108	2,797,068	783,329	874,355	1,713,489	200,000

^a Figures as included in proposed budget

^b Figures as projected to end of fiscal year

Major Revenue Collection History

	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	^b <u>2009</u>	^a <u>2010</u>
WATER & SEWER FUND						
Customer Sales - Water-Sewer	30,590,825	32,628,232	34,513,572	37,170,000	38,847,500	39762943
Appropriated Retained Earnings - Sewer	1,986,495	1,797,645	1,633,093	1,974,463	375,839	588416
ELECTRIC FUND						
Customer Sales	81,298,587	87,825,044	93,496,550	99,502,369	103,342,983	104320734
Appropriated Retained Earnings	1,767,817	1,804,309	2,642,991	101,738	545,452	844011
PARKING FACILITIES FUND						
Parking Fees	511,009	532,500	429,994	454000	415,900	416000
Contribution from General Fund	218,037	204,882	183,017	149,942	-	38519
Appropriated Retained Earnings	69,476	182,427	176,370	-	-	-
LANDFILL FACILITIES FUND						
Tipping Fees	3,236,850	2,515,000	3,469,122	3,300,000	3,000,000	3321000
Appropriated Retained Earnings	-	271,925	775,855	229,570	991,996	514835
STORM WATER FUND						
Storm Water Fees	1,097,784	1,070,000	1,098,651	2,110,000	2,131,000	2122500
Appropriated Retained Earnings	103,792	75,270	291,749	-	-	-

^a Figures as included in adopted budget

^b Figures as projected to end of fiscal year

Summary of Budget Estimate Tax Levy

Estimate of Property Valuation	\$9,319,800,728
Total Current Year Tax Levy	\$58,994,339
Estimated Uncollectible at Year End	<u>(1,179,887)</u>
	<u>57,814,452</u>
General Fund Property Tax Budget	54,709,094
Debt Service Property Tax Budget	<u>3,105,358</u>
Total Current Year Property Tax Budget	<u>\$57,814,452</u>

Ad Valorem Tax Bill Examples

<u>Valuation</u>	<u>Tax Rate/\$100</u>	<u>City Tax</u>
\$300,000	0.633	\$ 1,899
\$200,000	0.633	\$ 1,266
\$150,000	0.633	\$ 950
\$100,000	0.633	\$ 633
\$ 75,000	0.633	\$ 475
\$ 50,000	0.633	\$ 317

Tax Values, Rates, and Collections

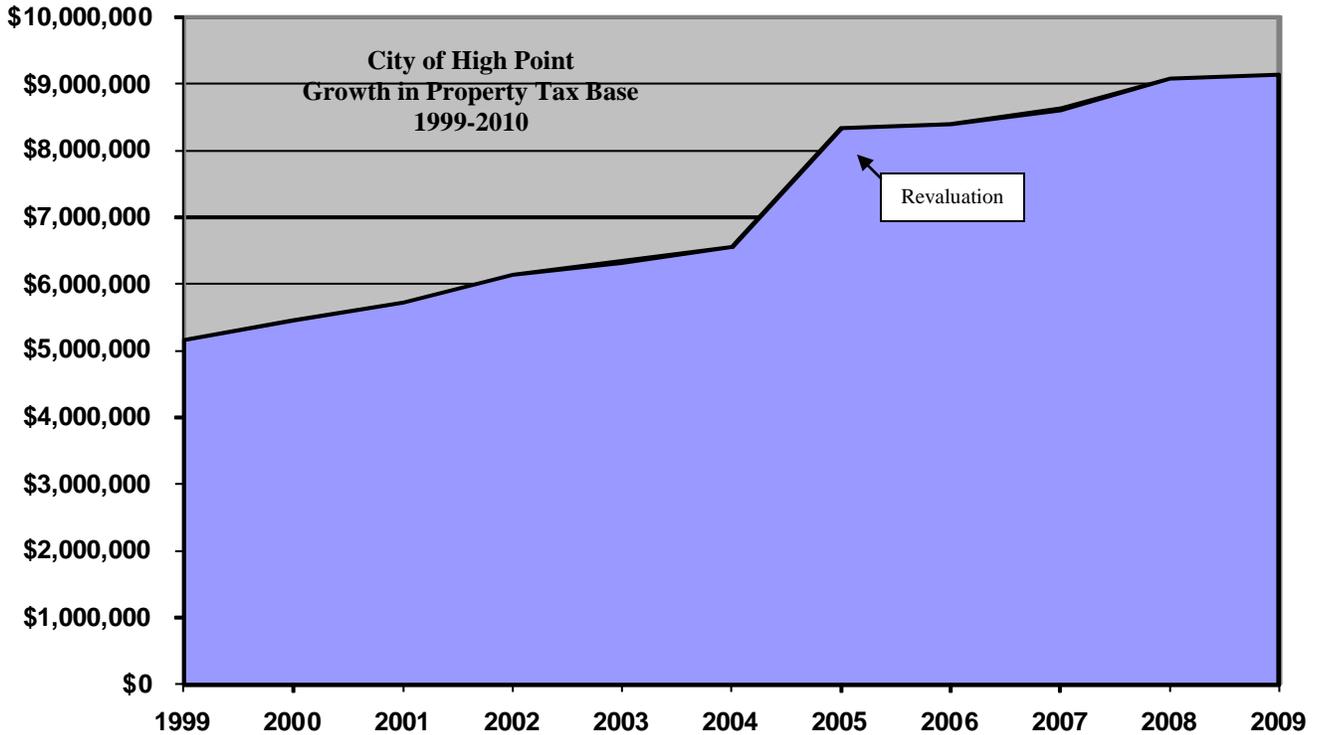
Fiscal Year	Assessed Valuation	Percent Change	Tax Rate	Gross Levy
1998-99	5,157,654,447	+ 5%	.595	30,966,489
1999-00	5,462,812,931	+ 6%	.595	32,282,791
2000-01	5,720,935,556	+ 5%	.622	35,597,594
2001-02	6,150,657,700	+ 8%	.622	36,210,592
2002-03	6,337,599,467	+ 3%	.622	39,643,050
2003-04	6,547,953,215	+ 3%	.622	40,596,747
2004-05 *	8,332,124,596	+ 27%	.540	44,449,716
2005-06	8,406,291,778	+ 1%	.593	49,654,763
2006-07	8,619,787,453	+ 2.5%	0.608	52,652,800
2007-08	9,074,879,556	+ 5.3%	0.633	57,726,974
2008-09 (Est)	9,130,750,000	+ 0.6%	0.633	57,797,648
2009-10 (Est)	9,319,800,700	+ 2.1%	0.633	58,994,339

*Revaluation

Ten Largest Taxpayers - Fiscal Year Ending June 2009

<u>Name</u>	<u>Nature of Business</u>
International Home Furnishings Center	Home Furnishings Showrooms
Merchandise Mart Properties	Home Furnishings Showrooms
Liberty Property Trust	Real Estate/Office Parks
High Point Showplace Investors IV LLC	Home Furnishings Showrooms
North State Communications	Communications Utility
CBL & Associates Properties	Real Estate/Retail Operations
Polo Ralph Lauren Corp.	Clothing Distribution/Customer Svc
Tyco Electronics	Electronics Mfg/Distribution
Thomas Built Buses/Daimler Trucks	Bus Bodies Manufacturing
Mannington Mills	Flooring Mfg/Distribution

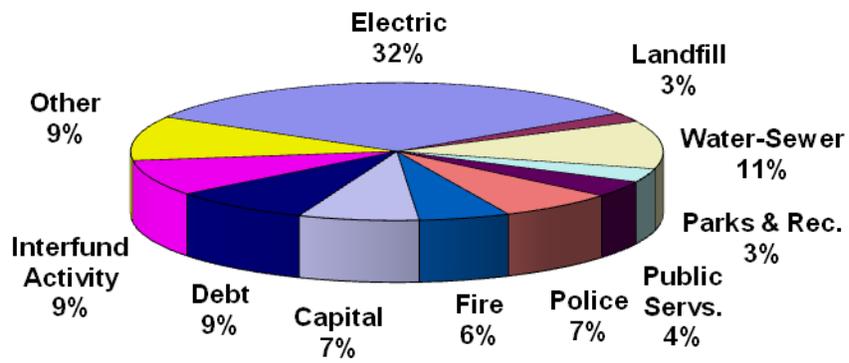
Property Valuation Overview



Comments

The City has enjoyed enviable growth in property valuation with the emphasis that has been placed on economic development and core-city redevelopment. North Carolina State law requires property revaluation at least every 8 years. All property in Guilford County was revalued as of January 1, 2004, thus impacting the FY 2004-2005 tax base figures. In the past ten years the average tax base growth has been approximately 7.8%. The City's total property valuation rose 27% with the revaluation in January 2004. The valuation for 2009-2010 has been estimated to be \$9,319,800,700 or 2.1% over the estimated 2009 valuation.

**CITY OF HIGH POINT
EXPENSE BUDGET
FISCAL YEAR 2009-2010
\$320,355,529**



ANALYSIS OF EXPENDITURES

	FY 2007-08 ACTUAL	FY 2008-09 BUDGET	FY 2009-10 ADOPTED	CHANGE	% BUDGET INC./DEC
GENERAL FUND					
Governing Body					
City Council	228,715	299,859	345,267	45,408	15.1%
City Clerk	82,049	86,157	90,923	4,766	5.5%
Total Governing Body	310,764	386,016	436,190	50,174	13.0%
City Management					
City Manager	790,756	798,071	810,324	12,253	1.5%
City Attorney	354,639	448,602	483,252	34,650	7.7%
Public Information	189,619	311,345	227,997	(83,348)	-26.8%
Human Relations	215,854	250,927	258,803	7,876	3.1%
Economic Development	454,382	470,518	481,971	11,453	2.4%
Info. Tech Services Admin	3,250,447	3,627,310	3,558,372	(68,938)	-1.9%
Engineering Services	1,586,104	1,804,991	1,614,451	(190,540)	-10.6%
Budget & Evaluation	292,018	323,859	274,862	(48,997)	-15.1%
Communications Center	1,952,888	1,993,955	2,081,552	87,597	4.4%
Systems Project Admin.	249,736	287,740	285,856	(1,884)	-0.7%
Core City Development	-	200,000	200,000	-	0.0%
Total City Management	9,336,443	10,517,318	10,277,440	(239,878)	-2.3%
Human Resources					
Administration	810,017	905,704	874,198	(31,506)	-3.5%
Safety & Health	376,365	461,696	454,796	(6,900)	-1.5%
Total Human Resources	1,186,382	1,367,400	1,328,994	(38,406)	-2.8%
Financial Services					
Administration	947,613	1,179,648	1,093,398	(86,250)	-7.3%
Accounting	422,252	468,531	472,268	3,737	0.8%
Treasury Services	217,429	235,284	232,730	(2,554)	-1.1%
Purchasing	219,596	240,862	253,871	13,009	5.4%
Total Financial Services	1,806,890	2,124,325	2,052,267	(72,058)	-3.4%
Police					
Administration					
Chief's Office	827,882	818,629	874,602	55,973	6.8%
Major Crimes	3,674,831	3,745,598	3,963,827	218,229	5.8%
Field Operations-South	9,173,931	9,334,520	8,781,508	(553,012)	-5.9%
Field Operations-North	7,537,693	8,183,579	8,857,756	674,177	8.2%
Total Police	21,214,337	22,082,326	22,477,693	395,367	1.8%
Fire					
Administration	2,510,571	2,548,832	2,630,052	81,220	3.2%
Suppression	14,404,303	15,760,166	14,973,167	(786,999)	-5.0%
Total Fire	16,914,874	18,308,998	17,603,219	(705,779)	-3.9%
Transportation					
Traffic Engineering					
Administration	723,355	820,457	781,483	(38,974)	-4.8%
Traffic Signs & Markings	562,355	649,998	668,059	18,061	2.8%
Traffic Signals	2,274,189	2,278,292	2,260,849	(17,443)	-0.8%
Computerized Signal System	363,589	393,537	393,254	(283)	-0.1%
Depot Maintenance	38,646	54,896	54,346	(550)	-1.0%
Total Transportation	3,962,134	4,197,180	4,157,991	(39,189)	-0.9%

ANALYSIS OF EXPENDITURES

	FY 2007-08 ACTUAL	FY 2008-09 BUDGET	FY 2009-10 ADOPTED	CHANGE	% BUDGET INC./DEC
Public Services					
Administration	340,584	348,452	437,869	89,417	25.7%
Environmental Services	5,872,766	6,107,199	10,123,617	4,016,418	65.8%
Cemeteries	200,153	230,905	236,353	5,448	2.4%
Street Maintenance	4,334,885	6,372,196	4,534,285	(1,837,911)	-28.8%
Total Public Services	10,748,388	13,058,752	15,332,124	2,273,372	17.4%
Planning & Development					
Planning	1,091,628	1,260,204	1,130,169	(130,035)	-10.3%
Building Inspections	1,842,235	2,016,075	1,931,440	(84,635)	-4.2%
Total Planning & Dev.	2,933,863	3,276,279	3,061,609	(214,670)	-6.6%
Community Dev. & Housing	76,769	73,727	65,369	(8,358)	-11.3%
Workforce Development	50,000	50,000	0	(50,000)	-100.0%
Parks & Recreation					
101411 - Administration	771,771	1,134,711	863,680	(271,031)	-23.9%
101421 - Programs	2,378,737	2,951,892	3,333,602	381,710	12.9%
101431 - Special Facilities	3,375,269	3,786,038	3,727,067	(58,971)	-1.6%
101441 - Parks	2,232,915	2,382,007	2,359,297	(22,710)	-1.0%
Total Parks & Recreation	8,758,692	10,254,648	10,283,646	28,998	0.3%
Library					
Administration	703,364	745,112	728,533	(16,579)	-2.2%
Technical Services	302,643	343,077	335,438	(7,639)	-2.2%
Building Maintenance	599,468	645,542	658,044	12,502	1.9%
Children's Services	559,093	568,128	567,400	(728)	-0.1%
Library Research Services	922,959	968,262	1,212,175	243,913	25.2%
Business Research Services	196,869	254,667	149	(254,518)	-99.9%
Readers' Services	342,868	354,398	645,500	291,102	82.1%
Media Arts	268,600	287,993	-	(287,993)	-100.0%
Lending Services	569,598	635,448	647,122	11,674	1.8%
Historical Museum	-	-	430,756	430,756	0.0%
Total Library	4,465,462	4,802,627	5,225,117	422,490	8.8%
Theatre					
Administration	201,738	229,747	226,133	(3,614)	-1.6%
Box Office	338,529	364,199	403,390	39,191	10.8%
Technical Services	312,059	355,593	345,031	(10,562)	-3.0%
Building Maintenance	198,864	195,866	216,106	20,240	10.3%
Total Theatre	1,051,190	1,145,405	1,190,660	45,255	4.0%
Reimb. Transfers, Special Appr.	14,781,738	14,491,355	13,478,440	(1,012,915)	-7.0%
Sub Total Operating	97,597,926	106,136,356	106,970,759	834,403	0.8%
General Contingency	-	400,000	400,000	-	0.0%
TOTAL GENERAL FUND	97,597,926	106,536,356	107,370,759	834,403	0.8%

ANALYSIS OF EXPENDITURES

	FY 2007-08 ACTUAL	FY 2008-09 BUDGET	FY 2009-10 ADOPTED	CHANGE	% BUDGET INC./DEC
SPECIAL GRANTS FUND	2,183,428	5,149,950	8,466,922	3,316,972	64.4%
COMMUNITY DEVELOP. FUND	2,027,645	1,766,915	4,418,714	2,651,799	150.1%
ECONOMIC DEVELOP. FUND	901,713	1,436,667	1,386,666	(50,001)	-3.5%
GENERAL DEBT SERVICE FUND					
2/3 Bond Issue-1993	593,413	438,889	418,960	(19,929)	-4.5%
Bond Issue-1993	305,993	-	-	-	0.0%
Bond Anticipation Notes-General	-	160,000	160,000	-	0.0%
General Debt Service -1997	1,149,324	1,095,914	1,042,503	(53,411)	-4.9%
800 MHz Motorola Radio System	1,000,000	1,000,000	1,000,000	-	0.0%
2004 General Authorization	3,342,194	5,019,286	5,353,794	334,508	6.7%
G.O. Bonds Refunding Series 2005	1,403,422	1,779,204	1,729,604	(49,600)	-2.8%
Transportation Terminal Loan	1,025,640	988,512	951,384	(37,128)	-3.8%
TOTAL GENERAL DEBT SERVICE FUND	8,819,986	10,481,805	10,656,245	174,440	1.7%
GEN. CAPITAL PROJECTS FUND	4,046,510	2,668,719	2,136,384	(532,335)	-19.9%
INTERNAL SERVICE FUNDS	11,416,990	12,554,115	12,505,108	(49,007)	-0.4%
WATER AND SEWER FUND					
Operating					
Administration	1,421,731	1,594,379	2,342,392	748,013	46.9%
Eastside Plant	2,255,543	2,508,733	2,375,807	(132,926)	-5.3%
Westside Plant	1,092,073	1,205,718	1,186,347	(19,371)	-1.6%
Pump Stations	16,144	-	-	-	0.0%
Mains	3,420,546	3,682,145	3,569,351	(112,794)	-3.1%
Laboratory Services	965,638	1,032,748	988,432	(44,316)	-4.3%
Facilities Maintenance	2,513,022	2,590,093	2,629,643	39,550	1.5%
Industrial Pretreatment	1,068	-	-	-	0.0%
Frank Ward Plant	2,377,909	2,441,505	2,534,022	92,517	3.8%
Residuals Management	1,774,875	1,586,849	1,526,624	(60,225)	-3.8%
Total Water & Sewer Operating	15,838,549	16,642,170	17,152,618	510,448	3.1%
Water/Sewer Non-Departmental	9,134,702	9,368,538	9,144,267	(224,271)	-2.4%
Sub Total Operating	24,973,251	26,010,708	26,296,885	(286,177)	-1.1%
Contingency	-	300,000	300,000	-	0.0%
Debt Service	5,475,845	13,785,754	14,992,474	1,206,720	8.8%
TOTAL WATER AND SEWER FUND	30,449,096	40,096,462	41,589,359	1,492,897	3.7%
WATER AND SEWER CAPITAL PROJECTS FUND					
Capital Projects	4,190,928	4,140,000	3,855,200	(284,800)	-6.9%
ELECTRIC FUND					
Operating & Maintenance					
Administration	635,804	1,172,865	1,086,742	(86,123)	-7.3%
Power Supply Expense	77,734,814	80,165,810	82,369,817	2,204,007	2.7%
Engineering	544,127	707,674	788,038	80,364	11.4%
Warehouse	818,362	321,465,503	837,193	(628,310)	-42.9%
Distribution Expense					

ANALYSIS OF EXPENDITURES

	FY 2007-08 ACTUAL	FY 2008-09 BUDGET	FY 2009-10 ADOPTED	CHANGE	% BUDGET INC./DEC
Structures & Stations	571,947	670,223	602,817	(67,406)	-10.1%
Lines Maintenance	663,001	739,601	739,601	-	0.0%
Street Lighting	110,281	241,850	241,850	-	0.0%
Area Outdoor Lighting	30,224	26,300	26,300	-	0.0%
Metering/Customer Installation	104,896	62,300	62,300	-	0.0%
System Improvements	8,043,147	10,019,573	10,010,312	(9,261)	-0.1%
Customer Service					
Administration	190,037	199,357	196,497	(2,860)	-1.4%
Meter Reading	532,137	574,130	598,157	24,027	4.2%
Revenue Collections	1,221,683	1,371,237	1,362,649	(8,588)	-0.6%
Rates, Load Managmt., Credit	81,866	83,874	76,545	(7,329)	-8.7%
Mail Room	66,084	56,847	55,887	(960)	-1.7%
Telephone Center	527,446	559,209	626,482	67,273	12.0%
Water Meter Services	525,516	576,513	565,378	(11,135)	-1.9%
Dispatch	290,800	298,660	304,562	5,902	2.0%
Field Services, Cut-Ons	519,477	417,186	481,964	64,778	15.5%
Utility Locators	(1,163)	-	-	-	0.0%
Total Operating & Maintenance	93,210,486	99,408,712	101,033,091	1,624,379	1.6%
*Utility Locators moved to other accounting units					
Electric Non-Departmental	5,134,510	4,894,685	5,045,290	150,605	3.1%
Sub Total Operating	98,344,996	104,303,397	106,078,381	1,774,984	1.7%
Electric Contingency	-	450,000	450,000	-	0.0%
Electric Capital Projects	2,170,331	3,395,500	1,333,000	(2,062,500)	-60.7%
TOTAL ELECTRIC FUND	100,515,327	108,148,897	107,861,381	(287,516)	-0.3%
MASS TRANSIT FUND	3,111,384	3,240,563	3,298,004	57,441	1.8%
PARKING FACILITIES FUND					
Parking Facilities Operating					
Parking Facility - Radisson	266,927	323,185	242,567	(80,618)	-24.9%
Parking Facility - Broad St.	62,077	86,645	55,881	(30,764)	-35.5%
Parking Facility - High W. Com	202,395	215,377	174,071	(41,306)	-19.2%
Total Parking Facilities Operating	531,399	625,207	472,519	(152,688)	-24.4%
Capital Projects	91,457	-	-	-	0.0%
TOTAL PARKING FACILITIES FUND	622,856	625,207	472,519	(152,688)	-24.4%
LANDFILL FACILITIES FUND					
Landfill Operating	4,459,346	5,785,235	5,264,392	(520,843)	-9.0%
Municipal Recycling Facility	1,399,885	1,789,261	1,663,693	(125,568)	-7.0%
Sub Total Operating	5,859,231	7,574,496	6,928,085	(646,411)	-8.5%
Capital Projects	689,313	1,750,000	3,090,250	1,340,250	76.6%
TOTAL LANDFILL FACILITIES FUND	6,548,544	9,324,496	10,018,335	693,839	7.4%

ANALYSIS OF EXPENDITURES

	<u>FY 2007-08 ACTUAL</u>	<u>FY 2008-09 BUDGET</u>	<u>FY 2009-10 ADOPTED</u>	<u>CHANGE</u>	<u>% BUDGET INC./DEC</u>
STORM WATER FUND					
Storm Water Management					
Storm Water Maintenance	1,151,118	1,380,431	1,793,173	412,742	29.9%
Storm Water Non-Departmental		653,304	456,639	(196,665)	-30.1%
Sub Total Operating	<u>1,151,118</u>	<u>2,033,735</u>	<u>2,249,812</u>	<u>216,077</u>	<u>10.6%</u>
Debt Service	773,197	819,240	885,121	65,881	8.0%
Capital Projects	-	200,000	350,000	150,000	75.0%
TOTAL STORM WATER FUND	<u>1,924,315</u>	<u>3,052,975</u>	<u>3,484,933</u>	<u>431,958</u>	<u>14.1%</u>
MARKET AUTHORITY FUND	2,981,021	2,985,000	2,835,000	(150,000)	-5.0%
Total Expenditures	<u><u>277,337,669</u></u>	<u><u>312,208,127</u></u>	<u><u>320,355,529</u></u>	<u><u>8,147,402</u></u>	<u><u>2.6%</u></u>

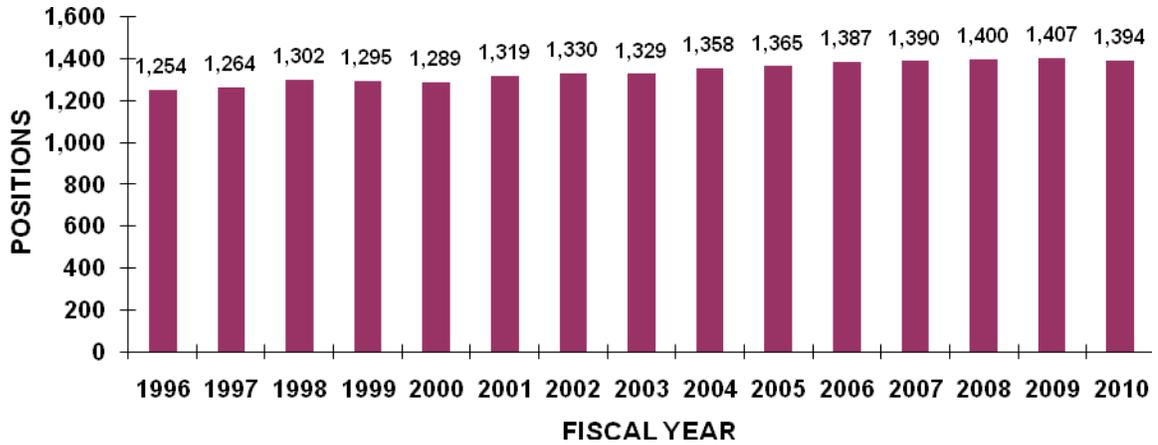
**CONSOLIDATED EXPENDITURE SUMMARY
ALL FUNCTIONS - ALL FUNDS**

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	EST. ACT.	FY 09-10 ADOPTED	CHANGE	% BUDGET INC./(DEC.)
GENERAL FUND						
Operating Budgets	89,022,176	97,219,017	92,157,266	98,384,590	1,165,573	1.2%
Contingency	-	400,000	-	400,000	-	0.0%
Contributions-Other Funds	622,206	754,313	754,313	633,332	(120,981)	-16.0%
Reimbursements-Other Funds	74,239	79,399	79,399	79,471	72	0.1%
Transfers-Other Funds	7,879,305	8,083,627	7,418,627	7,873,366	(210,261)	-2.6%
General Fund Total	97,597,926	106,536,356	100,409,605	107,370,759	834,403	0.8%
GRANT PROJECTS						
Special Revenue	2,183,428	5,149,950	3,532,907	8,466,922	3,316,972	64.4%
Community Development	2,027,645	1,766,915	912,337	4,418,714	2,651,799	150.1%
Grant Projects Total	4,211,073	6,916,865	4,445,244	12,885,636	5,968,771	4.5%
ECONOMIC DEVELOPMENT						
Contractual Services	901,713	1,436,667	1,416,667	1,386,666	(50,001)	-3.5%
Economic Development Total	901,713	1,436,667	1,416,667	1,386,666	(50,001)	-3.5%
GENERAL DEBT SERVICE FUND						
Debt Principal & Interest	8,819,986	10,481,805	8,438,199	10,656,245	174,440	1.7%
General Debt Service Total	8,819,986	10,481,805	8,438,199	10,656,245	174,440	1.7%
GENERAL CAPITAL PROJECTS FUND						
Capital Outlay	4,046,510	2,668,719	1,868,513	2,136,384	(532,335)	-19.9%
General Capital Proj Total	4,046,510	2,668,719	1,868,513	2,136,384	(532,335)	-19.9%
INTERNAL SERVICE FUND						
Fleet Services	8,068,922	8,996,339	8,944,123	8,957,961	(38,378)	-0.4%
Radio Repair Shop	916,734	961,545	1,003,744	974,504	12,959	1.3%
Facility Services	1,846,389	1,964,697	1,939,228	1,941,109	(23,588)	-1.2%
Computer Replacement	584,945	631,534	631,534	631,534	-	0.0%
Internal Service Total	11,416,990	12,554,115	12,518,629	12,505,108	(49,007)	-0.4%
WATER-SEWER FUND						
Water-Sewer Operating	16,023,238	16,871,703	16,625,764	17,545,461	673,758	4.0%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	5,475,845	13,785,754	13,511,954	14,992,474	1,206,720	8.8%
Water and Sewer Capital	4,673,104	4,554,310	4,497,178	4,081,200	(473,110)	-10.4%
Reimbursements-Other Funds	4,107,445	4,415,231	4,415,231	4,500,760	85,529	1.9%
Transfers-Other Funds	169,464	169,464	169,464	169,464	-	0.0%
Water-Sewer Fund Total	30,449,096	40,096,462	39,219,591	41,589,359	1,492,897	3.7%
WATER-SEWER CAPITAL PROJECTS FUND						
Pay-as-we-go Capital	4,190,928	4,140,000	4,115,000	3,855,200	(284,800)	-6.9%

**CONSOLIDATED EXPENDITURE SUMMARY
ALL FUNCTIONS - ALL FUNDS**

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	EST. ACT.	FY 09-10 ADOPTED	CHANGE	% BUDGET INC./(DEC.)
ELECTRIC FUND						
Operating Budgets	91,920,702	96,166,171	92,368,045	98,206,064	2,039,893	2.1%
Contingency	-	450,000	-	450,000	-	0.0%
Capital	4,395,586	7,224,850	5,735,895	4,873,000	(2,351,850)	-32.6%
Reimbursements-Other Funds	2,239,039	2,547,876	2,547,876	2,572,317	24,441	1.0%
Transfers-Other Funds	1,960,000	1,760,000	1,760,000	1,760,000	-	0.0%
Electric Fund Total	100,515,327	108,148,897	102,411,816	107,861,381	(287,516)	-0.3%
MASS TRANSIT						
Operating Budgets	3,111,384	3,240,563	4,022,892	3,298,004	57,441	1.8%
Mass Transit Fund Total	3,111,384	3,240,563	4,022,892	3,298,004	57,441	1.8%
PARKING FUND						
Operating Budget	535,204	607,904	604,797	456,916	(150,988)	-24.8%
Debt Service	-	-	-	-	-	#DIV/0!
Capital	78,550	8,200	6,250	6,500	(1,700)	-20.7%
Transfers-Other Funds	9,102	9,103	9,103	9,103	-	0.0%
Parking Fund Total	622,856	625,207	620,150	472,519	(152,688)	-24.4%
LANDFILL FUND						
Operating Budgets	4,006,382	4,314,356	4,341,237	4,773,734	459,378	10.6%
Capital	424,080	2,824,000	2,507,053	3,096,250	272,250	9.6%
Reimbursements-Other Funds	579,189	632,247	632,247	624,458	(7,789)	-1.2%
Transfers-Other Funds	1,538,893	1,553,893	1,366,393	1,523,893	(30,000)	-1.9%
Landfill Fund Total	6,548,544	9,324,496	8,846,930	10,018,335	693,839	7.4%
STORM WATER FUND						
Operating Budget	1,050,581	1,375,879	1,433,379	1,795,867	419,988	30.5%
Debt Service	773,197	819,240	890,960	885,121	65,881	8.0%
Capital	95,986	207,000	207,433	350,000	143,000	0.0%
Transfers-Other Funds	4,551	650,856	650,856	453,945	(196,911)	0.0%
Storm Water Fund Total	1,924,315	3,052,975	3,182,628	3,484,933	431,958	14.1%
MARKET AUTHORITY						
Operating Budget	2,981,021	2,985,000	2,985,000	2,835,000	(150,000)	0.0%
Market Authority Total	2,981,021	2,985,000	2,985,000	2,835,000	(150,000)	-5.0%
Grand Total - All Funds	277,337,669	312,208,127	294,500,864	320,355,529	8,147,402	2.6%

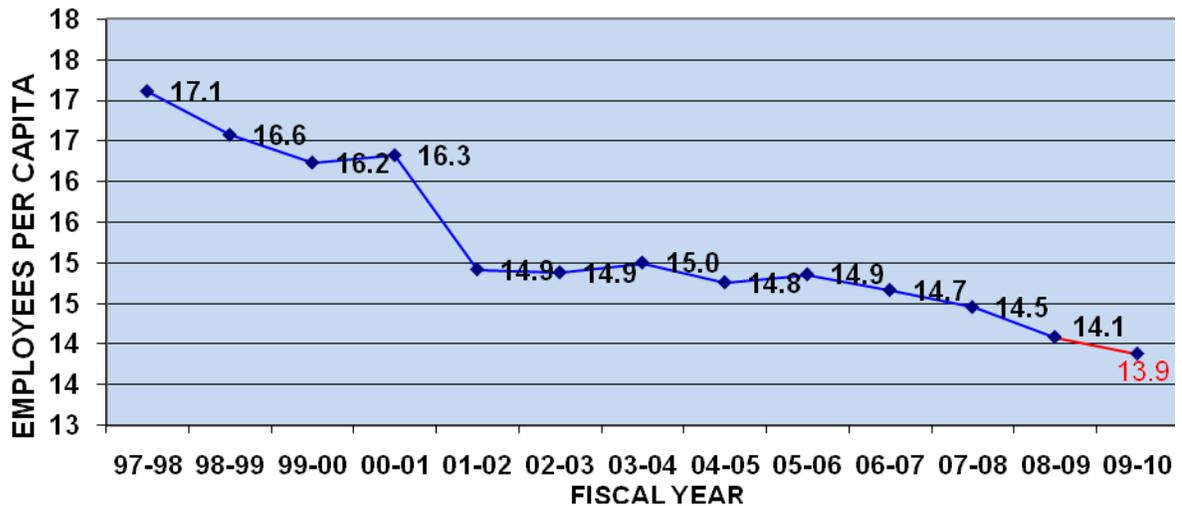
The fiscal year 2009-2010 budget contains 1,394 full-time positions, which have decreased by 13 positions from fiscal year 2008-2009.



AUTHORIZED POSITIONS

As can be seen in the chart below, as the level of authorized positions has decreased, the number of employees per thousand population has also *decreased*. Specifics are indicated in the Summary Personnel Complement in the following section.

AUTHORIZED POSITIONS PER CAPITA



Summary of Personnel Complement

Function	FY 07-08 Adopted	FY 08-09 Adopted	FY 09-10 Proposed	FY 09-10 Adopted	Prior Yr. Change
A/U = Accounting Unit					
Governing Body					
101102 City Clerk	1	1	1	1	0
Sub Total Governing Body	1	1	1	1	0
City Management					
101111 City Manager	4	4	4	4	0
101112 Budget and Evaluation	4	4	3	3	0
101121 City Attorney	3	4	4	4	0
101131 Public Information	3	3	2	0	-3
101141 Human Relations	3	2	3	3	1
101231 Engineering Services	23	23	21	21	-2
101241 Communications & Info. Serv.	21	22	22	23	1
101242 Communications Center	26	27	27	27	0
101245 Systems Project Administration	2	2	2	2	0
101511 Economic Development	4	4	4	4	0
101541 Core City Development	0	1	1	1	0
Sub Total City Management	89	96	93	92	-4
Human Resources					
101211 Administration	8	8	8	8	0
101212 Safety & Health	4	4	4	4	0
Sub Total Human Resources	12	12	12	12	0
Financial Services					
101221 Administration	4	4	3	3	-1
101222 Accounting	7	7	7	7	0
101223 Treasury Services	3	3	3	3	0
101224 Purchasing	3	3	3	3	0
Sub Total Financial Services	17	17	16	16	-1
Police					
101311 Chief's Office	7	6	6	6	0
101312 Major Crimes	43	49	52	52	3
101313 Field Operations-South	118	109	98	98	-11
101314 Field Operations-North	98	102	110	110	8
Sub Total Police	266	266	266	266	0
Fire					
101351 Administration	22	23	24	24	1
101352 Suppression	202	201	200	200	-1
Sub Total Fire Department	224	224	224	224	0

Summary of Personnel Complement

Function	FY 07-08 Adopted	FY 08-09 Adopted	FY 09-10 Proposed	FY 09-10 Adopted	Prior Yr. Change
A/U = Accounting Unit					
Transportation					
101611 Administration	9	9	8	8	-1
101612 Traffic Signs & Markings	8	8	8	8	0
101613 Traffic Signals	6	6	5	5	-1
101614 Computerized Signal System	4	4	4	4	0
Sub Total Transportation	27	27	25	25	-2
Public Services					
101711 Administration	3	3	3	3	0
101712 Environmental Services	71	71	70	70	-1
101713 Cemeteries	4	4	4	4	0
101721 Street Maintenance	54	54	42	42	-12
Sub Total Public Services	132	132	119	119	-13
101521 Planning	15	15	13	13	-2
101522 Building Inspections	27	27	26	26	-1
Sub Total Planning and Development	42	42	39	39	-3
101534 Community Devel. & Housing	1	1	1	1	0
Sub Total Community Devel. & Housing	1	1	1	1	0
Parks & Recreation					
101411 Administration	8	11	8	8	-3
101421 Parks & Recreation Programs	29	31	34	34	3
101431 Parks & Recreation Special Facilities	37	37	37	37	0
101441 Parks	35	35	35	35	0
Sub Total Parks & Recreation	109	114	114	114	0
Library					
101451 Administration	7	7	7	7	0
101452 Technical Services	5	5	5	5	0
101453 Building Maintenance	4	4	4	4	0
101454 Children Services	6	5	6	6	1
101455 Research Services	11	11	13	13	2
101456 Business Research Services	2	2	0	0	-2
101457 Library Readers' Services	3	3	6	6	3
101458 Media Arts	3	3	0	0	-3
101459 Lending Services	12	13	12	12	-1
101465 Historical Museum	0	0	0	6	6
Sub Total Library	53	53	53	59	6
Theatre					
101471 Administration	2	2	2	2	0
101472 Box Office	1	1	1	1	0
101473 Technical Services	3	3	3	3	0
Sub Total Theatre	6	6	6	6	0
Total General Fund	979	991	969	974	-17

Summary of Personnel Complement

Function	FY 07-08 Adopted	FY 08-09 Adopted	FY 09-10 Proposed	FY 09-10 Adopted	Prior Yr. Change
A/U = Accounting Unit					
Community Development Block Grant					
CD Administration	2	2	2	2	0
Affordable Housing	6	6	6	6	0
Community Resource Programs	3	3	3	3	0
Total Community Dev. Block Grant	11	11	11	11	0
Water & Sewer Fund					
621751 Administration	11	11	11	11	0
621752 Eastside Plant	17	17	14	14	-3
621753 Westside Plant	12	12	12	12	0
621754 Mains	49	49	49	49	0
621756 Laboratory Services	12	12	12	12	0
621757 Maintenance Services	24	24	24	24	0
621758 Frank L. Ward Plant	13	13	13	13	0
621759 Residuals Management	8	8	8	8	0
Total Water & Sewer Fund	146	146	143	143	-3
Electric Fund					
631232 Engineering	9	9	8	8	-1
631251 Customer Service-Administration	2	2	2	3	1
631252 Customer Service-Meter Reading	10	11	11	11	0
631253 Customer-Serv. Revenue Collections	12	11	11	11	0
631254 Cust. Serv.-Load Mgmt., Rates	1	1	1	1	0
631256 Cust. Serv.-Telephone Center	12	11	11	11	0
631257 Cust. Serv.-Water Meter Service	5	5	5	5	0
631258 Cust. Serv.-Dispatch	6	6	6	6	0
631259 Cust. Serv.-Field Serv. Cut-Ons/Offs	7	7	7	7	0
631781 Administration	4	4	3	3	-1
631783 Electric Opr. & Maint. Warehouse	5	5	4	4	-1
631784 Operating & Maint. Dist. Exp.	6	6	5	5	-1
631795 Electric System Improvements	45	45	46	46	1
Total Electric Fund	124	123	120	121	-2
641621 Mass Transit Fund	33	33	33	33	0
Parking Fund					
651633 High & Commerce	1	1	1	1	0
651634 Lot #1	4	4	3	3	-1
Total Parking Fund	5	5	4	4	-1
Landfill Facilities Fund					
661741 Landfill Facilities Operating	21	21	21	21	0
661742 Municipal Recycling Facility	25	25	26	26	1
Total Landfill Facilities Fund	46	46	47	47	1
671731 Storm Water Fund	12	12	23	23	11

Summary of Personnel Complement

Function	FY 07-08 Adopted	FY 08-09 Adopted	FY 09-10 Proposed	FY 09-10 Adopted	Prior Yr. Change
A/U = Accounting Unit					
Central Services Fund					
501243 Radio Repair Shop	4	4	4	4	0
501261 Facility Services	11	11	10	10	-1
501271 Fleet Services	26	25	24	24	-1
Total Central Services Fund	41	40	38	38	-2
Operating	1,386	1,396	1,377	1,383	-13
Grants	11	11	11	11	0
Total Full-Time Positions	1,397	1,407	1,388	1,394	-13
Part-Time Positions					
City Management	2	1	1	1	0
Human Resources	1	1	1	1	0
Police	15	15	15	15	0
Transportation	2	2	2	2	0
Public Services	1	1	0	0	-1
Parks & Recreation	146	150	150	150	0
Library	19	19	19	30	11
Theatre	1	1	1	1	0
Central Services	1	1	1	1	0
Electric	5	5	5	5	0
Mass Transit	5	5	5	5	0
Parking	9	9	6	6	-3
					0
Total Part-time Positions	207	210	206	217	7
GRAND TOTAL	1,604	1,617	1,594	1,611	-6

Debt Service Policies & Overview

In North Carolina the issuance of bonds is accomplished with the guidance and approval of the **North Carolina Local Government Commission (LGC)** from the point of development of a bond referendum to the actual sale of the bonds. The LGC must approve the concept and amount of a bond issuance before it goes to the voters for approval. Upon approval of a bond referendum by the citizens and sale of the bonds, the LGC is able to develop a level payment schedule to avoid major swings in the debt service obligations from year-to-year. As old debt is either retired or decreases, new debt is issued. This helps in minimizing the effect of debt on the property tax rate and as well as utility rates when revenue bonds are issued.

The City of High Point has occasionally used a program of selling **bond anticipation notes (BANs)** to finance major capital projects that have been authorized by bond referendums. The City incurs one principal and interest payment at a lower interest rate than the regular bond market rate. The BANs are retired by the sale of the

authorized bonds. The BAN program allows the City to save on interest charges by allowing the City to use the money prior to the issuance of the bonds. Under the BAN program, authorized debt is only issued as needed for the payment of expenses associated with bond capital projects so that there is no specific pay off year for a total bond authorization. Each partial issue carries its own payoff date

The City Council and City Manager's staff recommended a list of bond projects to the citizens of High Point. The voters in a bond referendum passed the total bond package of \$73,650,000 on November 2, 2004.

Listed below are the debt issuances on which we are currently paying debt service. In addition to bonded debt, the City of High Point entered into a \$9.8 million lease-purchase with Motorola for an 800 MHz Radio System. The total debt for fiscal year 2008-09 is **\$26,423,064** and is shown by fund below.

DEBT ISSUES

General Debt Service

The total General Debt Service for fiscal year 2009-2010 is **\$10,656,245** or an increase of \$174,440 from 2008-2009. The 2009-2010 General Fund debt issues are as follows:

	<u>FY 09 Debt Service</u>	<u>Pay Off Year</u>
• 1997 -- Authorization	1,042,503	2019
• 2003 – G.O. Refunding	418,960	2015
• 2004 – Motorola Radio System Lease-Purchase	1,000,000	2014
• 2004 – Bond Authorization Funding	5,353,794	2027
• 2005 – G.O. Refunding	1,729,604	2018
• 2006 – Transportation Terminal Loan	951,384	2012
• BANs	160,000	N/A

Water-Sewer Fund

Water-Sewer debt service for the in fiscal year 2009-2010 is **\$14,992,474** which is an increase of \$1,206,720 from 2008-2009. The 2009-2010 Water-Sewer Fund debt issues are as follows:

Water Bonds

	<u>FY 09 Debt Service</u>	<u>Pay Off Year</u>
• 1993 Authorization	130,260	2018
• 1997 Authorization	1,245,155	2019
• Guilford County Watershed Protection Bonds	138,355	2013
• 2004 Revenue Bonds	796,903	2031
• 2005 G.O. Refunding	1,047,727	2018
• 2006 Revenue Bonds	210,997	2031
• 2008 Revenue Bonds	697,554	2033

Debt Service Policies & Overview (continued)

Sewer Bonds and Loans

	<u>FY 09 Debt Service</u>	<u>Pay Off Year</u>
• 1993 Authorization	195,389	2018
• 1997 Authorization	3,058,542	2019
• 1995 Federal Loan	463,586	2015
• 1995 State Loan	167,153	2017
• 2002 Federal Loan	998,625	2022
• 2004 Revenue Bonds	2,090,708	2032
• 2005 G.O. Refunding	954,095	2018
• 2006 Revenue Bonds	1,898,979	2031
• 2008 Revenue Bonds	898,446	2020

Electric Fund

There are no plans to issue any debt in this fund.

Parking Fund

The total debt service for the Parking Fund was retired in fiscal year 2006-2007. There are no plans at this time to issue any new debt.

Landfill Facilities Fund

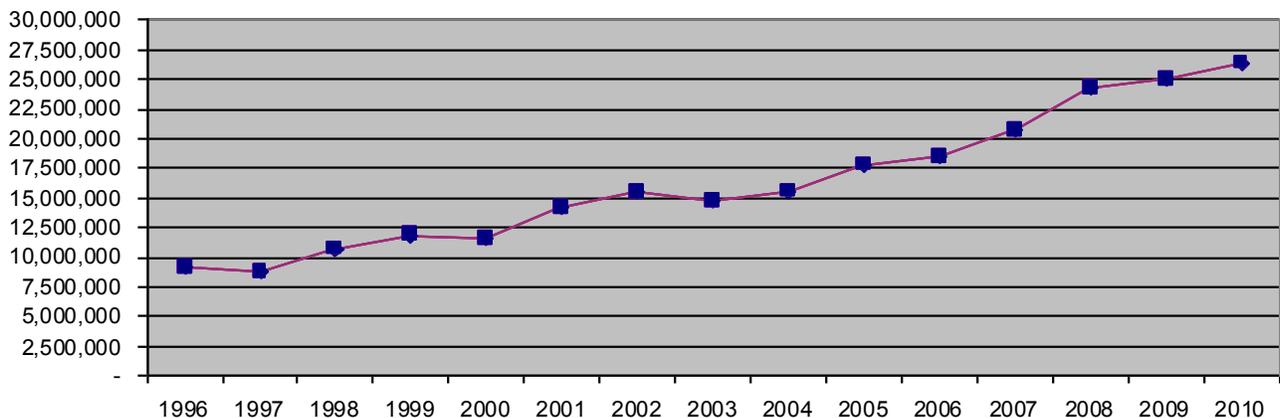
Landfill debt was paid off in FY 2002. The City Council authorized a \$5 monthly fee for solid waste disposal in fiscal year 1998. Sixty percent of the proceeds from this fee are used to retire debt from the 1996 authorization. With the retirement of the Landfill debt, this fee is providing capital reserve funds for the development of new landfill cells.

Storm Water Fund

The total debt for the Storm Water Fund in fiscal year 2009-2010 is **\$885,121**, which is an increase of \$65,881 from 2008-2009. The 2004 bond referendum included \$15.4 million in Storm Water projects. The increase in Storm Water debt service includes the principal and interest payment of the General Obligation Storm Water Bonds. The debt on these bonds will be supported by property taxes dedicated to the General Obligation Bonds. Smaller storm water projects will continue to be funded through user fees in the Pay-As-We-Go Capital Program. The 2008-2009 Storm Water Fund debt issue follows:

	<u>FY 09 Debt Service</u>	<u>Pay Off Year</u>
• 1993 2/3 Issue	22,688	2008
• 2005 – Public Improvement Series	396,020	2026
• 2006 - Public Improvement Series	136,805	2027
• 2007B – Public Improvement Series	181,240	2028
• 2008 – Public Improvement Series	148,368	2029

Debt Service Budgets- All Funds



Debt Overview, continued

ASSESSED VALUES and DEBT LIMITATIONS – END OF FISCAL YEAR

Assessed Value		<u>\$ 9,074,879,556</u>
Debt Limit (1) 8% of assessed value		\$ 725,990,364
Total Bonded debt	\$256,640,262	
Capital lease obligations	<u>15,043,867</u>	
Gross Debt	<u>\$271,684,129</u>	
Less:		
Deductions allowed by law		
(2) Utility bonds and notes - water-sewer	79,943,410	
Utility Revenue Bonds - water-sewer	<u>112,515,000</u>	
	192,458,410	
Amount available in debt service	<u>14,731,541</u>	
Total Statutory deductions	207,189,951	
Total amount of debt applicable to debt limit:		<u>\$ 64,494,178</u>
Legal debt margin		<u>\$ 661,496,186</u>

(1) Statutory debt limitation is 8% of assessed value

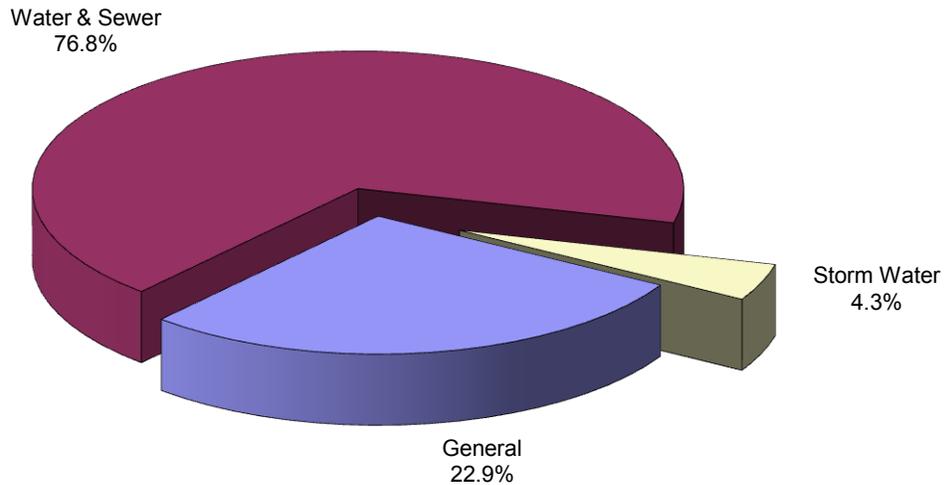
(2) Debts for utilities-water, sewer, electric, parking, revenue bonds, and mass transit are not subject to limitation.

*Actual Results as reported in Comprehensive Annual Financial Report Fiscal Year Ending June20, 2008

Debt Outstanding Portfolio by Fund

as of July 1, 2009

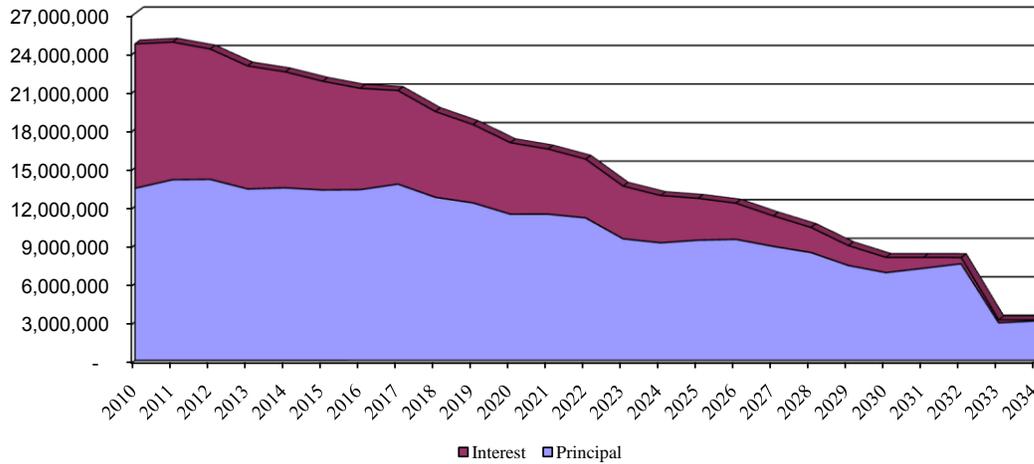
Fund	G.O. Bonds	Revenue	Installment	Loans	Total
		Bonds	Leases		
General	\$ 64,110,871	\$ -	\$ 8,455,433	\$ -	\$ 72,566,304
Water & Sewer	49,070,305	110,730,000	-	13,542,527	173,342,832
Storm Water	11,143,824	-	-	-	11,143,824
Total	\$ 124,325,000	\$ 110,730,000	\$ 8,455,433	\$ 13,542,527	\$ 257,052,960



Debt Outstanding and Maturities

Year Ending June	General Obligation Bonds		Revenue Bonds		Installment Leases		Loans		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2010	8,360,000	5,558,326	1,840,000	4,972,569	1,804,836	328,249	1,391,107	376,613	13,395,943	11,235,757
2011	8,050,000	5,217,839	2,655,000	4,896,338	1,995,269	255,413	1,365,472	335,390	14,065,741	10,704,980
2012	7,990,000	4,867,126	2,740,000	4,803,781	1,999,227	176,608	1,365,472	294,894	14,094,699	10,142,409
2013	7,940,000	4,511,181	2,840,000	4,707,072	1,201,707	96,999	1,365,472	254,387	13,347,179	9,569,639
2014	7,980,000	4,154,331	2,935,000	4,602,650	1,245,753	52,954	1,273,106	213,888	13,433,859	9,023,823
2015	8,830,000	3,787,669	3,045,000	4,488,725	117,257	7,286	1,273,106	178,297	13,265,363	8,461,977
2016	9,150,000	3,373,469	3,170,000	4,364,225	91,384	2,024	880,935	142,702	13,292,319	7,882,420
2017	9,540,000	2,935,344	3,305,000	4,232,475	-	-	877,857	119,135	13,722,857	7,286,954
2018	8,505,000	2,484,369	3,440,000	4,092,543	-	-	750,000	95,625	12,695,000	6,672,537
2019	7,405,000	2,089,788	4,110,000	3,929,427	-	-	750,000	76,500	12,265,000	6,095,715
2020	6,335,000	1,756,362	4,295,000	3,749,136	-	-	750,000	57,375	11,380,000	5,562,873
2021	6,160,000	1,469,163	4,475,000	3,558,627	-	-	750,000	38,250	11,385,000	5,066,040
2022	5,665,000	1,198,088	4,680,000	3,356,284	-	-	750,000	19,125	11,095,000	4,573,497
2023	4,580,000	954,288	4,885,000	3,143,342	-	-	-	-	9,465,000	4,097,630
2024	4,030,000	762,937	5,125,000	2,910,247	-	-	-	-	9,155,000	3,673,184
2025	3,985,000	592,563	5,375,000	2,656,981	-	-	-	-	9,360,000	3,249,544
2026	3,790,000	423,245	5,635,000	2,390,388	-	-	-	-	9,425,000	2,813,633
2027	2,960,000	259,632	5,915,000	2,109,700	-	-	-	-	8,875,000	2,369,332
2028	2,190,000	132,112	6,210,000	1,815,013	-	-	-	-	8,400,000	1,947,125
2029	880,000	37,400	6,510,000	1,505,837	-	-	-	-	7,390,000	1,543,237
2030	-	-	6,835,000	1,181,450	-	-	-	-	6,835,000	1,181,450
2031	-	-	7,175,000	840,863	-	-	-	-	7,175,000	840,863
2032	-	-	7,525,000	483,462	-	-	-	-	7,525,000	483,462
2033	-	-	2,930,000	227,250	-	-	-	-	2,930,000	227,250
2034	-	-	3,080,000	77,000	-	-	-	-	3,080,000	77,000
TOTAL	\$ 124,325,000	\$ 46,565,232	\$ 110,730,000	\$ 75,095,385	\$ 8,455,433	\$ 919,533	\$ 13,542,527	\$ 2,202,181	\$ 257,052,960	\$ 124,782,331

Debt Service Expense Components



GENERAL FUND

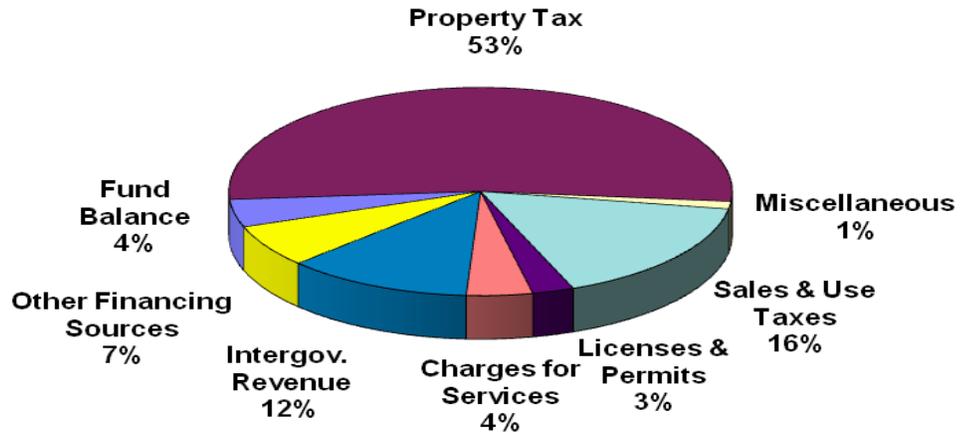
The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

REVENUE & EXPENSE SUMMARY

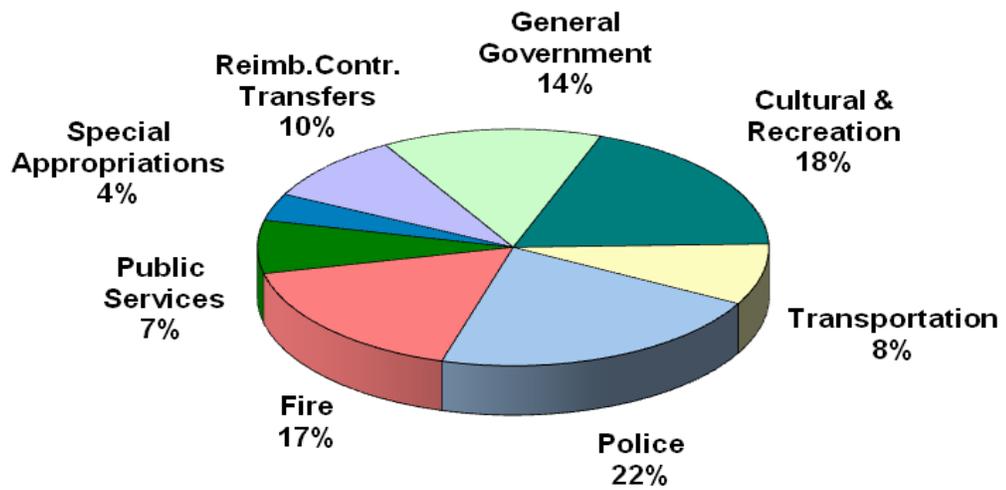
	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	-	4,909,188	-	4,483,268	(425,920)	-8.7%
Property Tax	53,196,911	54,296,461	52,813,223	54,920,444	623,983	1.1%
Sales & Use Taxes	17,430,692	17,844,380	17,081,600	16,950,000	(894,380)	-5.0%
Intergovernmental revenues	14,527,492	13,677,466	12,934,183	12,449,767	(1,227,699)	-9.0%
Licenses & permits	3,127,002	3,246,300	2,693,275	2,772,900	(473,400)	-14.6%
Charges for services	3,737,495	4,322,830	3,922,993	4,415,250	92,420	2.1%
Miscellaneous & other revenues	2,575,404	2,472,060	2,209,108	4,549,176	2,077,116	84.0%
Reimbursements-Other Funds	5,291,535	5,767,671	5,767,671	6,829,954	1,062,283	18.4%
Total	99,886,531	106,536,356	97,422,053	107,370,759	834,403	0.8%
EXPENSE						
Personnel Services	59,338,048	64,114,237	62,931,842	64,500,340	386,103	0.6%
Operating Expenses	25,790,075	30,157,203	26,748,354	30,572,099	414,896	1.4%
Capital Outlay	3,417,589	2,374,083	1,960,087	2,259,630	(114,453)	-4.8%
Debt Service	476,466	573,494	516,983	1,052,521	479,027	
Interfund Reimbursements	8,575,750	8,917,339	8,252,339	8,586,169	(331,170)	-3.7%
Contingency	-	400,000	-	400,000	0	0.0%
Total	97,597,928	106,536,356	100,409,605	107,370,759	834,403	0.8%

**General Fund
Fiscal Year 2009-2010
\$107,370,759**

Revenue



Expense



GOVERNING BODY

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
City Council	101101	228,715	299,859	300,117	345,267	345,267
Part-time Positions		9	9	9	9	9
City Clerk	101102	82,049	86,157	87,728	90,923	90,923
Full-time Positions		1	1	1	1	1

The City Clerk shall record all meetings of the City Council, and maintain all official records and other documents pertaining to the affairs of the City in a safe place. The City Clerk shall perform other duties as may be required by law or as the City Council or City Manager may direct.

It is the responsibility of the Clerk to remain current of all state and local laws pertaining to that office, e.g. -- Open Meetings Law; Records Retention; legal requirements for public notice; advertising schedules and deadlines; codification of ordinances; ordinances in force and effect; going out of business sales/permits; solicitation for non-profit organizations - applications/license/permits.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	199,529	191,511	196,964	239,385	239,385
Operating Expenses	111,235	194,505	190,881	196,805	196,805
Total	310,764	386,016	387,845	436,190	436,190
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	310,764	386,016	387,845	436,190	436,190
Total	310,764	386,016	387,845	436,190	436,190
Self-Sustaining Percent:	0%	0%	0%	0%	0%

Staffing Summary:

Full-time Positions	1	1	1	1	1
Part-time Positions	9	9	9	9	9

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Two new City Council members were sworn in on December 01, 2008. Mary Lou Blakney - At large and Foster Douglas representing Ward 2

CITY MANAGEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
City Manager	101111	790,756	798,071	782,144	810,324	810,324
Full-time Positions		4	4	4	4	4

The City Manager's office actively serves the City Council, citizens, and city employees by administering the policies and laws of the City as adopted by the City Council and Federal laws pertaining to the City's operation and for guiding and coordinating the activities of all City departments in providing those services as outlined in the City Operating Budget.

Public Information	101131	189,619	311,345	269,920	202,997	40,223
Full-time Positions		3	3	3	2	0

To provide information about High Point city government to the community.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	614,628	626,578	610,351	793,092	630,318
Operating Expenses	176,128	171,493	171,793	220,229	220,229
Total	790,756	798,071	782,144	1,013,321	850,547

Revenues:

Departmental Revenue	0	0	0	28,500	0
General Revenue Allocation	790,756	798,071	782,144	984,821	850,547
Total	790,756	798,071	782,144	1,013,321	850,547

Self-sustaining Percent:	0%	0%	0%	3%	0%
---------------------------------	----	----	----	----	-----------

Staffing Summary:

Full-time Positions	4	4	4	4	4
---------------------	---	---	---	---	---

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Public Information was eliminated as a separate department in fiscal year 2009-2010. The City Management budget reflects the operational expenses anticipated for this service. Two positions have been transferred to other departments while the position of Public Information Director has been eliminated.

BUDGET & EVALUATION

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Budget & Evaluation	101112	292,018	323,859	286,225	274,862	274,862
Full-time Positions		4	4	4	3	3

The Budget and Evaluation Division works to enhance City Management and City Council decision-making by preparing the City of High Point Operating Budget and Capital Improvement Budget within the general statutes of the State of North Carolina. The Budget staff actively serves departments and citizens by recommending appropriate measures to ensure the most cost-effective use of public resources.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	269,847	291,754	262,375	248,312	248,312
Operating Expenses	22,171	27,105	23,850	26,550	26,550
Capital Operating	0	5,000	0	0	0
Total	292,018	323,859	286,225	274,862	274,862
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	292,018	323,859	286,225	274,862	274,862
Total	292,018	323,859	286,225	274,862	274,862
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	4	4	4	3	3

Performance Objectives

Prepare the Annual budget meeting all statutory deadlines.

Provide productivity evaluations and recommendations, and assist departments to attain performance objectives.

Analyze economic trends and other influences on revenues and expenditures

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The Budget and Evaluation Division received the **Government Finance Officers Association Distinguished Budget Presentation Award** for the 2008-2009 Annual Budget.

A **Budget Technician** position has been deleted for fiscal year 2009-2010

CITY ATTORNEY

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
City Attorney	101121	354,639	448,602	536,676	483,252	483,252
Full-time Positions		3	4	4	4	4
Part-time		1	1	1	1	1

The City Attorney's primary goal is to advise the City Council and Administration on legal aspects of the City's activities, administer the legal programs of the City and advocate the City's legal interests before the Courts.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	162,958	258,202	267,945	313,281	313,281
Operating Expenses	191,681	190,400	268,731	169,971	169,971
Total	354,639	448,602	536,676	483,252	483,252
Revenues:					
Departmental Revenue		0	0	0	0
General Revenue Allocation	354,639	448,602	536,676	483,252	483,252
Total	354,639	448,602	536,676	483,252	483,252
Self-sustaining Percent:	0%	0%	0%	0%	0%

Staffing Summary:

Full-time Positions	3	4	4	4	4
Part-time Positions	1	1	1	1	1

One part-time ROW Assistant as been included.

Performance Objectives

To provide timely and accurate legal advice to the City Council and Administration, and to efficiently manage litigation involving the City government.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

An **Assistant City Attorney** position was added in FY 2008-09

PUBLIC INFORMATION

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Public Information	101131	189,619	311,345	269,920	202,997	0
Full-time Positions		3	3	3	2	0

To provide information about High Point city government to the community.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	159,848	220,865	179,627	162,774	0
Operating Expenses	29,771	90,480	90,293	40,223	0
Total	189,619	311,345	269,920	202,997	0
Revenues:					
Departmental Revenue	5,238	87,500	64,500	28,500	0
General Revenue Allocation	0	223,845	205,420	174,497	0
Total	189,619	311,345	269,920	202,997	0
Self-sustaining Percent:	3%	28%	24%	14%	0%
Staffing Summary:					
Full-time Positions	3	3	3	2	0

Performance Objectives

Provide information to the public directly and through news releases, briefing pieces, advertisings, other printed material, and content for the Web site and the CATV channel.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The Public Information Department has been eliminated beginning fiscal year 2009-2010

The **Public Information Director** position has been deleted; the **Webmaster position was transferred** to Information Technology. An **Office Support position was transferred** to Customer Service in the Electric Fund

Operational expenses anticipated for Public Information related services have been budgeted in the City Management Department

HUMAN RELATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Human Relations	101141	215,854	250,927	258,994	258,803	258,803
Full-time Positions		3	3	3	3	3

To be the leading advocate and facilitator for action that eradicates racism, classism, and prejudicial bigotry by teaching, championing, safeguarding, and upholding the human and civil rights of all people.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	182,503	211,527	207,739	222,570	222,570
Operating Expenses	33,351	39,400	37,646	36,233	36,233
Capital Outlay-Operating	0	0	13,609	0	0
Total	215,854	250,927	258,994	258,803	258,803
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	215,854	250,927	258,994	258,803	258,803
Total	215,854	250,927	258,994	258,803	258,803
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	3	3	3	3	3

Performance Goals

Maintain and advocate for fair housing by making available the information and services necessary for engaging in equitable real estate transactions

Advocate and promote equal employment by providing information and services necessary for facilitating fair practices in the work place

Foster and sustain positive human relations practices among our citizens by providing services that enable public harmony

Provide organizational support for better human relations among city employees

Collaborate on a fair housing ordinance for the City of High Point

Performance Objectives

Collaborate on a fair housing ordinance for the City of High Point

Resolve equal employment issues

Educate the public about fair housing

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

HUMAN RESOURCES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101211	810,017	905,704	909,858	874,198	874,198
Full-time Positions		8	8	8	8	8

The Human Resources Department will be totally dedicated to our mission of making High Point the single most livable and prosperous community in America by unselfishly serving the public and our employees. We will deliver excellent services that have a significant impact on making people's lives happier and more secure. We are committed to the fair, honest, and professional treatment of all individuals and organizations with which we work. We will foster an organizational environment which promotes creativity and possibility thinking. We intend for our work to be satisfying, productive, and challenging.

We support an atmosphere that encourages intelligent risk-taking without fear of failure. We believe that our employees develop a commitment to excellence when they are directly involved in the management of their areas of responsibility. This team effort maximizes quality results, minimizes costs, and allows our employees the opportunity to have authorship and integrity in their accomplishments. We will hire above-average people who are willing to work for excellent results. In exchange, we are committed to the development of our good people by identifying, cultivating, training, rewarding, retaining and promoting those individuals who are committed to moving our organization forward.

Safety & Health	101212	376,365	461,696	434,369	454,796	454,796
Full-time Positions		4	4	4	4	4
Part-Time Positions		1	1	1	1	1

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	917,653	1,010,759	1,000,375	1,030,241	1,030,241
Operating Expenses	268,729	356,641	324,761	298,753	298,753
Capital Outlay	0	0	19,091	0	0
Total	1,186,382	1,367,400	1,344,227	1,328,994	1,328,994
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	1,186,382	1,367,400	1,344,227	1,328,994	1,328,994
Total	1,186,382	1,367,400	1,344,227	1,328,994	1,328,994
Self-sustaining Percent:	0%	0%	0%	0%	0%

HUMAN RESOURCES

Staffing Summary:	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Full-time Positions	12	12	12	12	12
Part-time Positions	1	1	1	1	1

Performance Objectives

To help employees be more effective in performing their jobs by offering professional training and development opportunities and developing interventions designed to address workplace problems.

To encourage and promote workforce diversity and the fair treatment of all City employees.

To maintain a competitive and equitable salary and classification plan.

To maintain adequate staffing levels for City departments.

To promote a healthier workforce through proper job fitness assessments and offering health care guidance.

To promote a safe work environment and reduce incidents and cost of work injuries/illness and general liability and automobile damage claims.

To administer the City substance abuse program.

To promote a safe work environment and reduce incidents and cost of work injuries/illnesses/ and general liability and automobile damage claims.

To administer the City's substance abuse program.

<u>Key Performance Measures</u>	<u>Actual FY07/08</u>	<u>Actual Thru 12/09</u>	<u>Estimated FY 08/09</u>	<u>Projected FY 09/10</u>
<u>Efficiency/Effectiveness:</u>				
# minority employees	340	329	329	329
% of minority employees in workforce	22%	22%	22%	22%
% of female employees in workforce	24%	25%	25%	25%
% of posted positions filled within 60 days	55%	48%	48%	10%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

FINANCIAL SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101221	947,613	1,179,648	1,085,037	1,093,398	1,093,398
Full-time Positions		4	4	4	3	3

To provide a centralized resource for the City's financial affairs including establishing and administering the City's fiscal policies and procedures, managing and monitoring the cash and investment program for City funds, coordinating and managing the City's capital projects and debt management programs, and guiding and coordinating the efficiency and effectiveness of other divisions within the Financial Services Department.

Accounting	101222	422,252	468,531	473,115	472,268	472,268
Full-time Positions		7	7	7	7	7

To provide accurate and timely accounting for all financial transactions, including paying financial obligations, maintaining the financial information system as required by the Local Government Budget and Fiscal Control Act, providing payroll services, maintaining a system for identifying, reporting, and safeguarding municipal fixed assets, and monitoring financial controls for the various state and federal grants received.

Treasury Services	101223	217,429	235,284	224,304	232,730	232,730
Full-time Positions		3	3	3	3	3

To prudently and effectively administer the public funds in the investment portfolio of The City of High Point. To manage and monitor the City's Risk Management program and act as liaison with the City's Third Party Administrator for liability claims and to provide management of all Account Payable functions.

Purchasing	101224	219,596	240,862	242,937	253,871	253,871
Full-time Positions		3	3	3	3	3

Provide a centralized source for procedures, information, and support related to the acquisition of goods and services at the best possible price and delivery requirements through purchase and/or lease. Monitors purchasing procedures and performs bidding processes in accordance with State laws and the City's Purchasing Policy.

Internal Audit	101225	836	0	0	0	0
Full-time Positions		0	0	0	0	0

To perform audits and reviews within various City departments to safeguard assets and assist with operational efficiency and compliance with the City policies, state and federal statutes and general accounting principles.

FINANCIAL SERVICES

BUDGET SUMMARY	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures:					
Personnel Services	1,033,437	1,204,680	1,146,379	1,142,330	1,142,330
Operating Expenses	774,289	919,645	879,014	909,937	909,937
Capital Outlay	0	0	0	0	0
Total	1,807,726	2,124,325	2,025,393	2,052,267	2,052,267
Total Authorized Positions	17	17	17	16	16
Revenues:					
Departmental Revenue	2,695	0	28,000	0	0
General Revenue Allocation	1,805,031	2,124,325	1,997,393	2,052,267	2,052,267
Total	1,807,726	2,124,325	2,025,393	2,052,267	2,052,267
Self-sustaining Percent:	0%	0%	1%	0%	0%
Staffing Summary:					
Full-time Positions	17	17	17	16	16

Performance Objectives

Manage the City's investment portfolio to maximize revenues while maintaining policy objectives of safety, liquidity, and yield.

Prepare accurate and timely accounts payable and payroll disbursements.

Procure goods and services in accordance with State Statues and City policies in a timely manner.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

For the fifth year in a row , the **Purchasing Division** was awarded a Sustained Professional Purchasing Award by the Carolinas Association of Governmental Purchasing. High Point was one of twelve entities recognized.

An **Internal Audit Manager** position has been deleted for fiscal year 2009-2010

ENGINEERING SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Engineering Services	101231	1,586,104	1,804,991	1,710,177	1,614,451	1,614,451
Full-time Positions		23	23	23	21	21

The Engineering Services' mission is to assist in making High Point the most livable and prosperous community by providing professional engineering services to other City Departments with direct contact and service missions to the public. When directly involved with individual citizens, we advise, solve problems, answer complaints and regulate development for quality assurance. We are dedicated to innovation, teamwork, and professional engineering, while providing quality construction through inspection and contract administration.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	1,351,211	1,586,784	1,448,153	1,421,311	1,421,311
Operating Expenses	234,893	194,774	251,024	193,140	193,140
Capital Outlay	0	23,433	11,000	0	0
Total	1,586,104	1,804,991	1,710,177	1,614,451	1,614,451
Revenues:					
Grading Permits	56,340	50,000	23,000	23,000	23,000
Sub-Division & Driveway Inspect.	87,230	55,900	19,900	19,900	19,900
General Revenue Allocation	1,442,534	1,699,091	1,667,277	1,571,551	1,571,551
Total	1,586,104	1,804,991	1,710,177	1,614,451	1,614,451
Self-sustaining Percent:	10%	6%	3%	3%	3%
Staffing Summary:					
Full-time Positions	23	23	23	21	21

Performance Objectives

Complete Scanning operation of As-Built Plans into a digital format.

Utilize the GIS system to improve customer service time

Increase Request to Project Completion Time Ratio. Complete Standard Specifications and Standard Drawing Revisions and make them Internet accessible.

Assist with Design and Management of the November 2004 Bond Referendum Projects

Provide Quality Construction Inspection for Public and Private Projects. Provide Erosion Control Review and Inspection to comply with the North Carolina Erosion and Sedimentation Control Law.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

An **Office Support** and **Assistant Engineering Director** position has been deleted for fiscal year 2009-2010

INFO. TECHNOLOGY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Communications & Info. Serv.	101241	3,250,447	3,627,310	3,575,207	3,558,372	3,634,182
Full-time Positions		21	22	23	22	23

The Communication and Information Services Division will provide to the user departments an information technology network that will facilitate and allow the user to leverage this technology to more effectively and efficiently conduct their work and interaction with the public.

Communications Center	101242	1,952,888	1,993,955	1,901,500	2,081,552	2,081,552
Full-time Positions		26	27	27	27	27
Part-time Positions		1	0	0	0	0

The mission of the Communications Services Division is to provide the citizens of High Point with a central point of contact to request Police, Fire, or EMS services and to dispatch those services in a timely manner.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	3,526,383	3,743,259	3,618,322	3,829,053	3,904,863
Operating Expenses	1,557,858	1,672,194	1,661,717	1,700,271	1,700,271
Capital Outlay	67,283	154,000	144,856	100,600	100,600
Debt Service	51,811	51,812	51,812	10,000	10,000
Total	5,203,335	5,621,265	5,476,707	5,639,924	5,715,734
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	5,203,335	5,621,265	5,476,707	5,639,924	5,715,734
Total	5,203,335	5,621,265	5,476,707	5,639,924	5,715,734
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	47	49	50	49	50
Part-time Positions	1	0	0	0	0

The **position of Webmaster** was transferred to Communication & Informatin Services from Public Information in the Approved 2009-10 budget.

Performance Objectives

Maintain and insure that the network is functional 98% of the time.

Maintain and insure that the City's primary Unix server is available to the users 98% of the time during the reporting period.

During business hours, restore lost/corrupt files within 6 hours following users' request.

Respond to priority work orders within 8 business hours.

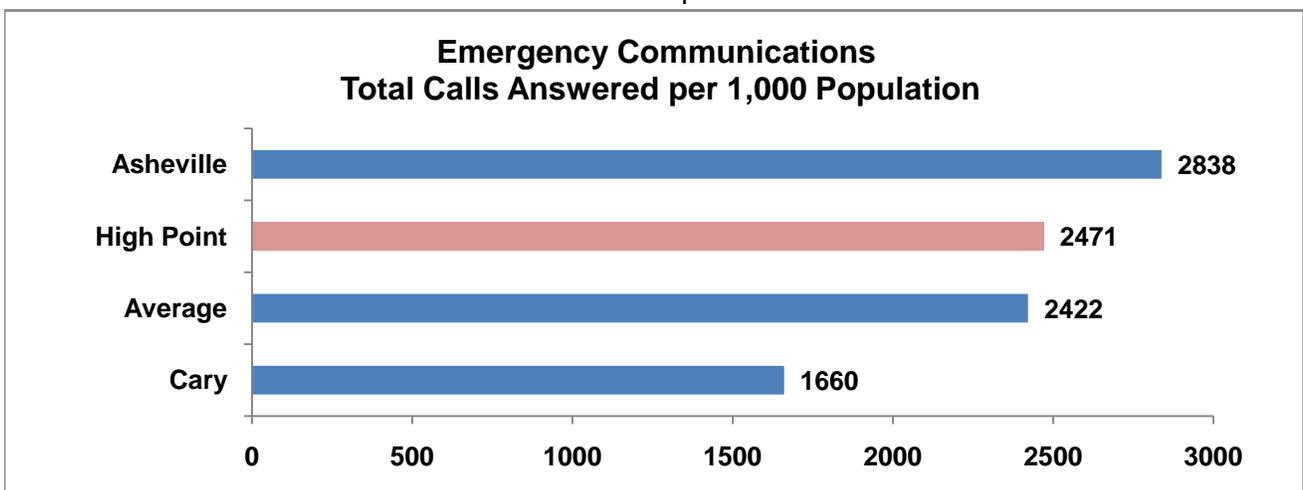
INFO. TECHNOLOGY SERVICES

Benchmark Comparisons for Fiscal Year 2007-08

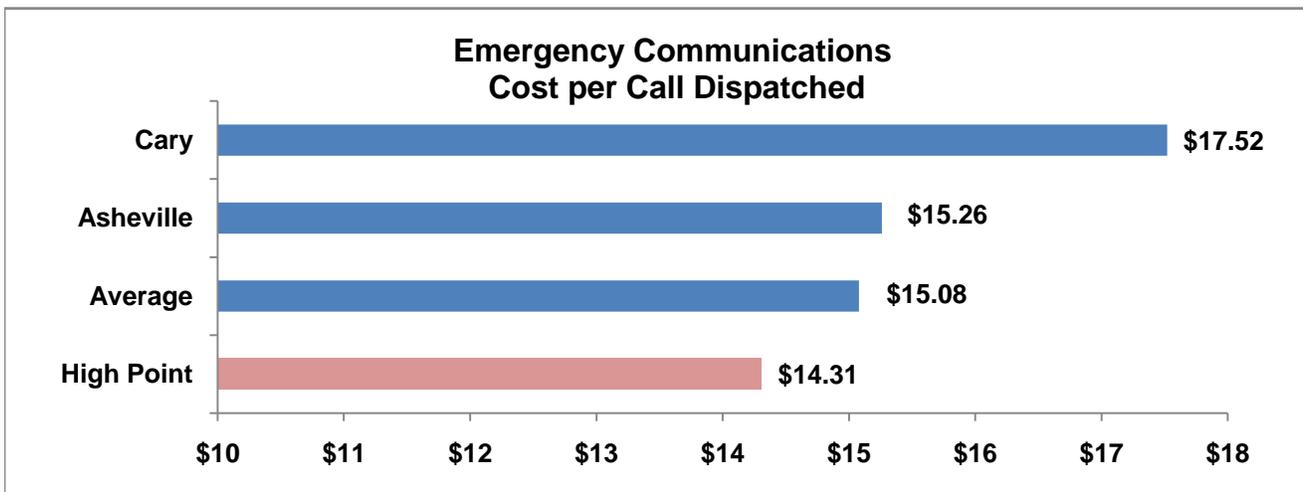
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-08. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Emergency Communication Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A **Systems Analyst** position that was transferred from Building Inspections in mid-2008-09 has been deleted for fiscal year 2009-2010

SYSTEMS PROJECT ADMINISTRATION

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
ERP PROJECT MGMT.	101245	249,736	287,740	314,324	285,856	285,856
Full-time Positions		2	2	2	2	2

The City's ERP system has been named **CHAMPS** which is an acronym for City of High Point Advancing Municipal Programs and Services.

Champs a continuing project which is being implemented in two phases. Phase I has been implemented; Phase II--The Human Resources/Payroll functions was fully implemented in January 2008. Future plans will include an Integrated Land-Use Planning and Development system as well.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	206,065	211,610	210,924	212,756	212,756
Operating Expenses	43,672	76,130	103,400	73,100	73,100
Total	249,736	287,740	314,324	285,856	285,856
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	249,736	287,740	314,324	285,856	285,856
Total	249,736	287,740	314,324	285,856	285,856
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	2	2	2	2	2

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

POLICE

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Chief's Office	101311	827,882	818,629	793,108	874,602	874,602
Full-time Positions		7	7	6	6	6
The Mission of the High Point Police Department is to improve the quality of life for those we serve by developing partnerships with the community based on a commitment to quality service.						
Major Crimes	101312	3,674,831	3,745,598	3,749,178	3,963,827	3,963,827
Full-time Positions		43	49	49	52	52
Part-time Positions		0	0	0	0	0

The Major Crimes division maintains and manages the department records, equipment, supplies, payroll and purchasing; oversees the department's recruitment, selection, and the collection and storage of evidence.

Field Operations-South	101313	9,173,931	9,334,520	9,035,559	8,781,508	8,781,508
Full-time Positions		118	109	109	98	98
Grant Authorized Positions		0	0	0	0	0
Part-time Positions		1	1	1	1	1
Field Operations-North	101314	7,537,693	8,183,579	7,982,510	8,857,756	8,857,756
Full-time Positions		98	102	102	110	110
Part-time Positions		14	14	14	14	14

Field Operations North and South work to prevent, respond to and investigate crime and quality of life issues. Operation staff actively serve citizens and visitors by enhancing a safe environment for life, work and enjoyment. Each division is commanded by a major with emphasis placed on greater accountability, efficiency in crime fighting and strategic scheduling of officers.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures					
Personnel Services	17,377,880	18,113,608	17,983,494	18,650,724	18,650,724
Operating Expenses	3,836,457	3,888,718	3,504,361	3,789,969	3,789,969
Capital Outlay	0	80,000	72,500	37,000	37,000
Total	21,214,337	22,082,326	21,560,355	22,477,693	22,477,693
Revenues:					
Housing Authority-Enforcement	226,061	209,000	209,000	209,000	209,000
General Revenue Allocation	20,988,276	21,873,215	21,351,355	22,268,693	22,268,693
Total	21,214,337	22,082,326	21,560,355	22,477,693	22,477,693
Self-Sustaining Percent:	1%	1%	1%	1%	1%

POLICE

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Staffing Summary:					
Full-time Positions	266	267	266	266	266
Part-time Positions	15	15	15	15	15
Grant Positions	0	0	0	0	0

Goals and Objectives

To Identify & notify offenders of HPPD's response to continued criminal activity in order to prevent further violent acts.

To identify and focus street drug crime enforcement activity.

To respond to priority calls for service quickly.

To investigate and clear cases of reported crime.

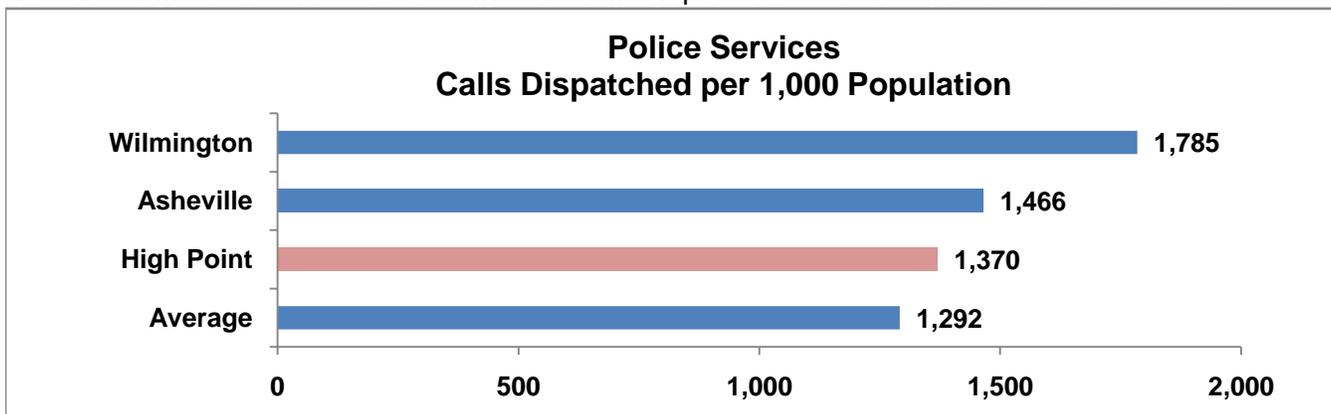
Reduce Part 1 Violent Crimes

Benchmark Comparisons for Fiscal Year 2007-08

Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-08. A total of sixteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Police Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

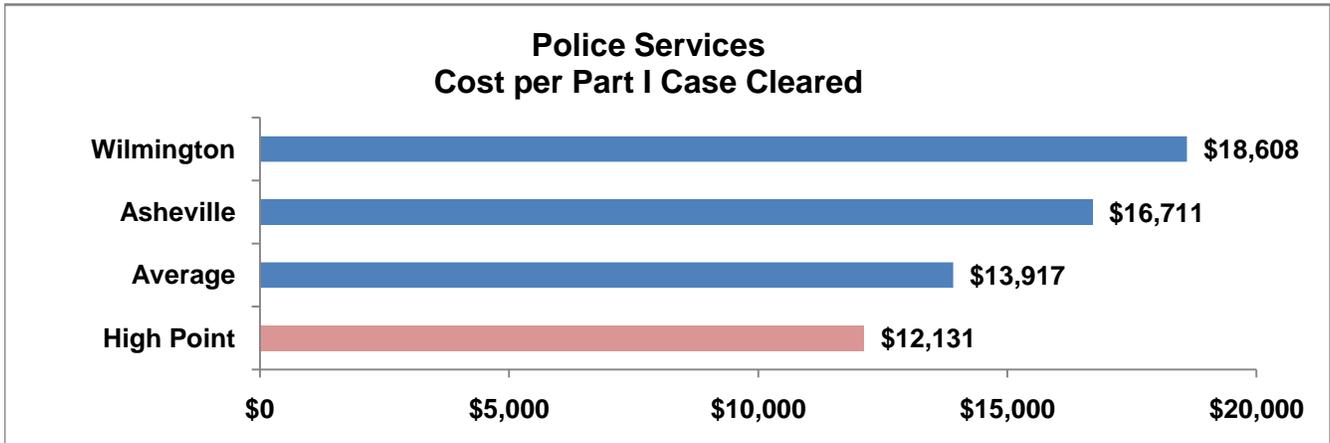
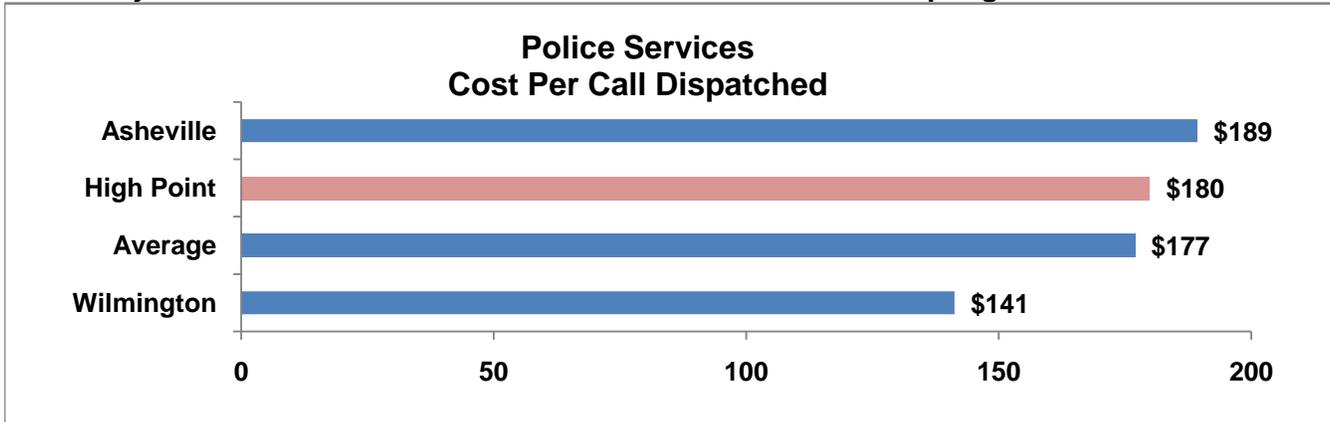
Workload Measures indicate the amount of work performed or amount of services received.



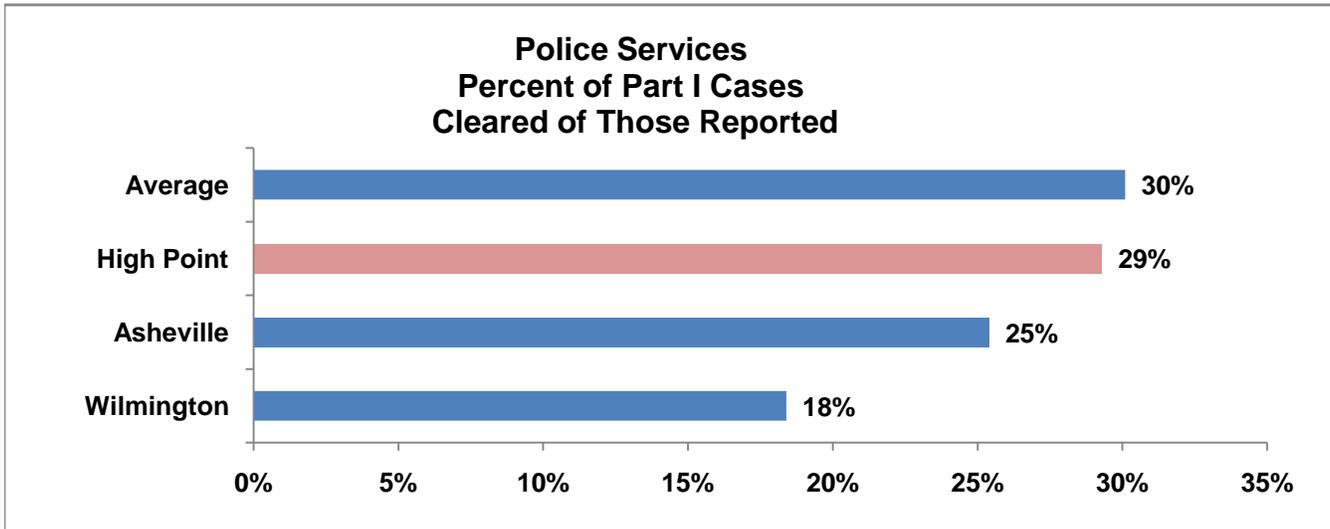
POLICE

Benchmark Comparisons for Fiscal Year 2007-08

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

An **Office Support** position has been deleted for fiscal year 2009-2010

FIRE

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101351	2,510,571	2,548,832	2,400,604	2,630,052	2,630,052
Full-time Positions		22	23	23	24	24

The purpose of the Administration Division is to provide leadership, guidance and support, implement training programs, provide inspections & investigations to protect life and property from hazards, and to keep all fire apparatus equipment at optimum performance levels.

Suppression	101352	14,404,303	15,760,166	15,156,564	14,973,167	14,973,167
Full-time Positions		202	201	201	200	200

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures					
Personnel Services	13,657,054	14,742,163	14,484,307	15,055,164	15,055,164
Operating Expenses	1,915,248	1,994,746	1,731,983	1,981,089	1,981,089
Capital Outlay	938,509	1,171,000	996,300	177,000	177,000
Debt Service	404,063	401,089	344,578	389,966	389,966
Total	16,914,874	18,308,998	17,557,168	17,603,219	17,603,219

Revenues:

Fire Inspections	33,424	41,000	36,000	41,000	41,000
State Fire Fund	1,515	3,032	3,032	3,032	3,032
General Revenue Allocation	16,879,935	18,264,966	17,518,136	17,559,187	17,559,187
Total	16,914,874	18,308,998	17,557,168	17,603,219	17,603,219

Self-Sustaining Percent:	0.21%	0.24%	0.22%	0.25%	0.25%
---------------------------------	-------	-------	-------	-------	--------------

Staffing Summary:

Full-time Positions	224	224	224	224	224
----------------------------	-----	-----	-----	-----	------------

Performance Objectives

- To protect lives and property through Preparedness, Education, Prevention and Intervention accomplished by:

Prevention of loss of life and property

Education of those we serve

Preparation for achieving the department's mission

Intervention in situations within the scope of the department's mission

- Attract and maintain a staffing pool of qualified applicants representative of the local population (minority, female)

- To provide fire prevention services so that 60% of all code violations identified are corrected.

- Perform annual certification test to insure compliance with NFPA Standards.

FIRE

Performance Objectives (continued)

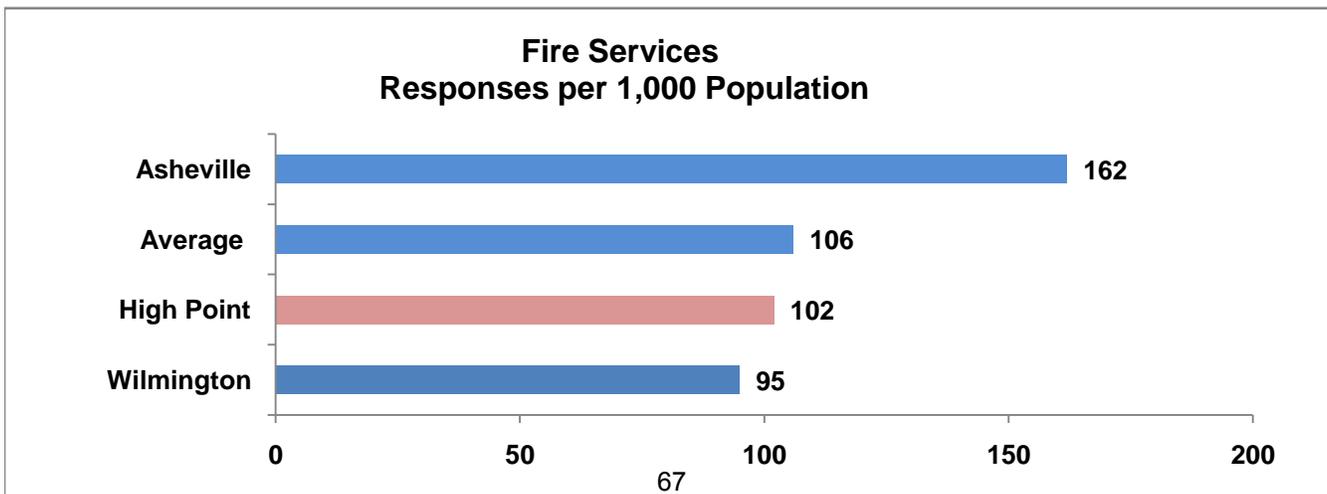
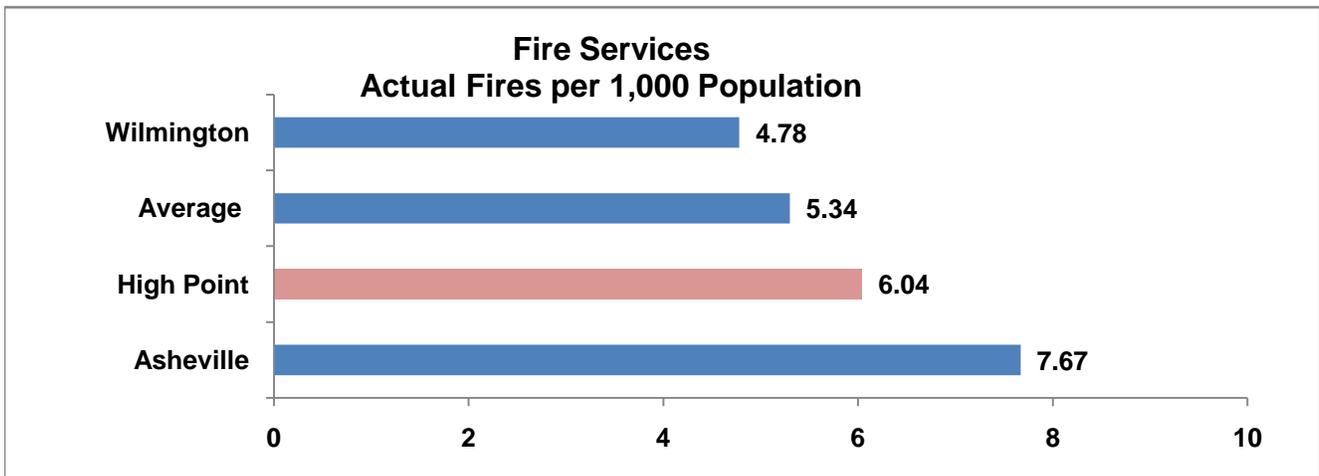
- Maintain preparedness of all Fire Department personnel through rectification training and continuing education.
- Maintain an average fire response time for all first responder fire apparatus not to exceed five (5) minutes.
- Promote fire & life safety programs and awareness of natural and man-made disasters through a variety of community awareness campaigns.

Benchmark Comparisons for Fiscal Year 2007-08

Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-2008. A total of seventeen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fire Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



PARKS AND RECREATION

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101411	771,771	1,134,711	998,391	863,680	863,680
Authorized Positions		8	11	11	8	8
Part-time Positions		0	2	2	1	1

The purpose of the **Administration Division** is to provide the various administrative functions of the department and provide supervision to the divisions that provide recreational programs, neighborhood recreation centers, and landscaping and grounds maintenance.

Programs Division	101421	2,378,737	2,951,892	3,045,702	3,333,602	3,333,602
Authorized Positions		29	31	31	34	34
Part-time Positions		33	46	46	47	47

The **Programs Division** consists of the various Athletic programs, each of the Neighborhood Recreation Centers, Special Populations, and Senior Citizen Services. Park Rangers are also included in this accounting unit.

Special Facilities	101431	3,375,269	3,786,038	3,740,248	3,727,067	3,727,067
Total Authorized Positions		37	37	37	37	37
Total Part-time Positions		95	84	84	84	84

The **Special Facilities Division** of the Parks and Recreation Department consists of City Lake Park and Pool, Oak Hollow Marina and Park, Tennis, Golf, and Grillrooms as well as Blair Park Golf and Grillrooms.

Parks Division	101441	2,232,915	2,382,007	2,417,260	2,359,297	2,359,297
Authorized Positions		35	35	35	35	35
Part-time Positions		18	18	18	18	18

The **Parks Division** of the Parks and Recreation Department provides services for Landscaping and Facilities and Grounds which include mowing and landscaping at City facilities, medians and islands. The division does field preparation and maintenance for the various athletic fields in the City.

PARKS AND RECREATION

DEPARTMENT SUMMARY

BUDGET SUMMARY	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures					
Personnel Services	5,934,458	6,770,728	6,571,230	6,905,273	6,905,273
Operating Expenses	2,671,904	3,134,920	3,391,326	3,229,968	3,229,968
Capital Outlay	152,330	249,000	139,045	48,405	48,405
Debt Service	0	100,000	100,000	100,000	100,000
Total	8,758,692	10,254,648	10,201,601	10,283,646	10,283,646
Revenues:					
Golf Fees, Rentals	1,347,040	1,413,900	1,371,200	1,381,200	1,381,200
Tennis Fees	120,811	125,500	122,500	122,500	122,500
Swimming, Waterslide	135,894	134,000	129,731	129,800	129,800
Self Sustaining Progs, Others	1,352,769	1,787,330	1,498,888	1,623,450	1,623,450
General Revenue	5,802,178	6,793,918	7,079,282	7,026,696	7,026,696
Total	8,758,692	10,254,648	10,201,601	10,283,646	10,283,646
Self-Sustaining Percent:	34%	34%	31%	32%	32%
Staffing Summary:					
Full-time Positions	109	114	114	114	114
Part-time Positions	146	150	150	150	150

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The new **Deep River Recreation Center** is scheduled to open in May 2009

The new **Oak Hollow Marina** opened in April 2009

The **Miracle League/Soccer Fields** at the Athletic Complex are scheduled for completion in September 2009

LIBRARY

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101451	703,364	745,112	730,740	728,533	728,533
Authorized Positions		7	7	7	7	7
Part-time Positions		0	0	0	0	0

In keeping with the city's mission of creating the single most livable, safe and prosperous community in America, the library's mission is to enrich the life of its community by nurturing the joy of reading and sharing the power of knowledge. This mission is supported by providing for the technology needs of the library staff and public.

Technical Services	101452	302,643	343,077	325,270	335,438	335,438
Authorized Positions		5	5	5	5	5

The Technical Services Division of the library serves library customers and staff by acquiring, cataloging, and processing all library materials and by maintaining the library's electronic database of library materials.

Library Building Maint.	101453	599,468	645,542	638,546	658,044	658,044
Authorized Positions		4	4	4	4	4

Children Services	101454	559,093	568,128	553,991	567,400	567,400
Authorized Positions		6	6	6	6	6
Part-time Positions		6	5	5	5	5

The Children's Services Division of the library serves children from birth through age 12, and their caregivers with programming developed to encourage, support, and foster the child's inalienable right to read, learn, and become the person of their choice.

Research Services	101455	922,959	968,262	928,162	1,212,324	1,212,324
Authorized Positions		11	11	11	13	13
Part-time Positions		5	5	5	6	6

Division title changed from "General Research Services"

The Research Services Divisions of the Library assists library users of all ages to locate requested materials, and to locate specific, general, business-related, and genealogical information using the resources of the City's library, other libraries, and on-line information sources and databases.

Bus. Research Serv.	101456	196,869	254,667	253,014	0	0
Authorized Positions		2	2	2	0	0
Part-time Positions		1	1	1	0	0

BUSINESS RESEARCH HAS BEEN MOVED AND IS INCLUDED IN "RESEARCH SERVICES".

LIBRARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Reader's Services	101457	342,868	354,398	350,817	645,500	645,500
Authorized Positions		3	3	3	6	6
Part-time Positions		2	2	2	4	4

The Readers Services Division a of the library increases the availability of library services, programs, and materials and now includes Media Artsthroughout the High Point community through the Senior Homebound Adult Reading Enrichment (SHARE) Program, through literacy programs, and through deposit collections of library materials and now includes Media Arts.

Media Arts	101458	268,600	287,993	344,605	0	0
Authorized Positions		3	3	3	0	0
Part-time Positions		2	2	2	0	0

MEDIA ARTS HAS BEEN MOVED AND IS INCLUDED IN "READER'S SERVICES".

Lending Services	101459	569,598	635,448	610,420	647,122	647,122
Authorized Positions		12	12	12	12	12
Part-time Positions		3	4	4	4	4

The Lending Services Division of the Library is responsible for lending the main library's circulating materials. Customers can have holds delivered there for pick up or return materials and preparing materials. This division includes preparing library cards, maintaining customer accounts, and collecting fines and fees. This division also checks in library materials, maintains the shelves, and operates the library's reserve book service.

Historical Museum	101465	0	0	0	351,500	430,756
Authorized Positions		0	0	0	0	6
Part-time Positions		0	0	0	0	11

The High Point Historical Museum was merged into the City of High point as a division under the direction of the Director of Library Services beginning with the Fiscal Year 2009-10 budget.

Staffing Summary:

Full-time Position	53	53	53	53	59
Part-time Position	19	19	19	19	30

LIBRARY

BUDGET SUMMARY	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures:					
Personnel Services	3,088,532	3,290,250	3,239,647	3,303,996	3,622,000
Operating Expenses	998,529	1,116,234	1,093,775	1,796,058	1,554,810
Capital Outlay	357,809	375,550	381,550	25,215	27,715
Debt Service	20,592	20,593	20,593	20,592	20,592
Total	4,465,462	4,802,627	4,735,565	5,145,861	5,225,117
Revenues:					
Guilford County Contribution	475,000	500,000	475,000	385,000	385,000
Library Fees & Fines, Copies	111,029	133,000	97,500	102,500	163,257
Museum Contributions	0	0	0	-	56,756
General Revenue Allocation	3,879,433	4,169,627	4,163,065	4,658,361	4,620,104
Total	4,465,462	4,802,627	4,735,565	5,145,861	5,225,117
Self-sustaining Percent	13%	13%	12%	9%	10%
	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Actual	Budget	Estimated	Proposed	Adopted

Performance Goals

To provide and maintain access to computers, computer peripherals, and computer training for High Point residents and library staff in accordance with state guidelines.

To maintain a current and relevant collection of library materials in quantities to meet current and emerging needs of library customers.

To provide quality programs for children which will promote cognitive development, reading readiness, and nurture the joy of life-long reading and learning.

Objectives

To meet state guidelines by providing and maintaining access to a minimum of one computer for every 2,500 High Point residents

Maintain an FTE availability of 1 FTE technology staff for every 50 computers and peripherals

To meet current minimum state guidelines for collection development by increasing spending for print, non-print, and electronic library materials to 20% of annual budget.

To develop and present a minimum of 180 programs per quarter with at least 30 programs for infants and toddlers, at least 70 programs will promote reading readiness for preschoolers, and at least 25 programs will nurture the joy of life-long reading and learning for elementary school children.

To meet the information needs of our community by answering all research inquiries within 24 hours.

LIBRARY

Key Performance Measures:	Actual FY07/08	Actual thru 12/30/08	Estimated FYE 08/09	Projected FY09/10
<u>Workload:</u>				
# of public computers & peripherals maintained	70	70	89	100
# of library holdings added to collection	28,625	14,003	30,000	26,000
# of all Children's Services programs provided	1,086	1,000	1,000	1,000
<u>Effectiveness:</u>				
Per capita attendance at all Children's Services programs - * (1)	1.53	1.16	1.16	1.18
<u>Efficiency:</u>				
# of all Children's Services programs provided per FTE Children's Services staff	102	94	94	94
# of public computers provided per 2500 residents - * (2)	1.75	2.29	2.29	2.5

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A new **\$6.0 million expansion of the Library** began in April 2008 and is scheduled to be open by the end of **May or in early June 2009**. The remaining renovation phases are on-going. The facility's square footage will increase by 19,000 and 12,380 square feet of existing space will be renovated. In addition, the expansion will accommodate additional parking. The project was financed by General Obligation Bonds included in the 2004 bond authorization.

Since January 1, 2009 the **Business Research Services Division** of the library has assisted over 1,200 job seekers with updating their resume's, searching for jobs, applying for jobs on-line, and learning how to start a business and become self-employed.

THEATRE

DEPARTMENT SUMMARY

	Accounting	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Administration	101471	201,738	229,747	235,844	226,133	226,133
Authorized Positions		2	2	2	2	2
The mission of the High Point Theatre is to excel in quality programming, customer service and facility utilization. The High Point Theatre's contribution to the cultural and artistic climate can help High Point in becoming the most livable city in North Carolina.						
Box Office	101472	338,529	364,199	401,745	403,390	403,390
Authorized Positions		1	1	1	1	1
Technical Services	101473	312,059	355,593	325,860	345,031	345,031
Authorized Positions		3	3	3	3	3
Part-time Positions		1	1	1	1	1
Building Maintenance	101474	198,864	195,866	196,843	216,106	216,106
Authorized Positions		0	0	0	0	0

BUDGET SUMMARY

	2007-08	2008-09	2008-09	2009-2010	2009-2010
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures:					
Personnel Services	379,382	404,193	394,296	405,783	405,783
Operating Expenses	671,808	726,212	755,501	784,877	784,877
Capital Outlay	0	15,000	10,495	0	0
Total	1,051,190	1,145,405	1,160,292	1,190,660	1,190,660
Revenues:					
Box Office & Theatre Rentals	617,922	525,000	470,000	365,000	365,000
Concessions, Beer & Wine Sales	0	10,000	14,500	7,500	7,500
General Revenue Allocation	433,268	610,405	675,792	818,160	818,160
Total	1,051,190	1,145,405	1,160,292	1,190,660	1,190,660
Self-Sustaining Percent:	59%	47%	42%	31%	31%
Staffing Summary:					
Full-time Positions	6	6	6	6	6
Part-time Positions	1	1	1	1	1

Performance Objectives

- Increase use of the theatre and facility
- Meet regularly with Theatre Advisory Commission
- Provide 100% customer satisfaction
- Maintain accurate and detailed house reports for all performances

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

In the past year, the **High Point Theatre** hosted the **Miss North Carolina Pageant** and presented various touring professional shows.

ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Economic Development	101511	454,382	470,518	408,125	476,271	476,271
Full-time Positions		4	4	4	4	4

To retain and attract prosperous businesses to High Point and Guilford County. Major emphasis is placed on the retention and expansion of existing business and industry; the attraction of new business opportunities, and the continued revitalization of High Point and Guilford County's economic/industrial base to create head-of-household jobs.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	386,078	400,874	398,925	408,759	408,759
Operating Expenses	68,304	69,644	9,200	67,512	67,512
Total	454,382	470,518	408,125	476,271	476,271
Revenues:					
Guilford County Contribution	75,000	75,000	75,000	75,000	75,000
General Revenue Allocation	379,382	395,518	333,125	401,271	401,271
Total	454,382	470,518	408,125	476,271	476,271
Self-sustaining Percent:	17%	16%	18%	16%	16%
Staffing Summary:					
Full-time Positions	4	4	4	4	4

Performance Objectives

* To market the City of High Point to site selection consultants, company officials, and other economic development prospects of the High Point EDC – showing High Point as a prime location for a new or expanding operations.

*To work to increase the tax base and the create jobs.

* To work with the NC Dept. of Commerce, the Piedmont Triad Partnership, Electricities, the real estate community, and others for new Leads and prospect visits.

*To work with local companies needing assistance in interactions with City departments.

Key Performance Measures:	Actual CY 2007	Actual Thru CY 2008	Estimated CY 2009	Projected CY 2010
Workload				
# jobs created or announced		3096	2167	1700
# companies with economic development projects / announcements	75	80	72	55
				70

ECONOMIC DEVELOPMENT

<u>Workload (continued)</u>	<u>Actual CY 2007</u>	<u>Actual Thru CY 2008</u>	<u>Estimated CY 2009</u>	<u>Projected CY 2010</u>
# of annual reports distributed to the clients/prospects/business community/public	1527	1713	1800	1900

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

High Point is #1 in the nation, for the second year- In 2008 for the second year in a row, High Point celebrated extraordinary news-the city led the nation in attracting new industry.

High Point wins national "distribution / warehousing" award - The City of High Point was selected as one of five recipients of Expansion Solutions Magazine's 2008 Awards of Excellence--in the distribution / warehousing category. The award recognizes areas that have "made exceptional progress in economic development by successfully recruiting, retaining, and growing businesses" in that industry sector.

High Point receives award of excellence from ElectriCities - The City of High Point received a "Public Power Award of Excellence" for its economic development successes by ElectriCities. The award recognizes initiative by the city in economic development efforts, including industry recruitment leading to job creation.

High Point EDC earns international award - For the seventh year in a row, an annual report of the High Point Economic Development Corp. has won a major award. The 2007 annual report - entitled "High Point: Leading the nation in attracting new industry" - won the award at the annual conference of the International Economic Development Council in October 2008.

PLANNING AND DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Planning	101521	1,091,628	1,260,204	1,266,823	1,130,169	1,130,169
Full-time Positions		15	15	15	13	13
Part-time		0	0	0	0	0

Shaping a more livable High Point--By facilitating & promoting a shared, comprehensive plan for the development of the community that advances a quality environment, both natural & built; by creating strategies that guide development in a manner that protects and enhances the community; and by administering services that implement the comprehensive plan and form a safer and more livable place.

Building Inspections	101522	1,842,235	2,016,075	1,936,159	1,931,440	1,931,440
Full-time Positions		27	27	27	26	26

Provide timely and accurate reviews of development proposals to insure consistency with the city's goals and objectives. Conduct work program projects to promote sustainable, cost-efficient and coordinated development. Provide full, clear and accurate information in all activities.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	2,534,583	2,760,427	2,656,283	2,602,358	2,602,358
Operating Expenses	399,280	515,852	541,883	459,251	459,251
Capital Outlay		0	4,816	0	0
Total	2,933,863	3,276,279	3,202,982	3,061,609	3,061,609
Revenues:					
Inspection Permits, Fees	1,233,342	1,275,000	958,350	958,000	958,000
Planning, Rezoning Fees	57,188	62,000	38,600	38,600	38,600
General Revenue Allocation	1,643,333	1,939,279	2,206,032	2,065,009	2,065,009
Total	2,933,863	3,276,279	3,202,982	3,061,609	3,061,609
Self-Sustaining Percent	44%	41%	31%	33%	33%
Staffing Summary:					
Full-time Positions	42	42	42	39	39
Part-time	0	0	0	0	0

Performance Objectives - Planning Division

Conduct projects to promote sustainable, cost-efficient and coordinated development

Provide timely and accurate reviews of development proposals to insure consistency with the City's goals and objectives

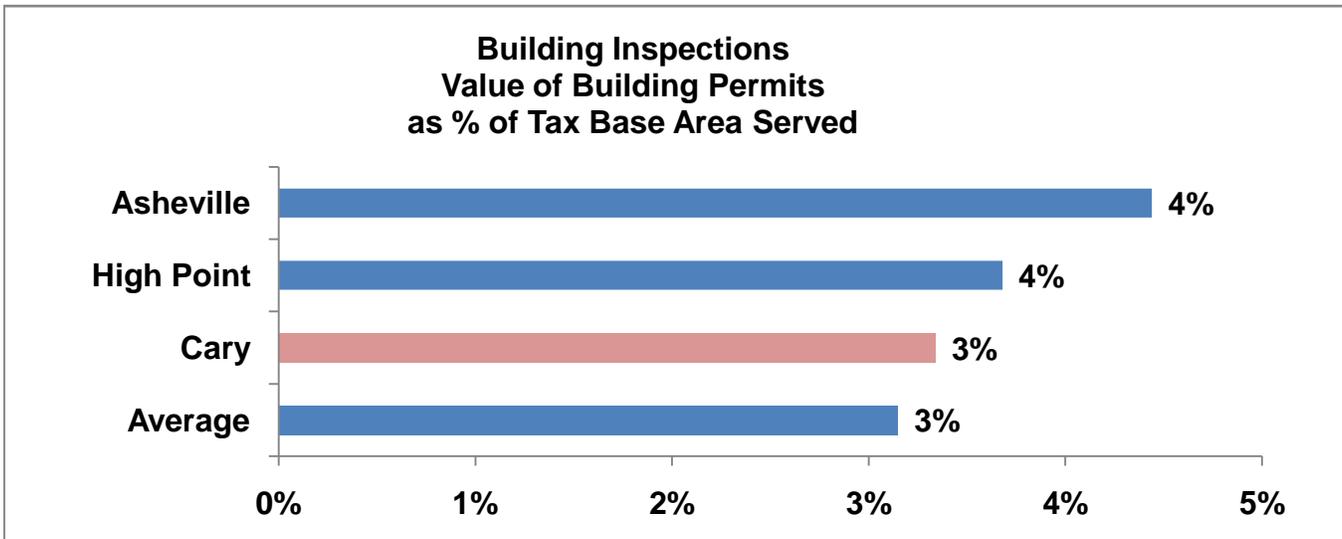
PLANNING AND DEVELOPMENT

Benchmark Comparisons for Fiscal Year 2007-08

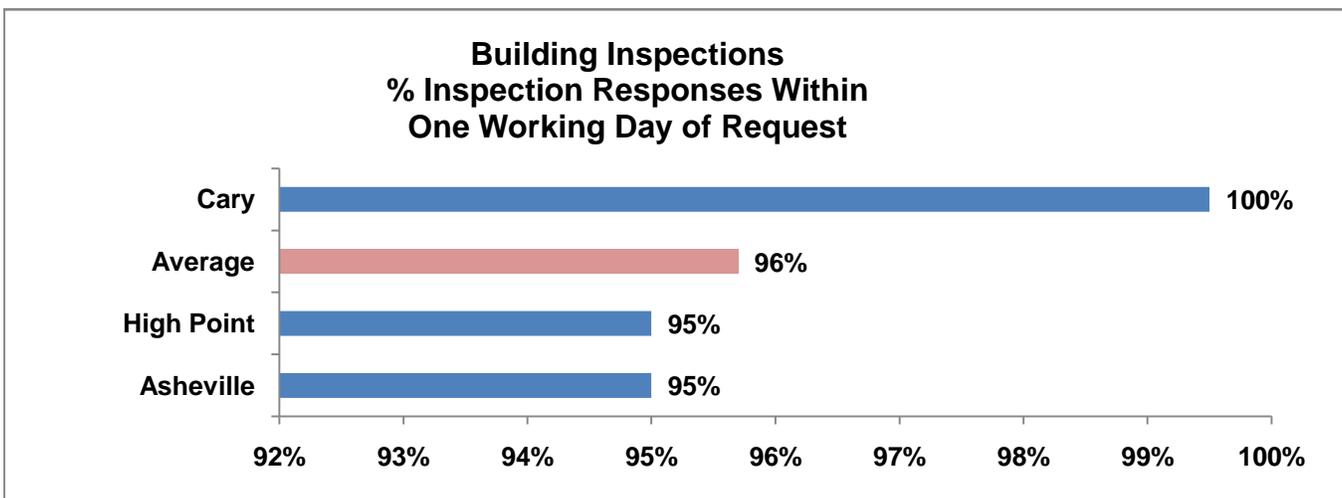
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-2008. A total of eleven cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Building Inspections are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



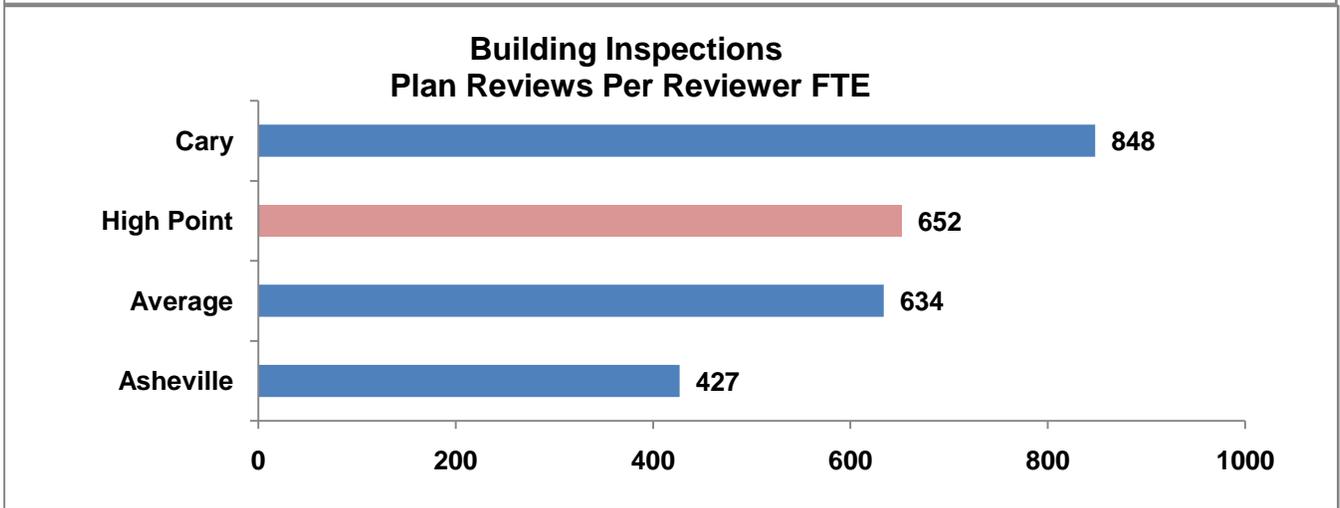
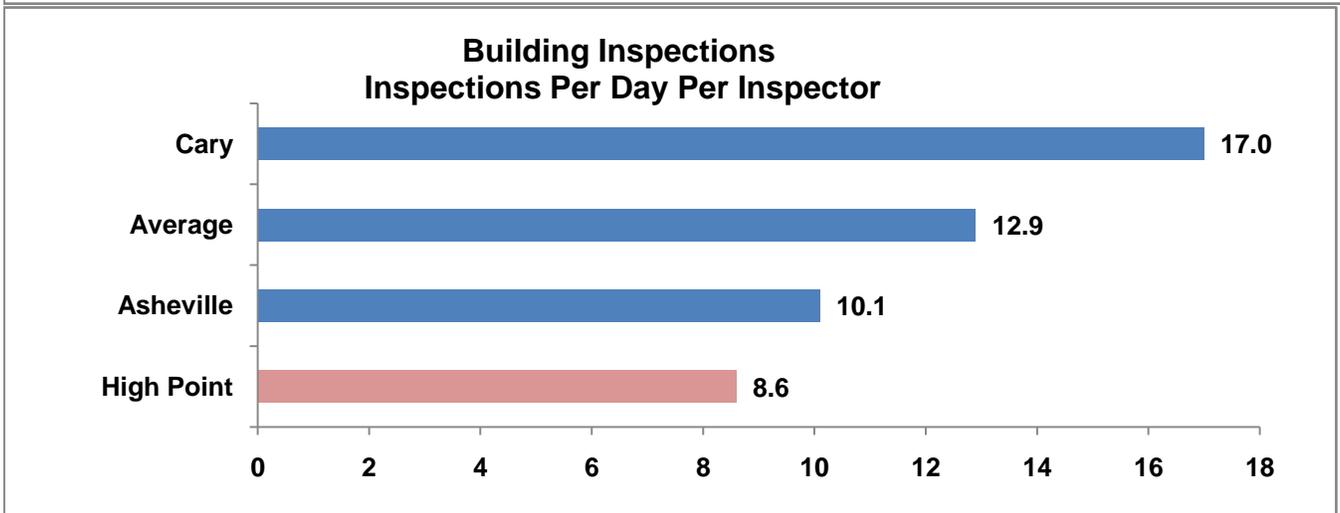
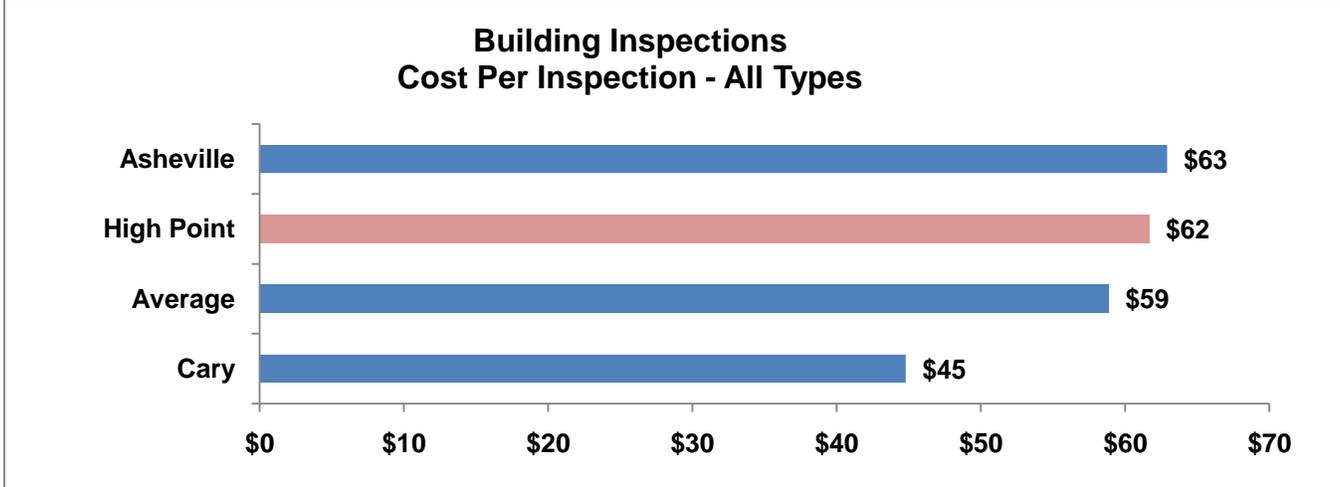
Effectiveness Measures relate the quality of performance or the degree of achievement.



PLANNING AND DEVELOPMENT

Benchmark Comparisons for Fiscal Year 2007-08

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Two Senior Planner positions have been deleted for fiscal year 2009-2010
 An IS Specialist was transferred to Information Technologies in mid 2008-2009

COMMUNITY DEVELOPMENT & HOUSING

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
C D & Housing	101534	76,769	73,727	72,568	65,369	65,369
Full-time Positions		1	1	1	1	1

The primary mission of the Community Action Program is to mobilize residents through neighborhood associations and community-involvement activities that support neighborhood revitalization and crime prevention. Much of the mission is accomplished through volunteerism and the leveraging of resources.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures					
Personnel Services	60,701	56,969	56,602	56,621	56,621
Operating Expenses	16,067	16,758	15,966	8,748	8,748
Total	76,768	73,727	72,568	65,369	65,369
Total Authorized Positions	1	1	1	1	1
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	76,768	73,727	72,568	65,369	65,369
Total	76,768	73,727	72,568	65,369	65,369
Self-Sustaining Percent	0%	0%	0%	0%	0%

Performance Objectives

Provide technical assistance to encourage at least 16 community meetings

Initiate at least two neighborhood events

Promote at least two Neighborhood Watch meetings

CORE CITY DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Core City Development	101541	0	0	133,297	161,762	161,762
Full-time Positions		0	1	1	1	1
Part-time		0	0	0	0	0

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	0	0	105,597	123,741	123,741
Operating Expenses	0	0	27,700	38,021	38,021
Capital Outlay	0	0	0	0	0
Total			133,297	161,762	161,762
Revenues:					
Departmental Revenue	0	0	0	0	0
General Revenue Allocation	0	0	133,297	161,762	161,762
Total			133,297	161,762	161,762
Self-Sustaining Percent	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	0	1	1	1	1
Part-time	0	0	0	0	0

TRANSPORTATION

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Depot Maintenance	101262	38,646	54,896	47,588	54,346	54,346
Full-time Positions		0	0	0	0	0
Part-time Positions		0	0	0	0	0
Administration	101611	723,355	820,457	805,164	781,483	781,483
Full-time Positions		9	9	9	8	8
Part-time Positions		2	2	2	2	2

The Department of Transportation divisions provide the necessary signs and pavement markings, maintain traffic signals, video cameras, and overhead signs to aid in the safe and efficient movement of people and goods throughout the community. The department maintains the transportation equipment to provide a safe and efficient system of streets and thoroughfares with the City of High Point.

Signs & Markings	101612	562,355	649,998	626,488	668,059	668,059
Full-time Positions		8	8	8	8	8
Traffic Signals	101613	2,274,189	2,278,292	2,344,633	2,260,849	2,260,849
Full-time Positions		6	6	6	5	5
Comp. Signal System	101614	363,589	393,537	380,353	393,254	393,254
Full-time Positions		4	4	4	4	4

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures:					
Personnel Services	1,645,793	1,759,787	1,794,718	1,666,862	1,666,862
Operating Expenses	2,242,095	2,364,393	2,340,483	2,421,219	2,421,219
Capital Outlay	74,246	73,000	69,025	69,910	69,910
Total	3,962,134	4,197,180	4,204,226	4,157,991	4,157,991
Revenues:					
NCDOT Sign/Signal Maint.	406,420	360,000	320,000	330,000	330,000
Facilities Rental	996	1,000	500	1,000	1,000
General Revenue Allocation	3,554,718	3,836,180	3,883,726	3,826,991	3,826,991
Total	3,962,134	4,197,180	4,204,226	4,157,991	4,157,991
Self-Sustaining Percent:	10%	9%	8%	8%	8%
Staffing Summary:					
Full-time Positions	27	27	27	25	25
Part-time Positions	2	2	2	2	2

Two Part-Time Depot attendants have been eliminated in accounting unit 101262

TRANSPORTATION

Performance Objectives

Oversee transportation projects through the transportation planning process.

To monitor highway accidents for the purpose of identifying high accident locations and recommend remedial actions.

Oversee transportation projects through the transportation planning process

Assist local officials and Chamber of commerce with project selection for the City's highway needs

Review developments to determine transportation impacts

Identify and replace 100% of life expired signs and posts annually

Identify and replace 100% of worn pavement markings annually

Provide visibility to 100% of the signs annually

Provide inspection and assist in installation of computerized signal system upgrade.

Maintain computer network and database management for department.

Provide current signal timing plans for each signalized intersection

Provide assistance and coordinate City responsibilities in signal system construction

	<u>Actual FYE 07/08</u>	<u>Actual July-Dec 08</u>	<u>Cumulative FY09/09</u>	<u>Projected FY08/10</u>
<u>Workload:</u>				
# of high accident locations studied	50	29	29	15
Manhours for special events	1,344	627	627	1,400
Trim vegetation for sign visibility	944	322	322	1,000
# of signal malfunctions responded to in one year.	358	219	219	350
<u>Efficiency:</u>				
% of Responses to requests for signs within 2 weeks	98%	98%	98%	98%
Signalized intersections upgraded.	2	2	2	4
<u>Effectiveness:</u>				
% of high accident locations studied	80%	100%	100%	100%
% of preventive maintenance on signalized intersections.	100%	100%	100%	100%
Maintaining DOT databases (backup, changes)	250	245	245	480
% of obstructed signs made visible	99%	99%	99%	99%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Matt Carpenter has passed his exam and received his Engineering License in January 2009.

An **Assistant Transportation Director** and a **Traffic Signal Technician** position have been deleted for fiscal year 2009-2010

PUBLIC SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Administration	101711	340,584	348,452	344,666	437,869	437,869
Full-time Positions		3	3	3	3	3

The purpose of the Public Services Administrative group is to oversee the divisions that provide the citizens of High Point with garbage collection, recyclables collection, yard waste collection, loose trash collection, a Material Recovery Facility, a solid waste disposal facility, a yard waste composting facility, public cemeteries, stormwater maintenance, and road and bridge maintenance services.

Environmental

Serv.	101712	5,872,766	6,107,199	5,660,886	10,123,617	10,123,617
Full-time Positions		71	71	71	70	70
Part-time Positions		1	1	1	0	0
Cemeteries	101713	200,153	230,905	222,966	236,353	236,353
Full-time Positions		4	4	4	4	4
Street Maintenance	101721	4,334,885	6,372,196	4,842,230	4,534,285	4,534,285
Full-time Positions		54	54	54	42	42

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Expenditures					
Personnel Services	5,391,814	5,847,097	5,701,754	5,373,063	5,373,063
Operating Expenses	5,186,799	6,983,655	5,141,194	6,128,098	7,628,098
Capital Outlay	169,775	228,000	227,800	39,000	1,789,000
Debt Service	0	0	0	541,963	541,963
Total	10,748,388	13,058,752	11,070,748	12,082,124	15,332,124
Revenues:					
State Powell Bill Funds	3,215,067	3,215,000	2,938,099	2,526,765	2,526,765
State Highway Maintenance	220,000	220,000	165,000	110,000	110,000
Recycling Fees	0	0	0	426,000	426,000
Other Department Revenues	64,419	62,500	60,720	67,920	67,920
General Revenue Allocation	7,248,902	9,561,252	7,906,929	8,951,439	12,201,439
Total	10,748,388	13,058,752	11,070,748	12,082,124	15,332,124
Self-sustaining Percent	33%	27%	29%	26%	20%
Staffing Summary:					
Full-time Positions	132	132	132	119	119
Part-time Positions	1	1	1	0	0

12 positions in Street Maintenance have been transferred to the Storm Water Fund, and 1 position transferred from Environmental Services to the Landfill Fund

Revenues Notes: State Revenues have been reduced by the Governor of North Carolina for Fiscal Year 2009-10. Powell Bill Funds were reduced 14% and State Highway Maintenance funds were reduced 50%.

PUBLIC SERVICES

Revenues Notes: Included in the budget is the conversion to fully automated weekly garbage collection and every other week recycling collection over the next 18 to 24 months. A **\$1.00 Recycling Fee** per month per household has been included for fiscal year 2009-2010 to help offset the costs of new 95 gallon recycling bins and supplement the new automated refuse and recycling program.

Performance Objectives

Provide weekly solid waste collection to 32,332 service locations in a cost efficient manner, maintaining a 99% customer satisfaction rate

Maintain an annual cost of \$95 per collection point (refuse-including landfill disposal fees)

Resurface and perform base repair on 2.0 centerline miles of city streets annually

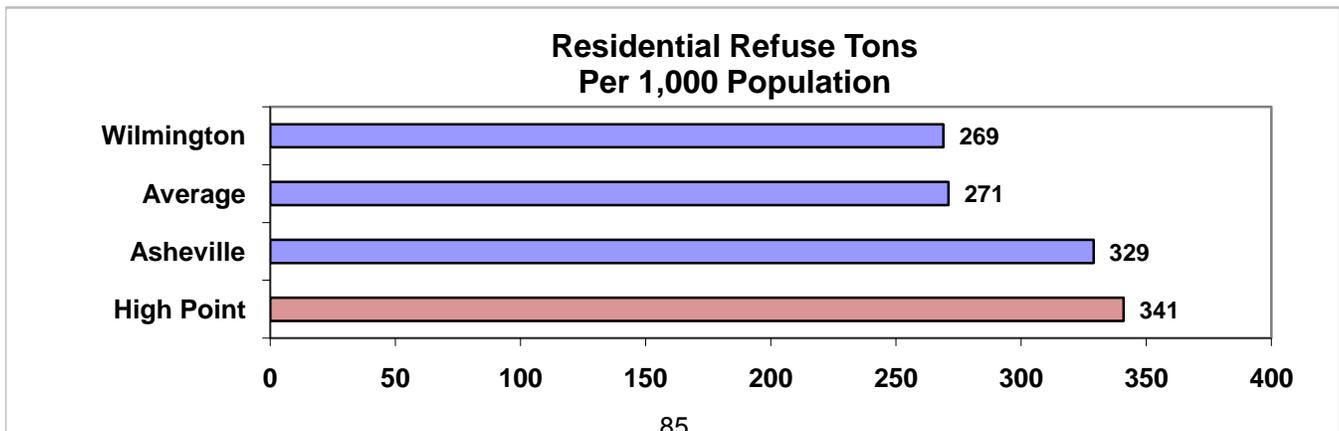
Key Performance Measures:	Actual FYE 07/08	Actual thru 12/30/08	Estimated FY08/09	Projected FY09/10
Efficiency:				
\$ cost per collection point (refuse)*	\$95	\$45	\$45	\$90
\$ cost per collection point (yard waste)	\$32	\$16	\$16	\$35
\$ cost per collection point (recycling)	\$32	\$16	\$16	\$35
\$ Cost per Ton of Asphalt for Contract Resurfacing	\$170	\$192	\$192	\$175
*Note: \$ cost/collection point (refuse) above includes landfill fees, the Benchmarking project excludes the fee.				
Effectiveness:				
% of solid waste collection customer satisfaction (target 99%)	99%	99%	99%	99%

Benchmark Comparisons for Fiscal Year 2007-08

Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-08. A total of seventeen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

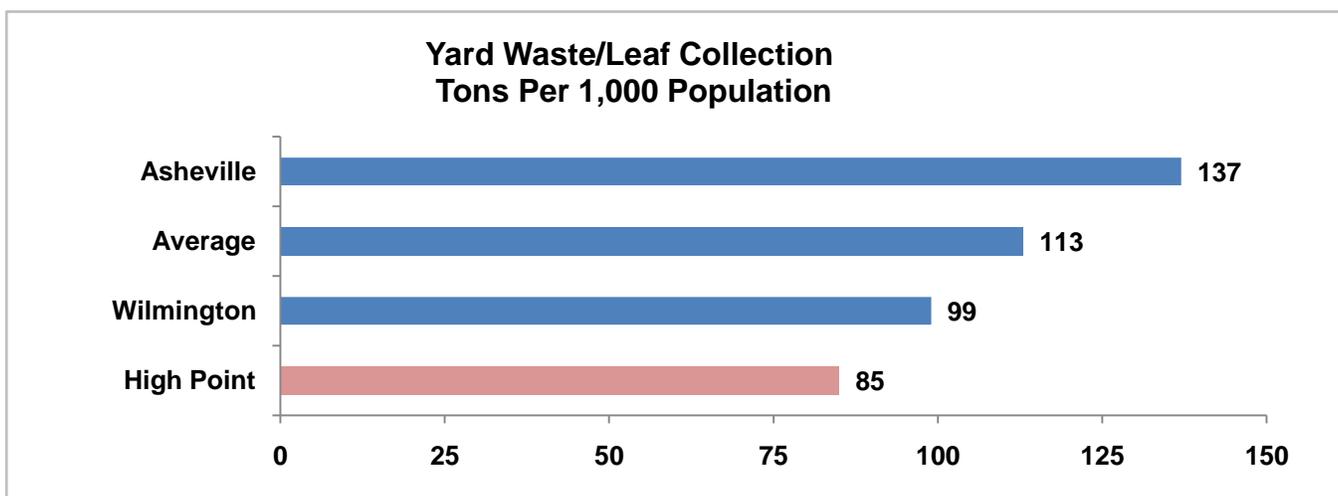
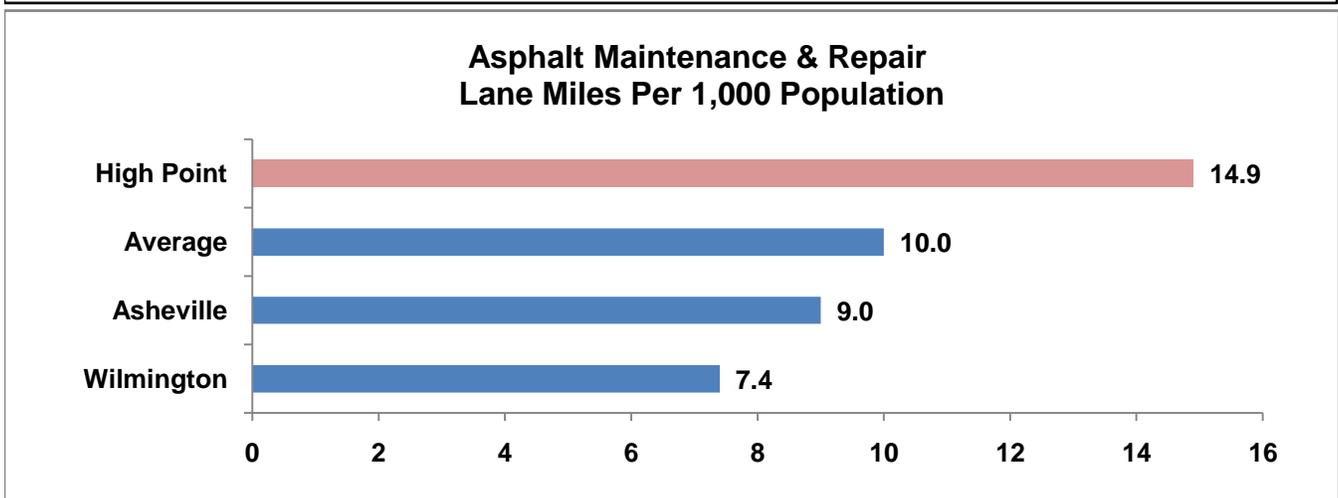
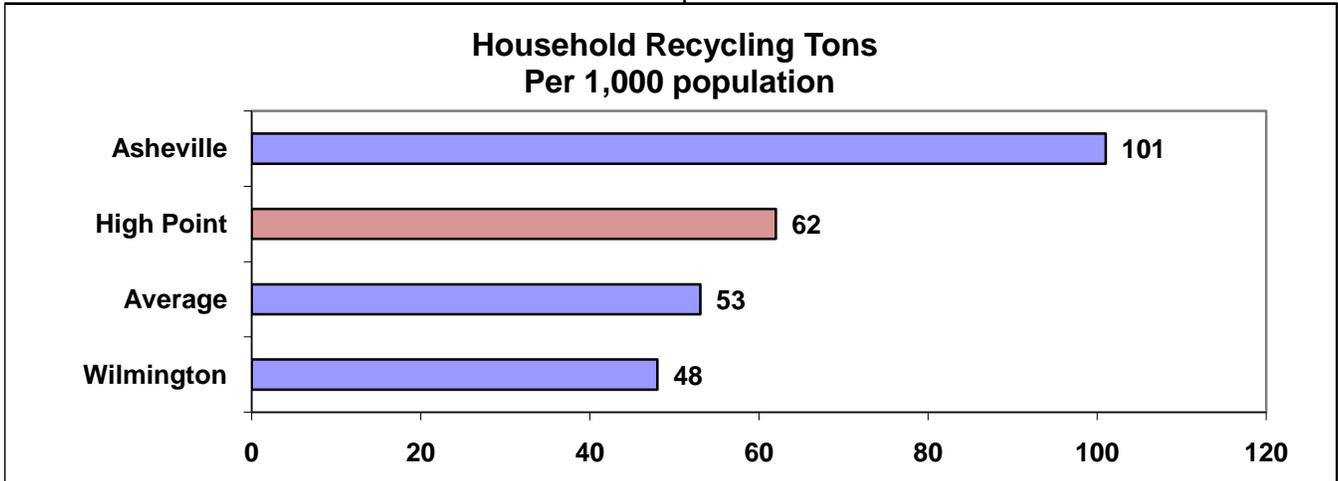
Workload Measures indicate the amount of work performed or amount of services received.



PUBLIC SERVICES

Benchmark Comparisons for Fiscal Year 2007-08

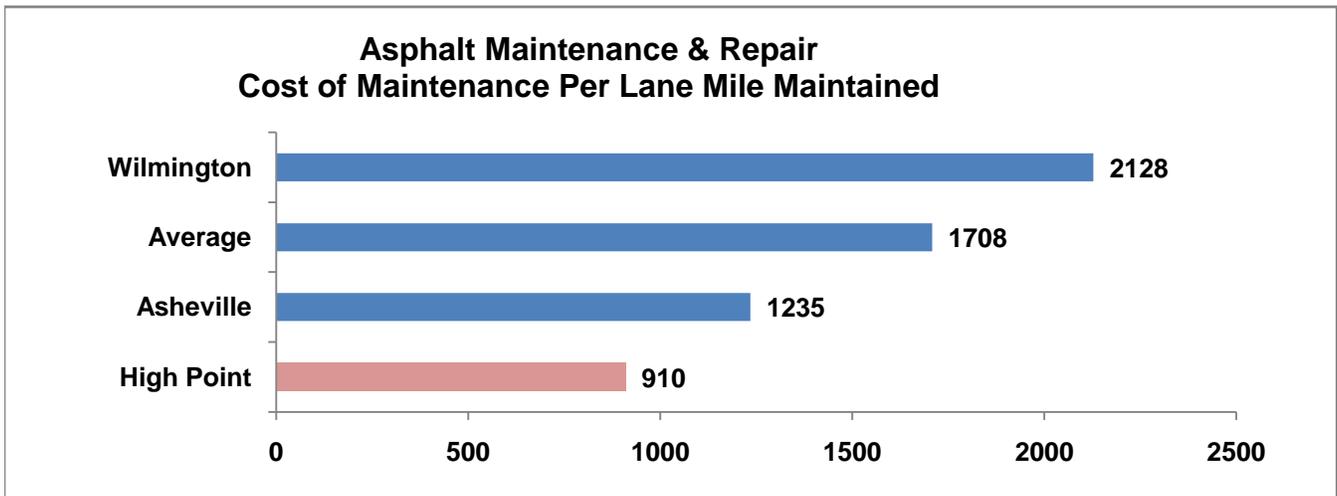
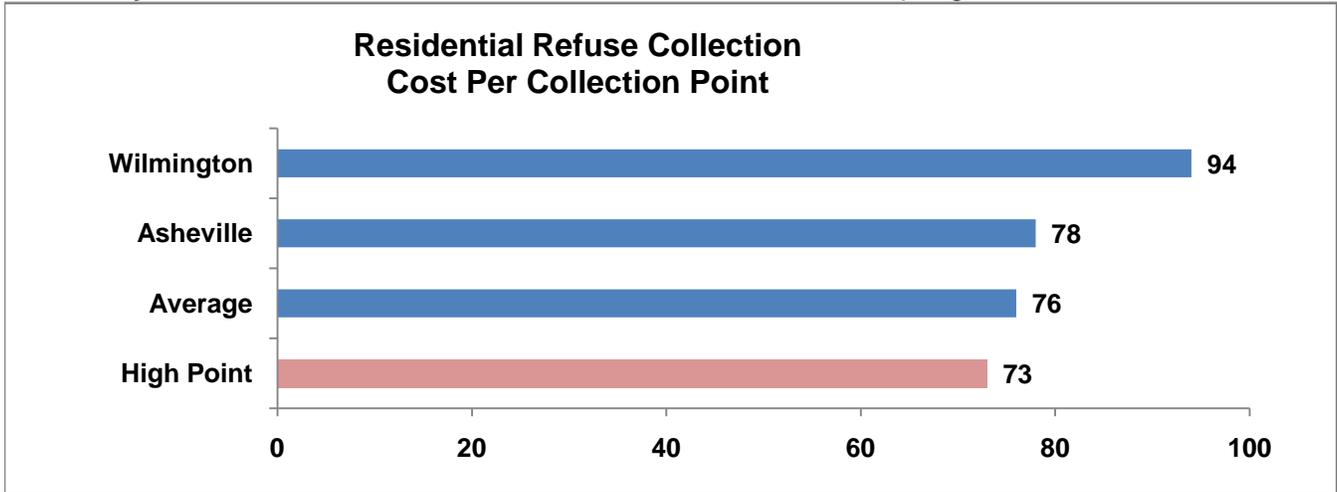
Workload Measures indicate the amount of work performed or amount of services received.



PUBLIC SERVICES

Benchmark Comparisons for Fiscal Year 2007-08

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A **Sanitation Equipment Operator** position has been deleted for fiscal year 2009-2010

Two Supervisors and **ten Motor Equipment Operators** have been transferred to Storm Water Operations for 2009-2010

SPECIAL APPROPRIATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Special Appropriations	101491	5,230,615	4,748,770	3,499,916	3,910,277	3,909,312
Authorized Positions		0	0	0	0	0

Beginning with the 2003-2004 budget, Special Appropriations budgets have been used to present recommended appropriations for City contributions to outside agencies, prior year workers' compensation and unemployment claims, and accounts for unanticipated legal claims or other general fund expenditures not provided for in routine operating budgets. These were previously budgeted in the former General Non-Departmental Budgets now known as Transfers and Reimbursements.

TRANSFERS and REIMBURSEMENTS

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Transfers and Reimbursements*	101911	9,550,372	9,942,585	9,260,130	9,631,401	9,631,401
Authorized Positions		0	0	0	0	0

*Formerly Non-Departmental-General: Prior to fiscal year 2000-2001, non-departmental budgets were used to account for the payment of employee benefits, insurance premiums, City contributions to outside agencies, transfers/contributions/reimbursements to other funds, and other miscellaneous fund expenses that were not attributable to any particular budget within the fund.

In January 2000 and continuing into the current and proposed budget year, employee fringes and benefits are now accounted for in the individual departments and divisions. This enhancement provides more accurate accountability for individual departments and/or division expenditures.

GENERAL CONTINGENCY

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-2010 Proposed	2009-2010 Adopted
Contingency	101991	0	400,000	0	400,000	400,000

An appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures. Amounts are transferred during the fiscal year from contingency for specific purposes.

GENERAL DEBT SERVICE FUND

The **General Debt Service Fund** is used to account for the accumulation of resources for, and the payment of **general long-term debt principal and interest**. Debt service for proprietary funds are found in the individual fund summaries.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Property Tax	3,157,498	3,041,410	3,200,000	3,072,718	31,308	1.0%
Transfers-Other Funds	7,257,783	7,220,655	7,110,293	7,183,527	(37,128)	-0.5%
Miscellaneous Revenue	1,514,123	219,740	830,000	400,000	180,260	82.0%
Total	11,929,404	10,481,805	11,140,293	10,656,245	174,440	1.7%
EXPENSE						
Debt Service	8,129,643	9,686,330	7,642,724	9,793,802	107,472	1.1%
Interfund Reimbursement	690,343	795,475	795,475	862,443	66,968	8.4%
TOTAL	8,819,986	10,481,805	8,438,199	10,656,245	174,440	1.7%

CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary

GENERAL DEBT SERVICE

Accounting Unit #		2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted By City Council
201954	GEN DEBT-2003 REFUNDING	438,889	418,960	418,960
201950	BOND ANTICIPATION NOTES-GENERAL	160,000	160,000	160,000
201956	GEN DEBT SERVICE-1997-AUTH.	1,095,914	1,042,503	1,042,503
201957	GEN. DEBT SERV-MOTOROLA RADIO SYS.	1,000,000	1,000,000	1,000,000
201958	PUBLIC IMPR SERIES - 2004 AUTHORIZATION	5,019,286	5,353,794	5,353,794
201959	GO REFUNDING SERIES 2005	1,779,204	1,729,604	1,729,604
201960	TRANSPORTATION TERMINAL LOAN	988,512	951,384	951,384
Total		10,481,805	10,656,245	10,656,245

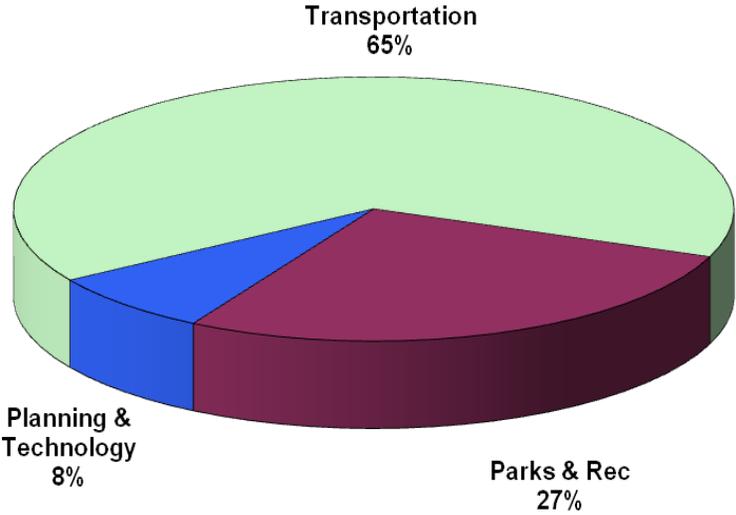
GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities, other than those financed by the enterprise funds.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./DEC.
REVENUE						
Fund Balance	-	988,512	988,512	951,384	(37,128)	100.0%
Intergovernmental Revenues	40,407	-	40,000	95,000	95,000	
Transfers-Other Funds	3,135,865	1,640,207	975,207	1,090,000	(550,207)	-33.5%
Miscellaneous	667,387	40,000	40,000	0	(40,000)	0.0%
Total	3,843,659	2,668,719	2,043,719	2,136,384	(532,335)	-19.9%
EXPENSE						
Operating Expenses	132,089	120,000	120,000	200,000	80,000	66.7%
Capital Outlay	2,888,781	1,560,207	1,560,207	985,000	(575,207)	-36.9%
Transfer-Other Funds	1,025,640	988,512	988,512	951,384	(37,128)	100.0%
Total	4,046,510	2,668,719	2,668,719	2,136,384	(532,335)	-19.9%

**General Capital Projects Budget
Fiscal Year 2009-2010
\$1,185,000**



CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary

GENERAL CAPITAL PROJECTS

Accounting Unit	Budgeted Expenditure	2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted By City Council
401410	<u>Parks & Recreation Projects</u>			
	PARK IMPROV/WASHINGTON TERRACE POOL	*	215,000	210,000
	BUILDING IMPROVEMENTS/ROOFING & HVAC		125,000	-
	YOUTH FACILITIES		75,000	75,000
	GOLF COURSE IMPROVEMENTS		35,000	40,000
401520	<u>Planning Projects</u>			
	LAND DEVELOPMENT & INSPECTION SYSTEM	*	300,000	-
	CORE CITY PLAN IMPLEMENTATION PROJECTS		120,000	-
	DOWNTOWN IMPROVEMENTS "STREETSCAPE"		50,000	50,000
	BASE MAPPING		40,000	40,000
401610	<u>Transportation Projects</u>			
	JOHNSON ST/SANDY RIDGE RD WIDENING		325,000	325,000
	WASHINGTON DRIVE/N. MAIN STREET DESIGN		-	200,000
	CONSTRUCTION OF SIDEWALKS (CITY STREETS)	*	150,000	150,000
	DOWNTOWN TRANSPORTATION TERMINAL COVER		105,207	-
	SIDEWALK LOCAL MATCH (STATE STREETS)		100,000	-
	HIGH POINT GREENWAY - OMNIBUS		-	95,000
	GENERAL CAPITAL PROJECTS		\$ 1,640,207	\$ 1,185,000
			\$ 1,185,000	\$ 1,185,000

**Adopted FY2008-2009 project appropriations rescinded during budget reduction - January 2009*



WATER AND SEWER FUND

The Water and Sewer Fund is used to account for the provision of water and sewer services to the residents of the City and some County residents. All expenses necessary to provide such services are accounted for in this fund as well as debt service on water-sewer bond issues.

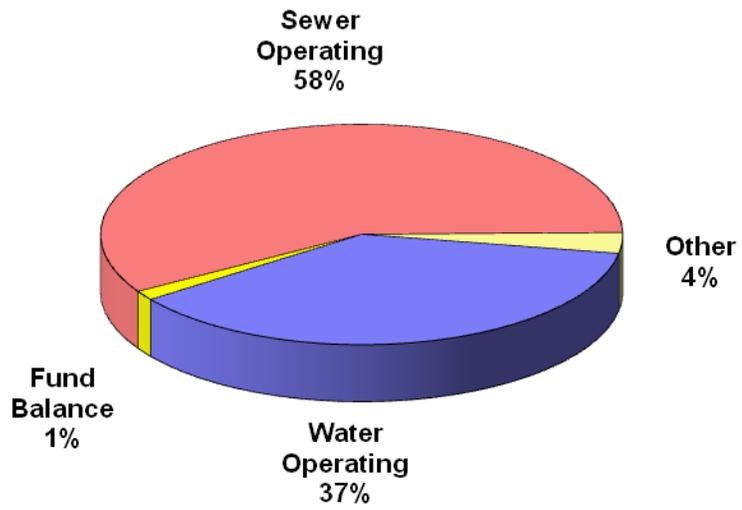
REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	-	375,839	-	588,416	212,577	56.6%
Water-Sewer Operating	37,152,624	38,692,623	38,877,500	39,782,943	1,090,320	2.8%
Other	1,470,572	1,028,000	1,088,896	1,218,000	190,000	18.5%
Total	38,623,196	40,096,462	39,966,396	41,589,359	1,492,897	3.7%
EXPENSE						
Water-Sewer Operating	16,505,412	17,286,013	16,709,142	17,771,461	485,448	2.8%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	12,243,319	13,785,754	13,785,754	14,992,474	1,206,720	8.8%
Water and Sewer Capital	4,190,828	4,140,000	4,140,000	3,855,200	(284,800)	-6.9%
Interfund Transfers	4,276,909	4,584,695	4,584,695	4,670,224	85,529	1.9%
Total	37,216,468	40,096,462	39,219,591	41,589,359	1,492,897	3.7%

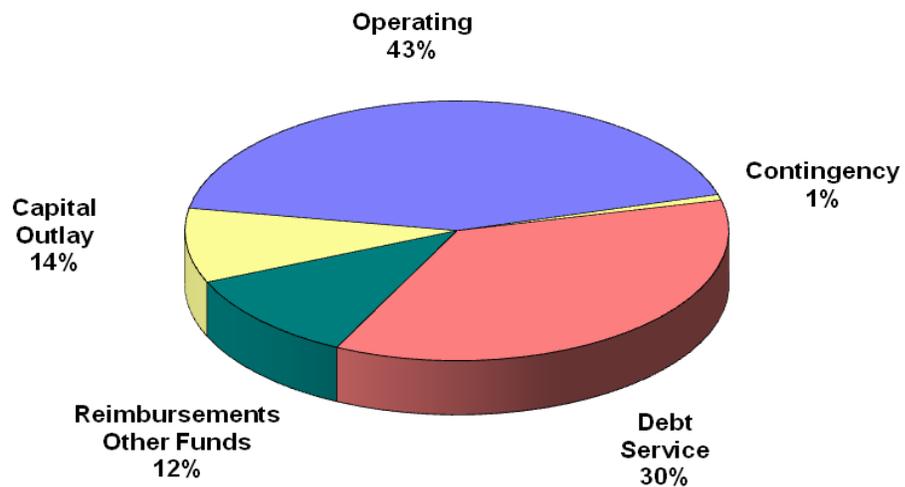


**Water-Sewer Fund
Fiscal Year 2009-2010
\$41,589,359**

Revenues



Expenses





WATER AND SEWER FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Administration	621751	1,421,733	1,594,379	1,540,328	2,342,392	2,342,392
Full-time Positions		11	11	11	11	11

The purpose of the Public Services Water and Sewer Administration group is to oversee the divisions that provide the citizens and businesses of High Point with high quality drinking water and a system to collect and treat wastewater and to protect the environment through effective wastewater treatment in accordance with the rules and regulations of the State and EPA. Administration manages the divisions of water supply, treatment, and distribution as-well-as sewer collection and wastewater treatment to ensure that all services are provided effectively and efficiently according to city policy.

Plants Division

Eastside Plant	621752	2,255,541	2,508,733	2,530,375	2,375,807	2,375,807
Full-time Positions		17	17	17	14	14
Westside Plant	621753	1,092,074	1,205,718	1,237,493	1,186,347	1,186,347
Full-time Positions		12	12	12	12	12
Kearns Plant	621755	-770	0	0	0	0
Full-time Positions		0	0	0	0	0
Frank L. Ward Plant	621758	2,377,906	2,441,505	2,796,771	2,534,022	2,534,022
Full-time Positions		13	13	13	13	13
Part-time Positions		0	0	0	0	0

Mains Division

Mains	621754	3,421,314	3,682,145	3,403,259	3,569,351	3,569,351
Full-time Positions		49	49	49	49	49

Other Divisions

Pump Stations	621760	16,144	0	0	0	0
Full-time Positions		0	0	0	0	0
Laboratory Services	621756	965,638	1,032,748	861,326	988,432	988,432
Full-time Positions		12	12	12	12	12
Maintenance Services	621757	2,513,023	2,590,093	2,650,560	2,629,643	2,629,643
Full-time Positions		24	24	24	24	24
Industrial Pretreatment	621762	1,068	0	0	0	0
Full-time Positions		0	0	0	0	0
Residuals Management	621759	1,774,877	1,586,849	1,492,327	1,526,624	1,526,624
Full-time Positions		8	8	8	8	8

WATER AND SEWER FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Special Appropriations	621491	272,134	554,843	327,503	529,843	529,843
Used to account for the payment prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.						
W/S Transfers & Reimb.	621911	8,568,447	8,813,695	8,812,695	8,614,424	8,614,424
Used to account for transfers/contributions/reimbursements to other funds.						
Contingency	621991	0	300,000	0	300,000	300,000

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	7,536,468	8,084,800	7,531,417	7,989,160	7,989,160
Operating Expenses	8,214,633	8,232,060	8,766,844	9,026,458	9,026,458
Capital Outlay	482,176	414,310	357,178	226,000	226,001
Total Operating	16,233,278	16,731,170	16,655,439	17,241,618	17,241,619
Special Appropriations	272,134	554,843	327,503	529,843	529,843
Contingency	-	300,000	-	300,000	300,000
Debt Service	12,243,319	13,785,754	13,511,954	14,992,474	14,992,474
Capital Projects	4,190,828	4,140,000	4,140,000	3,855,200	3,855,200
Reimbursements - Other Funds	4,107,445	4,415,231	4,415,231	4,500,760	4,500,760
Transfers - Other Funds	169,464	169,464	169,464	169,464	169,465
Total Water-Sewer Fund	37,216,468	40,096,462	39,219,591	41,589,359	41,589,361
Revenues:					
Residential Sales	34,720,182	36,415,123	36,650,000	37,547,925	37,547,925
City Sales	588,545	520,000	715,000	732,518	732,518
Wastewater - Other Cities	1,288,961	1,220,000	1,095,000	1,095,000	1,095,000
Other Charges for Services	554,936	537,500	417,500	407,500	407,500
Reimbursements	-	-	-	-	-
Miscellaneous & Other Revenue	1,470,572	1,028,000	1,116,896	1,218,000	1,218,000
Appropriated Retained Earnings	-	375,839	-	588,416	588,416
Other Financing Sources	-	-	-	-	-
Total	38,623,196	40,096,462	39,994,396	41,589,359	41,589,359

Staffing Summary:

Full-time Positions	146	146	146	143	143
Part-time Positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

An average water and sewer rate increase of 4.9% is included to address the continuing need to rebuild and maintain the existing infrastructure and to finance the associated debt service costs.

Three Waste Treatment Plant Operator positions have been deleted for fiscal year 2009-10.

WATER AND SEWER FUND

Performance Goals

To repair, replace and find faulty valves in water system.

To reduce the number of customers out of water when repairs are being made.

Restore any disrupted sewer services to the customer as quickly as possible.

Provide sufficient quantities of water to the citizens of High Point.

To develop a comprehensive plan to treat wastewater and provide for solids handling.

Insure water quality standards according to State and Federal regulations.

Properly treat 5,018 million gallons of raw wastewater annually

Maintain and enforce compliance of State and Federal regulations to insure safe water reclamation.

Preserve and maintain the sanitary sewer collection system to ensure it operates properly and maintain access to all sewer outfall lines.

Identify chronic liftstation problems and replace obsolete equipment.

Complete at least 95% of scheduled maintenance on time.

Key Performance Measures:

Workload:

	<u>Actual</u> <u>FYE 07/08</u>	<u>Actual</u> <u>thru 12/31/08</u>	<u>Estimated</u> <u>FY08/09</u>	<u>Projected</u> <u>FY09/10</u>
# of broken mains (water)	100	56	56	112
# of hydrants repaired	100	58	58	75
Million gallons of raw wastewater treated	5,200	2,407	2,407	5129
# of odor complaints	44	0	55	0
# of bacteriological tests performed	1,200	600	600	1200

Efficiency:

% of Sludge dewatered - Eastside	100%	100%	100%	100%
% of Sludge dewatered - Westside	82%	0%	0%	95%
% of Dry Sludge incinerated	100%	100%	100%	100%

Effectiveness:

% of sewer emergency calls responded to w/in 2 hrs.	100%	100%	100%	100%
% of scheduled maintenance on time	90%	n/a	n/a	90%
% of Bacteriological tests passed	100%	99%	99%	100%

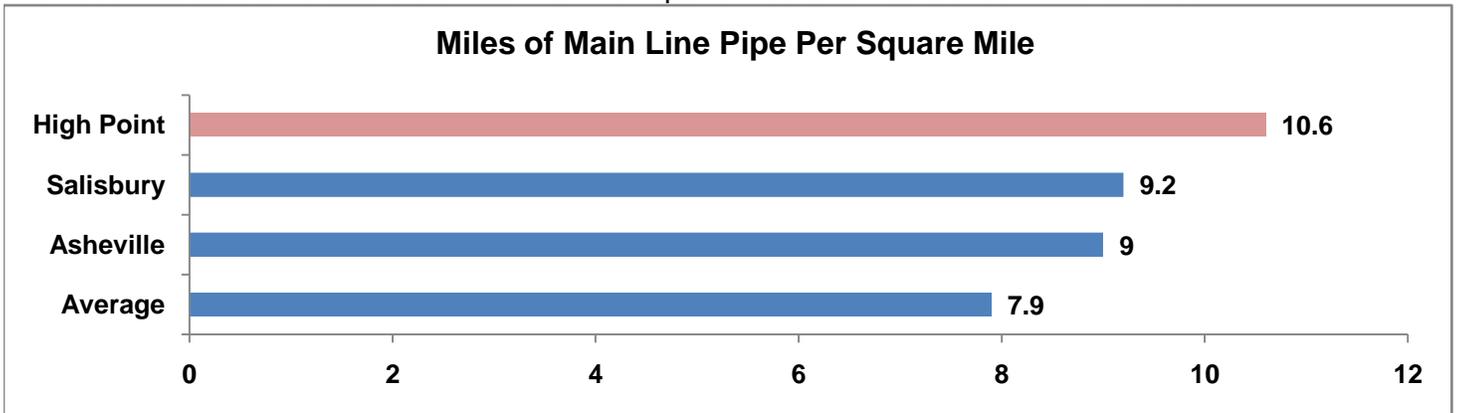
WATER AND SEWER FUND

Benchmark Comparisons for Fiscal Year 2007-08

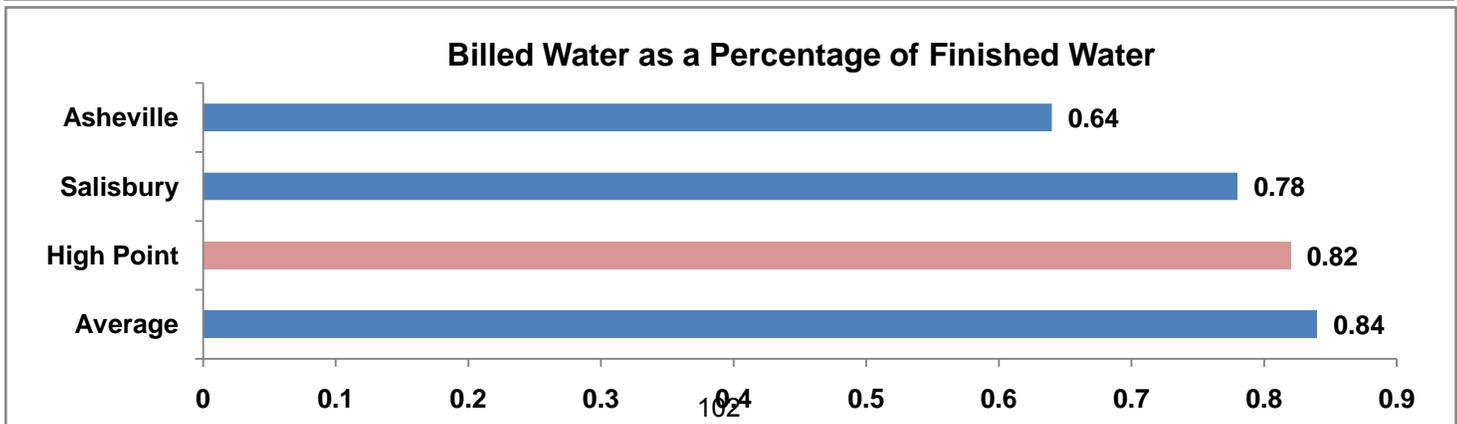
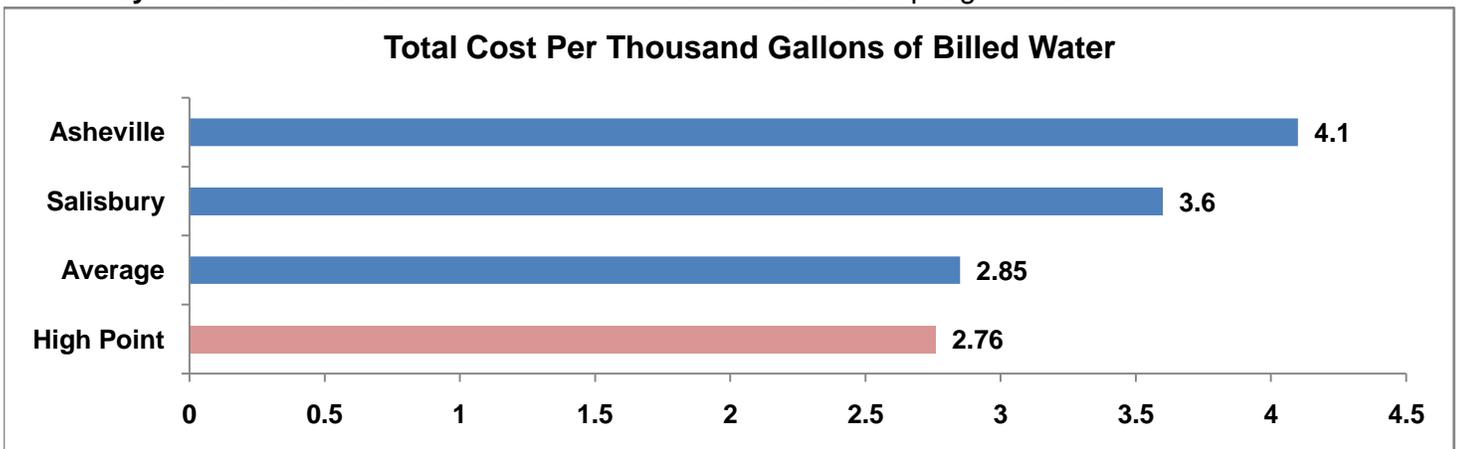
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Water Services was added to the study beginning in 2006-07. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-2008. A total of seventeen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Water Service are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services reviewed.



Efficiency Measures relate cost of resources consumed to the output generated.



**CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary**

**WATER AND SEWER
DEBT SERVICE**

Accounting Unit	Budgeted Expenditure	2008-09 Adopted Budget	2009-2010 Proposed By City Manager	2009-2010 Adopted By City Council
621957	SEWER DEBT SERVICE-1993 AUTH.	204,684	195,389	195,389
621950	WATER DEBT SERVICE	169,000	169,000	169,000
621953	WATER DEBT SERVICE - 1993 AUTH.	136,456	130,260	130,260
621954	WATER DEBT SERVICE-1997 AUTH.	1,147,049	1,076,155	1,076,155
621955	GUILFORD CO. WATERSHED PROTECTION	257,339	138,355	138,355
621958	FEDERAL REVOLVING LOAN-1995	475,489	463,586	463,586
621960	STATE BOND LOAN 1995	171,722	167,153	167,153
621962	SEWER DEBT SERVICE-1997 AUTH.	3,147,638	3,058,542	3,058,542
621963	FEDERAL REVOLVING LOAN-2002	1,017,750	998,625	998,625
621964	WATER-SEWER REVENUE BONDS-2004	2,891,655	2,887,611	2,887,611
621965	WATER-SEWER REVENUE BONDS-2006	2,111,776	2,109,976	2,109,976
621964	WATER-SEWER REVENUE BONDS-2008	0	1,596,000	1,596,000
621966	GO REUNDING SERIES '05 WATER PORTION	1,080,831	1,047,727	1,047,727
621967	GO REUNDING SERIES '05 SEWER PORTION	974,365	954,095	954,095
Total	WATER AND SEWER DEBT SERVICE	13,785,754	14,992,474	14,992,474

**CITY OF HIGH POINT
Fiscal Year 2009-2010
Expense Summary**

**WATER AND SEWER CAPITAL
PROJECTS**

Budgeted Expenditure Accounting Unit 421779	2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted By City Council
OBSOLETE SEWER LINES	1,000,000	1,000,000	1,000,000
OBSOLETE WATER LINES	1,000,000	1,000,000	1,000,000
NCDOT US BYPASS 311 (B85-I85)	450,000	125,000	125,000
NCDOT-RELOCATE KIVETT DR 16" WATER UTILITIES	400,000	-	-
ALUM SLUDGE REMOVAL	290,000	290,000	290,000
DEVELOPER REIMBURSEMENT	250,000	150,000	150,000
NCDOT TIP PROGRAM	250,000	125,000	125,000
WATER SYSTEM IMPROVEMENTS	150,000	125,000	125,000
WATER METER CHANGEOUT	150,000	160,200	160,200
SEWER SYSTEM IMPROVEMENTS	100,000	125,000	125,000
WATER STORAGE TANK MAINTENANCE	100,000	100,000	100,000
INCINERATOR CONT EMISSIONS MONITOR SYS.	-	250,000	250,000
MCKINLEY LIFT STATION	-	250,000	250,000
ASH SLURRY REPLACEMENT LINE	-	155,000	155,000
OBSOLETE SEWER LINES REHAB - STIMULUS		1,800,000	-
TOTAL WATER AND SEWER CAPITAL PROJECTS	\$ 4,140,000	\$ 5,655,200	\$ 3,855,200

ELECTRIC FUND

The Electric Fund is used to account for the provision of electric services to the residents of the City. All expenses necessary to provide such services are accounted for in this fund.

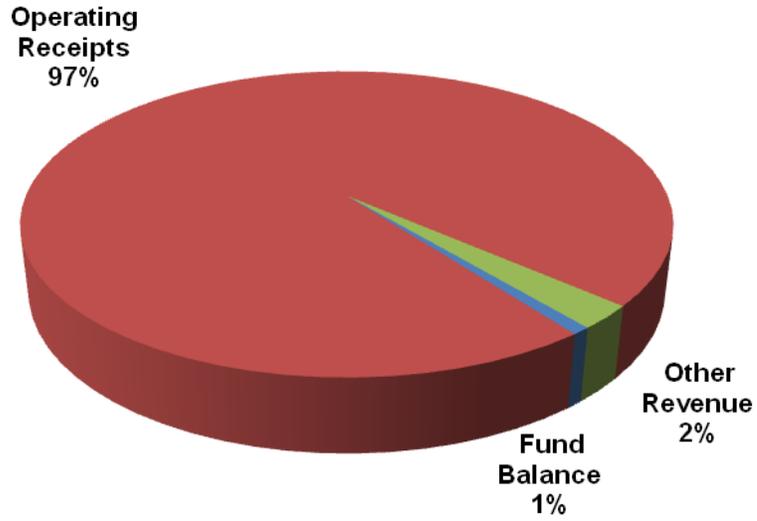
REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	-	545,452	-	844,011	298,559	55%
Operating Receipts	101,139,074	104,215,293	100,342,983	104,320,734	105,441	0%
Other Revenue	732,750	1,591,432	1,551,432	860,000	(731,432)	-46%
Interfund Transfers	1,953,731	1,796,720	1,796,720	1,836,636	39,916	2%
Total	103,825,555	108,148,897	103,691,135	107,861,381	(287,516)	-0.3%
EXPENSE						
Operating Budgets	91,920,702	96,166,171	92,368,045	98,206,064	2,039,893	2%
Contingency	-	450,000	-	450,000	-	0%
Capital	4,395,586	7,224,850	5,735,895	4,873,000	(2,351,850)	-33%
Interfund Transfers	4,199,039	4,307,876	4,307,876	4,332,317	24,441	1%
Total	100,515,327	108,148,897	102,411,816	107,861,381	(287,516)	-0.3%

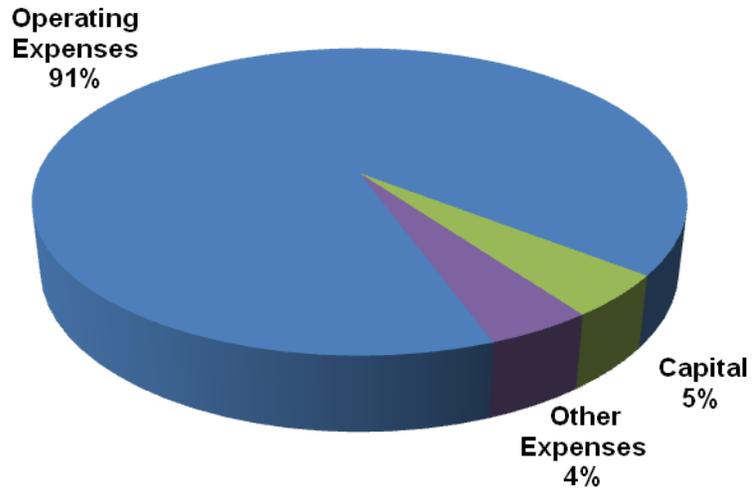


**Electric Fund
Fiscal Year 2009-2010
\$107,861,381**

Revenues



Expenses





CUSTOMER SERVICE

Customer Service Department

The Customer Service Department will serve as the catalyst to provide simple and easy access to our customers as they request information and /or services and utilities from the City of High Point. We will work to blend the needs of our customers and the operation of City departments to broker a positive response for the purpose of creating healthy families, safe and livable neighborhoods and prosperous business.

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Administration	631251	190,039	199,357	196,888	196,497	240,413
Full-time Positions		2	2	2	2	3
Meter Reading	631252	532,137	574,130	542,555	598,157	598,157
Full-time Positions		10	10	10	11	11
Part-time Positions		1	0	0	0	0
Revenue Collections	631253	1,221,683	1,371,237	1,330,150	1,362,649	1,362,649
Full-time Positions		12	11	12	11	11
Part-time Positions		3	3	3	3	3
Load Mgmt, Rates & Marketing	631254	81,866	83,874	79,590	76,545	76,545
Full-time Positions		1	1	1	1	1
Mailroom	631255	66,084	56,847	56,524	55,887	55,887
Full-time Positions		0	0	0	0	0
Telephone Center	631256	527,446	559,209	541,784	626,482	626,482
Full-time Positions		12	11	11	11	11
Water Meter Services	631257	525,518	576,513	551,435	565,378	565,378
Full-time Positions		5	5	5	5	5
Dispatch	631258	290,800	298,660	297,046	304,562	304,562
Full-time Positions		6	6	6	6	6
Field Services	631259	519,476	417,186	416,217	481,964	481,964
Full-time Positions		7	7	7	7	7

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	2,679,702	2,774,415	2,721,856	2,801,655	2,845,571
Operating Supplies	1,274,183	1,337,598	1,265,333	1,466,466	1,466,466
Capital Outlay	0	25,000	25,000	0	0
Total Customer Service	3,953,885	4,137,013	4,012,189	4,268,121	4,312,037

CUSTOMER SERVICE

BUDGET SUMMARY	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Budget	Estimated	Proposed	Adopted
Revenues:					
Operating Revenue	0	0	0	0	0
Miscellaneous & Other Revenue	3,953,885	4,137,013	4,012,189	4,268,121	4,312,037
Total	3,953,885	4,137,013	4,012,189	4,268,121	4,312,037
Staffing Summary:					
Full-time Positions	55	53	54	54	55
Part-time Positions	4	3	3	3	3

Performance Goals

Handle incoming calls and walk-in customers quickly to prevent callbacks and additional visits.

Read all meters each month with a high degree of accuracy.

Provide services the same day and on time.

Assure that businesses are licensed to conduct business within the city.

Performance Objectives

Increase issuance of business licenses by 10%.

Respond to check for water leak requests same day..

Change out 1,500 meters 10 years of age or older.

Maintain and/or increase collection rate of 99.8% for utility accounts that are to be charged off after 3 years.

Read over 994,000 meters (including demand as a separate meter) per year maintaining a reading accuracy average over 99.98%.

Key Performance Measures:	Actual	Actual	Estimated	Projected
	FY07/08	thru 12/31/08	FYE 08/09	FY09/10
Workload:				
# new business licenses issued	729	312	750	750
# walk-in customers assisted	21,464	12,452	21,500	21,500
# of residential water meters changed out, over 10 years of age	840	429	1,000	800
Effectiveness:				
% cut-ons completed same day of request	100%	100%	100%	100%
% meter reading quality rating	99.98%	99.96%	99.98%	99.98%
Efficiency:				
% check for leak requests complete same day	100%	N/A	100%	100%
% of customer satisfaction	97%	N/A	98%	98%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

ELECTRIC OPERATIONS

Electric Department

The Electric Department strives to maintain and improve efficiency of the department included but not limited to quality street lighting, outdoor lighting, substation and line maintenance as well as to provide new facilities for electric system growth. Our mission is to promote a prosperous community for the benefit of the City of High Point residents.

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Engineering	631232	544,126	707,674	598,790	788,038	788,038
Full-time Positions		9	9	9	8	8
Administration	631781	635,804	1,172,865	717,319	1,086,742	1,086,742
Full-time Positions		4	4	4	3	3
Part-time Position		1	1	1	1	1
Power Supply Expense	631782	77,734,814	80,165,810	78,241,049	82,369,817	82,369,817
Full-time Positions		0	0	0	0	0
Elec. Opr. & Maint.						
Warehouse Opr.	631783	818,360	1,465,503	892,649	837,193	837,193
Full-time Positions		5	5	5	4	4
Structures & Stations	631784	571,948	670,223	717,795	602,817	602,817
Full-time Positions		6	6	6	5	5
Lines Maintenance	631785	663,000	739,601	709,743	739,601	739,601
Full-time Positions		0	0	0	0	0
Street Lighting	631786	110,280	241,850	248,000	241,850	241,850
Full-time Positions		0	0	0	0	0
Area Outdoor Lighting	631787	30,224	26,300	26,300	26,300	26,300
Full-time Positions		0	0	0	0	0
Meter/Customer Install.	631788	104,895	62,300	62,300	62,300	62,300
Full-time Positions		0	0	0	0	0
Electric Sys. Improvs.	631795	8,043,147	10,019,573	9,461,264	10,010,312	9,966,396
Full-time Positions		45	45	45	46	46
Part-time Position		1	1	1	1	1

This division provides for construction of new underground and overhead electrical facilities required for the normal renewal or customer demanded extensions of the electrical system.

Contingency	631991	0	450,000	0	450,000	450,000
Transfers & Reimb.	631911	4,438,985	4,540,292	4,540,292	4,568,897	4,568,897

Used to account for transfers/contributions/reimbursements to other funds.

ELECTRIC OPERATIONS

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Special Appropriations	631491	213,952	354,393	60,000	476,393	476,393

Used to account for the payment prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.

BUDGET SUMMARY	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	4,456,558	4,914,134	4,540,994	5,028,971	5,028,971
Operating Expenses	83,401,520	86,890,224	83,829,862	88,659,172	88,659,172
Capital Outlay	2,225,255	3,804,350	3,586,769	3,540,000	3,496,084
Total Operating	90,083,333	95,608,708	91,957,625	97,228,143	97,184,227
Special Appropriations	108,739	249,800	10,000	249,800	249,800
Contingency	-	450,000	-	450,000	450,000
Debt Service	-	-	-	-	-
Capital Projects	2,170,331	3,395,500	2,123,626	1,333,000	1,333,000
Reimbursements - Other Funds	2,128,677	2,437,514	2,437,514	2,461,955	2,461,955
Transfers - Other Funds	2,070,362	1,870,362	1,870,362	1,870,362	1,870,362
Total Electric Fund	96,561,442	104,011,884	98,399,127	103,593,260	103,549,344
Revenues:					
Residential Sales	37,762,256	36,875,896	37,653,388	39,283,695	39,239,779
Industrial Sales	9,976,052	10,732,525	9,623,627	9,927,294	9,927,294
Commercial Sales	42,257,020	44,020,681	41,395,219	42,930,256	42,930,256
City Sales	3,517,806	3,762,178	3,623,494	3,797,328	3,797,328
Street Lighting	1,586,740	1,663,000	1,612,842	1,685,268	1,685,268
Private Area Lighting Sales	1,469,432	1,361,000	1,559,532	1,629,564	1,629,564
Other Charges for Services	615,883	1,663,000	862,692	799,208	799,208
Reimbursements	1,953,731	1,796,720	1,796,720	1,836,636	1,836,636
Miscellaneous & Other Revenue	1,368,787	1,591,432	1,551,432	860,000	860,000
Appropriated Retained Earnings	-	545,452	-	844,011	844,011
Total	100,507,707	104,011,884	99,678,946	103,593,260	103,549,344
Staffing Summary:					0
Full-time Positions	69	69	69	66	66
Part-time Positions	2	2	2	2	2

Performance Objectives

Keep the average outage duration below 90 minutes.

Operate the electric system with a power factor above 96.5%.

Construct facilities to maintain below national average system losses, efficient system cost per mile and lower than state average operating cost per KWH.

Install 5000 Automated Meter Reading Meters

Test 600 existing meters per year

Maintain annual tree related outages below 75.

Maintain an outage duration below 137 min (national average).

Make repairs within five business days of receiving a repair request.

ELECTRIC OPERATIONS

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

This budget includes a **4.0% electric rate** increase **beginning July 1, 2009** to primarily offset the the wholesale power purchases rate increase to the City.

An **Electrical Engineer**, **Senior Electrical Engineer** and a **GIS Technician** have been deleted for fiscal year 2009-10.

CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary

ELECTRIC CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 631799	2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted by City Council
ELECTRIC SYSTEM IMPROVEMENTS	3,979,350	3,525,000	3,481,084
SKEET CLUB ROAD WIDENING PHASE 1	1,020,000	-	-
NORTHEAST SUBSTATION	1,017,500	-	-
SOUTHEAST SUBSTATION	300,000	-	-
AUTOMATED METER READING INITIATIVE	200,000	200,000	200,000
DOWNTOWN UNDERGROUND	200,000	200,000	200,000
STREET LIGHTING	200,000	200,000	200,000
LOAD MANAGEMENT	148,000	148,000	148,000
AREA OUTDOOR LIGHTING	110,000	110,000	110,000
CAYENTA SOFTWARE IMPLEMENTATION	100,000	-	-
OVERHEAD TO UNDERGROUND CONVERSION	100,000	100,000	100,000
NORT SUBSTATION MODIFICATIONS	-	375,000	375,000
ELECTRIC CAPITAL PROJECTS	7,374,850	4,858,000	4,814,084

PARKING FACILITIES FUND

The Parking Facilities Fund is used to account for the operation and maintenance of the City's various parking facilities.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./DEC.
REVENUE						
Fund Balance	-	-	-	38,519	38,519	-
Operating Revenue	455,651	454,000	415,900	416,000	(38,000)	-8.4%
Miscellaneous & Other Revenue	17,920	26,694	21,000	18,000	(8,694)	-32.6%
Interfund Transfers	149,942	144,513	144,513		(144,513)	-100.0%
Total	623,513	625,207	581,413	472,519	(152,688)	-24.4%
EXPENSE						
Operating Budget	535,207	607,904	604,797	456,916	(150,988)	-24.8%
Capital	78,550	8,200	6,250	6,500	(1,700)	-20.7%
Interfund Transfers	9,103	9,103	9,103	9,103	-	0.0%
Total	622,860	625,207	620,150	472,519	(152,688)	-24.4%

PARKING FACILITIES

DEPARTMENT SUMMARY

The Transportation Department/Parking Facilities Division is responsible for providing and maintaining safe, off-street parking facilities to the citizens and visitors to the City of High Point.

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
#2-Broad St	651631	62,077	86,645	124,155	55,881	55,881
Full-Time Positions		0	0	0	0	0
Part-Time Positions		3	3	3	2	2
#3-High Ave. and #4-W. Commerce	651633	198,983	215,377	200,948	174,071	174,071
Full-Time Positions		1	1	1	1	1
Part-Time Positions		4	4	4	2	2
#1-Radisson	651634	266,927	323,185	295,047	242,567	242,567
Full-Time Positions		4	4	4	3	3
Part-Time Positions		2	2	2	2	2
Cap. Projs.-Parking	651639	91,457	0	0	0	0

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	365,977	404,111	415,371	267,647	267,647
Operating Supplies	169,231	203,793	189,426	189,269	189,269
Capital Outlay	78,550	8,200	6,250	6,500	6,500
Interfund Reimbursement	9,102	9,103	9,103	9,103	9,103
Total	622,860	625,207	620,150	472,519	472,519
Debt Service		-	-	-	-
Total Parking Fac. Fund	622,860	625,207	620,150	472,519	472,519
Revenues:					
Fund Balance	-	-	-	-	-
Departmental Revenue	455,651	454,000	415,900	416,000	416,000
Miscellaneous & Other Revenue	17,920	26,694	5,000	18,000	18,000
Contributions - Other Funds	149,942	144,513	144,513	38,519	38,519
Total	623,513	625,207	565,413	472,519	472,519
Self-Sustaining Percent:	73%	73%	67%	88%	88%

Staffing Summary:

Full-Time Positions	5	5	5	4	4
Part-Time Positions	9	9	9	6	6

PARKING FACILITIES

Performance Objectives

Improve customer service information and invoice processing for monthly patrons.

Maintain appearance and lighting of facilities and thus improve security.

Maintain efficiency of parking facility equipment.

Respond to cleanliness concerns of customers within 4 hours.

Process 100% of the rental billings by the 10th of the month.

Repair/replace 80% of camera problems within a 2-day period.

<u>Key Performance Measures:</u>	<u>Actual FY07/08</u>	<u>Actual thru 12/31/08</u>	<u>Estimated FY08/09</u>	<u>Projected FY09/10</u>
<u>Workload:</u>				
Monthly average number of hourly customers	3,365	2,645	2,800	2,591
Average number of monthly rental customers at facilities	899	841	841	841
Number of bulbs replaced or light fixtures repaired on a weekly average.	3	4	4	4
<u>Efficiency/Effectiveness:</u>				
Respond to cleanliness concerns of customers at each of the facilities within a 4-hr period	100%	100%	100%	100%
Conduct (2) inspections per week to review cleanliness of facilities	100%	100%	100%	100%
Percent of parking gate equipment repaired within 24 hours.	100%	100%	100%	100%
Repair/replace 80% of camera problems within a 2-day period.*	94%	94%	95%	95%
Repair/replace 75% of lighting problems, to improve security at facilities within 2-day response period.	80%	65%	65%	80%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A **Building Maintenance Worker** and **three Parking Attendants** have been deleted for fiscal year 2009-10



LANDFILL FACILITIES FUND

The Landfill Facilities Fund is used to account for the operation and maintenance of the City's landfill and municipal recycling facility.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./.(DEC.)
REVENUE						
Fund Balance	-	991,996	-	514,835	(477,161)	-48%
Operating Revenue	6,488,237	6,512,500	6,012,332	6,406,000	(106,500)	-2%
Misc. & Other Revenue	363,874	320,000	250,000	240,000	(80,000)	-25%
Transfer from Landfill Maint. Reserve	1,000,000	1,500,000	1,500,000	2,857,500	1,357,500	0%
Total	7,852,111	9,324,496	7,762,332	10,018,335	693,839	7.4%
EXPENSE						
Operating Budgets	4,006,380	4,314,356	4,341,237	4,773,734	459,378	10.6%
Capital	424,079	1,324,000	1,007,053	238,750	-1,085,250	-82.0%
Kersey Valley Landfill Dev Phase IV	1,000,000	1,500,000	1,500,000	2,857,500	1,357,500	0.0%
Interfund Transfers	603,082	656,140	656,140	648,351	-7,789	-1.2%
Transfer to Landfill Maint. Reserve	1,515,000	1,530,000	1,342,500	1,500,000	-30,000	-2.0%
Total	7,548,541	9,324,496	8,846,930	10,018,335	693,839	7.4%

LANDFILL FACILITIES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Landfill Operating	661741	4,459,346	5,735,235	5,563,226	5,214,392	5,214,392
Full-time Positions		21	21	21	21	21
Mun. Recycling Fac.	661742	1,399,885	1,789,261	1,483,701	1,663,693	1,663,693
Full-time Positions		25	25	25	26	26

The Landfill Division will provide a safe and equitable means of solid waste disposal for its customers while complying with all State and Federal rules or regulations. The Material Recovery Facility will provide the citizens of High Point with a material recovery facility which properly processes, separates, package and ships an estimated 6,000 tons annually of co-mingled recyclables and provides cardboard recovery for bi-annual Furniture Markets.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	1,959,648	2,127,364	2,011,898	2,136,338	2,136,338
Operating Expenses	2,046,734	2,186,992	2,329,339	2,637,396	2,637,397
Capital Outlay Operating	11,939	1,074,000	757,050	6,000	6,000
Total Operating	4,018,321	5,388,356	5,098,287	4,779,734	4,779,735
Capital	412,141	1,750,000	1,750,003	3,090,250	3,090,250
Interfund Reimbrs.	2,118,082	2,186,140	1,998,640	2,148,351	2,148,351
Total Landfill Fac. Fund	6,548,544	9,324,496	8,846,930	10,018,335	10,018,336
Revenues:					
Operating Revenue	6,488,237	6,325,000	5,840,000	6,361,000	6,361,000
Miscellaneous & Other Revenue	363,874	320,000	250,000	240,000	240,000
Transfers - Other Funds	1,000,000	1,500,000	1,500,000	3,372,335	3,372,335
*Sales & Use Tax		187,500	172,332	45,000	45,000
Appropriated Retained Earnings	0	991,996	0	0	0
Total	7,852,111	9,324,496	7,762,332	10,018,335	10,018,335

Staffing Summary:

Full-time Positions	46	46	46	47	47
---------------------	----	----	----	----	-----------

The position **Environmental Programs Coordinator** was transferred from Environmental Services in the General Fund to Recycling Operations in fiscal year 2009-10

Performance Goals

Provide disposal for our residential, commercial, and industrial customers.

Maintain a safe environment for employees to prevent lost time incidents/accidents.

Pursue aggressive collection of tipping fees to increase landfill revenue.

LANDFILL FACILITIES

Performance Objectives

To process all recyclable commodities to assist in conservation of landfill space.

Promote awareness of City recycling program in community.

Process and maintain 102,000 tons of solid waste annually

Maintain a 95% collection rate

Process 6,555 tons of recyclable material

Maintain 55% of residual waste rate

<u>Key Performance Measures:</u>	<u>Actual FY07/08</u>	<u>Actual thru 12/31/08</u>	<u>Estimated FY09/10</u>	<u>Projected FY09/10</u>
<u>Workload:</u>				
Tons of Waste Received	105,000	46,559	105,000	87,860
Total Tons Yard Waste Received	14,000	7,259	16,000	11,614
Tons of Recycling Materials Received	7,000	3,252	7,176	6,800
Tons of Recycling Materials Recycled	2,600	2,690	3,000	5,440
<u>Efficiency:</u>				
% of yard waste sold after processing	100%	100%	100%	100%
% of residual waste (tons-target 55%)	50%	51%	50%	92%
<u>Effectiveness:</u>				
% collection rate (tip fees)	95%	95.0%	95%	95%
\$ of recyclable materials sold	\$420,000	\$215,526	\$470,243	\$400,000
# of loss time accidents/incidents	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

* A new tax will be charged any customer bringing waste to a landfill or tipping station at a rate of \$2 per ton in accordance with NC Senate Bill 1492 effective July 1, 2008. All Municipal Solid Waste landfill operators will be responsible for collecting the \$2/ton tax and transferring it to the state beginning July 1, 2008.

CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary

LANDFILL CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 661749	2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted By City Council
KERSEY VALLEY LANDFILL PHASE IV	1,500,000	2,857,500	2,857,500
LANDFILL DEVELOP- LAND PURCHASE	250,000	-	-
MRF FACILITY IMPROVEMENTS	-	232,750	232,750
LANDFILL CAPITAL PROJECTS	1,750,000	3,090,250	3,090,250

STORM WATER FUND

The Storm Water Fund is used to account for the operation and maintenance of the City's storm water program which manages storm water runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and ponds.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	0	0	0	0	0	0%
Operating Receipts	2,290,802	2,107,500	2,130,060	2,122,500	15,000	1%
Miscellaneous & Other Revenue	215,124	150,000	180,000	160,000	10,000	7%
Interfund Transfers	690,343	795,475	795,475	1,202,433	406,958	51%
Total	3,196,269	3,052,975	3,105,535	3,484,933	431,958	14.1%
EXPENSE						
Operating Budget	1,058,885	1,375,879	1,433,379	1,795,867	419,988	30.5%
Debt Service	773,197	819,240	890,960	885,121	65,881	8.0%
Capital	95,986	207,000	207,433	350,000	143,000	69.1%
Interfund Transfers	608,097	650,856	650,856	453,945	-196,911	
Total	2,536,165	3,052,975	3,182,628	3,484,933	431,958	14.1%

STORM WATER FUND

DEPARTMENT SUMMARY

Accounting Unit	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Storm Water Maint. 671731	1,932,620	3,052,975	3,182,628	3,484,933	3,484,933
Full-time Positions	12	12	12	23	23

The Storm Water Fund will maintain the free flow of creeks, drainage ditches, and storm sewers as well as performing erosion prevention. The department services 51.45 square miles providing citizens with a comprehensive storm water management program that provides timely assistance in making improvements on public and private property based on prioritized needs.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	651,763	596,505	570,497	1,006,949	1,006,949
Operating Expenses	407,123	779,374	862,882	788,918	788,918
Interfund Reimburs.	4,551	650,856	650,856	453,945	453,945
Total Operating	1,063,437	2,026,735	2,084,235	2,249,812	2,249,812
Debt Service	773,197	819,240	890,960	885,121	885,121
Capital Outlay	95,986	207,000	207,433	350,000	350,000
Total Storm Water Fund	1,932,620	3,052,975	3,182,628	3,484,933	3,484,933

Revenues:

Operating Revenue	2,290,803	2,107,500	2,131,000	2,122,500	2,122,500
Reimbursements					
Misc. & Other Revenue	215,124	150,000	180,000	160,000	160,000
Transfer from Gen.					
Debt Serv. Fund	(4,644,657)	795,475	795,475	1,202,433	1,202,433
Approp. Retained Earnings	0	0	0	0	0
Total	(2,138,730)	3,052,975	3,106,475	3,484,933	3,484,933

Staffing Summary:

Full-time Positions	12	12	12	23	23
---------------------	----	----	----	----	-----------

Performance Objectives

Install 800 linear feet of drain pipe annually to improve stormwater drainage

Clean 5,000 feet of drainage ditches on private property

Respond to customer complaints within 14 days of request

Provide 40 hours of safety training annually

STORM WATER FUND

<u>Key Performance Measures:</u>	<u>Actual FYE 07/08</u>	<u>Actual thru 12/31/08</u>	<u>Estimated FY08/09</u>	<u>Projected FY09/10</u>
<u>Workload:</u>				
Tons of riprap placed for erosion control	743	380	800	800
Linear feet of storm drain pipe installed	1,036	800	859	800
Feet of drainage ditches cleaned on private property	6,850	2,700	5,000	5,000
Feet of drainage structure constructed (4'x4')	121	75	77	75
# of hours for safety training	40	20	40	40
<u>Effectiveness:</u>				
# of pending work orders (quarterly avg)	50	60	60	60
Backlog (in months) of pending work	2	2	4	4
<u>Efficiency:</u>				
% of Customers responded to within 14 days	100%	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Two Supervisors and **ten Motor Equipment Operators** have been transferred from Street Maintenance for 2009-2010

A **GIS Technician** has been deleted for 2009-2010

CITY OF HIGH POINT
Fiscal Year 2009-10
Expense Summary

STORM WATER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2008-09 Adopted Budget	2009-10 Proposed By City Manager	2009-10 Adopted By City Council
671951	REFUNDING SERIES 2003	23,766	22,688	22,688
671951	PUBLIC IMPROVEMENT SERIES 2005	439,392	396,020	396,020
671951	PUBLIC IMPROVEMENT SERIES 2006	141,933	136,805	136,805
671951	PUBLIC IMPROVEMENT SERIES 2007B	214,149	181,240	181,240
671951	PUBLIC IMPROVEMENT SERIES 2008	-	148,368	148,368
TOTAL	STORM WATER DEBT SERVICE	819,240	885,121	885,121

CITY OF HIGH POINT
Fiscal Year 2009-2010
Expense Summary

STORM WATER CAPITAL PROJECTS

	2008-09	2009-10	2009-10
Budgeted Expenditure	Adopted	Proposed By	Adopted By
Accounting Unit 671732	Budget	City Manager	City Council
STORM WATER CAPITAL PROJECTS	<u>200,000</u>	<u>350,000</u>	<u>350,000</u>
STORM WATER CAPITAL PROJECTS	200,000	350,000	350,000



CENTRAL SERVICES FUND

The Central Services Fund is used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

REVENUE & EXPENSE SUMMARY

	FY 07-08 ACTUAL	ORIGINAL FY 08-09 BUDGET	FY 08-09 EST. ACT.	ADOPTED FY 09-10 BUDGET	CHANGE	% BUDGET INC./DEC.
REVENUE						
Fund Balance	-	38,818	-	75,285	36,467	
Radio Repair Shop Services	710,017	961,545	961,545	974,504	12,959	1%
Computer Replacement	567,082	631,534	631,534	631,534	-	0%
Facility Services	1,911,030	1,964,697	1,964,697	1,941,109	(23,588)	-1%
Fleet Services	7,931,498	8,957,521	8,213,519	8,882,676	(74,845)	-1%
Total	11,119,627	12,554,115	11,771,295	12,505,108	(49,007)	-0.4%
EXPENSE						
Operating Budgets	7,870,331	8,523,317	7,675,081	8,395,309	(128,008)	-1.5%
Capital	3,395,165	3,842,084	4,654,834	2,921,084	(921,000)	-24.0%
Debt Service	151,967	161,108	161,108	161,109	1	0.0%
Transfers-Reimb. - Other Fds	27,306	27,606	27,606	1,027,606	1,000,000	3622.4%
Total	11,444,769	12,554,115	12,518,629	12,505,108	(49,007)	-0.4%

RADIO REPAIR SHOP

DEPARTMENT SUMMARY

	Accounting	2007-08	2008-09	2008-09	2009-10	2009-10
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Radio Repair Shop	501243	916,734	961,545	1,003,744	974,504	974,504
Full-Time Positions		4	4	4	4	4

The Radio Maintenance Division is responsible for the installation and maintenance of all City owned two-way communications systems and components.

BUDGET SUMMARY

	2007-08	2008-09	2008-09	2009-10	2009-10
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures					
Personnel Services	238,010	262,453	272,885	276,804	276,804
Operating Expenses	663,416	109,542	114,764	108,150	108,150
Capital Outlay	15,308	589,550	616,095	589,550	589,550
Total	916,734	961,545	1,003,744	974,504	974,504
Revenues:					
Reimbursements-Other Fds.	710,017	961,545	961,545	974,504	974,504
Appropriated Fund Balance	0	0	0	0	0
Total	710,017	961,545	961,545	974,504	974,504

Staffing Summary:

Full-time Positions	4	4	4	4	4
---------------------	---	---	---	---	---

Performance Objectives

- 1) Maintain the 800 MHz radio system in such a manner that it remains functional 100% of the
- 2) Routinely check and insure operability of primary backup systems: failsoft, backup radios and
- 3) Provide proficiency training to personnel.
- 4) Maintain the operability of the city owned radios and base stations.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

COMPUTER REPLACEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Computer Replacement	501244	584,945	631,534	631,534	631,534	631,534
Full-time Positions		0	0	0	0	0

Provide budget for the cost of replacing existing computer equipment.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures					
Capital Outlay	584,945	631,534	631,534	631,534	631,534
Total	584,945	631,534	631,534	631,534	631,534
Revenues:					
Reimbursements - Other Funds	567,082	631,534	631,534	631,534	631,534
Appropriated Fund Balance	0	0	0	0	0
Total	567,082	631,534	631,534	631,534	631,534
Staffing Summary:					
Full-time Positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

FACILITY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Facility Services	501261	1,846,389	1,964,697	1,939,228	1,941,109	1,941,109
Full-Time Positions		11	11	11	10	10
Part-time Positions		1	1	1	1	1

The Maintenance Operations Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. The Maintenance Operations Department maintains the following facilities: City Hall, Green MOC, Kivett MOC, Museum, Library, Police Department, Weed & Seed and the Depot. The Maintenance Operations Department assists with maintenance for the Fire departments, Piedmont Environmental Center and the High Point Theatre. The Director of Maintenance Operations manages new and retrofit construction projects as assigned.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures					
Personnel Services	611,859	641,359	627,574	612,253	612,253
Operating Expenses	1,072,596	1,152,263	1,140,579	1,157,780	1,157,780
Capital Outlay	0	0	0	0	0
Debt Service	151,967	161,108	161,108	161,109	161,109
Interfund Reimburs	9,967	9,967	9,967	9,967	9,967
Total	1,846,389	1,964,697	1,939,228	1,941,109	1,941,109
Revenues:					
Reimbursements - Other Funds	1,911,030	1,964,697	1,964,697	1,941,109	1,941,109
Appropriated Fund Balance	0	0	0	0	0
Total	1,911,030	1,964,697	1,964,697	1,941,109	1,941,109

Staffing Summary:

Full-time Positions	11	11	11	10	10
Part-time Positions	1	1	1	1	1

One Part-Time Custodian Position was upgraded from part-time to full-time

Performance Goals

Enhance the service level of the department through in-house and technical training of personnel to meet the maintenance, construction, and repair needs of assigned city owned facilities.

FACILITY SERVICES

Performance Objectives

Reduce response time for emergency request by using cell phones and pagers.

Increase safety awareness utilizing in-house training.

Zero open work orders at end of fiscal year (UOS) via close management of the work order system.

Cross train technicians by using building specific preventive maintenance programs.

1) Monitor labor/time expended on construction/retro-fit projects

<u>Key Performance Measures:</u>	<u>Actual FYE 07/08</u>	<u>Actual thru 12/31/08</u>	<u>Estimated FY08/09</u>	<u>Projected FY09/10</u>
<u>Workload:</u>				
Number of Service Calls Received	5,000	1,560	3,060	3,200
Number of hours performed on preventative maintenance on mechanical & safety equipment	375	200	400	400
# Labor hours expended on city-wide construction and retro fit projects	2,800	2,600	4,000	4,000
<u>Efficiency:</u>				
% of emergency request responded to in 30 minutes or less.	100%	100%	100%	100%
% of routine request responded to in 8 hours or less (unless otherwise scheduled)	98%	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A **Construction Project Manager** position has been deleted for fiscal year 2009-2010

FLEET SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Fleet Services	501271	8,068,922	8,996,339	8,944,123	8,957,961	8,957,961
Full-time Positions		26	25	25	24	24

The purpose of Fleet Services is to supply the fleet resources to satisfy the operational needs of the City. This is accomplished through a Centralized Fleet ownership program that allows for management of the fleet resources and support services so that the aggregate cost of departments accomplish their jobs safely, reliably, and economically.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	1,358,350	1,484,278	1,472,201	1,519,920	1,519,920
Operating Expenses	3,898,321	4,873,422	4,047,078	4,720,402	4,720,402
Capital Outlay	2,794,912	2,621,000	3,407,205	1,700,000	1,700,000
Interfund Reimburs.	17,339	17,639	17,639	1,017,639	1,017,639
Total	8,068,922	8,996,339	8,944,123	8,957,961	8,957,961

Revenues:

Reimbursements - Other Funds	7,931,498	8,957,521	8,213,519	8,957,961	8,957,961
Appropriated Fund Balance	0	38,818	0	0	0
Total	7,931,498	8,996,339	8,213,519	8,957,961	8,957,961

Staffing Summary:

Full-time Positions	26	25	25	24	24
---------------------	----	----	----	----	-----------

Performance Objectives

- 1) Perform regularly scheduled preventive maintenance to maximize reliability and reduce maintenance costs
- 2) Provide efficient diagnostic and safety training for mechanics
- 3) To reduce the number of "repeat" repairs within 30 days (repeat repairs are defined as an unsuccessful repair coming back for the same reason)

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Fleet Services began using GovDeals to dispose of vehicles and equipment. GovDeals is an online auction service that allows agencies to dispose of property immediately as it is declared surplus. Potential buyers can be reached in every state and in 26 foreign countries. There is also the added benefit of being able to sell property year-round instead of waiting for an annual auction which reduces storage and depreciation costs. Revenue this year using GovDeals is over \$400,000. In the past, equipment was disposed of using the traditional onsite auction and revenue was in the \$175,000 range.

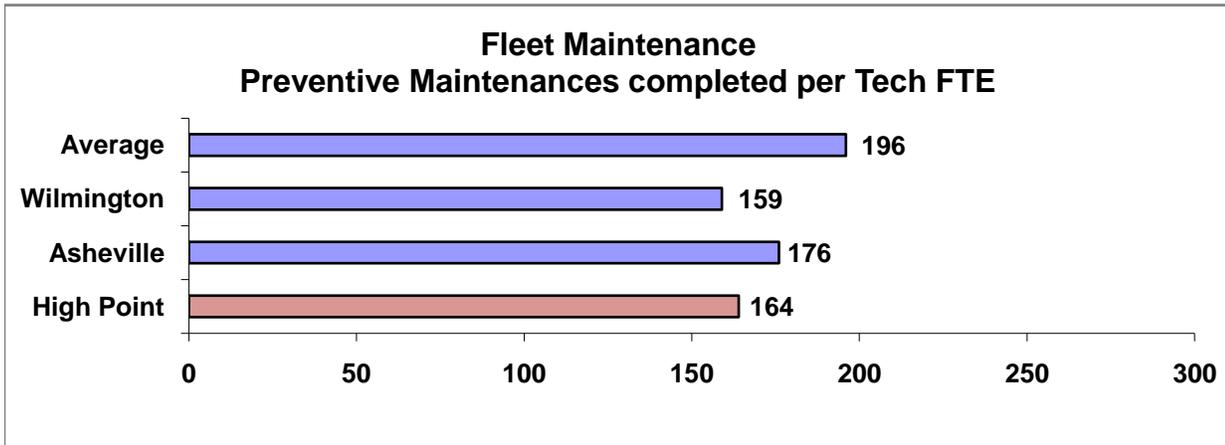
FLEET SERVICES

Benchmark Comparisons for Fiscal Year 2007-08

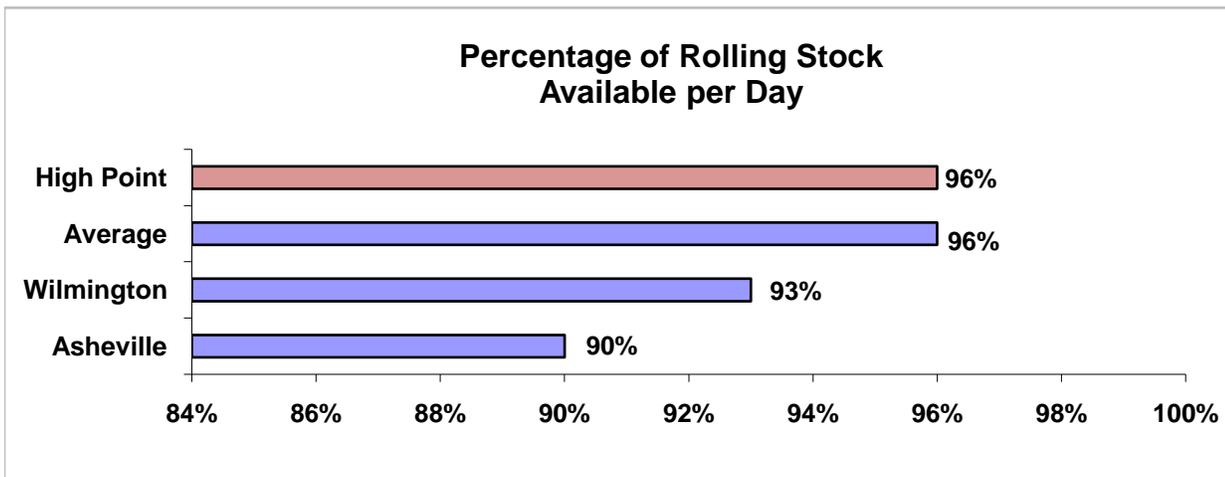
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Fleet Maintenance was added to the study beginning in 2001-02. In fiscal year 2008-2009 data was collected for the previous fiscal year 2007-2008. A total of seventeen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fleet Maintenance are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A Fleet Maintenance Technician position has been deleted for fiscal year 2009-2010



ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Economic Developer	111512	901,713	1,436,677	1,416,667	1,386,666	1,386,666
Full-time Positions		0	0	0	0	0

The Economic Development Fund is used at the City Council's direction to provide for possible incentives for economic development within the City of High Point.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures					
Contractual Services	901,713	1,436,667	1,416,667	1,386,666	1,386,666
Operating Capital	-	-	-	-	-
Total	901,713	1,436,667	1,416,667	1,386,666	1,386,666
Revenues:					
Fund Balance	-	136,667		86,666	86,666
Other Revenues	57,367	-	-	-	-
Transfer-Other Funds	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Total Economic Development Fund	1,357,367	1,436,667	1,300,000	1,386,666	1,386,666
Staffing Summary:					
Full-time positions	0	0	0	0	0
Part-time positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

MARKET AUTHORITY

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Market Authority	125514	2,981,021	2,985,000	2,985,000	2,835,000	2,835,000
Full-time Positions		0	0	0	0	0

The Market Authority Fund is a public-private partnership sponsor of the International Home Furnishings Market to develop strategies and priorities to address transportation, parking, hospitality, promotion and other improvements for the annual spring and fall markets.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Market Authority Disbursements	2,981,021	2,985,000	2,985,000	2,835,000	2,835,000
Total	2,981,021	2,985,000	2,985,000	2,835,000	2,835,000
Revenues:					
Operating Receipts					
Room Occupancy Tax	437,605	335,000	315,000	335,000	335,000
Business License Tax	1,571,778	1,650,000	1,650,000	1,500,000	1,500,000
Transfer From Other Funds	-	-	-	-	-
General Fund	240,000	240,000	240,000	240,000	240,000
Water & Sewer	50,000	50,000	50,000	50,000	50,000
Electric	710,000	710,000	710,000	710,000	710,000
Total Market Authority	3,009,383	2,985,000	2,965,000	2,835,000	2,835,000

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

SPECIAL GRANTS FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Grants Pending	301999	2,143,828	5,149,952	3,532,907	8,466,922	8,466,924
Full-time Positions		12	2	0	0	2

The Special Grants Fund accounts for the receipt and disbursement of all grants, including Federal, State and Local grants or entitlements but excluding the Community Development Block Grant. The budget appropriation represents that portion of existing grants which were not fully expended in the prior fiscal year and which will be reestablished in the current year and also allowance for grants that will be received during the current year.

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures:					
Personnel Services	98,341	-	-	44,568	44,568
Operating Expenses	1,700,299	5,117,043	3,500,000	8,389,447	8,389,447
Interfund Reimburs.	32,907	32,907	32,907	32,907	32,907
Total Operating	1,831,547	5,149,950	3,532,907	8,466,922	8,466,922
Capital Outlay	351,881	0	0	0	0
Total	2,183,428	5,149,950	3,532,907	8,466,922	8,466,922
Revenues:					
Intergovernmental Revenue	1,701,889	5,149,950	3,532,907	8,466,922	8,466,922
Total Special Grants Fund	1,701,889	5,149,950	3,532,907	8,466,922	8,466,922

The major increase for FY2009-2010 is the inclusion of Byrne Memorial JAG federal Recovery Act grant of \$1,708,424 which is to be distributed between the City of High Point, City of Greensboro and Guilford County - no city match required; \$998,6000 for an Energy Efficiency Block Grant/Stimulus funds; \$400,000 for an EPA Brownfield Assessment Grant for Core City Development and \$320,000 dollars from the State for Wireless 911 surcharge.

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used to account for the receipt and program disbursement of the Community Development Block Grant Program.

REVENUE & EXPENSE SUMMARY

	ORIGINAL FY 2008-09 BUDGET	ADOPTED FY 2009-2010 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE				
CDBG Entitlement (HUD)	1,018,529	931,634	(86,895)	-9%
Home Program (HUD)	748,386	533,359	(215,027)	-29%
Neighborhood Stabilization Program	-	2,625,000	2,625,000	0%
CDBG-R	-	208,721	208,721	0%
HOME Local Match	-	120,000	120,000	0%
Total	1,766,915	4,418,714	2,651,799	150.1%
EXPENSE				
Affordable Housing	1,018,529	1,058,242	39,713	3.9%
Home Program	748,386	526,751	(221,635)	-29.6%
Neighborhood Stabilization Program	-	2,625,000	2,625,000	0.0%
CDBG-R	-	208,721	208,721	0.0%
Total	1,766,915	4,418,714	2,651,799	150.1%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

This budget includes an additional \$2,625,000 Neighborhood Stabilization Program (NSP) competitive grant award to stabilize neighborhoods and mitigate blight arising from foreclosures. It also includes a \$208,721 award via formula allocation. The primary use for the \$208,721 by CD&H will be on emergency repairs.

COMMUNITY DEVELOPMENT FUND

Listed below is the Community Development & Housing Federal Funds Annual Budget for the 2009-2010 fiscal year:

2009-2010 COMMUNITY DEVELOPMENT & HOUSING FEDERAL FUNDS ANNUAL BUDGET

EXPENDITURES

Neighborhood Stabilization Program	2,625,000
Affordable Housing	1,058,242
Community & Neighborhood Development	290,088
General Program Administration (CDBG & HOME)	236,663
CDBG-R	208,721
Expenditures Total	4,418,714

SOURCES OF FUNDS

Federal Grant

Neighborhood Stabilization Program	2,625,000
CDBG (includes program income)	931,634
HOME (includes program income)	533,359
CDBG-R	208,721
HOME Local Match	120,000
Sources of Funds Total	4,418,714

MASS TRANSIT

DEPARTMENT SUMMARY

The Public Transportation division is responsible for providing safe, reliable transportation at a fair cost to all the citizens of High Point through the fixed route Hi Tran and door-to-door demand responsive Dial-a-Lift systems.

	Accounting Unit #	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Mass Tran. Operating	641621	2,050,197	2,295,234	2,270,495	2,434,975	2,434,975
Full-time Positions		33	33	33	33	33
Part-time Positions		5	5	5	5	5
Transit Grants Pending	641622	776,619	677,550	1,488,048	601,150	601,150
Transit-Dial-a-Lift	641623	257,492	267,779	264,349	261,879	261,879

BUDGET SUMMARY

	2007-08 Actual	2008-09 Budget	2008-09 Estimated	2009-10 Proposed	2009-10 Adopted
Expenditures					
Personnel	1,556,878	1,632,641	1,572,663	1,699,241	1,699,241
Operating Expense	910,496	1,151,784	1,144,090	1,339,875	1,339,875
Contract. Serv.	-	-	-	-	-
Capital Outlay	805,873	455,000	1,305,001	257,750	257,750
Others	1,138	1,138	1,138	1,138	1,138
Total	3,274,385	3,240,563	4,022,892	3,298,004	3,298,004
Capital Projects	-	-	-	-	-
Total	3,274,385	3,240,563	4,022,892	3,298,004	3,298,004
Revenues:					
Fund Balance	-	-	-	-	-
Operating Receipts	1,952,805	2,061,618	2,045,720	2,111,158	2,111,158
Intergovernmental Revenue	312,517	677,550	591,134	601,150	601,150
Miscellaneous & Other Revenue	30,682	-	-	-	-
Contributions-Other Funds	472,264	501,395	489,124	585,696	585,696
Total Mass Transit Fund	2,768,268	3,240,563	3,125,978	3,298,004	3,298,004

Staffing Summary:

Full-time Positions	33	33	33	33	33
Part-time Positions	5	5	5	5	5

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Dial-A-Lift received the statewide safety award for urban paratransit systems operating less than 1,000,000 miles.

Hi tran ridership continues to increase.

Hi-tran awarded a new contract for the FY2010 overflow Dial-A-Lift trips to MV Transportation, Inc. at \$10.02/trip. The current projected average cost with Community Transportation is \$10.60/trip. This is an annual savings of approximately \$7,700.

This budget includes cost for the Mendenhall Station maintenance - \$25,000.

Five-Year Capital Improvement Program

Capital Project Definition

The **Capital Improvement Program (CIP)**, is a prioritized, multi-year plan for major capital expenditures, such as the construction, reconstruction, renovation or replacement of a public building, facility or major equipment item; the purchase of land, buildings or facilities for a public purpose; studies and surveys leading to such physical improvements or any combination of the above. By providing a planned schedule of public improvements, the program outlines present and future needs and intentions. A capital improvement project should have a cost greater than \$15,000 and a useful life of at least 10 years.

Capital Process Description

The City of High Point's capital improvement program is the result of a detailed financial planning process used by City leaders to establish funding priorities of major capital projects. The purpose is to address the City's immediate and long-term capital needs in a conscious effort to best provide services and facilities to the citizens of High Point.

To accomplish this, the **CIP** process consists of a three-phase mechanism. In the fall of each year, department heads submit a five-year capital plan to the Budget Office for consideration. This requires substantial planning at the department level to identify projects that are deemed necessary to respond to public needs.

A vital segment of the proposal includes a **project financial form** which projects cost estimates as well as the **revenue sources** for the project. Submission of the project's financial information is a fundamental component in coordinating the available resources to fund the project.

The **second phase** of the CIP process includes review of each proposal by the Budget Office. Factors analyzed include:

- The **priority of the project** as defined by City leaders, or formal Council policy
- **Feasible funding** sources in relation to the projected timetable
- **Impact** the project will have **on the operating budget and service levels**

The projects are evaluated according to the following criteria:

- Risk to Public Safety or Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services, Facilities
- Protection and Conservation of Resources
- New or Substantially Expanded Facility
- Prior Commitment by City Council or Manager

The budget staff compiles a priority list as they relate to the City's overall mission of "**...creating the single most livable, safe and prosperous community in America.**" This list of proposed projects is presented to the management team.

The **final phase** consists of compiling the **five-year Capital Improvement Program** for consideration by the City Council as part of the budget review and adoption process. Recognizing that needs and priorities vary from year-to-year, only the **first fiscal year** of the five-year program is considered for adoption. The subsequent four years are used for strategic financial planning purposes.

Capital Improvement Funding

Funding for the capital improvement program varies by fund. In the **General Capital Projects Fund** the majority of the funding comes by transfer from the General Fund.

In the utility funds (Water, Sewer, Electric, Landfill, and Storm Water Funds), capital projects are included within the fund instead of being in a separate fund as is the case with the general capital projects. These utility fund projects are normally funded from operating revenues generated by each fund.

Projects that authorize the construction or acquisition of major capital and are identified to be in effect for the life of the project extending more than one fiscal year are adopted in **Capital Project Ordinance Funds**. Bonds, state and federal grants, or some combination of all normally fund these projects. The uniqueness of these funds is that they do not require re-appropriation each fiscal year and are not part of the regular budget but are adopted separately.

Relationship Between Operating And Capital Budgets

The City of High Point has several categories of capital expenditures incorporated into its annual budget, which are distinguishable from its regular operating budget. They are as follows:

- (1) *General Capital Projects Fund*
- (2) *Utility Funds Capital Projects*
- (3) *Capital Project Ordinances*
- (4) *Operating Capital Items*

General Capital/Utility Funds Capital Projects Each year as part of the budget preparation process, the City Manager's office along with the Budget Office instructs each department to prepare a five-year capital improvement program for their department, which is referred to as their Capital Improvement Program (CIP). These projects for the most part represent expenditures that result in the acquisition, addition, or improvement to physical assets with a life of at least ten years and an initial cost of at least \$15,000. This *excludes* vehicles and heavy equipment that are budgeted in the operating department's budget. The year following acquisition, the vehicles and equipment become a part of the Vehicle Replacement Program administered by the Fleet Maintenance Department of Central Services.

The CIP program, which emerges after a series of coordination and planning meetings, is basically a planning tool for management and the City Council. The first year of the plan is the only year considered for budget adoption purposes as needs and priorities change from year to year. The projects listed in the following four years are to give management and the City Council an idea of future needs and to help facilitate budget and funding resource planning.

The capital projects listed in the CIP are segregated by fund. Those capital projects pertaining to General Fund operations such as Police, Fire, Transportation, Planning, Public Services, Parks and Recreation, Library, and Theatre are budgeted in the General Capital Projects Fund. Utility funds capital projects (Water, Sewer, Electric, Parking, Landfill Facilities, and Storm Water)

are budgeted in the respective funds as part of that fund's total budget. Each project along with a description of the work to be performed is found in the Capital Improvement Program section of the budget.

Capital Project Ordinances Another element of the City's capital expenditures is the capital project ordinance. These project ordinances are established and adopted separate from the regular budget ordinance. Capital project ordinances authorize the construction or acquisition of major capital projects and continue in effect for the life of the projects that extend over more than one fiscal year. It is this characteristic that distinguishes the capital project ordinance from the budget ordinance. Capital project ordinances are adopted separate from the regular budget ordinance and do not require re-appropriation each fiscal year.

Operating Capital Acquisitions The final element of the City's capital expenditures is the purchase of **fixed assets costing \$5,000** or more and having a useful life of at least one year. These purchases are not major in nature and do not significantly impact a department's budget. The most common example of this type of capital purchase is that of equipment and machinery used in the administration and operation of the department. For example, most office furniture, mowers, pumps, and other operating equipment and machinery costing \$5,000 or more are included in this category of capital expenditure. These capital purchases are budgeted in the various operating budgets as a line item expense and are identified by the line items in which the first digit is 5 (such as line item 533101 - Equipment & Machinery).

Department heads are instructed to include in their budget justifications of any operating cost impacts that capital improvements will have on their operations. These costs are reflected in their operating budget requests, not in the cost of the fixed asset.

City of High Point
Recommended Capital Improvement Program Summary
Fiscal Year 2010-2014

The capital budget summary shown below of \$97,385,950 is the first year of a five-year capital improvement program which is reviewed and updated annually to meet the capital needs of the community. The proposed 2010-2014 Capital Improvements Program (CIP) totals \$613,610,615 excluding adopted 2008-2009 reflected in the Total Planned. This is an increase of \$251,433,675 or 69.4% over the 2009-2013 CIP total of \$362,176,940. The increase includes new projects added to the plan to be funded in future years with installment contracts, bonds, federal grants and NCDOT funding.

Infrastructure improvements remains a top priority of the City's long term capital planning, as the City of High Point prepares for the present and future challenges of water quality and availability of safe waste disposal.

Expenditure By Program

Funding Source

<u>Infrastructure</u>	<u>Budget Year 2009-2010</u>	<u>Infrastructure - Funding</u>	<u>Budget Year 2009-2010</u>
Transportation	\$ 62,160,000	State/Federal Agency	\$ 60,000,000
Utilities - Water/Sewer	30,087,700	Revenue Bonds - Water & Sewer	26,232,500
Utilities - Electric	1,333,000	Water/Sewer Revenue	3,855,200
		Electric Revenue	1,333,000
		Federal Government	1,395,000
		General Government	725,000
		Local Agencies	40,000
	<u>\$ 93,580,700</u>		<u>\$ 93,580,700</u>
<u>Other</u>		<u>Other - Funding</u>	
Public Services - Infrastructure	\$ 3,440,250	Landfill Revenue	\$ 3,090,250
Parks & Rec - Rec. & Culture	325,000	Installment Contracts	-
Planning - Neighborhoods	40,000	General Govt	365,000
		Stormwater Revenue	350,000
	<u>\$ 3,805,250</u>		<u>\$ 3,805,250</u>
Total FY 2009-2010	<u>\$ 97,385,950</u>	Total FY 2009-2010	<u>\$ 97,385,950</u>

City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
General Government								
CIP-00004	Core City Plan Implement Projs	\$120,000	0	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
CIP-00012	Traffic Infrastructure Inventory	0	0	\$100,000	\$50,000	\$50,000	0	\$200,000
CIP-00017	Railroad Crossings	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00018	Downtown Improv "Streetscape"	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0	\$250,000
CIP-00022	Sub-Standard Streets Maint	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00023	Environmental Serv Equip. Shed	0	0	\$260,000	0	0	0	\$260,000
CIP-00029	Dillon Rd Park Development	0	0	\$800,000	0	0	0	\$800,000
CIP-00030	Park Impr/CL Dock & Pier Repl.	0	0	\$35,000	\$175,000	0	0	\$210,000
CIP-00031	Tour Boat Repl.	0	0	\$75,000	0	0	0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	0	0	\$150,000	\$150,000	\$150,000	0	\$450,000
CIP-00033	Communication Equipment	0	0	\$50,000	0	0	0	\$50,000
CIP-00037	Council Chamber Renov/Improv	0	0	0	\$337,380	0	0	\$337,380
CIP-00039	Construction of Sidewalks (city streets)*	\$150,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$650,000
CIP-00040	NCDOT Transp Projs Local Match	\$100,000	0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
CIP-00043	Traffic Signal Preemption	0	0	\$140,000	\$140,000	\$120,000	\$140,000	\$540,000
CIP-00045	Thermal Imagers (in operating)	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00046	Merry-Go-Round Replacement	0	0	\$265,000	0	0	0	\$265,000
CIP-00047	Playground & Equipment	0	0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00048	Park Imp/Greenways	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00051	Park Imp/Shelters	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	Gallimore Dairy Rd Widen (Sidewalks)	0	0	0	0	0	\$100,000	\$100,000
CIP-00053	Mast Arm Replacement (in operating)	0	0	\$30,000	\$30,000	\$30,000	\$35,000	\$125,000
CIP-00054	Youth Athletic Facilities	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
CIP-00055	Park Impr/Outdoor Courts	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00056	Golf Course Imp/Greens Restoration	\$35,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$235,000
CIP-00057	Bldg Imp/Restrooms (Camp Ann)	0	0	\$145,000	0	0	0	\$145,000
CIP-00062	Golf Cour Imp- Wash Pit	0	0	\$100,000	0	0	0	\$100,000
CIP-00063	Park Imp/Parking Lots	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00084	Motorization - Overstage Elect/Rigging	0	0	0	\$300,000	0	0	\$300,000
CIP-00087	Campground Improvements	0	0	\$160,000	\$160,000	\$160,000	0	\$480,000
CIP-00088	Skateboard Park	0	0	\$200,000	0	0	0	\$200,000
CIP-00089	Land Development & Inspection Sys.*	\$300,000	0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
CIP-00090	Youth Ath Fac./Track Resurface	0	0	0	\$75,000	0	0	\$75,000
CIP-00091	GIS Base Mapping Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
CIP-00123	Feas. Study Gallimore Dairy Rd Corridor	0	0	0	0	0	\$150,000	\$150,000

**City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00126	Interchange Modification Feasib. Study	0	0	\$100,000	0	0	0	\$100,000
CIP-00129	Bridge Replacement (match)	0	0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$325,000	\$325,000	\$325,000	0	0	0	\$975,000
CIP-00143	Skeet Club Road Widening	0	0	0	0	0	\$425,000	\$425,000
CIP-00148	Building Improvements (P&R)	\$125,000	0	\$60,000	\$60,000	\$60,000	\$60,000	\$365,000
CIP-00160	Firefighter Tracking Safety System	0	0	\$20,000	\$330,000	0	0	\$350,000
CIP-00162	High Point Greenway	0	0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
CIP-00171	Sound System Upgrade	0	0	\$200,000	0	0	0	\$200,000
CIP-00198	Feas. Study, South Main St Gateway	0	0	\$100,000	0	0	0	\$100,000
CIP-00200	Roadway Improvs, Fairfield Rd Corridor	0	0	0	\$125,000	0	\$100,000	\$225,000
CIP-00202	Imaging Application	0	0	\$300,000	0	0	0	\$300,000
CIP-00206	Security System Enhancement	0	0	0	0	\$200,000	0	\$200,000
CIP-00209	Bridge Re-inspection/Repairs	0	0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
CIP-00215	Park Imp/Washington Terrace Storage	0	0	\$50,000	0	0	0	\$50,000
CIP-00216	Park Imp/Washington Terrace Pool*	\$215,000	\$210,000	\$215,000	0	0	0	\$425,000
CIP-00217	RFID for Library Materials	0	0	\$329,040	0	0	0	\$329,040
CIP-00262	Public Library Seating	0	0	\$103,110	0	0	0	\$103,110
CIP-00264	Public Library Meeting Rm Furnishings	0	0	\$42,359	0	0	0	\$42,359
CIP-00266	Public Library Additional Seating	0	0	\$53,884	0	0	0	\$53,884
CIP-00284	Parking Facility Improvements	0	0	0	\$75,000	0	0	\$75,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	\$50,000	0	0	\$50,000
CIP-00293	Washington Dr/N. Main Design	0	\$200,000	0	0	0	0	\$200,000
CIP-00294	Kivett/English conversion Design	0	0	\$300,000	0	0	0	\$300,000
CIP-00295	N. Main Operations Study	0	0	\$150,000	0	0	0	\$150,000
CIP-00296	Green/Russell Conversion Design	0	0	\$300,000	0	0	0	\$300,000
CIP-00007	High Point Dog Park	0	0	\$100,000	0	0	0	\$100,000
CIP-00008	Downtown Transportation Terminal	\$105,207	0	0	0	0	0	\$105,207
General Government		\$1,640,207	\$1,090,000	\$7,523,393	\$4,322,380	\$2,985,000	\$3,175,000	\$20,070,980
*Was taken during budget reduction.								
GO Bonds/Two-Thirds								
CIP-00094	Police Facility	0	0	0	0	\$41,578,377	0	\$41,578,377
CIP-00243	Police Firing Range Classroom	0	0	0	\$1,600,000	0	0	\$1,600,000
GO Bonds/Two-Thirds		0	0	0	\$1,600,000	\$41,578,377	0	\$43,178,377
GO Bonds/Unauthorized								
CIP-00025	Fire Dept. Burn Bldg	0	0	0	\$400,000	\$1,600,000	0	\$2,000,000
CIP-00034	Oak Hollow Golf Course Renovation	0	0	0	\$2,750,000	0	0	\$2,750,000

**City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00039	Construction of Sidewalks (city streets)	0	0	0	0	\$250,000	\$250,000	\$500,000
CIP-00041	Triangle Lake Rd Widening	0	0	0	\$500,000	\$1,000,000	\$5,500,000	\$7,000,000
CIP-00067	Theatre Renovation	0	0	\$500,000	\$5,500,000	\$5,500,000	0	\$11,500,000
CIP-00086	Northside Police Sub-Station	0	0	\$1,860,715	0	0	0	\$1,860,715
CIP-00096	Fire Station #7 Repl. - Gordon St.	0	0	\$625,000	\$2,250,000	0	0	\$2,875,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	0	0	0	0	\$625,000	\$2,250,000	\$2,875,000
CIP-00098	Fire Station #14 (W. Lexington)	0	0	0	\$125,000	\$2,250,000	0	\$2,375,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	0	0	0	\$500,000	\$1,500,000	\$10,500,000	\$12,500,000
CIP-00173	Fire Dept. Admin. Offices	0	0	\$625,000	\$2,250,000	0	0	\$2,875,000
CIP-00174	Fire Station #6 - Springfield Rd.	0	0	0	0	\$625,000	\$2,250,000	\$2,875,000
CIP-00175	Fire Station #8 (English Rd near Burton)	0	0	0	\$625,000	\$2,250,000	0	\$2,875,000
CIP-00271	Training Center Improvement	0	0	\$300,000	0	0	0	\$300,000
CIP-00274	Theatre Equipment Replacements	0	0	0	0	0	\$750,000	\$750,000
CIP-00283	NC 68/US 311 Interchange	0	0	0	0	\$500,000	\$750,000	\$1,250,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	0	\$300,000	\$150,000	\$450,000
CIP-00000	Athletic Complex - Parking Lot (north)	0	0	\$750,000	0	0	0	\$750,000
CIP-00000	Ath Complex Concessions & Restrooms	0	0	\$600,000	0	0	0	\$600,000
CIP-00000	Simeon Stadium Improvs. (CHP portion)	0	0	\$1,650,000	0	0	0	\$1,650,000
GO Bonds/UnAuthorized		0	0	\$6,910,715	\$14,900,000	\$16,400,000	\$22,400,000	\$60,610,715
Installment Contracts								
CIP-00044	Mobile Breathing Air Unit Repl. (refill trk)	0	0	\$310,000	0	0	0	\$310,000
CIP-00111	Engine #1	0	0	\$500,000	0	0	0	\$500,000
CIP-00119	Engine #6	0	0	0	0	\$500,000	0	\$500,000
CIP-00121	Engine #11	0	0	\$500,000	0	0	0	\$500,000
CIP-00167	Engine #8	0	0	0	\$500,000	0	0	\$500,000
CIP-00168	Engine #13	0	0	0	\$500,000	0	0	\$500,000
CIP-00172	Engine #9	0	0	\$500,000	0	0	0	\$500,000
CIP-00189	Engine #3	0	0	0	0	\$500,000	0	\$500,000
CIP-00212	Ladder #13	0	0	0	0	0	\$1,250,000	\$1,250,000
CIP-00213	Ladder #12	0	0	\$875,000	0	0	0	\$875,000
CIP-00222	Squad #8	0	0	0	0	0	\$200,000	\$200,000
CIP-00223	Squad #1	0	0	0	0	0	\$200,000	\$200,000
Installment Contracts		0	0	\$2,685,000	\$1,000,000	\$1,000,000	\$1,650,000	\$6,335,000
Other - Federal								
CIP-00142	Johnson St/Sandy Ridge Rd Widening	0	\$1,300,000	\$1,300,000	\$1,950,000	\$1,950,000	\$18,300,000	\$24,800,000
CIP-00162	High Point Greenway - Omnibus	0	\$95,000	0	0	0	0	\$95,000
Other		0	\$1,395,000	\$1,300,000	\$1,950,000	\$1,950,000	\$18,300,000	\$24,895,000

**City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Other Local Government (Guilford County)								
CIP-00018	Downtown Improve. "Streetscape"	0	\$40,000	\$40,000	\$40,000	\$40,000	0	\$160,000
CIP-00000	Simeon Stadium Improvs (School Board)	0	0	\$2,000,000	0	0	0	\$2,000,000
Other Local Government (Guilford)		0	\$40,000	\$2,040,000	\$40,000	\$40,000	0	\$2,160,000
State/Federal Agency (NCDOT)								
CIP-00029	Dillion Rd Park Development	0	0	\$200,000	0	0	0	\$200,000
CIP-00033	Communication Equipment	0	0	\$10,000	0	0	0	\$10,000
CIP-00048	Park Imp/Greenways	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00052	Gallimore Dairy Rd Wide (Sidewalks)	0	0	0	0	0	\$6,350,000	\$6,350,000
CIP-00132	Railroad Depot Reno - Retain Wall (LDG)	0	0	\$1,200,000	\$1,200,000	0	0	\$2,400,000
CIP-00143	Skeet Club Road Widening	0	0	\$9,500,000	\$9,500,000	\$9,500,000	\$21,875,000	\$50,375,000
CIP-00162	High Point Greenway	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00200	Roadway Improvs, Fairfield Rd Corridor	0	0	0	0	0	\$18,700,000	\$18,700,000
CIP-00225	US311 Bypass - Bus I85 to South of I85	0	\$60,000,000	\$50,000,000	\$50,000,000	\$50,000,000	0	\$210,000,000
CIP-00283	NC 68/US 311 Interchange	0	0	0	0	0	\$11,250,000	\$11,250,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	0	0	\$5,000,000	\$5,000,000
State/Federal Agency (NCDOT)		0	\$60,000,000	\$61,140,000	\$60,930,000	\$59,730,000	\$63,405,000	\$305,205,000
401-General Capital Projects Funds		\$1,640,207	\$62,525,000	\$81,599,108	\$84,742,380	\$123,683,377	\$108,930,000	\$462,455,072

*FY2008-2009 Adopted total was reduced by \$665,000 during budget reduction Jan. 2009.

421-W&S Capital Projects Fund								
CIP-00000	NCDOT-Relocate Kivett Dr. W/S Utilities	\$400,000	0	0	0	0	0	\$400,000
CIP-00010	Rehab Heating & Air Ward Plant	0	0	\$250,000	0	0	0	\$250,000
CIP-00011	Incinerator Cont Emissions Monitor Sys.	0	\$250,000	0	0	0	0	\$250,000
CIP-00013	NCDOT US Bypass 311 (B85-I85)	\$450,000	\$125,000	0	0	0	0	\$575,000
CIP-00020	Roof Replacement Ward WTP	0	0	\$155,000	0	0	0	\$155,000
CIP-00021	Kennedy Outfall	0	0	0	\$200,000	0	0	\$200,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$150,000	\$160,200	\$160,200	\$160,200	\$160,200	\$160,200	\$951,000
CIP-00113	Obsolete Sewer Lines	\$1,000,000	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,750,000
CIP-00125	Sewer System Improvements	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00127	Water/Sewer Developer Reimb	\$250,000	\$150,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,400,000
CIP-00128	Tanglewood Pump Station Repl	0	0	0	\$450,000	0	0	\$450,000
CIP-00136	Water System Improvements	\$150,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$775,000
CIP-00139	Willard Dairy Road 12" Water Main	0	0	0	0	\$100,000	\$50,000	\$150,000
CIP-00140	Kendale Avenue 8" Water Main	0	0	0	\$60,000	\$160,000	0	\$220,000
CIP-00144	Alum Sludge Removal	\$290,000	\$290,000	\$300,000	\$300,000	\$315,000	\$315,000	\$1,810,000
CIP-00145	Obsolete Water Lines	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$8,000,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$250,000	\$125,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,375,000
CIP-00203	McKinley Lift Station	0	\$250,000	0	0	0	0	\$250,000
CIP-00208	Corporation Dr lift station	0	0	\$505,000	0	0	0	\$505,000
CIP-00221	Bethel Drive Lift Station	0	0	0	\$600,000	0	0	\$600,000
CIP-00235	Westside Flow Equalization Basins Upg	0	0	\$75,000	0	0	0	\$75,000

**City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00237	Sludge Holding Tank No. 1 & 2	0	0	\$40,000	0	0	0	\$40,000
CIP-00239	Solids Building Heating System	0	0	0	0	0	\$85,000	\$85,000
CIP-00240	Centrifuge Cake Hopper (Drive Thru)	0	0	0	\$115,000	0	0	\$115,000
CIP-00241	Ash Slurry Replacement Line	0	\$155,000	0	0	0	0	\$155,000
CIP-00278	NCDOT Corp/Surrett Wide (W/S Utilities)	0	0	\$262,500	\$262,500	0	0	\$525,000
Water & Sewer Revenue		\$4,140,000	\$3,855,200	\$5,097,700	\$5,747,700	\$4,335,200	\$4,210,200	\$27,386,000
Revenue Bonds								
CIP-00000	PTRWA WTP Phase 1	\$13,500,000	0	0	0	0	0	\$13,500,000
CIP-00000	NW Sewer System Improvs Phase 1,2,3	\$3,337,000	0	0	0	0	0	\$3,337,000
CIP-00000	Corbett A&B Outfalls	\$2,750,000	0	0	0	0	0	\$2,750,000
CIP-00000	City Lake Raw Water Line (Contract #2)	\$2,600,000	0	0	0	0	0	\$2,600,000
CIP-00000	NW Water System Improvs Phase 1	\$2,179,250	0	0	0	0	0	\$2,179,250
CIP-00000	Kindergarden 1A Outfall	\$1,475,000	0	0	0	0	0	\$1,475,000
CIP-00000	Deep River Segment 6	\$1,000,000	0	0	0	0	0	\$1,000,000
CIP-00000	Incinerator Heat Exchanger	\$600,000	0	0	0	0	0	\$600,000
CIP-00000	Haarvey Rd 16" Water Main (3,000 LF)	\$375,000	0	0	0	0	0	\$375,000
CIP-00000	Old Winston Rd Widening - W/S	\$500,000	0	0	0	0	0	\$500,000
CIP-00000	Tarrant Rd. 12" Water Main	\$200,000	0	0	0	0	0	\$200,000
CIP-00016	Kivett Dr.-Groometown Rd 8" Water Main	0	0	0	0	0	\$700,000	\$700,000
CIP-00027	Gallimore Dairy Rd Wide (W/S Utilities)	0	0	0	0	0	\$750,000	\$750,000
CIP-00028	Jamestown-Bypass Impr (W/S Utilities)	0	0	0	0	0	\$790,000	\$790,000
CIP-00066	NCDOT-W.Hartley Dr (W/S Utilities)	0	\$850,000	0	0	0	0	\$850,000
CIP-00068	Kearns Loop Re-hab	0	0	\$400,000	\$3,600,000	0	0	\$4,000,000
CIP-00070	Repl. Centrifuges - Eastside Plant	0	0	\$1,200,000	0	0	0	\$1,200,000
CIP-00071	Triangle Lake Rd Wide (W/S Utilities)	0	0	\$500,000	0	0	0	\$500,000
CIP-00072	Ensley Outfall 2B	0	0	\$1,500,000	0	0	0	\$1,500,000
CIP-00073	Westside Treatment Plt Upg-Constr	\$11,500,000	\$12,000,000	\$10,000,000	\$10,500,000	\$11,000,000	0	\$55,000,000
CIP-00074	Sludge Feed Pumps	0	0	\$1,100,000	0	0	0	\$1,100,000
CIP-00076	Lindsay St. Widening (W/S Utilities)	0	\$800,000	0	0	0	0	\$800,000
CIP-00114	Incinerator Rehab	0	0	0	\$3,000,000	0	0	\$3,000,000
CIP-00137	Demolition of Basins at Kearns	0	0	0	\$600,000	0	0	\$600,000
CIP-00141	Dilworth Rd / Squire Davis Loop	0	0	0	0	\$420,000	\$420,000	\$840,000
CIP-00146	Water Sys. Inter-Connects	0	0	0	\$750,000	0	0	\$750,000
CIP-00149	NW Water System Impr Phase 2	0	\$1,082,500	0	0	0	0	\$1,082,500
CIP-00150	NW Water System Impr Phase 3	0	0	0	0	\$1,790,000	0	\$1,790,000
CIP-00163	NCDOT Johns St/Sandy Ridge Rd Wide	0	0	0	0	0	\$3,200,000	\$3,200,000

City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00164	Randleman Line to Ward - Phase II	0	0	0	0	\$7,000,000	0	\$7,000,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	0	0	\$1,440,000	\$1,440,000	\$1,440,000	0	\$4,320,000
CIP-00190	Rich Fork Outfall 2A & 3	0	0	\$300,000	\$2,100,000	0	0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	0	0	0	\$550,000	\$250,000	0	\$800,000
CIP-00205	Old Thomasville Rd Lift Station	0	0	\$450,000	0	0	0	\$450,000
CIP-00226	NW Sewer System Improvs Future 3	0	0	0	0	\$972,000	0	\$972,000
CIP-00228	Registers Creek Lift Station	0	0	\$1,500,000	0	0	0	\$1,500,000
CIP-00234	Conversion to Chloramines	0	\$500,000	0	0	0	0	\$500,000
CIP-00238	Phosphorus/Ammonia Side Stream Reduction (Eastside)	0	0	0	0	0	\$3,800,000	\$3,800,000
CIP-00259	Ward Plant Electrical Rehab.	0	0	0	0	0	\$1,000,000	\$1,000,000
CIP-00269	Wayne St. Outfall	0	0	0	0	0	\$2,000,000	\$2,000,000
CIP-00270	Melbourne Heights Outfall	0	0	0	0	0	\$1,700,000	\$1,700,000
CIP-00276	Randleman Line to Ward - Phase 1	0	\$6,000,000	0	0	0	0	\$6,000,000
CIP-00290	1M Gal Elevated Tank & BPS at Ward Plt	0	\$5,000,000	0	0	0	0	\$5,000,000
Revenue Bonds		\$40,016,250	\$26,232,500	\$18,390,000	\$22,540,000	\$22,872,000	\$14,360,000	\$144,410,750
Enterprise Funds - W&S Capital Projects Fund		\$44,156,250	\$30,087,700	\$23,487,700	\$28,287,700	\$27,207,200	\$18,570,200	\$171,796,750
Electric Revenue								
CIP-00069	New LTC Transformer for North Subst	0	0	0	\$1,331,000	0	0	\$1,331,000
CIP-00058	Load Management	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$888,000
CIP-00166	Overhead to Underground Conversion	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00026	Automated Meter Reading Initiative	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00000	Southeast Substation	\$300,000	0	0	0	0	0	\$300,000
CIP-00000	Cayenta Software	\$100,000	0	0	0	0	0	\$100,000
CIP-00195	Northeast Substation	\$1,017,500	0	0	0	0	0	\$1,017,500
CIP-00227	North Substation Modifications	0	\$375,000	\$300,000	0	0	0	\$675,000
CIP-00116	Skeet Club Road Widening	\$1,020,000	0	0	0	0	0	\$1,020,000
CIP-00115	Conversion of Russell St. Subst to 100kv	0	0	\$1,000,000	\$1,365,000	0	0	\$2,365,000
CIP-00080	Burton Substa 100KV Trans Repl.	0	0	\$875,000	\$280,000	0	0	\$1,155,000
CIP-00079	Conversion of Linden Substa to 100KV	0	0	\$695,000	0	\$2,000,000	0	\$2,695,000
CIP-00081	New Jackson Lake Transformer	0	0	0	0	\$1,331,000	0	\$1,331,000
CIP-00255	Filter Substation Second Transformer	0	0	0	0	0	\$1,000,000	\$1,000,000
CIP-00256	West End/Phillips Substation Expansion	0	0	0	0	0	\$2,508,000	\$2,508,000

**City of High Point - Capital Improvement Program
Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Electric Revenue		\$3,395,500	\$1,333,000	\$3,828,000	\$3,934,000	\$4,289,000	\$4,466,000	\$21,245,500
Enterprise Funds - Electric Fund		\$3,395,500	\$1,333,000	\$3,828,000	\$3,934,000	\$4,289,000	\$4,466,000	\$21,245,500
Enterprise Funds - Parking Revenue								
CIP-00207	Parking Garage Repair	0	0	0	\$75,000	\$75,000	\$150,000	\$300,000
Parking Revenue		0	0	0	\$75,000	\$75,000	\$150,000	\$300,000
Enterprise Funds - Landfill Revenue								
CIP-00005	Baler Repls - #1 & #2 (operating)	0	0	\$320,000	0	\$400,000	0	\$720,000
CIP-00006	Landfill Administrative Offices	0	0	\$150,000	\$100,000	0	0	\$250,000
CIP-00024	Kersey Valley Landfill Phase IV	\$1,500,000	\$2,857,500	0	0	0	0	\$4,357,500
CIP-00122	Landfill Develop - Land Purchase	\$250,000	0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
CIP-00277	MRF Faciltiy Improvements	0	\$232,750	\$100,000	0	0	0	\$332,750
Landfill Revenue		\$1,750,000	\$3,090,250	\$820,000	\$350,000	\$650,000	\$250,000	\$6,910,250
661-Landfill Operations Fund		\$1,750,000	\$3,090,250	\$820,000	\$350,000	\$650,000	\$250,000	\$6,910,250
Enterprise Funds - Stormwater Revenue								
CIP-00134	Storm Water Projects - Routine Projects	\$200,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,950,000
671-StormWater Operations Fund		\$200,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,950,000
Grand Total:		\$51,141,957	\$97,385,950	\$110,084,808	\$117,739,080	\$156,254,577	\$132,716,200	\$664,657,572

Capital Projects Summary by Funding Source

City of High Point - Capital Improvement Program
General Capital Projects Summary - by Funding Source
FY 2010-2014

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
General Government								
CIP-00004	Core City Plan Implement Projs	\$120,000	0	\$120,000	\$120,000	\$120,000	\$120,000	\$600,000
CIP-00012	Traffic Infrastructure Inventory	0	0	\$100,000	\$50,000	\$50,000	0	\$200,000
CIP-00017	Railroad Crossings	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00018	Downtown Improv "Streetscape"	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	0	\$250,000
CIP-00022	Sub-Standard Streets Maint	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00023	Environmental Serv Equip. Shed	0	0	\$260,000	0	0	0	\$260,000
CIP-00029	Dillion Rd Park Development	0	0	\$800,000	0	0	0	\$800,000
CIP-00030	Park Impr/CL Dock & Pier Repl.	0	0	\$35,000	\$175,000	0	0	\$210,000
CIP-00031	Tour Boat Repl.	0	0	\$75,000	0	0	0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	0	0	\$150,000	\$150,000	\$150,000	0	\$450,000
CIP-00033	Communication Equipment	0	0	\$50,000	0	0	0	\$50,000
CIP-00037	Council Chamber Renov/Improv	0	0	0	\$337,380	0	0	\$337,380
CIP-00039	Construction of Sidewalks (city streets)*	\$150,000	\$150,000	\$150,000	\$150,000	\$100,000	\$100,000	\$650,000
CIP-00040	NCDOT Transp Projs Local Match	\$100,000	0	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
CIP-00043	Traffic Signal Preemption	0	0	\$140,000	\$140,000	\$120,000	\$140,000	\$540,000
CIP-00045	Thermal Imagers (in operating)	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00046	Merry-Go-Round Replacement	0	0	\$265,000	0	0	0	\$265,000
CIP-00047	Playground & Equipment	0	0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00048	Park Imp/Greenways	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00051	Park Imp/Shelters	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	Gallimore Dairy Rd Widen (Sidewalks)	0	0	0	0	0	\$100,000	\$100,000
CIP-00053	Mast Arm Replacement (in operating)	0	0	\$30,000	\$30,000	\$30,000	\$35,000	\$125,000
CIP-00054	Youth Athletic Facilities	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
CIP-00055	Park Impr/Outdoor Courts	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00056	Golf Course Imp/Greens Restoration	\$35,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$235,000
CIP-00057	Bldg Imp/Restrooms (Camp Ann)	0	0	\$145,000	0	0	0	\$145,000
CIP-00062	Golf Cour Imp- Wash Pit	0	0	\$100,000	0	0	0	\$100,000
CIP-00063	Park Imp/Parking Lots	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00084	Motorization - Overstage Elect/Rigging	0	0	0	\$300,000	0	0	\$300,000
CIP-00087	Campground Improvements	0	0	\$160,000	\$160,000	\$160,000	0	\$480,000
CIP-00088	Skateboard Park	0	0	\$200,000	0	0	0	\$200,000
CIP-00089	Land Development & Inspection Sys.*	\$300,000	0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
CIP-00090	Youth Ath Fac./Track Resurface	0	0	0	\$75,000	0	0	\$75,000
CIP-00091	GIS Base Mapping Program	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
CIP-00123	Feas. Study Gallimore Dairy Rd Corridor	0	0	0	0	0	\$150,000	\$150,000

City of High Point - Capital Improvement Program
General Capital Projects Summary - by Funding Source
FY 2010-2014

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00126	Interchange Modification Feasib. Study	0	0	\$100,000	0	0	0	\$100,000
CIP-00129	Bridge Replacement (match)	0	0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,000,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$325,000	\$325,000	\$325,000	0	0	0	\$975,000
CIP-00143	Skeet Club Road Widening	0	0	0	0	0	\$425,000	\$425,000
CIP-00148	Building Improvements (P&R)	\$125,000	0	\$60,000	\$60,000	\$60,000	\$60,000	\$365,000
CIP-00160	Firefighter Tracking Safety System	0	0	\$20,000	\$330,000	0	0	\$350,000
CIP-00162	High Point Greenway (+ Other-Federal)	0	0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
CIP-00171	Sound System Upgrade	0	0	\$200,000	0	0	0	\$200,000
CIP-00198	Feas. Study, South Main St Gateway	0	0	\$100,000	0	0	0	\$100,000
CIP-00200	Roadway Improvs, Fairfield Rd Corridor	0	0	0	\$125,000	0	\$100,000	\$225,000
CIP-00202	Imaging Application	0	0	\$300,000	0	0	0	\$300,000
CIP-00206	Security System Enhancement	0	0	0	0	\$200,000	0	\$200,000
CIP-00209	Bridge Re-inspection/Repairs	0	0	\$20,000	\$20,000	\$20,000	\$20,000	\$80,000
CIP-00215	Park Imp/Washington Terrace Storage	0	0	\$50,000	0	0	0	\$50,000
CIP-00216	Park Imp/Washington Terrace Pool*	\$215,000	\$210,000	\$215,000	0	0	0	\$425,000
CIP-00217	RFID for Library Materials	0	0	\$329,040	0	0	0	\$329,040
CIP-00262	Public Library Seating	0	0	\$103,110	0	0	0	\$103,110
CIP-00264	Public Library Meeting Rm Furnishings	0	0	\$42,359	0	0	0	\$42,359
CIP-00266	Public Library Additional Seating	0	0	\$53,884	0	0	0	\$53,884
CIP-00284	Parking Facility Improvements	0	0	0	\$75,000	0	0	\$75,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	\$50,000	0	0	\$50,000
CIP-00293	Washington Dr/N. Main Design	0	\$200,000	0	0	0	0	\$200,000
CIP-00294	Kivett/English conversion Design	0	0	\$300,000	0	0	0	\$300,000
CIP-00296	Green/Russell Conversion Design	0	0	\$300,000	0	0	0	\$300,000
CIP-00007	High Point Dog Park	0	0	\$100,000	0	0	0	\$100,000
CIP-00008	Downtown Transportation Terminal	\$105,207	0	0	0	0	0	\$105,207
General Government		\$1,640,207	\$1,090,000	\$7,373,393	\$4,322,380	\$2,985,000	\$3,175,000	\$19,920,980
*Was taken during budget reduction.								
GO Bonds/Two-Thirds								
CIP-00094	Police Facility	0	0	0	0	\$41,578,377	0	\$41,578,377
CIP-00243	Police Firing Range Classroom	0	0	0	\$1,600,000	0	0	\$1,600,000
GO Bonds/Two-Thirds		0	0	0	\$1,600,000	\$41,578,377	0	\$43,178,377
GO Bonds/Unauthorized								
CIP-00025	Fire Dept. Burn Bldg	0	0	0	\$400,000	\$1,600,000	0	\$2,000,000
CIP-00034	Oak Hollow Golf Course Renovation	0	0	0	\$2,750,000	0	0	\$2,750,000
CIP-00039	Construction of Sidewalks (city streets)	0	0	0	0	\$250,000	\$250,000	\$500,000

**City of High Point - Capital Improvement Program
General Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00041	Triangle Lake Rd Widening	0	0	0	\$500,000	\$1,000,000	\$5,500,000	\$7,000,000
CIP-00067	Theatre Renovation	0	0	\$500,000	\$5,500,000	\$5,500,000	0	\$11,500,000
CIP-00086	Northside Police Sub-Station	0	0	\$1,860,715	0	0	0	\$1,860,715
CIP-00096	Fire Station #7 Repl. - Gordon St.	0	0	\$625,000	\$2,250,000	0	0	\$2,875,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	0	0	0	0	\$625,000	\$2,250,000	\$2,875,000
CIP-00098	Fire Station #14 (W. Lexington)	0	0	0	\$125,000	\$2,250,000	0	\$2,375,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	0	0	0	\$500,000	\$1,500,000	\$10,500,000	\$12,500,000
CIP-00173	Fire Dept. Admin. Offices	0	0	\$625,000	\$2,250,000	0	0	\$2,875,000
CIP-00174	Fire Station #6 - Springfield Rd.	0	0	0	0	\$625,000	\$2,250,000	\$2,875,000
CIP-00175	Fire Station #8 (English Rd near Burton)	0	0	0	\$625,000	\$2,250,000	0	\$2,875,000
CIP-00271	Training Center Improvement	0	0	\$300,000	0	0	0	\$300,000
CIP-00274	Theatre Equipment Replacements	0	0	0	0	0	\$750,000	\$750,000
CIP-00283	NC 68/US 311 Interchange	0	0	0	0	\$500,000	\$750,000	\$1,250,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	0	\$300,000	\$150,000	\$450,000
CIP-00000	Athletic Complex - Parking Lot (north)	0	0	\$750,000	0	0	0	\$750,000
CIP-00000	Ath Complex Concessions & Restrooms	0	0	\$600,000	0	0	0	\$600,000
CIP-00000	Simeon Stadium Improvs. (CHP portion)	0	0	\$1,650,000	0	0	0	\$1,650,000
GO Bonds/UnAuthorized		0	0	\$6,910,715	\$14,900,000	\$16,400,000	\$22,400,000	\$60,610,715
Installment Contracts								
CIP-00044	Mobile Breathing Air Unit Repl. (refill trk)	0	0	\$310,000	0	0	0	\$310,000
CIP-00111	Engine #1	0	0	\$500,000	0	0	0	\$500,000
CIP-00119	Engine #6	0	0	0	0	\$500,000	0	\$500,000
CIP-00121	Engine #11	0	0	\$500,000	0	0	0	\$500,000
CIP-00167	Engine #8	0	0	0	\$500,000	0	0	\$500,000
CIP-00168	Engine #13	0	0	0	\$500,000	0	0	\$500,000
CIP-00172	Engine #9	0	0	\$500,000	0	0	0	\$500,000
CIP-00189	Engine #3	0	0	0	0	\$500,000	0	\$500,000
CIP-00212	Ladder #13	0	0	0	0	0	\$1,250,000	\$1,250,000
CIP-00213	Ladder #12	0	0	\$875,000	0	0	0	\$875,000
CIP-00222	Squad #8	0	0	0	0	0	\$200,000	\$200,000
CIP-00223	Squad #1	0	0	0	0	0	\$200,000	\$200,000
Installment Contracts		0	0	\$2,685,000	\$1,000,000	\$1,000,000	\$1,650,000	\$6,335,000
Other - Federal								
CIP-00162	High Point Greenway - Omnibus	0	\$95,000	0	0	0	0	\$95,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	0	\$1,300,000	\$1,300,000	\$1,950,000	\$1,950,000	\$18,300,000	\$24,800,000
Other - Federal		0	\$1,395,000	\$1,300,000	\$1,950,000	\$1,950,000	\$18,300,000	\$24,895,000
Other Local Government (Guilford County)								
CIP-00018	Downtown Improve. "Streetscape"	0	\$40,000	\$40,000	\$40,000	\$40,000	0	\$160,000
CIP-00000	Simeon Stadium Improvs (School Board)	0	0	\$2,000,000	0	0	0	\$2,000,000
Other Local Government (Guilford)		0	\$40,000	\$2,040,000	\$40,000	\$40,000	0	\$2,160,000

**City of High Point - Capital Improvement Program
General Capital Projects Summary - by Funding Source
FY 2010-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
State/Federal Agency (NCDOT)								
CIP-00029	Dillion Rd Park Development	0	0	\$200,000	0	0	0	\$200,000
CIP-00033	Communication Equipment	0	0	\$10,000	0	0	0	\$10,000
CIP-00048	Park Imp/Greenways	0	0	\$30,000	\$30,000	\$30,000	\$30,000	\$120,000
CIP-00052	Gallimore Dairy Rd Wide (Sidewalks)	0	0	0	0	0	\$6,350,000	\$6,350,000
CIP-00132	Railroad Depot Reno - Retain Wall (LDG)	0	0	\$1,200,000	\$1,200,000	0	0	\$2,400,000
CIP-00143	Skeet Club Road Widening	0	0	\$9,500,000	\$9,500,000	\$9,500,000	\$21,875,000	\$50,375,000
CIP-00162	High Point Greenway	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00200	Roadway Improvs, Fairfield Rd Corridor	0	0	0	0	0	\$18,700,000	\$18,700,000
CIP-00225	US311 Bypass - Bus I85 to South of I85	0	\$60,000,000	\$50,000,000	\$50,000,000	\$50,000,000	0	\$210,000,000
CIP-00283	NC 68/US 311 Interchange	0	0	0	0	0	\$11,250,000	\$11,250,000
CIP-00285	Traffic Signal System Upgrades	0	0	0	0	0	\$5,000,000	\$5,000,000
State/Federal Agency (NCDOT)		0	\$60,000,000	\$61,140,000	\$60,930,000	\$59,730,000	\$63,405,000	\$305,205,000
401-General Capital Projects Funds		\$1,640,207	\$62,525,000	\$81,449,108	\$84,742,380	\$123,683,377	\$108,930,000	\$462,305,072

*FY2008-2009 Adopted total was reduced by \$665,000 during budget reduction Jan. 2009.

**City of High Point - Capital Improvement Program
Water Capital Projects Summary - by Funding Source
FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
421-W&S Capital Projects Fund								
CIP-00000	NCDOT-Relocate Kivett Dr. W/S Utilities	\$400,000	0	0	0	0	0	\$400,000
CIP-00010	Rehab Heating & Air Ward Plant	0	0	\$250,000	0	0	0	\$250,000
CIP-00011	Incinerator Cont Emissions Monitor Sys.	0	\$250,000	0	0	0	0	\$250,000
CIP-00013	NCDOT US Bypass 311 (B85-185)	\$450,000	\$125,000	0	0	0	0	\$575,000
CIP-00020	Roof Replacement Ward WTP	0	0	\$155,000	0	0	0	\$155,000
CIP-00021	Kennedy Outfall	0	0	0	\$200,000	0	0	\$200,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$150,000	\$160,200	\$160,200	\$160,200	\$160,200	\$160,200	\$951,000
CIP-00113	Obsolete Sewer Lines	\$1,000,000	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,750,000
CIP-00125	Sewer System Improvements	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00127	Water/Sewer Developer Reimb	\$250,000	\$150,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,400,000
CIP-00128	Tanglewood Pump Station Repl	0	0	0	\$450,000	0	0	\$450,000
CIP-00136	Water System Improvements	\$150,000	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000	\$775,000
CIP-00139	Willard Dairy Road 12" Water Main	0	0	0	0	\$100,000	\$50,000	\$150,000
CIP-00140	Kendale Avenue 8" Water Main	0	0	0	\$60,000	\$160,000	0	\$220,000
CIP-00144	Alum Sludge Removal	\$290,000	\$290,000	\$300,000	\$300,000	\$315,000	\$315,000	\$1,810,000
CIP-00145	Obsolete Water Lines	\$1,000,000	\$1,000,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$8,000,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$250,000	\$125,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,375,000
CIP-00203	McKinley Lift Station	0	\$250,000	0	0	0	0	\$250,000
CIP-00208	Corporation Dr lift station	0	0	\$505,000	0	0	0	\$505,000
CIP-00221	Bethel Drive Lift Station	0	0	0	\$600,000	0	0	\$600,000
CIP-00235	Westside Flow Equalization Basins Upg	0	0	\$75,000	0	0	0	\$75,000
CIP-00237	Sludge Holding Tank No. 1 & 2	0	0	\$40,000	0	0	0	\$40,000
CIP-00239	Solids Building Heating System	0	0	0	0	0	\$85,000	\$85,000
CIP-00240	Centrifuge Cake Hopper (Drive Thru)	0	0	0	\$115,000	0	0	\$115,000
CIP-00241	Ash Slurry Replacement Line	0	\$155,000	0	0	0	0	\$155,000
CIP-00278	NCDOT Corp/Surrett Wide (W/S Utilities)	0	0	\$262,500	\$262,500	0	0	\$525,000
	Water & Sewer Revenue	\$4,140,000	\$3,855,200	\$5,097,700	\$5,747,700	\$4,335,200	\$4,210,200	\$27,386,000
Revenue Bonds								
CIP-00000	PTRWA WTP Phase 1	\$13,500,000	0	0	0	0	0	\$13,500,000
CIP-00000	NW Sewer System Improvs Phase 1,2,3	\$3,337,000	0	0	0	0	0	\$3,337,000
CIP-00000	Corbett A&B Outfalls	\$2,750,000	0	0	0	0	0	\$2,750,000
CIP-00000	City Lake Raw Water Line (Contract #2)	\$2,600,000	0	0	0	0	0	\$2,600,000
CIP-00000	NW Water System Improvs Phase 1	\$2,179,250	0	0	0	0	0	\$2,179,250
CIP-00000	Kindergarden 1A Outfall	\$1,475,000	0	0	0	0	0	\$1,475,000
CIP-00000	Deep River Segment 6	\$1,000,000	0	0	0	0	0	\$1,000,000
CIP-00000	Incinerator Heat Exchanger	\$600,000	0	0	0	0	0	\$600,000
CIP-00000	Haarvey Rd 16" Water Main (3,000 LF)	\$375,000	0	0	0	0	0	\$375,000
CIP-00000	Old Winston Rd Widening - W/S	\$500,000	0	0	0	0	0	\$500,000
CIP-00000	Tarrant Rd. 12" Water Main	\$200,000	0	0	0	0	0	\$200,000

**City of High Point - Capital Improvement Program
Water Capital Projects Summary - by Funding Source
FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
CIP-00016	Kivett Dr.-Groometown Rd 8" Water Main	0	0	0	0	0	\$700,000	\$700,000
CIP-00027	Gallimore Dairy Rd Wide (W/S Utilities)	0	0	0	0	0	\$750,000	\$750,000
CIP-00028	Jamestown-Bypass Impr (W/S Utilities)	0	0	0	0	0	\$790,000	\$790,000
CIP-00066	NCDOT-W.Hartley Dr (W/S Utilities)	0	\$850,000	0	0	0	0	\$850,000
CIP-00068	Kearns Loop Re-hab	0	0	\$400,000	\$3,600,000	0	0	\$4,000,000
CIP-00070	Repl. Centrifuges - Eastside Plant	0	0	\$1,200,000	0	0	0	\$1,200,000
CIP-00071	Triangle Lake Rd Wide (W/S Utilities)	0	0	\$500,000	0	0	0	\$500,000
CIP-00072	Ensley Outfall 2B	0	0	\$1,500,000	0	0	0	\$1,500,000
CIP-00073	Westside Treatment Plt Upg-Constr	\$11,500,000	\$12,000,000	\$10,000,000	\$10,500,000	\$11,000,000	0	\$55,000,000
CIP-00074	Sludge Feed Pumps	0	0	\$1,100,000	0	0	0	\$1,100,000
CIP-00076	Lindsay St. Widening (W/S Utilities)	0	\$800,000	0	0	0	0	\$800,000
CIP-00114	Incinerator Rehab	0	0	0	\$3,000,000	0	0	\$3,000,000
CIP-00137	Demolition of Basins at Kearns	0	0	0	\$600,000	0	0	\$600,000
CIP-00141	Dilworth Rd / Squire Davis Loop	0	0	0	0	\$420,000	\$420,000	\$840,000
CIP-00146	Water Sys. Inter-Connects	0	0	0	\$750,000	0	0	\$750,000
CIP-00149	NW Water System Imprs Phase 2	0	\$1,082,500	0	0	0	0	\$1,082,500
CIP-00150	NW Water System Imprs Phase 3	0	0	0	0	\$1,790,000	0	\$1,790,000
CIP-00163	NCDOT Johns St/Sandy Ridge Rd Wide	0	0	0	0	0	\$3,200,000	\$3,200,000
CIP-00164	Randleman Line to Ward - Phase II	0	0	0	0	\$7,000,000	0	\$7,000,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	0	0	\$1,440,000	\$1,440,000	\$1,440,000	0	\$4,320,000
CIP-00190	Rich Fork Outfall 2A & 3	0	0	\$300,000	\$2,100,000	0	0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	0	0	0	\$550,000	\$250,000	0	\$800,000
CIP-00205	Old Thomasville Rd Lift Station	0	0	\$450,000	0	0	0	\$450,000
CIP-00226	NW Sewer System Improvs Future 3	0	0	0	0	\$972,000	0	\$972,000
CIP-00228	Registers Creek Lift Station	0	0	\$1,500,000	0	0	0	\$1,500,000
CIP-00234	Conversion to Chloramines	0	\$500,000	0	0	0	0	\$500,000
CIP-00238	Phosphorus/Ammonia Side Stream Reduction (Eastside)	0	0	0	0	0	\$3,800,000	\$3,800,000 0
CIP-00259	Ward Plant Electrical Rehab.	0	0	0	0	0	\$1,000,000	\$1,000,000
CIP-00269	Wayne St. Outfall	0	0	0	0	0	\$2,000,000	\$2,000,000
CIP-00270	Melbourne Heights Outfall	0	0	0	0	0	\$1,700,000	\$1,700,000
CIP-00276	Randleman Line to Ward - Phase 1	0	\$6,000,000	0	0	0	0	\$6,000,000
CIP-00290	1M Gal Elevated Tank & BPS at Ward Plt	0	\$5,000,000	0	0	0	0	\$5,000,000
Revenue Bonds		\$40,016,250	\$26,232,500	\$18,390,000	\$22,540,000	\$22,872,000	\$14,360,000	\$144,410,750
Enterprise Funds - W&S Capital Projects Fund		\$44,156,250	\$30,087,700	\$23,487,700	\$28,287,700	\$27,207,200	\$18,570,200	\$171,796,750

**City of High Point - Capital Improvement Program
Electric Capital Projects Summary - by Funding Source
FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Electric Revenue								
CIP-00069	New LTC Transformer for North Subst	0	0	0	\$1,331,000	0	0	\$1,331,000
CIP-00058	Load Management	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$888,000
CIP-00166	Overhead to Underground Conversion	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00026	Automated Meter Reading Initiative	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00000	Southeast Substation	\$300,000	0	0	0	0	0	\$300,000
CIP-00000	Cayenta Software	\$100,000	0	0	0	0	0	\$100,000
CIP-00195	Northeast Substation	\$1,017,500	0	0	0	0	0	\$1,017,500
CIP-00227	North Substation Modifications	0	\$375,000	\$300,000	0	0	0	\$675,000
CIP-00116	Skeet Club Road Widening	\$1,020,000	0	0	0	0	0	\$1,020,000
CIP-00115	Conversion of Russell St. Subst to 100kv	0	0	\$1,000,000	\$1,365,000	0	0	\$2,365,000
CIP-00080	Burton Substa 100KV Trans Repl.	0	0	\$875,000	\$280,000	0	0	\$1,155,000
CIP-00079	Conversion of Linden Substa to 100KV	0	0	\$695,000	0	\$2,000,000	0	\$2,695,000
CIP-00081	New Jackson Lake Transformer	0	0	0	0	\$1,331,000	0	\$1,331,000
CIP-00255	Filter Substation Second Transformer	0	0	0	0	0	\$1,000,000	\$1,000,000
CIP-00256	West End/Phillips Substation Expansion	0	0	0	0	0	\$2,508,000	\$2,508,000
Electric Revenue		\$3,395,500	\$1,333,000	\$3,828,000	\$3,934,000	\$4,289,000	\$4,466,000	\$21,245,500
Enterprise Funds - Electric Fund		\$3,395,500	\$1,333,000	\$3,828,000	\$3,934,000	\$4,289,000	\$4,466,000	\$21,245,500



**City of High Point - Capital Improvement Program
 Parking Capital Projects Summary - by Funding Source
 FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Enterprise Funds - Parking Revenue								
CIP-00207	Parking Garage Repair	0	0	0		\$75,000	\$150,000	\$300,000
	Parking Revenue	0	0	0		\$75,000	\$150,000	\$300,000
	651-Parking Fund	0	0	0	0	\$75,000	\$150,000	\$300,000

**City of High Point - Capital Improvement Program
Landfill Capital Projects Summary - by Funding Source
FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Enterprise Funds - Landfill Revenue								
CIP-00005	Baler Repls - #1 & #2 (operating)	0	0	\$320,000	0	\$400,000	0	\$720,000
CIP-00006	Landfill Administrative Offices	0	0	\$150,000	\$100,000	0	0	\$250,000
CIP-00024	Kersey Valley Landfill Phase IV	\$1,500,000	\$2,857,500	0	0	0	0	\$4,357,500
CIP-00122	Landfill Develop - Land Purchase	\$250,000	0	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
CIP-00219	Tub Grinder Replacement (operating)	0	0	0	0	0	0	0
CIP-00277	MRF Facility Improvements	0	\$232,750	\$100,000	0	0	0	\$332,750
	Landfill Revenue	\$1,750,000	\$3,090,250	\$820,000	\$350,000	\$650,000	\$250,000	\$6,910,250
	661-Landfill Operations Fund	\$1,750,000	\$3,090,250	\$820,000	\$350,000	\$650,000	\$250,000	\$6,910,250

**City of High Point - Capital Improvement Program
Stormwater Capital Projects Summary - by Funding Source
FY 2009-2014**

Project	Description	Adopted 2008-2009	Budget Year 2009-2010	2010-2011	2011-2012	2012-2013	2013-2014	Total Planned
Enterprise Funds - Stormwater Revenue								
CIP-00134	Storm Water Projects - Routine Projects	\$200,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,950,000
	671-StormWater Operations Fund	<u>\$200,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$1,950,000</u>



CAPITAL PROJECT ORDINANCES

Capital project ordinances authorize the construction or acquisition of major capital and continue in effect for the life of the project that extends over more than one fiscal year and do not require re-appropriation each fiscal year.

The information presented below represents the status of our currently authorized capital project ordinances as of March 31, 2009.

Statement of Financial Activity From Inception to March 31, 2009

Project	Budget	Revenues	Expense	Unexpended Balance
<u>GO Bond Projects</u>				
Barrow Road Widening	6,740,578	6,740,578	6,128,290	612,288
West Hartley Drive Ext.	6,500,000	6,500,000	1,214,678	5,285,322
Old Winston Road Widening	6,400,000	6,400,000	1,558,942	4,841,058
Library Expansion & Renov.	6,060,000	6,060,000	6,057,613	2,387
Lindsay Street Widening	6,005,000	6,005,000	62,451	5,942,549
Oakview Road Widening	4,000,000	4,000,000	4,042,891	(42,891)
Kivett Gateway	3,250,000	3,250,000	2,339,863	910,137
Deep River Rd/Eastchester Inter.	3,000,000	3,000,000	395,146	2,604,854
Station #3 Relocate/Rotary	2,625,000	2,625,000	2,578,521	46,479
Station #4 Repl/N. Main/Hartley)	2,500,000	2,500,000	2,186,747	313,253
Recreation North - Deep River	2,000,000	2,000,000	1,547,083	452,917
Recreation South - Allen Jay	2,000,000	2,000,000	1,822,829	177,171
Intersection Improvements '04	1,972,605	1,972,605	899,197	1,073,408
Penny Rd Ext NC68/Premier	1,650,177	1,650,177	1,573,431	76,746
Park Land Acquisition	1,500,000	1,500,000	396,014	1,103,986
Fire Facilities Renov & Improvs. - Logie	1,393,882	1,393,882	186,906	1,206,976
Parks Development	1,000,000	1,000,000	898,503	101,497
Willard Dairy Road	798,520	798,520	810,489	(11,969)
Oak Hollow Marina Bldg Improv.	280,000	280,000	443,977	(163,977)
Stormwater - Ray Street	6,261,254	6,261,254	55,915	6,205,339
Stormwater Management	3,628,743	3,628,743	1,152,308	2,476,435
Stormwater - Jacobs Place 1,2 & 3	2,512,162	2,512,162	422,756	2,089,406
<u>Two Third Bond Projects</u>				
School Park Rd. Improvements	2,000,000	2,000,000	1,668,140	331,860
Pendleton Street Extension	2,000,000	2,000,000	1,526,946	473,054
Firing Range Improvements	500,000	500,000	22,860	477,140
Miracle Field	500,000	500,000	390,972	109,028
<u>Water/Sewer GO & Revenue Bond Projects</u>				
Eastside Waste Treatment-1997	54,068,000	54,068,000	53,991,244	76,757
Westside WWTP Upgrade	12,600,000	12,600,000	12,592,744	7,256
PTRWA-High Point Contributions	11,970,637	11,970,637	-	11,970,637
Sewer Rehab - Outfall	9,902,000	9,902,000	9,301,782	600,218
Deep River Section 5	6,350,000	6,350,000	5,057,392	1,292,608

CAPITAL PROJECT ORDINANCES (continued)

From Inception to March 31, 2009

<u>Project</u>	<u>Budget</u>	<u>Revenues</u>	<u>Expense</u>	<u>Unexpended Balance</u>
<u>Water/Sewer GO & Revenue Bond Projects (contd)</u>				
Kindergarden Section 1A,1B,1C	5,325,000	5,325,000	3,777,816	1,547,184
Kool Pool Section 1	4,677,388	4,677,388	4,707,762	(30,374)
NW Sewer Sys Imp Phase 1	3,425,000	3,425,000	3,333,389	91,611
NW Sewer Sys Imp Phase 1&2	1,442,000	1,442,000	60,000	1,382,000
City Lake Raw Waterline Repl.	2,800,000	2,800,000	2,619,163	180,837
Deep River Section 6	2,750,000	2,750,000	1,598,278	1,151,722
City Lake Raw Waterline Contract 2	2,600,000	2,600,000	2,107,375	492,625
Kool Pool Section 2	2,252,441	2,252,441	2,041,874	210,567
City Lake Raw Water Pump	2,230,000	2,230,000	1,672,249	557,751
NW Water Sys Imp Phase 1	2,179,250	2,179,250	245,551	1,933,699
Oakview Utilities Relocate	934,397	934,397	928,357	6,040
Incinerator Heat Exchanger	600,000	600,000	574,000	26,000
Old Winston Rd Utilities Line Reloc	500,000	500,000	-	500,000
Harvey Rd 16" Water Main	375,000	375,000	280	374,720
Tarrant Rd 12" Water	200,000	200,000	778	199,222
Ward Chloramines Conversion	-	-	27,200	(27,200)
Randleman Water Mains & Tank	-	-	772,764	(772,764)
NW Water Sys Imp Phase 2	-	-	80,000	(80,000)

Glossary of Frequently Used Terms

-A-

Account Number - the accounting designation for revenue and expenditure line items. The account number consists of a two-digit fund number, a two-digit department number, a three digit activity number, a three-digit sub-activity number, a two-digit object source code, and a four-digit line item object cost code.

Accrual Accounting - a basis of accounting in which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Activity - a level of budgeting, which identifies a particular program or service within a department. Contained within an activity budget may be one or more sub-activity budgets.

Adopted Budget - the official expenditure plan adopted by the City Council for a fiscal year.

Ad Valorem Taxes - commonly known as property taxes. For most governments, it is the single greatest revenue source. Taxes are levied at the stated tax rate both real and personal property according to the valuation.

Appropriated Fund Balance - revenue appropriated from existing fund balance to help fund expenditures in a given fiscal year.

Appropriation - an authorization by the governing board to make expenditures and incur obligations for specific purposes.

Assessed Valuation - the total value established for real property and used as the basis for levying property taxes.

-B-

Balanced Budget - the situation that exists when total anticipated revenues are equal to total planned expenditures. The State of North Carolina requires a balanced budget.

Benchmarking - the identification of best-in-class performers, the comparison of local performance outputs and results with those of top performers, the analysis of practices that account for any performance gaps, and the development and implementation of strategies to adjust the gap in one's favor.

Benefits - mandated employee benefits and other programs such as health insurance, which benefit the employee and their family.

Bond - a written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.

Glossary, continued

Bond Anticipation Note - short-term, interest-bearing notes issued by the City in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Bond Referendum - an election in which voters pass or defeat a proposal by the City government to issue debt in the form of interest bearing notes.

Budget - a comprehensive financial plan of operation for a specified period of time containing an estimate of proposed expenditures and the means of financing them. In the State of North Carolina it is mandated that a balanced budget be produced, i.e. revenue equals expense.

Budget Calendar - the schedule for completion of the various tasks involved in the preparation, submission, and adoption of the fiscal year annual operating budget for the City.

Budget Message - a formal letter of transmittal contained in the proposed budget document prepared by the City Manager and addressed to the governing board which contains the City Manager's views and recommendations on the City's operation for the coming fiscal year.

Budget Ordinance - the legal document approved by the governing board that establishes the spending authority for the City.

-C-

Capital Asset - facilities and equipment that are tangible assets having a significant value (\$500 or greater) and a useful life of one year or more.

Capital Improvement Program - a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement program (CIP).

Capital Outlay - budgeted expenditures of at least \$500 for tangible items with a useful life of at least one year.

Capital Project Fund - a fund used to account for expenditures for major construction and acquisition projects that are not accounted for in other funds and are anticipated to be completed in one year.

Capital Project Ordinance - authorizes a major capital expenditure and continues in effect for the life of the project. It is characteristic that the types of projects covered by a capital project ordinance span several years due to the scope of work being performed. The ordinance specifies the funding and line item expenditures for the project.

Glossary, continued

Capital Reserve Fund - a fund established for the purpose of receiving transfers of moneys from other funds (usually enterprise funds) in order to build fund balance for a specific future outlay of capital.

Cash Equivalents - highly liquid investments with maturities of three months or less when purchased to be cash or cash equivalents, or demand deposits.

Central Services Fund - a fund used to account for goods and services provided by one department to other departments on a cost reimbursement basis, such as print shop services or warehousing.

Community Development Block Grant Fund - used to account for revenues and expenses derived from the Community Development Block Grant Entitlements to the City.

Contingency - an appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures.

Core City Plan - A plan for guiding the development, redevelopment and revitalization of neighborhoods as outlined in the Core City Plan developed in 2006 and adopted by the City Council on February 8, 2007. The public-private partnership Plan's purpose is designed to define and improve the physical, economic and social fabric of the downtown and surrounding neighborhood, institutional, commercial, and industrial areas. The City contributes funding to the plan annually.

-D-

Debt Service - Moneys required for payment of principal and interest and other associated expenses on outstanding bond debt.

Deferred Revenues - Revenues submitted to the City before the eligibility requirements are recorded and reported.

Department - a major operating budget area of the City, which includes overall management for an activity, or group of related activities with possibly one or more sub-activities.

-E-

Effectiveness Measures - the level of satisfaction of the services being delivered or the extent to which pre-determined goals and objectives have been reached. Effectiveness indicators more accurately measure the QUALITY of service output to know whether a program or service is accomplishing what was intended.

Glossary, continued

Efficiency Measures - the units of service produced (OUTPUT) per amount of resources expended (INPUT). Indicates how well a government is performing the things it is doing. This measure is a good indicator of how reasonable service costs are - the ratio of quantity of service provided to the cost, in dollars or labor.

ElectriCities - a not-for-profit government service organization representing cities, towns and universities that own electric distribution systems. Today, ElectriCities represents more than 90 members in North Carolina, South Carolina and Virginia.

Glossary, continued

Encumbrance - an obligation in the form of a purchase order or a contract, which is chargeable to an appropriation and for which a part of the appropriation is reserved. It becomes an expenditure when paid.

Enterprise Fund - a fund established to account for the operation of facilities and services that are entirely or predominantly financed through user charges. The City's enterprise funds are Water, Sewer, Electric, Mass Transit, Parking, Landfill Facilities, and Storm Water.

Equities - Assets less liabilities of a fund.

ERP – Enterprise Resource Planning - An integrated financial and human resources solutions that help to streamline and improve public-sector business processes.

ERU – Equivalent Residential Units - a calculated methodology to determine the basis for determining the monthly storm water utility fee to be charged to the customer. The ERU per customer is determined by dividing the total of square footage of impervious surface area on the customer's property by the square footage of one ERU (2,588). The result is multiplied by the dollar amount established by City Council

Expenditure - the amount paid for goods delivered and services rendered.

-F-

Fiduciary Fund - a fund used to account for assets held by the City in a trustee or agent capacity for other agencies or organizations.

Fiscal Year - a twelve month period of time to which the annual budget applies. The City of High Point's fiscal year is from July 1 thru June 30.

Fixed Asset - tangible property owned by the City having a monetary value of \$500 or greater and a useful life of one year or more.

Fringe Benefits - funds budgeted for the City's contribution for employee benefits including retirement, health insurance, social security, and life insurance.

Glossary, continued

Fund - an independent accounting entity with a self-balancing set of accounts.

Fund Balance - the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

Full Accrual - a method used in Proprietary Funds for recording the expenditure of funds in which revenues are recorded when they are earned and expenses are recorded when a liability is incurred.

Full -Time Positions - authorized positions with the exception of law enforcement and fire employees budgeted at 2080 hours per year

Glossary, continued

-G-

GAAP - (Generally Accepted Accounting Principles) Accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The source of GAAP for state and local governments is the Governmental Accounting Standards Board.

General Capital Projects Fund - used to account for major capital expenditures (acquisition and construction) other than those financed by enterprise funds. These projects usually require one year or less for completion.

General Fund - used to account for the ordinary operations of the City, which are financed through taxes, other general revenues, and contributions, transfers, and reimbursements from other funds. Unless there is a legal accounting requirement, all activities are accounted for in the General Fund.

General Obligation Bonds - debt issued by the City that is backed by its taxing authority.

Goal - a broad statement of purpose or intent to achieve a desired state of affairs. A goal describes a desired effect on the community.

-I-

Infrastructure - the base or framework of a community that is necessary to support the orderly function of government and service delivery to communities. Examples include

water and sewer (improvements to lines, treatment plants) streets; stormwater project to name a few.

Input Measures - the amount of resources expended or consumed in the delivery of services.

Interest on Investments - revenue earned from investment of City funds with a third party.

Glossary, continued

Inter-Fund Transfers - transfers of money between accounting funds as authorized by the City Council.

Intergovernmental Revenue - revenue received by the City from federal, state, and county agencies.

Intragovernmental Revenue - revenues generated by a City department for services provided to other City departments.

-L-

Lease-Purchase Agreement - a method of financing the purchase of a fixed asset, which allows the City to spread the cost over a specified period of time.

LED Lighting – (**light-emitting diode**) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be tuned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.

LEED Certification – (**Leadership in Energy and Environmental Design**) provides independent, third-party verification that a building project is environmentally responsible, profitable and a health place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

Licenses & Permits - revenue received by the City from individuals and corporations for the purpose of conducting business or performing certain activities.

Line Item - a unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

-M-

Miracle League - A non-profit organization in High Point called “The Miracle League of High Point” for the purposes of providing opportunities for children with disabilities to play Miracle League baseball on a specially designed field. The High Point field will be funded by private donations, with the land and grading for the site provided by the City of High Point.

Mission Statement - a clear statement of the purpose and goal(s) toward which a department directs their efforts. (The reason the department exists.)

Glossary, continued

Modified Accrual - a method for recording the receipt and expenditure of funds in which revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

-N-

Non-Departmental - expenditures for purposes that are not related to a specific department.

-O-

Objective - a specific target for achievement, which represents an interim step, or progress toward a goal within a specified time span and which are measurable.

Operating Budget - the City’s financial plan for its operation for the fiscal year that outlines the proposed expenditures and revenue estimates to finance the expenditures.

Operating Expenses - Funds allocated for the day-to-day operation of the City’s services. These expenses exclude capital outlay.

Ordinance - a legislative enactment by the City Council. It has the full force of law within the City if it is not in conflict with any higher law.

Outcome Measures - the social, economic or cultural conditions that the program seeks to influence and the actual results/impacts produced by the program or service.

Output/Workload/Activity Measures - the quantity of services provided.

-P-

Part-Time Positions - authorized positions with various work schedules of 1,750 hours per year or less.

Pay As You Go Funding - a method in which annual revenue appropriations are used for funding capital projects as opposed to the issuance of long-term debt. General Fund Projects

are usually funds by an appropriation from the General Fund consisting of primarily property tax revenues. Capital Projects in Proprietary Funds are funded by the respective revenues in these funds.

Performance Measure - the quantity or level of service provided. Indicator or criterion against which users can assess the successful achievement of a service or program.

Performance Measurement - the systematic method in which city departments develops and monitors objectives that assess the outcome and effectiveness of a delivered service or program. Provides government a way of determining whether it is providing a quality service at a reasonable price. Must not be seen as a “score-keeping system”, but as a decision-making tool.

Glossary, continued

Performance Objectives - the means used to accomplish a mission. Clear targets for specific action. More detailed than the mission statement; have shorter time frames; states quantity when possible; measurable over time and reasonably achievable.

Personal Property - includes tangible property not permanently affixed to real property. Examples include vehicles, boats, trailers, and equipment.

Personal Services - salaries, wages, and fringe benefits.

Property Tax - an annual tax levied by the City Council on the value of real property to fund General Fund expenditures. The amount of revenue derived from the tax is calculated by taking the tax value of the real property, dividing it by 100, multiplying it times the tax rate, and then times the collection percent.

-R-

Real Property - land, buildings, and items permanently affixed to land or buildings.

Retained Earnings - an equity account reflecting the accumulated earnings of an enterprise fund or internal service fund.

Re-valuation – defined as the re-appraisal or re-assessment of value. In the City of High Point budget document, “revaluations” describes the process county tax collectors use to update the values of taxable real property within the city limits as well as the county.

Revenue - income received by the City from various sources used to finance its operations.

Revenue Bonds - bonds whose principal and interest are payable exclusively from the earnings of an enterprise fund. Revenue bonds are payable from identified sources of revenue and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service.

Revenue Neutral Property Tax Rate – defined by North Carolina General Statutes as the rate that is estimated to produce revenue for the next fiscal year to the revenue that would have been produced for the next fiscal year by the current property tax rate if no re-appraisal had occurred.

-S-

Special Appropriations - accounts used for outside agencies' funding, prior year workers' compensation and unemployment claims, and for expenditures not routinely appropriated in operating budgets.

Glossary, continued

Special Grants Fund - a fund established to account for revenues received from outside agencies or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration. Revenues received are from federal, state, and local sources.

Sub-Activity - a level of budgeting, which identifies a specific area of work necessary for performing a budgeted activity.

-T-

Tax Base - the total assessed valuation of real property within the city limits.

Tax Levy - the total amount of revenue to be raised from the property tax levied by the City Council in the annual budget ordinance.

Tax Rate - the amount of tax per \$100 of assessed valuation levied by the City Council.

TIP - Transportation Improvement Program for the N.C. state Department of Transportation.

-U-

User Charges - the payment of a fee for receipt of a service provided by the City.

-V-

Valuation - the tax value of real property as determined by the Guilford County tax assessors every eight years. The property valuation is multiplied by the tax rate per \$100 of valuation to arrive at the tax bill for a particular piece of taxable property.

**City of High Point
Accounting Unit
and
Acronym Directory**

This acronym directory consists of two sections, each for the purpose of defining the use of three-letter abbreviations. The two sections distinguish between the Uniform List of Department Acronyms and Other Acronyms, each type found throughout the CHP adopted budget document.

UNIFORM LIST OF DEPARTMENT ACRONYMS

The acronyms used for identification purposes in the former financial management system have been replaced with accounting units. Budgets, both revenue and expense are identified by a 6-digit accounting unit number. The first 3 digits identify the fund for the accounting unit. Each division within a department is assigned an accounting unit.

A listing of accounting units is shown in department order as they appear in the budget document.

<u>General Fund</u>		
<u>Accounting</u>	<u>Department</u>	<u>Division</u>
Unit #		
101101	Governing Body	City Council
101102	Governing Body	City Clerk
101111	City Management	City Manager
101112	City Management	Budget and Evaluation
101121	City Management	City Attorney
101131	City Management	Public Information
101141	City Management	Human Relations
101231	City Management	Engineering Services
101241	City Management	Information Technology Services
101242	City Management	Communications Center
101245	City Management	Systems Project Administration
101511	City Management	Economic Development
101541	City Management	Core City Project
101211	Human Resources	Administration
101212	Human Resources	Safety & Health
101221	Financial Services	Administration
101222	Financial Services	Accounting
101223	Financial Services	Treasury Services
101224	Financial Services	Purchasing
101311	Police	Chief's Office
101312	Police	Administration Bureau
101313	Police	Field Operations-South
101314	Police	Field Operations-North

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit #	<u>Department</u>	<u>Division</u>
<u>General Fund Contd.</u>		
101351	Fire	Administration
101352	Fire	Suppression
101521	Planning	Planning
101522	Building Inspections	Building Inspections
101611	Transportation	Administration
101612	Transportation	Signs & Markings
101613	Transportation	Traffic Signals
101614	Transportation	Computerized Signal System
101262	Transportation	Depot Maintenance
101711	Public Services	Administration
101712	Public Services	Environmental Services
101713	Public Services	Cemeteries
101714	Public Services	Street Maintenance
101493	Workforce Study	Community Development & Housing
101534	Community Development	Community Development & Housing
101411	Parks and Recreation	Administration
101421	Parks and Recreation	Recreation Programs
101431	Parks and Recreation	Special Facilities
101441	Parks and Recreation	Parks
101451	Library	Administration
101452	Library	Technical Services
101453	Library	Building Maintenance
101454	Library	Children Services
101445	Library	Research Services
101456	Library	Business Research Services
101457	Library	Reader's Services
101458	Library	Media Arts
101459	Library	Lending Services
101471	Theatre	Administration
101472	Theatre	Box Office
101473	Theatre	Technical Services
101474	Theatre	Building Maintenance
101491	Special Appropriations-General	Special Appropriations-General
101911	Transfers and Reimbursements	Transfers and Reimbursements
101991	General Contingency	General Contingency

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit #	<u>Department</u>	<u>Division</u>
<u>Debt Service Fund</u>		
201950	General Debt Service	Bond Anticipation Notes-General
201951	General Debt Service	Street Improvements-1986 Authorization
201952	General Debt Service	Library Improvements-1989 Authorization
201953	General Debt Service	2/3s Bond Authorization 1989
201954	General Debt Service	General Debt Service-2003 Refunding
201955	General Debt Service	General Debt Service-1993 Authorization
201956	General Debt Service	General Debt Service-1997 Authorization
201957	General Debt Service	Motorola System Upgrade
201958	General Debt Service	Public Impr Series 2004 Authorization
201959	General Debt Service	G.O. Refunding Series 2005
201960	General Debt Service	Transportation Terminal Loan
<u>General Capital Projects Fund</u>		
401240	General Capital Projects	Communication & Information Services Projects
401260	General Capital Projects	Facilities Maintenance Projects
401310	General Capital Projects	Police Projects
401410	General Capital Projects	Parks & Recreation Projects
401470	General Capital Projects	Theatre Projects
401520	General Capital Projects	Base Mapping
401610	General Capital Projects	Transportation Projects
401710	General Capital Projects	Public Services Projects
<u>Water - Sewer Fund</u>		
421779	Water and Sewer Capital Projects	Water and Sewer Capital Projects
621751	Water - Sewer Operating	Administration
621752	Water - Sewer Operating	Eastside Plant
621753	Water - Sewer Operating	Westside Plant
621754	Water - Sewer Operating	Mains
621755	Water - Sewer Operating	Kearns Plant
621756	Water - Sewer Operating	Laboratory Services
621757	Water - Sewer Operating	Maintenance Services
621758	Water - Sewer Operating	Frank L. Ward Plant
621759	Water - Sewer Operating	W/S - Residuals Management
621760	Water - Sewer Operating	Pump Stations
621761	Water - Sewer Operating	Other Water Facility
621762	Water - Sewer Operating	Water Industrial Pretreatment
621491	Sewer Fund	Special Appropriations - Water/Sewer
621911	Sewer Fund	Transfers and Reimbursements
621991	Sewer Contingency	Contingency
621953	Water and Sewer Debt Service	Water Debt Service - 1993 Authorization
621954	Water and Sewer Debt Service	Water Debt Service - 1997 Authorization
621955	Water and Sewer Debt Service	Guilford Co. Watershed Protection
621957	Water and Sewer Debt Service	Sewer Debt Service-1993 Authorization
621958	Water and Sewer Debt Service	Federal Revolving Loan 19195
621959	Water and Sewer Debt Service	State Revolving Loan 1995
621960	Water and Sewer Debt Service	State Revolving Loan 1995

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit #	<u>Department</u>	<u>Division</u>
621962	Water and Sewer Debt Service	Sewer Debt Service-1997 Authorization
621963	Water and Sewer Debt Service	State Revolving Loan 2001
621964	Water and Sewer Debt Service	Revenue Bonds 2004

Electric Fund

631251	Customer Service Operating	Administration
631252	Customer Service Operating	Meter Reading
631253	Customer Service Operating	Revenue Collections
631254	Customer Service Operating	Load Management, Rates, Marketing
631255	Customer Service Operating	Mailroom
631256	Customer Service Operating	Telephone Center
631257	Customer Service Operating	Water Meter Services
631258	Customer Service Operating	Dispatch
631259	Customer Service Operating	Field Services
631260	Customer Service Operating	Utility Locators
631232	Electric-Operating	Engineering
631491	Electric Fund	Special Appropriations - Water/Sewer
631781	Electric-Operating	Administration
631782	Electric-Operating	Power Supply Expense
631783	Electric-Operating	Elec. Opr. & Maint./ Warehouse Opr.
631784	Electric-Operating	Structures and Stations
631785	Electric-Operating	Lines Maintenance
631786	Electric-Operating	Street Lighting
631787	Electric-Operating	Area Outdoor Lighting
631788	Electric-Operating	Meter/Customer Installations
631795	Electric-Operating	Electric System Improvements
631799	Electric Capital Projects	Electric Capital Projects
631911	Electric Fund	Transfers and Reimbursements
631991	Electric Contingency	Contingency

Parking Fund

651631	Parking Facilities	#2-Broad Street
651633	Parking Facilities	#3-High Ave and #4-W. Commerce Facilities
651634	Parking Facilities	#1-Radisson
651639	Parking Capital Projects	Plaza Parking Garage Repairs
651952	Parking Debt Service	Parking Improvements-1986 Authorization

Landfill Fund

661741	Landfill Facilities	Landfill Operating
661742	Landfill Facilities	Municipal Recycling Facility
661749	Landfill Capital Projects	Landfill Capital Projects

Storm Water Fund

671731	Storm Water	Storm Water Maintenance
671732	Storm Water	Storm Water Capital Projects
671951	Storm Water Debt Service	Storm Water Debt Service

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit #	<u>Department</u>	<u>Division</u>
<u>Central Services Fund</u>		
501243	Central Services	Radio Repair Shop
501244	Central Services	Computer Replacement
501261	Central Services	Facility Services
501271	Central Services	Fleet Services
<u>Special Grant Fund</u>		
301999	Grant Projects	Grants Pending
<u>Community Development</u>		
302530	Community Development	Administration
<u>Other Funds</u>		
111512	Economic Development	Incentive Program
641621	Mass Transit Operating	Mass Transit
641622	Mass Transit Operating	Grants Pending
125514	HP IHF Market Authority	Market Authority

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit # <u>ACRONYMS</u>	<u>Department</u>	<u>Division</u>
CAFR	Comprehensive Annual Financial Report	
CDBG	Community Development Block Grant	
BET	Benefits Education Team is an employee led group that studies and offers suggestions to guide our employee group health and related insurance program through difficult and ever changing and challenging times. The BET has concentrated on employee and retiree wellness program plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.	
EEOC	Used to refer to the United States Equal Employment Opportunity Commission. The federal agency that provides oversight and coordination of all federal equal employment opportunity regulations, practices, and policies.	
ERP	Enterprise Resource Planning (<i>reference to glossary for definition</i>)	
FTE	Full-Time Equivalent refers to the number of employees directly involved in providing the service as approved in the annual operating budget. The number can include full and part-time workers. For High Point, a FTE equates to 2,080 hours of work per year.	
GTCC	Guilford Technical community college is a two-year accredited community college. GTCC offers certificates, one-year and two-year career-related programs, a two-year college transfer program, personal enrichment courses, a variety of adult literacy opportunities and training for business and industry. It opened in 1958 and was created as a training center designed to prepare people for jobs created by the rapid manufacturing growth of the early 1950s. Its purpose has remained basically unchanged: to give the people of Guilford County the training and education they need to compete in the job market.	
LEED	Certification - (Leadership in energy and Environmental Design) provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.	
LED LIGHTING		
	(light-emitting diode) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be turned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.	
MGD	Million gallons per day	
MOC	Maintenance Operation Center facilities for the City of High Point.	
NFPA	National Fire Protection Agency providing support, education and publications to fire personnel throughout the United States.	

**City of High Point
Accounting Unit
and
Acronym Directory**

Accounting Unit #	<u>Department</u>	<u>Division</u>
TIA	Traffic Import Analysis is the term to describe studies often required by governments to provide statistical information to determine the need for street and highway improvements to serve a public street network.	
TRC	Technical Review Committee is a City of High Point committee administered by the Planning and Development Department for the purpose of providing City departments and private agencies and developers an organized review of development plans as well as to provide internal information to City departments in order to coordinate efforts and services required by any new development.	
WRC	Watershed Review Committee is an internal oversight committee consisting of representatives from three City departments for the purpose of reviewing watershed plans submitted through the Technical Review Committee. The committee ensures plans are in compliance with the City Ordinance for storm water runoff, retention/detention.	
PTRWA	Piedmont Triad Regional Water Authority - formed in 1986 by the cities of High Point, Archdale, Greensboro, and Randleman for the purpose of developing plans for the Randleman Lake Water supply.	
GFOA	Government Finance Officers Association	
NPDES	National Pollutant Discharge Elimination System - A permit program, authorized by the Clean Water Act, which controls water pollution by regulating point sources that discharge pollutants into U.S. waters.	
NC DEHNR	North Carolina Department of Environment and Natural Resources is the lead stewardship agency for the preservation and protection of NC's Natural Resources.	
APPA	American Public Power is a service organization for more than 2,000 community-owned electric utilities.	
KWH	Kilowatt hour	

