

**2011-2012**

**High  
Point NC**

**ANNUAL  
BUDGET**

**CITY OF HIGH POINT, NORTH CAROLINA**

## ABOUT THE COVER

An eye-catching cover grabs the reader's attention. The photograph on the cover originally appeared in US Airways magazine. It is used with permission from Showplace. An architectural highlight of downtown High Point, Showplace houses both furniture market showroom space as well as convention facilities. During the Furniture Market the five floors of the building provide amenities to market-goers including restaurants, an office supply store as well as concierge service. The blue used in the background and lettering tie in with the beautiful sky seen behind the Showplace building.



# **City of High Point**

## **North Carolina**

### **Annual Budget**

#### **And**

### **Performance Objectives and Measures**

**Fiscal Year 2011 - 2012**

*Presented to the  
City Council on  
May 19, 2011*

*Adopted in final form  
by the City Council  
on June 20, 2011*

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of High Point**

**North Carolina**

For the Fiscal Year Beginning

**July 1, 2010**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of High Point, North Carolina for its annual budget for the fiscal year beginning July 1, 2010. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

**CITY OF HIGH POINT  
ANNUAL BUDGET  
FISCAL YEAR 2011-2012**

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## **VISION**

**“The single most livable, safe and prosperous community in America.”**

## **MISSION**

**“The City will serve as the catalyst for bringing together the community’s human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.”**



## Introduction

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Contained in this document is the City of High Point Fiscal Year 2011-2012 Budget. In addition to the adopted budget, you will find the performance objectives for all of the City's departments. In fiscal year 2001-02, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Ten service areas from the City of High Point were included in the project. These were Residential Refuse Collection, Household Recycling, Yard Waste/Leaf Collection, Asphalt Maintenance and Repair, Police, Emergency Communications, Fire Services, Building Inspections, Fleet Maintenance and Human Resources. For the year 2006-07 Water Services was added to the list of services. This project provides comparable and reliable performance indicators from other municipalities in North Carolina. Elsewhere within the document, key performance measures have been indicated for some of the large departments in the City. This effort will continue to expand going forward in future documents.

The budget format was prepared to make it simple and easy to read. We have tried to prepare a document that contains the information necessary for the City Council and the citizens of High Point to understand the operations of the City and the resources and costs necessary to carry out its various missions for fiscal year 2012. The book is divided into funds beginning on page 47 with the General Fund. Budget summary information and the performance objectives and measures, as applicable, of each department are contained in these sections. The City's Five-Year Capital Improvement Program along with a description of each project is found beginning on page 157.

The Analyses/Summaries section, beginning on page 1 contains revenue and expense summaries, assumptions, charts, and other data pertinent to the preparation of this budget. Revenue information is presented first, and expense summaries follow.

Additional summaries, charts and graphs, such as the various funds, Revenue and Expense Summaries, are found at the beginning of each fund's section. The Revenue and Expense Summaries are helpful to provide a consolidated picture of each fund's revenue and expense status.

A glossary of frequently used terms is found beginning on page 227 to assist you in understanding the budget.

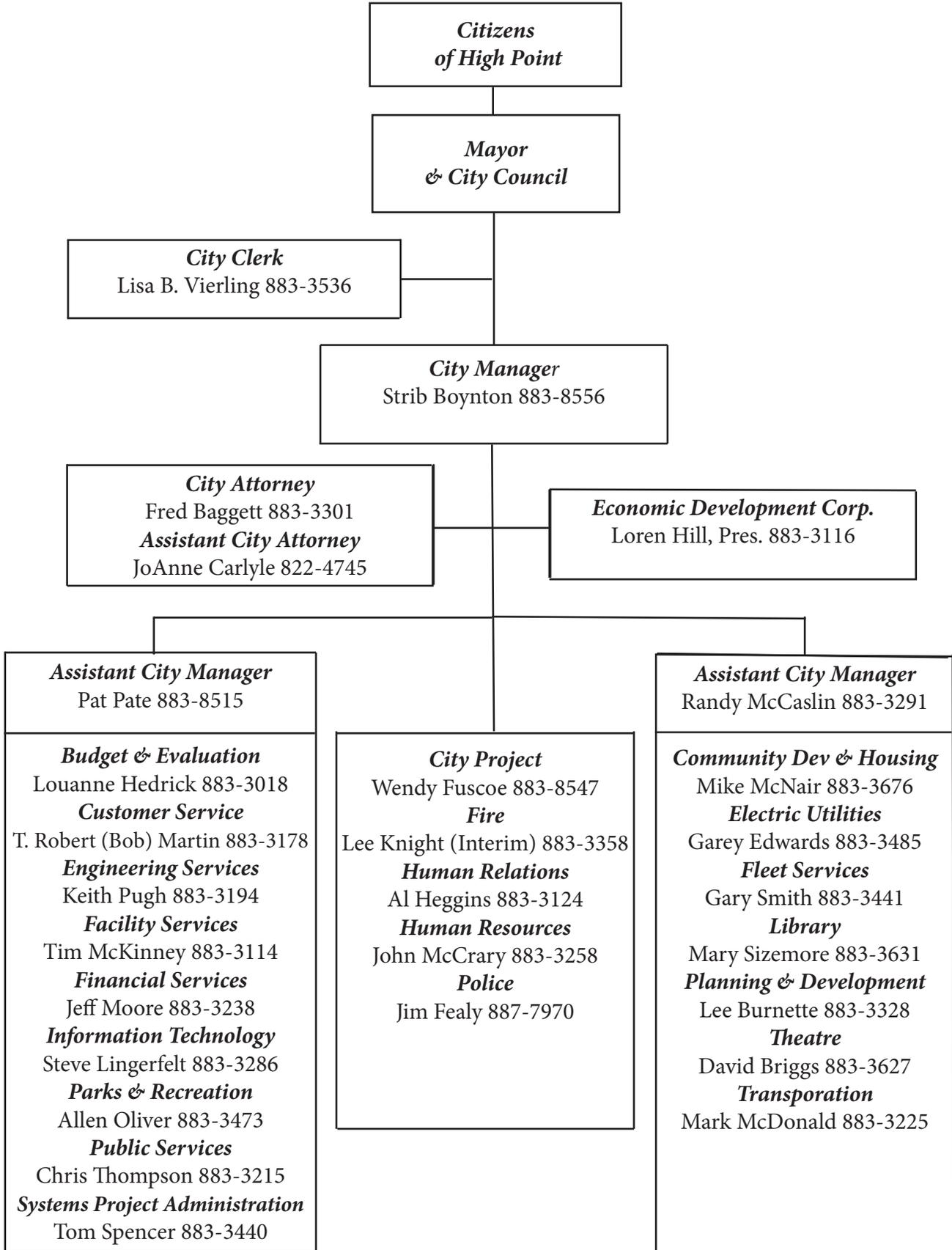
We hope that this book is presented in a fashion that will aid you in the location of specific information. Your comments and suggestions are greatly appreciated in helping us compile a document that serves your needs.

**Any comments or questions should be directed to:**

**City of High Point  
Budget and Evaluation Division  
P. O. Box 230  
High Point, N. C. 27261**

**Telephone: 336-883-3296  
Fax: 336-883-3052  
TDD: 336-883-8517**

**Organizational Chart  
City of High Point**





## Appointed Officials

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### Managers

City Manager

City Manager, Assistant

City Manager, Assistant

Strib Boynton

Randy E. McCaslin

William P. "Pat" Pate

### Department Directors

Budget & Evaluation Officer

City Attorney

City Attorney, Assistant

City Clerk

Community Development Director

Customer Service Director

Economic Development Director

Electric Utilities Director

Engineering Services Director

Facilities Services Director

Financial Services Director

Fire Chief, Interim

Fleet Services Director

Human Relations Director

Human Resources Director

Info. Technology Serv. Director

Libraries Director

Parks & Recreation Director

Planning & Development Director

Police Chief

Public Information Director

Public Services Director

Theatre Director

Transportation Director

Louanne C. Hedrick

Fred P. Baggett

Joanne L. Carlyle

Lisa B. Vierling

Michael E. McNair

T. Robert "Bob" Martin

Loren H. Hill

Garey S. Edwards

B. Keith Pugh

Timothy M. McKinney

Jeffrey A. Moore

Kenneth Lee Knight

Gary L. Smith

Alvanna C. Heggins

John R. McCrary

Steven R. Lingerfelt

Mary M. Sizemore

D. Allen Oliver

G. Lee Burnette

James H. Fealy

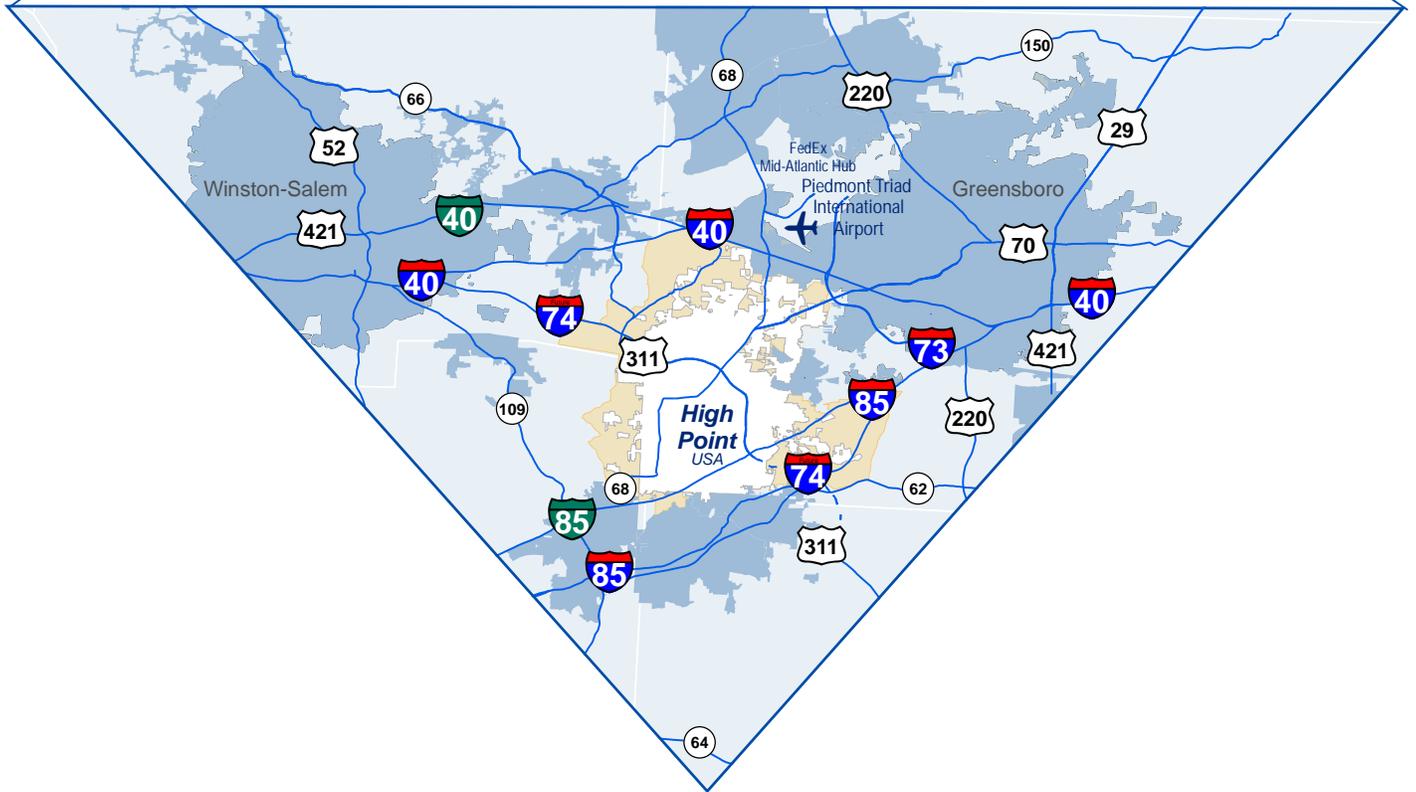
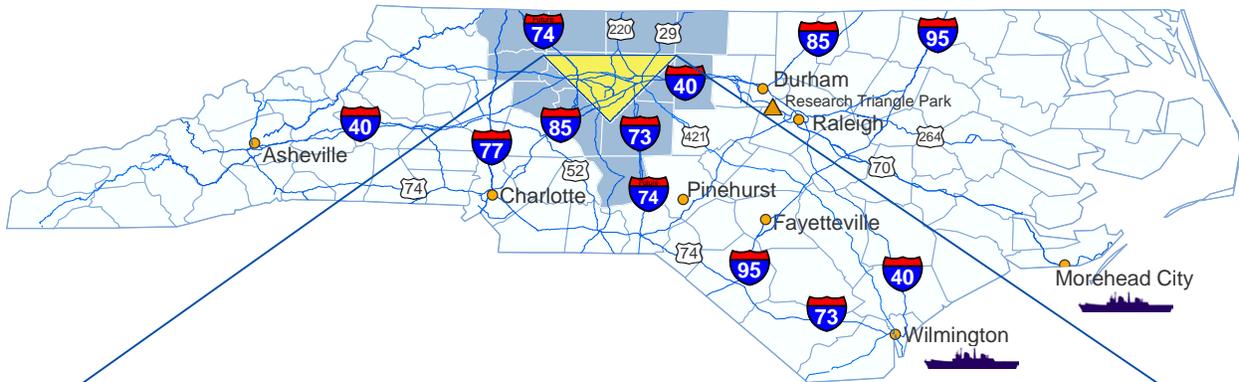
Alice C. Moore

W. Chris Thompson

David Briggs

Mark V. McDonald

# High Point USA: Central Location in North Carolina's Piedmont Triad Region



## About High Point

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High Point is a thriving city of over 100,000 residents situated along the rolling Piedmont Crescent region of North Carolina. High Point lies in four counties, Guilford, Davidson, Forsyth and Randolph. With Greensboro and Winston-Salem, High Point anchors the Piedmont Triad Region with a population of 1.6 million. It is the nation's 37th largest metro area. Centrally positioned along the East Coast with easy access to several interstate highways and the Piedmont Triad International Airport, High Point is a great place to live and to do business.

Home of the semi-annual High Point Market, the largest wholesale finished goods home furnishings market in the world, High Point has a tremendous impact on the economy of the entire Piedmont Triad. An average of 85,000 retail home furnishings buyers, manufacturers sales representatives, interior designers, and news media attend each market held in April and October of each year. All 50 states and more than 110 foreign countries are represented at these markets. For the State, the annual economic impact is \$1.2 billion and over 13,000 jobs.

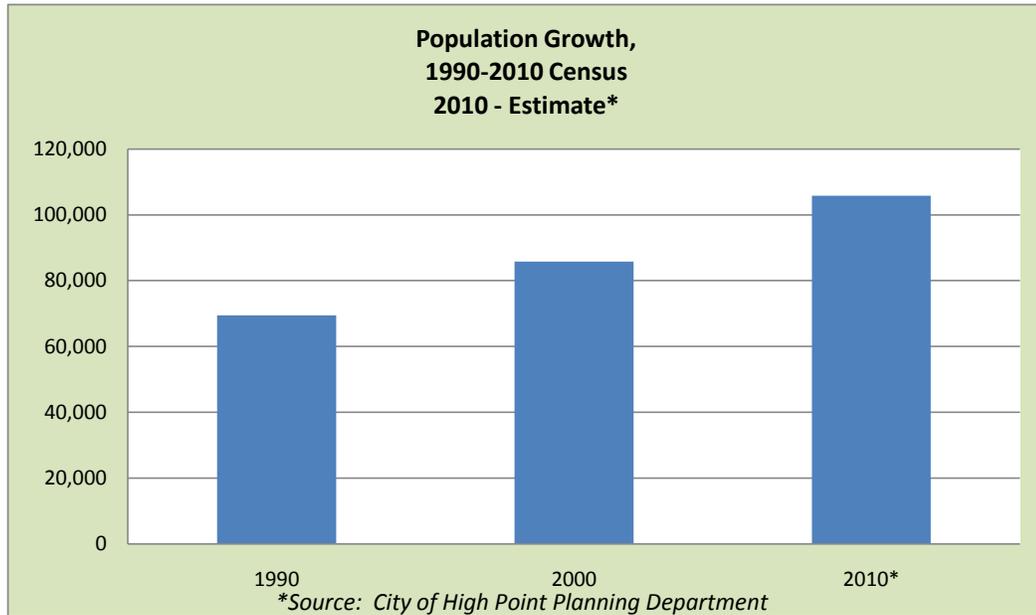
Following are some pertinent facts about the City of High Point.

### General Information

<b>Form of Government</b>	Council/Manager	<b>Police Protection</b>	
<b>Date Incorporated</b>	1859	Positions (FT/PT)	278
<b>Date Present Charter Adopted</b>	1937	Police Calls	154,365
		Vehicular Units	252
		Jails (maintained by Guilford County)	1
<b><u>Land Area (sq. mi.)</u></b>		<b>Fire</b>	
High Point	55.38	Number of Stations	14
Guilford County	649.42	Positions (FT/PT)	223
		Vehicular Units	70
Paved Streets (miles)	433.13	<b>Total # of Employees All Departments (FT/PT)</b>	1,554
Unpaved Street (miles)	0.55	<b><u>Weather (seasonal averages)</u></b>	
Alleys (miles)	2.0	Annual Precipitation (inches)	42.62
# of Off-Street Parking Spaces	1,234	Annual Snowfall (inches)	8.70
# of On-Street Parking Spaces	380	<b><u>Culture/Recreation</u></b>	
<b><u>Utilities</u></b>		Libraries	1
Ward Water Plant Capacity (MGD)	24	Number of Holdings	298,658
Eastside Plant (MGD)	26	Theatre (seats)	963
Westside Plant (MDG)	6.2	Recreation Centers	5
Miles of Pipe - Water	681	Senior Citizen Center	1
Miles of Pipe - Sewer/Sanitary	720	Parks	38
Miles of Pipe - Sewer/Storm	326	Swimming Pools (city owned)	2
Water Pumped (MGD)	12.4	Golf Courses (city owned)	2
Sewer Treated (MGD) Eastside	12.4	Park & Open Space Acreage	3,854
Sewer Treated (MGD) Westside	3.6		
<b><u>Electric System</u></b>			
Number of Customers	39,338		
Miles of Overhead Lines	420		
Miles of Underground Lines	327		
# of Electric Substations	13		
MWh Purchased	1,218,803		

## DEMOGRAPHIC INFORMATION

<b>Population</b>	
<b>High Point</b>	105,843
<b>Guilford County</b>	488,406



### Age Composition %

0-14	22.3%
15-24	12.9%
25-34	15.6%
35-44	16.2%
45-64	21.0%
65 +	11.8%

### Median Age

34.4

### Number of Public Educational Institutions

Elementary Schools	14
Middle Schools	5
High Schools	7

### Educational Attainment (Persons 25 yrs & over)

Less Than 9th Grade	7.9%
9th-12th Grade, No Diploma	14.9%
High School Diploma	25.8%
Some College, No Degree	20.1%
Associate Degree	5.8%
Bachelor's Degree	19.0%
Graduate/Professional Degree	6.5%

### Population % - Ethnic Origin

White	60.6%
African-American	31.8%
American Indian	0.5%
Asian or Pacific Islander	3.3%
Other	3.8%
	100.0%

### Gender Composition %

Male	47.8%
Female	52.2%

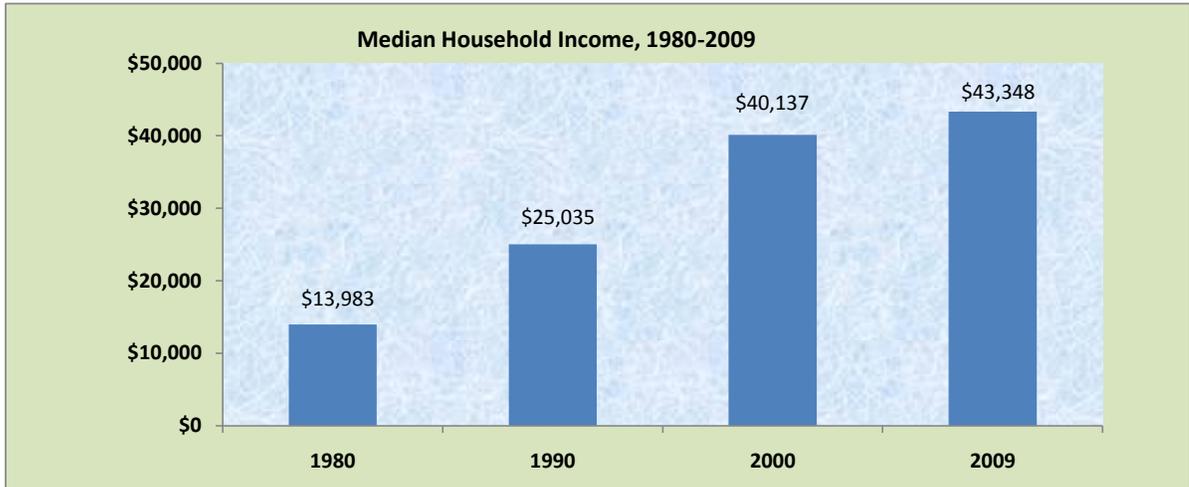
### Colleges/Universities

Guilford Technical Comm. College - 2 Year  
 High Point Univ. - 4 Year & Grad. School  
 Laurel University - 4 Year & Grad. School  
 Shaw University - 4 Year

## ECONOMIC INFORMATION

### FY 2011-12 Tax Rate/\$100 Valuation

High Point      \$0.6620  
 Guilford County    \$0.7824



### Employment & Labor Force (2010)

	<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>		<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>
Manufacturing	15.9%	\$ 894	Professional & Tech Serv.	3.5%	1,069
Health Care/Social Asst.	12.1%	789	Other Serv. Ex. Pub. Admin.	2.4%	534
Retail Trade	10.7%	491	Mgmt. Of Co. & Enterprises	1.9%	1,583
Admin. & Waste Services	8.7%	460	Information	1.7%	974
Accommodation & Food	8.1%	273	Arts Entertainment & Rec.	1.3%	304
Educational Services	7.2%	811	Real Estate & Rental/Lease.	1.2%	732
Wholesale Trade	5.6%	954	Utilities	0.2%	1,310
Transp. & Warehousing	5.4%	833	Agriculture Forestry		
Finance & Insurance	5.0%	1,004	Fishing & Hunting	0.2%	547
Public Administration	4.6%	770	Mining	0.05%	990
Construction	4.0%	780	Unclassified	0.03%	875



### Average Annual Unemployment Rate (2010)

High Point	10.8%
Guilford County	10.7%
North Carolina	10.6%
United States	9.6%

*Source: Employment Security Commission for Median Household Income, Employment and Unemployment Data; Census Bureau Demographics*

## Budget Preparation Process

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Preparation of the City of High Point's Fiscal Year Budget is a process that involves the citizens of High Point, the High Point City Council, individual city departments, and the City Manager's budget team.

It is a process that begins in **November** with the distribution of personnel budget work papers to departments. These work papers present the current personnel complement, salary information, and forms for requests for next year funding. Departments submit their work to the Human Resources Department during **December** at which time they are reviewed with the department heads. Generally, new position requests are not included in the proposed budget but are submitted separately to the City Manager for consideration later in the budget process.

A **budget kick off meeting** is held by the City Manager during the first half of **December**. During this meeting, a preview of the economic forecast for the coming fiscal year is presented to department directors. General budget preparation instructions as well as immediate goals and directives are presented. Time is allowed for each department to present their views regarding operations in the new fiscal year and any potential problems, which could impact other departments.

**Capital Budget Preparation:** In **November**, departments begin preparing their Five-Year Capital Improvement Program. This process requires departments to submit financial forms for each project, detailing the description of the project, the projected begin and end dates, as well as how the project will be financed.

In **mid-December**, department directors submit the Five-Year Capital Improvement Program (CIP) requests to the Budget and Evaluation Division. Each department ranks their department projects by priority. The Budget and Evaluation Division prepares the CIP recommendations to be included in the proposed CIP plan. The Assistant City Managers, department directors, and the budget team perform the next review of

these requests. At this time, changes that best meet the City's needs as a whole are incorporated into the departments' requests. Upon completion of these reviews in **January**, the program is then presented to the City Manager for review at which time additions or reductions may be made as any new priorities are identified.

At the City Council's discretion, a **City Council/Management Team retreat** is held in late **January** or **February** during which the City Council communicates their concerns and priorities for the upcoming year. The retreat for the 2011-12 was held January 21-22, 2011. The City Manager's staff presents an overview of the current budget year, preview of the year-end financial picture and major capital projects on the horizon. This important meeting provides valuable insight and feedback from Council members for the management team to use in developing the proposed budget.

### Operating Budget Preparation:

The next major phase in the preparation of the budget occurs in **January** with the distribution of the revenue work papers. These work papers allow the departments to prepare revenue estimates for the current fiscal year and projections for the upcoming fiscal year. These estimates and projections are essential elements of the revenue and expenditure forecasts for the new fiscal year. During **January-February**, the Budget and Evaluation Division prepares the estimated fund balances for the current fiscal year based on the estimated revenue receipts and expenditures for the current fiscal year.

Also in **mid-January**, expenditure budget work papers are distributed to departments. Departments use these work papers to submit their operating budget requests for the new fiscal year. Both revenue and expense work papers are returned to the Budget and Evaluation Division in **February**.

## **Budget Preparation Process, continued**

Budget review meetings are scheduled as necessary during **March** with department heads and the Budget and Evaluation Division to study their requests. The City Manager is given a briefing on any new programs that are being proposed, new position requests, as well as major increases in the budget requests. The Budget and Evaluation Division makes the initial recommended budget to be reviewed with the City Manager. The Manager makes any final revisions to the proposed budget along with the proposed tax rate and utility rates for the new fiscal year.

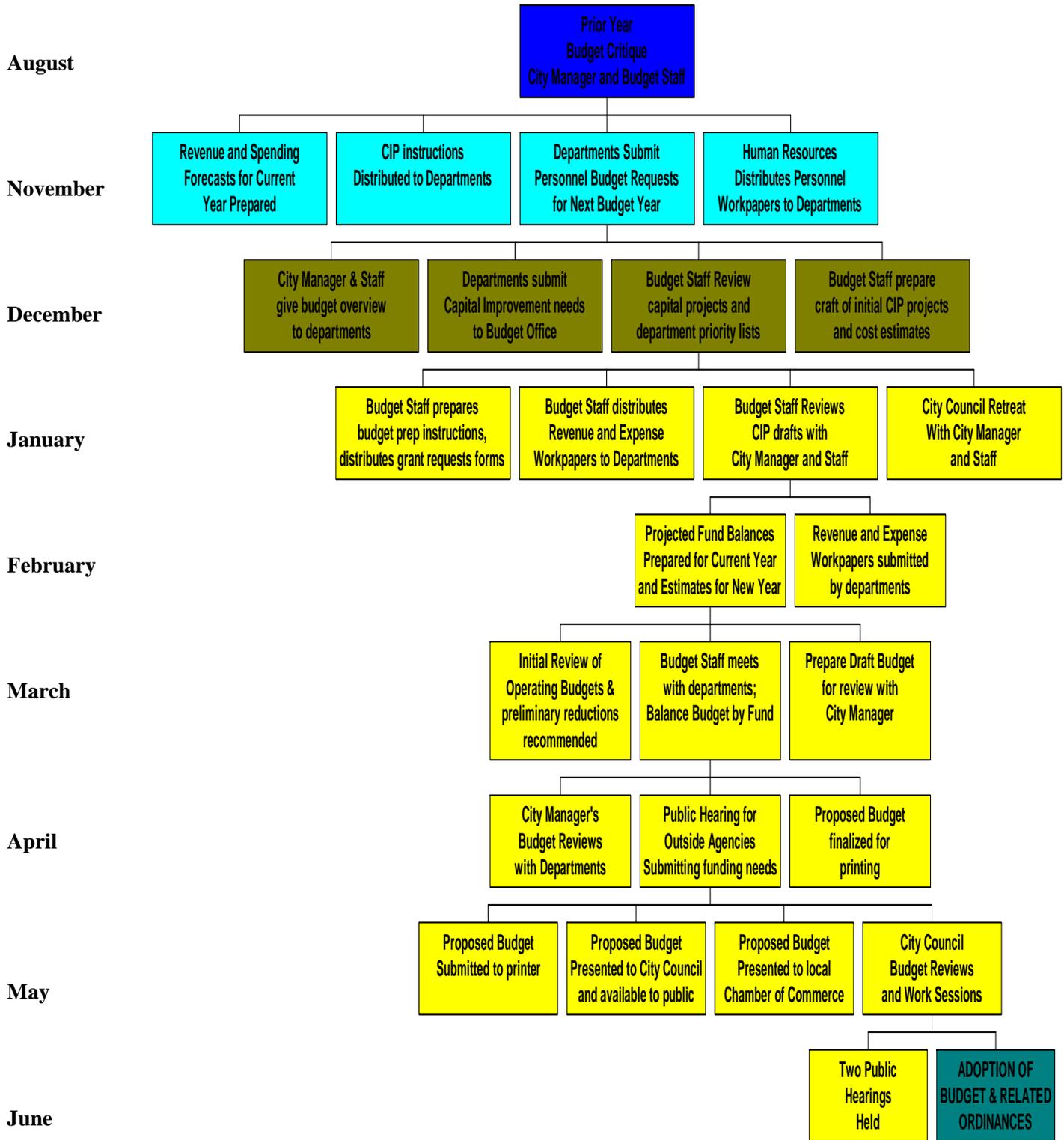
In **May** the City Manager's **proposed budget is presented to the City Council, the press, and the public.** The proposed budget is made available for public inspection in the office of the City Clerk, the Library, and the Budget and Evaluation office.

During **May** and sometimes early **June**, the City Council holds a series of budget study sessions in which intense study of the budget occurs. During these meetings the City Council reviews the budget and makes any necessary adjustments. North Carolina General Statutes require one public hearing be held for public comment on the proposed budget. In a concentrated attempt to give opportunity to the citizens of High Point, two **Public hearings** are scheduled by the City Council for public input on the budget. These hearings are usually conducted in June. **The City Council formally adopts the budget at a regular City Council meeting on or prior to June 30.**

The proposed budget is also posted on the City of High Point's website and can be accessed at [www.high-point.net](http://www.high-point.net).

# CITY OF HIGH POINT

## Budget Schedule At-A Glance



# 2011-2012 Budget Preparation Schedule

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<b>November 5, 2010</b>	<ul style="list-style-type: none"><li>◆ Motor vehicle expense estimates &amp; new year budget prep begins</li><li>◆ Radio equipment services expense estimates &amp; new year budget prep begins</li><li>◆ Computer replacement expense estimates &amp; new year budget prep begins</li></ul> <p>NOTE: In order for this information to be prepared, discussions should occur between department directors and the directors of Fleet Services and Information Technology for motor equipment and radio and communications needs for the coming year.</p>
<b>November 15, 2010</b>	Human Resources distributes budget work papers. Decisions regarding staffing levels, and pay rates and ranges occur among the department heads, Human Resources, and City Manager
<b>November 1 through November 30, 2010</b>	<b>Budget office prepares estimated spending and revenues for current budget year; Prepare forecast for revenues vs. expenditures for 2011 - 2012</b>
<b>December 1, 2010</b>	<b>Budget Kickoff meetings with Department Directors</b> <i>(joint staff meeting)</i> City Manager, Assistant City Managers, Budget staff, department heads meet to discuss: <ul style="list-style-type: none"><li>◆ City's financial outlook, major issues and concerns for 2010-2011</li><li>◆ The upcoming budget process – overview</li></ul>
<b>December 3, 2010</b>	Fleet Services: motor vehicle expense estimates & budgets due to Budget Office  Information Technology: radio equipment services and computer replacement expense estimates & budgets due to Budget Office
<b>December 10, 2010</b>	Five-year CIP instructions distributed to departments; respective capital improvement plans to be submitted to <b>Budget Office by January 7, 2011 – Fletcher Budget System open to departmental budget users for CIP.</b>
<b>December 17, 2010</b>	Departments submit personnel budget work papers to Human Resources
<b>December 20, 2010</b>	Five-Year Capital Improvement requests submitted by departments including project justification, cost estimates, available resources, project timetables, projected impacts on operating budgets
<b>December 27, 2010 through January 14, 2011</b>	<b>Budget Office review of CIP</b> project requests, priorities, cost estimates; prepare draft of initial projects to be funded in upcoming budget year
<b>January 3-7, 2011</b>	Prepare budget preparation instructions  Budget Office mails/distributes budget preparation memos: <ul style="list-style-type: none"><li>● <b>Outside Agencies</b></li><li>● <b>Grant Funds</b> request forms distributed to departments</li><li>● <b>Insurance Estimates</b> notice to Treasury Services Manager</li></ul>
<b>January 17-31, 2011</b>	<b>Budget Office Review CIP draft</b> with City Manager, Assistant City Managers, Departments
<b>January 21-22, 2011</b>	<b>City Council Budget Retreat</b>

## Budget Preparation Schedule (cont'd)

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January 24, 2011	Revenue projection work papers in Fletcher Budget system made available to the department heads for departments to prepare <i>current year estimates</i> as well as revenue from rates and user fees which will be generated in the coming year. Rate and user fee increases or decreases will be discussed at the time the work papers are presented to the Budget Office
January 24, 2011	Expense operating budget request work papers made available to the department heads through Fletcher Budget system for departments to prepare <i>current year estimates</i> as well as expenditure budgets for the coming year – based on the City Manager's directives.
January 31, 2011	The following <b>budget preparation forms and estimates should be in hand</b> to assure the timely preparation of the budget document. <ul style="list-style-type: none"><li>◆ Outside Agencies requests (01/31/11)</li><li>◆ insurance estimates (01/31/11)</li></ul>
February 4, 2011	<b>Grant Forms Due from Departments</b>
February 7, 2011	<b>Revenue budget work papers due in Budget Office from operating departments</b>  <b>Projected fund balances</b> for Fiscal Year 2010-2011 and projected revenues for Fiscal Year 2011-2012 completed by the Budget Office
February 14, 2011	<b>Expense budget work papers and appendix for Fiscal Year 2011-2012</b> submitted to the Budget Office
March 1, 2011	<b>Performance Objectives &amp; Measures</b> for first 6 months for current year 2010 – 2011
February 21, 2011 through March 21, 2011	Initial review of departmental operating budget requests by Budget office: <ul style="list-style-type: none"><li>• determine preliminary reductions,</li><li>• <b>March 14-18 2011</b> Budget Staff meets with departments as requested</li><li>• balance budget by fund</li></ul>
March 14-31, 2011	Prepare <i>draft</i> of balanced budget for review with City Manager
April 4, 2011	<b>City Council Public Hearing for Outside Agency Funding 5:30 p.m.</b>
May 6, 2011	<b>Proposed budget document finalized for printing</b>
May 19, 2011	<b>City Manager presents Budget 9:00 a.m.</b>
May 23, 2011	<b>City Council Budget Work Session 3:00-5:00</b>
May 25, 2011	<b>City Council Budget Work Session 8:30-10:30</b>

## **Budget Preparation Schedule (cont'd)**

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<b>May 31, 2011</b>	<b>City Council Budget Work Session 3:00-5:00</b>
<b>June 6, 2011</b>	<b>Public Hearing at 5:30 p.m. as advertised</b>
<b>June 9, 2011</b>	<b>Public Hearing at 9:00 a.m. as advertised</b>
<b>June 20, 2011</b>	<b>Adoption of 2011-2012 annual budget and related Ordinances at 5:30</b>

# **Budget Development Policies**

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## **State Budget Statutes**

The City of High Point annual budget shall be prepared in accordance with the General Statutes of the State of North Carolina section 159-8(a) that requires an annual balanced budget defined as follows: *The budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.*

The City of High Point adheres to State Statutes by strictly applying the following policies in the development of its annual operating budget. These policies provide the basis for decision-making and in continuing a tradition of financial stability in High Point's operation.

## **Budget Policy**

1. The City of High Point shall prepare an annual budget appropriation document covering the twelve-month period beginning July 1 and ending June 30 of the following year.
2. Before April 30<sup>th</sup> of each year, each department head shall present budget requests and revenue estimates for the coming budget year.
3. The proposed budget document shall be presented to the City Council for consideration no later than June 1 with adoption of the approved ordinance by June 30.
4. One public hearing is mandated by North Carolina State General Statutes. The City of High Point schedules **two public hearings** to receive input on the development of the budget.
5. The City budget will be developed incorporating all programs and service levels as established by City Council and as required by all statutes.
6. Budgets shall be prepared at the department level and provide the basis for the City's financial management and operation. The adopted appropriations by

fund shall constitute the maximum expenditure authorization for that fund and may be amended only by action of the City Council.

## **Revenue Policy**

1. Estimation of revenue receipts shall be realistic and attainable both in the determination of fund balance generation in the current fiscal year and in the estimated receipts for the following fiscal year. Where judgment is required, conservatism shall be the rule.
2. Amounts appropriated into fund balance shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the close of the fiscal year preceding the budget year.
3. Every effort shall be made to maintain a balance of 10% of the City's estimated expenditures in undesignated fund balance. Appropriations from unappropriated fund balance shall be made only at the direction of the City Council.
4. Water, sewer, and electric rates shall be set at an amount that will enable these funds to be self-supporting.
5. The former practice of transferring from the Electric Fund to supplement the General Fund was eliminated beginning with the 2000-01 budget; however, due to budget shortfalls, a one-time transfer was adopted for fiscal year 2010-11. The proposed 2011-12 does not include a transfer of electric funds.
6. One-time or special revenues shall not be used to finance ongoing City operations but rather be used for the funding of special projects.
7. An aggressive policy of seeking the collection of delinquent utility and license fee accounts will be maintained.

# **Budget Development Policies**

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## **Debt Management Policy**

The goal of the City's debt policy is to manage debt by maintaining a sound fiscal position and protecting its credit rating. Long-term debt shall only be used to finance those capital projects that cannot be financed with current revenues and will require strong financial administration.

When the City considers debt financing, analyses of the financial impact of short-term and long-term issuing of the debt is considered. Issuing long-term debt commits the city's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. For this reason, it must be determined that future citizens will receive benefit from the capital improvement that the debt will finance.

Bonds may be sold as authorized or by first issuing bond anticipation notes (BANs) to finance the bond projects. When BANs are issued such shall be retired by the issuance of the bonds historically within a period of one year.

The payment of debt service shall be developed on a schedule that provides even or level debt payments annually in order to prevent major swings from year to year

## **Legal Compliance for Debt Management**

1. The issuance of all bonds for the purchase of or construction of major capital projects will be with the approval of the North Carolina Local Government Commission
2. In adherence to North Carolina State Statute 159-7, funds shall be appropriated to cover debt service before any other appropriation is authorized.
3. The legal debt margin of 8% of assessed valuation shall be maintained.

## **Capital Improvement Policy**

1. The City shall prepare a Five-Year Capital Improvement Program (CIP) in conjunction with the Annual Operating Budget. The first year of this program shall be presented for adoption. The subsequent four years shall be for information and planning purposes.

2. Capital expenditures included in the CIP are attributable to a specific fund (General, Water, Sewer, Electric, etc.) and will be financed from revenues assigned to that fund. Projects included in the CIP shall have a **cost greater than \$15,000** and a **useful life of at least 10 years**.

3. Capital acquisitions costing not less than \$5,000 and having a useful life of at least one year and which do not materially add to the value of existing assets shall be budgeted for in the operating budget of the department to which the asset is to be assigned. These acquisitions shall not represent major acquisitions that are budgeted for in the CIP. Vehicles for the City's fleet are not budgeted for in the CIP. First-year acquisition of vehicles is budgeted in the using department; subsequent replacement vehicles are managed through the City's Fleet Replacement Program.

4. Capital Project Ordinances (CPO) shall be established and adopted by the City Council separate from the regular operating budget ordinance and shall authorize the construction or acquisition of major capital that spans a period of time greater than one year to complete. The appropriation of the capital project ordinance budget shall remain in effect for the life of the project and not require reappropriation each fiscal year.

5. The expenditure of all bond-authorized projects will be controlled through the establishment of capital project ordinances.

# **Budget Ordinance Amendment Policy**

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North Carolina General Statute 159-8 states that each local government shall operate under an annual balanced budget ordinance.

The budget ordinance as adopted by the City Council may be amended in two ways:

- (1) Budget transfers within a fund authorized by the City Manager or
- (2) Appropriation increases or decreases authorized by the City Council including transfers, contributions, and reimbursements among funds.

The first procedure is authorized by Section 8 of the Budget Ordinance that states that the City Manager is authorized to approve transfers of appropriations within a given fund. Conversely, transfers cannot occur between funds without authorization from the City Council.

## **Budget Transfers Within a Fund**

In order to initiate a transfer of budgeted funds from one line item to another within the same fund, the department requesting the transfer must complete a "City of High Point Budget Transfer Request" form indicating the budget account number to transfer from, the budget account number to transfer to, and the amount to be transferred. An adequate explanation of the need for the transfer must accompany the request.

The completed form must be signed by the department head and submitted to the Budget Office. Upon receipt, the Budget Office reviews the form for completeness and accuracy, verifies that the requested transfer amount is available for transfer, and determines if the request is valid.

Upon signature authorization and approval by the Budget and Evaluation Officer, the request is entered into the general ledger system to process the budget transfer. Budget "transfers" result in no increase or decrease in the fund's budget.

One exception to the City Manager's authority to transfer budget within a fund is

that of contingency transfers. The City Manager is required to communicate to City Council any transfers by his authority out of a fund's contingency account into any other budget for expenditure.

## **Fund Appropriation Increases and Decreases**

The need for any Budget ordinance amendment that results in either increases or decreases in a fund's total budget or which involve transfers of budget between funds requires City Council formal authorization and approval.

For example, if revenue is made available during the fiscal year that was not included in the original adopted budget ordinance, the City Council may elect to appropriate this revenue and budget a corresponding amount of expense for a stated purpose.

In addition, the City Council may elect to transfer, contribute, or reimburse one fund from another fund for a stated purpose. In any of these instances an increase in the fund's budget is the result.

To implement this, the Budget Office prepares a "Budget Ordinance Amendment" which states the revenue and expense accounts involved, the amount of the amendment, and the purpose of the amendment. This "Appropriation Ordinance" is then presented to the City Council for deliberation and approval. When approved, the Budget Office files the ordinance with the City Clerk and prepares the appropriate budget transfer requests forms and processes them as outlined in the section above.

# Accounting System Policies

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The accounting policies of the City of High Point shall conform to the generally accepted accounting principles as applicable to governments.

The diverse nature of governmental operations and the requirements of assuring legal compliance preclude recording all governmental financial transactions and balances in a single accounting entity. Therefore, from an accounting and financial management perspective, a governmental unit is a combination of several distinctly different fiscal and accounting entities, each having a separate set of accounts and functioning independently of each other.

The **basis of accounting** refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a **modified accrual basis** with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the **accrual basis** in which revenues are recognized when earned and expenses are recognized when incurred.

The City of High Point's accounting system is organized and operated on a "fund" basis. Each accounting entity is accounted for in a separate "fund" which is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances, and changes therein. Two fund types defined in the "Description of Budgeted Funds" are further defined below as well as the addition of Fiduciary Funds.

<u>Classification</u>	<u>Fund Type</u>
Governmental Funds	General Special Revenue Debt Service Capital Projects
Proprietary Funds	Enterprise Internal Service
Fiduciary Funds	Agency Expendable Trust

**Governmental Funds** These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities (the fund equity) is referred to as "**Fund Balance**". The primary measurement focus is "flow of current financial resources." Increases in spendable resources are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses.

**Proprietary Funds** These funds are sometimes referred to as "income determination," "non-expendable," or "commercial-type" funds and are used to account for a government's on-going organizations and activities which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities, where net income and capital maintenance are measured, are accounted for through proprietary funds. The generally accepted accounting principles here are those applicable to similar businesses in the private sector, and the measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position of a proprietary fund are reported as revenues or gains in the operating statement. Those that diminish the economic position are reported as expenses or losses.

**Fiduciary Funds** These funds account for assets held by the City in a trustee capacity or as an agent for other governmental units and for other funds. Each trust fund is accounted for as either a governmental or a proprietary fund. Fiduciary funds are not budgeted in the annual budget process.

## **Account Groups**

These represent another accounting entity used to establish control and accountability for the City's general fixed assets and the outstanding principal of its general long-term debt (General Fixed Assets Account Group and General Long-Term Debt Account Group).

## Accounting System Policies, continued

These records are accounted for in a self-balancing group of accounts because the City's General fixed assets -- all fixed assets except those accounted for in Proprietary Funds or Trust Funds -- are not financial resources available for expenditures. The outstanding principal of the general long-term debt and general long-term liabilities not accounted for in the Proprietary Funds or Trust Funds do not require an appropriation or expenditure during the account year.

**Internal Control** In developing and maintaining the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

## Electric Fund Transfer Policy

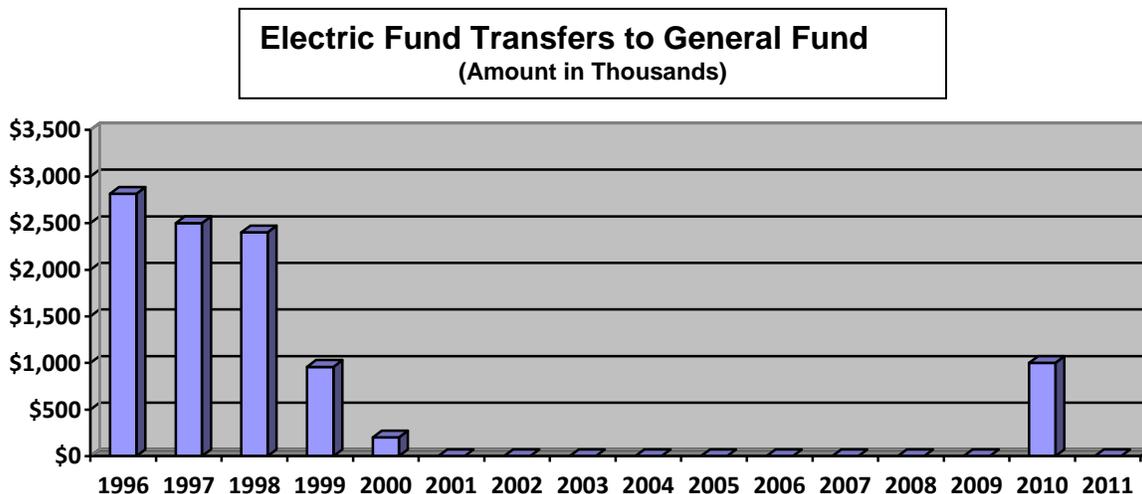
Because of the major impact that this revenue source could have on the General Fund and therefore the tax rate, special comment is warranted on the Electric Fund.

On February 1, 1996 the High Point City Council adopted an Electric Fund Transfer Policy, which restricts the amount of funds which can be transferred to the General Fund from the Electric Fund. The policy provisions are summarized below:

- *Whereas the City Council desires to preserve the financial integrity of the Electric Fund and to reduce the General Fund's dependence on Electric Fund transfers...*
- *Whereas if electric services had been provided by an investor-owned utility instead of the city's Electric Fund, such utility would have paid municipal ad valorem taxes to the General Fund of the City and would have been entitled to a return on investment;*
- *Therefore, be it resolved by the City Council, that the following policy regarding payments in lieu of taxes and operating transfers from the Electric Fund be adopted:*
  1. *The City shall budget annually a payment in lieu of taxes amount from the Electric Fund to the General Fund that approximates the amount of ad valorem taxes that would have been paid had electric services been provided by an investor-owned utility*
  2. *Operating Transfers: The City may budget an operating transfer from the Electric Fund to the General Fund not to exceed 3% of the gross fixed assets of the Electric Fund as reported in the City's most recent audited financial statements*

\*\*\*\*\*

The transfer to the General Fund was eliminated in fiscal year 2001 and continued through fiscal year 2010 in keeping with the directives of the City Council to develop a plan to discontinue the transfer of money from the Electric Fund to the General Fund.



Due to the shortfall in General Fund Revenues in fiscal year 2009-10, the City Council authorized a one-time transfer of \$1.0 million to supplement the General Fund for fiscal year 2010-11. The 2011-12 proposed budget does not provide for a transfer from the Electric Fund. The amount budgeted for Payment in Lieu of Taxes from the Electric Fund to the General Fund for 2011-2012 fiscal year is \$744,000.

# Basis of Budgeting and Budget Structure

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## Basis of Budgeting

The City's budget is developed on a **modified accrual basis** for all funds, which means that *obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available.* "Available" means that the funds are collectible within sixty days of the fiscal year-end. The Local Government Budget & Fiscal Control Act requires that the budget ordinance be balanced. North Carolina General Statute 159-8(a) states:

**Each local government and public authority shall operate under an annual balanced budget ordinance....A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balance is equal to appropriations.**

Appropriations are exclusively limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

The **Annual Budget** authorizes and provides the basis for the City's financial management. The adopted appropriations constitute the maximum expenditure authorization during the fiscal year and can only be amended by action of the City Council.

## Budget Structure

The City's budget is divided into funds. An **annual budget is adopted** for the General, Special Revenue, Debt Service, General Capital Projects, Enterprise and Central Service Funds. (These are illustrated in the "Budgetary Fund Structure" chart on page xxiii and further defined in the "Description of Budgeted Funds" on page xxiv). Within each fund are the separate departments with various activities budgets. The **Annual Budget** is adopted at the department level.

## Budgetary Control

Beginning with the budget for fiscal year 2009-2010, a new budget software system was implemented. The system is **Fletcher and Fletcher Budget Information System** a Web-based application designed using a relational

database product and designed to be used across the internet/intranet network and provide security features for the user and the Budget Office personnel.

The Fletcher and Fletcher Budget Information System has multiple features that are self-contained including 5-10 year salary and benefits expense, operating budget preparation, capital improvements module, and Performance Goals and Objectives.

The **Fletcher and Fletcher Budget Information System** eliminated the need for the Budget Office to push spreadsheets out to departments electronically for budget preparation. Departments enter budget requests directly into the budget system, and have the ability to generate individual reports at the fund, department, and accounting unit levels.

The system will also allow many "what if" scenarios to be tested. All preparation of the budget up to adoption is done in the **Fletcher and Fletcher Budget Information System**. The budget system is solely a system for preparing and balancing the budget. The budget is uploaded into the Lawson Financial System following adoption.

## Financial Management System

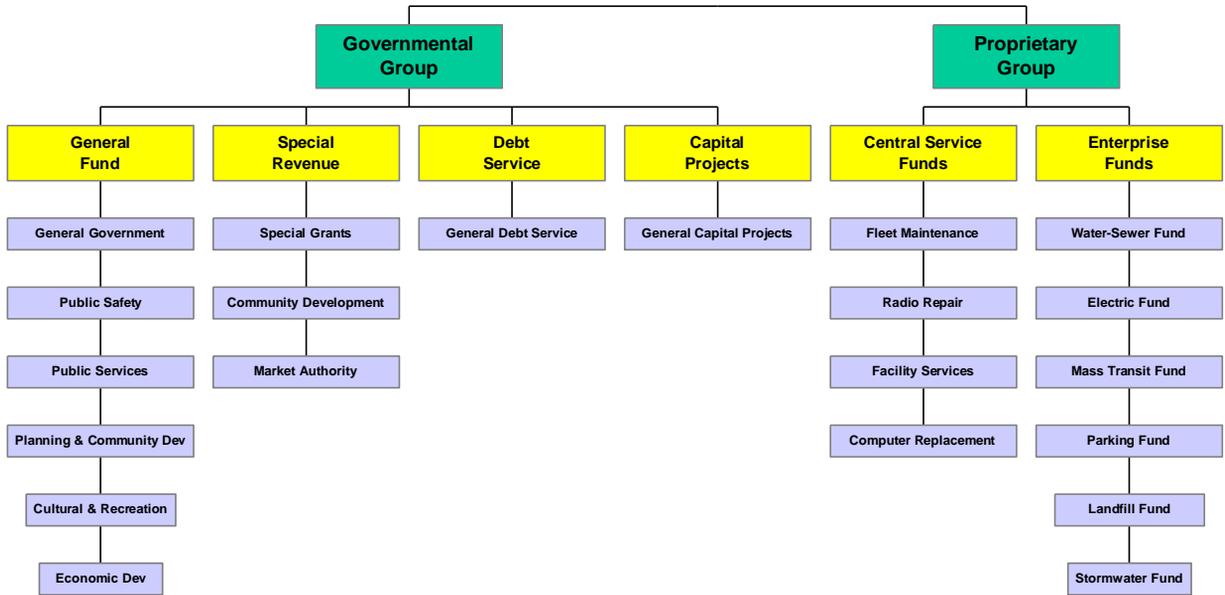
The financial system implemented in 2006-2007 by the City of High Point is **Lawson Enterprise Resource Planning (ERP)** that provides for excellent fiscal management.

The General Ledger acts as the heart of the financial management system. The General Ledger function interfaces with other Lawson Applications such as Purchasing and Accounts Payable each of which feed into the General Ledger.

The **Lawson Financial System** budget edits allow for excellent budgetary control at the department or accounting unit level. This functionality checks for available funds before new commitments and encumbrances are released by the system.



## Budgetary Fund Structure



The City's budget is developed on a **modified accrual basis** for all funds, which means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. As in the basis of budgeting, **accounting records for the City of High Point governmental funds** are maintained on a **modified accrual basis** with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, **accounting records for proprietary funds** are maintained on the **accrual basis** in which revenues are recognized when earned and expenses are recognized when incurred.

# Description of Budgeted Funds

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The City of High Point budget consists of 2 basic fund types: **Governmental Funds** & **Proprietary Funds**.

## **Governmental Funds**

The measurement focus of **Governmental Funds** is upon determination of financial position and changes in financial position rather than upon net income.

### **GENERAL FUND**

The General Fund is used to account for general government operations of the City, which are financed through taxes or other general revenues, contributions, reimbursements, or transfers from other funds. The General Fund accounts for all financial transactions not required to be accounted for in another fund. The Economic Development Fund is used to account for funds appropriated for investment incentives to aid in attracting investors to the City.

### **SPECIAL REVENUE FUND**

- **Special Grants**: is used to account for revenues received from federal, state, and local sources or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration.
- **Community Development**: is used to account for revenues and expenses derived from the Community Development Block Grant Entitlements to the City.
- **Market Authority**: is a public-private partnership sponsor of the International Home Furnishings Market and is used to develop strategies and priorities to address and promote improvements for the annual spring and fall markets

### **GENERAL DEBT SERVICE FUND**

The General Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt, principal and interest for bonded indebtedness incurred for the financing of projects associated with General Fund activities. (Debt service for enterprise funds is accounted for in those funds.)

### **GENERAL CAPITAL PROJECTS FUND**

The General Capital Projects Fund is used to account for the acquisition or construction of major capital facilities, equipment, and improvements other than those financed by the enterprise funds.

## **Proprietary Funds**

The measurement focus of **Proprietary Funds** is upon determination of operating income, changes in net assets, financial position and cash flows. Use is required for operations for which a fee is charged to external users.

### **CENTRAL SERVICES FUND**

The Central Services Fund is used to provide centralized services such as fleet services on a cost-reimbursement basis that provides the revenue to support the Central Services Fund.

### **ENTERPRISE FUNDS**

- **Water-Sewer Fund** - an enterprise fund used to account for the provision of water and sewer services to the residents of the City and some county residents. Includes all operating, debt service and capital improvements associated with providing water and sewer services.
- **Electric Fund** - an enterprise fund used to account for the provision of electric service to the residents of the City. Includes all operating, debt service and capital improvements associated with providing electric service.
- **Mass Transit Fund** - an enterprise fund used to account for the operation and maintenance of the City's public transportation system, Hi-Tran.
- **Parking Fund** - an enterprise fund used to account for the operation and maintenance of the City's various parking facilities. Includes all operating, debt service and capital improvements for the parking facilities are included in this fund.
- **Landfill Facilities Fund** - an enterprise fund used to account for the operation and maintenance of the City's landfill and municipal recycling facility. Includes all operating, debt service and capital improvements for the landfill and recycling facility are included in this fund.
- **Storm Water Fund** - an enterprise fund used to account for the operation and maintenance of the storm water program, which manages storm water runoff, bank stabilization, and maintenance of detention lakes and ponds. All expenses including debt service and capital improvements for the storm water operation are included in this fund.



The City Council for the City of High Point approved the FY 2011-2012 City budget June 20, 2011. The following changes to the proposed budget have been adopted:

**CHANGES TO 2011-12 PROPOSED BUDGET  
INCORPORATED INTO ADOPTED BUDGET**

<b>Proposed Total Revenue Budget</b>	<b><u>\$317,726,141</u></b>
<u>Increased Revenues:</u>	
Appropriated Fund Balance – General Fund/Street Resurfacing	\$500,000
Increase State Grant Revenues – Community Development Fund	\$190,160
<b>Revised 2011-12 Revenues Budget</b>	<b><u>\$318,416,301</u></b>
<b>Proposed Total Expenditure Budget</b>	<b><u>\$317,726,141</u></b>
<u>Expenditures changes:</u>	
Street Resurfacing – General Fund (Re-appropriate unexpended funds from fiscal year 2010-11)	\$ 500,000
Lead Remediation Grant NC DENR- Community Development Fund	\$190,160
<b>Revised Total Expenditure Budget</b>	<b><u>\$318,416,301</u></b>





May 19, 2011

The Honorable Rebecca R. Smothers, Mayor  
and Members of the City Council  
City of High Point, North Carolina

Dear Mayor Smothers and City Council Members:

We are pleased to present the City's 2011-2012 Annual Budget for your review and consideration. Preparing the Annual Budget has been a very long and difficult challenge with the lingering recession as you will soon realize.

The 2011-2012 Annual Budget of \$317,726,141 is balanced in accordance the policies of the North Carolina Local Government Commission, with anticipated revenues of \$314,282,282 and appropriations of \$3,443,859 from prior year fund balances and retained earnings.

While most of your time and attention will focus on the \$317,726,141 Annual Budget, an additional \$129,653,300 is committed to complete the on-going rebuilding and upgrading of the our water, sewer, transportation, storm water, solid waste, public safety and park and recreation infrastructure. The City's total 2011-2012 Financial Program is \$447,379,441.

The \$317,726,141 Annual Budget for 2011-2012 represents a 2.7% or \$8,596,190 increase from the adopted 2010-2011 Annual Budget of \$309,129,951. The increase is attributed, as you will read elsewhere, to the increase in the price of wholesale power, the needed lease purchase of two replacement fire trucks, a full year of wholesale water purchases from Randleman, the city's cost to purchase electricity for street lights and city facilities, and debt service costs largely associated with the new Westside Wastewater Treatment Facility. For the third consecutive year, there are fewer city jobs, salary increases continue suspended, and the filling of vacancies is largely frozen.

The City's tax base and revenues continue eroding, and as such, we have deliberately and intentionally cut our bottom line costs by \$13,854,977 or 4.3% in the past two years through significant on-going cost reductions in employment, service levels, and capital investments. The \$317,726,141 Annual Budget for 2011-2012 is \$2,629,399 or 1.0% less than the \$320,355,529 Annual Budget in 2009-2010; while the \$309,129,951 Annual Budget for 2010-2011 was \$11,225,578 or 3.5% less than the \$320,355,529 Annual Budget in 2009-2010.

Based on the policy direction that you gave us during the 2010-2011 Annual Budget review, the 2011-2012 Annual Budget does not include adopting new solid waste collection fees, or increasing privilege license or other miscellaneous fees. In lieu of solid waste fees, or privilege license and fee increases, the recommended Annual Budget includes a:

- 2.9 cent property tax increase necessary to sustain existing services as well as to prevent the anticipated loss of \$400,000 to \$600,000 in sales tax dollars with a Guilford County property tax increase,
- 5.0% retail electric rate increase effective July 1, 2011 corresponding to the 5.0% increase cost for wholesale power, and
- 4.9% water and sewer rate increase effective October 1, 2011 largely related to continuing improvements associated with the new Westside Wastewater Treatment Facility.

### **ECONOMIC ENVIRONMENT**

Following more than a decade of very clear, solid and steady economic growth, the High Point economy is struggling. As a consequence, our 2011-2012 Annual Budget is a product of the lingering recession as a few key community economic indicators below show:

- For the second consecutive year, the Guilford County Tax Offices reports a continuing decline in the value of our tax base. The tax base declined by \$131,899,400 or 1.4% in the last two years, with a corresponding loss of approximately \$831,000 in tax revenues necessary for financing police, fire, streets, parks, garbage collection, street lighting and other basic services.
- While the value of new and expanding capital commercial investment – a key measure of private sector business confidence as well as tax base growth – increased from \$38.3 million or 104.3% from \$36.7 million in 2009 to \$75.0 million in 2010, first quarter 2011 numbers show only a \$6.6 million growth in commercial capital investment, or only 5.6% of our historic ten year annual average of \$116.6 million.
- While the number of new residential dwelling units - a key indicator of investor as well as family confidence – remained steady with 254 units in 2009 and 249 units in 2010, first quarter 2011 numbers show only 36 new housing units, or only 3.7% of our historic ten year annual average of 961 new housing units.
- Electric load growth – a key barometer of growth – continues essentially flat for the third consecutive year. Usage was 1,204,000 MWh in 2008, 1,160,000 MWh in 2009, and 1,164,000 MWh in 2010. Our major commercial and industrial customers have reduced their electric usage during the recession. No electric load growth is projected for 2011-2012.

### **MAJOR 2011-2012 PERFORMANCE GOALS**

Although economic growth has slowed and revenues are eroding, as in past years, the City is still responsible as the leading community catalyst for initiating and achieving three very broadly defined community, neighborhood and economic quality of life goals:

- Create, guide and sustain High Point as the single most livable, safe and prosperous community in America,

- Add competitive value and quality to the services and programs provided to our citizens, businesses and visitors through calculate risk taking, prudent and accountable financial stewardship, expanding public-private partnerships, and importantly, trusting and empowering employees to improve productivity, increase innovation and a greater use of technology, and
- Seek out and create opportunities to grow the City's full-time private employment, housing and tax bases through successful job and economic development and neighborhood revitalization, and in turn, be able to fully meet the capital and operating needs of a rapidly growing community whose taxpayers also desire a high level of quality serves but also minimum staffing and low taxes/utility rates.

### **MAJOR 2011-2012 BUDGET ISSUES**

The prudent, wise and conservative fiscal policies and practices that have carried the City successfully for more than a decade are challenged by the lingering economic recession. Major revenues sources - particularly those in the General Fund relying on economic growth such as the property tax, sales tax and shared intergovernmental revenues – continue eroding, and in turn, our ability to sustain basic services and to maintain the City's basic infrastructure investments also continue at substantial risk. Sustainability of services and the infrastructure without adequate General Fund revenues is the major policy issue facing the City.

In the meantime, we are a fairly resourceful team trying to do what matters with very limited resources. We live within our means, and we stretch the dollars. We plan and operate with conservative fiscal policies and practices that are intentionally designed to maintain the City's valued AAA bond rating, and that also meet the minimal fund balance and other performance standards of the Local Government Commission.

We do not over promise elected officials or the community by over estimating revenues just to present a balanced budget. We do not offer underfunded or unsustainable benefits. Our pension programs are sound. We do not use long-term debt to finance routine capital or maintenance expenses. We do not push debt out beyond the prudent expected life of investment commitments. We make every possible effort to pay as we go, and in turn, we minimize long-term debt service costs.

Thinking smarter, better practices, cutting costs and adding competitive value to what we do is a core value that each of us continually and successfully pursue, as our accomplishments below show:

- Through more aggressive marketing, recyclable sales are \$1.0 million this year, up by more than \$775,000 or more than 344.4%, from \$225,000 in 2000-2001. Importantly, we are now covering more than 72% of the cost to operate the MRF, compared to only 38% only four short years ago.
- We have negotiated an equitable new 5 year library, tax office, and animal shelter cost sharing agreements with Guilford County – formula based for the first time in memory – that translate into an annual net General Fund benefit of \$247,500, or an estimated \$1.2 million benefit over the 5 year life of the new agreements.

- By continually tightening the belt, we have not drawn on the \$9,854,279 in the General, Electric or Water and Sewer fund balances anticipated to be needed and appropriated the past two years to balance the 2009-2010 and 2010-2011 Annual Budgets. However, the 2011-2012 General and Electric Fund budgets will require the use of fund balances.
- By trusting employees to self-manage their own work areas, we have delivered more than \$15.9 million in cumulative cost savings as well as eliminated 16 Public Service and 2 Fleet Management positions. Slightly more than \$755,000 of the savings has been shared during the past decade with participating Public Service and Fleet employees.
- Using GovDeals to dispose of surplus vehicles has produced more than \$1,637,500 million in revenues in the past three years. Annual auction revenues have doubled from less than \$200,000 to more than \$473,000 by changing from routine annual parking lot auctions to disposal through the online GovDeals.
- Annual garbage and recycling collection costs have been reduced by more than \$690,739 by switching from 3 person garbage trucks to a 1 person automated collection vehicle.

### **MAJOR 2011-2012 CITY BUDGET CHANGES**

The 2011-2012 Annual Budget is a product of balancing competing alternatives and difficult choices with the limited revenues available, with the necessity of trying to sustain the relatively high responsive service levels demanded by our citizens, supporting our employees, financing previously planned capital investments, and maintaining minimal fund balances for 2012-2013 and subsequent years. There have been no easy choices, and until the economy improves, there will be no easy choices between the level of services provided and how to best pay for them.

The 2011-2012 Annual Budget is \$8,596,190 or 2.7% more than the current 2010-2011 Annual Budget. While the details of each fund are outlined elsewhere, the major changes highlighted and summarized below:

#### **Major Cost Increases**

- A 5.0% increase in the cost of wholesale power purchases, estimated at \$4,371,859 for 2011-2012. Electricities and Agency 1 are evaluating various future debt retirement and rate alternatives. Mid-year 2011-2012 rate increases in the 5.0% to 10.0% range may be necessary.
- The \$1,375,000 necessary to lease purchase two replacement fire trucks, including Engine 11 and Ladder 12, estimated at \$500,000 for Engine 11 and \$875,000 for Ladder 12. Lease payments in 2011-2012 are estimated at \$133,275. Annual lease payments increase to \$308,634 in 2012-2013 through 2015-2016.

- Increase in water and sewer debt service cost, estimated at \$1,069,300 to finance continued investments largely associated with improvements with the new and upgraded Westside Wastewater Treatment Facility. Debt service to retire previously issued general obligation bonds remains unchanged.
- A full year of Randleman wholesale water purchases estimated at \$840,000 under the take of pay contract for 2.28 million gallons per day agreement.
- Increase of \$832,138 in the city's cost to purchase electricity for our own street lights, fire stations, police station, municipal building, community recreation centers, library, water and wastewater treatment plants, and other city properties.

### **Major Cost Reductions**

- For the second consecutive year we have reduced the City's bottom line costs for personnel, including salaries and benefits. Total salary and benefit costs have been reduced by \$304,577 or .3%, from \$88,722,805 in 2009-2010 to \$88,558,313 in 2010-2011, and to \$88,418,228 for 2011-2012.
- Eliminating an additional 6 full and part-time vacant positions for 2011-2012, for an estimated 2011-2012 savings of \$184,370. Since 2008-2009, 63 full and part-time city positions have been eliminated, with an estimated total savings of \$3,140,973.
- City salaries are adjusted based on performance, not longevity or cost of living adjustments. Eliminating employee performance increases for 2011-2012, the third consecutive year, translates into an estimated cost savings of \$1,306,000. Three year salary cost savings total \$3,877,000.
- Reducing the increase in employee health insurance costs by \$458,863 or 52.8%, by largely shifting costs to employees. The 2011-2012 increase was \$409,536 compared to an increase of \$868,399 in 2010-2011. The shift translated into a 1.5% decrease in pay for city employees.
- Holding 53 positions currently vacant through at least June 30, 2012, for an estimated cost avoidance of \$2,026,796.
- Cost savings are estimated at \$500,000 for the 23 employees currently considering our seventh early retirement offer. Cumulative net savings from the early retirement incentive program totals \$2,100,000.

### **Other Major Highlights**

- Maintains the annual commitment for pay-as-we-go financing capital investments, including financing \$1,000,000 in street resurfacing in 2011-2012, using the \$500,000 from 2010-2011 and \$500,000 for 2011-2012. At least \$2,000,000 is needed for a minimal street resurfacing program. The 2011-2012 in pay-as-we-go improvements outlined elsewhere is \$17,673,411.

- Maintains the \$475,000 annual funding commitment for the Economic Incentive Program at the current level. Inner-fund transfers were reduced in 2010-2011 by \$825,000 or 63.5%, from \$1,300,000 in 2009-2010 to \$475,000 for 2010-2011. The change represented a General Fund transfer reduction of \$175,000 and an Electric Fund transfer reduction of \$650,000.
- Maintains City funding for the Market Authority at \$1,000,000. The High Point Convention and Visitors Bureau also continues Market Authority funding at \$150,000.
- Maintains \$160,000 funding for the Core City Program, but reduces the unobligated funds available for unspecified services by \$40,000.

### **MAJOR 2011-2012 INITIATIVES**

A permanent, well-paying head of household job, with an affordable home in a safe and clean neighborhood, continues to largely define one's quality of life. As such, during these challenging financial times we continue focusing our time, energy and limited financial resources on the following six top priorities:

#### **Economic Development Opportunities**

The City has enjoyed extraordinary success in attracting new and expanded businesses, and housing developments in the past thirteen years. The City's population has grown by 29,700 or 39.1%, from 76,100 to 105,800. In that time, we secured more than \$3.2 billion in new private investment in businesses and housing, including the construction of more than 13,100 new residential housing units, and 7,800 net new jobs. In partnership with the furniture industry and showroom owners, we also established the High Point Market Authority in 2001 to finance and manage the High Point Market.

However, times have changed as the economy has slowed. Economic investment, electric load growth, residential construction, and private sector job growth have all slowed to all time lows. Unemployment continues to hover around 10.0%. Major commercial properties are in various forms and stages of financial restructuring.

To stimulate and grow our economy, tax and employment bases, we need to deliberately reach out and engage existing High Point businesses, examine new approaches for assembling and developing property such as the public-private Charlotte Mecklenburg Development Corporation model, and participate and support regional initiatives designed to maximize the opportunities available and associated with the new FedEx Mid-Atlantic Hub for additional full-time, head of household jobs, and commercial and industrial tax base growth. Guilford County's 2011-2012 commitment for continued EDC funding is unknown at this writing.

#### **The High Point Market**

We have just celebrated High Point's Centennial as "The Home Furnishings Capital of the World." This is the City's valuable and internationally recognized brand name. The economic value of the High Point Market and the related home furnishings businesses centered in High Point represents 65,000 jobs and an annual economic benefit of \$8.2 billion for Guilford, Davidson, Randolph and Forsyth Counties.

The Market Authority's proposed 2011-2012 Annual Budget of \$4,692,000 is \$390,702 or 7.7% less than their 2010-2011 Budget of \$5,082,702, and \$452,918 or 8.8% less than their \$5,144,918 Budget for 2009-2010. Continued state funding for the Market Authority, supported by both the Governor and the General Assembly, is still being considered in Raleigh.

The City's 2011-2012 Budget continues current Market Authority funding at \$1,000,000; and the High Point Convention and Visitors Bureau's \$1,377,670 Annual Budget of 2011-2012 continues Market Authority funding at \$150,000. Guilford County's 2011-2012 commitment for continued Market funding is unknown at this writing.

For the Market Authority to fully and successfully compete in the highly competitive global exhibition business, the City must lead efforts to successfully secure a solid and ongoing multi-million dollar state and regional financial commitment to support the High Point Market.

### **City Project**

Successful implementation of the City's Core City Plan, developed in 2006 and adopted by the City Council in 2007, still requires a major long-term, private sector financial commitment. In 2009, the Core City initiative was renamed the City Project.

The 2011-2012 Annual Budget includes \$159,000 for the City Project. Funds for additional consulting design, engineering and promotion work have not been included in the 2011-2012 Annual Budget.

Additionally, HUD has approved funding a new \$9.2 million Section 108 loan program in partnership with local banks to assist private business investment in the City Project area. The public-private Charlotte Mecklenburg Development Corporation model may be another alternative.

With the \$159,000 included in the 2011-2012 Annual Budget for the City Project, \$1.4 million has been invested in City Project efforts since 2005-2006.

### **Cost Savings and Productivity Improvements**

Since 1998, as a far better alternative to privatizing services, we have negotiated and successfully delivered seven separate written agreements trusting and empowering our employees to self-manage their work responsibilities.

Our strategy works. On the bottom-line, by trusting employees we will have successfully delivered more than \$15,425,000 in cumulative cost savings and productivity improvements to our water, wastewater, residuals, water quality lab, line maintenance, and fleet services by the end of 2010-2011. Seventeen positions have been eliminated. More than \$748,000 in cost savings has been shared with involved employees since 1998.

In addition, we will have delivered more than \$1,643,500 million revenue in the past two and one-half years gains by selling surplus vehicles and equipment on-line through GovDeals rather than routine auctions. We are also in the process of realizing more than \$1,500,000 through the negotiated HVAC guaranteed contractual savings.

## **Capital Investments**

The City Council made a deliberate commitment fourteen years ago to invest in an expensive, multi-year rebuilding and capacity enhancement of the City's then aged and deteriorated infrastructure. While the job will never really be done, we are within two to three years of completing the remaining original major elements in the City's rebuilding commitment.

In the past thirteen years, we have delivered or are constructing more than \$557,031,500 in major water, wastewater, storm water, solid waste, electric distribution, public safety, park and recreation, and other needed infrastructure improvements. Financing has been through a combination of voter approved general obligation bonds, two-thirds general obligation bonds, water and sewer revenue bonds, debt-free pay-as-we-go revenues, and other resources including federal grants, special Congressional earmarks, and special state grants and revenues.

Thirteen years ago, we also deliberately expanded the City's commitment to debt-free, pay-as-we-go financing as the preferred lower cost alternative for financing reoccurring annual obsolete water, sewer, street, and other infrastructure maintenance improvements. Of the \$557,031,500 invested in the past thirteen years, more than \$261,966,800 or 47.4% has been in debt-free, pay-as-we-go investments. The pay-as-we-go alternative has allowed us to avoid more than \$100,000,000 in unnecessary bond and debt financing costs. The 2011-2012 Annual Budget includes an additional \$17,173,411 in further pay-as-we-go investments outlined elsewhere in this letter.

We are currently in the process of completing the plans, securing the permits, completing the financing, and/or in the process of constructing more than \$129,653,300 in the remaining major multi-year commitments designed to improve the capacity of the City's infrastructure:

Major 2010-2014 Water and Wastewater Bond Projects	\$96,094,500
Remaining 2004 Voter-Approved Bond Projects	20,430,600
Remaining 2010 Two-Thirds Bonds – Park & Recreation	5,801,200
NCDOT Related Projects	<u>7,327,000</u>
Total	\$129,653,300

## **Safe Neighborhoods and Affordable Housing**

The safety of our citizens, businesses and visitors is a fundamental role of the City government. We continue to deliver on the promises that we have developed and advanced during the past thirteen years to improve the safety and quality of neighborhood life; prevent and reduce crime, injuries and loss of life; prevent and reduce the damage and loss of property; as well as expand the housing opportunities available for our low and moderate income citizens.

## **Police Services**

Our neighborhoods are clearly safer. While our population has grown by 29,700 or 39.1%, from 76,100 in 1998 to 105,800 in 2011, during the same thirteen years we have also reduced our violent crime rate by 47.1%.

We are in the business of giving people the opportunity to change their lives. Of the 923 felons targeted by our Violent Crimes Task Force as part of our strategy, only 166 or 17.9% have repeated violent offenses and been federally prosecuted. As a result, on the bottom-line, more

than 757 individuals or 82.1% of the individuals 'called-in' have chosen the far better path of not committing any further acts of violence.

In 2011-2012, we will implement our new Offender Focused Domestic Violence Initiative in partnership with researchers, practitioners, prosecutors, and the community. The Domestic Violence Initiative focuses on chronic domestic violence offenders with the goal of reducing domestic calls, assaults, injuries, and deaths.

### **Fire Services**

The City has invested more than \$15.6 million in the past thirteen years in four new neighborhood fire stations, and in new and additional firefighting and rescue equipment for the purpose of providing more timely and reliable fire and rescue service to our citizens and businesses in the older as well as newer neighborhoods.

In 2011-2012 our attention will focus on strategies and commitments necessary to improve the safety, training and emergency management capacities of the fire service. The 2011-2012 Annual Budget includes funding for the needed lease purchase replacement of Engine 11 and Ladder 12.

### **Affordable Housing**

The 2011-2012 Annual Budget reflects the loss of \$197,936 or 14.8 % in total annual HUD allocations. CDBG allocations have been cut from \$846,759 to \$707,723, or by \$139,207 or 16.4%. HOME funds have been cut from \$495,136 to \$435,991, or by \$59,145 or 11.9%.

The extra \$5,725,000 in federal dollars that we obtained in the past two years for the successful Lead Hazard and Paint Abatement Program (\$3,000,000), Neighborhood Stabilization Program (\$2,625,000), and Energy Efficiency Program (\$100,000) have been largely exhausted. We are currently seeking a second competitive \$3,150,000 grant for continued Lead Hazard Abatement and Healthy Homes.

In the past thirteen years, we have also financed more than 1,350 housing units in one form or another, benefiting more than 2,400 individuals.

However, while this may be good, on the bottom line, 44.0% of our citizens cannot afford to purchase or rent a modest four-bedroom High Point home because their annual household income is below the minimum needed to do so.

According to the 2010 High Point Housing Report, the adjusted average sale price of a home our community was \$141,737. According to 2008 Census data, 44.0% of our families have annual household incomes of less than \$39,999 a year including 23.0% of our families who have annual incomes of less than \$19,999. Translated, that means that 44.0% of our citizens cannot afford to purchase or rent a modest four-bedroom High Point home.

Recognizing the need for more affordable high quality rental housing, we are leveraging City resources to provide more affordable rental housing at Park Terrace and Admiral Point. We also continue to encourage affordable infill-housing development through our partnerships with Habitat for Humanity and Unity Builders. The 2011-2012 Budget includes \$124,950 for infill housing. Increasing infill funding monies needs to be among our highest future priorities.

## 2011-2012 BUDGET SUMMARY

While the 2011-2012 Annual Budget of \$317,726,141 is \$8,596,190 or 2.7% more than our current 2010-2011 Annual Budget of \$309,129,951, both 2010-2011 and 2011-2012 Annual Budgets are less than our 2009-2010 Annual Budget of \$320,355,529. The 2010-2011 Annual Budget of \$309,129,951 was \$12,225,578 less than the \$320,355,529 Annual Budget for 2009-2010. The 2011-2012 Annual Budget of \$317,726,141 is \$2,629,388 less than the 2009-2010 Annual Budget of \$320,355,529. The following two tables summarize the major changes between the 2010-2011 and the 2011-2012 Annual Budgets by both Category and Fund:

### ANNUAL BUDGET SUMMARY BY CATEGORY

	<u>2010-2011</u>	<u>2011-2012</u>	<u>Change</u>	<u>Percent</u>
Personnel	\$ 88,558,313	\$ 88,418,228	\$ (140,085)	(0.2%)
Operating	152,282,310	156,653,829	4,371,519	2.9%
Capital	13,390,660	17,697,411	4,306,751	32.2%
Debt	28,411,423	29,317,146	905,723	3.2%
Contingency	<u>1,150,000</u>	<u>1,150,000</u>	<u>-0-</u>	<u>0.0%</u>
Subtotal	\$283,792,706	\$293,236,614	\$9,443,908	3.3%
Interfund Charges	<u>25,337,245</u>	<u>24,489,527</u>	<u>(847,718)</u>	<u>(3.3%)</u>
Total Budget	\$309,129,951	\$317,726,141	\$8,596,190	2.8%

### ANNUAL BUDGET SUMMARY BY FUND

<u>Fund</u>	<u>2010-2011</u>	<u>2011-2012</u>	<u>Change</u>	<u>Percent</u>
General	\$100,312,040	\$103,307,396	\$2,995,356	3.0%
Water-Sewer	42,167,036	44,392,612	2,225,576	5.3%
Water-Sewer Cap.	2,900,000	2,787,000	(113,000)	(3.9%)
Electric	111,379,529	118,812,305	7,432,776	6.7%
Mass Transit	3,889,447	3,319,843	(569,604)	(14.6%)
Parking	403,385	376,953	(26,432)	(6.6%)
Landfill	6,737,994	7,631,613	893,619	13.2%
Storm Water	3,328,278	3,410,578	82,300	2.5%
Central Services	12,156,237	12,611,768	445,531	3.7%
Special Grants	4,640,749	2,920,538	(1,720,211)	(37.1%)
CDBG	5,594,411	1,938,952	(3,655,459)	(65.35%)
Debt Service	11,184,919	10,926,455	(258,464)	(2.3%)
General Capital	940,926	1,733,628	792,702	84.2%
Market Authority	2,775,000	2,775,000	(0)	(0.0%)
Economic Dev.	<u>720,000</u>	<u>781,500</u>	<u>61,500</u>	<u>8.5%</u>
Totals:	<u>\$309,129,951</u>	<u>\$317,726,141</u>	<u>\$8,596,190</u>	<u>2.8%</u>

The changes in the City's three largest funds - General, Water-Sewer, and Electric - are summarized in more detail elsewhere in this letter and the accompanying Annual Budget documents.

In terms of the miscellaneous funds, the Landfill Fund reflects continued improvements with the Kersey Valley Phase IV expansion. The Special Grants Fund decrease reflects the end of Energy Block Grant and other Stimulus monies. The CDBG Fund decrease reflects the

end of the Neighborhood Stabilization and Lead Based Paint grants. Additional lead base paint funding is being sought.

## SUMMARY OF PERSONNEL, SALARIES AND BENEFITS

### Overall Personnel Costs

We have deliberately reduced total salary and benefit costs in the past three years by cutting positions, freezing salaries, shifting health care costs, and not filling vacancies compared to an average annual increase in personnel costs of \$3,587,606 or 4.3% in the previous two years.

	<u>Personnel Costs</u>	<u>\$ Change</u>	<u>% Change</u>
2007-2008	\$ 84,145,938	\$ 3,415,464	4.2%
2008-2009	87,905,686	3,759,748	4.5%
2009-2010	88,722,805	817,119	0.9%
2010-2011	88,558,313	(164,492)	(0.2%)
2011-2012	88,418,228	(140,085)	(0.2%)

### Full and Part-Time Positions

The 2011-2012 Annual Budget further reduces the number of full and part-time positions by 6, from 1,560 in 2010-2011, to 1,554 in 2011-2012. A total of 63 city jobs have been eliminated in the past three years, from 1,617 in 2008-2009 to 1,554 in 2011-2012:

	<u>City Funded</u>	<u>Grant Funded</u>	<u>Part-Time</u>	<u>Totals</u>
2007-2008	1,389	11	207	1,607
2008-2009	1,396	11	210	1,617
2009-2010	1,383	11	217	1,611
2010-2011	1,343	11	206	1,560
2011-2012	<u>1,339</u>	<u>10</u>	<u>205</u>	<u>1,554</u>
Change	-4	-1	-1	-6

Vacant positions eliminated in the 2011-2012 Annual Budget are outlined below:

<u>Position Description</u>	<u>Department</u>
Police Records Support	Police
Human Relations Specialist	Human Relations
Community Resource Specialist	Community Development
Fleet Maintenance Technician	Fleet Services
Residuals Operator	Public Services
Parking Attendant	Transportation

### Fringe Benefits

The \$742,267 or 3.6% increase in fringe benefit costs reflects the required increase in the employer's pension contribution rate from 6.44% to 6.97%:

	Fringe Benefits	Change	% Personnel		
2007-2008	\$ 17,596,743	\$ 880,027 or	5.3%	20.9%	
2008-2009	18,385,230	788,487 or	4.5%	20.9%	
2009-2010	19,241,666	856,436 or	4.7%	21.9%	
2010-2011	20,825,707	1,584,041 or	8.2%	23.5%	
2011-2012	21,567,974	742,267 or	3.6%	24.4%	

### Longevity Pay

The 2011-2012 Budget continues the 1992 City Council's policy direction to eliminate longevity pay. Unlike other local governments, we do not provide across-the-board or cost of living pay adjustments. Salary adjustments are based on performance.

Longevity pay has been reduced by more than \$500,100 since 1998-1999. Longevity pay is reduced further in the 2011-2012 Budget:

	Longevity	Change			
2007-2008	\$ 143,478	\$ (16,196) or	-10.1%		
2008-2009	128,517	(14,961) or	-10.4%		
2009-2010	88,134	(40,383) or	-31.4%		
2010-2011	83,798	(4,336) or	-4.9%		
2011-2012	63,698	(20,100) or	-24.0%		

### Early Retirement Incentive Program

A sixth voluntary early retirement incentive has been offered to eligible employees with a mandatory retirement date of not later than January 1, 2012 as a means for generating additional fund balance savings for 2011-2012 and 2012-2013. It has been offered to all employees age 55 or older with thirty or more years of creditable service, or age 60 with 5 years or more of creditable service with the Local Governmental Employees Retirement System. Most positions will remain unfilled through at least June 30, 2012 and possibly December 31, 2012.

As of this writing, we have saved more than \$2,000,000 from the 120 persons who have selected the voluntary early retirement incentive since 2003. We are projecting additional savings of \$500,000 from the 23 persons currently considering our sixth offer. Most positions will remain unfilled until at least July 1, 2012. The early retirement incentive program will continue to be offered to employees in future years.

### Pay-for-Performance Program

Rewarding and paying employees based on their performance was one of the 1992 City Council's best policy decisions. However, for the third consecutive year our employees are not getting needed and earned performance increases. The pay suspension is extremely difficult for our employees, because their performance consistently exceeds expectations. A commitment to a funding source for performance pay increases will need to be found for 2011-2012.

The \$81,482 shown below for 2011-2012 are probationary increases for employees hired in the second half of 2010-2011. The table below shows the annual changes in the pay-for-performance program:

	Pay for Performance	Change		
2007-2008	\$ 841,800	\$ (635,636)	or	-43.0%
2008-2009	1,356,527	514,727	or	61.1%
2009-2010	64,076	(1,292,451)	or	-95.3%
2010-2011	49,885	(14,191)	or	-22.1%
2011-2012	81,482	31,597	or	63.3%

### **Annual Reclassification Program**

In 1992 the City Council also adopted the proven policy of evaluating one-third of the City's position classifications each year. This allows all position classifications to be evaluated based on job requirements and competing market salaries on a regular and consistent basis. However, the annual evaluation process has been suspended as funds have not been available for salary adjustments.

	Reclassification	Change		
2007-2008	\$ 52,309	\$ (71,580)	or	-57.8%
2008-2009	147,109	94,800	or	181.2%
2009-2010	95,607	(51,502)	or	-35.0%
2010-2011	-	(95,607)	or	-100.0%
2011-2012	-	-	or	0.0%

### **Group Health and Related Benefits**

Trusting our employees to largely self-manage our group health and related benefit program has also proven to be a successful policy decision, originally made by the City Council in 1997. The Benefit Education Team, known as the BET, has concentrated on employee and retiree wellness programs, plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.

More than 1,000 City employees have completed the Cigna health risk assessments since 2005. Of those, 95% have agreed to allow Cigna to contact them about their assessment responses and discuss ways to improve their health and wellness. Since January of 2006, 1,050 employees have participated in successful at work, at home, and Body Mass Index (BMI) weight loss programs with a total weight loss of 7,310 pounds, for an average lost of 7 pounds per participant.

Our Wellness Program was nationally profiled and recognized as the model by American City & County Magazine in the May 2008. In addition, our program was one of three and the only one in High Point to receive the "2009 Healthy Worksite Award" from the Get Healthy Guilford Coalition. Future plans include attention on smoking cessation and preventative dental care.

	Health Insurance		Change		
2007-2008	\$	6,983,994	\$	243,280	or 3.6%
2008-2009		7,416,512		432,518	or 6.2%
2009-2010		7,494,780		78,268	or 1.1%
2010-2011		8,346,240		851,460	or 11.4%
2011-2012		8,792,256		446,016	or 5.3%

### Overtime

Overtime is a misunderstood yet necessary budget cost. Reasonable overtime, for the purposes outlined below, is less costly than hiring additional employees to provide reliable and uninterrupted holiday, weather related, special event, and holiday services to our residents, businesses and visitors:

	Overtime	Percent
Holidays	\$ 199,138	9.2%
After Hours	456,574	21.1%
Weather Related	94,755	4.4%
Special Events	360,513	16.7%
Operating Hours	435,592	20.1%
Scheduled Overtime	524,961	24.3%
Other	92,096	4.3%
Overtime Total	\$ 2,163,629	100.0%

Budgeted overtime represents a \$66,987 or a 3.2% increase for 2011-2012. Overtime continues to represent less than 2.5% of the city's total personnel budget:

	Overtime	Change	% Personnel	
2007-2008	\$ 1,801,995	\$ 46,249	or 2.6%	2.2%
2008-2009	2,017,419	215,424	or 12.0%	2.3%
2009-2010	2,096,642	79,223	or 3.9%	2.4%
2010-2011	2,096,642	-	or 0.0%	2.4%
2011-2012	2,163,629	66,987	or 3.2%	2.4%

### SUMMARY OF OPERATING EXPENSES

Operating expenses have increased by \$4,371,519 or 2.8%, from \$152,282,310 in 2010-2011 to \$156,653,829 for 2011-2012. The major changes in operating costs are outlined below:

#### Major Increases:

Wholesale Electric Power Purchases	\$4,371,859
Wholesale Randleman Water Purchases	840,000
Street Lighting	450,100
Utilities – City Departments	382,038
Temporary Services (Material Recovery Facility)	239,250
Software Leases & Contracts	193,400
Claims & Judgments (Seaboard)	162,500
Gasoline/Diesel Inventory Purchases	124,785
Chemicals	121,500
Gasoline/Diesel	114,622

Major Decreases:

CDBG Programs	(\$3,655,459)
Grants Projects	(1,268,948)
Guilford County Animal Shelter	(245,000)

**SUMMARY OF CAPITAL INVESTMENTS**

Capital investments and reinvestments are critical elements in the City's total Financial Program. Davenport and Company of Richmond, Virginia serves as our financial advisor. Capital improvements are financed by one of four basic methods.

The first method involves the issuance of voter approved general obligation bonds generally backed and paid by property taxes. The second method is a slight variation of the first, and allows the City to issue small amounts of what are known as two-thirds general obligation bonds from time-to-time that do not require tax increases or voter approval. The third method involves water and sewer revenue bonds, backed and paid by revenues from our water and sewer system. Water and sewer revenue bonds do not require voter approval. Both general obligation and revenue bond financing involves principal, interest and cost of issuance expenses.

The fourth method is debt-free, pay-as-we-go capital financing. The debt free, pay-as-we-go alternative, developed and expanded in the past nine years, allows us to finance needed capital improvements from current revenues, grants and other funds, thereby avoiding the additional and higher cost associated with the issuance and financing of long-term debt.

The City's capacity to finance and pay for needed improvements is evaluated from time to time by rating agencies known as Moody's Investment Services, Standard & Poor's, and Fitch Ratings.

In 2008, the City successfully joined only 9 of 522 other North Carolina cities with AAA bond ratings. Protecting our AAA bond rating is one of our highest priorities. The City enjoys highly favorable bond ratings from each agency, which in turn lowers our cost of borrowing:

	<u>Moody's</u>	<u>S &amp; P</u>	<u>Fitch</u>
General Obligation Bonds	Aa1	AAA	AA+
Revenue Bonds	Aa2	AA	AA+

**General Obligation Bonds**

On May 6, 1997, our voters authorized a \$68,000,000 general bond package to finance \$12,000,000 in street improvements, and \$56,000,000 in water and sewer utility improvements. The 1997 projects have been completed. On November 2, 2004, our voters overwhelmingly approved a \$73,650,000 general obligation bond package involving the following projects:

Streets	\$32,500,000
Storm Water	15,400,000
Parks and Recreation	8,000,000
Fire	6,500,000
Library Addition	6,000,000
Kivett Gateway	3,250,000
Intersections	<u>2,000,000</u>
Total	\$73,650,000

We are close to completing the remaining 2004 voter-approved bond projects. We are awaiting DENR approval to proceed with Hartley Drive. Once we have state approvals for Hartley Drive, we will advance the Lindsay Street Project.

In 2011-2012, we will begin the discussion and review with you the possibility of going to our citizens with the next general obligation bond referendum in either 2011-2012 or 2012-2013. Major priority project requests will likely include a new Senior Citizen Center, a modern new Police Facility, thoroughfare improvements such as Johnson/Sandy Ridge, possibly a major City Project improvement, and/or others.

### **Two-Thirds General Obligation Bonds**

In 2010, you authorized the issuance of \$5,615,000 in two-thirds general obligation bonds without a tax increase to help finance \$1,200,000 in athletic complex, \$2,000,000 in greenway improvements, and \$2,415,000 in road, utility and streetscape improvements. The improvements to the athletic complex are in the process of being bid. The money earmarked for road, utility and streetscape improvements, primarily Lindsay Street, has been set aside pending review of costs and approval to proceed with the Hartley Drive improvements.

The Parks and Recreation Commission has recommended that the \$2,000,000 originally earmarked for the greenway improvements, now be spent for completion of the athletic complex master plan, Oak Hollow Campground improvements, replacement of the City Lake dock and pier, improvements to the Camp Ann restrooms, adding storage improvements to Washington Terrace, and preparing a master plan for the newly acquired Westchester Park. Clear Council direction will be required before any work proceeds.

We will retire \$8,680,000 in existing general obligation bonds this year, and as such, we will have the opportunity to issue up to \$5,785,000 in additional two-thirds bonds before June 30, 2012 for sidewalks, underground utilities, parks and recreation, and/or other authorized projects yet to be determined by the City Council. Two-third bonds cannot be issued to finance auditoriums, coliseums, arenas, stadiums, civic centers or convention centers, art galleries, museums, historic properties, public transportation systems, cable television systems or redevelopment projects,

### **Water and Sewer Revenue Bonds**

The City has invested more than \$237,617,000 in various major water and wastewater projects in the past thirteen years. Over the next five years, we anticipate financing and completing an estimated \$96,094,500 in additional major water and wastewater bond projects associated and required by our permits, extending service to our growing northwest and eastside areas, including the relocation of utilities with major street projects, and others outlined below:

	<u>Water</u>	<u>Wastewater</u>	<u>Total</u>
2011-2012	\$3,300,000	\$20,300,000	\$20,300,000
2012-2013	-0-	-0-	-0-
2013-2014	10,177,500	29,427,000	39,604,500
2014-2015	-0-	-0-	-0-
2015-2016	<u>13,615,500</u>	<u>1,9275,000</u>	<u>32,890,000</u>
Total	\$27,092,500	\$69,002,000	\$96,094,500

Revenue bonds are the method preferred by both investors as well as by rating agencies for financing major water and sewer projects. Revenue bonds are paid from water and sewer utility revenues, and not from property taxes. Revenue bonds do not require voter approval.

### **Pay-As-We-Go Financing**

Pay-as-we-go financing has been increased by \$3,501,292 or 4.0%, from \$14,172,119 in 2010-2011 to \$17,673,411 for 2011-2012:

	<u>2010-2011</u>	<u>2011-2012</u>	<u>Change</u>	<u>% Change</u>
General – Other	\$ 297,331	\$2,049,050	1,751,719	252.8%
General St Resurfacing	\$500,000	\$500,000	-0-	0%
Obsolete W & S Lines	2,000,000	2,000,000	-0-	0%
Water and Sewer - Other	1,029,000	898,500	(130,500)	(12.7%)
Electric	5,416,084	7,253,084	1,837,000	33.9%
Landfill – Phase IV	-0-	150,000	150,000	100.0%
Landfill - Other	-0-	400,000	400,000	100.0%
Others	<u>4,929,704</u>	<u>4,422,777</u>	<u>(506,927)</u>	<u>(10.3%)</u>
Pay-As-We-Go Total	\$14,172,119	\$17,673,411	\$3,501,292	24.7%

Thirteen years ago, we intentionally shifted to the lower cost pay-as-we-go alternative as the preferred and less costly method for financing capital investments and routine infrastructure maintenance. When we complete the \$17,673,411 in 2011-2012 pay-as-we-go capital investments and projects, we will have invested a significant \$275,934,856 in routine improvements during the past thirteen years without the need or expense of more costly debt service obligations.

### **General Fund Pay-As-We-Go**

General Fund pay-as-we-go capital investments have increased by \$1,751,719 or 252.8%, from \$297,331 in 2010-2011 to \$2,049,050 for 2011-2012, largely due to the replacement of fire equipment. The pay-as-we go capital investments in the General Fund are outline below:

Fire Ladder #12 Replacement	\$875,000
Fire Engine #11 Replacement	500,000
Johnson St/Sandy Ridge Rd Widening	162,500
Youth Facilities	75,000
Information Services Equipment Support	64,650
Sidewalks – New	50,000
Portable Vehicle Lift Jacks – Fire Department	50,000

GIS Base Mapping Program	45,000
Transportation Equipment	39,000
Thermal Imagers – Fire	31,500
Fire Training Center Improvements	25,000
Mobile Computer Software & Repair-Fire	16,000
Replace Concrete Drives – Fire Stations	10,300
Equipment Lift – Oak Hollow Maintenance Shop	10,000
Repairs to Clubhouses	10,000
Oak Hollow Campground Paving	9,405
Communications Center Equipment	6,100
Library Furniture & Equipment (renovated spaces)	6,000
Repairs at City Lake Park	6,000
General Fund Total	<u>\$2,049,050</u>

### **Water and Sewer Fund Pay-As-We-Go**

Water and Sewer pay-as-we-go capital reinvestments have been reduced by \$130,500 or 3.2%, from \$3,029,000 in 2010-2011 to \$2,898,500 for 2011-2012. A list of 2010-2011 Water and Sewer pay-as-we-go capital investments are shown below:

Replace Obsolete Neighborhood Water Lines	\$1,000,000
Replace Obsolete Neighborhood Sewer Lines	1,000,000
Alum Sludge Removal	300,000
NCDOT – TIP Program	150,000
Water Meter Change-out	137,000
Water System improvements, Equipment	161,500
Water Storage Tank Maintenance	100,000
Sewer System Improvements	50,000
Water & Sewer Total	<u>\$2,898,000</u>

### **Electric Fund Pay-As-We-Go**

The \$7,253,084 in pay-as-we-go reinvestments in the 2011-2012 Electric Fund represents a \$1,837,000 or a 33.92% increase compared to the \$5,416,084 included in the 2010-2011 Annual Budget:

Electric System Improvements	\$2,718,084
IHFC Electrical Equipment	1,140,000
North to Penny Road Transmission Line	1,000,000
Burton Substation 100KV Transformer	875,000
Polo Electrical Infrastructure	600,000
Street Lighting	200,000
Automated Meter Reading Initiative	200,000
Downtown Underground	200,000
Area Outdoor Lighting	110,000
Overhead to Underground Conversion	100,000
Cayenta Software Project	100,000
Improvements to Buildings/Structures	10,000
Electric Capital Total	<u>\$7,253,084</u>

### Landfill Fund Pay-As-We-Go

The \$550,000 in pay-as-we-go reinvestments in the 2011-2012 Landfill Fund represents funding for landfill development and Kersey Valley Phase V. The projects recommended for funding include:

Landfill Development Land Purchase	\$250,000
Kersey Valley Landfill Phase V	150,000
Landfill Administrative Offices	<u>150,000</u>
	\$550,000

### Other Pay-As-We-Go

The \$4,422,777 in other 2011-2012 pay-as-we-go investments includes the scheduled replacement of vehicles, normal computer replacement as well as an evaluation of the new less costly Citrix system, various planned neighborhood storm water improvements, and others outlined below:

Fleet Replacement Program	\$2,709,000
Computer Replacement/Citrix System	681,918
Radio Replacement Program	516,909
Storm Water Projects	350,200
Land - Community Dev Housing Program	100,000
Fleet Diagnostic Tools & Machinery	25,000
Mass Transit Improvements	20,000
Fleet Computer Software	10,500
Sprinkler System Rehab – Recycling Center	<u>10,000</u>
Other Total	\$4,422,777

### NCDOT Commitments

The City has also entered into a series of significant and largely pay-as-we-go financial commitments with the North Carolina Department of Transportation requiring the City to finance the estimated \$7,327,000 local share of a variety of major current transportation improvements projects as outlined below:

Skeet Club Utilities	\$4,320,000
Johnson/Sandy Ridge Environment/Des	1,882,000
NCDOT TIP – Utilities replacements	1,000,000
I-74/US 311 Bypass	<u>125,000</u>
NCDOT Projects	\$7,327,000

In future years, the City will need to finance portions of other major and long-awaited NCDOT/City projects including Skeet Club Road – Sections A and B, Johnson/Sandy Ridge Road, Gallimore Dairy Road, Fairfield Road, NC 68/US 311 Interchange Replacement, Clinard Farms/Piedmont Parkway Extension, and a new I-85/Kivett Drive Interchange. However, given NCDOT's current funding problems and escalating construction costs, any meaningful cost, timetables or construction estimates for any of these NCDOT projects are not available.

## DEBT SERVICE SUMMARY

Our 2011-2012 Annual Budget reflects a \$905,723 or 3.2% increase in debt service, from \$28,411,423 in 2010-2011 to \$29,317,146 for 2011-2012. Annual debt service payments reflect the cost of rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and other infrastructure elements. The changes in annual debt service obligations over the past five years are shown in the table below:

	<u>Debt Service</u>	<u>Change</u>		
2007-2008	\$ 24,282,026	\$ 2,953,465	or	13.8%
2008-2009	25,105,926	823,900	or	3.4%
2009-2010	26,965,027	1,859,101	or	7.4%
2010-2011	28,411,423	1,446,396	or	5.4%
2011-2012	29,317,146	905,723	or	3.2%

## 2011-2012 FUND SUMMARIES

### General Fund

The 2011-2012 General Fund Budget of \$103,807,396 is \$2,995,356 or 3.0% more than our current adopted \$100,312,040 General Fund Budget. The 2011-2012 General Fund Budget of \$103,807,396 is balanced with revenues of \$93,458,160 reimbursements of \$7,480,534 and \$2,368,702 from prior year fund balances.

For the first time in four years, the 2011-2012 General Fund Budget includes a recommended 2.9 cent increase in the property tax rate, from \$.633 to \$.662, to sustain existing services, and to prevent the anticipated loss of \$400,000 to \$600,000 in City sales tax revenues anticipated with Guilford County's property tax increase. Monies from the increase in will also help finance the \$834,000 in property tax revenues that we have lost in the past two years by declining property values; \$1,375,000 associated with the lease purchase of two replacement fire trucks; \$567,931 for increased electricity cost for street lighting and for city facilities; and \$500,000 for street resurfacing, to be matched with \$500,000 appropriated in 2010-2011.

Of General Fund revenues, property tax revenues represent \$57,187,197 or 53.4% of the General Fund. Sales tax revenues represent \$14,388,815 or 13.9 %, and intergovernmental revenues represent \$13,523,942 or 13.1% of General Fund Revenues.

Importantly, the actual decisions on 82.5% or more than \$85,599,954 of our General Fund revenues are actually made by people other than us. State officials determine the intergovernmental revenue sharing formulas for the Powell Bill, utility franchise tax, beer and wine taxes, and other revenue sharing formulas. State officials also largely determine water, wastewater and landfill standards, and in turn, the local cost of compliance. Guilford County establishes the value of taxable property as well as the sales tax allocation formula. On the bottom line, we are essentially limited to setting the property tax rate, water and sewer rates, and miscellaneous fees.

The following table summarizes the changes in General Fund revenues, inter-fund transfers and reimbursements, and appropriated balances; as well as operating, capital, debt service and other General Fund expenditures:

### GENERAL FUND REVENUES

	2010-2011	2011-2012	Change	
Fund Balance	\$ 2,938,584	\$ 2,368,702	\$ (569,882)	(19.4%)
Property Tax	55,037,750	57,187,197	2,149,447	3.9%
Sales & Use Taxes	14,280,780	14,388,815	108,035	0.8%
Intergovernmental Revenue	12,563,500	13,523,942	960,442	7.6%
Licenses & Permits	1,932,120	1,804,900	(127,220)	(6.6%)
Charges for Services	5,789,737	4,570,806	(1,218,931)	(21.1%)
Miscellaneous	631,700	607,500	(24,200)	(3.8%)
Lease Proceeds	-	1,375,000	1,375,000	100.0%
Reimbursements	7,137,869	7,480,534	342,665	4.8%
<b>TOTAL</b>	<b>\$ 100,312,040</b>	<b>\$ 103,307,396</b>	<b>\$ 2,995,356</b>	<b>3.0%</b>

### GENERAL FUND EXPENSES

	2010-2011	2011-2012	Change	
Personnel Services	\$ 64,278,072	\$ 64,397,923	\$ 119,851	0.2%
Operating Expenses	26,837,632	28,062,152	1,224,520	4.6%
Capital Outlay	286,200	1,716,550	1,430,350	499.8%
Debt Service-leases	1,247,990	1,371,184	123,194	9.9%
Interfund Reimbursements	7,262,146	7,359,587	97,441	1.3%
Contingency	400,000	400,000	-	0.0%
<b>TOTAL</b>	<b>\$ 100,312,040</b>	<b>\$ 103,307,396</b>	<b>\$ 2,995,356</b>	<b>3.0%</b>

### **Property Values and Tax Rates**

According to Guilford County Tax Office estimates, the value of our tax base has declined by \$131,899,400 or 1.4% in the past two years. For 2009-2010 the total value was \$9,319,710,095. It dropped to \$9,206,874,960 for 2010-2011, and to \$9,187,810,627 for 2011-2012. A further drop is expected for 2012-2013 with the January 2012 revaluation.

Translated, at our current \$.633 tax rate, we have lost \$834,881 in property tax revenues in the past two years. Assuming a 98% collection rate, the value of one cent on the tax rate has dropped from \$913,331 in 2009-2010, to an estimated \$900,405 at the current 63.3 cent tax for 2011-2012.

As I advised last year, without major structural changes in the services that we provide, we will not be able to continue sustaining basic police, fire, parks and recreation, transportation, garbage collection, planning, economic development, and other services in 2012-2013 without increasing either the property taxes, establishing new fees for waste collection, and/or increasing miscellaneous fees.

At the same time as many may want us to hold the line on property taxes, not a single citizen, business, visitor or elected person has asked us to reduce or eliminate the level of any specific basic City service or program. Responses in the 2006, 2009 and 2011 Citizen Satisfaction Surveys have not asked for any reduction in services, but rather asked us to expand or enhance nearly every service, program, or project currently being provided by the City of High Point.

In the next year, we will elevate and advance the policy discussion with you of several major alternatives and priorities that will require the need to include some combination of either reducing or eliminating services currently enjoyed, anticipated or requested by our citizens, businesses, visitors or elected officials; eliminating needed capital investments in the infrastructure; possibly reinstating transfers from the Electric Fund to the General Fund as permitted by the Local Government Commission; and/or sharply increasing and/or instituting new user fees and charges such as for garbage collection in coming years.

### Water and Sewer Fund

The 2011-2012 Water and Sewer Fund Budget of \$44,392,612 represents a \$2,225,576 or 5.3% increase from the current \$42,167,036 Annual Budget.

#### WATER and SEWER FUND REVENUES

	2010-2011	2011-2012	Change	
Fund Balance	\$ 1,382,156	\$ 937,544	\$ (444,612)	(32.2%)
Operating	40,504,380	42,798,130	2,293,750	5.7%
Other	280,500	656,938	376,438	134.2%
<b>TOTAL</b>	<b>\$ 42,167,036</b>	<b>\$ 44,392,612</b>	<b>\$ 2,225,576</b>	<b>5.3%</b>

#### WATER and SEWER FUND EXPENSES

	2010-2011	2011-2012	Change	
Operating	\$ 17,700,849	\$ 18,396,634	\$ 695,785	3.9%
Contingency	300,000	300,000	-	0.0%
Debt Service	15,724,871	16,794,173	1,069,302	6.8%
Capital Projects	2,900,000	2,787,000	(113,000)	(3.9%)
Interfund Transfers	5,541,316	6,114,805	573,489	10.3%
<b>TOTAL</b>	<b>\$ 42,167,036</b>	<b>\$ 44,392,612</b>	<b>\$ 2,225,576</b>	<b>5.3%</b>

### Water and Sewer Rates

The 5.3% increase in the 2011-2012 Annual Budget is funded by a recommended 4.9% increase for water and sewer service to be effective October 1, 2011. The increase is largely associated with debt service costs involving major continuing water and sewer improvements, including those associated with the new and upgraded Westside Wastewater Treatment Facility. The 2011-2012 Annual Budget also includes \$840,000 in the wholesale cost for Randleman water.

We have and will, with your support, continue delivering the necessary capital financing for our water and sewer system improvements within the 4.0% to 6.0% range developed by our financial advisors, Davenport and Company. This range is substantially less than the 13.75% average annual increases that our customers were experiencing prior to your approval of our multi-year capital financing strategy.

Water and sewer rates are the method preferred by investors and bond rating agencies for municipalities for financing the operation, maintenance and needed capital improvements for

water treatment facilities and distribution lines, and for wastewater collection lines and treatment systems. Property taxes are not used to finance water and sewer utility services.

### Electric Fund

Load growth continues to be flat, with no growth projected, for the third consecutive year. The 2011-2012 Electric Fund Budget of \$118,812,305 represents a \$7,432,776 or 6.7% increase from the 2010-2011 Annual Budget of \$111,379,529. The 2011-2012 Electric Fund Budget includes a 5.0% retail rate increase effective July 1, 2011 necessary to finance the 5.0% increase July 1, 2011 in the wholesale cost to purchase electricity.

At \$91,809,043 or 77.3%, wholesale power purchase is the single largest expense in the \$118,812,305 Electric Fund budget. Major capital projects include replacing the City owned transformers in the IHFC Building and constructing the new Penny Road transmission line.

#### ELECTRIC FUND REVENUES

	2010-2011	2011-2012	Change	
Fund Balance	\$ -	\$ -	\$ -	0.0%
Utility Sales	108,381,453	116,756,991	8,375,538	7.7%
Other	202,706	225,706	23,000	11.3%
Reimbursements	1,795,370	1,829,608	34,238	1.9%
<b>TOTAL</b>	<b>\$ 110,379,529</b>	<b>\$ 118,812,305</b>	<b>\$ 8,432,776</b>	<b>7.6%</b>

#### ELECTRIC FUND EXPENSES

	2010-2011	2011-2012	Change	
Operating	\$ 100,866,245	\$ 107,362,769	\$ 6,496,524	6.4%
Contingency	450,000	450,000	-	0.0%
Capital Projects	5,421,084	7,253,084	1,832,000	33.8%
Interfund Transfers	3,642,200	3,746,452	104,252	2.9%
<b>TOTAL</b>	<b>\$ 110,379,529</b>	<b>\$ 118,812,305</b>	<b>\$ 8,432,776</b>	<b>7.6%</b>

### Energy Mergers, Legislation and Electric Rates

The price that we pay for wholesale electricity, and in turn the retail rate that our 40,000 customers pay, is determined by Agency 1 based on load growth, as well as by surplus power sales, nuclear fuel cost, capital and other costs associated with Agency 1's ownership interest in the Catawba Nuclear Unit in York County, South Carolina. Energy legislation, including mandated renewable standards, also affects rates.

The Catawba Unit is rated among the best, safest and most efficiently operating nuclear plants of the 104 nuclear plants in the United States. Catawba, with its license recently extended to 2043, is a valuable asset. At 18.9%, the City has the largest ownership interest of all 19 Agency 1 communities in Catawba. The City, at 23.1%, is also the largest user of Agency 1's power from Catawba.

Currently, ElectricCities and Agency 1 are carefully evaluating costs, rates and the pending merger of Duke Energy and Progress Energy with the goal of maximizing all potential benefits and minimizing all potential risks, for each of the 19 member communities in Agency 1.

## **Electric Fund Transfers**

The Local Government Commission allows cities the policy option to transfer Electric Funds to the General Fund not exceeding 3.0% of the value of the electric system's gross fixed assets as an acceptable method to help finance reoccurring non-electric programs and services.

As of June 30, 2010, the gross value of our electric system totaled \$120,020,150. Accordingly, we can transfer as much as 3.0% or \$3,600,605 from the Electric Fund to the General Fund. A 2.0% transfer equates to \$2,400,403 and a 1.0% transfer equates to \$1,200,202.

In addition to establishing solid waste collection fees, transferring Electric Fund monies to the General Fund is the only other major revenue policy alternative available to you to raise needed General Fund revenues, but as we have advised you in past years, it is not recommended at this time because adopting such practice would require to you to either increase retail electric rates and/or reduce needed capital reinvestment in the electric distribution system.

## **CONTINGENCIES AND FUND BALANCES/RETAINED EARNINGS**

### **Contingencies**

Contingencies remain again unchanged at a very, very minimal \$1,150,000 for 2011-2012. Contingencies continue to represent less than .04% of the City's \$317,726,141 Annual Budget as outlined below:

	<u>General</u>	<u>Water &amp; Sewer</u>	<u>Electric</u>	<u>Total</u>
2007-2008	\$ 400,000	\$ 300,000	\$ 450,000	\$ 1,150,000
2008-2009	400,000	300,000	450,000	1,150,000
2009-2010	400,000	300,000	450,000	1,150,000
2010-2011	400,000	300,000	450,000	1,150,000
2011-2012	400,000	300,000	450,000	1,150,000

Use of contingency funds requires City Council approval. Barring the totally unexpected, we do not plan on using contingency funds in the coming year.

### **Fund Balances/Retained Earnings**

Fund balances and retained earnings are an absolutely critical, but often misunderstood and overlooked part of the Annual Budget. Fund balances and retained earnings consist of unencumbered, unappropriated monies. They are essential for maintaining our strong bond ratings as well as to maintain positive year-round and year-to-year cash flows. With the continuing erosion of revenues - especially property and sales taxes - strong fund balances are absolutely essential as we plan ahead for the 2012-2013 and subsequent budgets.

The North Carolina Local Government Commission recommends maintaining an 8.0% balance in each fund. Your policy goal calls for a 10.0% fund balance. Our greatest risk is with the General Fund, especially with reevaluation coming in 2012-2013. The table below summarizes changes in annual fund balances/retained earnings:

<u>Fund</u>	<u>Undesignated June 30, 2009</u>	<u>Undesignated June 30, 2010</u>	<u>Undesignated Estimated June 30, 2011</u>	<u>Undesignated Estimated June 30, 2012</u>
General	\$ 9,407,154	\$ 10,582,063	\$ 11,551,750	\$ 8,683,048
Water-Sewer	14,494,490	15,113,878	17,074,445	16,262,456
Electric	9,524,845	12,622,757	15,791,693	14,991,693
Parking	149,775	44,732	59,454	59,454
Landfill	5,464,740	3,912,703	4,636,955	4,499,342
Stormwater	1,819,552	3,221,756	3,456,370	3,106,370
<b>TOTAL</b>	<b>\$ 40,860,556</b>	<b>\$ 45,497,889</b>	<b>\$ 52,570,667</b>	<b>\$ 47,602,363</b>

### SUMMARY

The City has enjoyed a very good and solid financial condition for the past thirteen years. However, the economy and times have changed as outlined above.

The financial challenges, especially with the General Fund, are very real as we keep trying to balance eroding revenues, along with the continuing need for adequately financing basic municipal services and needed infrastructure investments with the minimal tax and utility rates that you, our citizens and businesses desire.

My sincere personal appreciation and professional respect is expressed to each of you as our elected leadership, and equally, to a very strong and exceptionally talented financial management team, lead by Pat Pate, Louanne C. Hedrick, Glenda Barnes, Laura Altizer, Cindy Smith, Jeff Moore, Eric Olmedo, John McCrary, Randy McCaslin, and the rest of our excellent and patient executive team.

Respectfully,



Strib Boynton  
City Manager

**CITY OF HIGH POINT, NORTH CAROLINA  
Fiscal Year 2011-2012 Budget Ordinance**

BE IT ORDAINED BY THE CITY OF HIGH POINT, NORTH CAROLINA:

Section 1. The following amounts are hereby appropriated for the operation and maintenance of the City's various governmental departments and divisions for the Fiscal Year beginning July 1, 2011 and ending June 30, 2012:

(1) That for said fiscal year there is hereby appropriated out of the GENERAL FUND for general governmental operations the sum of:

\$ 103,807,396

(2) That for said fiscal year there is hereby appropriated out of the SPECIAL GRANTS FUND for purposes outlined within the various grant provisions, the sum of:

\$ 2,920,538

(3) That for said fiscal year there is hereby appropriated out of the COMMUNITY DEVELOPMENT FUND for purposes outlined within the grant, the sum of:

\$ 2,129,112

(4) That for said fiscal year there is hereby appropriated out of the ECONOMIC DEVELOPMENT FUND, the sum of:

\$ 781,500

(5) That for said fiscal year there is hereby appropriated out of the GENERAL DEBT SERVICE FUND for the payment of debt service charges on general obligation debt, the sum of:

\$ 10,926,455

(6) That for said fiscal year there is hereby appropriated out of the GENERAL CAPITAL PROJECTS FUND for the purpose of construction and/or acquisition of certain long-lived assets, the sum of:

Capital Projects	\$ 856,500
Transfer to General Debt Service	877,128
	\$ <u>1,733,628</u>

(7) That for said fiscal year there is hereby appropriated out of the CENTRAL SERVICES FUND the following:

Fleet Services	\$ 9,044,210
Radio Repair Shop	937,871
Maintenance Operations	1,948,519
Computer Replacement	681,168
	\$ <u>12,611,768</u>

(8) That for said fiscal year there is hereby appropriated out of the WATER and SEWER FUND the following:

Operations	\$ 24,811,439
Debt Service	16,794,173
Transfer to Capital Projects Fund	2,787,000
TOTAL WATER and SEWER FUND	\$ <u>44,392,612</u>

(9) That for said fiscal year there is hereby appropriated out of the WATER and SEWER CAPITAL PROJECTS FUND the following:

Water Sewer Capital Projects	\$ <u>2,787,000</u>
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**CITY OF HIGH POINT, NORTH CAROLINA**  
**Fiscal Year 2011-2012 Budget Ordinance**

(10) That for said fiscal year there is hereby appropriated out of the ELECTRIC FUND the following:

Operations	\$ 111,569,221
Capital Projects	<u>7,243,084</u>
TOTAL ELECTRIC FUND	<u>\$ 118,812,305</u>

(11) That for said fiscal year there is hereby appropriated out of the MASS TRANSIT FUND for the purpose of operating High Point's Transit System, the sum of:

\$ 3,319,843

(12) That for said fiscal year there is hereby appropriated out of the PARKING FACILITIES FUND for the purpose of operating City parking facilities, the sum of:

\$ 376,953

(13) That for said fiscal year there is hereby appropriated out of the LANDFILL FACILITIES FUND the following:

Landfill Facility Operating	\$ 5,160,681
Recycling Facility Operating	1,920,932
Capital Projects	<u>550,000</u>
TOTAL LANDFILL FACILITIES FUND	<u>\$ 7,631,613</u>

(14) That for said fiscal year there is hereby appropriated out of the STORM WATER FUND the following:

Operations	\$ 2,124,467
Debt Service	936,111
Capital Projects	<u>350,000</u>
TOTAL STORM WATER FUND	<u>\$ 3,410,578</u>

(15) That for said fiscal year there is hereby appropriated out of the MARKET AUTHORITY FUND, the sum of:

\$ 2,775,000

Section 2. It is estimated that the following revenues will be available during fiscal year beginning July 1, 2011 and ending June 30, 2012:

General Fund	
Ad Valorem Taxes	\$ 57,187,197
Sales & Use Taxes	14,388,815
Intergovernmental Revenues	13,523,942
Licenses & Permits	1,804,900
Charges for Services	4,570,806
Miscellaneous	1,982,500
Administrative Reimbursements	7,480,534
Fund Balance Appropriated	<u>2,868,702</u>
Total Revenues and Other Financing Sources	<u>\$ 103,807,396</u>
Grants Fund	
Intergovernmental Revenues	<u>\$ 2,920,538</u>
Community Development Fund	
Intergovernmental Revenues	<u>\$ 2,129,112</u>

**CITY OF HIGH POINT, NORTH CAROLINA**  
**Fiscal Year 2011-2012 Budget Ordinance**

Economic Development Fund	
Transfer From General Fund	\$ 75,000
Transfer From Electric Fund	400,000
Fund Balance Appropriated	306,500
Total Revenues and Other Financing Sources	<u>\$ 781,500</u>
General Debt Service Fund	
Ad Valorem Taxes	\$ 3,052,740
Interest on Investments	145,000
Miscellaneous	555,884
Transfer from Other Funds	7,172,831
Total Revenues and Other Financing Sources	<u>\$ 10,926,455</u>
General Capital Projects Fund	
Intergovernmental Revenues	524,000
Transfer from Other Funds	332,500
Fund Balance Appropriated	877,128
Total Revenues and Other Financing Sources	<u>\$ 1,733,628</u>
Central Services Fund	
Sales and Services	7,460,312
Miscellaneous Revenues	5,151,456
Total Revenues and Other Financing Sources	<u>\$ 12,611,768</u>
Water and Sewer Fund	
Charges for Services	\$ 43,217,068
Non-operating Revenues	238,000
Retained Earnings Appropriated	937,544
Total Revenues and Other Financing Sources	<u>\$ 44,392,612</u>
Water and Sewer Capital Projects Fund	
Transfer from Water and Sewer Fund	<u>\$ 2,787,000</u>
Electric Fund	
Charges for Services	\$ 116,756,991
Non-operating Revenues	225,706
Administrative Reimbursements	1,829,608
Total Revenues and Other Financing Sources	<u>\$ 118,812,305</u>
Mass Transit Fund	
Charges for Services	\$ 2,425,706
Intergovernmental Revenues	545,320
Transfer From Other Funds	348,817
Total Revenues and Other Financing Sources	<u>\$ 3,319,843</u>
Parking Facilities Fund	
Charges for Services	\$ 280,000
Miscellaneous	1,000
Transfer From Other Funds	95,953
Total Revenues and Other Financing Sources	<u>\$ 376,953</u>

**CITY OF HIGH POINT, NORTH CAROLINA  
Fiscal Year 2011-2012 Budget Ordinance**

Landfill Facilities Fund	
Landfill Tipping Fee Taxes	\$ 65,000
Charges for Services	7,190,000
Miscellaneous	89,000
Transfer from Landfill Maintenance Reserve Fund	150,000
Retained Earnings Appropriated	137,613
Total Revenues and Other Financing Sources	<u>\$ 7,631,613</u>
Storm Water Fund	
Charges for Services	\$ 2,404,397
Miscellaneous	41,000
Transfer from General Debt Service	965,181
Total Revenues and Other Financing Sources	<u>\$ 3,410,578</u>
Market Authority Fund	
Room Occupancy Taxes	\$ 275,000
Licenses & Permits	1,500,000
Transfer from General Fund	240,000
Transfer from Water-Sewer Fund	50,000
Transfer from Electric Fund	710,000
Total Revenues and Other Financing Sources	<u>\$ 2,775,000</u>

Section 3. There is hereby levied the following rates of tax on each one hundred dollars (\$100) valuation of taxable property, as listed for taxes as of January 1, 2011, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and in order to finance the foregoing appropriations.

**Rate per \$100 Valuation  
General Fund     \$ .662**

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of \$9,187,810,627 and an estimated rate of collections of **98.0%** during the current year.

Section 4. That the reserve for encumbrances at June 30, 2011, representing the unearned portion of contracts as of that date, shall be re-appropriated and distributed as it applied in order to properly account for the payment against which the fiscal year in which it is paid.

Section 5. That the unencumbered balances as of June 30, 2011 of those capital projects and operating encumbrances which were not completed in Fiscal Year 2010-2011 be reappropriated into the Fiscal Year 2011-2012 budget in order to allow completion.

Section 6. That the unencumbered balances in Grant funds which remain as of June 30, 2011 be re-appropriated into the Fiscal Year 2011-2012 budget for the completion of their original purposes.

Section 7. That those balances remaining as assigned fund balances in governmental funds as of June 30, 2011, shall remain assigned for their intended purposes during Fiscal Year 2011-2012.

Section 8. The number of persons to be employed and the salaries and wages to be paid shall be those which are included in the detailed operation budgets; unless provision is made by the City Manager or City Council for employing additional persons.

**CITY OF HIGH POINT, NORTH CAROLINA**  
**Fiscal Year 2011-2012 Budget Ordinance**

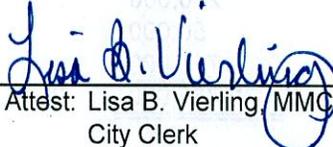
Section 9. The City Manager is hereby authorized to approve transfers of appropriations within any fund, provided transfers between funds, and authorization for making expenditures from excess revenue shall be made by the City Council.

Section 10. There is hereby levied a tax of five dollars (\$5.00) per year upon any vehicle resident within the City, pursuant to G.S. 20-97 (c).

Section 11. Copies of this ordinance shall be furnished to the City Clerk and the Director of Financial Services to be kept on file by him for his direction in the collection and disbursement of City funds.

Section 12. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are hereby repealed.

Adopted this 20th day of June, 2011.

  
Attest: Lisa B. Vierling, MMC  
City Clerk





The Analysis/Summaries section contains charts, graphs, summary tables, and discussions of the City's revenues and expenses for Fiscal Year 2012 with historical data for comparison purposes.

The **Consolidated Summary of Revenues & Expenditures** that begins this section is a summary of total revenues and expenses by fund by major revenue and expense category. Following this summary the section is divided into revenue and expense information, personnel summaries, and outstanding debt information.

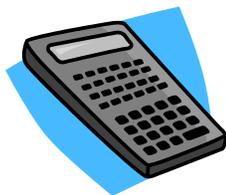
## **BUDGET HIGHLIGHTS FISCAL YEAR 2011-12**

**The 2011-12 budget was prepared based on minimal growth in the City's tax base and sales tax revenues, all with the knowledge that continued state-funded revenues are at risk. The budget includes a \$0.029 property tax increase as a result of the continued need to provide basic services with fewer general fund revenues.**



**The 2011-12 Adopted Budget continues to preserve the high quality of life and outstanding services that City of High Point residents expect, while meeting the needs of a growing and diverse population.**

**The budget was prepared in response to citizen input through mail and telephone surveys in 2007 and 2009. Results of the 2011 survey were not available in sufficient time to address citizens' concerns. Highlights and corresponding budgetary responses are included in the departmental summaries of the budget document.**





## REVENUE HIGHLIGHTS FISCAL YEAR 2011-12

- The 2011-12 Annual Budget includes a property tax rate increase of \$0.029 per \$100 valuation.
- 2011-12 Property Tax increase and minimal growth in the tax base are estimated to generate an additional \$2.1 million in additional general fund revenues

Property Tax Dollars  
\$60,239,937  
\$.662 per \$100 valuation

- The contributions to the Economic Development Fund were reduced from \$1.3 million in 2009-10 to \$475,000 in 2010-11. This amount remains unchanged for 2011-12. The General Fund contribution is \$75,000 and the Electric Fund contribution is \$400,000.

### NEW REVENUES:

- An average Water and Sewer rate increase of 4.9% effective October 1, 2011 is included to address the increasing need to rebuild and maintain the existing infrastructure and to finance the associated debt service costs.
- A 5.0% Electric retail rate increase effective July 1, 2011 is included to offset the corresponding 5.0% wholesale rate increase to purchase power.



## BUDGET EXPENDITURE HIGHLIGHTS FISCAL YEAR 2011-12

### PERSONNEL

- **Salaries and Fringe Benefits** have been budgeted at **\$88,468,228** which is a .1% decrease from 2010-11.
  - The **Pay-for-Performance Program** was suspended in 2009-2010 and has not been restored. Probationary increases for new employees have been included.
  - **Reduction of 6 positions in the overall personnel complement.** This includes 4 full-time positions and 2 part-time positions that have been eliminated. A total of 63 positions have been eliminated in the past three years.
  - The 2010-11 Budget includes a **5.3% or \$446,016 increase in Health Insurance from fiscal year 2010-11.** The Benefits Education Team has concentrated on employee and retirement wellness programs in an effort to limit future health insurance rate increases.
  - To date, 1,000 employees have completed the Cigna Health Risk Assessment. Also to date, 1,050 employees participated in work and at-home weight loss programs with a total weight loss of 7,310 pounds.
  - **A sixth voluntary early retirement** program was extended to employees 55 years or older with 30 years or more of creditable service or age 60 with 5 years of service. The *goal was to generate salary and fringe benefit savings.* Before this budget was presented, 120 persons have selected the voluntary early retirement.

### OPERATIONAL and CAPITAL HIGHLIGHTS

- **Wholesale Electric Power Costs increased 5% from 2010-11**
- **Continued \$1,000,000 appropriation for the International Home Furnishings Market (IHFM).**



**2011-2012 Summary of Revenues & Expenditures and Estimated Fund Balances**

	<b>GENERAL FUND</b>	<b>WATER &amp; SEWER FUND</b>	<b>ELECTRIC FUND</b>	<b>MASS TRANSIT FUND</b>	<b>PARKING FUND</b>
<b>Fund Balance July 1, 2011</b>	<b>13,920,452</b>	<b>18,011,989</b>	<b>15,791,693</b>	<b>-</b>	<b>59,454</b>
<b>Revenue</b>					
Fund Balance	2,868,702	937,544	-	-	-
Property Tax	57,187,197	-	-	-	-
Sales & Use Taxes	14,388,815	-	-	-	-
Intergovernmental revenues	13,523,942	435,938	-	545,320	-
Licenses & permits	1,804,900	-	-	340,000	-
Charges for services	4,570,806	42,798,130	116,756,991	2,085,706	280,000
Miscellaneous & other revenues	1,982,500	221,000	225,706	-	1,000
Interfund Transfers-Reimb-Contr	7,480,534	-	1,829,608	348,817	95,953
<b>Total Revenue</b>	<b>103,807,396</b>	<b>44,392,612</b>	<b>118,812,305</b>	<b>3,319,843</b>	<b>376,953</b>
<b>Expense</b>					
Personnel Services & Benefits	64,447,923	8,115,709	7,567,553	1,813,086	215,929
Operating Expenses	28,567,402	10,169,425	99,795,216	1,485,432	150,422
Capital Equipment Outlay	1,661,300	111,500	5,421,084	20,000	-
Debt Service	7,274,604	16,794,173	-	-	-
Pay-as-we-go Capital	332,500	2,787,000	1,832,000	-	-
Contingency	400,000	300,000	450,000	-	-
Interfund Transfers-Reimb-Contr	1,123,667	6,114,805	3,746,452	1,325	10,602
<b>Total Expense</b>	<b>103,807,396</b>	<b>44,392,612</b>	<b>118,812,305</b>	<b>3,319,843</b>	<b>376,953</b>
<b>Estimated Fund Balances June 30, 2012</b>	<b>11,051,750</b>	<b>17,074,445</b>	<b>15,791,693</b>	<b>-</b>	<b>59,454</b>

**2011-2012 Summary of Revenues & Expenditures and Estimated Fund Balances**

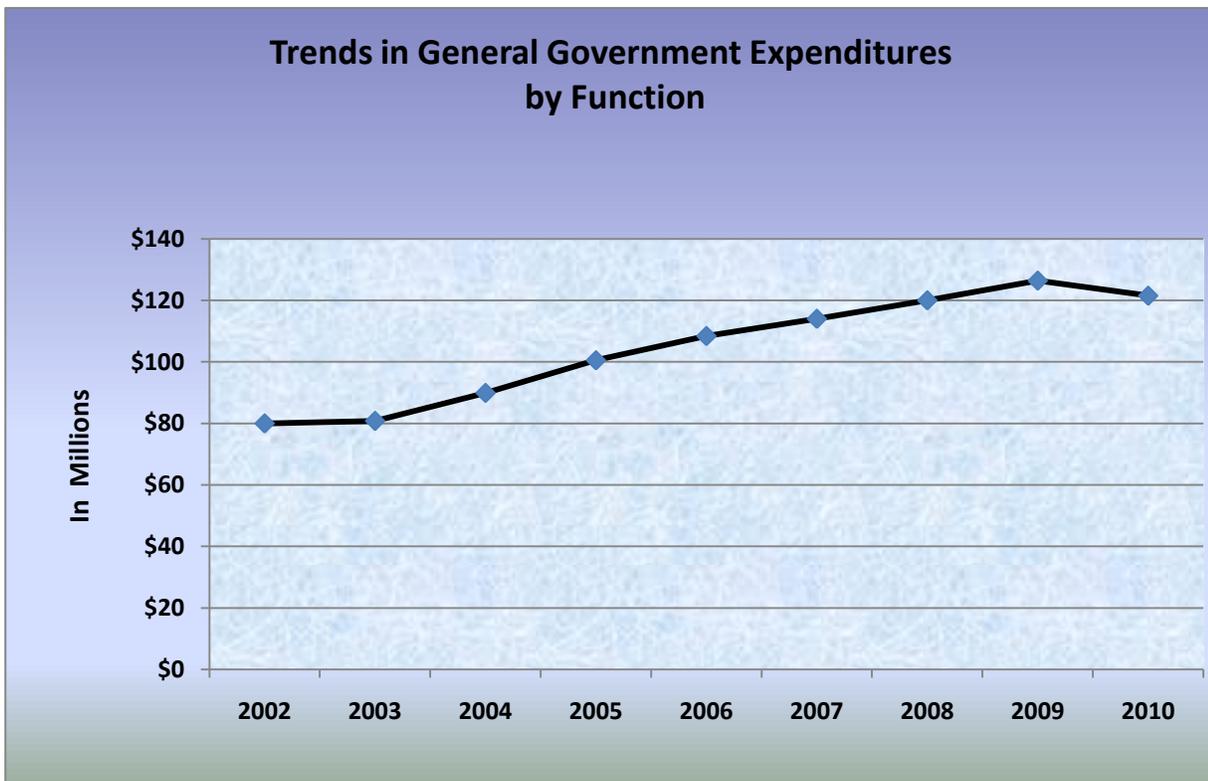
<b>LANDFILL FUND</b>	<b>STORMWATER FUND</b>	<b>SPECIAL REVENUE</b>	<b>ECONOMIC DEVELOPMENT</b>	<b>OTHER FUNDS</b>	<b>TOTAL ALL FUNDS</b>
<b>4,774,568</b>	<b>3,456,370</b>	-	<b>1,249,654</b>	<b>21,922,329</b>	<b>79,186,509</b>
137,613	-	-	306,500	877,128	5,127,487
-	-	-	-	3,052,740	60,239,937
65,000	-	-	-	275,000	14,728,815
-	-	4,801,449	-	815,699	20,122,348
-	-	-	-	1,500,000	3,644,900
7,190,000	2,404,397	-	-	7,724,497	183,810,527
89,000	41,000	19,579	-	5,296,456	7,876,241
150,000	965,181	228,622	475,000	11,292,331	22,866,046
<b>7,631,613</b>	<b>3,410,578</b>	<b>5,049,650</b>	<b>781,500</b>	<b>30,833,851</b>	<b>318,416,301</b>
2,169,428	1,080,288	732,206	-	2,326,106	88,468,228
2,666,986	881,400	4,169,721	781,500	8,761,735	157,429,239
-	-	100,000	-	3,962,577	11,276,461
-	936,111	-	-	10,371,705	35,376,593
560,000	350,200	-	-	3,727,926	9,589,626
-	-	-	-	-	1,150,000
2,235,199	162,579	47,723	-	1,683,802	15,126,154
<b>7,631,613</b>	<b>3,410,578</b>	<b>5,049,650</b>	<b>781,500</b>	<b>30,833,851</b>	<b>318,416,301</b>
<b>4,636,955</b>	<b>3,456,370</b>		<b>943,154</b>	<b>21,045,201</b>	<b>74,059,022</b>

## Total Governmental Expenditures By Function

Fiscal Year	General Government	Public Safety	Public Services	Cultural & Recreation	Gen. Debt Service	Total	Percent Change
2002	17,492,562	29,620,614	14,097,504	13,183,410	5,629,427	80,023,517	9%
2003	17,406,062	32,595,299	12,902,823	12,558,012	5,348,030	80,810,226	1%
2004	18,671,705	35,091,686	17,173,905	13,870,764	5,070,039	89,878,099	11%
2005	21,440,847	39,715,207	19,375,819	14,355,284	5,645,853	100,533,010	12%
2006	23,186,234	35,973,681	28,173,499	15,050,819	6,003,095	108,387,328	8%
2007	24,102,554	37,055,281	27,480,491	18,034,136	7,282,808	113,955,270	5%
2008	25,320,401	40,613,195	22,590,322	22,854,852	8,606,111	119,984,881	5%
2009	27,160,252	41,014,518	23,998,005	25,040,770	9,229,377	126,442,922	5%
2010	27,751,705	41,856,008	22,144,426	20,049,626	9,697,452	121,499,217	-4%

Includes General, Special Revenue, Capital Projects, and Debt Service Funds; Excludes Other Financing Uses

Source: The above statistics are from the City of High Point Financial Services Department



## Total Governmental Revenues By Source

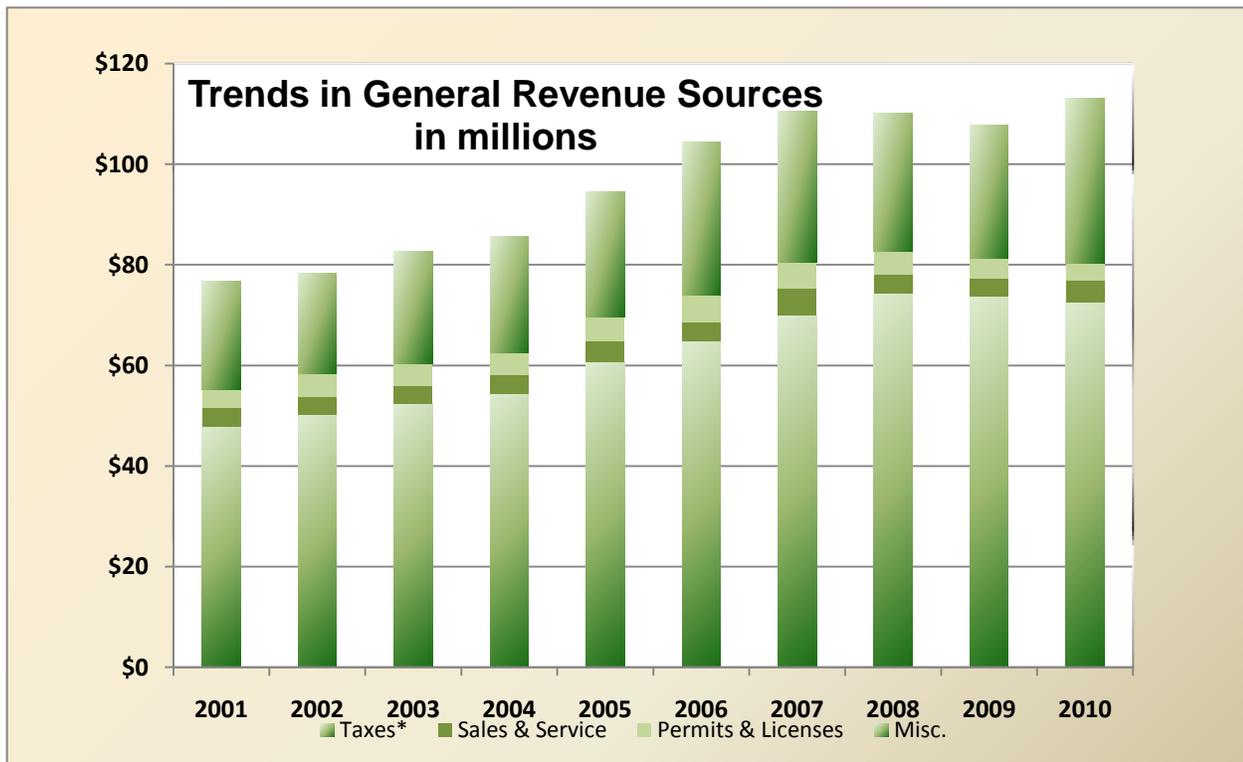
Fiscal Year	Taxes*	Sales & Services	Permits & Licenses	Intergovernmental	Misc**	Interest on Investments	Total	Percent Change
2001	47,905,502	3,605,894	3,696,696	14,572,405	4,304,235	2,585,207	76,669,939	
2002	50,297,630	3,464,754	4,638,359	11,981,846	5,638,035	2,300,860	78,321,484	2.2%
2003	52,439,438	3,546,589	4,371,456	14,834,834	6,754,695	784,767	82,731,779	5.6%
2004	54,481,043	3,579,060	4,380,607	14,947,451	7,493,032	685,268	85,566,461	3.4%
2005	60,695,302	4,238,495	4,629,749	16,481,501	7,262,046	1,279,438	94,586,531	10.5%
2006	64,720,195	3,948,282	5,228,772	21,403,252	7,141,083	1,952,292	104,393,876	10.4%
2007	69,868,106	5,523,952	5,168,953	20,463,981	6,151,519	3,311,890	110,488,401	5.8%
2008	74,222,705	3,737,495	4,698,780	17,564,267	7,166,344	2,747,586	110,137,177	-0.3%
2009	73,628,466	3,747,617	3,958,060	17,600,326	6,717,151	2,217,246	107,868,866	-2.1%
2010	72,624,638	4,158,266	3,546,529	24,554,069	7,585,363	639,747	113,108,612	4.9%

\*Includes Property Taxes, Sales and Use Taxes, and Occupancy Taxes

\*\*Includes Administrative Reimbursements and Miscellaneous Revenues

Includes General, Special Revenue, Capital Projects, and Debt Service Funds; Excludes Other Financing Sources

Source: The above statistics are from the City of High Point Financial Services Department



## Estimated Changes in Fund Balances

**Fund Balance** represents the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

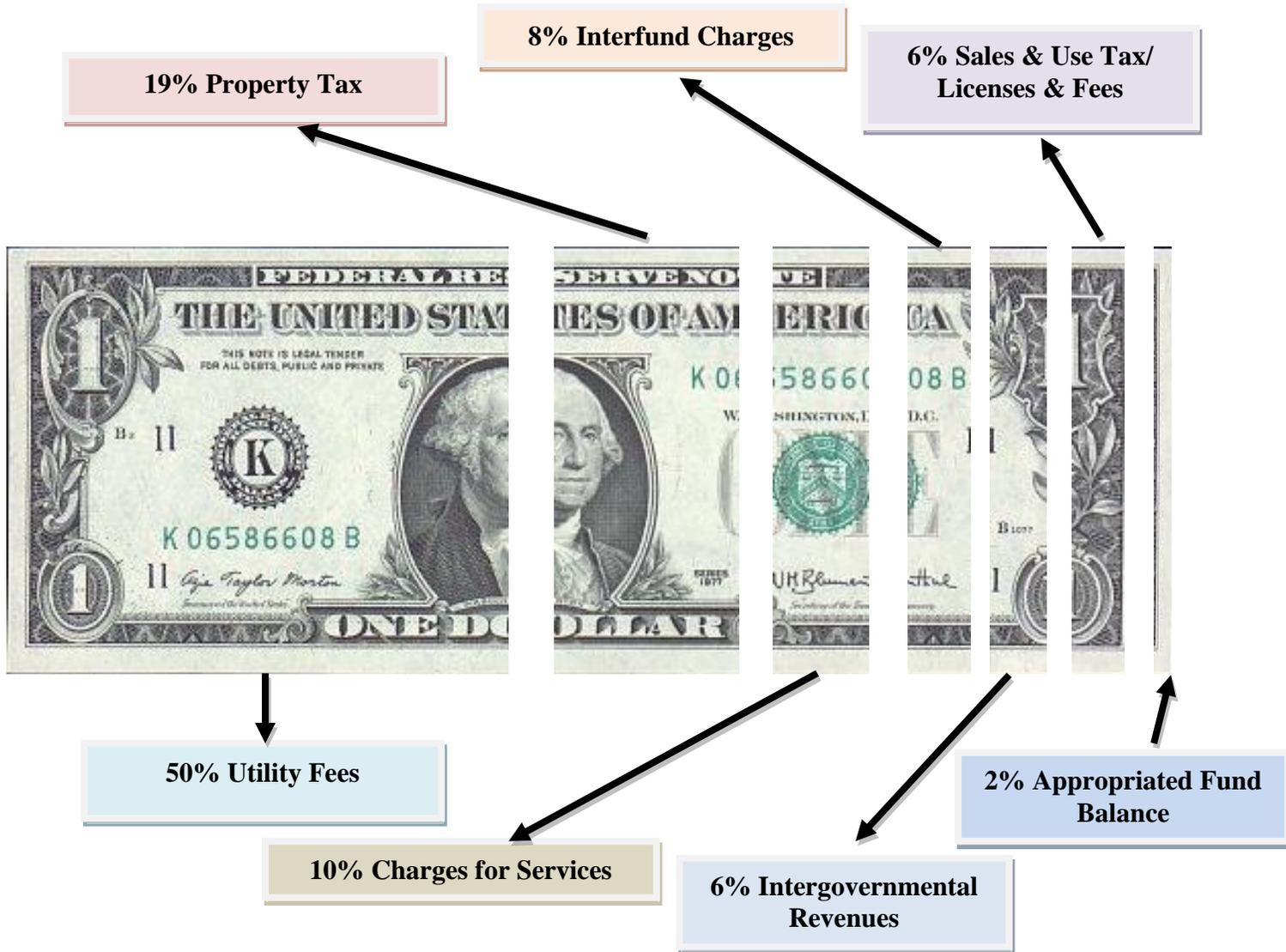
The **North Carolina Local Government Commission (LGC)** recommends that units of government maintain a minimum fund balance in their operating funds of 8% of estimated expenditures. This level has been determined to be the equivalent of one month's expenditures and is generally regarded as a minimum level to avoid cash flow interruptions, generate interest income, reduce the need for short-term borrowings, and assist in maintaining investment grade bond ratings.

**The High Point City Council-adopted Fiscal Policies maintain minimum fund balances at 10% of estimated expenditures as a signal of financial strength and fiscal stability.** The City of High Point applies the policy to all operating funds except the Economic Development, General Debt, and General Capital Project funds as they are covered by more specific strategic plans. A summary of fund balances and estimated changes therein are shown below:

Fund	Fund Balance Available 6/30/2009	Fund Balance Available 6/30/2010	Estimated Increase/ (Decrease) 6/30/2011	Projected Fund Balance Total 6/30/2011	Appropriated for 2011-12	Estimated Fund Balance Available 07/01/2011	Percentage of FY2011 Budget
General	\$ 9,407,154	\$ 10,582,063	\$ 3,338,389	\$ 13,920,452	\$ 2,868,702	\$ 11,051,750	10.65%
Economic Developmt	1,172,916	1,676,963	(427,309)	1,249,654	306,500	943,154	n/a
General Debt	18,012,907	19,380,291	1,301,231	20,681,522	-	20,681,522	n/a
General Cap Projects	7,281,051	2,446,988	(1,206,181)	1,240,807	877,128	363,679	n/a
Water & Sewer	14,494,490	15,113,878	2,898,111	18,011,989	937,544	17,074,445	38.46%
Electric	9,524,845	12,622,757	3,168,936	15,791,693	-	15,791,693	13.29%
Mass Transit	(2,088,923)	(873,593)	873,593	-	-	-	0.00%
Parking	149,775	44,732	14,722	59,454	-	59,454	15.77%
Landfill Facilities	5,464,740	3,912,703	861,865	4,774,568	137,613	4,636,955	60.76%
Storm Water	1,819,552	3,221,756	234,614	3,456,370	-	3,456,370	101.34%
Total	\$ 65,238,507	\$ 68,128,538	\$ 11,057,971	\$ 79,186,509	\$ 5,127,487	\$ 74,059,022	

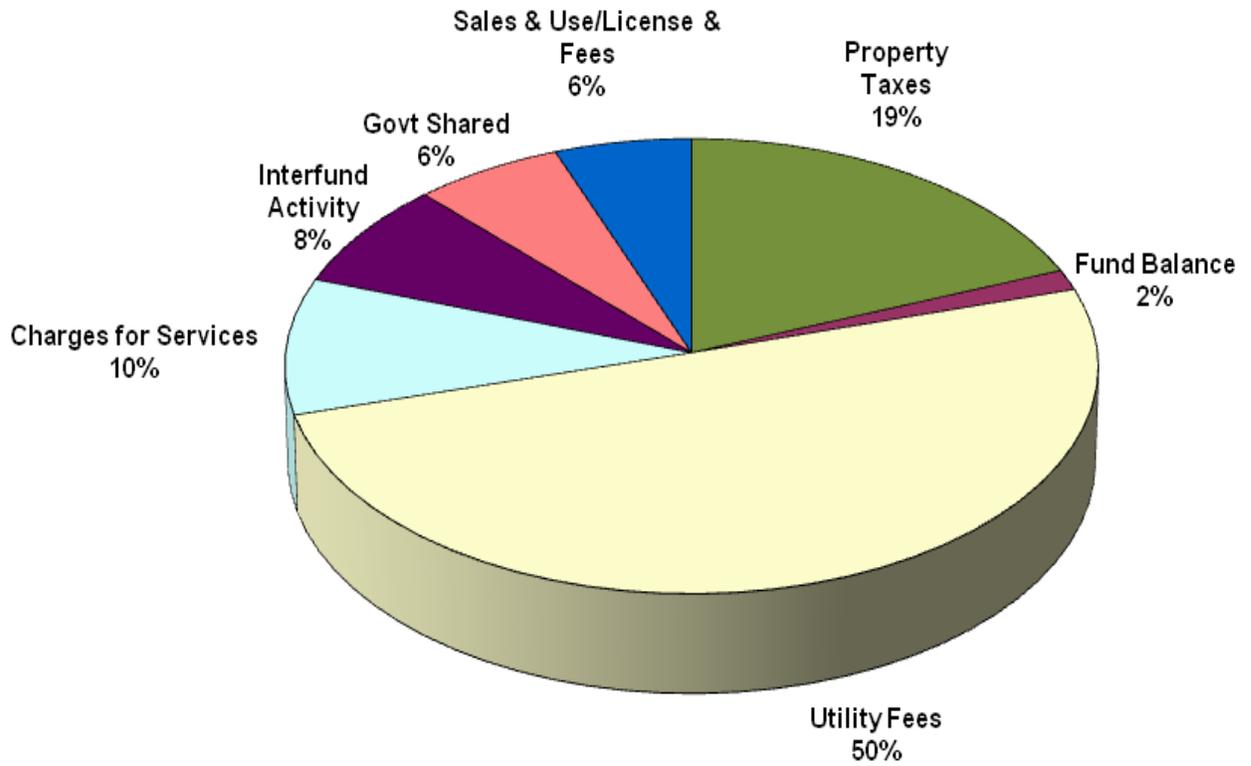
# Where The Municipal Dollar Originates

## All Funds



<b>Utility Fees</b>	Electric Fees, Water & Sewer Fees
<b>Property Tax</b>	General Fund Property Tax, Bond Property Tax
<b>Charges for Services</b>	Charges for Services from General, Central Services, Transit, Parking, Landfill, & Storm Water Funds and Miscellaneous Revenues
<b>Interfund Charges</b>	Other Financing Sources
<b>Intergovernmental Revenues</b>	Revenues from Federal, State and other Local jurisdictions
<b>Sales &amp; Use Tax/Licenses and Fees</b>	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
<b>Appropriated Fund Balance</b>	Fund Balances

**CITY OF HIGH POINT  
REVENUE BUDGET  
FISCAL YEAR 2011-2012  
\$318,416,301**



## **Major Revenue Assumptions & Trend Analysis**

The Budget Staff as well as state analysts are challenged to forecast revenues because of the recent unprecedented downturn in the nation's and North Carolina's economy. The NC League of Municipalities reports that North Carolina and the nation are still struggling to get out of the worst economic crisis since the Great Depression. Some improvement is being seen and national forecasts indicate that some growth will take place in 2011. The momentum of these improvements is expected to continue into 2012. North Carolina however has thus far lagged behind the national models suggesting limited growth in State-collected revenues in 2011-2012. The growth coming out of the recession is being hampered by limited expansion in employment, which is especially dire for North Carolina because of the large number of jobs lost in manufacturing and construction. At the current rate it will be approximately eighteen more months before North Carolina's economy returns to pre-recession levels.

The Federal Reserve continues to positively impact economic growth while simultaneously trying to avoid problems with inflation or deflation. The economic diversification in High Point continues to offset the loss of traditional manufacturing jobs of the surrounding areas and its impact on the local economy. In 2010 commercial construction has rebounded from the low marks of 2009. Additionally in 2010, High Point celebrated economic development successes with several large employers relocating to High Point or expanding existing operations. The Budget Office takes a conservative approach in projecting revenue growth as it relates to major revenue assumptions.

Revenue budgets for the general and enterprise funds are based on various factors. These considerations reflect substantial evaluation to determine which variables are most reliable in the budget development process. The most notable resources considered include:

- Economic forecasts studied using various newsletters from both the State of North Carolina and national and regional trends.
- Information on property tax growth from the Guilford County Tax Office.
- Trends in revenue collection and monthly reports generated by various departments relative to their particular functions.
- Information from the North Carolina League of Municipalities concerning municipal state-collected revenues, proposed tax and utility rate increases.
- Information from the High Point Economic Development Annual Report
- Experiences and situations that affect the City's operation.

The overall budget for 2011-12 **increased 2.8% or \$8.6 million above the 2010-2011 budget**. Following are the major revenue assumptions and analyses that were used in the development of the fiscal year 2011-2012 revenue budgets.

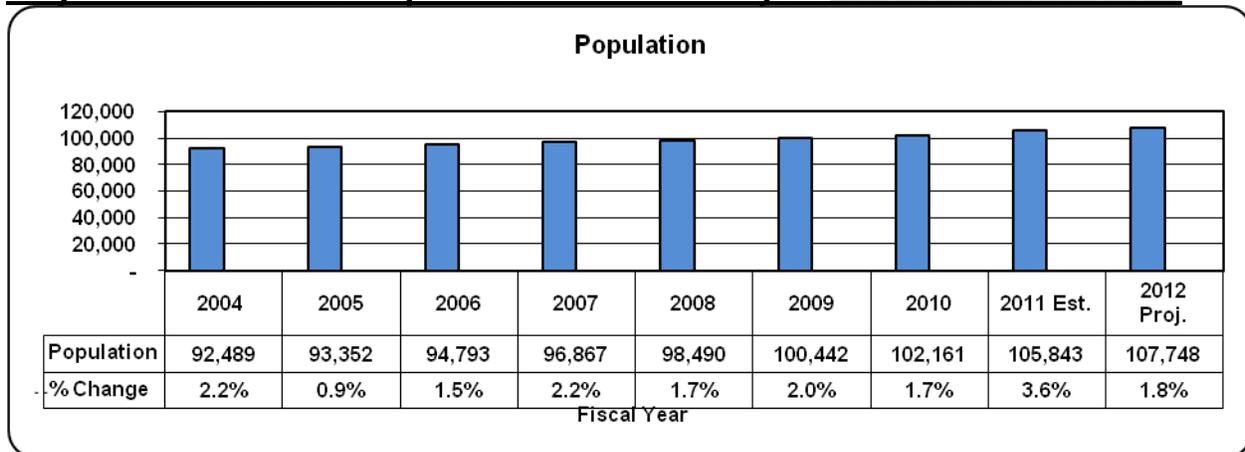
### **Population**

Changes in population can have a direct effect on City revenues. Several taxes and intergovernmental revenues are distributed on a per capita basis and population levels appear at least indirectly related to such issues as employment, income and property value. Population projections help decision-makers anticipate needs before they arise.

### **Analysis**

A gradual increasing population trend is considered favorable. However, as the population grows, so does the demand for services. High Point has experienced continued growth since the April 2000 U.S. Census was taken. The population of High Point has increased from 89,152 to an estimated 105,843 through 2011 based on the recent 2010 Census data. This represents an average annual increase of 2.3%. During the period 2000 thru 2010, the tax base consistently increased, which is favorable. There has been a slight decrease in the tax base for the last two years due to the decline in new automobile purchases.

## Major Revenue Assumptions & Trend Analysis

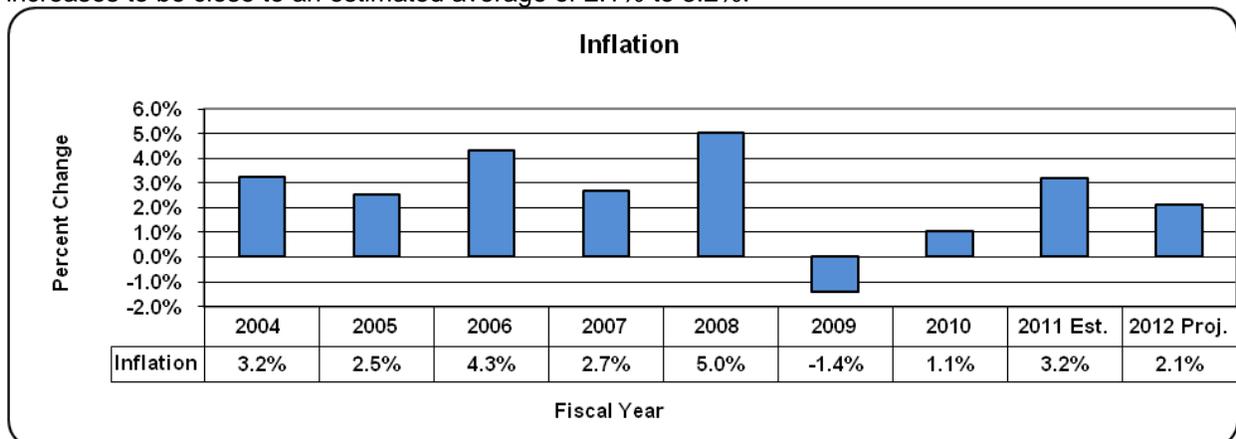


### Inflation

The Consumer Price Index (CPI) is probably the most widely recognized and used measure of price level changes for consumer goods and services. The CPI is based on a weighted average of prices for a market basket of goods from six different categories: food, housing, apparel, transportation, health and recreation. Inflation is the rate of increase in a common price level of all goods and services. For instance, if the price of eating a meal used to be \$5, inflation boosts that amount to more than \$7, with service staying the same. Stability in price levels is generally beneficial and continued low rates of inflation indicate a positive trend.

### Analysis

The rate of inflation over the measured period has been relatively low. The annual increases in the CPI from 2003-2010 have averaged about 2.44% annually. Each upturn in inflation was countered by the Federal Reserve Board with reductions in interest rates. These actions were predicted to stabilize the CPI at around 3.0% over a period of years. However, because of continuing uncertainty and economic slowdown, there have been several years of fluctuating inflation. The increases during 2003 and 2004 are typical during economic recovery. The rise in inflation in 2006 may have been a natural lag consequence of excess demand created by increased consumer spending. The rate of inflation accelerated again in 2008, pushed by higher prices for services, food and energy. On April 30, 2008, the Federal Reserve Board cut its target interest rate by a quarter percentage point in an unsuccessful effort to prevent a recession. The recent recession was thought to be the longest since the Great Depression. A sustained rise in energy costs and consumer spending may continue to influence growth in the CPI, but at a slower rate. In the South, inflation has risen at 2.8% from March 2010 to March 2011. Increases in energy costs and specifically gas have driven the increase, although food costs are a factor as well. The City projects annual inflation increases to be close to an estimated average of 2.1% to 3.2%.



### Property Values

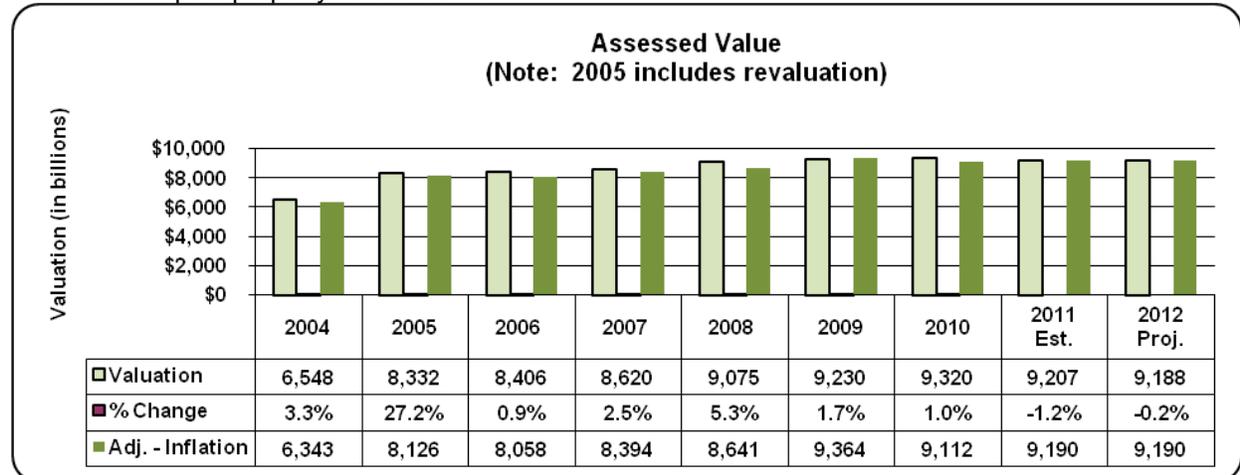
Changes in property value are important because most local governments depend on the property tax for a substantial portion of their revenues. Property tax or ad valorem tax is the largest funding source for general government services, providing 55% of the City's total FY 2011-2012 General Fund revenues. The higher the aggregate property value, the higher the revenues generated. The assessed value is used as an

## Major Revenue Assumptions & Trend Analysis

indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

### Analysis

The FY2005 property valuation increase of 27.2% reflects the significant impact of the revaluation. Tax based growth for FY2009 came in at 1.7% over FY2008. The total assessed valuation growth for FY2011 is projected to be down slightly by -1.2% from the \$9.3 billion estimated in FY2010 to a projected \$9.2 billion. This decline in the assessed value for the City is based on projections by the Guilford County Tax Department. Guilford County states that the estimates forecast real and personal property to remain relatively constant. However as compared to the prior year, the value of motor vehicle assessments is expected to see another year of decreases. Existing cars depreciate and owners are continuing to delay new car purchases resulting in smaller tax valuation. The downturn in the housing market is expected to continue to impact property values as well.

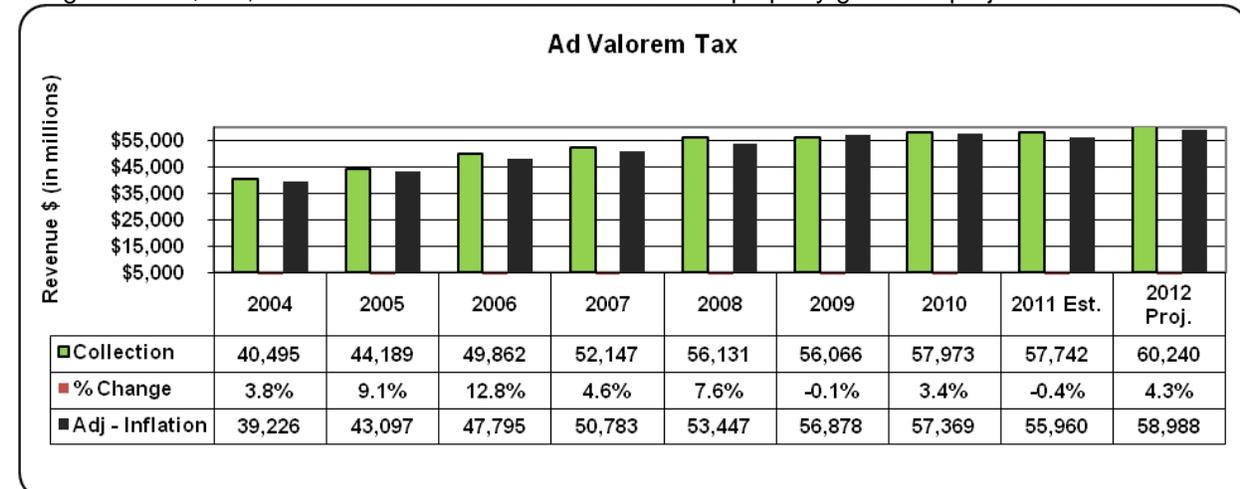


### Ad Valorem Tax

Property tax is an important revenue to consider individually because it comprises the City's second largest single revenue source next to utility revenues. The property tax is levied each year on the value of real property and certain personal and public utility property that is listed as of January 1 of that year. Real property must be revalued every eight years in accordance with the provisions of G.S. 105-286, while personal and utility values are adjusted annually. The latest property revaluation was January 2004. The next revaluation is January 2012 effective in the FY2012-2013 budget.

### Analysis

A slight downward movement in the City's major revenue sources in the general fund is directly related to a decline in revenue from property taxes. The FY2011-2012 recommended budget is balanced for the first time in three years with a \$.029 increase in the property tax rate bringing it to \$.662. One-cent on the tax rate generates \$895,785 in new revenue. A small increase in property growth is projected for FY2012.



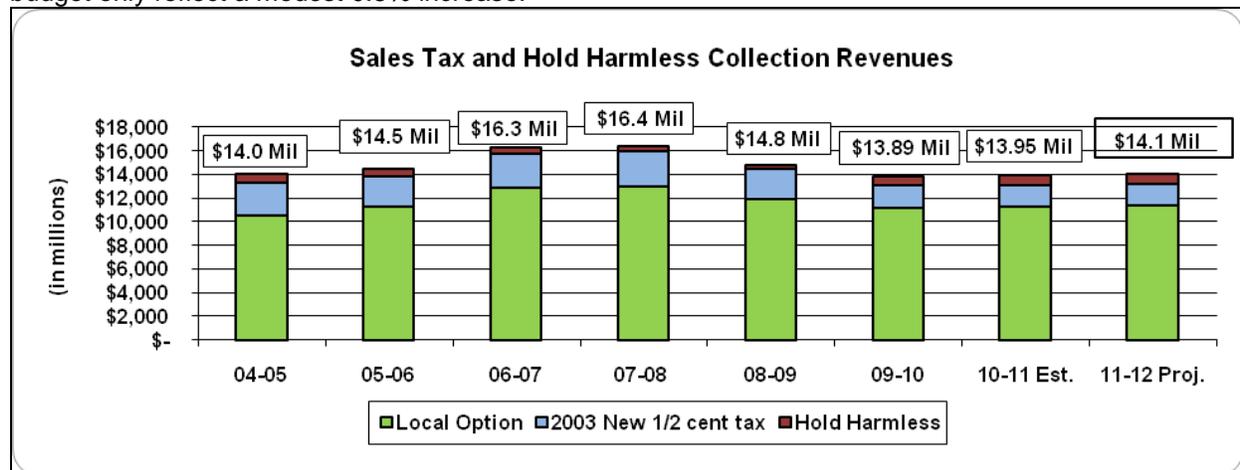
## Major Revenue Assumptions & Trend Analysis

### Sales Tax and Hold Harmless Revenues

Sales taxes are collected by the State of North Carolina and distributed monthly. Sales tax revenue is considered elastic revenue meaning it is highly responsive to changes in economic factors and inflation. During good economic periods, sales tax revenue increases with the rise in retail business and declines during distressed times, even though the tax rate remains the same.

### Analysis

Effective January 1, 2003, Guilford County adopted the additional 1/2 cent sales tax, in partial response to the elimination of some vital intergovernmental reimbursement revenues discussed below. An agreement to provide a "hold harmless" payment from the State was put into place to offset the difference between the amount local governments would have received in FY 2001-2002 and the new sales tax for 10 years. Additionally, the Guilford County Commissioners changed the distribution method for sales tax revenues from the per capita method to the ad valorem (property tax) method beginning in FY2003-2004. Consequently since that year, the City of High Point has experienced a loss of approximately \$7.1 million because of the change in distribution methods. The housing market downturn has continued to impact sales tax receipts. NCLM indicates that without a recovery in this sector, sales tax revenues will not rise quickly. The City's overall sales tax estimated revenues reflect the continued stagnation in growth of the economy. However, a small increase of less than 1% is expected for FY 2011 over FY 2010. It is important to note that when a county increases tax rates each year and the cities within the county hold the line on tax increases, it is most likely municipalities in ad valorem distribution counties will find their sales tax revenues lower than the previous year and possibly lower than the state's average. The table below indicates a slight increase in sales tax/hold harmless growth. The 2009-2010 actual sales tax revenues were 6.21% below the 2008-2009 actual revenues. Taking all of these factors into consideration, projections for the 2011-2012 budget only reflect a modest 0.8% increase.



### Threat and Loss of Intergovernmental Revenues

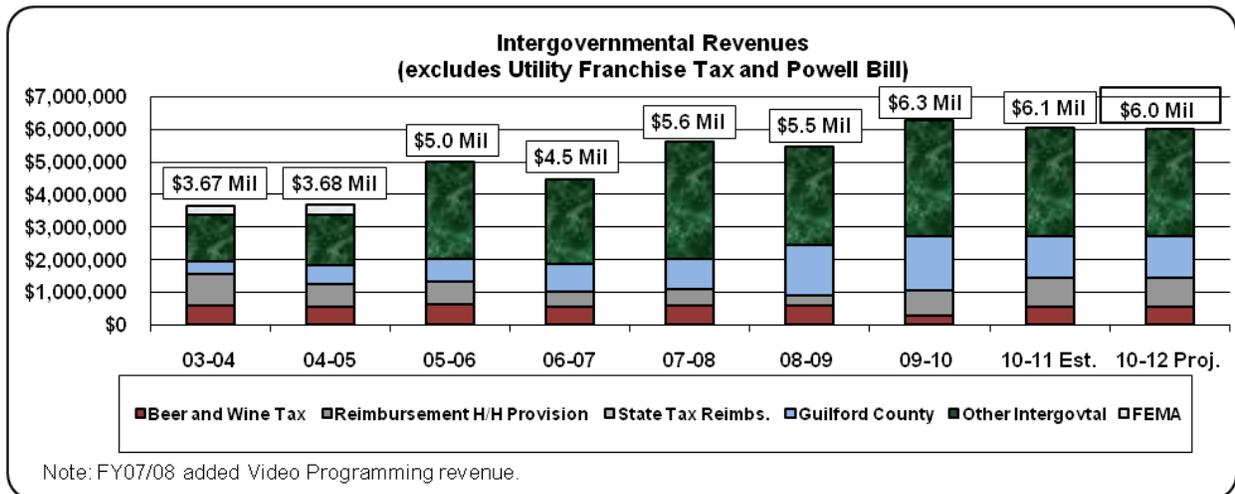
Intergovernmental revenues are those received by the City that are collected by another governmental entity including revenues such as the Beer and Wine Tax, ABC Mixed Beverage Tax, Utility Franchise Taxes received from the State and Local Video Programming Revenues. Intergovernmental revenues also include contributions from Guilford County for shared services, Powell Bill (gasoline tax), Community Development funds and grants. A dependence on intergovernmental revenues, which carry stipulations, can have an adverse impact on the financial condition of a city because of restrictions attached to the revenue. The concern is to determine whether the City is controlling its use of these revenues or whether these revenues are controlling the services provided to the City.

### Analysis

In FY2002 several intergovernmental reimbursement revenues were eliminated including the Intangibles Tax and the Inventory Tax. The increase in intergovernmental revenues for FY05-06 was because of increases in Reimbursement-Hold/Harmless Provision, a one-time Federal Grant and Guilford County shared revenues. Local Video Programming revenue was added in FY07-08 to replace most of local cable franchise taxes which were eliminated. This revenue stream is a share of State special sales taxes for cities with qualifying Public, Educational and Governmental channels. Cable Franchise Taxes averaged

## Major Revenue Assumptions & Trend Analysis

approximately \$695,000 annually. FY 09-10 came in better than projected due to the actual Hold Harmless collection, The budget staff projects Intergovernmental Revenues (excluding Utility Franchise Tax and Powell Bill) for FY 2012 to remain relatively the same as 2010-2011.

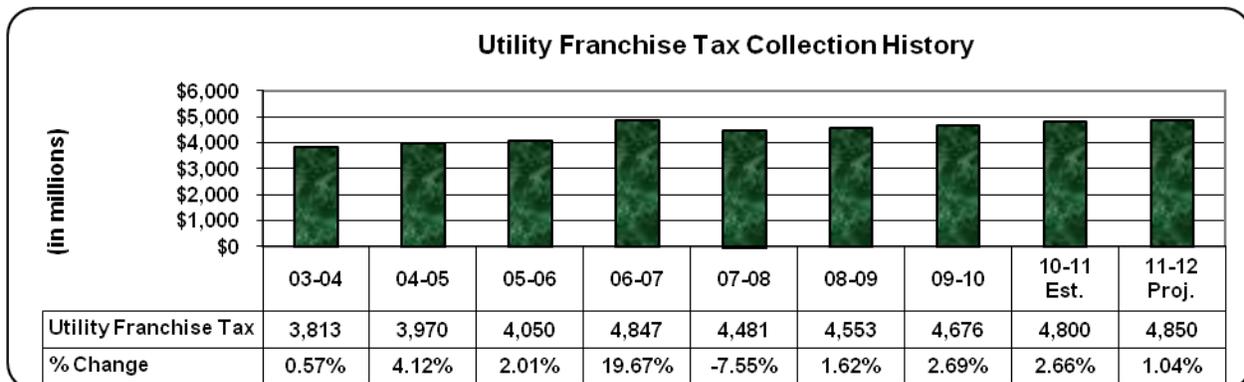


### State Utility Franchise Tax

The State levies a franchise tax on the gross receipts of electric and telephone companies operating in North Carolina. The State also levies an excise tax on piped natural gas based on consumption by end users. The State shares a portion of these tax revenues with municipalities based on sales and consumption within each city. Local weather conditions, annexations, the loss of a heavy industrial user of electricity and any increases or decreases in local utility rates influence this revenue source.

### Analysis

The City has on average experienced favorable growth in this revenue. Fiscal year 2007-2008 the City experienced a change in the annual Furniture Market dates from more extreme cold and high temperature months to more weather neutral months. July and August 2007 were also cooler than usual resulting in a reduction in electricity consumption. The combination of these and other factors resulted in a reduction of sales. The first two utility franchise tax distributions for FY10-11 came in higher than the previous year and above what was budgeted. The Budget Staff projects the 2011-2012 budget to increase approximately 5% over the 2010-2011 budget and 1.04% over the FY10-11 estimate.



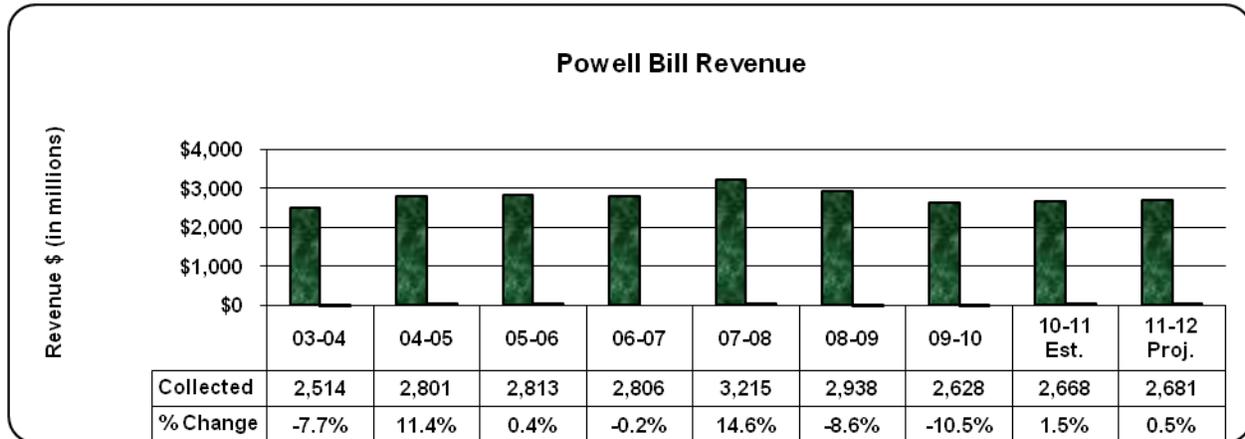
### Powell Bill

Of the total gasoline tax collected in North Carolina during each fiscal year, a specified amount of the proceeds per gallon are distributed among the State's cities and towns. Seventy-five percent of the local proceeds are distributed on a per capita basis, with annual population estimations provided by N.C. Department of Administration. Twenty-five percent of the local proceeds are then distributed according to the number of non-state streets in each city or town. NC General Statute 136-41.3 restricts the use of Powell Bill Funds. The funds may only be used as defined in the general statutes.

## Major Revenue Assumptions & Trend Analysis

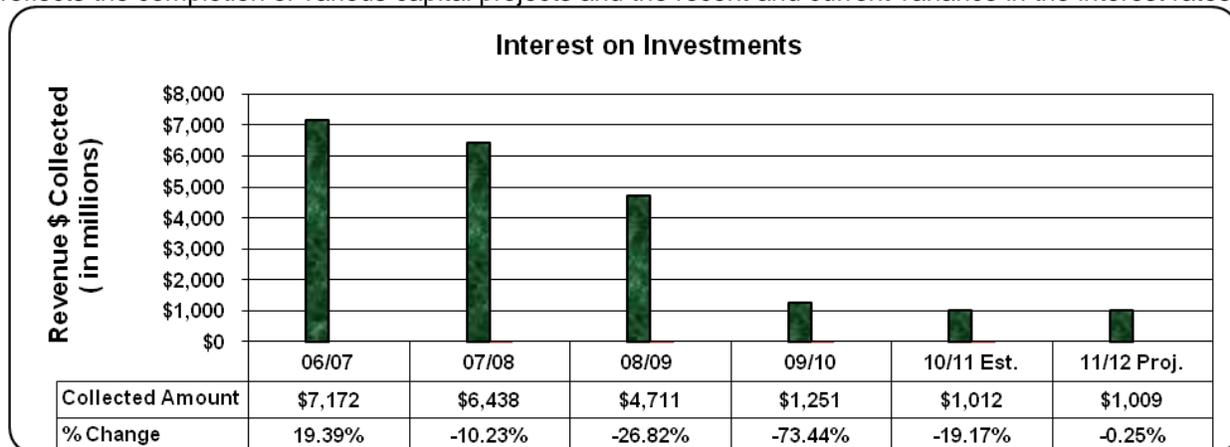
### Analysis

State analysts suggest a slight increase of 0.5% in Powell Bill revenues for FY 2012 statewide. The per capita value for next year's distribution is expected to be approximately \$19.70 per capita, an increase from \$19.16 per capita in FY 2011. The projected per mile allocation for FY 2012 is approximately \$1,532 per street mile also an increase over FY 2011. These allocations are based on projections from the NC League of Municipalities. The City's FY 2011 estimate reflects an increase of 1.5% in receipts over the collections for FY 2010. The FY 2012 projection reflects an increase of 3.9% over FY 2011 adopted based on the latest State Budget Office estimates of highway revenues relative to High Point's population growth and other factors. This revenue source continues to be threatened.



### Interest on Investments

This revenue source for the City has experienced the most significant decline over any other source and remains unpredictable. The forecast for FY 2012 of \$1M represents a 6% decrease compared to the budgeted amount for FY 2011. For FY 2011 actual general fund revenues through March for this source are 19% below those collected for the same period in FY 2010. The amount of interest on investments is dependent upon reserved balances of the general obligation bonds, revenue bonds and pay-as-you-go funding designated for capital projects, sound cash management decisions, as well as a modest improvement in the economy. There are several factors driving this negative trend. The major factor is the record low interest rates. Another factor is the declining amount of bond cash on hand because of an average monthly drawdown of these funds to pay for various capital projects. The average yield has been below 2% the past two years. The average yield at the end of June 2007 was 5.15%. Because of the decline in interest rates, most of the City's funds have been kept more liquid. The City's total portfolio amount reflects the completion of various capital projects and the recent and current variance in the interest rates.

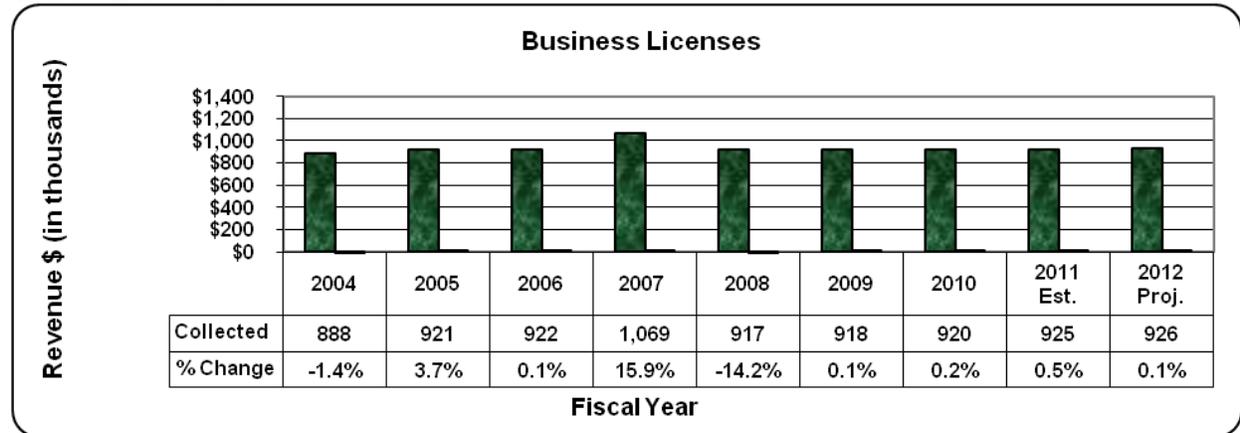


### Business Licenses

Licenses are another barometer of our local economic climate. As our growth engine slowed, entry of new businesses slowed resulting in lower revenues beginning in fiscal years 2003 and 2004. The significant decrease in 2008 of 14.2% is a direct result of the unprecedented downturn in the nation's economy.

## Major Revenue Assumptions & Trend Analysis

Business license fees are based on business sales receipts. Local businesses reported lower sales beginning 2008. We have begun to see positive growth in this revenue source. The 2012 budget does not include a fee increase for business licenses. FY 2012 budget projects revenue to come in slightly higher than the 2011 estimate.

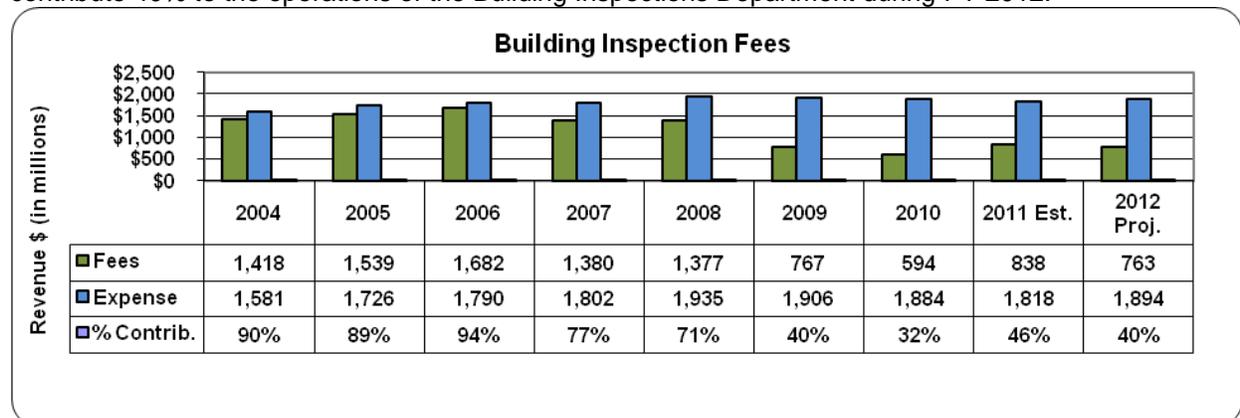


### Building Inspections

Economic conditions and the building industry directly impact revenues generated from our Building Inspections fees and permits. When the construction industry experiences decline, the number of building permits issued declines; therefore, inspection revenues are directly impacted.

### Analysis

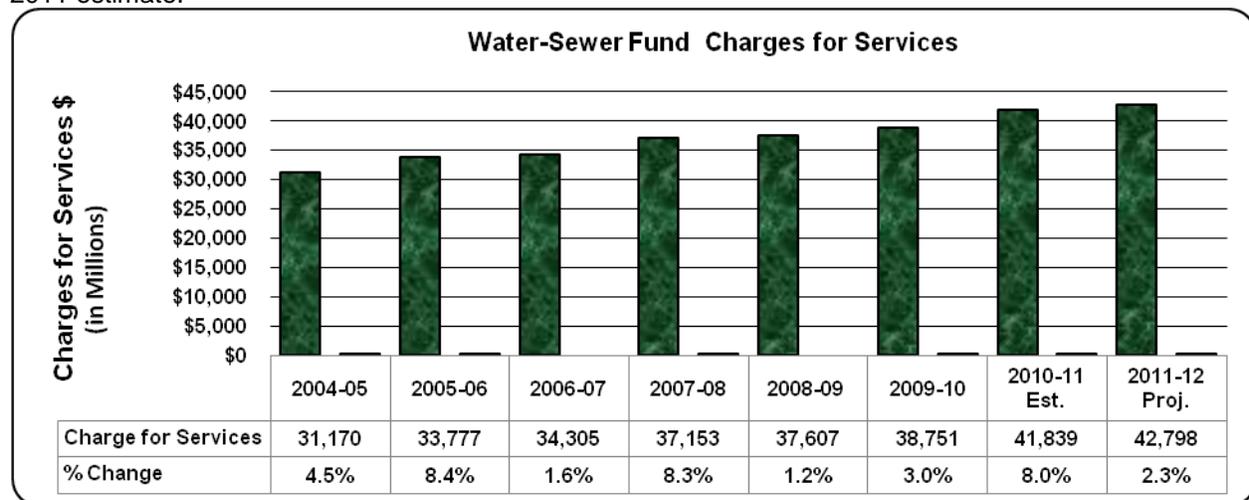
From 2004 through 2006, High Point experienced consistent growth in building inspection revenues. The decrease beginning in FY2009 is believed to be because of a sluggish economy and the effects of the housing market/mortgage crisis. Statewide building permits for new single family homes are being issued below the peak level prior to the recession. The level of new commercial construction has experienced favorable growth through the third quarter of 2011 and has continued in the first month of the fourth quarter. For the City of High Point new residential construction through March of the current fiscal year also reflects an increase of 18.4% above the same period a year ago. Data show an increase from 141 units in FY09-10 to 167 units in FY10-11. During the same period, new residential valuation declined from \$24.3 million to \$22.4 million. However, new commercial valuation saw an increase during the same time period from \$12.7 million to \$21.4 million. Through FY2010, assessed property values continued to reflect positive increases each year since 2001. However, assessed valuation is experiencing a downturn in the current year and is expected to come in 0.2% lower in FY2012. High Point has begun to see an improvement in the commercial construction market. The budget projects building inspections revenues to come in 46% above the FY 2010 actuals. By request of the City Council, new construction services of the Building Inspections Department are to be supported by the permit and service fees. Inspection revenues are projected to contribute 40% to the operations of the Building Inspections Department during FY 2012.



## Major Revenue Assumptions & Trend Analysis

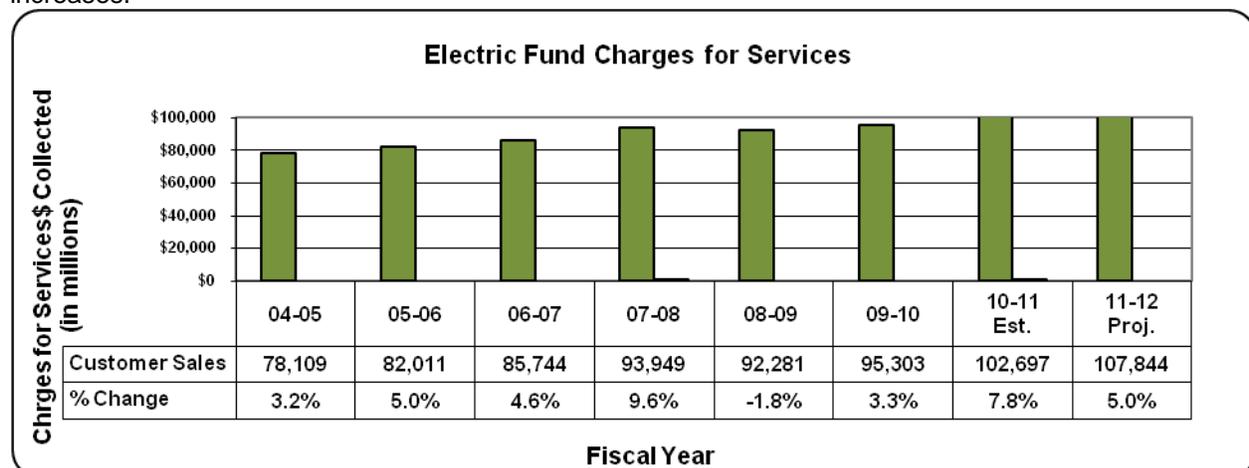
### Water & Sewer Utilities

The most significant change in revenue assumptions for the Water and Sewer Fund is based on an increase in Water and Sewer rates to pay for approved capital investments in the water and sewer system. As of June 2010, the City has sold approximately \$128.4 million in water and sewer revenue bonds since November 17, 2004. The City expects to sell another \$20.3 million by the Fall of 2012. The budget includes a recommended 4.9% average water and sewer rate increase effective October 1, 2011. Future water and sewer rate increases are expected to continue in the annual range of 4.0% to 6.0% into future years to complete the financing needed for various infrastructure projects. Typically when water and sewer rates increase, consumers will take additional conservation steps to reduce their personal expenses. These conservation efforts on the part of users will result in reduced water and sewer revenues for the City. However, losing sales to Jamestown and Archdale when the Piedmont Triad Regional Water Authority went online have not had a tremendously negative effect on FY 2011 collections which also included a 4.9% average rate increase. The fund is projected to see a 2.3% increase in charges for services over the FY 2011 estimate.



### Electric Fund Customer Sales

The City is committed to maintaining competitive retail electric rates. Changing weather trends significantly impact electric fund revenues. In the summer of 2007, High Point experienced extreme heat. From July through September, there were several days when temperatures reached into the 100s. The summer of 2008 was cooler, resulting in a reduction in sales in the range of 20%. The High Point Furniture Market being moved to late October also had a negative impact on revenues. In the current 2011 year, the City experienced another unseasonably hot summer where kilowatt demand exceeded 35,000 units in the first six months. The 2011-2012 budget includes a 5.0% rate increase effective July 1, 2011. Electricities continue to monitor and evaluate load growth, revenues and expenditures regarding any future rate increases.



## Major Revenue Assumptions & Trend Analysis

### Parking Fund

Operating revenue from the parking facilities is projected to decline 5.4% below the 2010-2011 adopted budget. Revenues have rebounded somewhat when comparing collections through March 2011 to the same period in FY 2009-2010. However, revenues are still down in one of the three City parking lots/decks because of current economic conditions. As of FY2011, approximately 55 spaces sold on a yearly basis were not renewed. Another 25 daily spaces at the hotel and area businesses were also turned in. Daily event functions at the hotel are down, thus the guest validations are down. Several businesses are in the process of moving out of the downtown area. The General Fund supplemented the Parking Fund through FY2008-2009. This supplemental funding of approximately \$144,500 annually was deleted during the FY2009-2010 budget.

### Landfill Fund

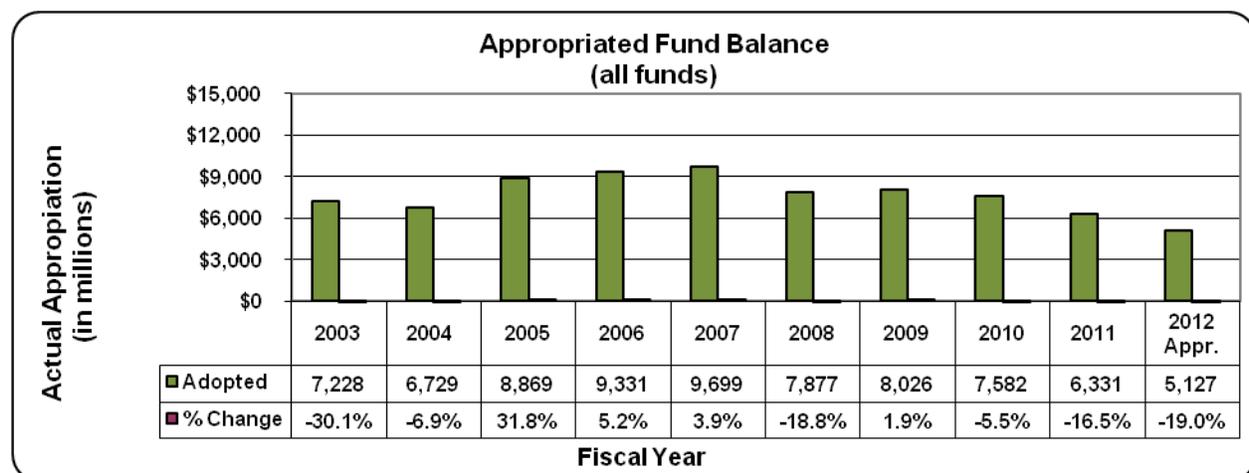
The FY 2011-2012 budget continues the \$2 per ton Landfill State Excise Tax that was mandated by the State for the first time in the 2008-2009 budget. This tax satisfies legislation passed August 2007 effective July 1, 2008. The amount shown in this budget is the portion that the City will receive from the State. The solid waste collection fee, which was established in FY 1997-1998, will continue to be used to build new landfill capacity and to provide reserve funds for future landfill development and for closure and post-closure costs. Tipping fees through March have increased over the same time period in FY 2009-2010. Tonnages are off because citizens are recycling more using the larger 95 gallon carts. The assumption is that with a slower economy, if people are buying less they are producing less trash. There is an 100% increase in recycling revenues, indicates that more people are recycling thereby reducing the stream of trash going to our landfill. Revenue is projected to increase by 10.7% over the 2010-2011 adopted budget.

### Storm Water Fund

The FY 2011-2012 budget continues a storm water equivalent residential unit (ERU) rate of \$2 ERU per month based on 2,455 square feet impervious area. This rate continues to be among the lowest in North Carolina. Based on current collections, the budget staff projects an increase of 4.5% revenue for FY2011-2012 to be used to cover the increasing State storm water permit requirements and fund various pay-as-you-go capital storm water projects.

### Appropriated Fund Balances and Retained Earnings

Every effort is made to maintain a stable or reduced level of fund balance appropriations. The FY2011-12 budget shows a 19.0% decrease below FY2010-2011 largely in the General Fund, Water/Sewer Fund and the Electric Fund. Please refer to the section titled "Estimated Changes in Fund Balance" for details on each fund's activity.



**ANALYSIS OF REVENUE SOURCES**

	<u>FY 2009-10</u> <u>ACTUAL</u>	<u>FY 2010-11</u> <u>BUDGET</u>	<u>FY 2011-12</u> <u>ADOPTED</u>	<u>CHANGE</u>	<u>% Budget</u> <u>INC./DEC.</u>
<b>GENERAL FUND</b>					
Taxes					
Ad valorem taxes-current year	54,300,501	54,612,500	56,255,296	1,642,796	3.0%
Ad valorem taxes-prior years	922,594	868,200	870,200	2,000	0.2%
Penalty and interest	223,801	259,050	234,050	(25,000)	-9.7%
Tax Rebates/discounts	(737,168)	(702,000)	(172,349)	529,651	-75.4%
Sales Taxes	13,099,712	13,090,780	13,188,815	98,035	0.7%
Room Occupancy Tax	1,145,778	1,100,000	1,100,000	-	0.0%
Rental Vehicle Tax	110,007	90,000	100,000	10,000	11.1%
<b>Total Taxes</b>	<b>69,065,225</b>	<b>69,318,530</b>	<b>71,576,012</b>	<b>2,257,482</b>	<b>3.3%</b>
Intergovernmental Revenues					
Utility franchise tax	4,675,694	4,600,000	4,850,000	250,000	5.4%
Beer and wine tax	141,381	415,790	425,000	9,210	2.2%
ABC Shared Revenue	514,572	500,000	500,000	-	0.0%
ABC mixed beverage tax	132,077	150,000	140,000	(10,000)	-6.7%
Powell Bill	2,628,492	2,580,000	2,680,500	100,500	3.9%
Reimbursement H/H Provision	785,422	500,000	870,000	370,000	74.0%
Video Programming Fee	1,057,496	1,100,000	1,100,000	-	0.0%
Guilford County	475,636	442,500	467,500	25,000	5.6%
County-Shared Rev-VFD Merger*	292,557	315,000	295,000	(20,000)	-6.3%
Guilford County-SROs	856,995	600,078	532,240	(67,838)	-11.3%
Payment in lieu of Taxes-Electric	820,000	760,000	785,500	25,500	3.4%
Other intergovernmental revenues	1,192,695	870,202	878,202	8,000	0.9%
<b>Total Intergovernmental Rev</b>	<b>13,573,017</b>	<b>12,833,570</b>	<b>13,523,942</b>	<b>690,372</b>	<b>5.4%</b>
Licenses and permits					
Privilege licenses	844,216	925,000	850,000	(75,000)	-8.1%
CATV franchise	86,479	-	-	-	0.0%
Building Inspection permits	560,301	500,000	736,000	236,000	47.2%
Library Fees	71,372	29,500	70,000	40,500	137.3%
Other licenses and fees	476,929	179,500	148,900	(30,600)	-17.0%
<b>Total Licenses and permits</b>	<b>2,039,297</b>	<b>1,634,000</b>	<b>1,804,900</b>	<b>170,900</b>	<b>10.5%</b>
Charges for services					
Recreation programs	2,888,238	3,236,787	3,216,342	(20,445)	-0.6%
Recycling Services	491,693	448,000	555,000	107,000	23.9%
Residential Garbage Serv Pickup	-	-	-	-	0.0%
Commercial Garbage Serv Pickup	-	62,000	-	(62,000)	-100.0%
Other services	776,013	771,000	799,464	28,464	3.7%
<b>Total Charges for services</b>	<b>4,155,944</b>	<b>4,517,787</b>	<b>4,570,806</b>	<b>53,019</b>	<b>1.2%</b>
<b>Interest income</b>	<b>319,264</b>	<b>350,000</b>	<b>300,000</b>	<b>(50,000)</b>	<b>-14.3%</b>
<b>Miscellaneous revenues</b>	<b>525,495</b>	<b>281,700</b>	<b>307,500</b>	<b>25,800</b>	<b>9.2%</b>
<b>Other General Fund financing sources</b>					
Administrative reimbursements	5,829,954	5,637,869	5,780,534	142,665	2.5%
Lease Proceeds	3,500,000	-	1,375,000	1,375,000	100.0%
Transfer from Internal Service Fund	1,000,000	800,000	200,000	(600,000)	-75.0%
Transfer from Electric Fund	-	1,000,000	-	(1,000,000)	-100.0%
Transfer from Water-Sewer Fund	-	1,000,000	1,500,000	500,000	50.0%
Fund balance appropriated	-	2,938,584	2,868,702	(69,882)	-2.4%
<b>Total other financing sources</b>	<b>10,329,954</b>	<b>11,376,453</b>	<b>11,724,236</b>	<b>347,783</b>	<b>3.1%</b>

\*Guilford County Revenues-Relative to Merger with Colfax and Deep River Voluntary Fire Departments

## ANALYSIS OF REVENUE SOURCES

	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% Budget INC./DEC.
<b>Total General Fund revenues and other financing sources</b>	<b>100,008,196</b>	<b>100,312,040</b>	<b>103,807,396</b>	<b>3,495,356</b>	<b>3.5%</b>
<b>SPECIAL GRANTS FUND</b>					
Local, State, Federal Grants	4,117,125	4,640,749	2,920,538	(1,720,211)	-37.1%
Community Development Block Grant Program	3,527,370	5,594,411	2,129,112	(3,465,299)	-61.9%
	<b>7,644,495</b>	<b>10,235,160</b>	<b>5,049,650</b>	<b>(5,185,510)</b>	<b>-50.7%</b>
<b>ECONOMIC DEVELOPMENT</b>	<b>1,316,204</b>	<b>720,000</b>	<b>781,500</b>	<b>61,500</b>	<b>8.5%</b>
<b>GENERAL DEBT SERVICE FUND</b>	<b>10,879,832</b>	<b>11,184,919</b>	<b>10,926,455</b>	<b>(258,464)</b>	<b>-2.3%</b>
<b>GENERAL CAPITAL PROJ FUND</b>	<b>7,650,416</b>	<b>940,926</b>	<b>1,733,628</b>	<b>792,702</b>	<b>84.2%</b>
<b>INTERNAL SERVICE FUNDS</b>	<b>11,885,390</b>	<b>12,156,237</b>	<b>12,611,768</b>	<b>455,531</b>	<b>3.7%</b>
<b>WATER-SEWER FUND</b>					
Water Operating	14,598,708	15,423,250	16,293,500	870,250	5.6%
Sewer Operating	24,040,722	25,081,130	26,487,630	1,406,500	5.6%
Miscellaneous Revenues	290,086	40,500	455,938	415,438	1025.8%
Interest on Investments	451,808	240,000	218,000	(22,000)	-9.2%
Retained Earnings Appropriated	-	1,382,156	937,544	(444,612)	-32.2%
Total Water-Sewer Fund revenues	<b>39,381,323</b>	<b>42,167,036</b>	<b>44,392,612</b>	<b>2,225,576</b>	<b>5.3%</b>
<b>WATER-SEWER CAPITAL PROJECTS FUND</b>					
	<b>3,855,200</b>	<b>2,900,000</b>	<b>2,787,000</b>	<b>(113,000)</b>	<b>-3.9%</b>
<b>ELECTRIC FUND</b>					
Residential Sales	40,217,026	42,328,825	46,087,607	3,758,782	8.9%
Industrial Sales	10,927,253	11,816,034	12,119,205	303,171	2.6%
Commercial Sales	44,158,424	45,892,025	49,637,351	3,745,326	8.2%
Other Services	9,099,752	8,355,275	8,923,534	568,259	6.8%
Interest on Investments	401,201	192,000	215,000	23,000	12.0%
Reimbursements	1,836,636	1,795,370	1,829,608	34,238	1.9%
Retained Earnings Appropriated	-	1,000,000	-	(1,000,000)	-100.0%
	<b>106,640,292</b>	<b>111,379,529</b>	<b>118,812,305</b>	<b>7,432,776</b>	<b>6.7%</b>
<b>MASS TRANSIT FUND</b>					
Operating Receipts	1,965,096	2,161,923	2,085,706	(76,217)	-3.5%
Intergovernmental revenues	871,425	1,174,112	545,320	(628,792)	-53.6%
Licenses & Permits	-	340,000	340,000	-	0.0%
Contributions-General Fund	687,994	213,412	348,817	135,405	63.4%
	<b>3,524,515</b>	<b>3,889,447</b>	<b>3,319,843</b>	<b>(569,604)</b>	<b>-14.6%</b>
<b>PARKING FUND</b>					
Fees	333,047	296,000	280,000	(16,000)	-5.4%
Interest on Investments	1,398	700	1,000	300	42.9%
Contributions-General Fund	-	106,685	95,953	(10,732)	-10.1%
Retained Earnings Appropriated	-	-	-	-	0.0%
	<b>334,445</b>	<b>403,385</b>	<b>376,953</b>	<b>(26,432)</b>	<b>-6.6%</b>

**ANALYSIS OF REVENUE SOURCES**

	<b>FY 2009-10 ACTUAL</b>	<b>FY 2010-11 BUDGET</b>	<b>FY 2011-12 ADOPTED</b>	<b>CHANGE</b>	<b>% Budget INC./DEC.</b>
<b>LANDFILL FACILITIES FUND</b>					
Tipping Fees	3,138,478	3,200,000	3,300,000	100,000	3.1%
Solid Waste User Fee	2,715,340	2,650,000	2,700,000	50,000	1.9%
Recycling Sales	965,593	645,000	1,190,000	545,000	84.5%
Interest on Investments	106,608	82,000	89,000	7,000	8.5%
Landfill State Excise Tax	68,588	65,000	65,000	-	0.0%
Miscellaneous Revenues	38,311	-	-	-	0.0%
Transfer from Capital Reserve	2,857,500	-	150,000	150,000	100.0%
Retained Earnings Appropriated	-	95,994	137,613	41,619	43.4%
	<b>9,890,418</b>	<b>6,737,994</b>	<b>7,631,613</b>	<b>893,619</b>	<b>13.3%</b>
<b>STORM WATER FUND</b>					
Storm Water Fees	2,345,999	2,294,397	2,394,397	100,000	4.4%
Interest on Investments	55,078	61,200	41,000	(20,200)	-33.0%
Other fees	13,972	7,500	10,000	2,500	33.3%
Miscellaneous Revenues	21,474	-	-	-	0.0%
Transfer from General Fund	340,000	-	-	-	0.0%
Transfer from Gen Debt Serv Fund	862,443	965,181	965,181	-	0.0%
Retained Earnings Appropriated	-	-	-	-	0.0%
	<b>3,638,966</b>	<b>3,328,278</b>	<b>3,410,578</b>	<b>82,300</b>	<b>2.5%</b>
<b>MARKET AUTHORITY FUND</b>					
Business License	1,507,231	1,500,000	1,500,000	-	0.0%
Occupancy Tax	295,990	275,000	275,000	-	0.0%
Transfer from General Fund	240,000	240,000	240,000	-	0.0%
Transfer from Water-Sewer Fund	50,000	50,000	50,000	-	0.0%
Transfer from Electric Fund	710,000	710,000	710,000	-	0.0%
	<b>2,803,221</b>	<b>2,775,000</b>	<b>2,775,000</b>	<b>-</b>	<b>0.0%</b>
<b>Total of Revenue Sources</b>	<b>309,452,913</b>	<b>309,129,951</b>	<b>318,416,301</b>	<b>9,286,350</b>	<b>3.0%</b>

## Major Revenue Collection History

### GENERAL FUND

Fiscal Year Ending	Ad Valorem Tax-Current	Intangibles Tax	Inventory Tax	Franchise Tax	Sales Tax & Use Tax	Parks & Recreation Fees	Investment Income	Business Licenses	Inspection Fees	Transfer from Electric Fund	
2012 <sup>a</sup>	56,255,296	-	-	4,850,000	14,388,815	2,680,500	3,216,342	300,000	850,000	762,000	-
2011 <sup>b</sup>	53,912,000	-	-	4,800,000	14,273,667	2,667,682	2,928,551	300,000	850,000	835,500	1,000,000
2010	57,511,410	-	-	4,600,000	14,375,645	2,648,492	2,933,029	170,000	920,000	503,740	-
2009	52,581,625	-	-	4,553,074	15,812,218	2,938,099	2,898,513	604,247	917,770	733,130	-
2008	53,123,996	-	-	4,480,612	17,427,241	3,215,067	2,956,514	1,007,199	916,812	1,233,342	-
2007	49,232,472	-	-	4,846,734	17,216,375	2,806,293	2,859,180	1,292,282	1,068,520	1,379,884	-
2006	46,479,367	-	-	4,049,927	14,058,772	2,813,146	2,804,777	742,423	922,104	1,681,759	-
2005	45,125,531	-	-	3,969,961	16,125,101	2,801,260	2,772,657	580,035	920,797	1,538,503	-
2004	40,479,918	-	-	3,812,762	13,618,964	2,514,269	2,731,925	402,186	888,181	1,417,836	-
2003	39,005,711	-	-	3,790,994	13,025,288	2,725,261	2,127,147	531,765	1,646,250	1,552,798	-
2002	37,479,824	-	-	1,805,539	12,417,249	2,854,931	2,617,849	1,031,565	1,521,235	1,699,509	-
2001	35,211,863	-	-	3,389,928	11,074,790	2,674,051	2,971,232	1,651,394	881,897	1,645,131	-

<sup>a</sup> Figures as included in adopted budget

<sup>b</sup> Figures as projected to end of fiscal year

## Major Revenue Collection History

	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<sup>b</sup> <u>2011</u>	<sup>a</sup> <u>2012</u>
<b>WATER &amp; SEWER FUND</b>						
Customer Sales - Water-Sewer	34,513,572	37,170,000	38,847,500	39,430,130	41,789,000	42,781,130
Appropriated Retained Earnings	1,633,093	1,974,463	375,839	588,416	1,382,156	937,544
<b>ELECTRIC FUND</b>						
Customer Sales	93,496,550	99,502,369	103,342,983	103,447,007	111,172,065	116,756,991
Appropriated Retained Earnings	2,642,991	101,738	545,452	844,011	1,000,000	-
<b>PARKING FACILITIES FUND</b>						
Parking Fees	429,994	454,000	415,900	296,000	286,000	280,000
Contribution from General Fund	183,017	149,942	-	152,632	106,685	95,953
Appropriated Retained Earnings	176,370	-	-	-	-	-
<b>LANDFILL FACILITIES FUND</b>						
Tipping Fees	3,469,122	3,300,000	3,000,000	2,870,330	3,600,000	3,300,000
Solid Waste User Fee Residential	2,582,378	2,748,267	2,734,758	2,715,340	2,700,000	2,700,000
Recycling Sales	461,315	636,936	523,603	965,594	1,167,690	1,190,000
Appropriated Retained Earnings	775,855	229,570	991,996	514,835	95,994	137,613
<b>STORM WATER FUND</b>						
Storm Water Fees	1,098,651	2,110,000	2,131,000	2,307,397	2,400,000	2,400,000
Appropriated Retained Earnings	291,749	-	-	-	-	-

<sup>a</sup> Figures as included in adopted budget

<sup>b</sup> Figures as projected to end of fiscal year

## Summary of Budget Estimate Tax Levy

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Estimate of Property Valuation \$9,187,810,627

Total Current Year Tax Levy \$60,823,306  
 Estimated Uncollectible at Year End (1,515,270)  
\$59,308,036

General Fund Property Tax Budget 56,255,296  
 Debt Service Property Tax Budget 3,052,740  
 Total Current Year Property Tax Budget \$59,308,036

<b>Ad Valorem Tax Bill Examples</b>
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<u>Valuation</u>	<u>Tax Rate/\$100</u>	<u>New City Tax</u>	<u>Current</u>	<u>Change</u>
\$300,000	\$ 0.662	\$ 1,986	\$ 1,899	\$ 87
\$200,000	\$ 0.662	\$ 1,324	\$ 1,266	\$ 58
\$150,000	\$ 0.662	\$ 993	\$ 950	\$ 43
\$100,000	\$ 0.662	\$ 662	\$ 633	\$ 29
\$ 75,000	\$ 0.662	\$ 497	\$ 475	\$ 22
\$ 50,000	\$ 0.662	\$ 331	\$ 317	\$ 14

## Tax Values, Rates, and Collections

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Fiscal Year	Assessed Valuation	Percent Change	Tax Rate	Gross Levy
1998-99	5,157,654,447	+ 5%	0.595	30,966,489
1999-00	5,462,812,931	+ 6%	0.595	32,282,791
2000-01	5,720,935,556	+ 5%	0.622	35,597,594
2001-02	6,150,657,700	+ 8%	0.622	36,210,592
2002-03	6,337,599,467	+ 3%	0.622	39,643,050
2003-04	6,547,953,215	+ 3%	0.622	40,596,747
2004-05 *	8,332,124,596	+ 27%	0.540	44,449,716
2005-06	8,406,291,778	+ 1%	0.593	49,654,763
2006-07	8,619,787,453	+ 2.5%	0.608	52,652,800
2007-08	9,074,879,556	+ 5.3%	0.633	57,726,974
2008-09	9,230,495,658	+ 1.7%	0.633	58,805,839
2009-10	9,319,710,095	+ 1.0%	0.633	58,994,339
2010-11 (Est)	9,206,874,960	-1.2%	0.633	58,678,922
2011-12 (Proj)	9,187,810,627	-0.2%	0.662	60,823,306

\*Revaluation

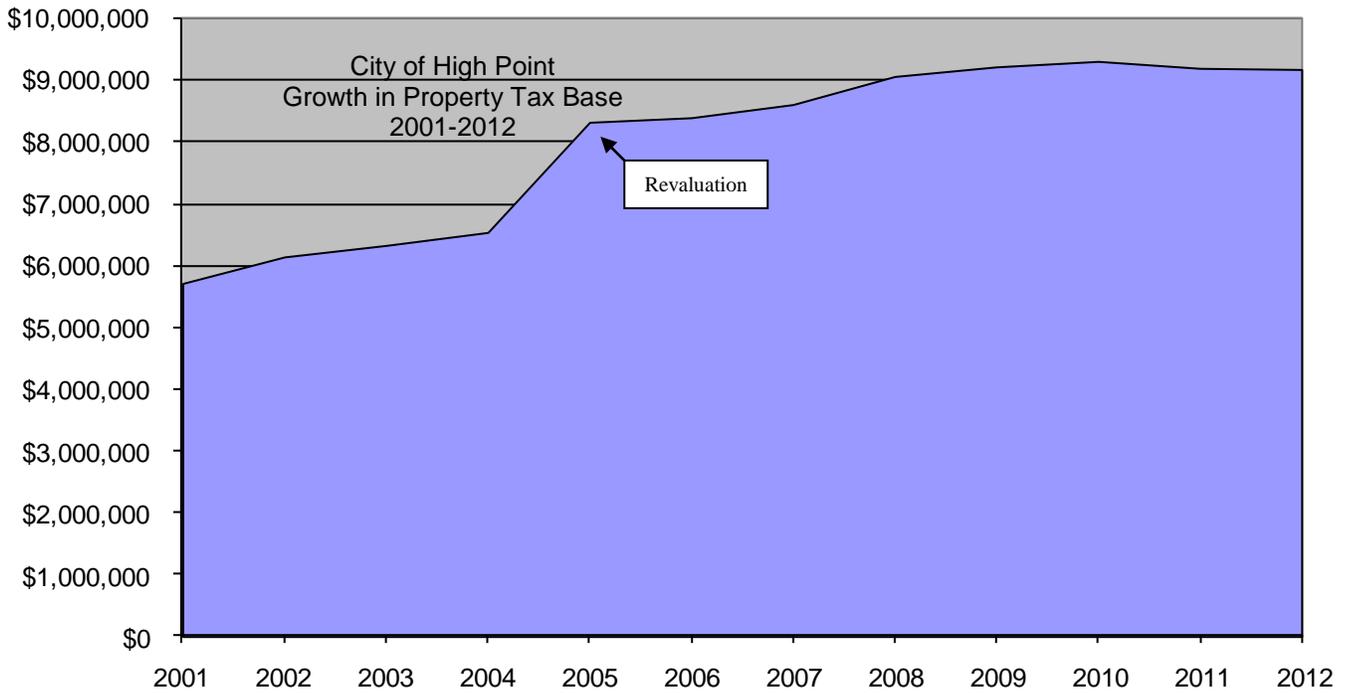
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## Ten Largest Taxpayers - Fiscal Year Ending June 2011

<u>Name</u>	<u>Nature of Business</u>
International Home Furnishings Center	Home Furnishings Showrooms
Merchandise Mart Properties	Home Furnishings Showrooms
Liberty Property Trust	Real Estate/Office Parks
High Point Showplace Investors IV LLC	Home Furnishings Showrooms
Tyco Electronics	Electronics Mfg/Distribution
North State Communications	Communications Utility
CBL & Associates Properties	Real Estate/Retail Operations
Polo Ralph Lauren Corp.	Clothing Distribution/Customer Svc
Carolina Investment Properties	Real Estate/Office Parks
Thomas Built Buses/Daimler Trucks	Bus Bodies Manufacturing

# Property Valuation Overview

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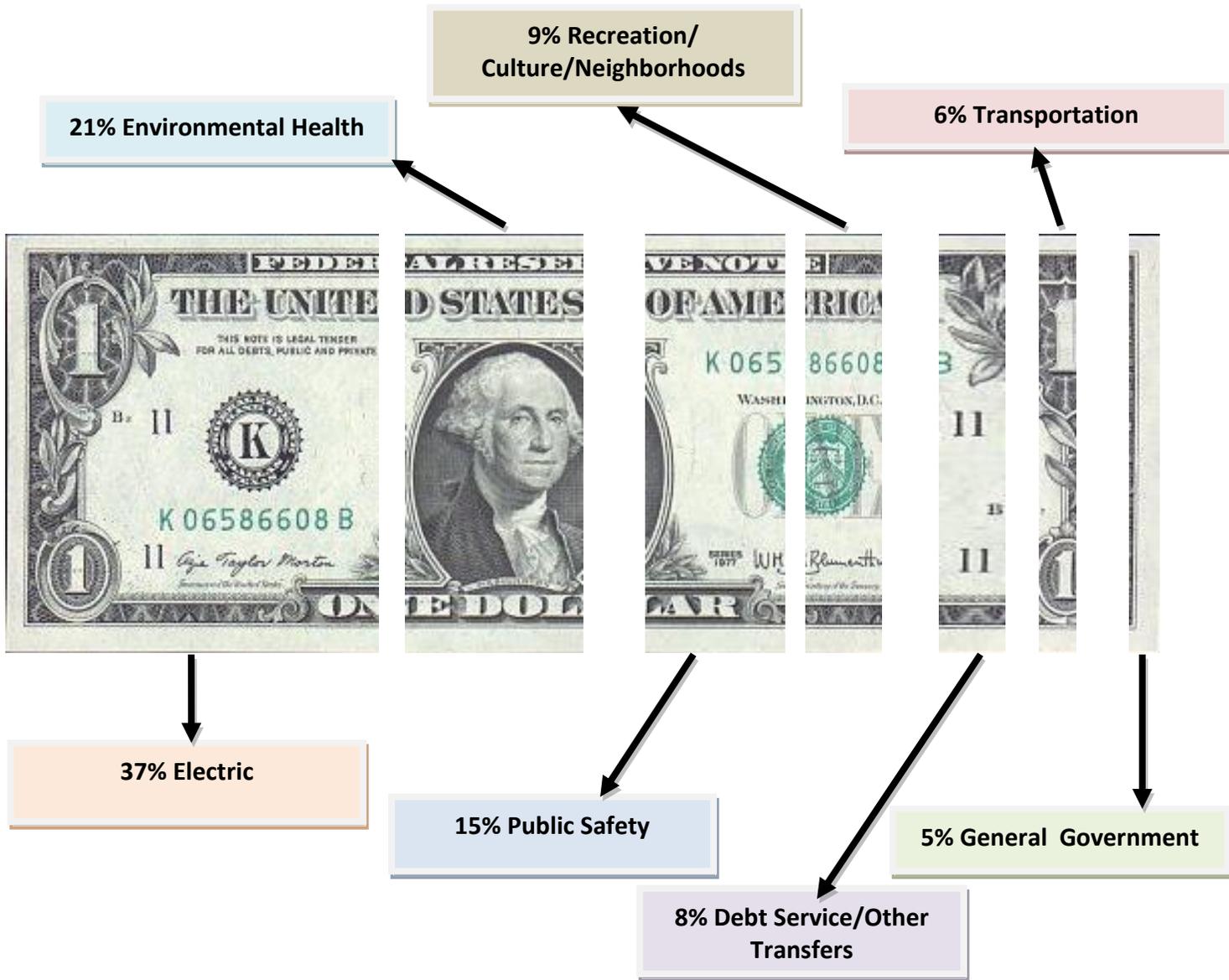


## Comments

The City has enjoyed enviable growth in property valuation with the emphasis that has been placed on economic development and core-city redevelopment. North Carolina State law requires property revaluation at least every 8 years. All property in Guilford County was revalued as of January 1, 2004, thus impacting the FY 2004-2005 tax base figures. In the past ten years the average tax base growth has been approximately 7.8%. The City's total property valuation rose 27% with the revaluation in January 2004. The valuation for 2011-2012 has been estimated to be \$9,187,810,627 or 0.2% decrease from the estimated 2010-2011 valuation.

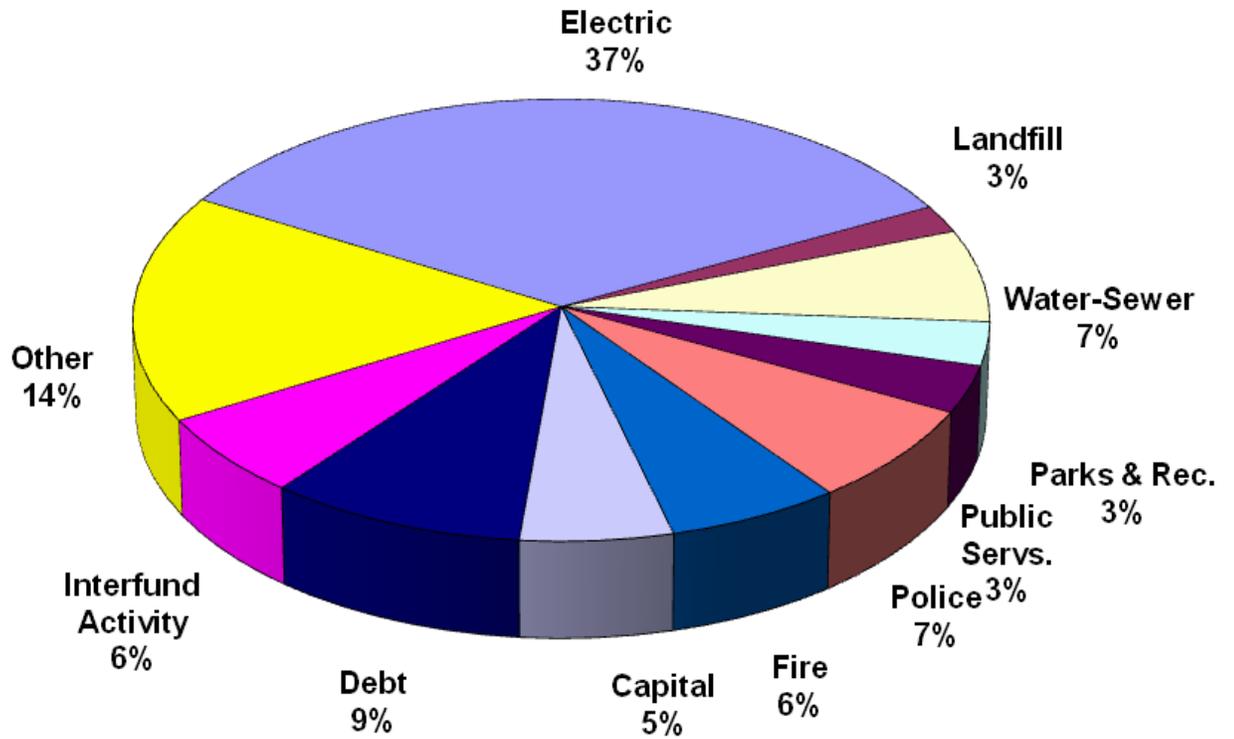
# Where The Municipal Dollar Goes

## All Funds



<b>Electric</b>	Electric Fund
<b>Public Safety</b>	Communications Center, Police, Fire, Building Inspections , Debt Service
<b>Recreation/Culture/Neighborhoods</b>	Parks & Recreation, Library, Theatre, Outside Agencies, Debt Service, Economic Development, Community Development, City Project, Market Authority
<b>General Government</b>	Governing Body, City Management, City Attorney, Budget & Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations, Debt Service
<b>Transportation</b>	Transportation, Streets Maintenance, Debt Service, Transit, Parking
<b>Debt Service/Other Transfers</b>	Reimbursements & Transfers, Contingency, Debt Service, Internal Service Funds, Special Grants Fund
<b>Environmental Health</b>	Public Services except Street Maintenance, Water & Sewer, Landfill, Storm Water

**CITY OF HIGH POINT  
EXPENSE BUDGET  
FISCAL YEAR 2011-2012  
\$318,416,301**



## ANALYSIS OF EXPENDITURES

	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% BUDGET INC./DEC
<b>GENERAL FUND</b>					
<b>Governing Body</b>					
City Council	247,979	333,082	344,576	11,494	3.5%
City Clerk	86,546	90,262	90,910	648	0.7%
<b>Total Governing Body</b>	<b>334,525</b>	<b>423,344</b>	<b>435,486</b>	<b>12,142</b>	<b>2.9%</b>
<b>City Management</b>					
City Manager	810,499	861,349	855,686	(5,663)	-0.7%
Joblink-Idol Street Bldg.	2,828	91,600	87,623	(3,977)	0.0%
Public Information	35,597	1,600	1,600	-	0.0%
<b>Total City Management</b>	<b>848,924</b>	<b>954,549</b>	<b>944,909</b>	<b>(9,640)</b>	<b>-1.0%</b>
<b>City Attorney</b>	<b>470,148</b>	<b>478,626</b>	<b>494,362</b>	<b>15,736</b>	<b>3.3%</b>
<b>Budget &amp; Evaluation</b>	<b>229,751</b>	<b>287,423</b>	<b>276,545</b>	<b>(10,878)</b>	<b>-3.8%</b>
<b>City Project Development</b>	<b>167,579</b>	<b>200,000</b>	<b>159,007</b>	<b>(40,993)</b>	<b>-20.5%</b>
<b>Systems Project Administration</b>	<b>263,149</b>	<b>278,210</b>	<b>280,017</b>	<b>1,807</b>	<b>0.6%</b>
<b>Human Relations</b>	<b>250,534</b>	<b>262,803</b>	<b>211,678</b>	<b>(51,125)</b>	<b>-19.5%</b>
<b>Economic Development</b>	<b>434,773</b>	<b>460,932</b>	<b>461,322</b>	<b>390</b>	<b>0.1%</b>
<b>Engineering Services</b>	<b>1,473,201</b>	<b>1,500,192</b>	<b>1,521,786</b>	<b>21,594</b>	<b>1.4%</b>
<b>Information Technology Services</b>					
Info. Tech Services Admin	3,586,102	3,675,443	3,940,788	265,345	7.2%
Communications Center	2,063,466	2,111,087	2,136,600	25,513	1.2%
	<b>5,649,568</b>	<b>5,786,530</b>	<b>6,077,388</b>	<b>290,858</b>	<b>5.0%</b>
<b>Human Resources</b>					
Administration	837,877	919,889	946,215	26,326	2.9%
Safety & Health	367,323	425,473	435,883	10,410	2.4%
<b>Total Human Resources</b>	<b>1,205,200</b>	<b>1,345,362</b>	<b>1,382,098</b>	<b>36,736</b>	<b>2.7%</b>
<b>Financial Services</b>					
Administration	813,929	804,920	837,793	32,873	4.1%
Accounting	499,891	504,379	527,005	22,626	4.5%
Treasury Services	237,560	234,310	246,326	12,016	5.1%
Purchasing	237,381	256,938	256,168	(770)	-0.3%
<b>Total Financial Services</b>	<b>1,788,761</b>	<b>1,800,547</b>	<b>1,867,292</b>	<b>66,745</b>	<b>3.7%</b>
<b>Police</b>					
Administration					
Chief's Office	879,390	879,104	932,247	53,143	6.0%
Major Crimes	4,059,495	4,332,326	4,103,573	(228,753)	-5.3%
Field Operations-South	8,296,715	8,748,037	8,605,552	(142,485)	-1.6%
Field Operations-North	8,553,333	8,741,983	8,867,205	125,222	1.4%
<b>Total Police</b>	<b>21,788,933</b>	<b>22,701,450</b>	<b>22,508,577</b>	<b>(192,873)</b>	<b>-0.8%</b>
<b>Fire</b>					
Administration	2,528,768	2,607,999	2,701,898	93,899	3.6%
Suppression	14,816,538	15,238,045	16,945,328	1,707,283	11.2%
<b>Total Fire</b>	<b>17,345,306</b>	<b>17,846,044</b>	<b>19,647,226</b>	<b>1,801,182</b>	<b>10.1%</b>

## ANALYSIS OF EXPENDITURES

	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% BUDGET INC./DEC
<b>Transportation</b>					
Administration	595,715	799,604	779,065	(20,539)	-2.6%
Traffic Signs & Markings	625,142	670,686	690,541	19,855	3.0%
Traffic Signals	2,394,940	2,220,512	2,665,388	444,876	20.0%
Computerized Signal System	388,917	372,232	373,215	983	0.3%
Depot Maintenance	35,639	52,746	42,992	(9,754)	-18.5%
<b>Total Transportation</b>	<b>4,040,353</b>	<b>4,115,780</b>	<b>4,551,201</b>	<b>435,421</b>	<b>10.6%</b>
<b>Public Services</b>					
Administration	350,567	355,824	359,322	3,498	1.0%
Environmental Services	9,281,610	6,267,692	6,311,878	44,186	0.7%
Cemeteries	226,841	233,058	226,820	(6,238)	-2.7%
Street Maintenance	3,539,393	3,937,845	4,586,452	648,607	16.5%
<b>Total Public Services</b>	<b>13,398,411</b>	<b>10,794,419</b>	<b>11,484,472</b>	<b>690,053</b>	<b>6.4%</b>
<b>Planning &amp; Development</b>					
Planning	1,076,241	1,109,690	1,068,971	(40,719)	-3.7%
Building Inspections	1,883,788	1,818,053	1,894,291	76,238	4.2%
<b>Total Planning &amp; Dev.</b>	<b>2,960,029</b>	<b>2,927,743</b>	<b>2,963,262</b>	<b>35,519</b>	<b>1.2%</b>
<b>Community Dev. &amp; Housing</b>	<b>66,293</b>	<b>66,359</b>	<b>66,876</b>	<b>517</b>	<b>0.8%</b>
<b>Workforce Development</b>	<b>20,849</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>
<b>Parks &amp; Recreation</b>					
Administration	838,520	858,264	867,526	9,262	1.1%
Programs	2,910,628	3,176,804	3,184,450	7,646	0.2%
Special Facilities	3,462,558	3,717,521	3,671,902	(45,619)	-1.2%
Parks	2,470,964	2,351,731	2,400,450	48,719	2.1%
<b>Total Parks &amp; Recreation</b>	<b>9,682,670</b>	<b>10,104,320</b>	<b>10,124,328</b>	<b>20,008</b>	<b>0.2%</b>
<b>Library</b>					
Administration	762,207	806,613	809,410	2,797	0.3%
Technical Services	273,802	335,788	301,196	(34,592)	-10.3%
Building Maintenance	629,973	639,701	610,374	(29,327)	-4.6%
Children's Services	502,667	460,423	453,191	(7,232)	-1.6%
Library Research Services	1,118,174	838,336	921,698	83,362	9.9%
Readers' Services	640,534	622,286	617,170	(5,116)	-0.8%
Lending Services	632,886	600,327	641,472	41,145	6.9%
Historical Museum	383,542	591,978	673,479	81,501	13.8%
<b>Total Library</b>	<b>4,943,785</b>	<b>4,895,452</b>	<b>5,027,990</b>	<b>132,538</b>	<b>2.7%</b>
<b>Theatre</b>					
Administration	188,322	172,609	221,792	49,183	28.5%
Box Office	303,432	349,818	350,094	276	0.1%
Technical Services	325,756	352,572	354,274	1,702	0.5%
Building Maintenance	166,610	216,206	226,579	10,373	4.8%
<b>Total Theatre</b>	<b>984,120</b>	<b>1,091,205</b>	<b>1,152,739</b>	<b>61,534</b>	<b>5.6%</b>
<b>Reimb. Transfers, Special Appr.</b>	<b>11,430,820</b>	<b>11,590,750</b>	<b>11,768,835</b>	<b>178,085</b>	<b>1.5%</b>
<b>Subtotal Operating</b>	<b>99,777,682</b>	<b>99,912,040</b>	<b>103,407,396</b>	<b>3,495,356</b>	<b>3.5%</b>
<b>General Contingency</b>	<b>-</b>	<b>400,000</b>	<b>400,000</b>	<b>-</b>	<b>0.0%</b>
<b>TOTAL GENERAL FUND</b>	<b>99,777,682</b>	<b>100,312,040</b>	<b>103,807,396</b>	<b>3,495,356</b>	<b>3.5%</b>
<b>SPECIAL GRANTS FUND</b>	<b>3,954,465</b>	<b>4,640,749</b>	<b>2,920,538</b>	<b>(1,720,211)</b>	<b>-37.1%</b>
<b>COMMUNITY DEVELOP. FUND</b>	<b>3,361,372</b>	<b>5,594,411</b>	<b>2,129,112</b>	<b>(3,465,299)</b>	<b>-61.9%</b>

## ANALYSIS OF EXPENDITURES

	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% BUDGET INC./DEC
<b>ECONOMIC DEVELOP. FUND</b>	<b>812,157</b>	<b>720,000</b>	<b>781,500</b>	<b>61,500</b>	<b>8.5%</b>
<b>GENERAL DEBT SERVICE FUND</b>					
2/3 Bond Issue-1993	418,959	400,287	383,905	(16,382)	-4.1%
Loan-Joblink @ Idol St.	138,900	271,965	264,185	(7,780)	100.0%
Bond Anticipation Notes-General	-	160,000	160,000	-	0.0%
General Debt Service -1997	1,042,502	-	-	-	0.0%
800 MHz Motorola Radio System	1,000,000	1,174,162	1,174,163	1	0.0%
2004 General Authorization	4,445,808	5,592,448	5,498,443	(94,005)	-1.7%
G.O. Bonds Refunding Series 2005	1,729,604	2,671,801	2,568,631	(103,170)	-3.9%
Transportation Terminal Loan	951,384	914,256	877,128	(37,128)	-4.1%
<b>TOTAL GENERAL DEBT SERVICE FUND</b>	<b>9,727,157</b>	<b>11,184,919</b>	<b>10,926,455</b>	<b>(258,464)</b>	<b>-2.3%</b>
<b>GEN. CAPITAL PROJECTS FUND</b>	<b>3,436,894</b>	<b>940,926</b>	<b>1,733,628</b>	<b>792,702</b>	<b>84.2%</b>
<b>INTERNAL SERVICE FUNDS</b>	<b>11,429,301</b>	<b>12,156,237</b>	<b>12,611,768</b>	<b>455,531</b>	<b>3.7%</b>
<b>WATER AND SEWER FUND</b>					
<b>Operating</b>					
Administration	1,616,516	2,587,826	2,623,574	35,748	1.4%
Eastside Plant	2,336,779	2,449,330	2,528,564	79,234	3.2%
Westside Plant	1,287,297	1,328,818	1,429,709	100,891	7.6%
Mains	3,299,262	3,509,905	3,655,793	145,888	4.2%
Laboratory Services	896,457	870,069	894,036	23,967	2.8%
Facilities Maintenance	2,689,277	2,735,140	2,750,862	15,722	0.6%
Frank Ward Plant	2,400,495	2,430,584	2,652,410	221,826	9.1%
Residuals Management	1,282,324	1,256,395	1,268,752	12,357	1.0%
<b>Total Water &amp; Sewer Operating</b>	<b>15,808,407</b>	<b>17,168,067</b>	<b>17,803,700</b>	<b>635,633</b>	<b>3.7%</b>
<b>Water/Sewer Non-Departmental</b>	<b>8,722,402</b>	<b>8,974,098</b>	<b>9,494,739</b>	<b>520,641</b>	<b>5.8%</b>
<b>Subtotal Operating</b>	<b>24,530,809</b>	<b>26,142,165</b>	<b>27,298,439</b>	<b>(1,156,274)</b>	<b>-4.4%</b>
<b>Contingency</b>	<b>-</b>	<b>300,000</b>	<b>300,000</b>	<b>-</b>	<b>0.0%</b>
<b>Debt Service</b>	<b>16,068,581</b>	<b>15,724,871</b>	<b>16,794,173</b>	<b>1,069,302</b>	<b>6.8%</b>
<b>TOTAL WATER AND SEWER FUND</b>	<b>40,599,390</b>	<b>42,167,036</b>	<b>44,392,612</b>	<b>2,225,576</b>	<b>5.3%</b>
<b>WATER AND SEWER CAPITAL PROJECTS FUND</b>					
<b>Capital Projects</b>	<b>3,855,200</b>	<b>2,900,000</b>	<b>2,787,000</b>	<b>(113,000)</b>	<b>-3.9%</b>
<b>ELECTRIC FUND</b>					
<b>Operating &amp; Maintenance</b>					
Administration	710,802	734,927	770,436	35,509	4.8%
Power Supply Expense	81,965,022	86,141,238	92,844,543	6,703,305	7.8%
Engineering	629,296	739,620	793,085	53,465	7.2%
Warehouse	399,833	634,622	637,795	3,173	0.5%
Structures & Stations	648,840	640,062	628,487	(11,575)	-1.8%
Lines Maintenance	669,066	719,516	727,366	7,850	1.1%
Street Lighting	199,428	183,300	183,300	-	0.0%
Area Outdoor Lighting	34,638	21,210	21,200	(10)	0.0%
Metering/Customer Installation	81,737	40,350	40,350	-	0.0%
System Improvements	7,123,974	8,694,110	8,624,390	(69,720)	-0.8%

## ANALYSIS OF EXPENDITURES

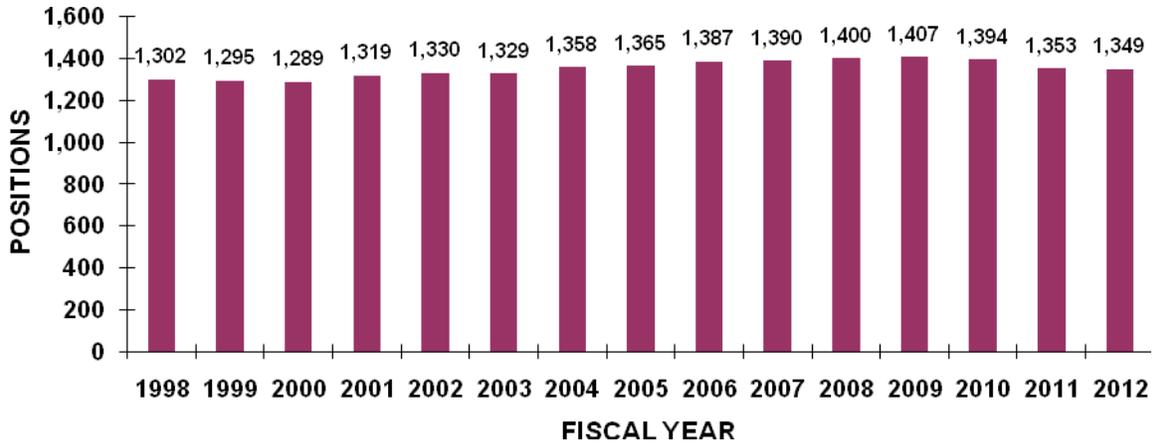
	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% BUDGET INC./DEC
<b>Customer Service</b>					
Administration	242,286	246,124	286,584	40,460	16.4%
Meter Reading	533,414	573,653	549,209	(24,444)	-4.3%
Revenue Collections	1,347,840	1,472,422	1,464,682	(7,740)	-0.5%
Rates, Load Managmt., Credit	75,269	77,900	78,146	246	0.3%
Mail Room	63,522	67,511	72,497	4,986	7.4%
Telephone Center	516,655	581,873	623,145	41,272	7.1%
Water Meter Services	415,950	508,928	517,357	8,429	1.7%
Dispatch	288,662	300,929	304,597	3,668	1.2%
Field Services, Cut-Ons	565,856	440,732	486,101	45,369	10.3%
<b>Total Operating &amp; Customer Service</b>	<b>96,512,090</b>	<b>102,819,027</b>	<b>109,653,270</b>	<b>6,834,243</b>	<b>6.6%</b>
<b>Electric Non-Departmental</b>	4,903,227	5,367,502	4,184,035	(1,183,467)	-22.0%
<b>Subtotal Operating</b>	<b>101,415,317</b>	<b>108,186,529</b>	<b>113,837,305</b>	<b>5,650,776</b>	<b>5.2%</b>
<b>Electric Contingency</b>	-	450,000	450,000	-	0.0%
<b>Electric Capital Projects</b>	1,689,643	2,743,000	4,525,000	1,782,000	65.0%
<b>TOTAL ELECTRIC FUND</b>	<b>103,104,960</b>	<b>111,379,529</b>	<b>118,812,305</b>	<b>7,432,776</b>	<b>6.7%</b>
<b>MASS TRANSIT FUND</b>	<b>3,108,251</b>	<b>3,889,447</b>	<b>3,319,843</b>	<b>(569,604)</b>	<b>-14.6%</b>
<b>PARKING FACILITIES FUND</b>					
<b>Parking Facilities Operating</b>					
Parking Facility - Radisson	234,251	206,478	300,289	93,811	45.4%
Parking Facility - Broad St.	54,735	36,839	17,739	(19,100)	-51.8%
Parking Facility - High W. Com	156,416	160,068	58,925	(101,143)	-63.2%
<b>Total Parking Facilities Operating</b>	<b>445,402</b>	<b>403,385</b>	<b>376,953</b>	<b>(26,432)</b>	<b>-6.6%</b>
<b>Capital Projects</b>	-	-	-	-	0.0%
<b>TOTAL PARKING FACILITIES FUND</b>	<b>445,402</b>	<b>403,385</b>	<b>376,953</b>	<b>(26,432)</b>	<b>-6.6%</b>
<b>LANDFILL FACILITIES FUND</b>					
<b>Landfill Operating</b>	5,422,688	5,084,324	5,160,681	76,357	1.5%
<b>Municipal Recycling Facility</b>	1,532,003	1,653,670	1,920,932	267,262	16.2%
<b>Subtotal Operating</b>	<b>6,954,691</b>	<b>6,737,994</b>	<b>7,081,613</b>	<b>343,619</b>	<b>5.1%</b>
<b>Capital Projects</b>	2,857,500	-	550,000	550,000	100.0%
<b>TOTAL LANDFILL FACILITIES FUND</b>	<b>9,812,191</b>	<b>6,737,994</b>	<b>7,631,613</b>	<b>893,619</b>	<b>13.3%</b>
<b>STORM WATER FUND</b>					
<b>Storm Water Management</b>					
Storm Water Maintenance	1,710,931	1,870,376	1,959,194	88,818	4.7%
Storm Water Non-Departmental	135,168	121,045	165,273	44,228	36.5%
<b>Subtotal Operating</b>	<b>1,846,099</b>	<b>1,991,421</b>	<b>2,124,467</b>	<b>133,046</b>	<b>6.7%</b>

## ANALYSIS OF EXPENDITURES

	FY 2009-10 ACTUAL	FY 2010-11 BUDGET	FY 2011-12 ADOPTED	CHANGE	% BUDGET INC./DEC
Debt Service	881,750	986,857	936,111	(50,746)	-5.1%
Capital Projects	26,028	350,000	350,000	-	0.0%
<b>TOTAL STORM WATER FUND</b>	<b>2,748,665</b>	<b>3,328,278</b>	<b>3,410,578</b>	<b>82,300</b>	<b>2.5%</b>
 MARKET AUTHORITY FUND	 2,803,221	 2,775,000	 2,775,000	 -	 0.0%
 Total Expenditures	 <b>298,976,308</b>	 <b>309,129,951</b>	 <b>318,416,301</b>	 <b>9,286,350</b>	 <b>3.0%</b>

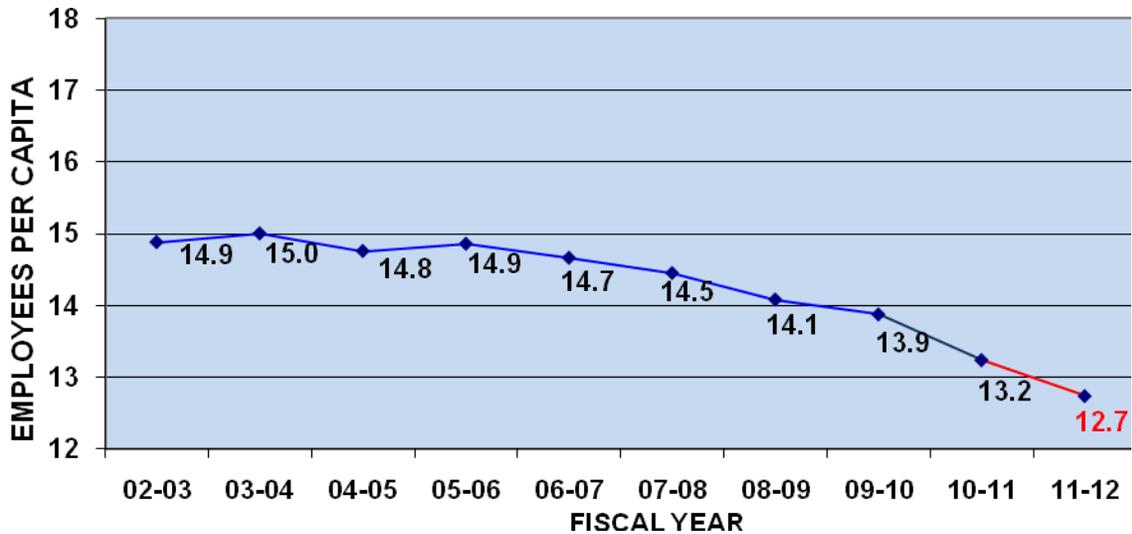
## AUTHORIZED POSITIONS

The fiscal year 2011-2012 budget contains 1,349 full-time positions, which have decreased by 4 positions from fiscal year 2010-2011.



As can be seen in the chart below, as the level of authorized positions has decreased, the number of employees per thousand population has also decreased. Specifics are indicated in the Summary Personnel Complement in the following section.

## AUTHORIZED POSITIONS PER CAPITA



## Summary of Personnel Complement

Function	Accounting Unit	FY 09-10 Adopted	FY 10-11 Adopted	FY 11-12 Proposed	FY 11-12 Adopted	Prior Yr. Change
<b>Governing Body</b>						
City Clerk	101102	1	1	1	1	0
<b>Subtotal Governing Body</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>0</b>
City Manager	101111	4	4	4	4	0
Budget and Evaluation	101112	3	3	3	3	0
City Attorney	101121	4	4	4	4	0
Public Information	101131	0	0	0	0	0
Human Relations	101141	3	3	2	2	-1
Engineering Services	101231	21	19	19	19	0
Communications & Info. Serv.	101241	23	23	23	23	0
Communications Center	101242	27	27	27	27	0
Systems Project Administration	101245	2	2	2	2	0
Economic Development	101511	4	4	4	4	0
City Project Development	101541	1	1	1	1	0
<b>Human Resources</b>						
Administration	101211	8	8	8	8	0
Safety & Health	101212	4	4	4	4	0
<b>Subtotal Human Resources</b>		<b>12</b>	<b>12</b>	<b>12</b>	<b>12</b>	<b>0</b>
<b>Financial Services</b>						
Administration	101221	3	3	3	3	0
Accounting	101222	7	7	7	7	0
Treasury Services	101223	3	3	3	3	0
Purchasing	101224	3	3	3	3	0
<b>Subtotal Financial Services</b>		<b>16</b>	<b>16</b>	<b>16</b>	<b>16</b>	<b>0</b>
<b>Police</b>						
Chief's Office	101311	6	6	7	7	1
Major Crimes	101312	52	53	52	52	-1
Field Operations-South	101313	98	98	97	97	-1
Field Operations-North	101314	110	107	108	108	1
<b>Subtotal Police</b>		<b>266</b>	<b>264</b>	<b>264</b>	<b>264</b>	<b>0</b>
<b>Fire</b>						
Administration	101351	24	23	23	23	0
Suppression	101352	200	200	200	200	0
<b>Subtotal Fire Department</b>		<b>224</b>	<b>223</b>	<b>223</b>	<b>223</b>	<b>0</b>

## Summary of Personnel Complement

Function	Accounting Unit	FY 09-10 Adopted	FY 10-11 Adopted	FY 11-12 Proposed	FY 11-12 Adopted	Prior Yr. Change
<b>Transportation</b>						
Administration	101611	8	7	7	7	0
Traffic Signs & Markings	101612	8	8	8	8	0
Traffic Signals	101613	5	5	5	5	0
Computerized Signal System	101614	4	4	4	4	0
<b>Subtotal Transportation</b>		<b>25</b>	<b>24</b>	<b>24</b>	<b>24</b>	<b>0</b>
<b>Public Services</b>						
Administration	101711	3	3	3	3	0
Environmental Services	101712	70	46	46	46	0
Cemeteries	101713	4	4	4	4	0
Street Maintenance	101721	42	42	42	42	0
<b>Subtotal Public Services</b>		<b>119</b>	<b>95</b>	<b>95</b>	<b>95</b>	<b>0</b>
<b>Planning and Development</b>						
Planning	101521	13	13	12	12	-1
Building Inspections	101522	26	23	24	24	1
<b>Subtotal Planning and Development</b>		<b>39</b>	<b>36</b>	<b>36</b>	<b>36</b>	<b>0</b>
<b>Community Devel. &amp; Housing</b>	101534	1	1	1	1	0
<b>Parks &amp; Recreation</b>						
Administration	101411	8	8	8	8	0
Parks & Recreation Programs	101421	34	33	33	33	0
Parks & Recreation Special Facilities	101431	37	37	37	37	0
Parks	101441	35	35	35	35	0
<b>Subtotal Parks &amp; Recreation</b>		<b>114</b>	<b>113</b>	<b>113</b>	<b>113</b>	<b>0</b>
<b>Library</b>						
Administration	101451	7	8	8	8	0
Technical Services	101452	5	4	4	4	0
Building Maintenance	101453	4	4	4	4	0
Children's Services	101454	6	4	4	4	0
Research Services	101455	13	9	9	9	0
Library Readers' Services	101457	6	6	6	6	0
Lending Services	101459	12	12	12	12	0
Historical Museum	101465	6	8	8	8	0
<b>Subtotal Library</b>		<b>59</b>	<b>55</b>	<b>55</b>	<b>55</b>	<b>0</b>
<b>Theatre</b>						
Administration	101471	2	2	2	2	0
Box Office	101472	1	1	1	1	0
Technical Services	101473	3	3	3	3	0
<b>Subtotal Theatre</b>		<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>
<b>Total General Fund</b>		<b>974</b>	<b>936</b>	<b>935</b>	<b>935</b>	<b>-1</b>

## Summary of Personnel Complement

Function	Accounting Unit	FY 09-10 Adopted	FY 10-11 Adopted	FY 11-12 Proposed	FY 11-12 Adopted	Prior Yr. Change
<b>Community Development Block Grant</b>						
CD Administration		2	2	2	2	0
Affordable Housing		6	6	6	6	0
Community Resource Programs		3	3	2	2	-1
<b>Total Community Dev. Block Grant</b>		<b>11</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>-1</b>
<b>Water &amp; Sewer Fund</b>						
Administration	621751	11	11	11	11	0
Eastside Plant	621752	14	13	13	13	0
Westside Plant	621753	12	12	12	12	0
Mains	621754	49	48	48	48	0
Laboratory Services	621756	12	10	10	10	0
Maintenance Services	621757	24	24	24	24	0
Frank L. Ward Plant	621758	13	13	13	13	0
Residuals Management	621759	8	8	7	7	-1
<b>Total Water &amp; Sewer Fund</b>		<b>143</b>	<b>139</b>	<b>138</b>	<b>138</b>	<b>-1</b>
<b>Electric Fund</b>						
Engineering	631232	8	8	8	8	0
Customer Service-Administration	631251	3	3	3	3	0
Customer Service-Meter Reading	631252	11	10	10	10	0
Customer Serv.-Revenue Collections	631253	11	13	13	13	0
Cust. Serv.-Load Mgmt., Rates	631254	1	1	1	1	0
Cust. Serv.-Telephone Center	631256	11	11	12	12	1
Cust. Serv.-Water Meter Service	631257	5	5	5	5	0
Cust. Serv.-Dispatch	631258	6	6	6	6	0
Cust. Serv.-Field Serv. Cut-Ons/Offs	631259	7	7	7	7	0
Administration	631781	3	3	3	3	0
Electric Opr. & Maint. Warehouse	631783	4	4	4	4	0
Operating & Maint. Dist. Exp.	631784	5	5	5	5	0
Electric System Improvements	631795	46	46	46	46	0
<b>Total Electric Fund</b>		<b>121</b>	<b>122</b>	<b>123</b>	<b>123</b>	<b>1</b>
<b>Mass Transit Fund</b>	641621	<b>33</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>0</b>
<b>Parking Fund</b>						
High & Commerce	651633	1	2	0	0	-2
Lot #1	651634	3	2	3	3	1
<b>Total Parking Fund</b>		<b>4</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>-1</b>
<b>Landfill Facilities Fund</b>						
Landfill Facilities Operating	661741	21	21	21	21	0
Municipal Recycling Facility	661742	26	26	26	26	0
<b>Total Landfill Facilities Fund</b>		<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>0</b>

## Summary of Personnel Complement

Function	Accounting Unit	FY 09-10 Adopted	FY 10-11 Adopted	FY 11-12 Proposed	FY 11-12 Adopted	Prior Yr. Change
<b>Storm Water Fund</b>	671731	<b>23</b>	<b>22</b>	<b>22</b>	<b>22</b>	<b>0</b>
<b>Central Services Fund</b>						
Radio Repair Shop	501243	4	4	4	4	0
Facility Services	501261	10	10	10	10	0
Fleet Services	501271	24	23	22	22	-1
<b>Total Central Services Fund</b>		<b>38</b>	<b>37</b>	<b>36</b>	<b>36</b>	<b>-1</b>
<b>Operating</b>		<b>1,383</b>	<b>1,342</b>	<b>1,339</b>	<b>1,339</b>	<b>-3</b>
<b>Grants</b>		<b>11</b>	<b>11</b>	<b>10</b>	<b>10</b>	<b>-1</b>
<b>Total Full-Time Positions</b>		<b>1,394</b>	<b>1,353</b>	<b>1,349</b>	<b>1,349</b>	<b>-4</b>
<b>Part-Time Positions</b>						
City Management		1	1	1	1	0
Human Resources		1	1	1	1	0
Police		15	15	14	14	-1
Transportation		2	2	2	2	0
Public Services		0	0	0	0	0
Parks & Recreation		150	147	147	147	0
Library		30	25	25	25	0
Theatre		1	1	1	1	0
Central Services		1	1	1	1	0
Electric		5	4	3	3	-1
Mass Transit		5	5	5	5	0
Parking		6	5	5	5	0
<b>Total Part-time Positions</b>		<b>217</b>	<b>207</b>	<b>205</b>	<b>205</b>	<b>-2</b>
<b>GRAND TOTAL</b>		<b>1,611</b>	<b>1,560</b>	<b>1,554</b>	<b>1,554</b>	<b>-6</b>

## Debt Service Policies & Overview

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In North Carolina the issuance of bonds is accomplished with the guidance and approval of the **North Carolina Local Government Commission (LGC)** from the point of development of a bond referendum to the actual sale of the bonds. The LGC must approve the concept and amount of a bond issuance before it goes to the voters for approval. Upon approval of a bond referendum by the citizens and sale of the bonds, the LGC is able to develop a level payment schedule to avoid major swings in the debt service obligations from year-to-year. As old debt is either retired or decreases, new debt is issued. This helps in minimizing the effect of debt on the property tax rate and as well as utility rates when revenue bonds are issued.

The City Council and City Manager's staff recommended a list of bond projects to the citizens of High Point. The voters in a bond referendum passed the total bond package of \$73,650,000 on November 2, 2004.

Listed below are the City of High Point debt issues that are on current long-term debt plan. In addition to bonded debt, the City of High Point entered into a \$9.8 million lease-purchase with Motorola for an 800 MHz Radio System. The total long-term debt for fiscal year 2011-2012 is **\$28,656,739** and is shown by fund below.

### DEBT ISSUES

#### General Debt Service

The total General Debt Service for fiscal year 2011-2012 is **\$10,926,455** or a decrease of \$258,464 from 2010-2011. The 2011-2012 General Fund debt issues are as follows:

	<u>FY 11 Debt Service</u>	<u>Pay Off Year</u>
• 2003 – G.O. Refunding	383,905	2015
• 2004 – Motorola Radio System Lease-Purchase	1,174,163	2014
• 2004 – Bond Authorization Funding	5,498,443	2027
• 2005 – G.O. Refunding	2,568,631	2018
• 2006 – Transportation Terminal Loan	877,128	2012
• 2010 – Joblink @ Idol Street Loan	264,185	2019
• BANs	160,000	N/A

#### Water-Sewer Fund

Water-Sewer debt service for fiscal year 2011-2012 is **\$16,794,173** which is an increase of \$1,069,301 from 2010-2011. The 2011-2012 Water-Sewer Fund debt issues are as follows:

##### Water Bonds

	<u>FY 11 Debt Service</u>	<u>Pay Off Year</u>
• 1993 Authorization	119,362	2018
• 1997 Authorization	800,358	2019
• Guilford County Watershed Protection Bonds	102,181	2013
• 2004 Revenue Bonds	771,494	2031
• 2005 G.O. Refunding	1,123,133	2018
• 2006 Revenue Bonds	211,238	2031
• 2008 Revenue Bonds	1,156,053	2033
• 2010A Revenue Bonds	57,743	2016
• 2010C Refunding Bonds	224,107	2022
• 2010B Revenue Bonds	391,055	2030

##### Sewer Bonds and Loans

	<u>FY 11 Debt Service</u>	<u>Pay Off Year</u>
• 1993 Authorization	179,042	2018
• 1997 Authorization	1,856,319	2019
• 1995 Federal Loan	439,782	2015
• 1995 State Loan	158,030	2017
• 2002 Federal Loan	960,375	2022
• 2004 Revenue Bonds	2,164,480	2032
• 2005 G.O. Refunding	1,493,988	2018

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## Debt Service Policies & Overview (continued)

<u>Sewer Bonds and Loans</u>	<u>FY 11 Debt Service</u>	<u>Pay Off Year</u>
• 2006 Revenue Bonds	1,901,139	2031
• 2008 Revenue Bonds	1,489,378	2020
• Federal Revolving Loan – ARRA	34,179	2030
• 2010A Revenue Bonds	41,582	2016
• 2010C Refunding Bonds	403,393	2022
• 2010B-BAB Revenue Bonds	230,239	2030
• 2010B-RZEDB Revenue Bonds	485,522	2036

### Electric Fund & Parking Fund

There are no plans to issue any debt in these funds.

### Landfill Facilities Fund

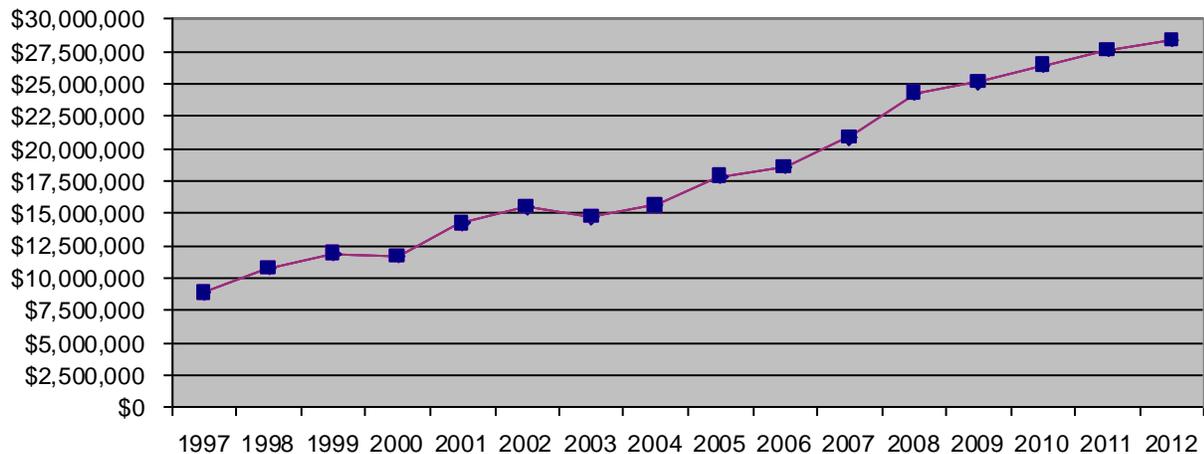
Landfill debt was paid off in FY 2002. The City Council authorized a \$5 monthly fee for solid waste disposal in fiscal year 1998. Sixty percent of the proceeds from this fee was used to retire debt from the 1996 authorization. With the retirement of the Landfill debt, this fee is providing capital reserve funds for the development of new landfill cells.

### Storm Water Fund

The total debt for the Storm Water Fund in fiscal year 2011-2012 is **\$936,111**, which is an increase of \$101,735 from 2010-2011. The 2004 bond referendum included \$15.4 million in Storm Water projects. Storm Water debt service includes the principal and interest payment of the General Obligation portion for Storm Water Bonds. The debt on these bonds will be supported by property taxes dedicated to the General Obligation Bonds. Smaller storm water projects will continue to be funded through user fees in the Pay-As-We-Go Capital Program. The 2011-2012 Storm Water Fund debt issue follows:

	<u>FY 11 Debt Service</u>	<u>Pay Off Year</u>
• 1993 2/3 Issue	20,789	2008
• 2005 – Public Improvement Series	282,931	2026
• 2006 - Public Improvement Series	100,086	2027
• 2007B – Public Improvement Series	171,733	2028
• 2008 – Public Improvement Series	196,450	2029
• 2010B - Public Improvement Series	164,122	2030

**Debt Service Budgets- All Funds**



## Debt Overview, continued

### ASSESSED VALUES and DEBT LIMITATIONS – END OF FISCAL YEAR

Assessed Value		<u>\$ 9,319,710,095</u>
Debt Limit (1) 8% of assessed value		\$ 745,576,808
Total Bonded debt	\$282,254,884	
Capital lease obligations	<u>13,008,542</u>	
Gross Debt	<u>\$295,263,426</u>	
Less:		
Deductions allowed by law		
(2) Utility bonds and notes - water-sewer	56,819,097	
Utility Revenue Bonds - water-sewer	<u>132,100,000</u>	
	188,919,097	
Amount available in debt service	<u>19,576,743</u>	
Total Statutory deductions	208,495,840	
Total amount of debt applicable to debt limit:		<u>\$ 86,767,586</u>
Legal debt margin		<u>\$ 658,809,222</u>

(1) Statutory debt limitation is 8% of assessed value

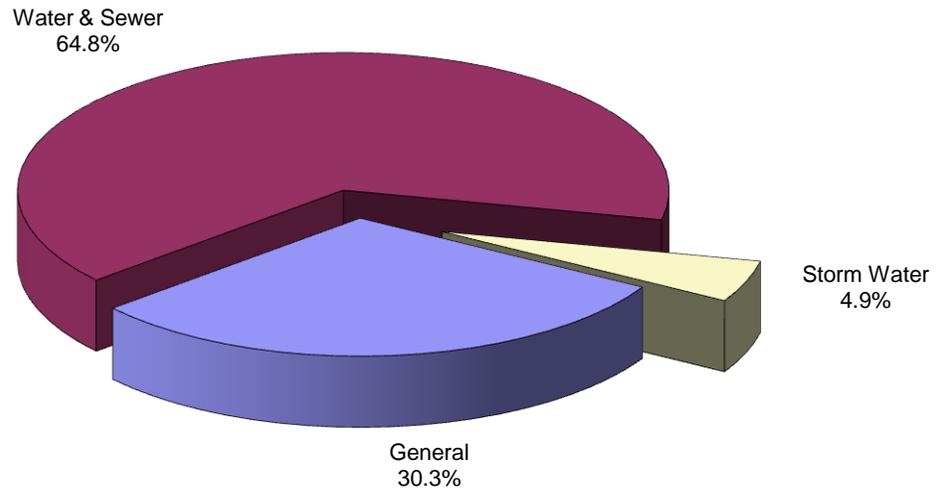
(2) Debts for utilities-water, sewer, electric, parking, revenue bonds, and mass transit are not subject to limitation.

\*Actual Results as reported in Comprehensive Annual Financial Report Fiscal Year Ending June 30, 2010

## Debt Outstanding Portfolio by Fund

as of July 1, 2011

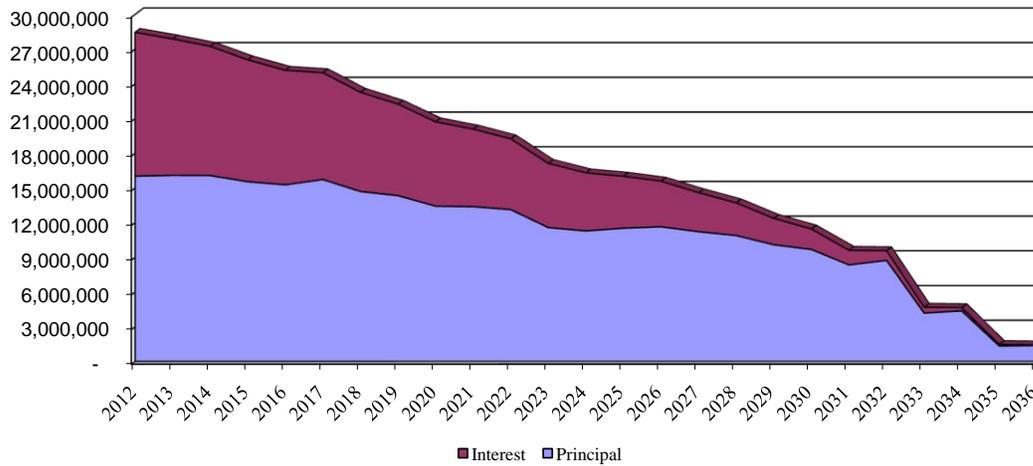
Fund	G.O. Bonds	Revenue	Installment	Loans	Total
		Bonds	Leases		
General	\$ 75,192,672	\$ -	\$ 9,785,971	\$ -	\$ 84,978,643
Water & Sewer	40,446,592	129,445,000	-	11,433,802	181,325,394
Storm Water	13,685,736	-	-	-	13,685,736
<b>Total</b>	<b>\$ 129,325,000</b>	<b>\$ 129,445,000</b>	<b>\$ 9,785,971</b>	<b>\$ 11,433,802</b>	<b>\$ 279,989,773</b>



# Debt Outstanding and Maturities

Year Ending June	General Obligation Bonds		Revenue Bonds		Installment Leases		Loans		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2012	8,625,000	5,806,977	2,740,000	6,009,922	3,255,181	322,529	1,399,650	294,894	16,019,831	12,434,322
2013	8,720,000	5,431,982	3,485,000	5,903,537	2,487,061	205,742	1,398,116	254,387	16,090,177	11,795,648
2014	8,800,000	5,054,582	3,605,000	5,776,040	2,363,823	125,012	1,307,285	213,888	16,076,108	11,169,522
2015	9,805,000	4,670,969	3,740,000	5,634,815	688,522	50,729	1,307,285	178,297	15,540,807	10,534,810
2016	10,175,000	4,235,219	3,895,000	5,483,728	291,384	35,089	915,113	142,702	15,276,497	9,896,738
2017	10,570,000	3,763,844	4,050,000	5,326,052	200,000	25,285	912,035	119,135	15,732,035	9,234,316
2018	9,510,000	3,304,655	4,200,000	5,158,045	200,000	17,505	784,179	95,625	14,694,179	8,575,830
2019	8,455,000	2,865,364	4,895,000	4,963,810	200,000	9,725	784,179	76,500	14,334,179	7,915,399
2020	7,445,000	2,483,712	5,100,000	4,749,528	100,000	1,945	784,179	57,375	13,429,179	7,292,560
2021	7,295,000	2,144,591	5,305,000	4,522,850	-	-	784,179	38,250	13,384,179	6,705,691
2022	6,810,000	1,818,520	5,535,000	4,279,390	-	-	784,178	19,125	13,129,178	6,117,035
2023	5,770,000	1,530,119	5,770,000	4,020,347	-	-	34,178	-	11,574,178	5,550,466
2024	5,210,000	1,279,876	6,040,000	3,739,561	-	-	34,178	-	11,284,178	5,019,437
2025	5,165,000	1,049,333	6,325,000	3,436,882	-	-	34,178	-	11,524,178	4,486,215
2026	4,995,000	818,667	6,615,000	3,119,153	-	-	34,178	-	11,644,178	3,937,820
2027	4,255,000	590,889	6,930,000	2,783,212	-	-	34,178	-	11,219,178	3,374,101
2028	3,590,000	393,115	7,265,000	2,428,795	-	-	34,178	-	10,889,178	2,821,910
2029	2,450,000	221,052	7,605,000	2,057,582	-	-	34,178	-	10,089,178	2,278,634
2030	1,680,000	95,340	7,970,000	1,668,446	-	-	34,178	-	9,684,178	1,763,786
2031	-	-	8,350,000	1,259,921	-	-	-	-	8,350,000	1,259,921
2032	-	-	8,740,000	831,765	-	-	-	-	8,740,000	831,765
2033	-	-	4,185,000	502,428	-	-	-	-	4,185,000	502,428
2034	-	-	4,375,000	276,686	-	-	-	-	4,375,000	276,686
2035	-	-	1,340,000	121,676	-	-	-	-	1,340,000	121,676
2036	-	-	1,385,000	41,003	-	-	-	-	1,385,000	41,003
<b>TOTAL</b>	<b>\$ 129,325,000</b>	<b>\$ 47,558,806</b>	<b>\$ 129,445,000</b>	<b>\$ 84,095,174</b>	<b>\$ 9,785,971</b>	<b>\$ 793,561</b>	<b>\$ 11,433,802</b>	<b>\$ 1,490,178</b>	<b>\$ 279,989,773</b>	<b>\$ 133,937,719</b>

Debt Service Expense Components



# GENERAL FUND

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUES</b>						
Fund Balance	\$ -	\$ 2,938,584	\$ -	\$ 2,868,702	\$ (69,882)	-2.4%
Property Tax	54,709,726	55,037,750	54,693,945	57,187,197	2,149,447	3.9%
Sales & Use Taxes	14,355,496	14,280,780	14,273,667	14,388,815	108,035	0.8%
Intergovernmental revenues	13,573,016	12,833,570	13,513,949	13,523,942	690,372	5.4%
Licenses & permits	2,039,298	1,634,000	1,875,580	1,804,900	170,900	10.5%
Charges for services	4,155,944	4,517,787	4,222,743	4,570,806	53,019	1.2%
Miscellaneous revenues	844,762	631,700	828,619	607,500	(24,200)	-3.8%
Lease Proceeds	3,500,000	-	-	1,375,000	1,375,000	100.0%
Interfund Transfers	6,829,954	8,437,869	8,437,869	7,480,534	(957,335)	-11.3%
<b>Total</b>	<b>\$ 100,008,196</b>	<b>\$ 100,312,040</b>	<b>\$ 97,846,372</b>	<b>\$ 103,807,396</b>	<b>\$ 3,495,356</b>	<b>3.5%</b>
<b>EXPENDITURES</b>						
Personnel Services	\$ 62,865,675	\$ 64,278,072	\$ 63,445,863	\$ 64,397,923	\$ 119,851	0.2%
Operating Expenditures	25,456,530	26,837,632	25,098,575	28,562,152	1,724,520	6.4%
Capital Outlay	2,054,173	286,200	628,277	1,716,550	1,430,350	499.8%
Debt Service	784,421	1,247,990	1,247,991	1,371,184	123,194	9.9%
Interfund Reimbursements	8,616,883	7,262,146	7,025,861	7,359,587	97,441	1.3%
Contingency	-	400,000	-	400,000	-	0.0%
<b>Total</b>	<b>\$ 99,777,682</b>	<b>\$ 100,312,040</b>	<b>\$ 97,446,567</b>	<b>\$ 103,807,396</b>	<b>\$ 3,495,356</b>	<b>3.5%</b>

## GENERAL FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

**Fund Balance appropriation has been reduced** from 2010-11 budget. A total **Property tax rate of \$.662** was adopted. Of this, the **adopted General Fund property tax is \$.628** and includes a **\$.029 increase**. The **Debt Service fund continues to include** \$.034 of the tax rate to fund the 2004 bond authorization bond issues as authorized by High Point voters in the 2004 bond referendum. **Sales Tax** revenues are projected to increase based on current year receipts. **Intergovernmental Revenues** reflect an increase in County Economic Development funding, Hold Harmless funding, NCDOT funding for Computerized Signal System as well as an increase in Powell Bill funding. **Licenses & Permits** reflect an increase in Building Inspection permits as well as an increase in Sub-Division Inspections in the Engineering Services Department. **Lease Proceeds** of \$1.375 million are for 2 replacement fire apparatus. The reduction in **Interfund Transfers** is due to the \$1.0 million transferred from Electric Fund in fiscal year 2010-11 which is not repeated for 2011-12.

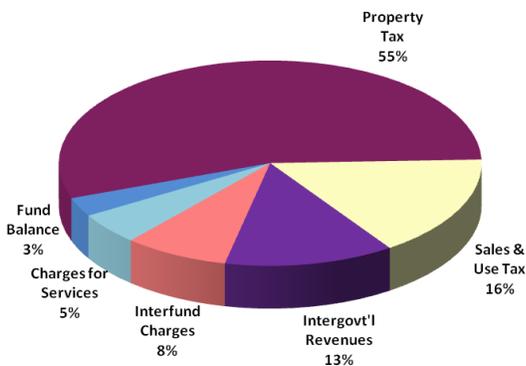
### EXPENDITURES

**Personnel Services** include salaries, wages, and benefits. **Health care costs** and **state-mandated retirement** and related benefits increased \$751,353 but were offset by \$631,502 in position reductions for a net increase of \$119,851. **Operating Expenditures** include a \$568,000 increase in Street Lighting and Electrical Services as a result of the 5% wholesale power increase. There is no increase for Street Resurfacing with funding maintained at \$500,000. **Capital Outlay** increase includes \$1,375,000 for 2 fire apparatus. **Debt Service** increase of 9.9% reflects the additional lease principal and interest for the new fire equipment proposed to be financed by lease proceeds.

# General Fund

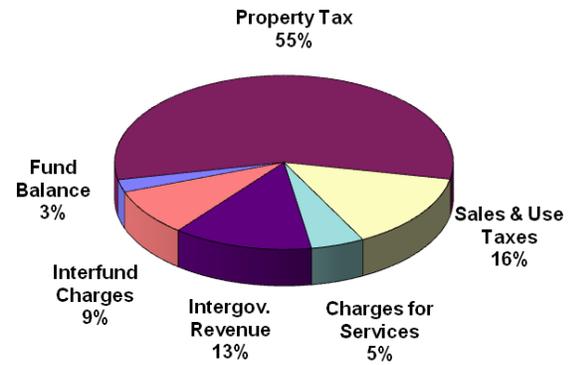
**Fiscal Year 2010-2011**  
**\$100,312,040**

## Revenue

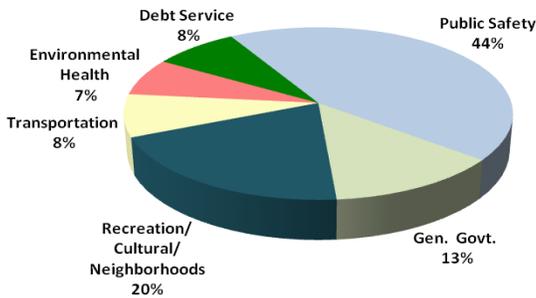


**Fiscal Year 2011-2012**  
**\$103,807,396**

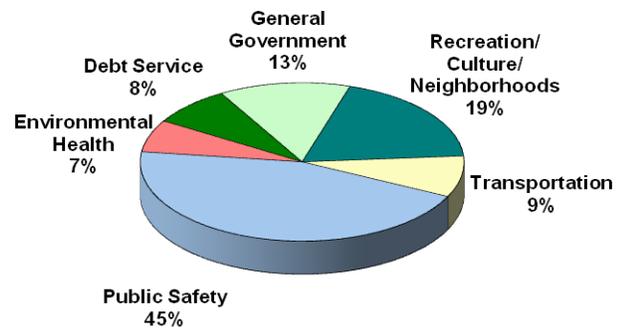
## Revenue



## Expense

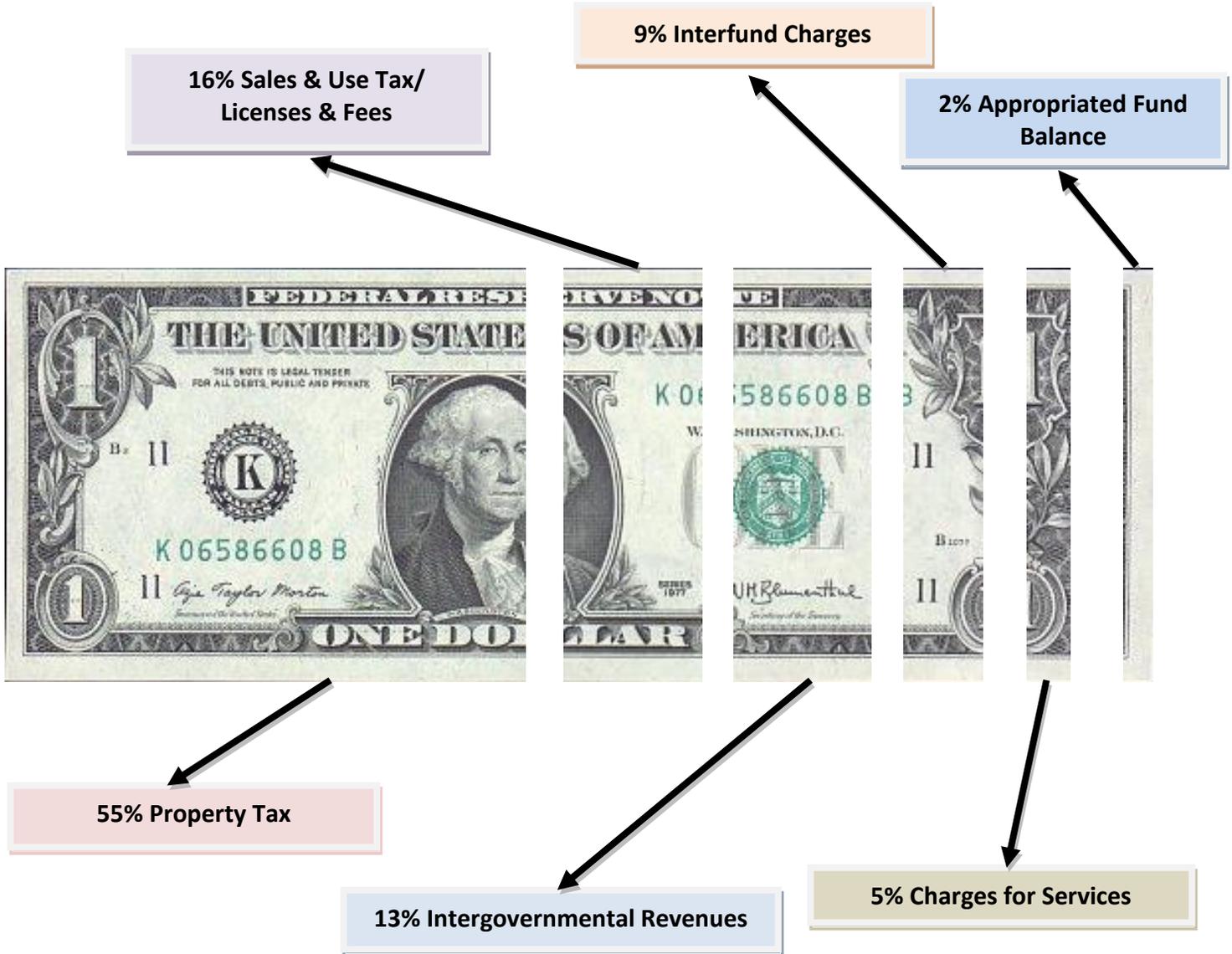


## Expense



# Where The Municipal Dollar Originates

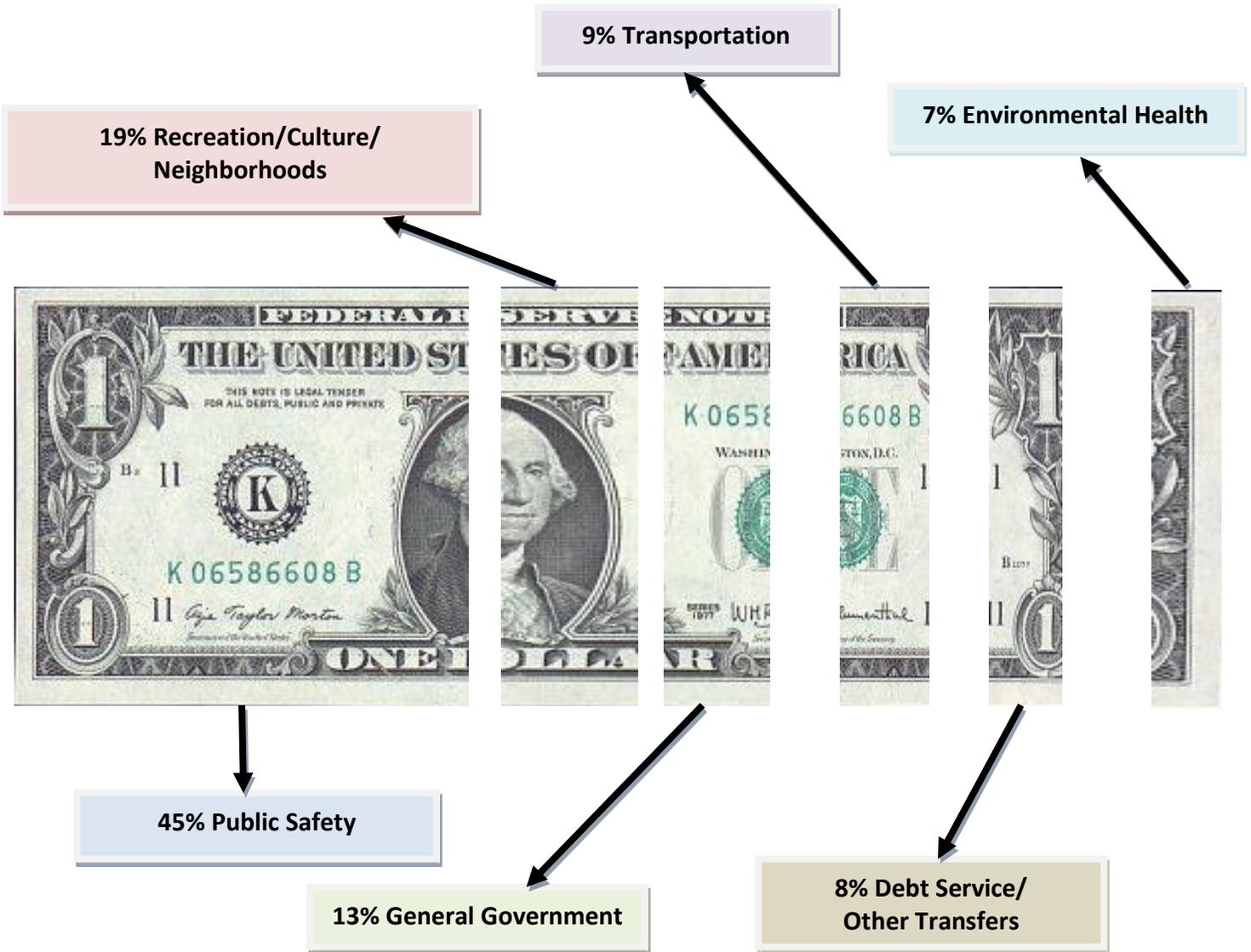
## General Fund



<b>Property Tax</b>	General Fund Property Tax
<b>Charges for Services</b>	Charges for Services from General Fund and Miscellaneous Revenues
<b>Interfund Charges</b>	Other Financing Sources
<b>Intergovernmental Revenues</b>	Revenues from Federal, State and other Local jurisdictions
<b>Sales &amp; Use Tax/Licenses and Fees</b>	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
<b>Appropriated Fund Balance</b>	Fund Balances

# Where The Municipal Dollar Goes

## General Fund



<b>Public Safety</b>	Communications Center, Police, Fire, Building Inspections
<b>Recreation/Culture/Neighborhoods</b>	Parks & Recreation, Library, Theatre, Outside Agencies, Economic Development, Community Development & Housing, City Project
<b>General Government</b>	Governing Body, City Management, City Attorney, Budget & Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations,
<b>Transportation</b>	Transportation, Streets Maintenance
<b>Debt Service/Other Transfers</b>	Reimbursements & Transfers, Contingency
<b>Environmental Health</b>	Public Services—Administration, Environmental Services, Cemeteries

# GOVERNING BODY

## DEPARTMENT SUMMARY

	Accounting	2009-10	2010-2011	2010-2011	2011-2012	2011-2012
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
<b>City Council</b>	<b>101101</b>	247,979	333,082	332,013	344,576	<b>344,576</b>
Part-time Positions		9	9	9	9	<b>9</b>
<b>City Clerk</b>	<b>101102</b>	86,546	90,262	91,287	90,910	<b>90,910</b>
Full-time Positions		1	1	1	1	<b>1</b>

**Mission Statement:** The mission of the City Clerk's Office is to keep and maintain records of the High Point City Council including minutes, ordinances, resolutions, contracts and other vital documents, and to perform other duties as may be required by the High Point Charter/Code of Ordinances and the North Carolina General Statutes.

## BUDGET SUMMARY

	2009-10	2010-2011	2010-2011	2011-2012	2011-2012
	Actual	Budget	Estimated	Proposed	Adopted
<b>Expenditures:</b>					
Personnel Services	247,830	254,071	254,033	243,679	<b>243,679</b>
Operating Expenses	86,695	169,273	169,267	191,807	<b>191,807</b>
Total	334,525	423,344	423,300	435,486	<b>435,486</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	334,525	423,344	423,300	435,486	<b>435,486</b>
Total	334,525	423,344	423,300	435,486	<b>435,486</b>
<b>Self-Sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>

### Staffing Summary:

Full-time Positions	1	1	1	1	<b>1</b>
Part-time Positions	9	9	9	9	<b>9</b>

# GOVERNING BODY

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## Performance Goals and Objectives

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Efficiently draft minutes from meetings in a timely manner

Efficiently maintain boards and commissions records

Review, process and issue permits

Provide access to the city's official and legislative documents in an efficient and timely manner while maintaining a records management program for the retention and destruction of the city's official records according to the Municipal Records Retention and Disposition Schedule issued by the N.C. Department of Cultural Resources.

### Key Performance Measures

	<u>Actual</u> <u>FY 09-10</u>	<u>Actual</u> <u>thru</u> <u>FY10-11</u>	<u>Projected</u> <u>FY11-12</u>
<b>Efficiency:</b>			
Minutes completed before next agenda mailed	98%	98%	98%
Board/commission records maintained	95%	100%	95%
Permits processed	100%	100%	100%
Records retention/storage	100%	100%	100%

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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Three new City Council members were sworn in on December 6, 2010: A.B. Henley III--Ward 4, James Corey--Ward 6, Britt Moore--At Large

# CITY MANAGEMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>City Manager</b>	<b>101111</b>	810,499	861,349	847,716	855,686	<b>855,686</b>
Full-time Positions		4	4	4	4	4

**Mission Statement:** The City Manager's Office provides overall leadership and direction for carrying out the policy directives of the City Council and setting the standards for delivering excellent public programs and services to the City of High Point. The Office establishes priorities, goals and objectives for the operational and financial performance of all city departments and functions. The Manager's Office provides strategic guidance to the City Council on issues of importance to the city in order to bring together the community's human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.

<b>Public Information</b>	<b>101131</b>	35,597	1,600	0	1,600	<b>1,600</b>
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## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	663,216	691,806	678,173	685,893	<b>685,893</b>
Operating Expenses	182,880	171,143	169,543	171,393	<b>171,393</b>
Total	846,096	862,949	847,716	857,286	<b>857,286</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	846,096	862,949	847,716	857,286	<b>857,286</b>
Total	846,096	862,949	847,716	857,286	<b>857,286</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	4	4	4	4	<b>4</b>

## Performance Goals and Objectives

### Goals:

- Improve Quality of Life in the Community
- Improve Safety of the Community
- Improve Prosperity of Community
- Improve Quality of City Services

### Objectives:

- 75% of citizens have a positive view of High Point as a place to raise children
- To obtain a 75% positive citizen perception of High Point
- Increase positive perception of High Point as place for play and leisure
- Improve overall perception of safety by 5%
- Improve perceptions of safety in neighborhoods by 5%
- 80% of citizens have a positive view of High Point as a place to live
- Increase positive perceptions of High Point as a place to work by 10%
- 75% of citizens have a positive view of city services

# BUDGET & EVALUATION

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Budget &amp; Evaluation</b>	<b>101112</b>	229,751	287,423	246,540	276,545	276,545
Full-time Positions		3	3	3	3	3

**Mission Statement:** The mission of the Budget and Evaluation unit is to enhance City Management and City Council decision-making by preparing the City of High Point Operating and Capital Improvement budgets within the general statutes of the state of North Carolina. The Budget Staff actively serves departments and citizens by recommending appropriate measures to ensure the most cost-effective use of public resources.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	210,025	264,723	228,640	254,155	<b>254,155</b>
Operating Expenses	19,726	22,700	17,900	22,390	<b>22,390</b>
Capital Operating	0	0	0	0	<b>0</b>
Total	229,751	287,423	246,540	276,545	<b>276,545</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	229,751	287,423	246,540	276,545	<b>276,545</b>
Total	229,751	287,423	246,540	276,545	<b>276,545</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	3	3	3	3	<b>3</b>

## Performance Goals and Objectives

### Goals:

- Prepare the Annual budget meeting all statutory deadlines
- Accuracy in meeting Budget Calendar Deadlines
- Process Budget Transfers within 3 working days
- Process Budget Council Award Budget amendments within 3 working days
- Analyze Economic trends and other influences
- Provide productivity evaluations and recommendations, and assist departments to attain performance objectives.

# BUDGET & EVALUATION

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## Performance Goals and Objectives

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### Objectives:

- Ensure 95% of Budget deadlines are achieved
- Collect performance measurement data semi-annually
- Process budget transfers within 3 working days
- Process budget amendments within 3 working days after awarded by City Council
- Analyze economic trends and other influences

### Key Performance Measures

	<u>Actual FY 09-10</u>	<u>Actual FY10-11</u>	<u>Projected FY11-12</u>
<b>Workload:</b>			
# of City Council Amendments processed	15	7	20
# of Budget Adjustments processed	268	193	200
<b>Efficiency/Effectiveness:</b>			
% Variance from Property Tax Forecast to Actual	-0.6%	0.6%	0.5%
Budget calendar dates met in period	95%	100%	98%

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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The Budget and Evaluation Division received the Government Finance Officers Association Distinguished Budget Presentation Award for the 2010-2011 Annual Budget.

# CITY ATTORNEY

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>City Attorney</b>	<b>101121</b>	470,148	478,626	469,673	494,362	<b>494,362</b>
Full-time Positions		4	4	4	4	<b>4</b>
Part-time		1	1	1	1	<b>1</b>

**Mission Statement:** The City Attorney's primary purpose is to advise the City Council and Administration on legal aspects of the City's activities, administer the legal programs of the City and advocate the City's legal interests before the Courts.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	313,291	319,853	319,520	320,424	<b>320,424</b>
Operating Expenses	156,857	158,773	150,153	173,938	<b>173,938</b>
Total	470,148	478,626	469,673	494,362	<b>494,362</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	470,148	478,626	469,673	494,362	<b>494,362</b>
Total	470,148	478,626	469,673	494,362	<b>494,362</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	4	4	4	4	<b>4</b>
Part-time Positions	1	1	1	1	<b>1</b>

## Performance Goals and Objectives

### Goals:

Provide legal counsel to the Mayor, City Council, City Manager, Boards and Commissions and City Departments.

Represent the City and its officers in civil cases;

### Objectives:

To provide timely and knowledgeable legal advice to the City Council, officials and employees on matters of public service.

Work closely and effectively with the City Manager and Executive Team in effectively minimizing risks and litigation exposures, and defending against claims.

Stay current, informed and educated regarding changes in the law that concern the City by participating in continuing legal education courses.

### Key Performance Measures

<b>Effectiveness:</b>	<b>Actual FY 09-10</b>	<b>Actual FY10-11</b>	<b>Projected FY11-12</b>
Research and counsel by preparing and reviewing approximately 200 contracts and leases	100%	100%	100%
Attendance at CLE conferences	100%	100%	100%

# HUMAN RELATIONS

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Human Relations</b>	<b>101141</b>	250,534	262,803	202,819	211,678	<b>211,678</b>
Full-time Positions		3	3	3	2	<b>2</b>

To be the leading advocate and facilitator for action that eradicates racism, classism, and prejudicial bigotry by teaching, championing, safeguarding, and upholding the human and civil rights of all people.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	223,028	227,630	180,886	176,505	<b>176,505</b>
Operating Expenses	27,506	35,173	21,933	35,173	<b>35,173</b>
Capital Outlay-Operating	0	0	0	0	<b>0</b>
Total	250,534	262,803	202,819	211,678	<b>211,678</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	250,534	262,803	202,819	211,678	<b>211,678</b>
Total	250,534	262,803	202,819	211,678	<b>211,678</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	3	3	3	2	<b>2</b>

## Performance Goals and Objectives

Maintain and advocate for fair housing by making available the information and services necessary for engaging in equitable real estate transactions

Advocate and promote equal employment by providing information and services necessary for facilitating fair practices in the work place

Foster and sustain positive human relations practices among our citizens by providing services that enable public harmony

Provide organizational support for better human relations among city employees

Collaborate on a fair housing ordinance for the City of High Point

### Performance Objectives

Collaborate on a fair housing ordinance for the City of High Point

Resolve equal employment issues

Educate the public about fair housing

# HUMAN RELATIONS

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## Key Performance Measures

	<u>Actual</u> <u>FY 09-10</u>	<u>Actual</u> <u>FY10-11</u>	<u>Projected</u> <u>FY11-12</u>
<b><u>Efficiency/Effectiveness:</u></b>			
Review 90% of fair housing appeals	NA	90%	90%
Maintain 90% of current programming offered	NA	90%	90%
Increase outreach by 25%	25%	25%	25%

## **BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES**

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One **Human Relations Specialist** position has been eliminated for fiscal year 2011-12.

# HUMAN RESOURCES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101211</b>	837,877	919,889	824,752	946,215	<b>946,215</b>
Full-time Positions		8	8	8	8	<b>8</b>

**Mission Statement:** The Human Resources Department will be totally dedicated to our mission of making High Point the single most livable and prosperous community in America by unselfishly serving the public and our employees. We will deliver excellent services that have a significant impact on making people's lives happier and more secure. We are committed to the fair, honest, and professional treatment of all individuals and organizations with which we work. We will foster an organizational environment which promotes creativity and possibility thinking. We intend for our work to be satisfying, productive, and challenging. We support an atmosphere that encourages intelligent risk-taking without fear of failure. We believe that our employees develop a commitment to excellence when they are directly involved in the management of their areas of responsibility. This team effort maximizes quality results, minimizes costs, and allows our employees the opportunity to have authorship and integrity in their accomplishments. We will hire above average people who are willing to work for excellent results. In exchange, we are committed to the development of our good people by identifying, cultivating, training, rewarding, retaining and promoting those individuals who are committed to moving our organization forward.

<b>Safety &amp; Health</b>	<b>101212</b>	367,323	425,473	359,942	435,883	<b>435,883</b>
Full-time Positions		4	4	4	4	<b>4</b>
Part-time Positions		1	1	1	1	<b>1</b>

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	990,075	1,035,658	995,888	1,053,560	<b>1,053,560</b>
Operating Expenses	172,396	309,704	188,806	328,538	<b>328,538</b>
Capital Outlay	42,729	0	0	0	<b>0</b>
Total	1,205,200	1,345,362	1,184,694	1,382,098	<b>1,382,098</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	1,205,200	1,345,362	1,184,694	1,382,098	<b>1,382,098</b>
Total	1,205,200	1,345,362	1,184,694	1,382,098	<b>1,382,098</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>

## Staffing Summary:

Full-time Positions	12	12	12	12	<b>12</b>
Part-time Positions	1	1	1	1	<b>1</b>

# HUMAN RESOURCES

## Performance Goals and Objectives

### Goals:

To help supervisors and employees be more effective in performing their jobs

To develop and implement policies and procedures to ensure compliance with Federal, State and local laws as well as the City's Personnel Resolution.

To recruit and select qualified applicants in order to maintain adequate staffing levels for City departments.

To promote a healthier workforce.

To promote a safe work environment and to ensure compliance with the OSHA.

To provide a safe work environment for City employees and to protect the public by striving to achieve an alcohol and drug-free workplace.

### Objectives:

To offer professional training and career development.

To investigate employee grievances or complaints.

Advertise, recruit and fill vacant positions in a timely manner to comply with EEO requirements, City Recruitment Policies.

To provide and promote involvement in an employee wellness program.

To identify and abate workplace hazards.

To administer drug and alcohol testing program in compliance with the Drug-Free Workplace Act, the Federal Transit Authority of the US DOT rules and City of High Point Substance Abuse Policy.

### Key Performance Measures

	<b>Actual FY 09-10</b>	<b>Actual FY10-11</b>	<b>Projected FY11-12</b>
<b><u>Workload:</u></b>			
Number of LMS on-line education plans developed.	10	16	12
Number of on-line supervisor courses offered through LMS.	24	34	10
Number of employment applications received.	NA	1,467	600
Number of City facility Safety Inspections performed.	NA	148	78
Number of roadway worksite inspections performed.	NA	75	180
Number of random safety-sensitive alcohol screenings.	NA	30	15
Number of random safety-sensitive drug screenings.	NA	244	125
<b><u>Efficiency/Effectiveness:</u></b>			
Percentage of supervisors completing on-line education plan.	NA	77%	100%
Percentage of DOL complaints investigated without recommended changes.	NA	100%	100%
Percentage of employee grievances successfully resolved.	NA	75%	100%

# HUMAN RESOURCES

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<u>Efficiency/Effectiveness: (continued)</u>	<u>Actual FY 09-10</u>	<u>Actual FY 2010-11</u>	<u>Projected FY 10-11</u>
Percentage of posted positions filled within 60 days of vacancy.	NA	27%	55%
Percentage of employees participating in one or more wellness programs.	NA	35%	45%

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## **BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES**

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In 1992 the City Council adopted the policy of evaluating one-third of the City's position classifications each year. This program was suspended in Fiscal Year 2009 - 2010, and remains suspended at this time. **No adjustment to the City's Salary Plan** is anticipated in Fiscal Year 2011 - 2012.

# FINANCIAL SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101221</b>	813,929	804,920	801,549	837,793	<b>837,793</b>
Full-time Positions		3	3	3	3	<b>3</b>

**Mission Statement:** The mission of the Financial Services Administration division is to provide a centralized resource for the City's financial affairs, including establishing and maintaining the City's fiscal policies and procedures; coordinating and managing the City's capital projects and debt management programs; providing an internal audit function to safeguard assets and assist with operational efficiencies and compliance with City policies and federal and state laws and administrative regulations; and coordinating the efficiency and effectiveness of other divisions within the Financial Services Department.

<b>Accounting</b>	<b>101222</b>	499,891	504,379	508,454	527,005	<b>527,005</b>
Full-time Positions		7	7	7	7	<b>7</b>

To provide accurate and timely accounting for all financial transactions while following the standards established by applicable regulatory boards as well as the Local Government Budget and Fiscal Control Act. The Accounting Division's scope of services includes general accounting, accounts receivable, capital asset accounting, and payroll and grants management.

<b>Treasury Services</b>	<b>101223</b>	237,560	234,310	245,237	246,326	<b>246,326</b>
Full-time Positions		3	3	3	3	<b>3</b>

To provide outstanding customer service to the City's departments and external vendors, and to ensure timely and accurate payment of the City's financial obligations through our Accounts Payable team. Our Treasury mission is to maximize investment opportunities, to increase investment income and help reduce the need for tax and rate increases to our customers. The Treasury Services Division also includes the budgeting, reporting cost and premium payments for the City's liability insurance.

<b>Purchasing</b>	<b>101224</b>	237,381	256,938	249,740	256,168	<b>256,168</b>
Full-time Positions		3	3	3	3	<b>3</b>

To provide the City's departments and divisions with professional services and support necessary for the procurement of quality goods and services needed for their successful operation. To encourage an atmosphere of fairness, honesty and integrity in dealing with CHP staff, suppliers and citizens.

# FINANCIAL SERVICES

<b>BUDGET SUMMARY</b>	<b>2009-10 Actual</b>	<b>2010-2011 Budget</b>	<b>2010-2011 Estimated</b>	<b>2011-2012 Proposed</b>	<b>2011-2012 Adopted</b>
<b>Expenditures:</b>					
Personnel Services	1,151,907	1,197,460	1,188,382	1,188,034	<b>1,188,034</b>
Operating Expenses	636,854	603,087	616,508	679,258	<b>679,258</b>
Capital Outlay	0	0	0	0	<b>0</b>
Total	1,788,761	1,800,547	1,804,890	1,867,292	<b>1,867,292</b>
<b>Revenues:</b>					
Departmental Revenue	13,524	0	64,000	0	<b>0</b>
General Revenue Allocation	1,775,237	1,800,547	1,740,890	1,867,292	<b>1,867,292</b>
Total	1,788,761	1,800,547	1,804,890	1,867,292	<b>1,867,292</b>
<b>Self-sustaining Percent:</b>	0%	0%	4%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	16	16	16	16	<b>16</b>

## Performance Goals and Objectives

### Goals:

Provide accurate and timely financial accounting  
 Process payroll and manage related financial reporting  
 Prepare the Comprehensive Annual Financial Report (CAFR)  
 Ensure timely payment of vendor invoices  
 Complete Annual Purchase Contracts for Goods/Services

### Objectives:

Month close on 10th business day (quarter end on 20th day)  
 Complete accurate and timely payroll and reporting  
 Prepare CAFR in accordance with GFOA guidelines  
 Ensure vendor statements contain no invoices over 30 days  
 Complete Annual Purchase Contracts within 30 days of expiration

### Key Performance Measures

	<b>Actual FY 09-10</b>	<b>Actual FY10-11</b>	<b>Projected FY11-12</b>
<b><u>Workload:</u></b>			
Average number of payments processed by payroll bi-weekly	1,553	1,479	1,500
# of invoices processed within statement period	10,824	17,667	17,000
<b><u>Effectiveness:</u></b>			
Number of accounting periods closed by 10th day	6	9	12
Receive the GFOA award for excellence in financial reporting	Goal	In Progress	Yes

# ENGINEERING SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Engineering Services</b>	<b>101231</b>	1,473,201	1,500,192	1,486,298	1,521,786	<b>1,521,786</b>
Full-time Positions		21	19	19	19	<b>19</b>

**Mission Statement:** The Engineering Services' mission is to assist in making High Point the most livable and prosperous community by providing professional engineering services to other City Departments with direct contact and service missions to the public. When directly involved with individual citizens, we advise, solve problems, answer complaints and regulate development for quality assurance. We are dedicated to innovation, teamwork, and professional engineering, while providing quality construction through inspection and contract administration.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	1,282,781	1,318,814	1,289,175	1,346,598	<b>1,346,598</b>
Operating Expenses	190,420	181,378	197,123	175,188	<b>175,188</b>
Capital Outlay	0	0	0	0	<b>0</b>
Total	1,473,201	1,500,192	1,486,298	1,521,786	<b>1,521,786</b>
<b>Revenues:</b>					
Grading Permits	12,880	13,000	9,400	9,400	<b>9,400</b>
Sub-Division & Driveway Inspect.	8,420	7,000	18,500	16,500	<b>16,500</b>
General Revenue Allocation	1,451,901	1,480,192	1,458,398	1,495,886	<b>1,495,886</b>
Total	1,473,201	1,500,192	1,486,298	1,521,786	<b>1,521,786</b>
<b>Self-sustaining Percent:</b>	1%	1%	2%	2%	<b>2%</b>
<b>Staffing Summary:</b>					
Full-time Positions	21	19	19	19	<b>19</b>

## Performance Goals and Objectives

Utilize the GIS system to improve customer service time

Increase Request to Project Completion Time Ratio.

Complete Standard Specifications and Standard Drawing Revisions and make them Internet accessible.

Provide Quality Construction Inspection for Public and Private Projects.

Provide Erosion Control Review and Inspection to comply with the North Carolina Erosion and Sedimentation Control Law.

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

# INFO. TECHNOLOGY SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Communications &amp; Info. Serv.</b>	<b>101241</b>	3,586,102	3,675,443	3,682,961	3,940,788	<b>3,940,788</b>
Full-time Positions		23	23	23	23	<b>23</b>

**Mission Statement:** The Communication and Information Services Division will provide relevant and timely solutions to business issues to enable our customers to support the City's vision in a secure and reliable customer service driven environment.

<b>Communications Center</b>	<b>101242</b>	2,063,466	2,111,087	2,054,368	2,136,600	<b>2,136,600</b>
Full-time Positions		27	27	27	27	<b>27</b>

The mission of the Communications Services Division is to provide the citizens of High Point with a central point of contact to request public safety services and to dispatch those services in a timely and cost effective manner.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	3,923,724	3,986,009	3,965,268	4,038,217	<b>4,038,217</b>
Operating Expenses	1,620,249	1,735,521	1,682,487	1,973,671	<b>1,973,671</b>
Capital Outlay	105,612	65,500	89,574	65,500	<b>65,500</b>
Debt Service	0	0	0	0	<b>0</b>
Total	5,649,585	5,787,030	5,737,329	6,077,388	<b>6,077,388</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	5,649,585	5,787,030	5,737,329	6,077,388	<b>6,077,388</b>
Total	5,649,585	5,787,030	5,737,329	6,077,388	<b>6,077,388</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	50	50	50	50	<b>50</b>

# INFO. TECHNOLOGY SERVICES

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## Performance Goals and Objectives

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### Goals:

Provide timely and relevant IT solutions to business needs  
 Effectively dispatch to public safety events

### Objectives:

Ensure the network is functional 98% of the time  
 Respond to priority work orders within 8 hours  
 Dispatch services in a timely manner  
 Schedule 911 Center personnel for peak service times

### Key Performance Measures

	<u>Actual</u> <u>FY 09-10</u>	<u>Actual</u> <u>FY10-11</u>	<u>Projected</u> <u>FY11-12</u>
<b><u>Workload:</u></b>			
# of network devices maintained	171	180	181
Unix Servers	16	14	14
# of service orders worked	3006	2464	2464
Average call dispatch time all calls, services priorities	9:11	10:05	8:05
<b><u>Effectiveness/Efficiency:</u></b>			
Percentage network available	99%	99%	99%
Avg time from request to restoration	<2 hours	<2 hours	<2 hours
Average time to priority orders	<8 hours	<8 hours	<8 hours
Percentage of optimal staffing level achieved	100%	100%	100%

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### Benchmark Comparisons for Fiscal Year 2009-10

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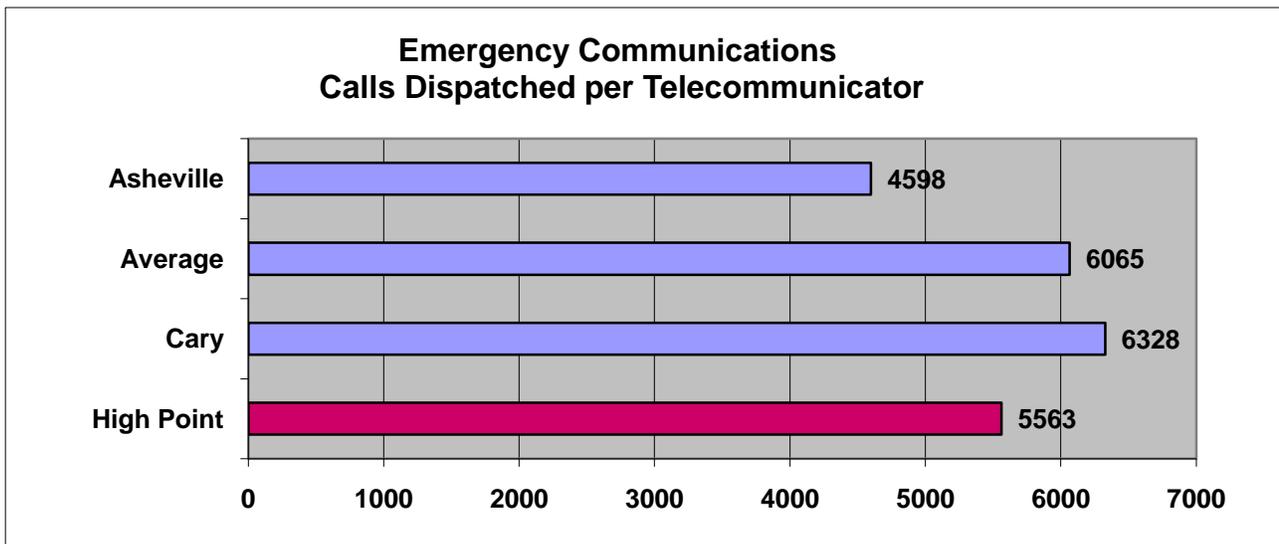
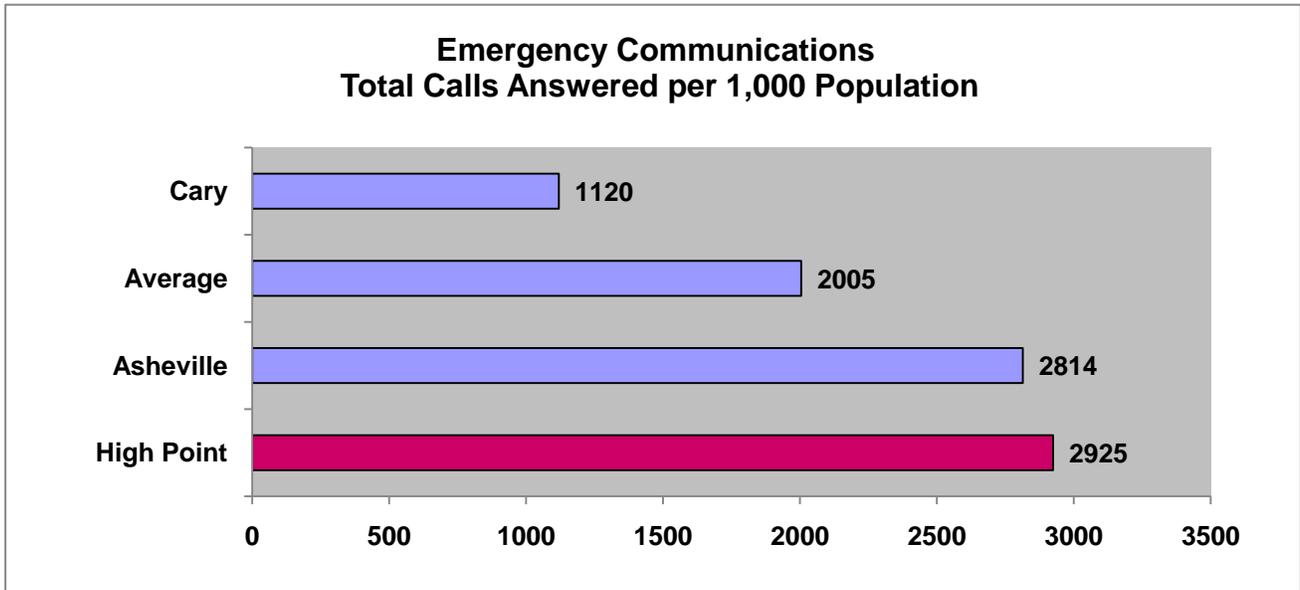
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-10. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Emergency Communication Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

# INFO. TECHNOLOGY SERVICES

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## Key Performance Measures

**Workload Measures** indicate the **amount of work** performed or amount of services received.



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## **BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES**

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Information Technology Services received 5th place in the Digital Cities award for our size city. This is a major national award.

# SYSTEMS PROJECT ADMINISTRATION

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>ERP Project Mgmt.</b>	<b>101245</b>	263,149	278,210	278,097	280,017	<b>280,017</b>
Full-time Positions		2	2	2	2	2

**Mission Statement:** The mission of the System Project Administration department is to facilitate and manage technology projects related to the implementation and rollout of applications that impact departments and operations City-wide. We are dedicated to professional project management, teamwork, technology innovation, quality training and support to internal City departments to support the mission and vision of the City and our citizens

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	215,319	218,530	218,321	219,941	<b>219,941</b>
Operating Expenses	47,829	59,680	59,776	60,076	<b>60,076</b>
Total	263,148	278,209	278,097	280,017	<b>280,017</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	263,148	278,209	278,097	280,017	<b>280,017</b>
Total	263,148	278,209	278,097	280,017	<b>280,017</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	2	2	2	2	<b>2</b>

## Performance Goals and Objectives

### Goals:

- Identify City issues, research business processes/technologies
- Provide professional support services and training
- Improve vendor relationships

### Objectives:

- Negotiate the best possible price for the systems we purchase
- Ensure that all Project-related items are completed on time and on budget
- Maintain 99% uptime for all supported systems
- Provide enhancement recommendations to vendor products

# SYSTEMS PROJECT ADMINISTRATION

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## Key Performance Measures

	<u>Actual FY 09-10</u>	<u>Actual thru FY10-11</u>	<u>Projected FY11-12</u>
<b><u>Effectiveness:</u></b>			
Achieve 25% cost saving on quoted vs. contract	67%	61%	30%
Meeting Project Delivery Timelines 100% of the time	106%	100%	100%
<b><u>Efficiency:</u></b>			
Achieve 99% or better uptime for systems supported	99.9%	99.0%	99.1%

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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- Coordinated the upgrade of the Fletcher budgeting system allowing the City to successfully complete the budget process on the new version.
- Rolled out new LMS courses on time and on budget allowing users to take Online supervisory and safety (OSHA) courses. Also, worked with the LMS vendor on a new contract that resulted in the City receiving one of the lowest negotiated rates nationwide.
- Upgraded the Lawson application to a new version. Negotiated a new support agreement for the Lawson software that saved the City \$200,000 over 5 years.
- Managed the rollout of several new features to the Time and Attendance product including the new FMLA and Occurrence Tracking modules.
- Assisted with the RFP and negotiations to successfully contract for services to create a new Website for the City.
- Managed the implementation of the ProTrack viewer for users to access, search, filter and view engineering projects and contract information.
- Negotiated the contract for the Cayenta Utility system saving \$260,000. Was again under projected budget for department.

# POLICE

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Chief's Office</b>	<b>101311</b>	879,390	879,104	860,958	932,247	<b>932,247</b>
Full-time Positions		6	6	6	7	<b>7</b>

**Mission Statement:** Our mission is to work with our citizens to provide for their safety, the safeguarding of their property, and to protect their ability to enjoy their rights by providing the ultimate in professional policing.

<b>Major Crimes</b>	<b>101312</b>	4,059,495	4,332,326	4,197,451	4,103,573	<b>4,103,573</b>
Full-time Positions		52	52	52	52	<b>52</b>

The Major Crimes division maintains and manages the department records, equipment, supplies, payroll and purchasing; oversees the department's recruitment, selection, and the collection and storage of evidence.

<b>Field Operations-South</b>	<b>101313</b>	8,296,715	8,748,037	8,500,655	8,605,552	<b>8,605,552</b>
Full-time Positions		98	98	98	97	<b>97</b>
Part-time Positions		1	1	1	0	<b>0</b>
<b>Field Operations-North</b>	<b>101314</b>	8,553,333	8,741,983	8,872,334	8,867,205	<b>8,867,205</b>
Full-time Positions		110	108	108	108	<b>108</b>
Part-time Positions		14	14	14	14	<b>14</b>

Field Operations North and South work to prevent, respond to and investigate crime and quality of life issues. Operation staff actively serve citizens and visitors by enhancing a safe environment for life, work and enjoyment. Each division is commanded by a major with emphasis placed on greater accountability, efficiency in crime fighting and strategic scheduling of officers.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures</b>					
Personnel Services	18,520,216	19,065,524	18,660,090	18,942,678	18,942,678
Operating Expenses	3,252,906	3,635,926	3,771,308	3,565,899	3,565,899
Capital Outlay	15,811	0	0	0	0
Total	21,788,933	22,701,450	22,431,398	22,508,577	22,508,577
<b>Revenues:</b>					
Housing Authority-Enforcement	267,474	209,000	249,190	209,000	209,000
Miscellaneous Revenues	6,140	0	34,526	1,000	1,000
General Revenue Allocation	21,515,319	22,492,450	22,147,682	22,298,577	22,298,577
Total	21,788,933	22,701,450	22,431,398	22,508,577	22,508,577
<b>Self-Sustaining Percent:</b>	1%	1%	1%	1%	1%
<b>Staffing Summary:</b>					
Full-time Positions	266	264	264	264	264
Part-time Positions	15	15	15	14	14

# POLICE

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## Performance Goals and Objectives

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### Goals:

- Implement community policing strategies
- Reduce Part 1 Violent Crimes
- To investigate and clear cases of reported crime
- Reduce Violent Crime in Drug Market Neighborhoods
- Reduce traffic collisions at high accident intersections
- Recruit, retain and train qualified applicants

### Objectives:

- Increase proactive services through community strategies
- Identify and deliver deterrent message to repeat offenders
- Clear Part 1 Offenses Higher than State Average
- Reduce density of Part 1 offenses in Drug Market Intervention (DMI) neighborhoods
- Reduce traffic collisions Main/Fairfield, Main/English, Wendover/Eastchester/Skeet Club

### Key Performance Measures

	<b>Actual</b>	<b>Actual</b>	<b>Projected</b>
	<b><u>FY 09-10</u></b>	<b><u>FY10-11</u></b>	<b><u>FY11-12</u></b>
<b>Workload:</b>			
Number of community meetings attended	209	185	250
# of Face to face notifications	10	6	6
Number of collisions Wendover/Eastchester/Skeet Club	44	50	45
Number of collisions Main/Fairfield	70	62	50
Training hours	36,697	17,973	35,000
<b>Effectiveness:</b>			
% of Homicides cleared	50%	100%	90%
Daniel Brooks density of violent crimes per acre	0.61	0.57	0.60
Officers Hired/Retained	0	9	10

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### Benchmark Comparisons for Fiscal Year 2009-10

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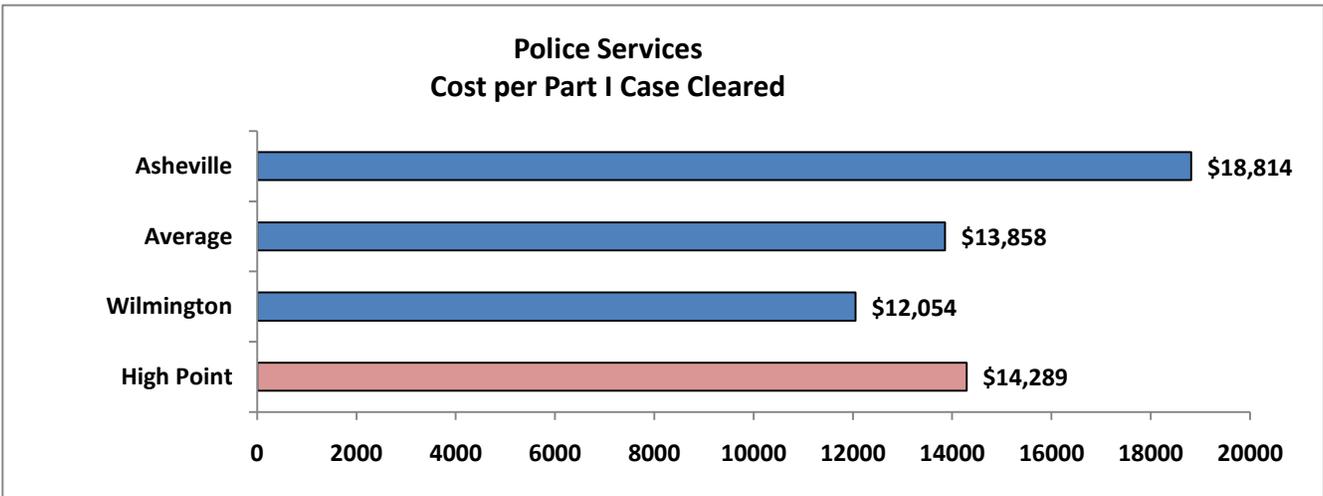
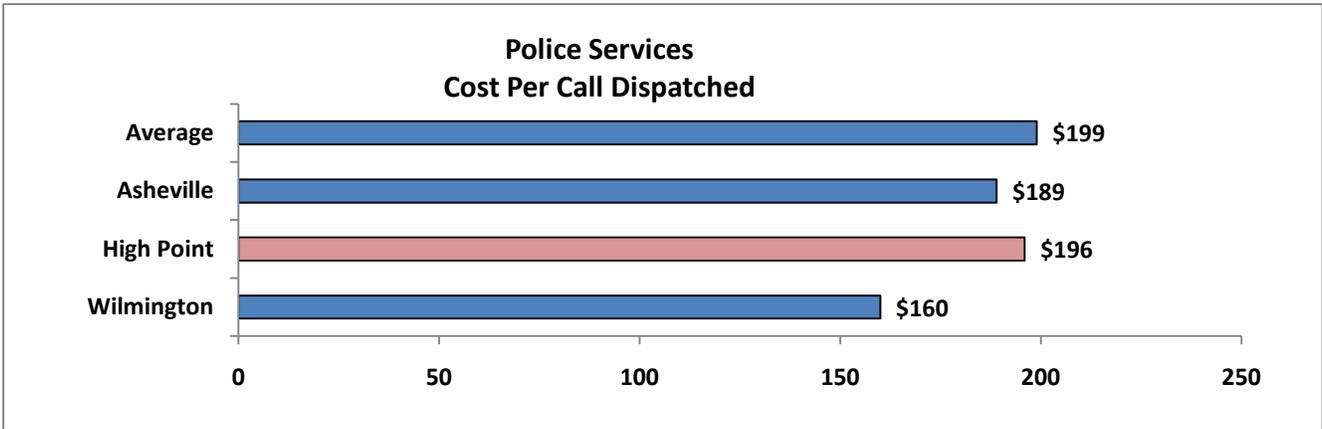


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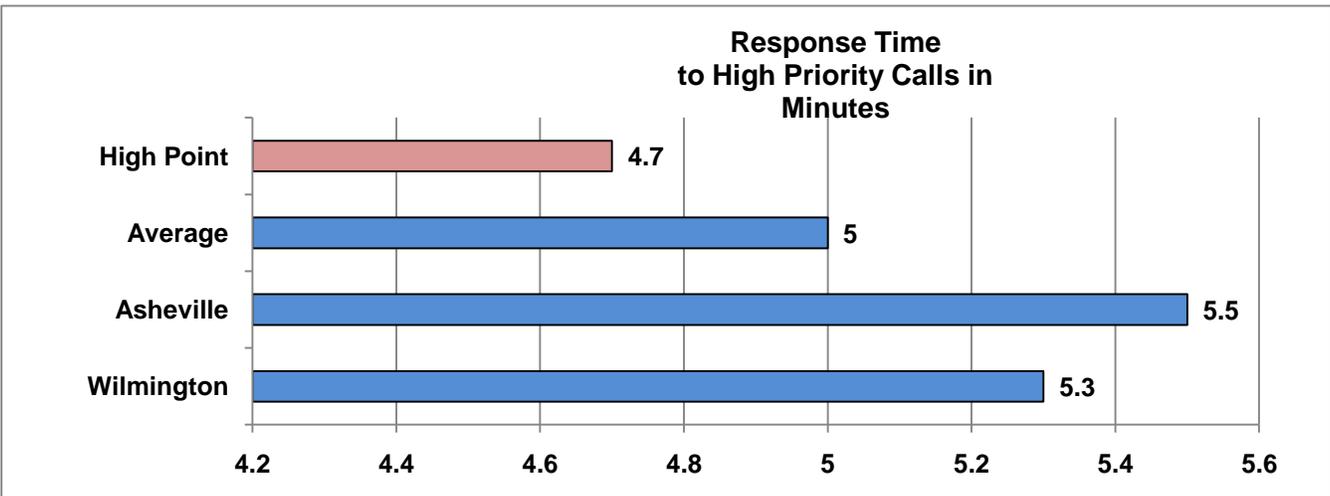
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-10. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Police Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

# POLICE

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



# FIRE

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## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101351</b>	2,528,768	2,607,999	2,675,040	2,701,898	<b>2,701,898</b>
Full-time Positions		24	23	23	23	<b>23</b>

**Mission Statement:** The High Point Fire Department's mission is to serve the citizens of High Point by protecting lives and property throughout the City by emphasizing Preparedness, Education, Prevention and Intervention.

<b>Suppression</b>	<b>101352</b>	14,816,538	15,238,045	15,290,686	16,945,328	<b>16,945,328</b>
Full-time Positions		200	200	200	200	<b>200</b>

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## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures</b>					
Personnel Services	14,894,029	15,372,864	15,287,632	15,386,767	<b>15,386,767</b>
Operating Expenses	1,922,124	1,975,910	2,097,923	2,229,199	<b>2,229,199</b>
Capital Outlay	139,186	107,300	190,200	1,507,800	<b>1,507,800</b>
Debt Service	389,967	389,970	389,971	523,460	<b>523,460</b>
Total	17,345,306	17,846,044	17,965,726	19,647,226	<b>19,647,226</b>
<b>Revenues:</b>					
Fire Inspections	16,120	16,000	17,000	18,000	<b>18,000</b>
State Fire Fund	35,107	3,032	3,032	3,032	<b>3,032</b>
General Revenue Allocation	17,294,079	17,827,012	17,945,694	19,626,194	<b>19,626,194</b>
Total	17,345,306	17,846,044	17,965,726	19,647,226	<b>19,647,226</b>
<b>Self-Sustaining Percent:</b>	0.30%	0.11%	0.11%	0.11%	<b>0.11%</b>
<b>Staffing Summary:</b>					
Full-time Positions	224	223	223	223	<b>223</b>

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## Performance Goals and Objectives

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To protect lives and property through Preparedness, Education, Prevention and Intervention accomplished by:

- Prevention of loss of life and property
- Education of those we serve
- Preparation for achieving the department's mission
- Intervention in situations within the scope of the department's mission

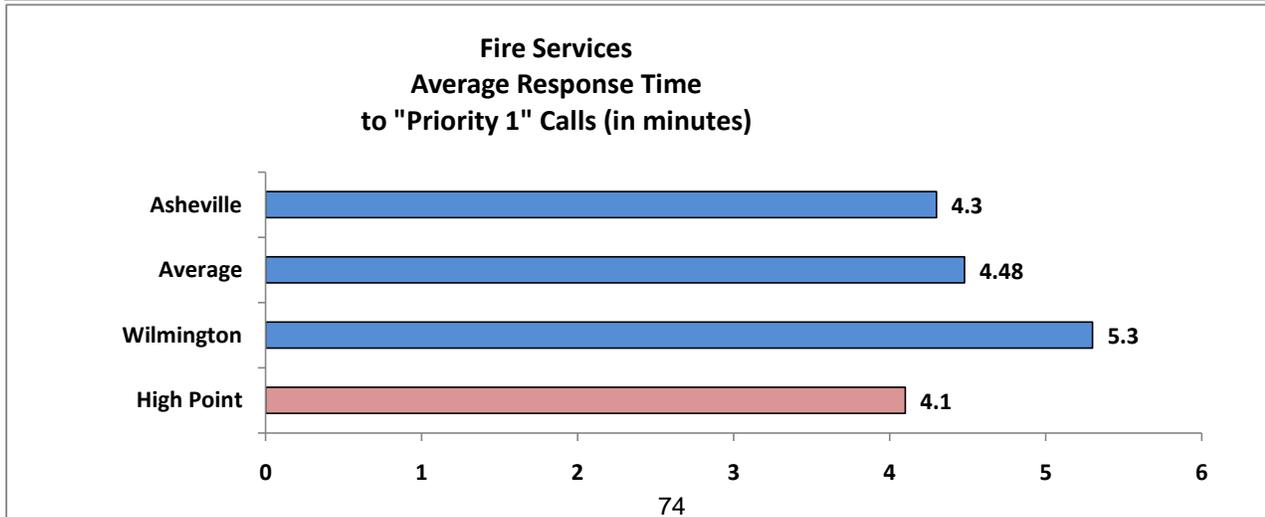
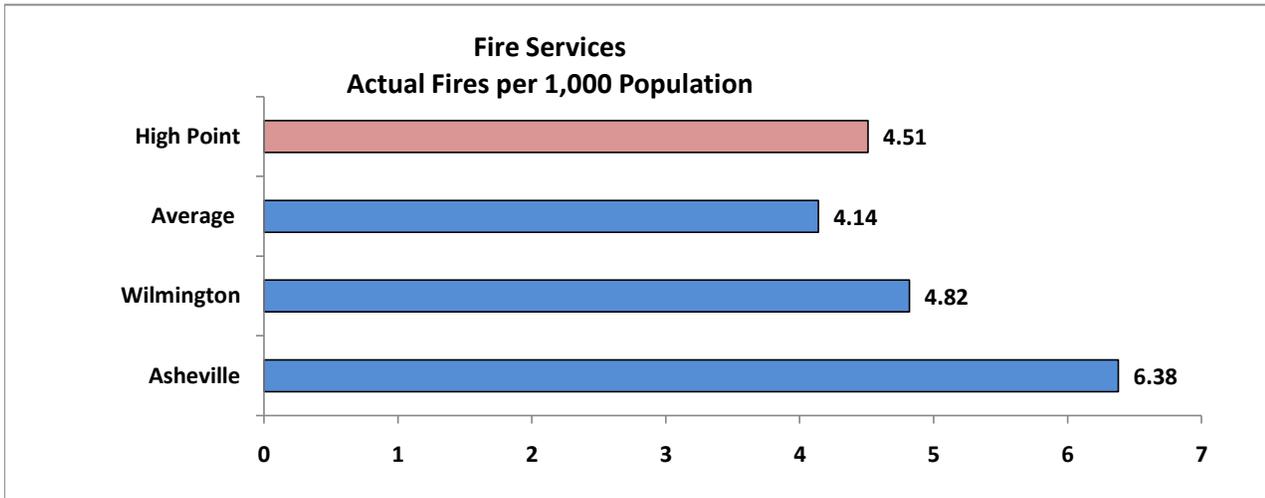
# FIRE

## Key Performance Measures

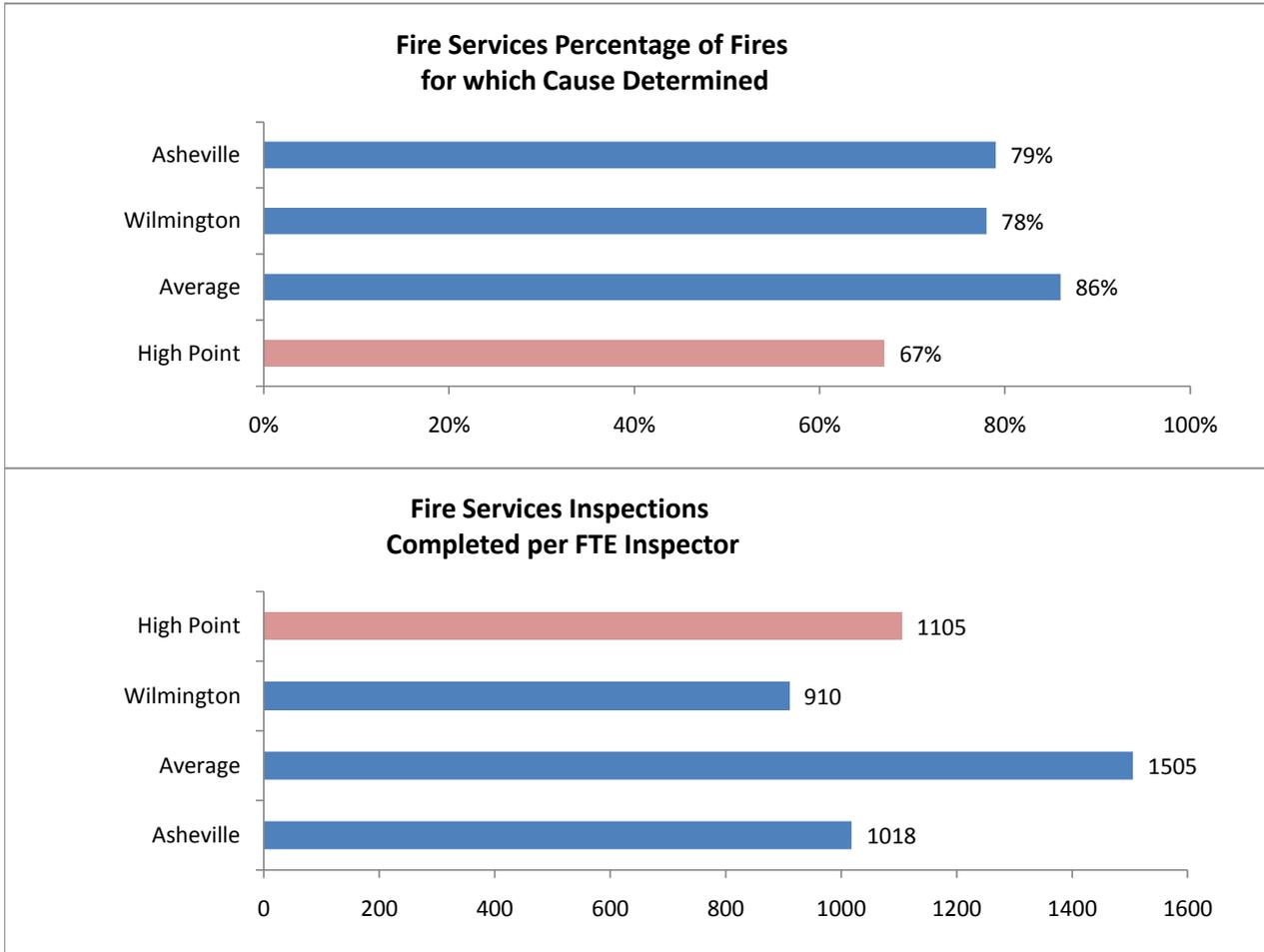
	<u>Actual FY 09-10</u>	<u>Actual FY10-11</u>	<u>Projected FY11-12</u>
<b>Workload:</b>			
Number of reinspections conducted	1291	1366	1355
Number of fire code violations found	2080	2650	2184
Number of community programs conducted	450	290	472
Number of community program participants	17058	18700	17910
Number of hydrants found inoperable during inspection	49	66	51
Number of hydrants found inoperable during emergency	23	0	24
Number of actual fires	474	502	497
<b>Efficiency/Effectiveness:</b>			
Dollar amount of fire loss	\$5,269,265	\$3,034,125	\$5,532,728
Average Response time from Dispatch	4:23	4:20	4:03

### Key Performance Measures

**Workload Measures** indicate the **amount of work** performed or amount of services received.



# FIRE



## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•In the 2011 Citizen Satisfaction Survey, 90% of respondents were satisfied with the fire department and the response to medical emergencies. Specifically 88% were satisfied with the professionalism of the fire department. In the performance measures, above, the High Point Fire Department ranks lower than average on the average response time for "Priority 1" calls.

# PARKS AND RECREATION

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101411</b>	838,520	858,264	861,029	867,526	<b>867,526</b>
Authorized Positions		8	8	8	8	<b>8</b>
Part-time Positions		1	1	1	1	<b>1</b>

**Mission Statement:** The purpose of the **Administration Division** is to provide the various administrative functions of the department and provide supervision to the divisions that provide recreational programs, neighborhood recreation centers, and landscaping and grounds maintenance.

<b>Programs Division</b>	<b>101421</b>	2,910,628	3,176,804	3,095,634	3,184,450	<b>3,184,450</b>
Authorized Positions		34	33	33	33	<b>33</b>
Part-time Positions		47	44	44	44	<b>44</b>

The **Programs Division** consists of the various Athletic programs, each of the Neighborhood Recreation Centers, Special Populations, and Senior Citizen Services. Park Rangers are also included in this accounting unit.

<b>Special Facilities</b>	<b>101431</b>	3,462,558	3,717,521	3,586,421	3,671,902	<b>3,671,902</b>
Total Authorized Positions		37	37	37	37	<b>37</b>
Total Part-time Positions		84	84	84	84	<b>84</b>

The **Special Facilities Division** of the Parks and Recreation Department consists of City Lake Park and Pool, Oak Hollow Marina and Park, Tennis, Golf, and Grillrooms as well as Blair Park Golf and Grillrooms.

<b>Parks Division</b>	<b>101441</b>	2,470,964	2,351,731	2,462,766	2,400,450	<b>2,400,450</b>
Authorized Positions		35	35	35	35	<b>35</b>
Part-time Positions		18	18	18	18	<b>18</b>

The **Parks Division** of the Parks and Recreation Department provides services for Landscaping and Facilities and Grounds, which include mowing and landscaping at City facilities, medians and islands. The division does field preparation and maintenance for the various athletic fields in the City.

# PARKS AND RECREATION

<b>BUDGET SUMMARY</b>	<b>2009-10</b>	<b>2010-2011</b>	<b>2010-2011</b>	<b>2011-2012</b>	<b>2011-2012</b>
	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Adopted</b>
<b>Expenditures</b>					
Personnel Services	6,645,708	6,935,994	6,952,291	6,883,741	<b>6,883,741</b>
Operating Expenses	2,902,903	3,025,326	2,924,623	3,097,587	<b>3,097,587</b>
Capital Outlay	34,059	43,000	28,936	43,000	<b>43,000</b>
Debt Service	0	100,000	100,000	100,000	<b>100,000</b>
Interfund Reimbursements	100,000	0	0	0	<b>0</b>
Total	9,682,670	10,104,320	10,005,850	10,124,328	<b>10,124,328</b>
<b>Revenues:</b>					
Golf Fees, Rentals	1,204,272	1,227,100	1,216,600	1,318,695	<b>1,318,695</b>
Campground Revenues	284,107	345,000	300,000	345,000	<b>345,000</b>
Tennis Fees	131,691	128,500	139,000	139,000	<b>139,000</b>
Swimming, Waterslide	136,568	129,800	136,500	139,700	<b>139,700</b>
Self Sustaining Progs, Others	1,153,001	1,413,887	1,433,242	1,282,947	<b>1,282,947</b>
General Revenue	6,773,031	6,860,033	6,780,508	6,898,986	<b>6,898,986</b>
Total	9,682,670	10,104,320	9,705,850	10,124,328	<b>10,124,328</b>
<b>Self-Sustaining Percent:</b>	30%	32%	32%	32%	<b>32%</b>
<b>Staffing Summary:</b>					
Full-time Positions	114	113	113	113	<b>113</b>
Part-time Positions	150	147	147	147	<b>147</b>

## Performance Goals and Objectives

### Goals:

Provide a wide range of recreational opportunities at a high level of quality.

### Objectives:

- Collect revenues and recover 75% of expenses at City Lake Park
- Continue rod and reel loaner program with NC Wildlife Resources Commission
- To increase golf play at Blair Park Golf Course
- To operate High Point Youth Council
- Respond to calls for service quickly
- Maintain or increase attendance for Special Population Programs
- To collect revenue and recover expenses for Senior Center
- To recruit volunteers to offset costs of providing athletic programs

### Key Performance Measures

	<u>Actual</u>	<u>Actual</u>	<u>Projected</u>
	<u>FY 09-10</u>	<u>FY 10-11</u>	<u>FY 11-12</u>
<b>Workload:</b>			
# of participants in rod/reel loaner program	-	50	50
# of discount golf cards sold	-	125	100
# of new Youth Council members	-	25	20
# of attendees for Special Populations programs	-	3,916	4,050

# PARKS AND RECREATION

## Key Performance Measures

	Actual FY 09-10	Actual FY10-11	Projected FY 11-12
<b>Efficiency:</b>			
Cover revenue and recover 75% of expenses	-	93%	75%
Dollars collected for Senior Center	-	\$54,852	\$44,980
Response time in minutes (rangers)	-	7.15	8.00
# of athletic volunteer hours	-	8,700	9,800

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•In the 2011 Citizen Satisfaction Survey, quality of parks was an area of emphasis for citizens. Parks and Recreation has maintained the satisfaction improvement over the 2009 survey and currently the average satisfaction is higher than both Southeast region cities and those in the United States as a whole. In this area additional expenditures are included for painting the City Lake Park pool and at Oak Hollow tennis courts. Citizens would specifically like to see an emphasis on walking and biking trails.

- New uniform policy went into effect July 1, 2010.
- Chief Riewe & Officer Warren received **NC Attorney General's Law Enforcement Professional Certificate Program** advanced certificate.
- Officer Warren received the **Special Achievement Award from the NC Gang Investigators Association** for his role in a gang crime investigation.
- Hired a 32-hour per week Custodian
- Reduced operational hours to open at 2:00 pm three days per week.
- New program Zumba replaced Mexican Dance class. Zumba class averages 30 participants per night. Zumbathon raised \$600.00 for Breast Cancer Awareness.
- Increased participation in **Karate, Cheer and Start Smart.**
- Vendor spaces sold out for the **Christmas Craft Bazaar & Fall Yard Sale**
- Provided office space for **Community Development** employee.
- Gretta Bush represented **High Point Community Against Violence** at a presentation on Capitol Hill in Washington, DC
- High Point Police Department vs. Greensboro Fire Department charity basketball game was held with 100 spectators. Over 300 pounds of canned food was collected for Second Harvest Food Bank.
- 8th Annual Cheer Exhibition** was held featuring DJ Jimmy Jams from 90.1 KNAA and the Winston-Salem State Red Cheer Team.
- Zumba class participation continues at a high level. Attendance over a 6-month period is approximately 1,500.
- Staff changes were implemented in September 2010.
- Bids for restructuring the pool depth were presented to City Council in December with the recommended vendor being **Aquatic Designs, Inc.** Restructuring pool depth will bring the pool up to standards with comparable facilities.
- All **Youth Football & Cheerleading teams** reached maximum registration numbers: 11 Football teams, 7 Cheer squads.
- There was an increase in participation and spectator attendance for **Youth Basketball** by making this program a City-wide program.

# LIBRARY

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101451</b>	762,207	806,613	836,715	809,410	<b>809,410</b>
Authorized Positions		7	8	8	8	<b>8</b>
Part-time Positions		0	0	0	0	<b>0</b>

**Mission Statement:** The library mission is to nurture the joy of reading, share the power of knowledge, strengthen the sense of community and enhance community vitality. Library Administration supports this mission by focusing on the library strategic priorities of creating a customer centered workforce, building cross functional teamwork capacity, maximizing operational effectiveness, using our facility and technology innovatively, and providing convenient and available access.

<b>Technical Services</b>	<b>101452</b>	273,802	335,788	276,161	301,196	<b>301,196</b>
Authorized Positions		5	4	4	4	<b>4</b>

The Technical Services Division of the library serves library customers and staff by acquiring, cataloging, and processing all library materials and by maintaining the library's electronic database of library materials.

<b>Library Building Maint.</b>	<b>101453</b>	629,973	639,701	640,489	610,374	<b>610,374</b>
Authorized Positions		4	4	4	4	<b>4</b>

<b>Children Services</b>	<b>101454</b>	502,667	460,423	421,683	453,191	<b>453,191</b>
Authorized Positions		6	4	4	4	<b>4</b>
Part-time Positions		5	5	5	5	<b>5</b>

The Children's Services Division of the library serves children from birth through age 12, and their caregivers with programming developed to encourage, support, and foster the child's inalienable right to read, learn, and become the person of their choice.

<b>Research Services</b>	<b>101455</b>	1,118,174	838,336	784,095	921,698	<b>921,698</b>
Authorized Positions		13	9	9	9	<b>9</b>
Part-time Positions		6	5	5	5	<b>5</b>

The Research Services Division of the Library assists library users of all ages to locate requested materials, and to locate specific, general, business-related, and genealogical information using the resources of the City's library, other libraries, and on-line information sources and databases.

<b>Reader's Services</b>	<b>101457</b>	640,534	622,286	606,170	617,170	<b>617,170</b>
Authorized Positions		6	6	6	6	<b>6</b>
Part-time Positions		4	3	3	3	<b>3</b>

The Readers' Services Division of the library develops and markets adult and young adult fiction book collections and non-print materials collections. Readers' Services also provides readers advisory assistance to customers who need to locate these materials and information pertaining to them.

# LIBRARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Lending Services</b>	<b>101459</b>	632,886	600,327	609,386	641,472	<b>641,472</b>
Authorized Positions		12	12	12	12	<b>12</b>
Part-time Positions		4	4	4	4	<b>4</b>

The Lending Services Division of the library lends the library's circulating materials and prepares materials for remote checkout. This responsibility includes preparing library cards, maintaining customer accounts, and collecting fines and fees. Lending Services also checks in library materials, maintains the shelves, and operates the library's reserve book service and drive-up window.

<b>Historical Museum</b>	<b>101465</b>	383,542	591,978	633,555	673,479	<b>673,479</b>
Authorized Positions		6	8	8	8	<b>8</b>
Part-time Positions		11	8	8	8	<b>8</b>

The History Museum shares Greater High Point's history by exploring the power of memory and providing perspective for current issues and by strengthening the sense of community.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	3,491,528	3,353,731	3,313,664	3,457,496	<b>3,457,496</b>
Operating Expenses	1,407,676	1,515,025	1,460,294	1,559,244	<b>1,559,244</b>
Capital Outlay	23,989	16,400	24,000	11,250	<b>11,250</b>
Debt Service	20,592	10,296	10,296	0	<b>0</b>
Total	4,943,785	4,895,452	4,808,254	5,027,990	<b>5,027,990</b>
<b>Revenues:</b>					
Guilford County Contribution	385,000	385,000	385,000	385,000	<b>385,000</b>
Library Fees & Fines, Copies	89,708	99,500	85,500	86,900	<b>86,900</b>
Miscellaneous Revenues	20,000	0	0	0	<b>0</b>
General Revenue Allocation	4,449,077	4,410,952	4,337,754	4,556,090	<b>4,556,090</b>
Total	4,943,785	4,895,452	4,808,254	5,027,990	<b>5,027,990</b>
<b>Self-sustaining Percent</b>	10%	10%	10%	9%	<b>9%</b>
<b>Staffing Summary:</b>					
Full-time Position	59	55	55	55	<b>55</b>
Part-time Position	30	25	25	25	<b>25</b>

# LIBRARY

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## Performance Goals and Objectives

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### Goals:

To provide and maintain access to computers and computer peripherals for High Point residents and library staff in accordance with state guidelines.

To maintain a current and relevant collection of library materials in quantities to meet current and emerging needs of library customers.

To provide quality programs for children which will promote cognitive development, reading readiness and nurture the joy of life-long reading and learning.

Provide information, materials, training to public.

### Objectives:

To provide one IT staff per 50 computers and peripherals

To meet state guidelines by providing and maintaining access to a minimum of one computer for every 2500 High Point residents.

To increase spending on materials to 12% of budget.

To update 15% of the collection annually.

To present cognitive development programs for infants; programs in childcare homes and centers; reading enjoyment programs for elementary ages; and reading readiness programs for preschoolers.

To answer research inquiries.

### Key Performance Measures

	<u>Actual</u> <u>FY 09-10</u>	<u>Actual</u> <u>FY10-11</u>	<u>Projected</u> <u>FY 11-12</u>
<b><u>Workload:</u></b>			
# of public computers & peripherals maintained	74	81	80
# of library holdings added to collection	24,924	26,843	24,000
# of all Children's Services programs provided	1,550	1,592	1,500
<b><u>Effectiveness:</u></b>			
# of cataloged materials provided per capita	2.94	3%	3%
# of public computers provided per 2500 residents	1.85	1.91	1.96
Materials expenditures as % of total budget	10.4%	7.0%	8.0%
<b><u>Efficiency:</u></b>			
Per capita attendance at all Children's Programs	1.7	1.83	1.82
Total attendance at all Children's programs	28,477	30,728	30,500
# of all Children's Services programs provided per FTE Children's Services staff	169	227	214
# of reference questions answered per FTE reference staff	4,706	4,409	4,272

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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•In the 2011 Citizen Satisfaction Survey, 84% of respondents were satisfied with library services as a whole. Specifically 77% were satisfied with the amount and variety of books and 73% were satisfied with the hours of operation.

# THEATRE

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101471</b>	188,322	172,609	163,820	221,792	<b>221,792</b>
Authorized Positions		2	2	2	2	<b>2</b>

**Mission Statement:** The mission of the High Point Theatre is to excel in quality programming, customer service and facility utilization. The High Point Theatre's contribution to the cultural and artistic climate can help High Point in becoming the most livable city in North Carolina.

<b>Box Office</b>	<b>101472</b>	303,432	349,818	303,956	350,094	<b>350,094</b>
Authorized Positions		1	1	1	1	<b>1</b>
<b>Technical Services</b>	<b>101473</b>	325,756	352,572	304,355	354,274	<b>354,274</b>
Authorized Positions		3	3	3	3	<b>3</b>
Part-time Positions		1	1	1	1	<b>1</b>
<b>Building Maintenance</b>	<b>101474</b>	166,610	216,206	172,246	226,579	<b>226,579</b>
Authorized Positions		0	0	0	0	<b>0</b>

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	389,586	364,478	362,164	416,095	<b>416,095</b>
Operating Expenses	594,533	726,727	582,213	736,644	<b>736,644</b>
Capital Outlay	0	0	0	0	<b>0</b>
Total	984,119	1,091,205	944,377	1,152,739	<b>1,152,739</b>
<b>Revenues:</b>					
Box Office & Theatre Rentals	493,936	370,000	420,000	420,000	<b>420,000</b>
Concessions, Beer & Wine Sales	8,670	6,000	7,750	8,500	<b>8,500</b>
General Revenue Allocation	481,513	715,205	516,627	724,239	<b>724,239</b>
Total	984,119	1,091,205	944,377	1,152,739	<b>1,152,739</b>
<b>Self-Sustaining Percent:</b>	51%	34%	45%	37%	<b>37%</b>

## Staffing Summary:

Full-time Positions	6	6	6	6	<b>6</b>
Part-time Positions	1	1	1	1	<b>1</b>

## Performance Goals and Objectives

### Goals:

Increase use of the theatre and facility  
 Create support of facility renovation  
 Improve communications with constituents  
 Develop Friends of Theatre fundraising capability.

### Objectives:

Diversify communication methods  
 Meet regularly with Theatre Advisory Commission  
 Advisory board ask councilmen for renovation time frame  
 Increase Friends fundraising activities.

# ECONOMIC DEVELOPMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Economic Development</b>	<b>101511</b>	434,773	460,932	448,128	461,322	<b>461,322</b>
Full-time Positions		4	4	4	4	4

**Mission Statement:** The High Point Economic Development Corporation is a public-private organization whose mission is to: work to retain existing business and industry in the City of High Point; assist local companies in expanding; attract new business to locate in High Point; and encourage the creation of head-of-household jobs for Piedmont Triad residents.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	404,472	412,800	411,746	415,690	<b>415,690</b>
Operating Expenses	30,301	48,132	36,382	45,632	<b>45,632</b>
Total	434,773	460,932	448,128	461,322	<b>461,322</b>
<b>Revenues:</b>					
Guilford County Contribution	0	0	0	0	<b>0</b>
General Revenue Allocation	434,773	460,932	448,128	461,322	<b>461,322</b>
Total	434,773	460,932	448,128	461,322	<b>461,322</b>
<b>Self-sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	4	4	4	4	4

## Performance Goals and Objectives

### Goals:

To serve as a superior municipal "ombudsman" office  
 To work to increase High Point's tax base and create jobs  
 To market the City of High Point to site selection consultants and companies considering locating to High Point

### Objectives:

To encourage local companies to call our office for help  
 To recruit new companies considering expanding  
 To work with local companies considering expanding  
 To maintain an up-to-date and informative website  
 To produce top-notch annual report and marketing pieces

# ECONOMIC DEVELOPMENT

## Key Performance Measures

	Actual FY 09-10	Actual FY10-11	Projected FY 11-12
<b><u>Workload:</u></b>			
Number of meetings with local company officials	50	60	75
Number of trade shows, meetings site selection consultants	5	15	15
Number of meetings with clients on site visits/tours	30	45	35
<b><u>Effectiveness:</u></b>			
Percentage met all deadlines for "Requests for Information"	100%	100%	100%

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•**FOUR YEARS IN A ROW -- HIGH POINT'S MSA RANKS IN TOP 10:** For the fourth year in a row, the Greensboro/High Point Metropolitan Statistical Area earned a Top 10 national ranking for attracting new industry among similar-sized regions. The MSA is composed of Guilford, Randolph, and Rockingham counties. Site Selection magazine, a national publication catering to executives responsible for site selection and facility planning decisions around the world, ranked the High Point area 7th in the United States. The magazine's ranking was based upon the number of corporate real estate projects of \$1 million or greater announced in the metro area in 2010. Two of these four years, the MSA ranked #1.

•**THREE YEARS IN A ROW -- HIGH POINT WINS "DISTRIBUTION" AWARD:** High Point was selected as one of five national recipients of Expansion Solutions Magazine's 2010 Awards of Excellence in the warehouse/distribution category. The award recognizes areas that have "made exceptional progress in economic development by successfully recruiting, retaining, and growing businesses" in that industry sector. High Point won the same award in 2008 and 2009.

•**THREE YEARS IN A ROW -- HIGH POINT EARNS ELECTRICITIES AWARD:** In 2010, 2009 and 2008, Electricities recognized the City of High Point with its "Public Power Award of Excellence" for economic development successes. The award recognizes initiative by the city in economic development efforts, including industry recruitment leading to job creation.

•**NINE YEARS IN A ROW -- ANNUAL REPORT WINS AWARD:** In 2010, the annual report of the High Point Economic Development Corp. won a major award from the Southern Economic Development Council. It was the ninth year in a row that a High Point EDC annual report won an award from one or both of two major organizations.

# PLANNING AND DEVELOPMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Planning</b>	<b>101521</b>	1,076,241	1,109,690	1,051,622	1,068,971	<b>1,068,971</b>
Full-time Positions		13	13	13	12	<b>12</b>

**Mission Statement:** Shaping a more livable High Point by facilitating and promoting a shared, comprehensive plan for the development of the community that advances a quality environment, both natural and built; by creating strategies that guide development in a manner that protects and enhances the community; and by administering services that implement the comprehensive plan and form a safe, sustainable and livable place.

<b>Building Inspections</b>	<b>101522</b>	1,883,788	1,818,053	1,846,622	1,894,291	<b>1,894,291</b>
Full-time Positions		26	23	23	24	<b>24</b>

Provide timely and accurate reviews of development proposals to insure consistency with the city's goals and objectives. Conduct work program projects to promote sustainable, cost-efficient and coordinated development. Provide full, clear and accurate information in all activities.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	2,522,620	2,485,052	2,449,437	2,495,300	<b>2,495,300</b>
Operating Expenses	437,410	442,691	448,807	467,962	<b>467,962</b>
Capital Outlay	0	0	0	0	<b>0</b>
Total	2,960,030	2,927,743	2,898,244	2,963,262	<b>2,963,262</b>
<b>Revenues:</b>					
Inspection Permits, Fees	572,217	500,000	810,283	741,000	<b>741,000</b>
Planning, Rezoning Fees	21,316	21,000	22,850	22,000	<b>22,000</b>
General Revenue Allocation	2,366,497	2,406,743	2,065,111	2,200,262	<b>2,200,262</b>
Total	2,960,030	2,927,743	2,898,244	2,963,262	<b>2,963,262</b>
<b>Self-Sustaining Percent</b>	20%	18%	29%	26%	<b>26%</b>
<b>Staffing Summary:</b>					
Full-time Positions	39	36	36	36	<b>36</b>

# PLANNING AND DEVELOPMENT

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## Performance Goals and Objectives

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### Goals:

Policy Advisory Goal - To provide policies that serve as a guide and framework for the development of the community, and that together create a shared comprehensive plan for the community, which is used as the basis for making decisions that shape the community.

Development Review Goal - To provide timely, dependable and accurate reviews of all development proposals, and to insure the proposals comply with adopted policies and rules.

Regulatory Goal - To administer rules that improve the quality of development and property, that effectively protect the public health and safety, that are consistent with adopted policies and practices, and that are applied in a fair, practical and consistent manner.

### Objectives:

Develop and update planning and development policies to reflect changes in development patterns and the preferences of the community, as identified by the City Council, city boards and commissions, and the public.

Manage the development review process to insure a development proposal is accurately reviewed the first time and within the expected timeframe.

Administer the city's adopted planning & development policies and regulations, to promote high quality development, and to insure clean, healthy, safe, livable neighborhoods.

### Key Performance Measures

	Actual	Actual	Projected
	<u>FY 09-10</u>	<u>FY10-11</u>	<u>FY11-12</u>
<b>Workload:</b>			
# of comprehensive planning projects in progress	7	9	10
# of site plans & subdivisions reviewed	257	346	325
# of zoning cases reviewed	31	28	30
# of housing code violations corrected	295	270	250
<b>Effectiveness:</b>			
% of comprehensive planning projects approved or adopted	100%	100%	100%
% of site plan & subdivision reviews completed on schedule	92%	88%	90%
% of zoning cases w/action consistent with staff recommendation	90%	86%	90%
<b>Efficiency:</b>			
# of comprehensive planning projects managed per FTE	2.8	4.0	4.5
# of site plans & subdivisions reviewed per day/FTE reviewer	0.68	0.92	0.87
# of zoning cases reviewed per month per FTE planner	2.58	2.33	2.50
# of permits issued per day per FTE permit specialist	9.94	17.12	18.00
# of local code violations cited per day per FTE inspector	3.31	2.85	3.00

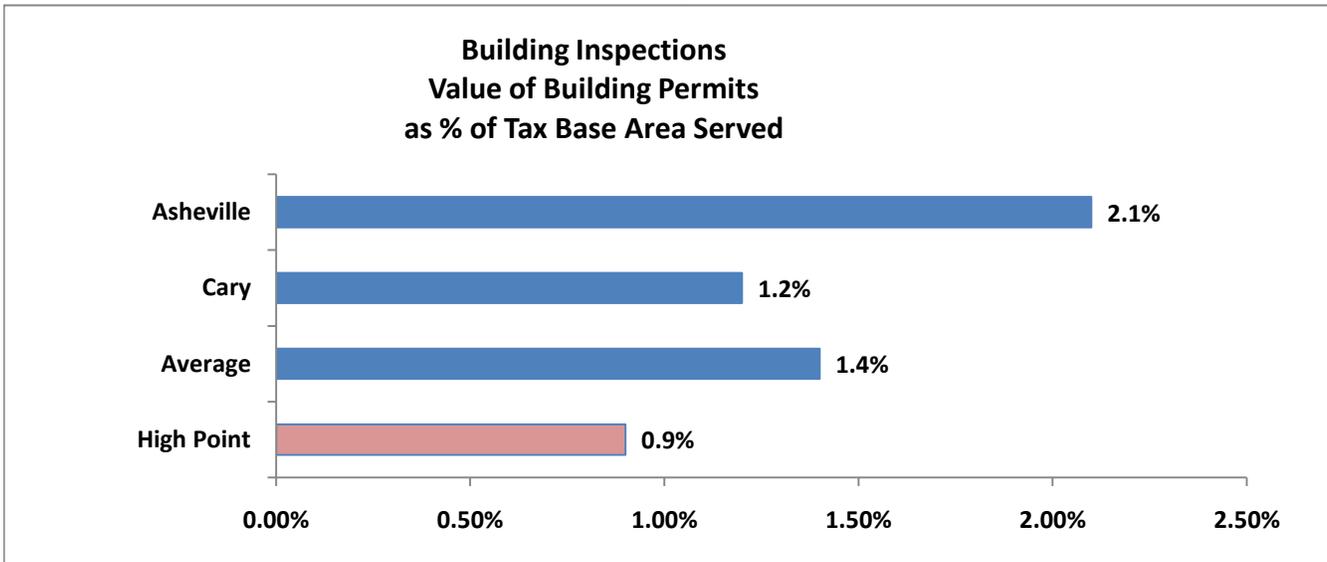
# PLANNING AND DEVELOPMENT

## Benchmark Comparisons for Fiscal Year 2009-10

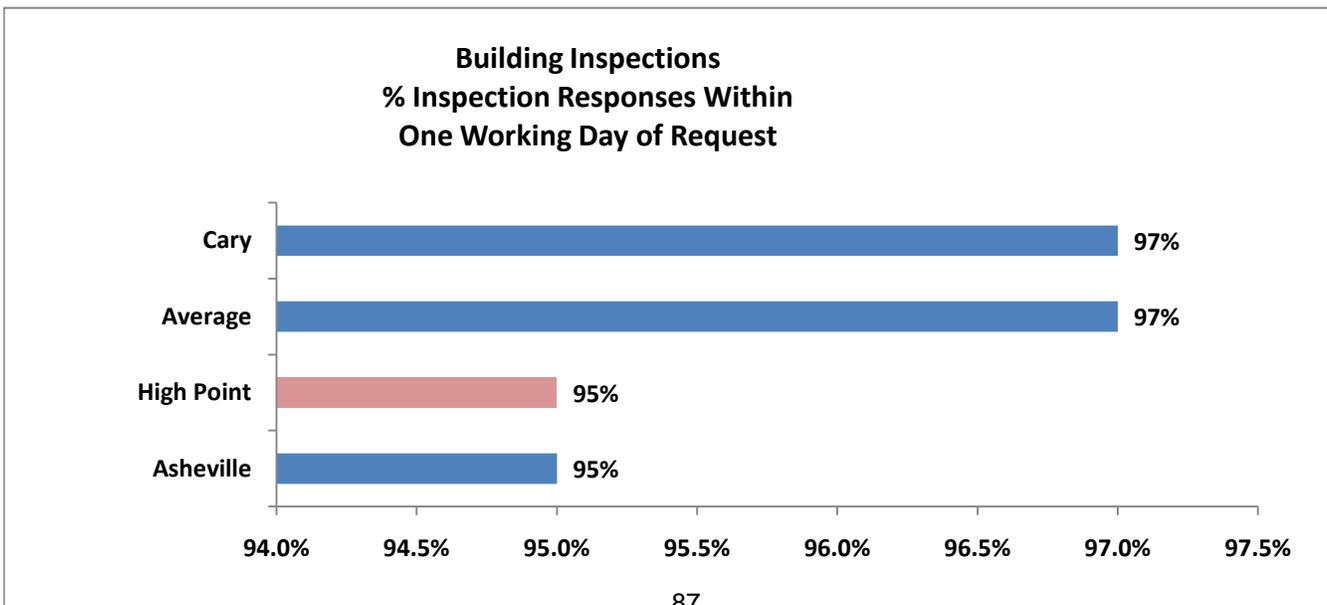
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-2010. A total of nine cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Building Inspections are indicated. For comparison, group averages and two cities with similar populations have been shown.

### Key Performance Measures

**Workload Measures** indicate the amount of work performed or amount of services received.



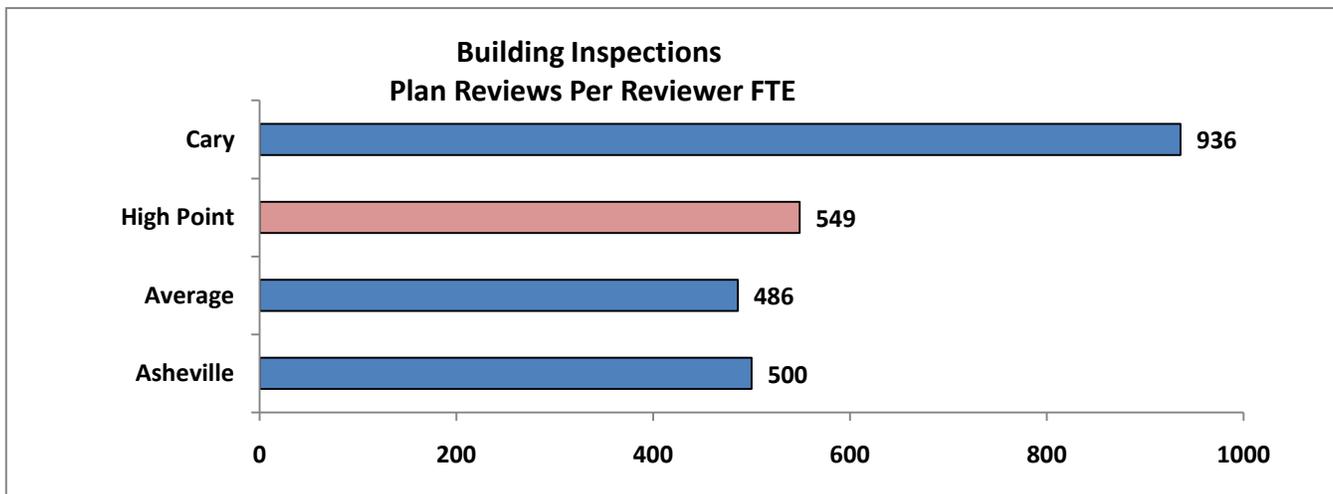
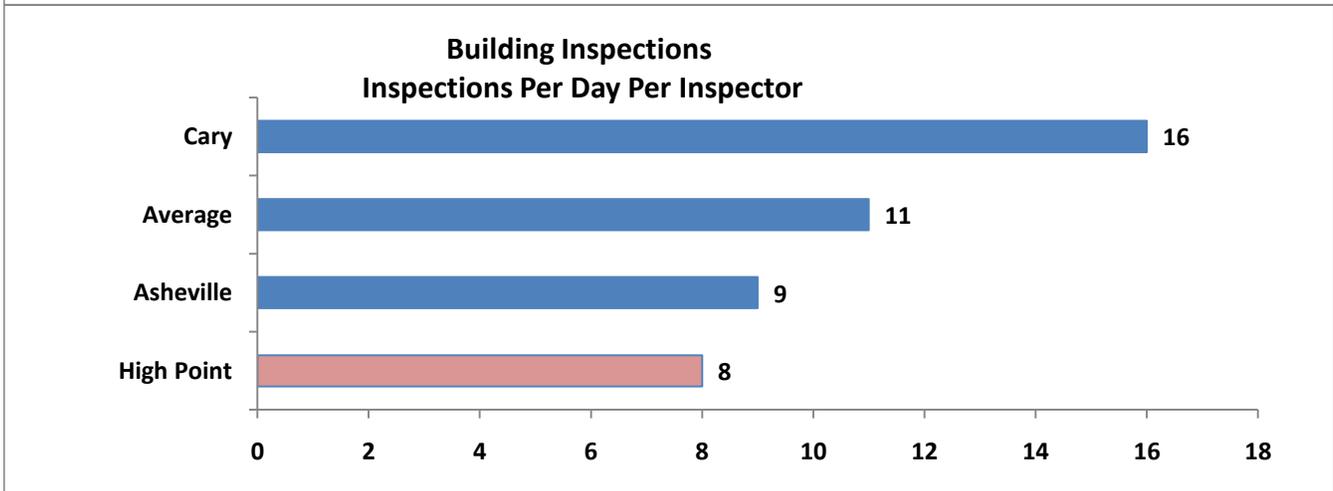
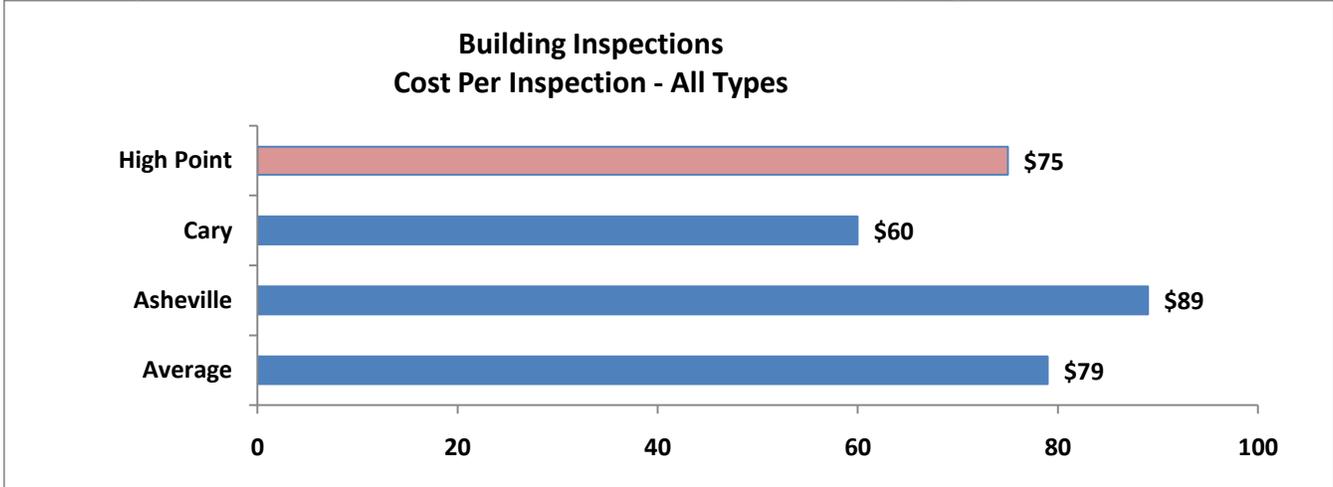
**Effectiveness Measures** relate the quality of performance or the degree of achievement.



# PLANNING AND DEVELOPMENT

## Benchmark Comparisons for Fiscal Year 2009-10

Efficiency Measures relate **cost of resources** consumed to the output generated.



# PLANNING AND DEVELOPMENT

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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•In the 2011 Citizen Satisfaction Survey, citizens rate enforcement of codes and ordinances as an area for emphasis. Specifically citizens would like an increased emphasis in clean up of private property but they are marginally satisfied with enforcement of sign regulations. Most items in this category have shown improvement over prior year's survey satisfaction ratings. Average satisfaction in code enforcement is slightly higher for High Point than cities in the Southeast as well as cities across the United States. For the upcoming fiscal year, a significant increase has been included related to public nuisance abatement.

•Projects completed to date for FY 2010-11 are the Northwest Area Plan and the Washington St. National Register District.

•Work completed to date in FY10-11 includes the Washington St. Overlay District revisions, Watershed Regulation Revisions for buffer mitigation, Conditional Zoning Text Amendment, and the Main St. District revisions; work continued on city-initiated street abandonments.

•Staff reassignments due to decrease in construction activities include: 1. Construction inspectors enforcing public nuisance, signs, fences, and miscellaneous zoning violations. 2. Construction inspectors conducting Home Energy Audits. 3. Construction inspectors assisting Customer Service with electric meter change outs. 4. Reassigned one construction inspector to fill Local Codes vacancy. 5. Permit specialists processing and distributing complaints and actions received through Customer Service. 6. Permit specialists handling overflow of data entry and processing of public nuisance inspections. Avg. number of permits issued and inspections conducted per increased due to loss of 1 permit specialist and 2 inspectors during FY09-10.

•Focused local code staff on Minimum Housing Code enforcement.

•Focused one Local Codes staff member to handle office processing of public nuisance, trash and vehicle complaints, and fence, sign and zoning permits.

# COMMUNITY DEVELOPMENT & HOUSING

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>C D &amp; Housing</b>	<b>101534</b>	66,293	66,359	63,442	66,876	<b>66,876</b>
Full-time Positions		1	1	1	1	1

**Mission Statement:** The mission of Community Development and Housing is to build strong communities.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	57,180	58,053	57,893	58,570	<b>58,570</b>
Operating Expenses	9,113	8,306	5,549	8,306	<b>8,306</b>
Total	66,293	66,359	63,442	66,876	<b>66,876</b>
<b>Revenues:</b>					
Departmental Revenue	0	0	0	0	<b>0</b>
General Revenue Allocation	66,293	66,359	63,442	66,876	<b>66,876</b>
Total	66,293	66,359	63,442	66,876	<b>66,876</b>
<b>Self-Sustaining Percent</b>	0%	0%	0%	0%	<b>0%</b>

## Staffing Summary:

Total Authorized Positions	1	1	1	1	1
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## Performance Goals and Objectives

### Goals:

Facilitate Neighborhood Capacity-building activities

### Objectives:

Provide sub-recipient grants. No CBI grants were made during the reporting period. CDBG grants began and operated July-Dec 2010.

### Key Performance Measures

	Actual FY 09-10	Actual thru FY10-11	Projected FY 11-12
<b>Workload:</b>			
# of grants solicited, reviewed and administered	NA	5	5

# CITY PROJECT DEVELOPMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>City Project Development</b>	<b>101541</b>	167,579	155,884	154,835	159,007	<b>159,007</b>
Full-time Positions		1	1	1	1	1

**Mission Statement:** The City Project Inc. is a public-private initiative focused on creating an urban style of living for High Point. The mission is to promote and enable the growth and revitalization of High Point's 11-square-mile urban core through public-private collaboration that will foster the return of people, businesses and services to the urban core of High Point.

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	124,245	124,863	126,185	127,057	<b>127,057</b>
Operating Expenses	43,334	31,021	28,650	31,950	<b>31,950</b>
Capital Outlay	0	0	0	0	<b>0</b>
Total	167,579	155,884	154,835	159,007	<b>159,007</b>
<b>Revenues:</b>					
Departmental Revenue	1,800	0	0	0	<b>0</b>
General Revenue Allocation	165,779	155,884	154,835	159,007	<b>159,007</b>
Total	167,579	155,884	154,835	159,007	<b>159,007</b>
<b>Self-Sustaining Percent</b>	0%	0%	0%	0%	<b>0%</b>
<b>Staffing Summary:</b>					
Full-time Positions	1	1	1	1	1

## Performance Goals and Objectives

### Goals:

To actively engage in promoting the urban core by promoting the return of businesses, people and services

To serve as resource to energize reinvestments

### Objectives:

To sponsor and/or support public events in the core area

To increase the reinvestment of services and people

### Key Performance Measures

	Actual FY 09-10	Actual FY10-11	Projected FY11-12
<b>Workload:</b>			
Number of outside funding for projects	4	7	6
Number of events sponsored or supported in the Core City	3	5	5

# TRANSPORTATION

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Depot Maintenance</b>	<b>101262</b>	35,639	52,746	41,746	42,992	<b>42,992</b>
Authorized Positions		0	0	0	0	<b>0</b>
<b>Administration</b>	<b>101611</b>	595,715	799,604	830,529	779,065	<b>779,065</b>
Full-time Positions		8	7	7	7	<b>7</b>
Part-time Positions		2	2	2	2	<b>2</b>

**Mission Statement:** The Department of Transportation is responsible for the safe and efficient movement of persons and goods on a system of streets and thoroughfares within the City of High Point.

<b>Signs &amp; Markings</b>	<b>101612</b>	625,142	670,686	659,399	690,541	<b>690,541</b>
Full-time Positions		8	8	8	8	<b>8</b>
<b>Traffic Signals</b>	<b>101613</b>	2,394,940	2,220,512	2,536,983	2,665,388	<b>2,665,388</b>
Full-time Positions		5	5	5	5	<b>5</b>
<b>Comp. Signal System</b>	<b>101614</b>	388,917	372,232	364,010	373,215	<b>373,215</b>
Full-time Positions		4	4	4	4	<b>4</b>

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	1,488,043	1,664,499	1,677,063	1,635,031	<b>1,635,031</b>
Operating Expenses	2,521,245	2,407,281	2,712,904	2,877,170	<b>2,877,170</b>
Capital Outlay	31,064	44,000	42,700	39,000	<b>39,000</b>
Total	4,040,352	4,115,780	4,432,667	4,551,201	<b>4,551,201</b>
<b>Revenues:</b>					
NCDOT Sign/Signal Maint.	589,176	340,000	350,000	353,000	<b>353,000</b>
Licenses & Permits	1,685	3,000	1,950	2,500	<b>2,500</b>
Facilities Rental	1,625	1,000	1,550	1,100	<b>1,100</b>
General Revenue Allocation	3,447,866	3,771,780	4,079,167	4,194,601	<b>4,194,601</b>
Total	4,040,352	4,115,780	4,432,667	4,551,201	<b>4,551,201</b>
<b>Self-Sustaining Percent:</b>	15%	8%	8%	8%	<b>8%</b>
<b>Staffing Summary:</b>					
Full-time Positions	25	24	24	24	24
Part-time Positions	2	2	2	2	2

# TRANSPORTATION

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## Performance Goals and Objectives

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### Goals:

Identify and replace 100% of expired signs & and posts annually  
 Identify and replace 100% of worn pavement markings annually  
 Provide visibility to 100% of signs annually  
 Provide traffic signal maintenance to COHP signal system  
 Replace signal mast arms in all downtown intersections that are part streetscape project  
 Maintain computer signal system network & database management for department.

### Objectives:

Ensure 95% of all goals are met  
 Provide traffic signal maintenance with as little convenience as possible  
 Complete preventative maintenance on 213 intersections  
 Evaluate signal time at each signalized intersection every 18 months  
 Keep Signal system online 100% of the time

### Key Performance Measures

	Actual	Actual	Projected
	<u>FY 09-10</u>	<u>FY10-11</u>	<u>FY11-12</u>
<b>Workload:</b>			
Signs and posts replaced	1,006	870	1,000
Trim vegetation for sign visibility	1,343	1,779	1,000
Pavement markings - # of Sq footage	60,020	115,854	50,000
# of intersections upgraded	7	1	4
# of new intersections installed or inspect by Signal Shop	2	1	1
Signal system analysis & traffic signal timing (man hours)	2,025	2,010	2,000
<b>Effectiveness:</b>			
% of obstructed signs made visible	99%	99%	99%
% of preventive maintenance on signalized intersections	100%	100%	100%
<b>Efficiency:</b>			
% of responses to signs/markings requests for signs within 2 weeks	98%	98%	98%
Install mast arm/foundation at intersections	1	0	1
Calculate time/translate computer output into signal control	445	465	450

# PUBLIC SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Administration</b>	<b>101711</b>	350,567	355,824	353,860	359,322	<b>359,322</b>
Full-time Positions		3	3	3	3	<b>3</b>

**Mission Statement:** The purpose of the Public Services Administrative group is to oversee the divisions that provide the citizens of High Point with garbage collection, recyclables collection, yard waste collection, loose trash collection, a Material Recovery Facility, a solid waste disposal facility, a yard waste composting facility, public cemeteries, storm water maintenance, and road and bridge maintenance services.

### Environmental

<b>Services</b>	<b>101712</b>	9,281,610	6,267,692	6,438,323	6,311,878	<b>6,311,878</b>
Full-time Positions		70	46	46	46	<b>46</b>

The Environmental Services Division will provide 35,332 (service locations) customers of High Point with weekly collection of household waste, yard waste, and bulky items in a cost effective manner while insuring a livable and safe community. Recyclables are collected bi-weekly.

<b>Cemeteries</b>	<b>101713</b>	226,841	233,058	225,541	226,820	<b>226,820</b>
Full-time Positions		4	4	4	4	<b>4</b>

<b>Street Maintenance</b>	<b>101721</b>	3,539,393	3,937,845	3,569,514	4,086,452	<b>4,586,452</b>
Full-time Positions		42	42	42	42	<b>42</b>

The Street Maintenance Division strives to provide the safest and best roadways possible for citizens of the City of High Point

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures</b>					
Personnel Services	5,037,610	4,754,337	4,650,196	4,693,691	<b>4,693,591</b>
Operating Expenses	6,325,214	5,282,358	4,936,451	5,543,157	<b>6,043,157</b>
Capital Outlay	1,661,725	10,000	252,867	0	<b>0</b>
Debt Service	373,862	747,724	747,724	747,724	<b>747,724</b>
Total	13,398,411	10,794,419	10,587,238	10,984,572	<b>11,484,472</b>

### Revenues:

State Powell Bill Funds	2,628,492	2,580,000	2,667,682	2,680,500	<b>2,680,500</b>
State Highway Maintenance	220,000	220,000	220,000	220,000	<b>220,000</b>
Recycling Fees	491,693	448,000	555,000	555,000	<b>555,000</b>
Other Department Revenues	71,263	135,900	71,480	69,500	<b>69,500</b>
General Revenue Allocation	9,986,963	7,410,519	7,073,076	7,459,572	<b>7,959,472</b>
Total	13,398,411	10,794,419	10,587,238	10,984,572	<b>11,484,472</b>

<b>Self-sustaining Percent</b>	25%	31%	33%	32%	<b>31%</b>
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### Staffing Summary:

Full-time Positions	119	95	95	95	<b>95</b>
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# PUBLIC SERVICES

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## Performance Goals and Objectives

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### Goals:

Provide weekly solid waste collections and bi-weekly recycling  
 Perform preventive and routine streets and sidewalk maintenance

### Objectives:

Maintain a 95% Normal Pick-up day rate  
 Maintain a Customer Satisfaction rate of 99%  
 Maintain 100% of streets with 85% or better PCR  
 Maintain 155.6 miles of City sidewalk

### Key Performance Measures

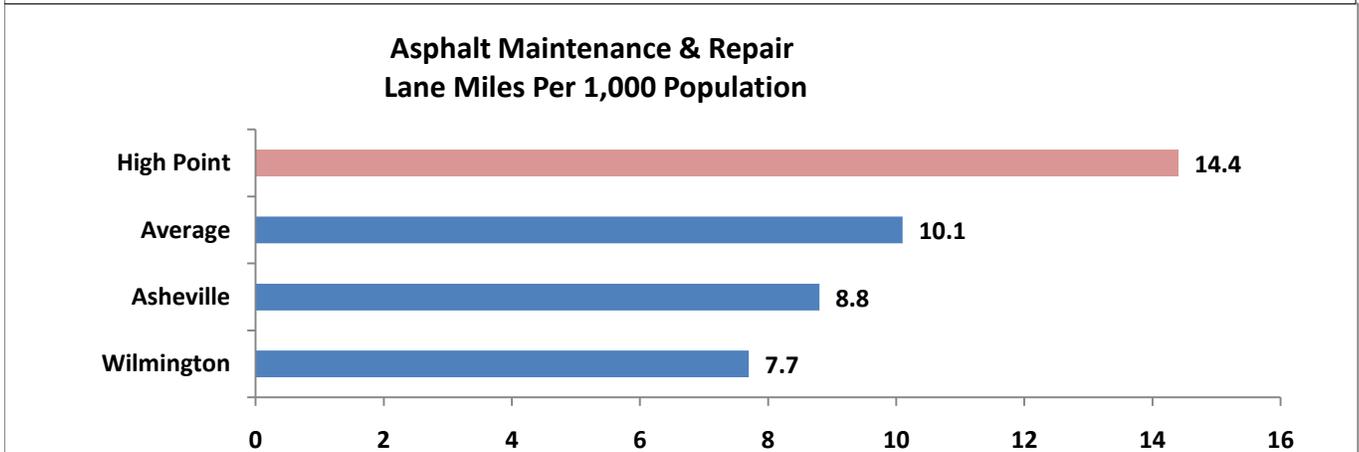
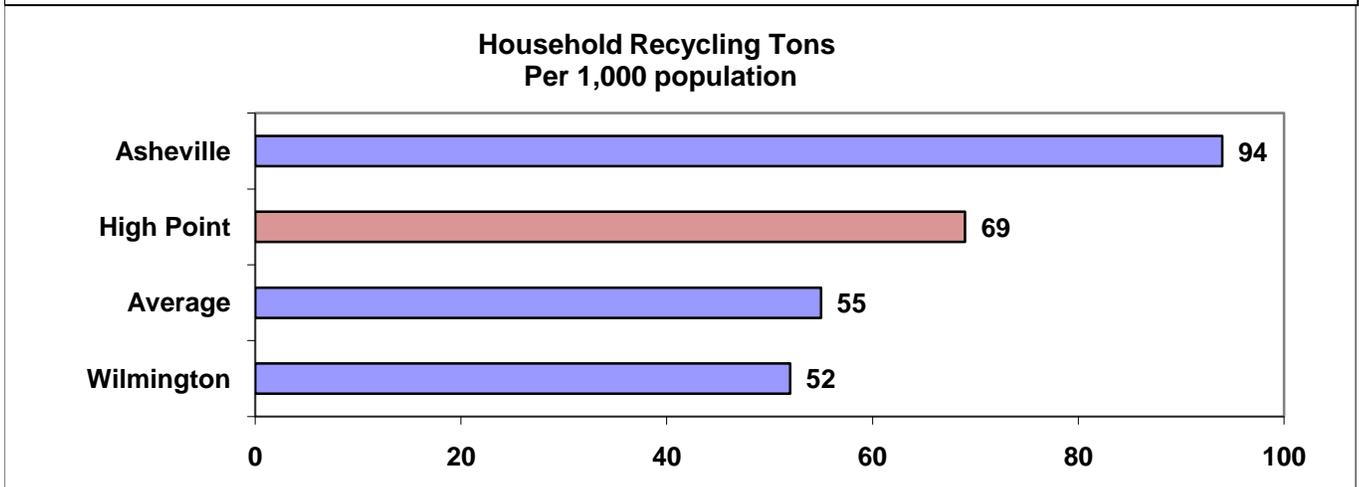
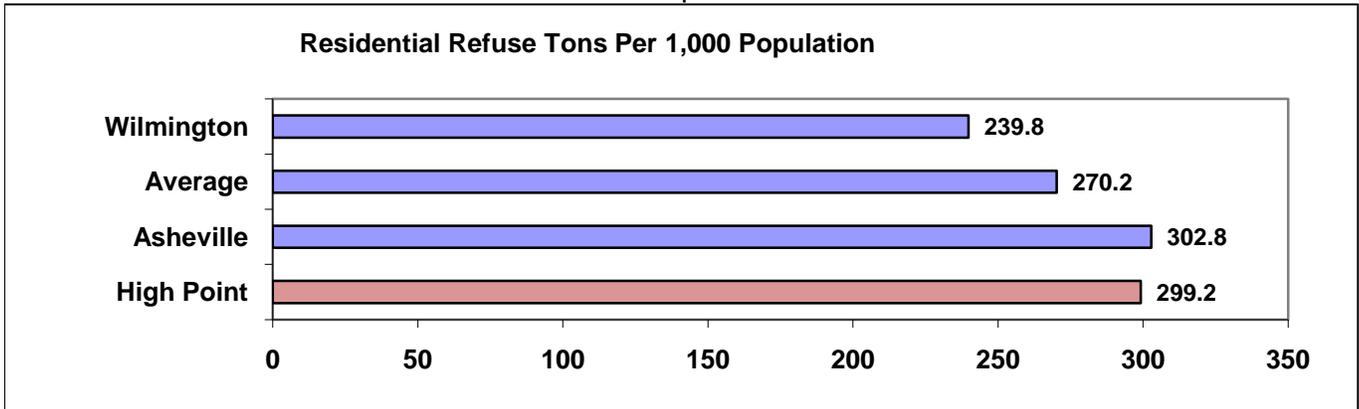
	<b>Actual</b>	<b>Actual</b>	<b>Projected</b>
	<b><u>FY 09-10</u></b>	<b><u>FY10-11</u></b>	<b><u>FY11-12</u></b>
<b><u>Workload:</u></b>			
Tons of Household waste (refuse) collected	28,980	25,490	30,500
Tons of Recyclables collected	6,825	8,543	8,600
Tons of yard waste collected	6,558	5,407	7,080
Tons of asphalt used for resurfacing repair (City)	6,008	4,702	4,200
Sidewalk replaced in square yards	1,800	1,363	1,000
<b><u>Effectiveness:</u></b>			
% of solid waste collection customer satisfaction	99%	99%	99%
# of missed collections	399	214	<500
% of streets with a PCR of 85% or above	47%	47%	45%
<b><u>Efficiency:</u></b>			
Yard waste cost per collection point	\$32	\$47	<\$48
Recycling cost per collection point	\$32	\$19	<\$18
Cost per lane mile for resurfacing (City)	\$53,415	\$87,529	85,000
Sidewalk replacement cost per square yard	\$28	\$39	\$35

# PUBLIC SERVICES

## Benchmark Comparisons for Fiscal Year 2009-10

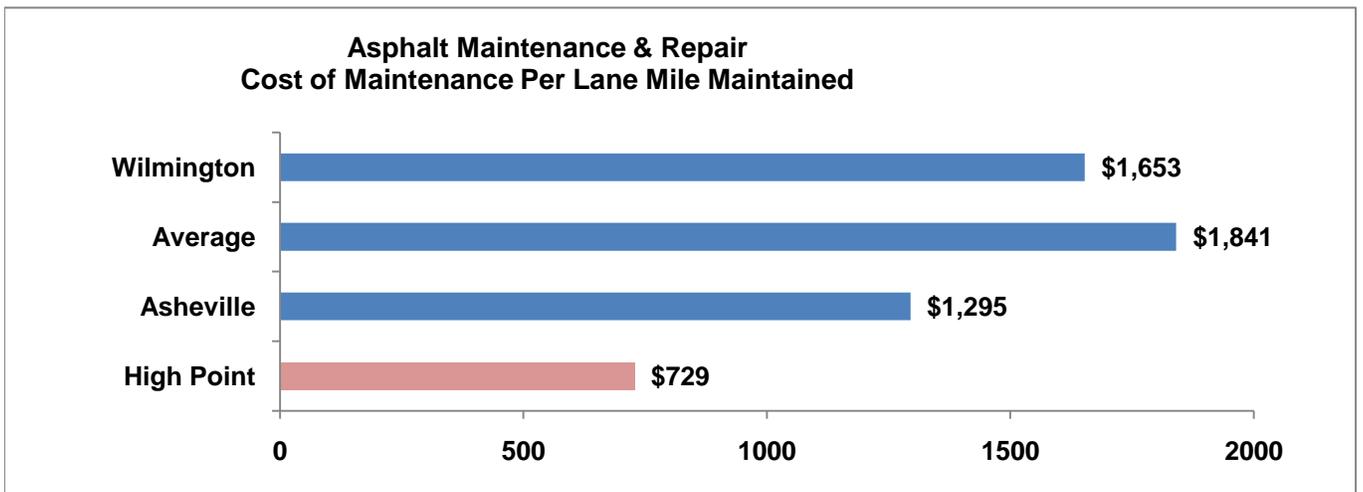
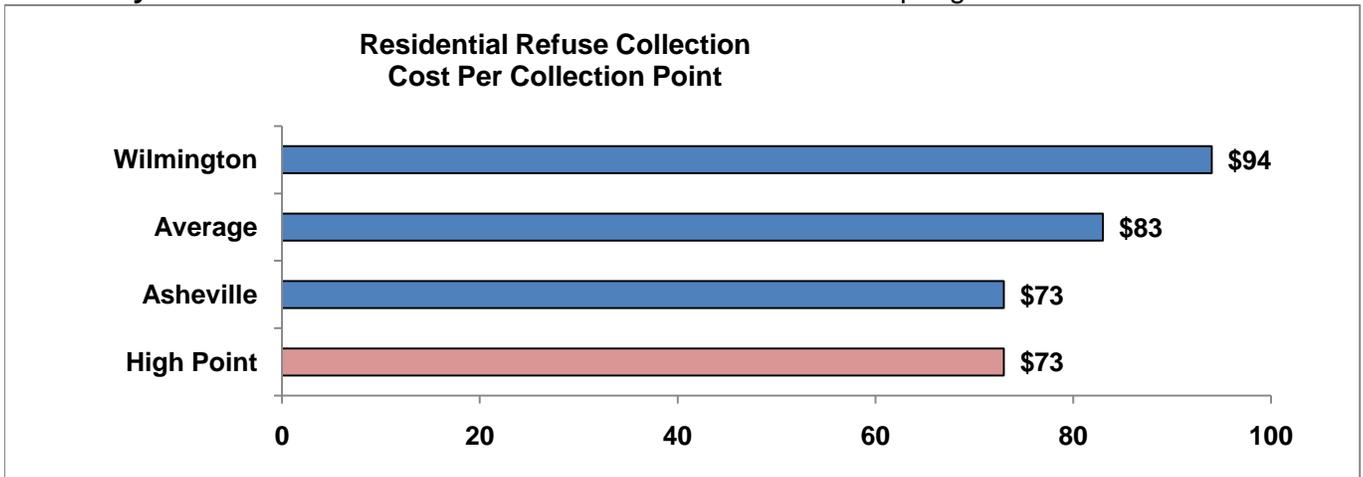
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-10. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Asphalt Maintenance, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

**Workload Measures** indicate the **amount of work** performed or amount of services received.



# PUBLIC SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.



# PUBLIC SERVICES

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## **BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES**

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•In the 2011 Citizen Satisfaction Survey, appearance of streets, sidewalks and infrastructure were areas that respondents felt should have increased emphasis. Street appearance is an area that has seen reduced satisfaction since the last survey and shows a lower average satisfaction than both Southeast and other U.S. cities. One million dollars as been budgeted for street repaving in this budget. Citizens do feel positively about the flow of traffic and their ability to move around High Point.

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# SPECIAL APPROPRIATIONS

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## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Special Appropriations</b>	<b>101491</b>	2,349,622	3,918,244	2,557,860	3,902,706	<b>3,902,706</b>
Authorized Positions		0	0	0	0	<b>0</b>
<b>Joblink-Idol St. Building</b>	<b>101263</b>	2,830	91,600	36,550	87,623	<b>87,623</b>
Authorized Positions		0	0	0	0	<b>0</b>

**Special Appropriations budgets have been designated to present recommended appropriations for City contributions to outside agencies, prior year workers' compensation and unemployment claims, and accounts for unanticipated legal claims or other general fund expenditures not provided for in routine operating budgets.**

# TRANSFERS and REIMBURSEMENTS

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Transfers and Reimbursements*</b>	<b>101911</b>	9,081,184	7,723,622	7,549,357	7,866,129	<b>7,866,129</b>
Authorized Positions		0	0	0	0	<b>0</b>

Transfers and Reimbursements budgets are used to account for the transfers to other funds and reimbursements to other funds for indirect costs

## BUDGET SUMMARY

	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Expenditures:</b>					
Personnel Services	0	0	0	0	<b>0</b>
Operating Expenses	564,301	581,476	523,496	506,542	<b>506,542</b>
Capital Outlay	0	0	0	0	<b>0</b>
Interfund Reimbursements	8,516,883	7,400,461	7,025,861	7,359,587	<b>7,359,587</b>
Total	9,081,184	7,981,937	7,549,357	7,866,129	<b>7,866,129</b>
Total Authorized Positions	0	0	0	0	<b>0</b>
<b>Revenues:</b>					
Departmental Revenue	4,559	0	0	0	<b>0</b>
General Revenue Allocation	9,076,625	7,981,937	7,549,357	7,866,129	<b>7,866,129</b>
Total	9,081,184	7,981,937	7,549,357	7,866,129	<b>7,866,129</b>
<b>Self-Sustaining Percent:</b>	0%	0%	0%	0%	<b>0%</b>

# GENERAL CONTINGENCY

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## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-2011 Budget	2010-2011 Estimated	2011-2012 Proposed	2011-2012 Adopted
<b>Contingency</b>	<b>101991</b>	0	400,000	0	400,000	<b>400,000</b>

An appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures. Amounts are transferred during the fiscal year from contingency for specific purposes.



# GENERAL DEBT SERVICE FUND

The **General Debt Service Fund** is used to account for the accumulation of resources for, and the payment of **general long-term debt principal and interest**. Debt service for proprietary funds are found in the individual fund summaries.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUE</b>						
<b>Fund Balance</b>	\$ -	\$ 509,772	\$ -	\$ -	\$ (509,772)	-100.0%
Property Tax	3,263,426	3,048,223	3,041,385	3,052,740	4,517	0.1%
Intergovernmental Revenues	-	-	268,201	291,699	291,699	100.0%
Miscellaneous Revenues	432,578	416,965	190,000	409,185	(7,780)	-1.9%
Transfers-Other Funds	7,183,828	7,209,959	7,209,959	7,172,831	(37,128)	-0.5%
<b>Total</b>	<b>\$ 10,879,832</b>	<b>\$ 11,184,919</b>	<b>\$ 10,709,545</b>	<b>\$ 10,926,455</b>	<b>\$ (258,464)</b>	<b>-2.3%</b>
<b>EXPENDITURES</b>						
Debt Service	\$ 8,864,714	\$ 10,219,738	\$ 8,636,676	\$ 10,011,134	\$ (208,604)	-2.0%
Interfund Transfer	862,443	965,181	771,638	915,321	(49,860)	-5.2%
<b>TOTAL</b>	<b>\$ 9,727,157</b>	<b>\$ 11,184,919</b>	<b>\$ 9,408,314</b>	<b>\$ 10,926,455</b>	<b>\$ (258,464)</b>	<b>-2.3%</b>

## GENERAL DEBT SERVICE FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

There is **no Fund Balance appropriation for the 2011-12 budget**. Of the total adopted **Property tax rate of \$.662**, the **Debt Service fund continues to include \$.034** of the tax rate to fund the 2004 bond authorization bond issues as authorized by High Point voters in the 2004 bond referendum. **Intergovernmental Revenues** reflect new **Treasury Interest Subsidy Payments** for non-tax exempt bonds issued in 2010.

### EXPENDITURES

**Principal and interest payments are declining** for some General Obligation bond issues and long-term loans. The **reduction in the Interfund Transfer** is related to the transfer to Storm Water Fund for the 2004 Bond issues - in which the debt is declining.

**CITY OF HIGH POINT**  
**Fiscal Year 2011-2012**  
**Expense Summary**

**GENERAL DEBT SERVICE**

Accounting Unit #		2010-11 Adopted Budget	2011-12 Proposed City Manager	2011-12 Adopted by City Council
201954	GEN DEBT-2003 REFUNDING	400,287	383,905	383,905
201950	BOND ANTICIPATION NOTES-GENERAL	160,000	160,000	160,000
201957	GEN. DEBT SERV-MOTOROLA RADIO SYS.	1,174,162	1,174,163	1,174,163
201958	PUBLIC IMPR SERIES 2004 Authorization	5,592,448	5,498,443	5,498,443
201959	G.O. REFUNDING SERIES 2005	2,671,801	2,568,631	2,568,631
201960	TRANSPORTATION TERMINAL LOAN	914,256	877,128	877,128
201961	JOBLINK @ IDOL STREET LOAN	<u>271,965</u>	<u>264,185</u>	<u>264,185</u>
<b>Total</b>	<b>GENERAL DEBT SERVICE</b>	<b>11,184,919</b>	<b>10,926,455</b>	<b>10,926,455</b>

# GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for pay-as-we-go general fund capital projects. Financial resources for these projects are to be used for the acquisition or construction of major capital facilities, other than those financed by the enterprise funds. Long-term general capital projects which are generally financed by general obligation bonds can be found on pages 162-164 in the Capital Improvement Program section of this document

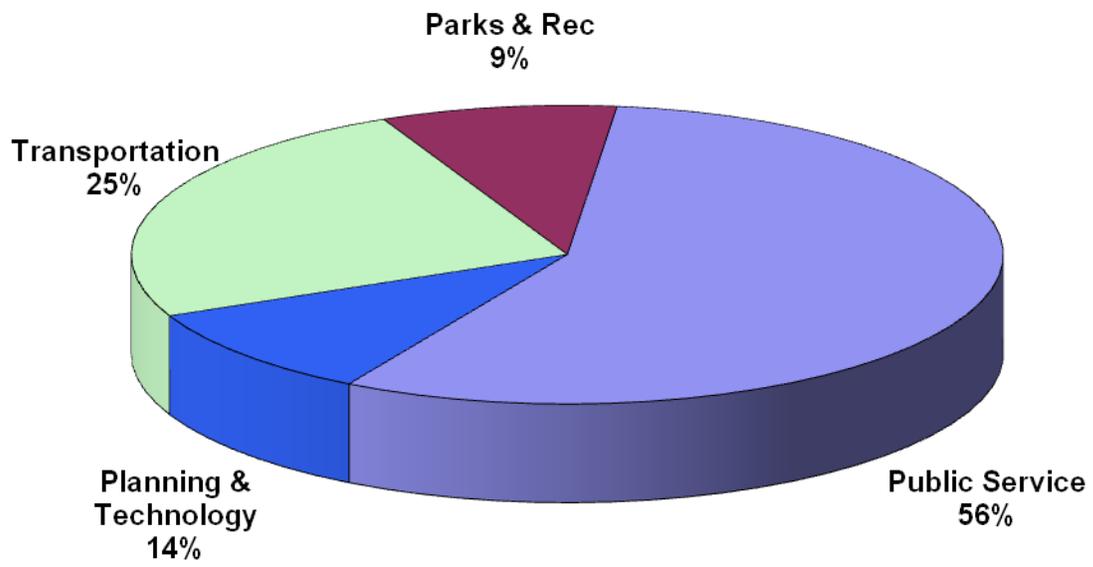
## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	CHANGE	% BUDGET INC./(DEC.)
<b>REVENUE</b>						
Fund Balance	-	914,256	-	877,128	(37,128)	-4.1%
Intergovernmental Revenues	4,778,410	26,670	40,000	524,000	497,330	1864.8%
Transfers-Other Funds	835,219	-	-	332,500	332,500	0.0%
Other Financing Sources	2,000,000	-	-	-	-	0.0%
Miscellaneous Revenues	36,787	-	-	-	-	0.0%
<b>Total</b>	<b>7,650,416</b>	<b>940,926</b>	<b>40,000</b>	<b>1,733,628</b>	<b>792,702</b>	<b>84.2%</b>
<b>EXPENSE</b>						
Operating Expenses	-	-	-	-	-	0.0%
Capital Outlay	2,305,510	26,670	26,670	856,500	829,830	3111.5%
Transfer-Other Funds	1,131,384	914,256	914,256	877,128	(37,128)	-4.1%
<b>Total</b>	<b>3,436,894</b>	<b>940,926</b>	<b>940,926</b>	<b>1,733,628</b>	<b>792,702</b>	<b>84.2%</b>

### REVENUES

FY09-10 actuals include ARRA federal government funding and lease proceeds to acquire the JobLink building. FY11-12 includes a NCDOT reimbursement from the state for the Piedmont Parkway Road Repair project and funding for Downtown Streetscape from the county. The \$332,500 is the transfer from the General Fund to fund the FY11-12 general capital project commitments.

**General Capital Projects Fund  
Fiscal Year 2011-2012  
\$856,500**



**CITY OF HIGH POINT**  
**Fiscal Year 2011-2012**  
**Expense Summary**

**GENERAL CAPITAL PROJECTS**

<u>Accounting Unit</u>	<u>Pay-as-We-Go Projects Budgeted Expenditure</u>	<u>2010-11 Adopted Budget</u>	<u>2011-12 Proposed By City Manager</u>	<u>2011-12 Adopted By City Council</u>
401410	<u>Parks &amp; Recreation Projects</u> YOUTH FACILITIES	-	75,000	75,000
401520	<u>Planning Projects</u> DOWNTOWN IMPROVEMENTS "STREETSCAPE" BASE MAPPING	26,670 -	40,000 45,000	40,000 45,000
401610	<u>Transportation Projects</u> JOHNSON ST/SANDY RIDGE RD WIDENING CONSTRUCTION OF SIDEWALKS (CITY STREETS)	- -	162,500 50,000	162,500 50,000
401710	<u>Public Services Projects</u> PIEDMONT PARKWAY ROAD REPL/REPAIR	-	484,000	484,000
	<b>GENERAL CAPITAL PROJECTS</b>	<b>\$ 26,670</b>	<b>\$ 856,500</b>	<b>\$ 856,500</b>



# WATER AND SEWER FUND

The Water and Sewer Fund operations come under the direction of the Public Services Department. This fund is used to account for the provision of water and sewer services to the residents of the City and some County residents. All expenses necessary to provide such services are accounted for in this fund as well as debt service on water-sewer bond issues.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUE</b>						
Fund Balance	\$ -	\$ 1,382,156	\$ -	\$ 937,544	\$ (444,612)	-32.2%
Water-Sewer Operating	38,865,223	40,504,380	41,839,328	42,798,130	2,293,750	5.7%
Intergovernmental Revenue	11,500	11,500	372,883	435,938	424,438	3690.8%
Miscellaneous Revenues	504,600	269,000	312,516	221,000	(48,000)	-17.8%
<b>Total</b>	<b>\$ 39,381,323</b>	<b>\$ 42,167,036</b>	<b>\$ 42,524,727</b>	<b>\$ 44,392,612</b>	<b>\$ 2,225,576</b>	<b>5.3%</b>
<b>EXPENSES</b>						
Personnel Services	\$ 8,002,040	\$ 8,044,838	\$ 7,630,196	\$ 8,115,709	\$ 70,871	0.9%
Water-Sewer Operating	8,444,467	9,656,011	9,317,909	10,280,925	624,914	6.5%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	16,068,581	15,724,871	15,619,351	16,794,173	1,069,302	6.8%
Water and Sewer Capital	3,855,200	2,900,000	2,900,000	2,787,000	(113,000)	-3.9%
Interfund Transfers	4,229,102	5,541,316	5,541,316	6,114,805	573,489	10.3%
<b>Total</b>	<b>\$ 40,599,390</b>	<b>\$ 42,167,036</b>	<b>\$ 41,008,772</b>	<b>\$ 44,392,612</b>	<b>\$ 2,225,576</b>	<b>5.3%</b>

## WATER-SEWER FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

**Fund Balance appropriation has been reduced from 2010-11 budget.** An average 4.9% **water and sewer rate increase** effective October 1, 2011 is included. **Intergovernmental revenues** include new **Treasury Subsidy** reimbursements from the federal government for non-tax exempt revenue bonds on Revenue Bonds issued in 2010. **Miscellaneous Revenues** reflect a reduction in Interest Revenues and Building & Structure Rentals.

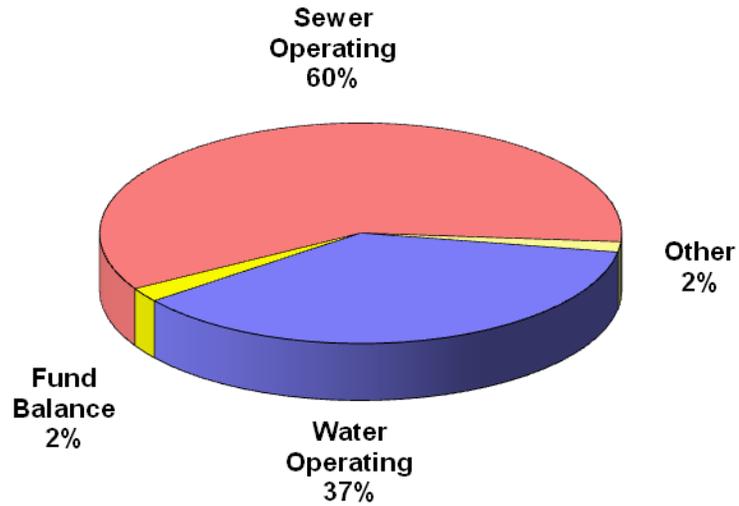
### EXPENSES

**Personnel Services** include salaries, wages, and benefits. **Health care costs** and **state-mandated retirement** and related benefits increased \$89,009 but were offset by \$18,138 in salaries and longevity reductions for a net increase of \$70,871. **Operating Expenditures** include **\$800,000 for a new expense for Water Purchases for Resale** for water purchased from Randleman. **Electric Service increased \$199,074** as a result of the 5% wholesale electric rate increase. **Debt Service costs** associated with Revenue Bonds **increased \$1,069,302**, and **Capital Projects decreased \$113,000**. The increase in **Interfund transfers** includes an **additional \$500,000 in the transfer to the General Fund from \$1.0 million in fiscal year 2010-11 to \$1.5 million for 2011-12**.

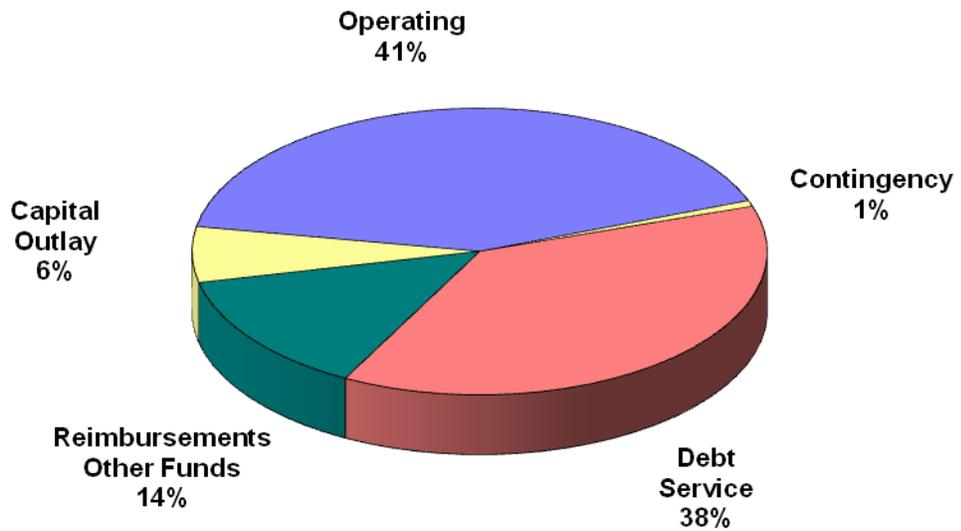


**Water-Sewer Fund  
Fiscal Year 2011-2012  
\$44,392,612**

**Revenues**



**Expenses**



# WATER AND SEWER FUND

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Administration</b>	<b>621751</b>	1,616,516	2,587,826	2,294,492	2,623,574	<b>2,623,574</b>
Full-time Positions		11	11	11	11	<b>11</b>

Mission Statement: The purpose of the Public Services Water and Sewer Administration group is to oversee the divisions that provide the citizens and businesses of High Point with high quality drinking water and a system to collect and treat wastewater and to protect the environment through effective wastewater treatment in accordance with the rules and regulations of the State and EPA. Administration manages the divisions of water supply, treatment, and distribution as well as sewer collection and wastewater treatment to ensure that all services are provided effectively and efficiently according to city policy.

### Plants Division

<b>Eastside Plant</b>	<b>621752</b>	2,336,779	2,449,330	2,324,850	2,528,564	<b>2,528,564</b>
Full-time Positions		14	13	13	13	<b>13</b>
<b>Westside Plant</b>	<b>621753</b>	1,287,297	1,328,818	1,315,461	1,429,709	<b>1,429,709</b>
Full-time Positions		12	12	12	12	<b>12</b>
<b>Frank L. Ward Plant</b>	<b>621758</b>	2,400,495	2,430,584	2,383,014	2,652,410	<b>2,652,410</b>
Full-time Positions		13	13	13	13	<b>13</b>

### Mains Division

<b>Mains</b>	<b>621754</b>	3,299,262	3,509,905	3,458,232	3,655,793	<b>3,655,793</b>
Full-time Positions		49	48	48	48	<b>48</b>

### Other Divisions

<b>Laboratory Services</b>	<b>621756</b>	896,457	870,069	853,821	894,036	<b>894,036</b>
Full-time Positions		12	10	10	10	<b>10</b>
<b>Maintenance Services</b>	<b>621757</b>	2,689,277	2,735,140	2,677,649	2,750,862	<b>2,750,862</b>
Full-time Positions		24	24	24	24	<b>24</b>
<b>Residuals Management</b>	<b>621759</b>	1,282,324	1,256,395	1,256,984	1,268,752	<b>1,268,752</b>
Full-time Positions		8	8	8	7	<b>7</b>

**Special Appropriations 621491** : 418,701 446,877 294,877 461,469 **461,469**  
Used to account for the payment of prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.

**W/S Transfers & Reimb. 621911** | 8,609,864 8,527,221 8,530,041 9,033,270 **9,033,270**  
Used to account for transfers/contributions/reimbursements to other funds.

**Contingency 621991** | 0 300,000 0 300,000 **300,000**

# WATER AND SEWER FUND

<b>BUDGET SUMMARY</b>	<b>2009-10 Actual</b>	<b>2010-11 Budget</b>	<b>2010-11 Estimated</b>	<b>2011-12 Proposed</b>	<b>2011-12 Adopted</b>
<b>Expenditures:</b>					
Personnel Services	8,002,041	8,009,961	7,630,196	8,115,709	<b>8,115,709</b>
Operating Expenses	8,316,639	9,115,011	9,180,754	10,169,425	<b>10,169,425</b>
Capital Outlay	127,828	129,000	137,155	111,500	<b>111,500</b>
Total Operating	16,446,507	17,253,972	16,948,105	18,396,634	<b>18,396,634</b>
Special Appropriations	418,701	446,877	294,877	461,469	<b>461,469</b>
Contingency	-	300,000	-	300,000	<b>300,000</b>
Debt Service	16,068,581	15,724,871	15,619,351	16,794,173	<b>16,794,173</b>
Capital Projects	3,855,200	2,900,000	2,900,000	2,787,000	<b>2,787,000</b>
Reimbursements - Other Funds	3,640,937	4,352,167	4,057,290	3,964,187	<b>3,964,187</b>
Transfers - Other Funds	169,464	1,189,149	1,189,149	1,689,149	<b>1,689,149</b>
Total Water-Sewer Fund	40,599,390	42,167,036	41,008,772	44,392,612	<b>44,392,612</b>
<b>Revenues:</b>					
Residential Sales	36,252,043	37,950,000	39,000,000	40,000,000	<b>40,000,000</b>
City Sales	683,666	798,250	840,000	875,000	<b>875,000</b>
Wastewater - Other Cities	1,385,595	1,305,000	1,427,000	1,475,000	<b>1,475,000</b>
Other Charges for Services	543,919	475,130	572,328	448,130	<b>448,130</b>
Reimbursements	-	-	-	-	-
Miscellaneous & Other Revenue	516,100	256,500	685,399	656,938	<b>656,938</b>
Appropriated Retained Earnings	-	1,382,156	-	937,544	<b>937,544</b>
Other Financing Sources	-	-	-	-	-
Total	39,381,323	42,167,036	42,524,727	44,392,612	<b>44,392,612</b>
<b>Staffing Summary:</b>					
Full-time Positions	143	139	139	139	<b>139</b>

## Performance Goals and Objectives

### Goals:

Insure safe and compliant water reclamation with an optimized budget (Eastside)  
 Perform quality control tests (Westside)  
 Perform preventive maintenance and react to emergency situations (Mains)  
 Monitor significant industrial wastewater users  
 Insure cost efficient, safe, compliant and reliable equipment maintenance  
 Respond to water complaints  
 Insure safe, compliant and reliable solids disposal

### Objectives:

Treat 6,420,000 units of wastewater (Eastside)  
 Perform 196 quality control tests  
 Respond to 100% of sewer emergencies within 2 hours  
 Perform 32 random significant industrial user inspections  
 Maintain per unit cost for water (.18)  
 Respond to 100% of water emergencies within 24 hours  
 Remove 3000 tons of ash

# WATER AND SEWER FUND

## Key Performance Measures

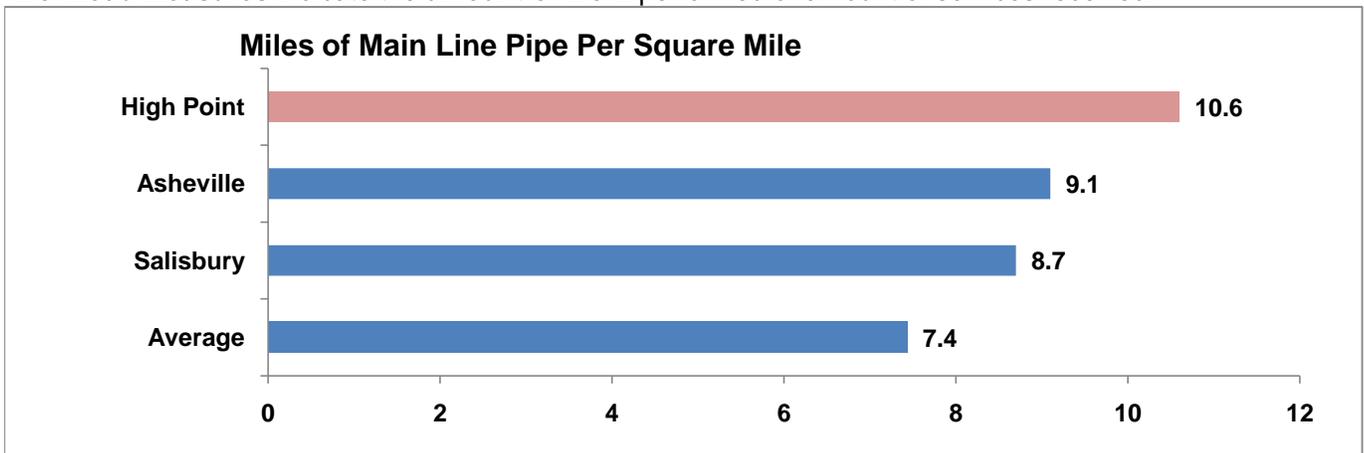
	Actual FY09-10	Actual FY10-11	Projected FY 11-12
<b>Workload:</b>			
Units of wastewater treated (Eastside)	6,600,000	6,616,979	6,600,000
# of quality control tests (Westside)	196	119	119
# of significant industrial user monitoring and inspections	32	66	64
# of tons of ash removed	900	1,957	3,000
<b>Efficiency:</b>			
% of sewer emergency calls responded to within 2 hours	100%	100%	100%
Water complaints responded to within 24 hours	200	239	250
<b>Effectiveness:</b>			
Cost per unit for water	\$0.14	\$0.14	\$0.18

## Benchmark Comparisons for Fiscal Year 2009-10

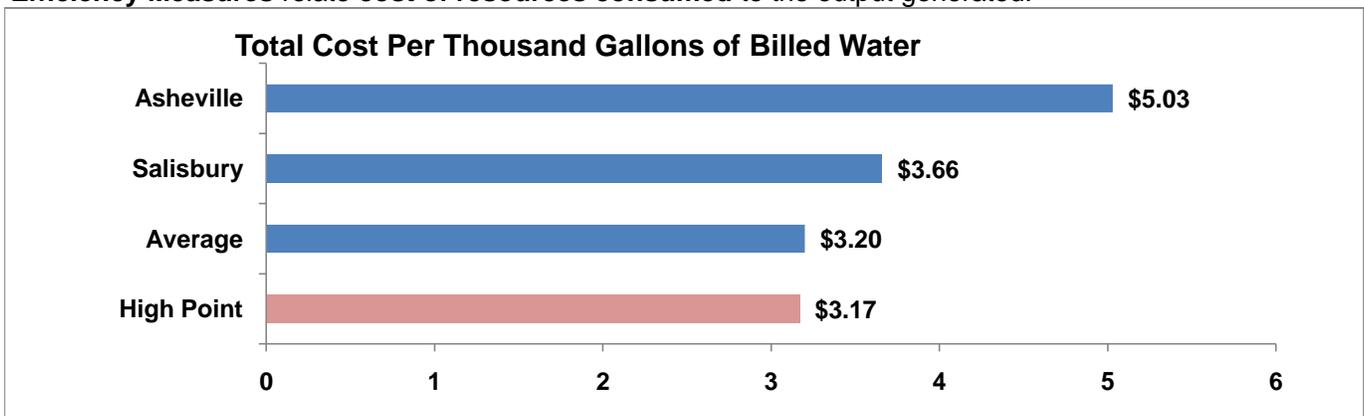
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Water Services was added to the study beginning in 2006-07. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-2010. A total of eleven cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Water Service are indicated. For comparison, group averages and two cities with similar populations have been shown.

### Key Performance Measures

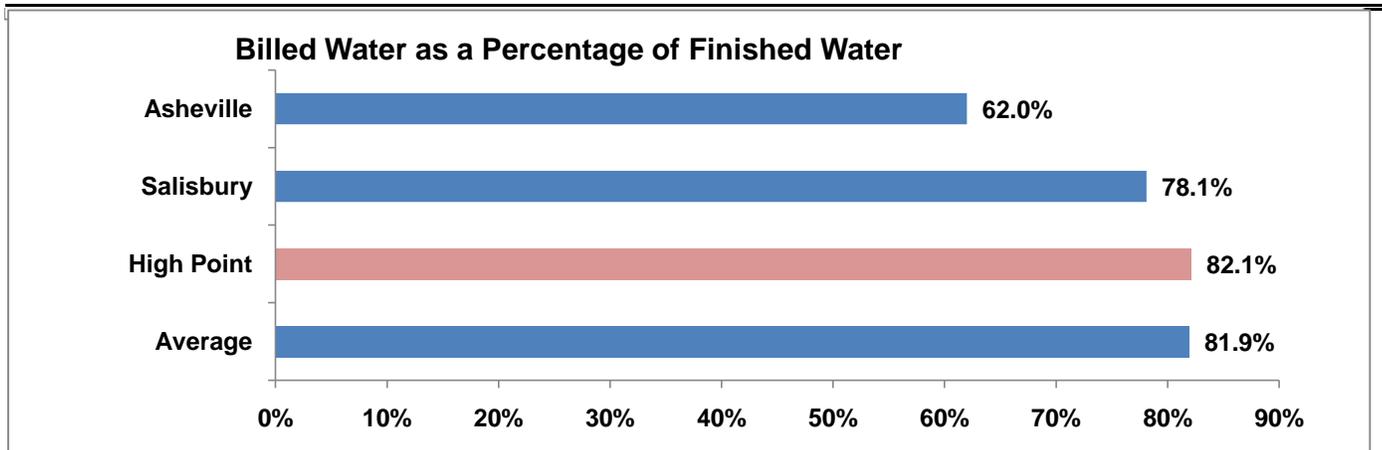
**Workload Measures** indicate the amount of work performed or amount of services received.



**Efficiency Measures** relate cost of resources consumed to the output generated.



# WATER AND SEWER FUND



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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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•In the 2011 Citizen Satisfaction Survey, quality of Water and Sewer, particularly the taste and odor of the water, were an area respondents would like to see additional emphasis. They are also concerned about the value received for their water and sewer. Seventy-nine percent are satisfied with the reliability of water and sewer. In this budget, there is an operating increase of 5.06%. Additionally a change in the disinfectant used in the water from the Piedmont Triad Regional Water Authority should change the taste of the water for the better.

- One Residual Operator position** has been deleted from the Water and Sewer Fund for fiscal year 2011-12.
- Eastside WTP completed 12 months with no permit violations.
- Westside WTP maintained normal operations during the Phase 1 and II upgrade.
- The Water Treatment Plant will begin new treatment disinfection process in late July (chloramines).
- The City began accepting water through the new transmission main from the Piedmont Triad Regional Water Authority.

**CITY OF HIGH POINT  
Fiscal Year 2011-12  
Expense Summary**

**WATER AND SEWER  
DEBT SERVICE**

<b>Accounting Unit</b>	<b>Budgeted Expenditure</b>	<b>2010-11 Adopted Budget</b>	<b>2011-12 Proposed By City Manager</b>	<b>2011-12 Adopted By City Council</b>
621957	SEWER DEBT SERVICE-1993 AUTH.	186,682	179,042	179,042
621950	WATER DEBT SERVICE	169,000	169,000	169,000
621953	WATER DEBT SERVICE - 1993 AUTH.	124,455	119,362	119,362
621954	WATER DEBT SERVICE-1997 AUTH.	897,738	631,358	631,358
621955	GUILFORD CO. WATERSHED PROTECTION	107,088	102,181	102,181
621958	FEDERAL REVOLVING LOAN-1995	451,685	439,782	439,782
621960	STATE BOND LOAN 1995	162,591	158,030	158,030
621962	SEWER DEBT SERVICE-1997 AUTH.	2,352,914	1,856,319	1,856,319
621963	FEDERAL REVOLVING LOAN-2002	979,500	960,375	960,375
621964	WATER-SEWER REVENUE BONDS-2004	2,792,518	2,935,974	2,935,974
621965	WATER-SEWER REVENUE BONDS-2006	2,111,877	2,112,377	2,112,377
621964	WATER-SEWER REVENUE BONDS-2008	2,646,944	2,645,432	2,645,432
621966	GO REUNDING SERIES '05 WATER PORTION	1,161,421	1,123,133	1,123,133
621967	GO REUNDING SERIES '05 SEWER PORTION	1,546,280	1,493,988	1,493,988
621968	FEDERAL REVOLVING LOAN-ARRA	34,179	34,179	34,179
621970	WATER-SEWER REVENUE BONDS-2010A	-	99,325	99,325
621971	GO REUNDING SERIES 2010C SEWER PORTION	-	403,393	403,393

**CITY OF HIGH POINT**  
**Fiscal Year 2011-12**  
**Expense Summary**

**WATER AND SEWER**  
**DEBT SERVICE**

Accounting Unit	Budgeted Expenditure	2010-11 Adopted Budget	2011-12 Proposed By City Manager	2011-12 Adopted By City Council
621972	GO REUNDING SERIES 2010C WATER PORTION	-	224,107	224,107
621973	WATER-SEWER REVENUE BONDS-2010B-BAB	-	230,239	230,239
621974	WATER-SEWER REVENUE BONDS-2010B-RZEDB	-	485,522	485,522
621975	WATER-SEWER REVENUE BONDS-2010B	-	391,055	391,055
<b>Total</b>	<b>WATER AND SEWER DEBT SERVICE</b>	<b>15,724,872</b>	<b>16,794,173</b>	<b>16,794,173</b>

**CITY OF HIGH POINT  
Fiscal Year 2011-2012  
Expense Summary**

**WATER AND SEWER CAPITAL  
PROJECTS**

<b>Pay-as-We-Go Water-Sewer Projects* Budgeted Expenditure Accounting Unit 421779</b>	<b>2010-11 Adopted Budget</b>	<b>2011-12 Proposed By City Manager</b>	<b>2011-12 Adopted By City Council</b>
<b>OBSOLETE SEWER LINES</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>OBSOLETE WATER LINES</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>
<b>ALUM SLUDGE REMOVAL</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>REHAB HEATING &amp; AIR WARD PLANT</b>	<b>250,000</b>	<b>-</b>	<b>-</b>
<b>WATER METER CHANGEOUT</b>	<b>-</b>	<b>137,000</b>	<b>137,000</b>
<b>NCDOT TIP PROGRAM</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
<b>WATER SYSTEM IMPROVEMENTS</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>SEWER SYSTEM IMPROVEMENTS</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>WATER STORAGE TANK MAINTENANCE</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>
<b>TOTAL WATER AND SEWER CAPITAL PROJECTS</b>	<b>\$ 2,900,000</b>	<b>\$ 2,787,000</b>	<b>\$ 2,787,000</b>

\*Water-Sewer capital projects financed by general obligation or revenue bonds can be found in the Capital Improvement Program, pages 195-196

# ELECTRIC FUND

The **Electric Fund** is used to account for the Electric Operations Department as well as the Customer Service Department. Collectively, these departments provide electric services and simple information access to the residents and businesses of the City of High Point. All expenses necessary to provide such services are accounted for in this fund.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUES</b>						
Fund Balance	\$ -	\$ 1,000,000	\$ -	\$ -	\$(1,000,000)	-100%
Operating Receipts	104,396,638	108,381,453	111,172,065	116,756,991	8,375,538	8%
Other Revenue	407,018	202,706	202,706	225,706	23,000	11%
Interfund Transfers	1,836,636	1,795,370	1,795,370	1,829,608	34,238	2%
<b>Total</b>	<b>\$ 106,640,292</b>	<b>\$ 111,379,529</b>	<b>\$ 113,170,141</b>	<b>\$ 118,812,305</b>	<b>\$ 7,432,776</b>	<b>6.7%</b>
<b>EXPENSES</b>						
Personnel Services	\$ 7,571,842	\$ 7,811,699	\$ 7,357,100	\$ 7,567,553	\$ (244,146)	-3%
Electric Operating Budgets	95,723,211	93,054,546	94,845,405	99,895,216	6,840,670	7%
Contingency	-	450,000	-	450,000	-	0%
Electric Capital	2,969,432	5,421,084	4,156,500	7,153,084	1,732,000	32%
Interfund Transfers	4,412,317	4,642,200	4,642,200	3,746,452	(895,748)	-19%
<b>Total</b>	<b>\$ 103,104,960</b>	<b>\$ 111,379,529</b>	<b>\$ 111,001,205</b>	<b>\$ 118,812,305</b>	<b>\$ 7,432,776</b>	<b>6.7%</b>

## ELECTRIC FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

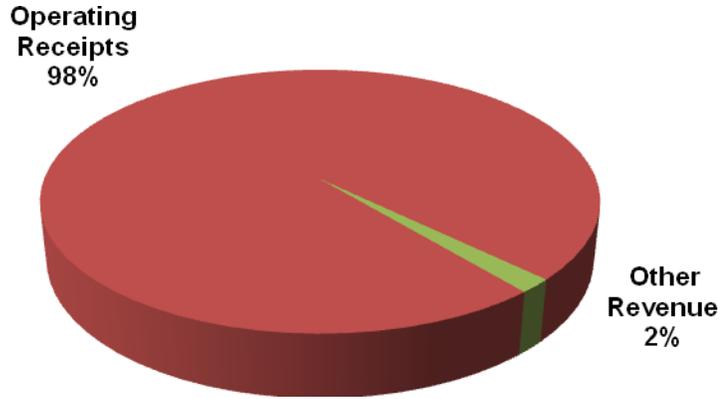
**There is no Fund Balance appropriation for the 2011-12 budget.** The \$1.0 million appropriated in fiscal year 2010-11 as a transfer to the General Fund is not repeated in the adopted 2011-12 budget. The Electric Fund Budget includes a **5.0% retail electric rate increase that was effective July 1, 2011** to offset the increase in wholesale power costs.

### EXPENSES

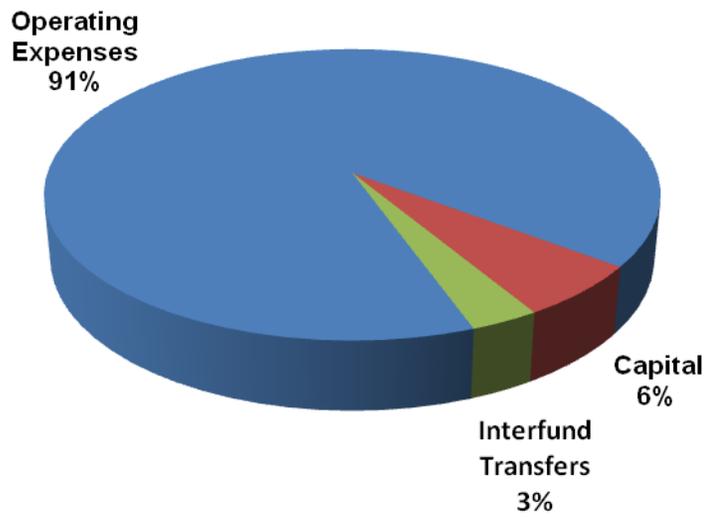
**Personnel Services** include salaries, wages, and benefits. **Health care costs** and **state-mandated retirement** and related benefits increased but were offset by position reductions for a net decrease of \$244,146. **Operating Expenses** increased primarily due to the **5% Wholesale Power rate increase**. **Electric Capital** increased **\$1.7 million for new and ongoing projects**. **Interfund Transfers** are reduced due to the \$1.0 million in fiscal year 2010-11 not repeated for 2011-12 fiscal year.

**Electric Fund  
Fiscal Year 2011-2012  
\$118,812,305**

**Revenues**



**Expenses**



# CUSTOMER SERVICE

## Customer Service Department

The Customer Service Department will serve as the catalyst to provide simple and easy access to our customers as they request information and/or services and utilities from the City of High Point. We will work to blend the needs of our customers and the operation of City departments to broker a positive response for the purpose of creating healthy families, safe and livable neighborhoods and prosperous business.

### DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Administration</b>	<b>631251</b>	242,286	246,124	246,156	286,584	<b>286,584</b>
Full-time Positions		2	3	3	3	<b>3</b>
<b>Meter Reading</b>	<b>631252</b>	533,416	573,653	550,680	549,209	<b>549,209</b>
Full-time Positions		10	10	10	10	<b>10</b>
<b>Revenue Collections</b>	<b>631253</b>	1,347,840	1,472,422	1,433,390	1,464,682	<b>1,464,682</b>
Full-time Positions		11	13	13	13	<b>13</b>
Part-time Positions		3	3	3	2	<b>2</b>
<b>Load Mgmt, Rates &amp; Marketing</b>	<b>631254</b>	75,269	77,900	78,242	78,146	<b>78,146</b>
Full-time Positions		1	1	1	1	<b>1</b>
<b>Mailroom</b>	<b>631255</b>	63,522	67,511	67,511	72,497	<b>72,497</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Telephone Center</b>	<b>631256</b>	512,629	581,873	536,791	623,145	<b>623,145</b>
Full-time Positions		11	11	11	12	<b>12</b>
<b>Water Meter Services</b>	<b>631257</b>	415,950	508,928	542,198	517,357	<b>517,357</b>
Full-time Positions		5	5	5	5	<b>5</b>
<b>Dispatch</b>	<b>631258</b>	288,662	300,929	298,882	304,597	<b>304,597</b>
Full-time Positions		6	6	6	6	<b>6</b>
<b>Field Services</b>	<b>631259</b>	565,856	440,732	594,803	486,101	<b>486,101</b>
Full-time Positions		7	7	7	7	<b>7</b>

### BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	2,832,141	2,857,534	2,858,295	2,895,993	<b>2,895,993</b>
Operating Supplies	1,213,285	1,412,538	1,490,358	1,486,325	<b>1,486,325</b>
Capital Outlay	-	-	-	-	-
Total Customer Service	4,045,426	4,270,072	4,348,653	4,382,318	<b>4,382,318</b>

# CUSTOMER SERVICE

<b>BUDGET SUMMARY</b>	<b>2009-10</b>	<b>2010-11</b>	<b>2010-11</b>	<b>2011-12</b>	<b>2011-12</b>
	<b>Actual</b>	<b>Budget</b>	<b>Estimated</b>	<b>Proposed</b>	<b>Adopted</b>
<b>Revenues:</b>					
Operating Revenue	-	-	-	-	-
Miscellaneous & Other Revenue	4,045,426	4,270,072	4,348,653	4,382,318	<b>4,382,318</b>
Total	4,045,426	4,270,072	4,348,653	4,382,318	<b>4,382,318</b>
<b>Staffing Summary:</b>					
Full-time Positions	53	56	56	57	<b>57</b>
Part-time Positions	3	3	3	2	<b>2</b>

## Performance Goals and Objectives

Read all meters each month with an accuracy of over 99.98%.

Provide one-stop shopping for City customers

Accuracy in posting utility payments; cashier overages/shortages below \$500

Maintain or increase a collection rate of 99.8%

Increase Energy Conservation Awareness through education programs.

Provide IVR and Internet Self Service

Maintain residential meters by changing out 1200 water meters 10 years of age or older.

Investigate suspicious activity and meter tampering.

## Key Performance Measures

	<b>Actual</b>	<b>Actual</b>	<b>Projected</b>
<b><u>Workload:</u></b>	<b><u>FY09-10</u></b>	<b><u>FY10-11</u></b>	<b><u>FY 11-12</u></b>
# of meters read	1,037,282	1,044,730	1,045,564
# of walk-in customers assisted	27,845	27,706	29,500
# of calls answered by Customer Service	335,286	304,487	350,000
# of energy audits performed online	68	45	75
# of customers visited for energy audits	404	239	520
# of customers paying utility bills via internet	49,618	57,988	58,000
# of internet requests to start utility service	284	252	250
# of internet requests to purchase garbage toters	86	85	95
# of 10-year old residential water meters changed out	1,300	1,240	1,200
<b><u>Effectiveness:</u></b>			
# of meter reading adjustments	177	177	150
\$ Cashier amounts over/short	-\$510	-\$248	\$500
# of new water meters installed within 2 days	260	208	220
# of theft investigation cases	482	531	525
<b><u>Efficiency:</u></b>			
% of meter reading quality	99.98%	99.98%	99.98%
% of calls answered by the 4th ring	58.0%	66.0%	65.0%
% of Utility dollars collected	99.70%	99.99%	99.70%

# ELECTRIC OPERATIONS

## Electric Department

The Electric Department strives to maintain and improve efficiency of the department including but not limited to quality street lighting, outdoor lighting, substation and line maintenance as well as to provide new facilities for electric system growth. Our mission is to promote a prosperous community for the benefit of the City of High Point residents.

### DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Engineering</b>	<b>631232</b>	629,299	739,620	911,298	793,085	<b>793,085</b>
Full-time Positions		9	8	8	8	<b>8</b>
<b>Administration</b>	<b>631781</b>	710,805	734,927	617,701	770,436	<b>770,436</b>
Full-time Positions		4	3	3	3	<b>3</b>
Part-time Position		1	1	1	1	<b>1</b>
<b>Power Supply Expense</b>	<b>631782</b>	81,965,022	86,141,238	88,393,184	92,844,543	<b>92,844,543</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Elec. Opr. &amp; Maint. Warehouse Opr.</b>	<b>631783</b>	399,833	634,622	614,687	637,795	<b>637,795</b>
Full-time Positions		5	4	4	4	<b>4</b>
<b>Structures &amp; Stations</b>	<b>631784</b>	648,845	640,062	551,034	628,487	<b>628,487</b>
Full-time Positions		6	5	5	5	<b>5</b>
<b>Lines Maintenance</b>	<b>631785</b>	669,066	719,516	686,768	727,366	<b>727,366</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Street Lighting</b>	<b>631786</b>	199,493	183,300	130,000	183,300	<b>183,300</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Area Outdoor Lighting</b>	<b>631787</b>	34,639	21,210	20,100	21,200	<b>21,200</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Meter/Customer Install.</b>	<b>631788</b>	81,737	40,350	63,802	40,350	<b>40,350</b>
Full-time Positions		0	0	0	0	<b>0</b>
<b>Electric Sys. Improvs.</b>	<b>631795</b>	7,123,974	8,694,110	7,317,029	8,624,390	<b>8,624,390</b>
Full-time Positions		45	46	46	46	<b>46</b>
Part-time Position		1	1	1	1	<b>1</b>

This division provides for construction of new underground and overhead electrical facilities required for the normal renewal or customer demanded extensions of the electrical system.

# ELECTRIC OPERATIONS

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Contingency</b>	<b>631991</b>	0	450,000	0	450,000	<b>450,000</b>
<b>Transfers &amp; Reimb.</b>	<b>631911</b>	4,556,711	4,869,057	4,876,504	3,937,293	<b>3,937,293</b>
Used to account for transfers/contributions/reimbursements to other funds.						
<b>Special Appropriations</b>	<b>631491</b>	246,649	498,445	27,445	246,742	<b>246,742</b>
Used to account for the payment prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.						

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	4,639,840	4,954,165	4,410,263	4,639,818	<b>4,639,818</b>
Operating Expenses	86,731,860	91,422,008	93,133,089	98,135,633	<b>98,135,633</b>
Capital Outlay	1,648,000	2,678,084	1,710,000	2,718,084	<b>2,718,084</b>
Total Operating	93,019,700	99,054,257	99,253,352	105,493,535	<b>105,493,535</b>
Special Appropriations	17,874	220,000	14,000	215,000	<b>215,000</b>
Contingency	-	450,000	-	450,000	<b>450,000</b>
Debt Service	-	-	-	-	-
Capital Projects	1,689,643	2,743,000	2,743,000	4,525,000	<b>4,525,000</b>
Reimbursements - Other Funds	2,461,955	2,403,653	2,403,653	2,507,905	<b>2,507,905</b>
Transfers - Other Funds	1,870,362	2,238,547	2,238,547	1,238,547	<b>1,238,547</b>
Total Electric Operations	99,059,534	107,109,457	106,652,552	114,429,987	<b>114,429,987</b>
<b>Revenues:</b>					
Residential Sales	38,868,551	40,905,467	42,437,099	44,214,807	<b>44,214,807</b>
Industrial Sales	9,578,778	10,392,677	10,092,549	11,626,733	<b>11,626,733</b>
Commercial Sales	42,809,949	44,468,668	45,818,597	47,620,305	<b>47,620,305</b>
City Sales	3,971,356	3,686,340	4,097,711	4,302,597	<b>4,302,597</b>
Street Lighting	1,798,946	1,878,146	1,901,512	1,996,588	<b>1,996,588</b>
Private Area Lighting Sales	1,731,997	1,885,568	1,932,776	1,981,361	<b>1,981,361</b>
Other Charges for Services	1,667,287	894,515	543,168	632,282	<b>632,282</b>
Reimbursements	1,836,636	1,795,370	1,795,370	1,829,608	<b>1,829,608</b>
Miscellaneous & Other Revenue	331,366	202,706	202,706	225,706	<b>225,706</b>
Appropriated Retained Earnings	-	1,000,000	-	-	-
Total	102,594,866	107,109,457	108,821,488	114,429,987	<b>114,429,987</b>
<b>Staffing Summary:</b>					
Full-time Positions	69	66	66	66	<b>66</b>
Part-time Positions	2	2	2	2	<b>2</b>

# ELECTRIC OPERATIONS

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## Performance Goals and Objectives

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### Goals:

Maintain a reliable, efficient power distribution system  
 Reduce power outages through right-of-way maintenance  
 Test all meters over a 6-year period  
 To provide a safe and reliable work environment.

### Objectives:

Maintain the electric system with a power factor above 96%.  
 Install new and repair existing street and area lights  
 Test 6000 existing meters per year  
 Install 6000 Automated Meter Reading Meters  
 Maintain System losses below 7%  
 Clear right of way  
 Regularly inspect station facilities

### Key Performance Measures

	Actual	Actual	Projected
	<u>FY09-10</u>	<u>FY10-11</u>	<u>FY 11-12</u>
<b><u>Workload:</u></b>			
# of feet of right-of-way cleared	112,418 ft	113,287 ft	115,000 ft
# of Street lights repaired	1,774	1,703	1,700
# of New street lights installed	10	132	35
# area lights repaired	983	995	1,000
<b><u>Effectiveness:</u></b>			
% of Monthly Inspections completed	100%	100%	100%
% Average System Power Factor	99.17%	98.87%	99.00%
% of System Losses	4.15%	3.47%	4.70%
# of Tree Related outages	14	27	20
<b><u>Efficiency:</u></b>			
# of Meters Tested	6,841	5,454	6,000

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### BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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- This budget includes new funding for capital projects Polo Electrical Infrastructure and to replace Burton St. Substation 100KV Transmission.
- The warehouse manager completed Basic Purchasing, Intermediate Purchasing and Construction Contracting classes at the School of Government.

**CITY OF HIGH POINT**  
**Fiscal Year 2011-12**  
**Expense Summary**

**ELECTRIC CAPITAL PROJECTS**

Budgeted Expenditure Accounting Unit 631799	2010-11 Adopted Budget	2011-12 Proposed By City Manager	2011-12 Adopted by City Council
ELECTRIC SYSTEM IMPROVEMENTS	2,668,084	2,718,084	2,718,084
IHFC UPGRADES	485,000	1,140,000	1,140,000
NORTH TO PENNY ROAD TRANSMISSION	1,000,000	1,000,000	1,000,000
REPLACE BURTON SUBSTA 100KV TRANS REPL	-	875,000	875,000
POLO ELECTRICAL INFRASTRUCTURE	-	600,000	600,000
AUTOMATED METER READING INITIATIVE	200,000	200,000	200,000
DOWNTOWN UNDERGROUND	200,000	200,000	200,000
STREET LIGHTING	200,000	200,000	200,000
AREA OUTDOOR LIGHTING	110,000	110,000	110,000
CAYENTA SOFTWARE PROJECT	-	100,000	100,000
OVERHEAD TO UNDERGROUND CONVERSION	100,000	100,000	100,000
LOAD MANAGEMENT	148,000	-	-
NORTH SUBSTATION MODIFICATIONS	300,000	-	-
ELECTRIC CAPITAL PROJECTS	5,411,084	7,243,084	7,243,084

# PARKING FACILITIES FUND

The Parking Facilities Fund operates under the direction of the Transportation Department. The fund is used to account for the operation and maintenance of the City's various parking facilities.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUES</b>						
Fund Balance	-	-	-	-	-	0.0%
Operating Revenue	\$ 333,047	\$296,000	\$ 286,000	\$ 280,000	\$ (16,000)	-5.4%
Miscellaneous & Other Revenue	1,398	700	700	1,000	300	42.9%
Interfund Transfers	-	106,685	106,685	95,953	(10,732)	-10.1%
<b>Total</b>	<b>\$ 334,445</b>	<b>\$403,385</b>	<b>\$ 393,385</b>	<b>\$ 376,953</b>	<b>\$ (26,432)</b>	<b>-6.6%</b>
<b>EXPENSES</b>						
Personnel Services	\$ 274,052	\$244,721	\$ 214,656	\$ 215,929	\$ (28,792)	-11.8%
Operating Budget	151,801	148,062	153,405	150,422	2,360	1.6%
Capital	5,680	-	-	-	-	0.0%
Interfund Transfers	9,103	10,602	10,602	10,602	-	0.0%
<b>Total</b>	<b>\$ 440,636</b>	<b>\$403,385</b>	<b>\$ 378,663</b>	<b>\$ 376,953</b>	<b>\$ (26,432)</b>	<b>-6.6%</b>

## PARKING FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

There is no Fund Balance appropriation for the 2011-12 budget. Based on 2010-11 revenue activity, it is projected 2011-12 fees will be reduced 5.4%. The Interfund Transfer represents a Transfer from the General Fund which is reduced \$10,732 or 10.1% for 2011-12.

### EXPENSES

Personnel Services include salaries, wages, and benefits. The Parking Fund Budget shows a **reduction of \$28,792 or 11.8%** due to a deleted full-time Parking Attendant position in response to the decline in the fund's operations. Operating Expenses increased for electric service and water-sewer utilities.

# PARKING FACILITIES

## DEPARTMENT SUMMARY

**Mission Statement:** The Parking Facilities Division is responsible for providing and maintaining safe, off-street parking facilities to the citizens and visitors to the City of High Point. The fund operations under the direction of the Director of Transportation.

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>#2-Broad St</b>	<b>651631</b>	54,735	36,839	39,336	17,739	<b>17,739</b>
Part-time Positions		2	2	2	0	<b>0</b>
<b>#3-High Ave. and #4-W. Commerce</b>	<b>651633</b>	156,416	160,068	163,766	58,925	<b>58,925</b>
Full-time Positions		1	2	2	0	<b>0</b>
Part-time Positions		2	1	1	0	<b>0</b>
<b>#1-Radisson</b>	<b>651634</b>	234,253	206,478	175,561	300,289	<b>300,289</b>
Full-time Positions		3	2	2	3	<b>3</b>
Part-time Positions		2	2	2	5	<b>5</b>

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	274,052	244,721	214,656	215,929	<b>215,929</b>
Operating Supplies	151,801	148,062	153,405	150,422	<b>150,422</b>
Capital Outlay	5,680	-	-	-	-
Interfund Reimbursement	9,103	10,602	10,602	10,602	<b>10,602</b>
Total Parking Expenses	440,635	403,385	378,663	376,953	<b>376,953</b>
<b>Revenues:</b>					
Fund Balance	-	-	-	-	-
Departmental Revenue	333,047	296,000	286,000	280,000	<b>280,000</b>
Miscellaneous & Other Revenue	1,398	700	700	1,000	<b>1,000</b>
Total Parking Revenues	334,445	296,700	286,700	281,000	<b>281,000</b>
Contributions - Other Funds	-	106,685	106,685	95,953	<b>95,953</b>
Total Parking Revenues	334,445	403,385	393,385	376,953	<b>376,953</b>
<b>Self-Sustaining Percent:</b>	76%	74%	76%	75%	<b>75%</b>
<b>Staffing Summary:</b>					
Full-time Positions	4	4	4	3	<b>3</b>
Part-time Positions	6	5	5	5	<b>5</b>

# PARKING FACILITIES

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## Performance Goals and Objectives

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### Goals:

To maintain the appearance and operation of each facility to provide a pleasant and safe environment for citizens, visitors and parking staff.

### Objectives:

To maintain the appearance, operation and record processing of each facility.

To insure rental of spaces, greet customers, collect parking fees and keep accurate records of facility usage, and administer and verify parking cards to necessary patrons.

To insure cleanliness, maintenance of lighting fixtures and initial maintenance of parking gate equipment of each facility

### Key Performance Measures

<b>Workload:</b>	<b>Actual FY09-10</b>	<b>Actual FY10-11</b>	<b>Projected FY 11-12</b>
<u>Average # of hourly customers (monthly)</u>			
- High & West Commerce parking decks	867	740	800
- Best Western parking deck	923	834	850
- Broad St. parking deck	297	445	280
<u># Monthly rental customers</u>			
- High & West Commerce parking decks	560	560	560
- Best Western parking deck	75	60	70
- Broad St. parking deck	128	53	60

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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Parking Fund Staff previously budgeted in the Broad Street and High Avenue and Commerce lots have been transferred to the Radisson deck accounting unit. The 2011-12 budget **eliminates one full-time parking attendant** as a result of the decline in parking activity.



# LANDFILL FACILITIES FUND

The Landfill Facilities Fund operations come under the direction of the Public Services Department. The fund is used to account for the operation and maintenance of the City's landfill and municipal recycling facility.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUES</b>						
Fund Balance	\$ -	\$ 95,994	\$ -	\$ 137,613	\$ 41,619	43%
Operating Revenue	6,819,412	6,495,000	7,469,355	7,190,000	695,000	11%
Misc. & Other Revenue	213,506	147,000	156,603	154,000	7,000	5%
Transfer from Landfill Maint. Reserve	2,857,500	-	-	150,000	150,000	100%
<b>Total</b>	<b>\$ 9,890,418</b>	<b>\$ 6,737,994</b>	<b>\$ 7,625,958</b>	<b>\$ 7,631,613</b>	<b>\$ 893,619</b>	<b>13.3%</b>
<b>EXPENSES</b>						
Personnel Budgets	\$ 1,922,972	\$ 2,208,325	\$ 2,085,676	\$ 2,169,428	(38,897)	-1.8%
Landfill Operating Expenditures	2,307,696	2,412,327	2,537,069	2,666,986	254,659	10.6%
Operating Capital	458,997	-	-	10,000	10,000	100.0%
Landfill Development	2,857,500	-	-	550,000	550,000	100.0%
Interfund Transfers	648,351	617,342	617,332	615,199	(2,143)	-0.3%
Transfer to Landfill Maint. Reserve	1,616,675	1,500,000	1,620,000	1,620,000	120,000	8.0%
<b>Total</b>	<b>\$ 9,812,191</b>	<b>\$ 6,737,994</b>	<b>\$ 6,860,077</b>	<b>\$ 7,631,613</b>	<b>\$ 893,619</b>	<b>13.3%</b>

## LANDFILL FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

**Fund Balance appropriation increased** from 2010-11 budget to fund a portion of the Landfill Capital Projects. **Operating Revenues** are projected to increase \$695,000 or 11% due to the increase in recycling sales. **Miscellaneous Revenues** are projected to increase slightly in Interest on Investments. The **Transfer from Landfill Maint. Reserve** will fund a portion of the engineering design for Phase V cell construction of the Kersey Valley Landfill Expansion.

### EXPENSES

**Personnel Services** include salaries, wages, and benefits. **Health care costs** and **state-mandated retirement** and related benefits increased \$17,119 but were offset by \$56,016 in personnel reductions for a net decrease of \$38,897. **Operating Expenses** are estimated to increase due to increased costs for temporary services (\$230,000) at the Recycling Facility, increase in Claims & Judgements related to the Seaboard Chemical case (\$162,500), and the costs associated with fuel, vehicle repairs, and repairs to equipment. **Operating Capital increased \$10,000 for Sprinkler System Rehab** at the Recycling Facility. **Capital Projects are funded at \$550,000 for landfill development.** There were no capital projects appropriated in the Landfill in fiscal year 2010-11.

# LANDFILL FACILITIES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Landfill Operating</b>	<b>661741</b>	5,546,959	5,034,324	5,041,098	5,110,681	<b>5,110,681</b>
Full-time Positions		21	21	21	21	<b>21</b>
<b>Mun. Recycling Fac.</b>	<b>661742</b>	1,532,003	1,653,670	1,818,989	1,920,932	<b>1,920,932</b>
Full-time Positions		25	26	26	26	<b>26</b>

**Mission Statement:** The Landfill Division will provide a safe and equitable means of solid waste disposal for its customers while complying with all State and Federal rules or regulations. The Material Recovery Facility will provide the citizens of High Point with a material recovery facility which properly processes, separates, package and ships an estimated 6,000 tons annually of co-mingled recyclables and provides cardboard recovery for bi-annual Furniture Markets.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	1,922,972	2,208,325	2,085,676	2,169,428	<b>2,169,428</b>
Operating Expenses	2,700,423	2,412,327	2,537,069	2,666,986	<b>2,666,986</b>
Capital Outlay Operating	282,473	-	-	10,000	<b>10,000</b>
Total Operating	4,905,868	4,620,652	4,622,745	4,846,414	<b>4,846,414</b>
Capital	2,641,297	-	-	550,000	<b>550,000</b>
Interfund Reimbursement	2,265,026	2,117,342	2,237,342	2,235,199	<b>2,235,199</b>
Total Landfill Fac. Fund	9,812,191	6,737,994	6,860,087	7,631,613	<b>7,631,613</b>
<b>Revenues:</b>					
Operating Revenue	6,819,413	6,495,000	7,469,355	7,190,000	<b>7,190,000</b>
Miscellaneous & Other Revenue	144,918	82,000	87,803	89,000	<b>89,000</b>
Transfers - Other Funds	2,857,500	-	-	150,000	<b>150,000</b>
Sales & Use Tax	68,588	65,000	68,800	65,000	<b>65,000</b>
Appropriated Retained Earnings	-	95,994	-	137,613	<b>137,613</b>
Total	9,890,418	6,737,994	7,625,958	7,631,613	<b>7,631,613</b>
<b>Staffing Summary:</b>					
Full-time Positions	46	47	47	47	<b>47</b>

# LANDFILL FACILITIES

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## Performance Goals and Objectives

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### Goals:

Pursue collection of tip fees to ensure earned revenue  
 Process recyclables to conserve landfill space  
 Promote awareness of City recycling program in community.

### Objectives:

Maintain a 95% collection rate  
 Process 6800 tons of recyclable materials  
 Maintain an 75% efficiency rate  
 Provide 100 recycling program presentations

### Key Performance Measures

	<u>Actual</u> <u>FY09-10</u>	<u>Actual</u> <u>FY10-11</u>	<u>Projected</u> <u>FY 11-12</u>
<b><u>Workload:</u></b>			
# of tons of material received/processed	6,374	4,255	6,800
# of recycling presentations	70	29	100
<b><u>Efficiency:</u></b>			
% collection rate (tip fees)	95%	95%	95%
Percent of recyclables recovered	77%	72%	75%
<b><u>Effectiveness:</u></b>			
Dollar amount of recyclable material sold	\$748,892	\$426,190	\$1,000,000
Cost per ton of processing recyclables	50%	84%	80%

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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- Completed Phase 4 of Kersey Valley Expansion – scheduled to begin operation Summer 2011
- Start construction of entrance facilities, scalehouse and maintenance building Summer 2011
- New water quality regulations proposed by the State on composting facilities are likely later this year
- Recycling markets have been good for the past year and the MRF is on track to sell more than \$1 million dollars in products
- Recycling material tonnage is up nearly 35% since 95-gal carts were placed into service – 6,300 tons (FY08-09) to over 8,500 tons (projected FY 10-11)

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**CITY OF HIGH POINT**  
**Fiscal Year 2011-12**  
**Expense Summary**

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**LANDFILL CAPITAL PROJECTS**

<b>Budgeted Expenditure Accounting Unit 661749</b>	<b>2010-11 Adopted Budget</b>	<b>2011-12 Proposed By City Manager</b>	<b>2011-12 Adopted By City Council</b>
<b>LANDFILL DEVELOP- LAND PURCHASE</b>	-	<b>250,000</b>	<b>250,000</b>
<b>KERSEY VALLEY LANDFILL PHASE V</b>	-	<b>150,000</b>	<b>150,000</b>
<b>LANDFILL ADMINISTRATIVE OFFICES</b>	-	<b>150,000</b>	<b>150,000</b>
<b>LANDFILL CAPITAL PROJECTS</b>	-	<b>550,000</b>	<b>550,000</b>

# STORM WATER FUND

The **Storm Water Fund** operations come under the direction of the Public Services Department. This fund is used to account for the operation and maintenance of the City's storm water program which manages storm water runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and ponds.

## REVENUE & EXPENSE SUMMARY

	FY 09-10 ACTUAL	ORIGINAL FY 10-11 BUDGET	FY 10-11 EST. ACT.	ADOPTED FY 11-12 BUDGET	\$ CHANGE	% CHANGE
<b>REVENUES</b>						
Operating Receipts	\$ 2,359,971	\$2,301,897	\$ 2,412,397	\$ 2,404,397	\$ 102,500	4.5%
Miscellaneous & Other Revenue	76,552	61,200	61,200	41,000	(20,200)	-33%
Interfund Transfers	1,202,443	965,181	965,181	965,181	-	0%
<b>Total</b>	<b>\$ 3,638,966</b>	<b>\$3,328,278</b>	<b>\$ 3,438,778</b>	<b>\$3,410,578</b>	<b>\$ 82,300</b>	<b>2.5%</b>
<b>EXPENSES</b>						
Personnel Budgets	\$ 1,117,533	\$1,067,256	\$ 987,283	\$1,080,288	\$ 13,032	1.2%
Operating Budget	718,803	805,815	757,917	881,400	75,585	9.4%
Debt Service	881,750	986,856	944,215	936,111	(50,745)	-5.1%
Capital	26,028	350,000	396,398	350,200	200	0.1%
Interfund Transfers	4,551	118,351	118,351	162,579	44,228	37.4%
<b>Total</b>	<b>\$ 2,748,665</b>	<b>\$3,328,278</b>	<b>\$ 3,204,164</b>	<b>\$3,410,578</b>	<b>\$ 82,300</b>	<b>2.5%</b>

## STORM WATER FUND REVENUE & EXPENDITURE NOTATIONS

### REVENUES

There is **no Fund Balance appropriation for the 2011-12 budget**. **Storm Water fees** are projected to increase 4.5% in fiscal year 2011-12. The reduction in **Miscellaneous & Other Revenues** is for the decline in Interest on Investments. The source of **Interfund Transfers** is from the General Debt Service Fund to fund the Storm Water Fund's 2004 General Obligation Bonds.

### EXPENSES

**Personnel Services** include salaries, wages, and benefits. Overtime increased \$3,270. **Health care costs** and **state-mandated retirement** and related benefits increased \$9,358 for a total increase of \$13,032 in Storm Water Personnel. **Operating Expenses** increased for supplies, fuel, and tools. **Capital Outlay** increased .1%. The **Interfund Transfers include** funds for future storm water projects.

# STORM WATER FUND

## DEPARTMENT SUMMARY

Accounting Unit	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Storm Water Maint. 671731</b>	1,710,931	1,870,376	1,796,149	1,959,194	<b>1,959,194</b>
Full-time Positions	23	22	22	22	<b>22</b>

**Mission Statement:** The Storm Water Fund provides citizens with a comprehensive storm water management program that addresses storm water pollution and provides timely assistance in making drainage improvements on public and private property based on eligibility and prioritized needs.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	1,117,533	1,067,255	987,283	1,080,288	<b>1,080,288</b>
Operating Expenses	718,803	805,815	757,917	881,400	<b>881,400</b>
Interfund Reimbursement	4,551	118,351	118,351	162,579	<b>162,579</b>
Total Operating	1,840,887	1,991,421	1,863,551	2,124,267	<b>2,124,267</b>
Debt Service	881,750	986,857	944,215	936,111	<b>936,111</b>
Capital Outlay	26,028	350,000	396,398	350,200	<b>350,200</b>
Total Storm Water Fund	2,748,665	3,328,278	3,204,164	3,410,578	<b>3,410,578</b>
<b>Revenues:</b>					
Operating Revenue	2,359,971	2,301,897	2,412,397	2,404,397	<b>2,404,397</b>
Reimbursements	-	-	-	-	-
Misc. & Other Revenue	76,552	61,200	61,200	41,000	<b>41,000</b>
Transfer from Gen.					
Debt Serv. Fund	1,202,443	965,181	965,181	965,181	<b>965,181</b>
Approp. Retained Earnings	-	-	-	-	-
Total	3,638,966	3,328,278	3,438,778	3,410,578	<b>3,410,578</b>

## Staffing Summary:

Full-time Positions	23	22	22	22	<b>22</b>
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## Performance Goals and Objectives

### Goals:

- Improve and maintain storm water drainage system
- Make timely improvements on public and private property
- Maintain a safe environment for employees
- Provide a storm water management program that complies with MS4 permit

### Objectives:

- Provide 40 hours per employee of training/education annually
- Respond to complaints within 14 days of request
- Account for the percentage of storm water drainage system repaired or replaced
- Sweep 5000 curb miles of streets
- Comply with six minimum measures of HP MS4 permit requirements

# STORM WATER FUND

## Key Performance Measures

	<b>Actual FY09-10</b>	<b>Actual FY10-11</b>	<b>Projected FY 11-12</b>
<b><u>Workload:</u></b>			
# of catch basins/pipes cleaned	485	330	300
# of hours per employee for safety training	40	40	40
# Feet of drainage ditch/shoulder work in ROW/private	48,729	30,560	38,000
# Feet of drainage structure constructed/repared (4'x4')	132	206	150
# of illicit discharge calls/site visits (permit)	485	15	15
# of storm water outfalls monitored during dry weather	2	87	200
<b><u>Effectiveness:</u></b>			
# of loss time accidents/incidents	0	0	0
% of Customers responded to within 14 days	NA	100%	100%
Backlog (in months) of pending work	2	2	2
<b><u>Efficiency:</u></b>			
Cost per curb mile swept	***	\$44.91	\$38.39

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Large storm water projects included the following: Fleets Oil/Grit separator, Tyson/Fairfield, 309 Woodrow Avenue, Miracle Field Park drainage improvements, and Regional Lake dams.
- Several snow events occurred through the end of December 2010: December 4, December 16 and December 25th.

**CITY OF HIGH POINT  
Fiscal Year 2011-12  
Expense Summary**

**STORM WATER DEBT SERVICE**

<b>Accounting Unit</b>	<b>Budgeted Expenditure</b>	<b>2010-11 Adopted Budget</b>	<b>2011-12 Proposed By City Manager</b>	<b>2011-12 Adopted By City Council</b>
671951	REFUNDING SERIES 2003	21,675	20,789	20,789
671951	PUBLIC IMPROVEMENT SERIES 2005	286,742	282,931	282,931
671951	PUBLIC IMPROVEMENT SERIES 2006	101,542	100,086	100,086
671951	PUBLIC IMPROVEMENT SERIES 2007B	174,557	171,733	171,733
671951	PUBLIC IMPROVEMENT SERIES 2008	208,798	196,450	196,450
671951	PUBLIC IMPROVEMENT SERIES 2010	193,542	164,122	164,122
<b>TOTAL</b>	<b>STORM WATER DEBT SERVICE</b>	<b>986,856</b>	<b>936,111</b>	<b>936,111</b>

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**CITY OF HIGH POINT**  
**Fiscal Year 2011-2012**  
**Expense Summary**

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**STORM WATER CAPITAL PROJECTS**

<b>Budgeted Expenditure Accounting Unit 671732</b>	<b>2010-11 Adopted Budget</b>	<b>2011-12 Proposed By City Manager</b>	<b>2011-12 Adopted By City Council</b>
<b>STORM WATER CAPITAL PROJECTS</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>
<b>STORM WATER CAPITAL PROJECTS</b>	<b>350,000</b>	<b>350,000</b>	<b>350,000</b>



# CENTRAL SERVICES FUND

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The **Central Services Fund** is used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

## REVENUE & EXPENSE SUMMARY

REVENUES	FY 09-10	ORIGINAL	FY 10-11	ADOPTED	\$	%
	ACTUAL	FY 10-11 BUDGET	EST. ACT.	FY 11-12 BUDGET		
Radio Repair Shop Services	1,101,288	936,015	942,022	<b>937,871</b>	1,856	0.2%
Computer Replacement	488,039	681,918	684,185	<b>681,168</b>	(750)	-0.1%
Facility Services	1,909,753	1,901,583	1,901,583	<b>1,948,519</b>	46,936	2.5%
Fleet Services	8,047,554	8,636,721	8,622,365	<b>9,044,210</b>	407,489	4.7%
<b>Total</b>	<b>\$ 11,546,634</b>	<b>\$ 12,156,237</b>	<b>\$ 12,150,155</b>	<b>\$ 12,611,768</b>	<b>\$ 455,531</b>	<b>3.7%</b>
<b>EXPENSES</b>						
Personnel Budgets	\$ 2,412,789	\$ 2,348,241	\$ 2,316,081	<b>\$ 2,326,106</b>	(22,135)	-0.9%
Operating Budgets	4,980,267	5,634,545	5,213,882	<b>5,979,735</b>	345,190	6.1%
Capital	2,981,857	3,189,678	3,097,760	<b>3,949,577</b>	759,899	23.8%
Debt Service	26,782	151,967	151,967	<b>124,544</b>	(27,423)	-18.0%
Transfers-Reimb. - Other Fds.	1,027,606	831,806	831,803	<b>231,806</b>	(600,000)	-72.1%
<b>Total</b>	<b>\$ 11,429,301</b>	<b>\$ 12,156,237</b>	<b>\$ 11,611,493</b>	<b>\$ 12,611,768</b>	<b>\$ 455,531</b>	<b>3.7%</b>

# RADIO REPAIR SHOP

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Radio Repair Shop</b>	<b>501243</b>	1,101,290	936,015	917,254	937,871	<b>937,871</b>
Full-Time Positions		4	4	4	4	4

Mission Statement: The Radio Maintenance Division operations come under the direction of the Information Technology Department. This division is responsible for the installation and maintenance of all City-owned two-way communications systems and components.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures</b>					
Personnel Services	311,518	280,205	266,032	276,601	<b>276,601</b>
Operating Expenses	99,988	128,550	123,962	144,361	<b>144,361</b>
Capital Outlay	689,784	57,260	57,260	516,909	<b>516,909</b>
Transfer to General Fund	-	470,000	470,000	-	-
Total	1,101,290	936,015	917,254	937,871	<b>937,871</b>
<b>Revenues:</b>					
Reimbursements-Other Fds.	1,168,484	936,015	942,022	937,871	<b>937,871</b>
Appropriated Fund Balance	-	-	-	-	-
Total	1,168,484	936,015	942,022	937,871	<b>937,871</b>

### Staffing Summary:

Full-time Positions	4	4	4	4	4
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## Performance Goals and Objectives

### Goals:

Maintain the 800 MHz radio system at 100% efficiency

### Objectives:

Routinely check operability of primary and backup systems

## Key Performance Measures

	Actual FY09-10	Actual FY10-11	Projected FY 11-12
<b>Workload:</b>			
# Quantars 800 MHz base stations maintained	40	40	40
# of UPS Back Up Power Testing Quarterly	26	13	26
# of XTL Mobile Radios Maintained	210	430	430
<b>Efficiency:</b>			
% of time radio system is functional	99.9%	99.9%	100.0%

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

# COMPUTER REPLACEMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Computer Replacement</b>	<b>501244</b>	488,039	681,918	594,000	681,168	<b>681,168</b>
Full-time Positions		0	0	0	0	<b>0</b>

**Mission Statement:** This division's operations come under the direction of the Information Technology Department. Operations in this division provides budgetary information and internal billings for replacing existing computers and related equipment.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures</b>					
Capital Outlay	488,039	651,918	564,000	681,168	<b>681,168</b>
Transfer to General Fund	-	30,000	30,000	-	-
Total	488,039	681,918	594,000	681,168	<b>681,168</b>
<b>Revenues:</b>					
Reimbursements - Other Funds	634,790	681,918	684,185	681,168	<b>681,168</b>
Appropriated Fund Balance	-	-	-	-	-
Total	634,790	681,918	684,185	681,168	<b>681,168</b>

### Staffing Summary:

Full-time Positions	0	0	0	0	<b>0</b>
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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

# FACILITY SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Facility Services</b>	<b>501261</b>	1,909,753	1,901,583	1,910,458	1,948,519	<b>1,948,519</b>
Full-time Positions		11	10	10	10	<b>10</b>
Part-time Positions		1	1	1	1	<b>1</b>

**Mission Statement:** The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to insure the City and our citizens receive quality functioning facilities.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures</b>					
Personnel Services	624,295	569,307	576,845	569,554	<b>569,554</b>
Operating Expenses	1,114,384	1,168,223	1,169,560	1,242,335	<b>1,242,335</b>
Capital Outlay	-	-	-	-	-
Debt Service	161,109	151,967	151,967	124,544	<b>124,544</b>
Interfund Reimbursement	9,967	12,086	12,086	12,086	<b>12,086</b>
Total	1,909,755	1,901,583	1,910,458	1,948,519	<b>1,948,519</b>
<b>Revenues:</b>					
Reimbursements - Other Funds	1,893,746	1,901,583	1,901,583	1,948,519	<b>1,948,519</b>
Appropriated Fund Balance	-	-	-	-	-
Total	1,893,746	1,901,583	1,901,583	1,948,519	<b>1,948,519</b>
<b>Staffing Summary:</b>					
Full-time Positions	10	10	10	10	<b>10</b>
Part-time Positions	1	1	1	1	<b>1</b>

## Performance Goals and Objectives

### Goals:

Provide maintenance and custodial support for the Municipal Office Building, Green St. Municipal Operations Center, Kivett Operations Center, Police Dept., Radio Building, Library and Museum.

The Facility Services Department will strive to continually enhance service levels in order to provide a clean and comfortable work environment for city employees.

Continued project management of construction projects with an emphasis on less than 5% change orders without affecting project quality.

### Objectives:

Continue 30 minute or less response time for emergencies by using cell phones and pagers to reduce response time.

Project manage new and retrofit construction projects as assigned.

# FACILITY SERVICES

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## Key Performance Measures

	<u>Actual</u> <u>FY09-10</u>	<u>Actual</u> <u>FY10-11</u>	<u>Projected</u> <u>FY 11-12</u>
<b><u>Workload:</u></b>			
# labor hours on construction/retro fit projects	3,600	2,900	2,000
# of Service Calls Received	2,100	1,900	2,500
# of hours performed on preventative maintenance on mechanical & safety equipment	400	400	400
<b><u>Efficiency:</u></b>			
% of emergency requests responded to in 30 minutes or less.	100%	100%	100%
% of routine requests responded to in 8 hours or less (unless otherwise scheduled)	100%	100%	100%

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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- Service call volume is down because of effective preventative maintenance plan and less renovating/retrofitting within City departments.
- All construction bond projects are complete except Fire Maintenance & Logistics which is under construction.

# FLEET SERVICES

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Fleet Services</b>	<b>501271</b>	8,047,554	8,636,721	8,189,784	9,044,210	<b>9,044,210</b>
Full-time Positions		24	23	23	22	<b>22</b>

**Mission Statement:** To provide our customers with the highest quality fleet management services at the lowest possible cost. We strive to service the equipment in the most cost effective manner possible through high productivity of our personnel and sound professional decisions in the management of the fleet. We are proud of our organization and the services that we provide through hard work, professionalism, and a positive image our people present. We appreciate and encourage pride in services rendered.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	1,459,982	1,498,729	1,473,204	1,479,951	<b>1,479,951</b>
Operating Expenses	3,765,898	4,337,772	3,920,360	4,600,039	<b>4,600,039</b>
Capital Outlay	1,804,035	2,480,500	2,476,500	2,744,500	<b>2,744,500</b>
Transfer to General Fund	1,000,000	300,000	300,000	200,000	<b>200,000</b>
Interfund Reimbursement.	17,639	19,720	19,720	19,720	<b>19,720</b>
Total	8,047,554	8,636,721	8,189,784	9,044,210	<b>9,044,210</b>
<b>Revenues:</b>					
Reimbursements - Other Funds	8,188,371	8,636,721	8,622,365	9,044,210	<b>9,044,210</b>
Appropriated Fund Balance	0	0	0	0	<b>0</b>
Total	8,188,371	8,636,721	8,622,365	9,044,210	<b>9,044,210</b>
<b>Staffing Summary:</b>					
Full-time Positions	24	23	23	22	<b>22</b>

## Performance Goals and Objectives

Perform regularly scheduled preventive maintenance to maximize reliability and reduce maintenance costs

Provide efficient diagnostic and safety training for mechanics

To reduce the number of "repeat" repairs within 30 days (repeat repairs are defined as an unsuccessful repair coming back for the same reason)

# FLEET SERVICES

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## Benchmark Comparisons for Fiscal Year 2009-10

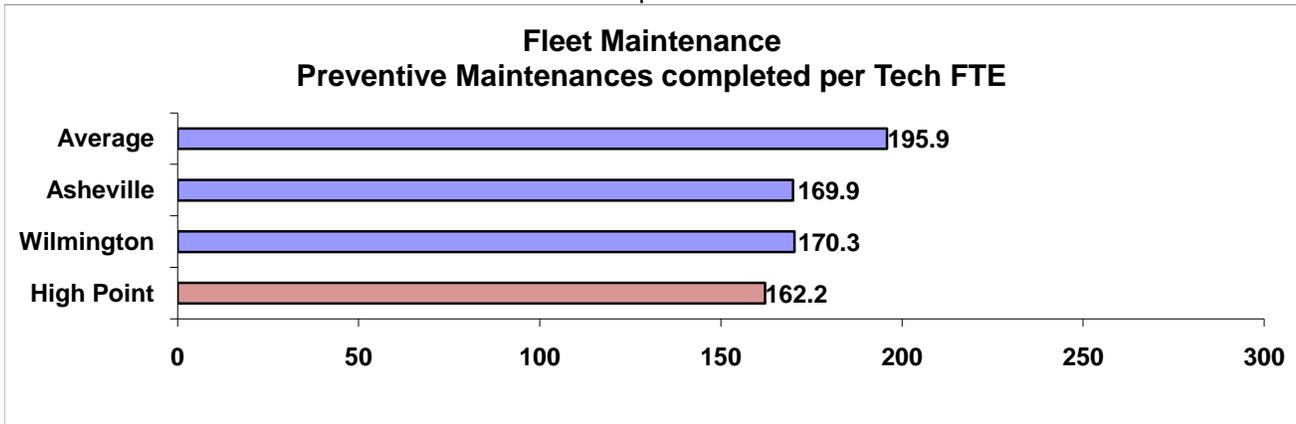
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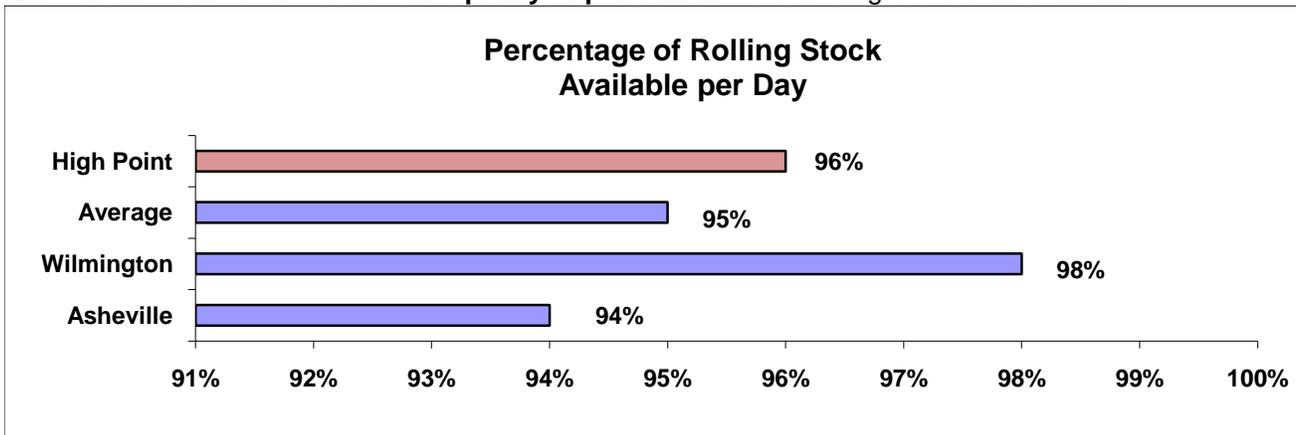
Beginning in fiscal year 2000-01, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Fleet Maintenance was added to the study beginning in 2001-02. In fiscal year 2010-2011 data was collected for the previous fiscal year 2009-2010. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fleet Maintenance are indicated. For comparison, group averages and two cities with similar populations have been shown.

### Key Performance Measures

**Workload Measures** indicate the amount of work performed or amount of services received.



**Effectiveness Measures** relate the quality of performance or the degree of achievement.



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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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- One full-time **Fleet Maintenance Technician** has been eliminated for the fiscal year 2011-12.
- Fuel budgeted for FY2011-12 includes 400,000 gallons of diesel and 600,000 unleaded or roughly 1.0M gallons total. We estimate paying an average of \$2.75 for diesel and \$2.50 for unleaded. A fuel contingency is included to cover an average price increase up to \$3.09/per gallon.



# ECONOMIC DEVELOPMENT

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Economic Development</b>	<b>111512</b>	812,157	720,000	50,000	781,500	<b>781,500</b>
Full-time Positions		0	0	0	0	<b>0</b>

The Economic Development Fund is used at the City Council's direction to provide for possible incentives for economic development within the City of High Point.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures</b>					
Contractual Services	-	720,000	50,000	-	-
Operating Capital	812,157	-	-	781,500	<b>781,500</b>
Total	812,157	720,000	50,000	781,500	<b>781,500</b>
<b>Revenues:</b>					
Fund Balance	-	245,000	-	306,500	<b>306,500</b>
Other Revenues	16,204	-	5,600	-	-
Transfer-Other Funds	1,300,000	475,000	475,000	475,000	<b>475,000</b>
Total Economic Development Fund	1,316,204	720,000	480,600	781,500	<b>781,500</b>
<b>Staffing Summary:</b>					
Full-time positions	0	0	0	0	<b>0</b>
Part-time positions	0	0	0	0	<b>0</b>

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

# MARKET AUTHORITY

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Market Authority</b>	<b>125514</b>	2,803,221	2,775,000	2,831,472	2,775,000	<b>2,775,000</b>
Full-time Positions		0	0	0	0	<b>0</b>

The Market Authority Fund is a public-private partnership sponsor of the International Home Furnishings Market to develop strategies and priorities to address transportation, parking, hospitality, promotion and other improvements for the annual spring and fall markets.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Market Authority Disbursements	2,803,221	2,775,000	2,831,472	2,775,000	<b>2,775,000</b>
Total	2,803,221	2,775,000	2,831,472	2,775,000	<b>2,775,000</b>
<b>Revenues:</b>					
Operating Receipts					
Room Occupancy Tax	295,990	275,000	278,703	275,000	<b>275,000</b>
Business License Tax	1,507,231	1,500,000	1,552,769	1,500,000	<b>1,500,000</b>
Transfer From Other Funds					
General Fund	240,000	240,000	240,000	240,000	<b>240,000</b>
Water & Sewer	50,000	50,000	50,000	50,000	<b>50,000</b>
Electric	710,000	710,000	710,000	710,000	<b>710,000</b>
Total Market Authority	2,803,221	2,775,000	2,831,472	2,775,000	<b>2,775,000</b>

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

# SPECIAL GRANTS FUND

## DEPARTMENT SUMMARY

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Grants Pending</b>	<b>301999</b>	3,954,465	4,640,749	2,887,775	2,920,538	<b>2,920,538</b>
Full-time Positions		2	2	2	2	2

The Special Grants Fund accounts for the receipt and disbursement of all grants, including Federal, State and Local grants or entitlements but excluding the Community Development Block Grant. The budget appropriation represents that portion of existing grants which were not fully expended in the prior fiscal year and which will be reestablished in the current year and also allowance for grants that will be received during the current year.

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures:</b>					
Personnel Services	224,159	-	122,344	-	-
Operating Expenses	2,955,723	4,607,842	2,352,355	2,872,815	<b>2,872,815</b>
Interfund Reimbursement.	32,907	32,907	47,723	47,723	<b>47,723</b>
Total Operating	3,212,789	4,640,749	2,522,422	2,920,538	<b>2,920,538</b>
Capital Outlay	741,676	-	365,353	-	-
Contingency	-	-	-	-	-
Total	3,954,465	4,640,749	2,887,775	2,920,538	<b>2,920,538</b>
<b>Revenues:</b>					
Intergovernmental Revenue	3,909,620	4,424,464	2,883,732	2,816,866	<b>2,816,866</b>
Reimbursements, Transfers	202,181	216,285	-	103,672	<b>103,672</b>
Miscellaneous Revenues	11,358	-	4,043	-	-
Total Special Grants Fund	4,123,159	4,640,749	2,887,775	2,920,538	<b>2,920,538</b>

## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The reduction of \$1,720,211 below FY10-11 Adopted in this Fund is due to the one-time ARRA funding not continuing in FY11-12.

# COMMUNITY DEVELOPMENT FUND

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The Community Development Fund is used to account for the receipt and program disbursement of the Community Development Block Grant Program.

## REVENUE & EXPENSE SUMMARY

	ORIGINAL FY 2010-11 BUDGET	ADOPTED FY 2011-12 BUDGET	CHANGE	% BUDGET INC./DEC.)
<b>REVENUE</b>				
CDBG Entitlement (HUD)	996,750	842,723	(154,027)	-15%
Home Program (HUD)	565,136	505,200	(59,936)	-11%
Neighborhood Stabilization Program	-	409,000	409,000	100%
NCDENR Lead Program	-	209,739	209,739	100%
HUD Section 108 Loan Proceeds	3,907,935	-	(3,907,935)	-100%
NCHFA	-	37,500	37,500	100%
HOME Local Match	124,590	124,950	360	0%
<b>Total</b>	<b>5,594,411</b>	<b>2,129,112</b>	<b>(3,465,299)</b>	<b>-61.9%</b>
<b>EXPENSE</b>				
Affordable Housing	1,196,539	1,734,174	537,635	44.9%
General Program Admin. (CDBG & HOME)	250,864	214,065	(36,799)	-14.7%
Community & Neighborhood Development	239,073	180,873	(58,200)	-24.3%
Small Business Loan Pool	3,907,935	-	(3,907,935)	0.0%
<b>Total</b>	<b>5,594,411</b>	<b>2,129,112</b>	<b>(3,465,299)</b>	<b>-61.9%</b>

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## BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

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The **\$3,465,299 reduction** in this fund is due to the Small Business Loan funding not renewing in the FY2011-2012 budget.

# COMMUNITY DEVELOPMENT FUND

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Listed below is the Community Development & Housing Federal Funds Annual Budget for the 2011-12 fiscal year:

## 2011-2012 COMMUNITY DEVELOPMENT & HOUSING FEDERAL FUNDS ANNUAL BUDGET

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### EXPENDITURES

Affordable Housing	1,734,174
General Program Administration (CDBG & HOME)	214,065
Community & Neighborhood Development	180,873
<b>Expenditures Total</b>	<b>2,129,112</b>

### SOURCES OF FUNDS

#### Federal Grant

CDBG (includes program income)	842,723
HOME (includes program income)	505,200
HOME Local Match	124,950
NCHFA	37,500
NCDENR	209,739
Neighborhood Stabilization Program Income	409,000
<b>Sources of Funds Total</b>	<b>2,129,112</b>

# MASS TRANSIT

## DEPARTMENT SUMMARY

The Public Transportation division is responsible for providing safe, reliable transportation at a fair cost to all the citizens of High Point through the fixed route Hi Tran and door-to-door demand responsive Dial-a-Lift systems.

	Accounting Unit #	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Mass Tran. Operating</b>	<b>641621</b>	2,074,087	2,440,140	2,298,387	2,499,951	<b>2,499,951</b>
Full-time Positions		33	35	35	35	<b>35</b>
Part-time Positions		5	5	5	5	<b>5</b>
<b>Transit Grants Pending</b>	<b>641622</b>	760,317	1,174,112	568,832	600,625	<b>600,625</b>
<b>Transit-Dial-a-Lift</b>	<b>641623</b>	232,985	275,195	218,804	219,267	<b>219,267</b>

## BUDGET SUMMARY

	2009-10 Actual	2010-11 Budget	2010-11 Estimated	2011-12 Proposed	2011-12 Adopted
<b>Expenditures</b>					
Personnel	1,614,869	1,784,090	1,712,274	1,813,086	<b>1,813,086</b>
Operating Expense	1,071,180	1,292,313	1,336,843	1,485,432	<b>1,485,432</b>
Capital Outlay	864,360	811,906	35,581	20,000	<b>20,000</b>
Others	1,138	1,138	1,325	1,325	<b>1,325</b>
Total	3,551,547	3,889,447	3,086,023	3,319,843	<b>3,319,843</b>
Capital Projects	-	-	-	-	-
Total	3,551,547	3,889,447	3,086,023	3,319,843	<b>3,319,843</b>
<b>Revenues:</b>					
Fund Balance	-	-	-	-	-
Operating Receipts	1,965,184	2,088,058	1,864,308	2,085,706	<b>2,085,706</b>
Intergovernmental Revenue	871,425	970,421	696,037	545,320	<b>545,320</b>
Miscellaneous & Other Revenue	36,844	-	-	-	-
Vehicle User Fee	-	340,000	340,000	340,000	<b>340,000</b>
Transfer from General Fund	687,994	490,968	233,559	348,817	<b>348,817</b>
Total Mass Transit Fund	3,561,447	3,889,447	3,133,904	3,319,843	<b>3,319,843</b>

## Staffing Summary:

Full-time Positions	33	33	35	35	<b>35</b>
Part-time Positions	5	5	5	5	<b>5</b>

## Performance Goals and Objectives

### Goals:

- Transport 1,000,000 passenger trips per year.
- Provide service with zero preventable accidents.
- Cover as much cost as possible through passenger fares.
- Efficiently transport trips with available resources.
- Provide reliable on time service.

# MASS TRANSIT

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**Objectives:**

Increase ridership on fixed route service by 3% each year.

Achieve an accident rate that is less than .2 preventable accidents per 100,000 miles.

Recover 30% of expenses from passenger fares.

Transport at least 3 trips per revenue hour.

Have an on-time percentage of at least 90%.

**Key Performance Measures**

	<b>Actual FY 09-10</b>	<b>Actual thru FY10-11</b>	<b>Projected FY 11-12</b>
<b><u>Workload:</u></b>			
# of passenger trips	779,083	835,706	785,482
Service miles	400,620	464,665	410,000
<b><u>Effectiveness:</u></b>			
Preventable accident rate	1.25	0.65	0.75
<b><u>Efficiency:</u></b>			
Fare recovery ratio	24%	26%	30%

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**BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES**

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## *Five-Year Capital Improvement Program*

### **Capital Project Definition**

The **Capital Improvement Program (CIP)**, is a prioritized, multi-year plan for major capital expenditures, such as the construction, reconstruction, renovation or replacement of a public building, facility or major equipment item; the purchase of land, buildings or facilities for a public purpose; studies and surveys leading to such physical improvements or any combination of the above. By providing a planned schedule of public improvements, the program outlines present and future needs and intentions. A capital improvement project should have a cost greater than \$15,000 and a useful life of at least 10 years.

### **Capital Process Description**

The City of High Point's capital improvement program is the result of a detailed financial planning process used by City leaders to establish funding priorities of major capital projects. The purpose is to address the City's immediate and long-term capital needs in a conscious effort to best provide services and facilities to the citizens of High Point.

To accomplish this, the **CIP** process consists of a three-phase mechanism. In the fall of each year, department heads submit a five-year capital plan to the Budget Office for consideration. This requires substantial planning at the department level to identify projects that are deemed necessary to respond to public needs.

A vital segment of the proposal includes a **project financial form** which projects cost estimates as well as the **revenue sources** for the project. Submission of the project's financial information is a fundamental component in coordinating the available resources to fund the project.

The **second phase** of the CIP process includes review of each proposal by the Budget Office. Factors analyzed include:

- The **priority of the project** as defined by City leaders, or formal Council policy
- **Feasible funding** sources in relation to the projected timetable
- **Impact** the project will have **on the operating budget and service levels**

The projects are evaluated according to the following criteria:

- Risk to Public Safety or Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services, Facilities
- Protection and Conservation of Resources
- New or Substantially Expanded Facility
- Prior Commitment by City Council or Manager

The budget staff compiles a priority list as they relate to the City's overall mission of **"...creating the single most livable, safe and prosperous community in America."** This list of proposed projects is presented to the management team.

The **final phase** consists of compiling the **five-year Capital Improvement Program** for consideration by the City Council as part of the budget review and adoption process. Recognizing that needs and priorities vary from year-to-year, only the **first fiscal year** of the five-year program is considered for adoption. The subsequent four years are used for strategic financial planning purposes.

### **Capital Improvement Funding**

Funding for the capital improvement program varies by fund. In the **General Capital Projects Fund** the majority of the funding comes by transfer from the General Fund.

In the utility funds (Water, Sewer, Electric, Landfill, and Storm Water Funds), capital projects are included within the fund instead of being in a separate fund as is the case with the general capital projects. These utility fund projects are normally funded from operating revenues generated by each fund.

Projects that authorize the construction or acquisition of major capital and are identified to be in effect for the life of the project extending more than one fiscal year are adopted in **Capital Project Ordinance Funds**. Bonds, state and federal grants, or some combination of all normally fund these projects. The uniqueness of these funds is that they do not require re-appropriation each fiscal year and are not part of the regular budget but are adopted separately.

## Capital Projects - Operating Budget Impact

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The total cost of a capital improvement project has to consider the long-term effect on the City's operating budget. The operating budget must cover the cost of financing, maintaining and/or operating and staffing new facilities that are built. Certain types of projects such as water/sewer system upgrades and meter change outs provide operational savings, although the exact dollars may not be quantified or recognized immediately.

### **Debt Service**

The major operating budget impact is the City's annual debt service payments. The operating budget includes funds for interest expense and principal payments on all bonded debt. Long-term borrowing is one of the principal methods used by the City for financing major capital investments in the City's infrastructure. The 2010-2011 Annual Budget includes \$29,317,146 for debt service representing a 3.2% increase over 2010-2011. The increase in debt service costs is directly associated with the debt for rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and infrastructure.

The immediate impact on general fund revenues includes \$10,926,455 for General Fund debt service principal and interest. This is a 2.3% decline below last year debt service of \$11,184,919. It includes funding for debt service on the general obligation bonds approved by voters November 2004, the funds to finance the \$4,500,000 in two-thirds bonds approved in 2007-2008, as well as the 2010 authorized issuance of \$5,615,000 in two-thirds general obligation bonds.

Subsequent budgets for capital projects are projected to reflect increased debt service costs through FY2014-2015. Those projects are described below and include the projected operating budget impact.

### **Parks and Recreation**

The City is close to completing the remaining 2004 voter-approved bond projects which included the construction of two new recreation centers totaling \$4.0 million. The 2011-12 budget continues the annual impact for the new Allen Jay Recreation Center (south) which opened August 2008 at \$260,400 annually. The Deep River Recreation Center (north) serves north High Point and officially opened June 2009. Two full-time and three part-time positions and operating expenses are included with an annual expense of \$277,600. This is an

estimated \$538,000 annual operating budget impact for both centers.

The FY2011-12 budget includes the 2010 authorized issuance of \$5,615,000 in two-thirds general obligation bonds to finance \$1.2M in athletic complex, \$2.0M for the completion of the athletic complex master plan, campground improvements, replacement of the City Lake dock/pier and various other Parks & Recreation projects. Also included is \$2.4M in road, utility and streetscape improvements. This budget continues the 2008 \$2.0M financing in two-thirds general obligation bonds for the construction of five soccer fields, construction of the Police Firing Range Utility Improvements and construction of a Miracle Field. The Miracle Field was completed September 2009. The operating budget impact for these three projects includes the expense for additional staff, equipment, supplies and maintenance for these projects as well as other new soccer fields, Montlieu Park and the Kivett Drive Gateway is estimated to be approximately \$75,000 - \$100,000 annually. The City will retire \$8.7M in existing general obligation bonds this year; thereby, giving us the opportunity to issue up to \$5.8M in additional two-thirds bonds.

### **Library Expansion/Renovation - \$6.0 million**

Construction of the library's \$6.0M addition was started April 2008 and completed December 2010. It provides for a 19,000 square foot expansion, renovating 12,380 square feet in existing space, and provides additional parking. The relocation of existing services and collections enables the Library to use existing staff more efficiently. With the completion, additional personnel are needed as new services and programs are established. This project is expected to add approximately \$175,000 annually to the Library's budget. The additional 20,000 gross square feet translates into an increase of 25% in power and gas expenses or a \$45,000 annual increase.

### **Firefighting & Prevention Facilities - \$6.5M -**

\$6.5M was used to purchase land, construct and furnish two new stations. Relocating Station #4 at Fisher Avenue to Old Winston Road was completed September 2009. This facility also houses the department's mechanics shop which was located at the Headquarters building. Station #3 on Chestnut Drive and opened June 2008. The energy efficient safeguards included during construction minimized any additional utility costs. Existing staff and equipment was transferred to these stations upon completion; therefore, no additional operating budget impact is anticipated through the next several years.

## **Capital Projects - Operating Budget Impact (continued)**

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### **Transportation Projects**

November 2, 2004 voters approved \$34.5M for providing streets and sidewalks, including paving, grading, resurfacing and widening streets and constructing sidewalks, curbs and gutters, culverts and drains. Various projects have been completed. The resulting debt payments, included in the \$10,926,455 for General Fund debt service principal and interest, are supported by property taxes dedicated to the General Obligation Bonds. All work should be finished during FY2012.

### **Information Services**

The radio system project upgraded the City's 800 MHz trunked radio system from a single site to a multiple site with a 12-channel simulcast system, to allow radio coverage to extend to the current annexation agreement boundaries as well as provide radio communication coverage to future annexed areas. All expenditures for construction, and installation were included in the capital budget and funded through a lease-purchase agreement.

### **Radio System Operating Budget Impact:**

Completion Date: July 2005  
Impact thru FY13-14 - \$ 1,100,000 annually

### **ERP Financial Management System**

The new \$2.1 million ERP Financial Management System (Lawson) implementation applications included General Ledger, Financial Reporting, Accounts Payable, Purchasing, Warehouse and Inventory Management, Fixed Assets, Miscellaneous Receivables and Collections, Privilege Licenses, Grant and Project Accounting.

This project greatly enhances the functionality and capability of the financial system citywide. Phase 1 – Financials came on line July 1, 2006. The Payroll and Human Resources application was implemented January 2008. We have experienced several upgrades and future upgrades may be required every four years estimated to cost \$250,000 each implementation.

A budget preparation application with Fletcher & Fletcher Budgeting Innovations was approved in the FY08-09 budget and was implemented October 2008 at a cost of \$100,000 with an annual maintenance cost of approximately \$15,000 in the operating budget each year.

Future projects include the installation of an integrated Planning & Development software system for a total project cost of \$1.5 million. This project will connect & streamline the planning, development review, plan review, permitting, inspection and code enforcement processes.

Other needs and complimentary software and services have been identified and will be acquired as needed. The impact on the operating budget will be the annual support maintenance, training and upgrades required. This added expense is projected to be \$150,000 - \$200,000 annually.

### **Water and Sewer**

The impact on the Water/Sewer FY2011-2012 operating budget includes \$16,794,173 for debt service. This is an increase of \$1,069,302 or 6.8% over 2010-2011 which is directly associated with the \$22.3 million revenue bonds sold during June 2010 linked to six major projects including the new and upgraded Westside Wastewater Treatment Facility; with another \$18.5 million pending and summarized in the FY11-12 budget; also the \$13.1 million bond issued in May 2008; the \$40.1 million revenue bond sale in November 2004 associated with financing the new and expanded Eastside Wastewater Treatment Facility; and repayment of the City's share of the \$15.0 million state revolving loan for the new Eastside Effluent Discharge System.

The Westside Treatment Plant upgrade is under construction. Phase 1 came on line Fall of 2009, increasing treatment capacity from 6 mg/day to 9 mg/day. Projected annual impact is the continuing salaries of 5 wastewater treatment plant operators of approximately \$94,000 annually. Also anticipated are incremental increases in chemicals and utilities as the number of gallons treated increase. A measurable operating impact will be available for comparison when a history for the added capacity is established.

### **Other Infrastructure Projects – Funded with Revenue Bonds**

Over the next five years, the City projects financing and completing an estimated \$150,000,000 in remaining major water and wastewater bond investments. These projects continue the ongoing revenue bond commitment

## **Capital Projects - Operating Budget Impact (continued),**

necessary to finance and rebuild deteriorated portions of the City's water, wastewater and related infrastructure as well as expand the facilities capacity to accommodate growth. The resulting debt payments included in the \$16,794,173 mentioned earlier, are supported through revenues generated by Water and Sewer operations.

### **Pay-As-You-Go Financing**

In an effort to minimize the impact of issuing debt, the City maintains a commitment to an annual pay-as-we-go capital financing program.

### **Johnson Street/Sandy Ridge Rd Widening -**

No increase in operating costs is anticipated. This project widens an existing heavily traveled street to a four or six-lane divided roadway from Skeet Club to Interstate 40. This is to help improve safety and capacity of the existing roadway, provide for continued growth, provide additional access to the Airport and I-40 and to reduce congestion on a major corridor. Scheduled completion is December 2013.

### **Water/Sewer System Improvements and Replacing Obsolete Lines Projects –**

The 2011-2012 Water and Sewer Fund continues the City's commitment for \$2.0M a year to replace obsolete and deteriorated water and sewer lines. No increase in operating cost is anticipated. Savings will be in the reduction of water losses and sewer spills due to line breaks, personnel costs needed for overtime hours required to fix breaks and materials needed to repair breaks.

**Automated Electric Meter Reading** - Installation of electric radio transmitters and electric meters to allow ride-by meter reading. Anticipate improved meter reading efficiency, reduction in the need for additional staff as the number of customers grows and reduction in loss time due to inclement weather. Due to the inconsistent installation of meters in any concentrated area, expected productivity savings are anticipated but have not been realized at this time.

### **Overhead Circuit Improvements, Generator Relocation, & Downtown Underground Projects**

- A positive impact to the operating budget by these projects will be reflected through improved reliability for the City's electric system. Also, a reduction of service interruptions is expected. Converting from overhead to underground construction also lowers maintenance costs, (i.e. tree trimming) promotes development and provides capacity for electric system load growth.

**City of High Point**  
**Recommended Capital Improvement Program Summary**  
**Fiscal Year 2012-2016**

The capital budget summary **shown below of \$82,241,952 is the first year** of a five-year capital improvement program which is reviewed and updated annually to meet the capital needs of the community. The proposed 2012-2016 Capital Improvements Program (CIP) totals \$621,736,864. This is a \$(52,391,021) decrease or (7.8)% less than the 2010-2011 CIP total of \$674,127,885. The decrease is mainly due to the planned revenue bond projects being pushed out into future years and current projections coming in less than previously submitted.

Infrastructure improvements remains a top priority of the City's long term capital planning, as the City of High Point prepares for the present and future challenges of water quality and availability of safe waste disposal.

**Expenditure By Program**

**Funding Sources**

<b><u>Infrastructure</u></b>	<b><u>Budget Year 2011-12</u></b>	<b><u>Infrastructure - Funding</u></b>	<b><u>Budget Year 2011-2012</u></b>
Transportation	\$ 51,994,952	State/Federal Agency	\$ 51,782,452
Utilities - Water/Sewer	21,287,000	Revenue Bonds - Water & Sewer	18,500,000
Utilities - Electric	4,525,000	Electric Revenue	4,525,000
		Water/Sewer Revenue	2,787,000
		General Government	212,500
	<b><u>\$ 77,806,952</u></b>		<b><u>\$ 77,806,952</u></b>
<b><u>Other</u></b>		<b><u>Other - Funding</u></b>	
Parks & Rec - Rec. & Culture	\$ 2,075,000	GO Bonds/Two-Thirds	\$ 2,000,000
Public Safety	1,375,000	General Government	1,495,000
Public Services - Infrastructure	900,000	Landfill Revenue	550,000
Planning - Neighborhoods	85,000	Stormwater Revenue	350,000
		Local Agencies	40,000
	<b><u>\$ 4,435,000</u></b>		<b><u>\$ 4,435,000</u></b>
<b>Total FY 2011-2012</b>	<b><u><u>\$ 82,241,952</u></u></b>	<b>Total FY 2011-2012</b>	<b><u><u>\$ 82,241,952</u></u></b>



# CAPITAL PROJECT ORDINANCES

Capital project ordinances authorize the construction or acquisition of major capital and continue in effect for the life of the project that extends over more than one fiscal year and do not require re-appropriation each fiscal year.

The information presented below represents the status of our currently authorized capital project ordinances as of March 31, 2011.

## Statement of Financial Activity From Inception to March 31, 2011

Project	Budget	Expense	Unexpended Balance
<b><u>GO Bond Projects - General</u></b>			
West Hartley Drive Ext.	\$ 6,500,000	\$ 2,087,358	\$ 4,412,642
Old Winston Road Widening	6,400,000	5,445,034	954,966
Lindsay Street Widening	6,005,000	247,259	5,757,741
Intersection Improvements '04	1,972,605	1,024,414	948,191
Fire Facilities Renov & Improvs - Logistics	1,652,864	1,581,324	71,540
Park Land Acquisition	1,500,000	1,188,779	311,221
	<b><u>26,556,189</u></b>	<b><u>14,009,379</u></b>	<b><u>12,546,810</u></b>
<b><u>GO Bond Projects - Stormwater</u></b>			
Stormwater - Ray Street	5,911,254	707,286	5,203,968
Stormwater - Jacobs Place 1,2 & 3	2,862,162	2,453,569	408,593
Stormwater - Hamilton/Montlieu	2,329,004	57,759	2,271,245
	<b><u>11,102,420</u></b>	<b><u>3,218,614</u></b>	<b><u>7,883,806</u></b>
<b><u>ARRA 2009 General Capital</u></b>			
Burton Ave Widening & Intersection Improv	450,000	295,835	154,165
Clinard Farm Rd Intersection Improv	150,000	44,900	105,100
	<b><u>600,000</u></b>	<b><u>340,735</u></b>	<b><u>259,265</u></b>
<b><u>Two-Third Bond Projects</u></b>			
Transportation 2/3 Bond 2010	2,415,000	-	2,415,000
Parks & Rec 2/3 Bond	2,000,000	-	2,000,000
Athletic Complex 2/3 Improvs - 2010	1,200,000	95,387	1,104,613
Firing Range Improvements	500,000	394,310	105,690
Washington Terrace Pool Improvements	498,385	427,396	70,989
Heron Drive Improv (Economic Development)	105,000	-	105,000
	<b><u>6,718,385</u></b>	<b><u>917,093</u></b>	<b><u>5,801,292</u></b>

# CAPITAL PROJECT ORDINANCES (continued)

From Inception to March 31, 2011

Project	Total Planned	Budget	Expense	Unexpended Balance
<b><u>Water/Sewer GO &amp; Revenue Bond Projects</u></b>				
Westside WWTP Upgrade	\$ 56,000,000	\$ 26,080,277	\$ 25,740,681	\$ 339,596
NW Development Sewer Future 3	5,839,000	5,093,395	3,776,395	1,317,000
Incinerator Rehab	5,300,000	240,000	-	240,000
Kearns Loop Rehab	4,500,000	4,499,753	45,400	4,454,353
NW Water Sys Imp Ph 1&2	3,261,750	2,231,094	557,514	1,673,580
City Lake Water Pump	2,230,000	2,230,000	1,672,249	557,751
Relocate Utilities Kivett 16"	1,499,727	1,499,727	1,143,772	355,955
NW Sewer Sys Future Phase 1&2	1,442,000	1,390,156	124,697	1,265,459
Hartley Utilities	850,000	850,000	-	850,000
Lindsay Utilities	800,000	500,000	-	500,000
Ward Plant High Service - VFD	619,098	619,098	-	619,098
Corporation Lift Station	505,000	505,000	53,250	451,750
Tanglewood Lift Station	425,459	425,459	-	425,459
Tarrant Rd 12" Water	200,000	200,000	77,828	122,173
Randleman 311 Main Design	175,000	172,545	73,600	98,945
	<u>96,343,035</u>	<u>59,232,505</u>	<u>45,698,300</u>	<u>13,534,206</u>

# COMPLETED CAPITAL PROJECTS - FY2011

The information below is shown to list capital projects completed during fiscal year 2010-2011.

	Total Project Budget	Amendments & Expenditures
<b>Systems Project Administration</b>		
<i>PAYG Projects</i>		
Enterprise Resource Project - LAZ	\$ 201,425	\$ 201,422
<b>Library</b>		
<b>Bond</b> Library Renovation/Roofing/Piping	6,160,000	6,156,400
<b>PAYG</b> Reading Connection	38,000	38,500
<b>Library Projects Completed</b>	<b>6,198,000</b>	<b>6,194,900</b>
<b>Maintenance Facilities</b>		
PEC Roof Replacement & PD HVAC	<b>398,920</b>	<b>316,401</b>
<b>Parks &amp; Recreation</b>		
<i>Bond Projects</i>		
School Park Rd Imprv - 2008	2,000,000	1,882,317
Recreation Center, South	1,993,349	1,993,349
Recreation Center, North	1,825,153	1,825,153
Parks Development	1,000,000	1,000,000
Washington Terrace Park	766,466	766,466
Phillips Soccer Complex	678,080	678,080
Miracle Field	500,000	538,556
Harvell Southside Improvs	247,358	247,358
Armstrong Park Improvs	202,157	202,157
<b>P&amp;R Bond Projects Completed</b>	<b>9,212,563</b>	<b>9,133,436</b>
<b>Transportation</b>		
<i>Bond Projects</i>		
Piedmont Parkway Extension	6,277,738	6,277,738
Oakview Widening	4,000,000	4,048,095
Kivett Gateway - LEV	3,250,000	2,681,666
Penny Premier	1,650,177	1,573,431
	<b>15,177,915</b>	<b>14,580,930</b>
<i>PAYG Projects</i>		
High Ave Improvements - LDD	9,600	9,600
<i>ARRA Projects</i>		
Deep River & Eastchester (ARRA & Bond \$)	4,800,000	2,054,807
NCDOT Railroad Agree-RR Crossing	577,931	592,585
	<b>5,377,931</b>	<b>2,647,392</b>
<b>Transportation Projects Completed</b>	<b>20,565,446</b>	<b>17,237,922</b>

# COMPLETED CAPITAL PROJECTS - FY2011

The information below is shown to list capital projects completed during fiscal year 2010-2011.

	<u>Total Project Budget</u>	<u>Amendments &amp; Expenditures</u>
<b>Water/Sewer Capital</b>		
<i><b>Bond Projects</b></i>		
Deep River Section	6,008,584	5,010,923
Kool Pool Section 1	4,994,709	4,995,366
Randleman Mains Phase 1	4,308,067	4,310,520
Kindergarden Section	4,063,417	2,527,308
NW Sewer System Improvements	3,571,395	3,571,395
1MG Water Tank at Ward	3,300,000	3,004,394
City Lake Raw Wtr	2,775,696	2,169,099
Deep River Section	2,750,000	1,600,189
Ward Plant	2,230,000	1,672,249
08 Incinerator Heater	600,000	574,000
Ward Chloramines Conversion	575,000	649,343
Harvey Rd 16" Water Main	375,000	331,360
DR Outfall Surveying Services	98,000	89,500
NW Water Sys Imp Phase 2	80,000	80,000
	<b>34,001,868</b>	<b>28,861,443</b>
<i><b>PayAsYouGo Projects</b></i>		
WS-0137 Dam Restoration	1,249,837	1,097,470
WS-0142 Lift Station Consolidation	761,705	693,021
WS-0151 Fiber Optic SCADA	165,715	29,934
WS SS (WS-0124) Improvs.	6,000,000	520,841
Water System ICON	150,000	46,268
WS-0220 Ward WTP Electric Dist	100,000	45,029
	<b>8,427,257</b>	<b>2,432,563</b>
<b>Water/Sewer Projects Completed</b>	<b>42,429,125</b>	<b>31,294,006</b>
<b>Electric Capital</b>		
<i><b>PayAsYouGo Projects</b></i>		
Commerce Substation Improvs.	700,000	648,065
Oakview Rd Widening-MIX	300,000	110,908
Police Dept. Generator	155,000	141,206
McCaslin Substation Upgrade/Refurbish	115,000	83,917
<b>Electric Capital Projects Completed</b>	<b>1,270,000</b>	<b>984,095</b>

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>General Capital Projects Fund</b>								
<b>401-General Government</b>								
CIP-00004	Core City Plan Implentation Projects	\$0	\$0	\$0	\$0	\$120,000	\$120,000	\$240,000
CIP-00007	High Point Dog Park	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
CIP-00009	Leaf/Litter Collection Machine	\$0	\$0	\$160,000	\$160,000	\$0	\$0	\$320,000
CIP-00012	Traffic Infrastructure Inventory	\$0	\$0	\$75,000	\$75,000	\$50,000	\$0	\$200,000
CIP-00017	Railroad Crossings	\$0	\$0	\$30,000	\$30,000	0	\$30,000	\$90,000
CIP-00018	Downtown Improve. "Streetscape"	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
CIP-00022	Sub-Standard Streets Maintenance	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00023	Environmental Services Equip. Shed	\$0	\$0	\$260,000	\$0	\$0	\$0	\$260,000
CIP-00031	Tour Boat Repl.	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$450,000
CIP-00037	Council Chamber Renovations/Improv	\$0	\$0	\$0	\$0	\$0	\$337,380	\$337,380
CIP-00039	Construction of Sidewalks (city streets)	\$0	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00040	NCDOT Transportation Projects Local	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$300,000
CIP-00046	Merry-Go-Round Replacement	\$0	\$0	\$265,000	\$0	\$0	\$0	\$265,000
CIP-00047	Playground & Equipment	\$0	\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00048	Park Imp/Greenways	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00051	Park Imp/Shelters	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	Gallimore Dairy Rd Widening (Sidewalks)	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
CIP-00054	Youth Athletic Facilities	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
CIP-00055	Park Impr/Outdoor Courts	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$600,000
CIP-00056	Golf Course Imp/Greens Restoration	\$0	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000
CIP-00062	Golf Cour Imp- Wash Pit	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000
CIP-00063	Park Imp/Parking Lots	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00084	Motorization - Overstage Electrics/Rigging	\$0	\$0	0	0	0	\$291,000	\$291,000
CIP-00088	Skateboard Park	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00089	Land Development & Inspection System	\$0	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
CIP-00090	Youth Ath Fac./Track Resurface	\$0	\$0	\$0	\$0	\$75,000	\$0	\$75,000
CIP-00091	GIS Base Mapping Program	\$0	\$45,000	\$45,000	\$45,000	\$40,000	\$40,000	\$215,000
CIP-00123	Feasib. Study, Gallimore Dairy Road	\$0	\$0	\$0	\$0	\$150,000	\$0	\$150,000
CIP-00126	Interchange Modification Feasib. Study	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$1,300,000	\$162,500	\$162,500	\$0	\$128,250	\$128,250	\$1,881,500
CIP-00143	Skeet Club Road Widening	\$0	\$0	\$0	\$125,000	\$125,000	\$175,000	\$425,000
CIP-00148	Building Improvements (P&R)	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00162	High Point Greenway	\$0	\$0	\$50,000	\$50,000	\$50,000	\$0	\$150,000
CIP-00198	Feasibility Study, South Main Street	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
CIP-00200	Roadway Improvements, Fairfield Road	\$0	\$0	\$0	\$0	\$125,000	\$100,000	\$225,000
CIP-00202	Imaging Application	\$0	\$0	\$300,000	\$100,000	\$0	\$0	\$400,000
CIP-00206	Security System Enhancement	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00217	RFID for Library Materials	\$0	\$0	\$0	\$0	\$329,040	\$0	\$329,040
CIP-00294	Kivett/English conversion Design	\$0	\$0	\$0	\$0	\$300,000	\$0	\$300,000
CIP-00296	Green/Russell Conversion Design	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
CIP-00332	Traffic Signal System Upgrades	\$0	\$0	\$0	\$0	\$50,000	\$0	\$50,000
CIP-00822	Model Farm Bridge Replacement	\$274,000	\$0	\$0	\$0	\$0	\$0	\$274,000
CIP-00829	Centennial Bridge (Decking)	\$132,000	\$0	\$0	\$0	\$0	\$0	\$132,000
CIP-00836	Piedmont Parkway Road Replacement	\$121,000	\$0	\$0	\$0	\$0	\$0	\$121,000
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$0	\$280,000	\$0	\$0	\$280,000
CIP-01006	North main traffic study	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$200,000
CIP-02179	Brine Production Building	\$0	\$0	\$0	\$82,500	\$0	\$0	\$82,500
CIP-03140	Customer Self Service Information and	\$0	\$0	\$0	\$30,000	\$0	\$0	\$30,000
CIP-03228	Children's Outdoor Learning Area	\$0	\$0	\$0	\$0	\$40,000	\$0	\$40,000
<b>General Government</b>		<b>\$1,827,000</b>	<b>\$332,500</b>	<b>\$3,287,500</b>	<b>\$3,292,500</b>	<b>\$3,597,290</b>	<b>\$3,586,630</b>	<b>\$15,923,420</b>
<b>GO Bonds/Two-Thirds</b>								
CIP-00030	Park Impr/City Lake Dock & Pier Repl.	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
CIP-00057	Bldg Imp/Restrooms (Camp Ann)	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000
CIP-00087	Campground Improvements	\$0	\$480,000	\$0	\$0	\$0	\$0	\$480,000
CIP-00204	Westchester Park	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00215	Park Imp/Washington Terrace Storage	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00297	Athletic Complex Track Field Improvs.	\$0	\$645,000	\$0	\$0	\$0	\$0	\$645,000
CIP-00301	Athletic Complex Parking Lot	\$1,200,000	\$100,000	\$0	\$0	\$0	\$0	\$1,300,000
<b>GO Bonds/Two-Thirds</b>		<b>\$1,200,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,200,000</b>
<b>GO Bonds/UnAuthorized</b>								
CIP-00025	Fire Dept. Burn Bldg	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000
CIP-00029	Dillion Rd Park Development	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
CIP-00034	Oak Hollow Golf Course Renovation	\$0	\$0	\$0	\$0	\$0	\$2,750,000	\$2,750,000
CIP-00039	Construction of Sidewalks (city streets)	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$750,000
CIP-00041	Triangle Lake Rd Widening	\$0	\$0	\$0	\$1,500,000	\$5,500,000	\$0	\$7,000,000
CIP-00067	Theatre Renovation	\$0	\$0	\$0	\$5,500,000	\$5,500,000	\$0	\$11,000,000
CIP-00083	Load Dock Lift	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
CIP-00086	Northside Police Sub-Station (NAP01)	\$0	\$0	\$0	\$0	\$1,860,715	\$0	\$1,860,715
CIP-00093	Repl Carpet/Wallpaper & Facility Renov	\$0	\$0	\$0	\$400,000	\$495,000	\$0	\$895,000
CIP-00094	Police Facility	\$0	\$0	\$0	\$0	\$0	\$41,578,377	\$41,578,377
CIP-00096	Fire Station #7 Repl. - Gordon St.	\$0	\$0	\$0	\$0	\$0	\$2,250,000	\$2,250,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	\$0	\$0	\$0	\$625,000	\$2,250,000	\$0	\$2,875,000
CIP-00098	Fire Station #14 (W. Lexington)	\$0	\$0	\$0	\$125,000	\$2,250,000	\$0	\$2,375,000
CIP-00104	NC68 & I-74/US311 Interchange Design &	\$0	\$0	\$0	\$350,000	\$650,000	\$1,500,000	\$2,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$0	\$0	\$0	\$500,000	\$2,500,000	\$5,000,000	\$8,000,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	\$0	\$0	\$0	\$500,000	\$1,500,000	\$7,500,000	\$9,500,000
CIP-00171	Auditorium Renovation	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
CIP-00173	Fire Dept. Admin. Offices	\$0	\$0	\$0	\$0	\$0	\$2,300,000	\$2,300,000

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00174	Fire Station #6 - Springfield Rd.	\$0	\$0	\$0	\$625,000	\$2,250,000	\$0	\$2,875,000
CIP-00175	Fire Station #8 - (English Rd near Burton)	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
CIP-00271	Training Center Improvement	\$0	\$0	\$0	\$300,000	\$0	\$0	\$300,000
CIP-00274	Theatre Equipment Replacement	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$0	\$500,000	\$750,000	\$0	\$1,250,000
CIP-00332	Traffic Signal System Upgrades	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$300,000
CIP-01739	Uptowne Park/Green Space	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-01756	P&R Senior Center	\$0	\$0	\$0	\$0	\$0	\$6,500,000	\$6,500,000
CIP-01758	North Main Streetscape	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$0	\$6,000,000
<b>GO Bonds/UnAuthorized</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,375,000</b>	<b>\$31,155,715</b>	<b>\$69,828,377</b>	<b>\$118,359,092</b>
<b>Installment Contracts</b>								
CIP-00044	Mobile Breath Air Unit Repl. (refill truck)	\$0	\$0	\$310,000	\$0	\$0	\$0	\$310,000
CIP-00111	Engine #1	\$0	\$0	\$500,000	\$0	\$0	\$0	\$500,000
CIP-00119	Engine #6	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
CIP-00121	Engine #11	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
CIP-00167	Engine #8	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
CIP-00168	Engine #13	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-00172	Engine #9	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-00189	Engine #3	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
CIP-00212	Ladder #13	\$0	\$0	\$0	\$0	\$0	\$1,250,000	\$1,250,000
CIP-00213	Ladder #12	\$0	\$875,000	\$0	\$0	\$0	\$0	\$875,000
CIP-00222	Squad #8	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-00223	Squad #1	\$0	\$0	\$0	\$0	\$200,000	\$0	\$200,000
CIP-01637	Radio System Upgrade	\$0	\$0	\$0	\$0	\$15,100,000	\$0	\$15,100,000
<b>Installment Contracts</b>		<b>\$0</b>	<b>\$1,375,000</b>	<b>\$810,000</b>	<b>\$1,200,000</b>	<b>\$16,300,000</b>	<b>\$1,750,000</b>	<b>\$21,435,000</b>
<b>Other Local Government (Guilford County)</b>								
CIP-00018	Downtown Improve. "Streetscape"	\$26,670	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$226,670
<b>Other Local Govt (Guilford County)</b>		<b>\$26,670</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$226,670</b>
<b>State/Federal Agency (NCDOT)</b>								
CIP-00029	Dillion Rd Park Development	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-00052	Gallimore Dairy Rd Widening (Sidewalks)	\$0	\$0	\$0	\$0	\$0	\$6,350,000	\$6,350,000
CIP-00104	NC68 & I-74/US311 Interchange Design &	\$0	\$0	\$0	\$0	\$0	\$32,500,000	\$32,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$0	\$1,298,452	\$1,298,452	\$1,298,452	\$1,811,413	\$11,811,413	\$17,518,182
CIP-00143	Skeet Club Road Widening	\$0	\$0	\$0	\$0	\$0	\$50,375,000	\$50,375,000
CIP-00162	High Point Greenway	\$0	\$0	\$100,000	\$150,000	\$200,000	\$0	\$450,000
CIP-00200	Roadway Improvements, Fairfield Road	\$0	\$0	\$0	\$0	\$0	\$18,700,000	\$18,700,000
CIP-00225	US311 Bypass to Bus I-85 to South of I-85	\$0	\$50,000,000	\$50,000,000	\$50,000,000	\$0	\$0	\$150,000,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$0	\$11,250,000	\$0	\$0	\$11,250,000
CIP-00332	Traffic Signal System Upgrades	\$0	\$0	\$0	\$0	\$4,000,000	\$4,000,000	\$8,000,000

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00822	Model Farm Bridge Replacement	\$1,096,000	\$0	\$0	\$0	\$0	\$0	\$1,096,000
CIP-00829	Centennial Bridge (Decking)	\$0	\$0	\$528,000	\$0	\$0	\$0	\$528,000
CIP-00836	Piedmont Parkway Road Replacement	\$0	\$484,000	\$0	\$0	\$0	\$0	\$484,000
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$0	\$1,120,000	\$0	\$0	\$1,120,000
CIP-01667	Washington Street Streetscape	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
<b>State/Federal Agency (NCDOT)</b>		<b>\$1,096,000</b>	<b>\$51,782,452</b>	<b>\$51,926,452</b>	<b>\$64,018,452</b>	<b>\$6,011,413</b>	<b>\$125,736,413</b>	<b>\$300,571,182</b>
<b>Total General Capital Projects Fund</b>		<b>\$4,149,670</b>	<b>\$55,529,952</b>	<b>\$56,063,952</b>	<b>\$85,925,952</b>	<b>\$57,104,418</b>	<b>\$200,941,420</b>	<b>\$459,715,364</b>

**501-Central Services - Fleet**

CIP-00250	Replace Underground Fuel Storage Tanks	0	0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
<b>Total Fleet Capital Projects</b>		<b>0</b>	<b>0</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$300,000</b>

**421-W&S Capital Projects Fund**

CIP-00010	Rehab Heating & Air Ward Plant	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CIP-00020	Roof Replacement Ward WTP	\$155,000	\$0	\$0	\$0	\$0	\$0	\$155,000
CIP-00021	Kennedy Outfall	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$0	\$137,000	\$150,000	\$150,000	\$150,000	\$150,000	\$737,000
CIP-00113	Obsolete Sewer Lines	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,000,000
CIP-00125	Sewer System Improvements	\$50,000	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
CIP-00127	Water/Sewer Developer Reimb	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
CIP-00136	Water System Improvements	\$50,000	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
CIP-00139	Willard Dairy Road 12" Water Main	\$0	\$0	\$100,000	\$50,000	\$0	\$0	\$150,000
CIP-00140	Kendale Avenue 8" Water Main	\$0	\$0	\$60,000	\$160,000	\$0	\$0	\$220,000
CIP-00144	Alum Sludge Removal	\$300,000	\$300,000	\$315,000	\$315,000	\$330,000	\$330,000	\$1,890,000
CIP-00145	Obsolete Water Lines	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,000,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
CIP-00237	Sludge Holding Tank No. 1 & No. 2	\$40,000	\$0	\$0	\$0	\$0	\$0	\$40,000
CIP-00239	Solids Building Heating System	\$85,000	\$0	\$0	\$85,000	\$0	\$0	\$170,000
CIP-00240	Centrifuge Cake Hopper (Drive Thru)	\$115,000	\$0	\$0	\$0	\$0	\$0	\$115,000
CIP-00327	Ward Filter Renovations (filters 1-4)	\$0	\$0	\$0	\$0	\$400,000	\$0	\$400,000
CIP-00328	Water and Sewer Master Plan	\$0	\$0	\$0	\$0	\$500,000	\$0	\$500,000
CIP-00329	Sewer Capacity Assurance Model	\$0	\$0	\$0	\$0	\$375,000	\$0	\$375,000
CIP-00638	Arc Flash Project	\$200,000	\$0	\$200,000	\$0	\$0	\$0	\$400,000
CIP-00655	Greenleaf Filter Enclosure	\$0	\$0	\$250,000	\$250,000	\$0	\$0	\$500,000
CIP-01611	Large Water Meter Changeout 1.5" and up	\$500,000	\$0	\$500,000	\$100,000	\$0	\$100,000	\$1,200,000
<b>Water Sewer Enterprise Funds</b>		<b>\$3,995,000</b>	<b>\$2,787,000</b>	<b>\$4,925,000</b>	<b>\$4,260,000</b>	<b>\$4,905,000</b>	<b>\$3,730,000</b>	<b>\$24,602,000</b>

**Note: See Capital Project Ordinances page for a list of all bond projects and balances.**

**Revenue Bonds**

CIP-00016	Kivett Dr. - Groometown Rd 8" Water	\$0	\$0	\$0	\$0	\$0	\$700,000	\$700,000
CIP-00027	Gallimore Dairy Road Widening (W/S Util)	\$0	\$0	\$0	\$0	\$750,000	\$0	\$750,000
CIP-00028	Jamestown-Bypass Improvs (W/S Util)	\$0	\$0	\$0	\$0	\$0	\$790,000	\$790,000

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00071	Triangle Lake Rd Widen (W/S Utilities)	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-00072	Ensley Outfall 2B	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
CIP-00073	Westside Treat Plt Upgr - Phase 3	\$0	\$15,000,000	\$16,500,000	\$0	\$0	\$0	\$31,500,000
CIP-00114	Incinerator Rehab	\$0	\$2,300,000	\$3,000,000	\$0	\$0	\$0	\$5,300,000
CIP-00137	Demolition of Basins at Kearns	\$0	\$0	\$0	\$600,000	\$0	\$0	\$600,000
CIP-00141	Dilworth Rd / Squire Davis Loop	\$0	\$0	\$0	\$0	\$0	\$840,000	\$840,000
CIP-00149	NW Water System Impr Phase 2	\$0	\$0	\$0	\$1,082,500	\$0	\$0	\$1,082,500
CIP-00150	NW Water System Impr Phase 3	\$0	\$0	\$0	\$1,790,000	\$0	\$0	\$1,790,000
CIP-00163	NCDOT Johnson St/Sandy Ridge Rd	\$0	\$0	\$0	\$0	\$0	\$3,200,000	\$3,200,000
CIP-00164	Randleman Line to Ward - Phase II	\$0	\$0	\$0	\$0	\$0	\$7,000,000	\$7,000,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	\$0	\$0	\$0	\$0	\$2,160,000	\$2,160,000	\$4,320,000
CIP-00190	Rich Fork Outfall 2A & 3	\$0	\$0	\$0	\$0	\$2,400,000	\$0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
CIP-00205	Old Thomasville Rd Lift Station	\$0	\$0	\$0	\$450,000	\$0	\$0	\$450,000
CIP-00208	Corporation Dr lift station	\$505,000	\$0	\$0	\$0	\$0	\$0	\$505,000
CIP-00221	Bethel Drive Lift Station	\$0	\$0	\$0	\$600,000	\$0	\$0	\$600,000
CIP-00226	NW Sewer Syst Improvs Future 3	\$0	\$0	\$0	\$972,000	\$0	\$0	\$972,000
CIP-00228	Registers Creek Lift Station	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
CIP-00238	Phos/Amm Side Stream Reduction (ES)	\$0	\$0	\$0	\$3,800,000	\$0	\$0	\$3,800,000
CIP-00259	Ward Plant Electrical Rehab.	\$0	\$0	\$2,100,000	\$2,100,000	\$0	\$0	\$4,200,000
CIP-00269	Wayne St. Outfall	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
CIP-00270	Melbourne Heights Outfall	\$0	\$0	\$0	\$0	\$0	\$1,700,000	\$1,700,000
CIP-00330	FOG/Biodeisel Facility	\$0	\$0	\$0	\$0	\$0	\$4,500,000	\$4,500,000
CIP-00687	Incin Emission Improvs - EPA Required	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$8,000,000
CIP-00701	Riverdale Pump Stat Force Main	\$0	\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
CIP-00789	Ward Tank Replacement	\$0	\$1,200,000	\$2,100,000	\$0	\$0	\$0	\$3,300,000
<b>Revenue Bonds</b>		<b>\$505,000</b>	<b>\$18,500,000</b>	<b>\$23,700,000</b>	<b>\$15,694,500</b>	<b>\$5,310,000</b>	<b>\$32,890,000</b>	<b>\$96,599,500</b>
<b>Total Water Sewer Capital Projects</b>		<b>\$4,500,000</b>	<b>\$21,287,000</b>	<b>\$28,625,000</b>	<b>\$19,954,500</b>	<b>\$10,215,000</b>	<b>\$36,620,000</b>	<b>\$121,201,500</b>

**631 - Enterprise Funds - Electric Revenue**

CIP-00002	Cayenta Software Project	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
CIP-00026	Automated Meter Reading Initiative	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00058	Load Management	\$148,000	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00069	New LTC Transformer for North	\$0	\$0	\$0	\$0	\$1,331,000	\$0	\$1,331,000
CIP-00079	Conversion of Linden Substa to 100KV	\$0	\$0	\$0	\$695,000	\$2,000,000	\$0	\$2,695,000
CIP-00080	Replace Burton Substa 100KV Trans	\$0	\$875,000	\$280,000	\$0	\$0	\$0	\$1,155,000
CIP-00081	New Jackson Lake Transformer	\$0	\$0	\$1,331,000	\$0	\$0	\$0	\$1,331,000
CIP-00115	Conversion of Russell St. Subst to 100kv	\$0	\$0	\$1,000,000	\$1,365,000	\$0	\$0	\$2,365,000
CIP-00166	Overhead to Underground Conversion	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000

**City of High Point - Capital Improvement Program  
Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00227	North Substation Modifications	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
CIP-00256	Phillips Substation Expansion	\$0	\$0	\$0	\$0	\$0	\$2,350,000	\$2,350,000
CIP-00323	North to Penny Rd. Transmission Line	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$2,000,000
CIP-00324	IHFC Electrical Equipment Upgrades	\$485,000	\$1,140,000	\$0	\$0	\$0	\$0	\$1,625,000
CIP-00325	Replacement Metalclad Switchgear	\$0	\$0	\$520,000	\$520,000	\$520,000	\$0	\$1,560,000
CIP-02076	Polo Electrical Infrastructure	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000
CIP-02262	Burton Substation 69 kV Transformer	\$0	\$0	\$0	\$0	\$0	\$1,463,000	\$1,463,000
CIP-02281	Commerce Transformer Upgrade	\$0	\$0	\$0	\$1,075,000	\$0	\$0	\$1,075,000
<b>Total - Electric Capital Projects</b>		<b>\$2,743,000</b>	<b>\$4,525,000</b>	<b>\$4,089,000</b>	<b>\$4,613,000</b>	<b>\$4,809,000</b>	<b>\$4,771,000</b>	<b>\$25,550,000</b>
<b>651-Enterprise Funds - Parking Revenue</b>								
CIP-00207	Parking Garage Repair	\$0	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000
<b>Total - Parking Capital</b>		<b>\$0</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$300,000</b>
<b>661 - Enterprise Funds - Landfill Revenue</b>								
CIP-00005	Baler Replacements - #1 & #2	\$0	\$0	\$320,000	\$0	\$400,000	\$0	\$720,000
CIP-00006	Landfill Administrative Offices	\$0	\$150,000	\$100,000	\$0	\$0	\$0	\$250,000
CIP-00122	Landfill Develop - Land Purchase	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,000,000
CIP-00326	Kersey Valley Phase V	\$0	\$150,000	0	\$1,150,000	\$2,000,000	\$0	\$3,300,000
CIP-00795	MRF Automation and Upgrade	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$2,000,000
CIP-00815	Kersey Valley Road Relocation	\$0	\$0	\$150,000	\$150,000	\$2,500,000	\$2,500,000	\$5,300,000
<b>Total Landfill Capital Projects</b>		<b>\$0</b>	<b>\$550,000</b>	<b>\$1,820,000</b>	<b>\$2,550,000</b>	<b>\$5,150,000</b>	<b>\$2,500,000</b>	<b>\$12,570,000</b>
<b>671 - Enterprise Funds - Stormwater Revenue</b>								
CIP-00134	Storm Water Projects - Routine Projects	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
<b>Total Stormwater Capital Projects</b>		<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$2,100,000</b>
<b>Grand Total Capital Projects</b>		<b>\$15,737,670</b>	<b>\$82,241,952</b>	<b>\$91,122,952</b>	<b>\$113,568,452</b>	<b>\$77,803,418</b>	<b>\$245,257,420</b>	<b>\$621,736,864</b>

**City of High Point - Capital Improvement Program  
General Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budg 2010-2011 & Amendments	Budget Yr 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>401-General Capital Projects Fund</b>								
<b>General Govt PAYG</b>								
CIP-00004	Core City Plan Implementation Projects	0	0	0	0	\$120,000	\$120,000	\$240,000
CIP-00007	High Point Dog Park	0	0	0	0	0	\$100,000	\$100,000
CIP-00009	Leaf/Litter Collection Machine	0	0	\$160,000	\$160,000	0	0	\$320,000
CIP-00012	Traffic Infrastructure Inventory	0	0	\$75,000	\$75,000	\$50,000	0	\$200,000
CIP-00017	Railroad Crossings	0	0	\$30,000	\$30,000	0	\$30,000	\$90,000
CIP-00018	Downtown Improve. "Streetscape"	0	0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
CIP-00022	Sub-Standard Streets Maintenance	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00023	Environmental Services Equip. Shed	0	0	\$260,000	0	0	0	\$260,000
CIP-00031	Tour Boat Repl.	0	0	\$75,000	0	0	0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	0	0	\$150,000	\$150,000	\$150,000	0	\$450,000
CIP-00037	Council Chamber Renov/Improv	0	0	0	0	0	\$337,380	\$337,380
CIP-00039	Construct of Sidewalks (city streets)	0	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00040	NCDOT Transp Projs Local Match	0	0	0	\$100,000	\$100,000	\$100,000	\$300,000
CIP-00046	Merry-Go-Round Replacement	0	0	\$265,000	0	0	0	\$265,000
CIP-00047	Playground & Equipment	0	0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00048	Park Imp/Greenways	0	0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00051	Park Imp/Shelters	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	Gallimore Dairy Rd Widen (Sidewalks)	0	0	0	0	0	\$100,000	\$100,000
CIP-00054	Youth Athletic Facilities	0	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
CIP-00055	Park Impr/Outdoor Courts	0	0	0	\$200,000	\$200,000	\$200,000	\$600,000
CIP-00056	Golf Course Imp/Greens Restoration	0	0	\$40,000	\$40,000	\$40,000	\$40,000	\$160,000
CIP-00062	Golf Cour Imp- Wash Pit	0	0	0	0	0	\$100,000	\$100,000
CIP-00063	Park Imp/Parking Lots	0	0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00084	Motorization - Overstage Electrics/Rig	0	0	0	0	0	\$291,000	\$291,000
CIP-00088	Skateboard Park	0	0	\$200,000	0	0	0	\$200,000
CIP-00089	Land Develop & Inspection System	0	0	\$300,000	\$300,000	\$300,000	\$300,000	\$1,200,000
CIP-00090	Youth Ath Fac./Track Resurface	0	0	0	0	\$75,000	0	\$75,000
CIP-00091	GIS Base Mapping Program	0	\$45,000	\$45,000	\$45,000	\$40,000	\$40,000	\$215,000
CIP-00123	Feasib. St- Gallimore Dairy Rd Corridor	0	0	0	0	\$150,000	0	\$150,000
CIP-00126	Interchange Modification Feasib. Study	0	0	\$100,000	0	0	0	\$100,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$1,300,000	\$162,500	\$162,500	0	\$128,250	\$128,250	\$1,881,500
CIP-00143	Skeet Club Road Widening	0	0	0	\$125,000	\$125,000	\$175,000	\$425,000
CIP-00148	Building Improvements (P&R)	0	0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00162	High Point Greenway	0	0	\$50,000	\$50,000	\$50,000	0	\$150,000

**City of High Point - Capital Improvement Program  
General Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budg 2010-2011 & Amendments	Budget Yr 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00198	Feasibility Study, SMain St Gateway	0	0	0	\$100,000	0	0	\$100,000
CIP-00200	Roadway Improvs, Fairfield Rd Corridor	0	0	0	0	\$125,000	\$100,000	\$225,000
CIP-00202	Imaging Application	0	0	\$300,000	\$100,000	0	0	\$400,000
CIP-00206	Security Sys Enhance (Theatre)	0	0	0	\$200,000	0	0	\$200,000
CIP-00217	RFID for Library Materials	0	0	0	0	\$329,040	0	\$329,040
CIP-00294	Kivett/English conversion Design	0	0	0	0	\$300,000	0	\$300,000
CIP-00296	Green/Russell Conversion Design	0	0	0	0	0	\$300,000	\$300,000
CIP-00332	Traffic Signal System Upgrades	0	0	0	0	\$50,000	0	\$50,000
CIP-00822	Model Farm Bridge Replacement	\$274,000	0	0	0	0	0	\$274,000
CIP-00829	Centennial Bridge (Decking)	\$132,000	0	0	0	0	0	\$132,000
CIP-00836	Piedmont Parkway Road Replacement	\$121,000	0	0	0	0	0	\$121,000
CIP-00842	Rotary at Ray Bridge Replacement	0	0	0	\$280,000	0	0	\$280,000
CIP-01006	Nth Main Traffic Study (Core City)	0	0	0	\$100,000	\$100,000	0	\$200,000
CIP-02179	Brine Production Building	0	0	0	\$82,500	0	0	\$82,500
CIP-03140	Customer Self Serv Info & Check Out	0	0	0	\$30,000	0	0	\$30,000
CIP-03228	Children's Outdoor Learning Area	0	0	0	0	\$40,000	0	\$40,000
<b>General Govt - PAYG</b>		<b>\$1,827,000</b>	<b>\$332,500</b>	<b>\$3,287,500</b>	<b>\$3,292,500</b>	<b>\$3,597,290</b>	<b>\$3,586,630</b>	<b>\$15,923,420</b>
<b>GO Bonds/Two-Thirds</b>								
CIP-00030	Park Impr/City Lake Dock & Pier Repl.	\$0	\$500,000	\$0	\$0	\$0	\$0	\$500,000
CIP-00057	Bldg Imp/Restrooms (Camp Ann)	\$0	\$175,000	\$0	\$0	\$0	\$0	\$175,000
CIP-00087	Campground Improvements	\$0	\$480,000	\$0	\$0	\$0	\$0	\$480,000
CIP-00204	Westchester Park	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00215	Park Imp/Washington Terrace Storage	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00297	Athletic Complex Track Field Improvs.	\$0	\$645,000	\$0	\$0	\$0	\$0	\$645,000
CIP-00301	Athletic Complex Parking Lot	\$1,200,000	\$100,000	\$0	\$0	\$0	\$0	\$1,300,000
<b>GO Bonds/Two-Thirds</b>		<b>\$1,200,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,200,000</b>

**Note: See Capital Project Ordinances page for a list of all bond projects and balances.**

**GO Bonds/UnAuthorized**

CIP-00025	Fire Dept. Burn Bldg	\$0	\$0	\$0	\$0	\$2,000,000	\$0	\$2,000,000
CIP-00029	Dillion Rd Park Development	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
CIP-00034	Oak Hollow Golf Course Renovation	\$0	\$0	\$0	\$0	\$0	\$2,750,000	\$2,750,000
CIP-00039	Construction of Sidewalks (city streets)	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$750,000
CIP-00041	Triangle Lake Rd Widening	\$0	\$0	\$0	\$1,500,000	\$5,500,000	\$0	\$7,000,000
CIP-00067	Theatre Renovation	\$0	\$0	\$0	\$5,500,000	\$5,500,000	\$0	\$11,000,000
CIP-00083	Load Dock Lift	\$0	\$0	\$0	\$0	\$250,000	\$0	\$250,000
CIP-00086	Northside Police Sub-Station (NAP01)	\$0	\$0	\$0	\$0	\$1,860,715	\$0	\$1,860,715
CIP-00093	Repl Carpet/Wallpaper & Facility Renov	\$0	\$0	\$0	\$400,000	\$495,000	\$0	\$895,000
CIP-00094	Police Facility	\$0	\$0	\$0	\$0	\$0	\$41,578,377	\$41,578,377

**City of High Point - Capital Improvement Program  
General Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budg 2010-2011 & Amendments	Budget Yr 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00096	Fire Station #7 Repl. - Gordon St.	\$0	\$0	\$0	\$0	\$0	\$2,250,000	\$2,250,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	\$0	\$0	\$0	\$625,000	\$2,250,000	\$0	\$2,875,000
CIP-00098	Fire Station #14 (W. Lexington)	\$0	\$0	\$0	\$125,000	\$2,250,000	\$0	\$2,375,000
CIP-00104	NC68 & I-74/US311 Interchange Design &	\$0	\$0	\$0	\$350,000	\$650,000	\$1,500,000	\$2,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	\$0	\$0	\$0	\$500,000	\$2,500,000	\$5,000,000	\$8,000,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	\$0	\$0	\$0	\$500,000	\$1,500,000	\$7,500,000	\$9,500,000
CIP-00171	Auditorium Renovation	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
CIP-00173	Fire Dept. Admin. Offices	\$0	\$0	\$0	\$0	\$0	\$2,300,000	\$2,300,000
CIP-00174	Fire Station #6 - Springfield Rd.	\$0	\$0	\$0	\$625,000	\$2,250,000	\$0	\$2,875,000
CIP-00175	Fire Station #8 - (English Rd near Burton)	\$0	\$0	\$0	\$0	\$0	\$200,000	\$200,000
CIP-00271	Training Center Improvement	\$0	\$0	\$0	\$300,000	\$0	\$0	\$300,000
CIP-00274	Theatre Equipment Replacement	\$0	\$0	\$0	\$750,000	\$0	\$0	\$750,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$0	\$500,000	\$750,000	\$0	\$1,250,000
CIP-00332	Traffic Signal System Upgrades	\$0	\$0	\$0	\$150,000	\$150,000	\$0	\$300,000
CIP-01739	Uptowne Park/Green Space	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-01756	P&R Senior Center	\$0	\$0	\$0	\$0	\$0	\$6,500,000	\$6,500,000
CIP-01758	North Main Streetscape	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$0	\$6,000,000
<b>GO Bonds/Unauthorized</b>		<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,375,000</b>	<b>\$31,155,715</b>	<b>\$69,828,377</b>	<b>\$118,359,092</b>
<b>Installment Contracts</b>								
CIP-00044	Mob Breathing Air Unit Repl. (refill truck)	0	0	\$310,000	0	-	-	\$310,000
CIP-00111	Engine #1	0	0	\$500,000	0	-	-	\$500,000
CIP-00119	Engine #6	0	0	0	0	\$0	\$500,000	\$500,000
CIP-00121	Engine #11	0	\$500,000	0	0	-	-	\$500,000
CIP-00167	Engine #8	0	0	0	0	\$500,000	\$0	\$500,000
CIP-00168	Engine #13	0	0	0	\$500,000	-	-	\$500,000
CIP-00172	Engine #9	0	0	0	\$500,000	-	-	\$500,000
CIP-00189	Engine #3	0	0	0	0	\$500,000	\$0	\$500,000
CIP-00212	Ladder #13	0	0	0	0	\$0	\$1,250,000	\$1,250,000
CIP-00213	Ladder #12	0	\$875,000	0	0	-	-	\$875,000
CIP-00222	Squad #8	0	0	0	\$200,000	-	-	\$200,000
CIP-00223	Squad #1	0	0	0	0	\$200,000	\$0	\$200,000
CIP-01637	Radio System Upgrade	0	0	0	0	\$15,100,000	\$0	\$15,100,000
<b>Installment Contracts</b>		<b>0</b>	<b>\$1,375,000</b>	<b>\$810,000</b>	<b>\$1,200,000</b>	<b>\$16,300,000</b>	<b>1,750,000</b>	<b>\$21,435,000</b>
<b>Other Local Government (Guilford County)</b>								
CIP-00018	Downtown Improve. "Streetscape"	\$26,670	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$226,670
<b>Other Local Government (Specify)</b>		<b>\$26,670</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$226,670</b>

**City of High Point - Capital Improvement Program  
General Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

<b>Project</b>	<b>Title</b>	<b>Adopted Budg 2010-2011 &amp; Amendments</b>	<b>Budget Yr 2011-2012</b>	<b>2012-2013</b>	<b>2013-2014</b>	<b>2014-2015</b>	<b>2015-2016</b>	<b>Total Planned</b>
<b>State/Federal Agency (NCDOT)</b>								
CIP-00029	Dillion Rd Park Development		0	0	\$200,000	0	0	\$200,000
CIP-00052	Gallimore Dairy Rd Widen (Sidewalks)	0	0	0	0	0	\$6,350,000	\$6,350,000
CIP-00104	NC68 & I-74/US311 Interchg Des & Constr	0	0	0	0	0	\$32,500,000	\$32,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	0	\$1,298,452	\$1,298,452	\$1,298,452	\$1,811,413	\$11,811,413	\$17,518,182
CIP-00143	Skeet Club Road Widening	0	0	0	0	0	\$50,375,000	\$50,375,000
CIP-00162	High Point Greenway	0	0	\$100,000	\$150,000	\$200,000	0	\$450,000
CIP-00200	Roadway Imprv, Fairfield Rd Corridor	0	0	0	0	0	\$18,700,000	\$18,700,000
CIP-00225	US311 Bypass to Bus I-85 to Sth of I-85	0	\$50,000,000	\$50,000,000	\$50,000,000	0	0	\$150,000,000
CIP-00283	NC 68/US 311 Interchange	0	0	0	\$11,250,000	0	0	\$11,250,000
CIP-00332	Traffic Signal System Upgrades	0	0	0	0	\$4,000,000	\$4,000,000	\$8,000,000
CIP-00822	Model Farm Bridge Replacement	\$1,096,000	0	0	0	0	0	\$1,096,000
CIP-00829	Centennial Bridge (Decking)	0	0	\$528,000	0	0	0	\$528,000
CIP-00836	Piedmont Parkway Road Replacement	0	\$484,000	0	0	0	0	\$484,000
CIP-00842	Rotary at Ray Bridge Replacement	0	0	0	\$1,120,000	0	0	\$1,120,000
CIP-01667	Washington Street Streetscape	0	0	0	0	0	\$2,000,000	\$2,000,000
<b>State/Federal Agency (NCDOT)</b>		<b>\$1,096,000</b>	<b>\$51,782,452</b>	<b>\$51,926,452</b>	<b>\$64,018,452</b>	<b>\$6,011,413</b>	<b>\$125,736,413</b>	<b>\$300,571,182</b>
<b>Total General Capital Projects Fund</b>		<b>\$4,149,670</b>	<b>\$55,529,952</b>	<b>\$56,063,952</b>	<b>\$85,925,952</b>	<b>\$57,104,418</b>	<b>\$200,941,420</b>	<b>\$459,715,364</b>

City of High Point

Capital Improvement Program 2012-2016

401610 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00039  
 Project Title: Construction of Sidewalks (city streets)  
 Project Location: General Project Contact: Mark McDonald/Amandeep Mann Project Photo:

Description: Install sidewalks on selected City streets to serve pedestrian activities to schools, parks, public buildings, greenways and other areas. Install sidewalks on major, minor thoroughfares and collector streets.



Justification: The sidewalks provide safety and mobility by reducing the conflict between vehicles and pedestrians.

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$613,723  
 Total Expenditures: \$536,547  
 Projected Balance: \$77,176

Project Type:	Improvements	Project Dates	Dept Priority:	2
Project Status	On Going	Project Begin Date:	CIP Priority:	1
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
	\$127,176			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$35,000	\$35,000	\$35,000	\$105,000
Land/Right of Way	\$5,000	\$7,176	\$15,000	\$15,000	\$15,000	\$57,176
Construction	\$80,000	\$85,000	\$300,000	\$300,000	\$300,000	\$1,065,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$85,000</b>	<b>\$92,176</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$1,227,176</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$50,000	\$50,000	\$100,000	\$100,000	\$100,000	\$400,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$250,000	\$250,000	\$250,000	\$750,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$77,176	\$0	\$0	\$0	\$0	\$77,176
<b>Total Financing Plan</b>	<b>\$127,176</b>	<b>\$50,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$1,227,176</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

401520 | 401-Cap Projs-Planning & Devel

Project Summary Form

Requesting Department: 401-Planning & Development Division: Project Number: CIP-00091  
 Project Title: GIS Base Mapping Program  
 Project Location: General Project Contact: Lee Burnette Project Photo:

Description: The purpose of the multi-year GIS Base Mapping Program is to update the digital data in the city's Geographic Information System (GIS) primarily as obtained from aerial photography data.

Justification: This program, which has a 4-year funding cycle per project, provides data for current & future GIS applications, including E-911 dispatch; stormwater; fire and police; street atlas; zoning, land use, neighborhood and area plans; capital projects; transportation projects. A new funding cycle began in FY09-10 for the 2013 calendar year project.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$50,000  
 Current Budget Amt: \$402,736  
 Total Expenditures: \$351,973  
 Projected Balance: \$50,763

Project Type:	Technology Enhance/U/I	Project Dates	Dept Priority:	3
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2009	Estimated Complete Date:	
\$45,000		June 30, 2014	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$90,000	\$90,000	\$35,000	\$0	\$215,000
<b>Total Appropriation/Exp Plan</b>	\$0	\$90,000	\$90,000	\$35,000	\$0	\$215,000
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$45,000	\$45,000	\$45,000	\$40,000	\$40,000	\$215,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	\$45,000	\$45,000	\$45,000	\$40,000	\$40,000	\$215,000
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	\$0	\$0	\$0	\$0	\$0	\$0

Notes: The 2013 project is budgeted at \$180,000; future funding years beginning in FY14-15 are for next project in calendar year 2018.

City of High Point

Capital Improvement Program 2012-2016

401410 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00054  
 Project Title: Youth Athletic Facilities  
 Project Location: General Project Contact: Allen Oliver Project Photo:

Description: Renovate and repair youth athletic facilities. Funds will be used to replace bleachers, lighting and fencing.

Justification: Systematic Replacement



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$75,000  
 Current Budget Amt: \$512,867  
 Total Expenditures: \$203,564  
 Projected Balance: \$309,303

Project Type:	Project	Project Dates	Dept Priority:	1
Project Status	On Going	Project Begin Date:	CIP Priority:	2
FY 11-12 Request	Funded	July 01, 2006	Estimated Complete Date:	
\$75,000	Yes	June 30, 2015	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$75,000</b>	<b>\$375,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

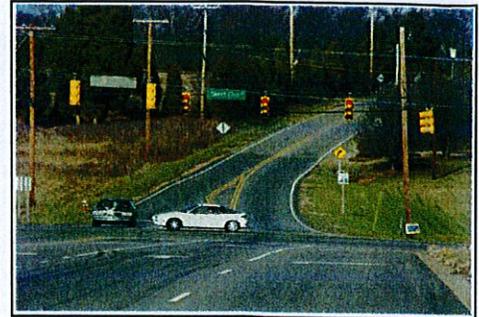
401610 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00142  
 Project Title: Johnson St/Sandy Ridge Rd Widening  
 Project Location: North High Point Project Contact: Mark McDonald Project Photo:

Description: Widening existing Johnson Street/Sandy Ridge Road to four or six-lane divided roadway from Skeet Club Road to I-40. Project to include sidewalks, per City Policy. City match for Federal funding; planning, environmental, design construction plans and specifications, and early

Justification: Improve safety and capacity of existing roadway, provide for continued growth in fast developing area. Provide additional access to Airport and I-40. Help to reduce congestion on NC 68 Corridor.



PROJECTED STATUS As of June 30, 2011	Project Type: Road extensions	Project Dates	Dept Priority: 1
2010-11 Appropriation \$0	Project Status Previously Authorized	Project Begin Date:	
Current Budget Amt: \$1,300,000	FY 11-12 Request Funded Yes	March 01, 2011	CIP Priority: 10
Total Expenditures: \$0	\$1,460,952	Estimated Complete Date:	
Projected Balance: \$1,300,000		June 30, 2016	Ongoing

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$162,500	\$162,500	\$0	\$0	\$0	\$325,000
Engineering	\$0	\$1,460,952	\$0	\$0	\$0	\$1,460,952
Land/Right of Way	\$0	\$0	\$1,460,952	\$1,798,452	\$0	\$3,259,404
Construction	\$0	\$0	\$0	\$0	\$21,054,326	\$21,054,326
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$162,500</b>	<b>\$1,623,452</b>	<b>\$1,460,952</b>	<b>\$1,798,452</b>	<b>\$21,054,326</b>	<b>\$26,099,682</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$162,500	\$162,500	\$0	\$128,250	\$128,250	\$581,500
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$500,000	\$2,500,000	\$5,000,000	\$8,000,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$1,298,452	\$1,298,452	\$1,298,452	\$1,811,413	\$11,811,413	\$17,518,182
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,460,952</b>	<b>\$1,460,952</b>	<b>\$1,798,452</b>	<b>\$4,439,663</b>	<b>\$16,939,663</b>	<b>\$26,099,682</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point**  
**Capital Improvement Program 2012-2016**

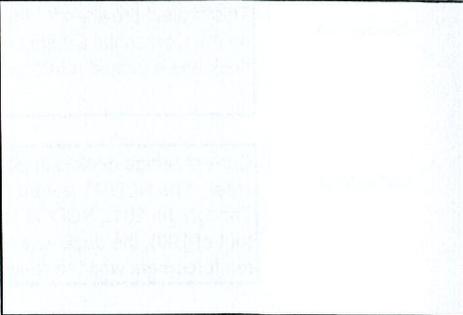
401710 | 401-Cap Projs-Public Services

**Project Summary Form**

Requesting Department: 401-Public Services Division: Project Number: CIP-00822  
 Project Title: Model Farm Bridge Replacement  
 Project Location: Default CIP Location Project Contact: Project Photo:

Description: This project replaces the current bridge on Model Farm Road that is a substandard bridge in very poor condition.

Justification: Current bridge is in very poor condition. The 2010 NCDOT Bridge Inspections rated this bridge at a 23.2 (out of 100). The NCDOT has provided preliminary approval for the replacement of this bridge as part of the Municipal Bridge Program. The Federal Highway and NCDOT will pay 80% and the City will pay 20%.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$1,370,000  
 Total Expenditures: \$0  
 Projected Balance: \$1,370,000

Project Type: Bridge Repair  
 Project Status: Previously Requested  
 FY 11-12 Request: \$0  
 Funded: No

Project Dates: Dept Priority: 3  
 Project Begin Date: July 01, 2011 CIP Priority: 0  
 Estimated Complete Date: June 30, 2013 Ongoing

<b>Appropriation / Expense Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Financing Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Operating Impact</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: The City pays for the entire project upfront and be reimbursed by the State at 80%.

City of High Point

Capital Improvement Program 2012-2016

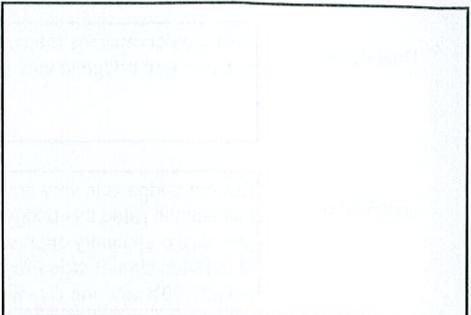
401710 401-Cap Projs-Public Services

Project Summary Form

Requesting Department: 401-Public Services Division: Project Number: CIP-00829  
 Project Title: Centennial Bridge (Decking)  
 Project Location: South of Kivett/Bus. 85 Project Contact: Project Photo:

Description: This project provides for the rehabilitation for the current concrete deck on the Centennial Bridge over Oak Hollow Lake. The current bridge deck has exposed reinforcement steel.

Justification: Current bridge deck is in poor condition with exposed reinforcement steel. The NCDOT issued a Prompt Action Notice for this bridge deck. Though the 2010 NCDOT Bridge Inspections rated this bridge at a 85.6 (out of 100), the deck was rated very low and the exposed reinforcement was the reason for the Prompt Action Notice.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$132,000  
 Total Expenditures: \$0  
 Projected Balance: \$132,000

Project Type:	Bridge Repair	Project Dates	Dept Priority:	5
Project Status	New	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded No	July 01, 2012	Estimated Complete Date:	
\$0		June 30, 2013	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$500,000	\$0	\$0	\$0	\$500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$60,000	\$0	\$0	\$0	\$60,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$0</b>	<b>\$660,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$660,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$528,000	\$0	\$0	\$0	\$528,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$0</b>	<b>\$528,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$528,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point**

**Capital Improvement Program 2012-2016**

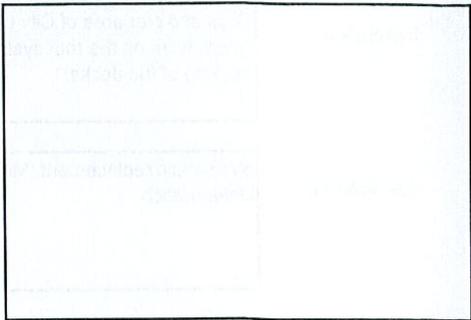
401710 | 401-Cap Projs-Public Services

**Project Summary Form**

Requesting Department: 401-Public Services Division: Project Number: CIP-00836  
 Project Title: Piedmont Parkway Road Replacement  
 Project Location: Default CIP Location Project Contact: Project Photo:

Description: Piedmont Parkway between Wendover Ave and Guilford College Road is experiencing base failure. It was thought that this roadway segment belonged to the NCDOT and after numerous discussions, it was determined that the City has responsibility.

Justification: Repairing the roadway will enhance traffic flow and maintain the City's roadways to acceptable standards.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$121,000  
 Total Expenditures: \$0  
 Projected Balance: \$121,000

Project Type:	Improvements	Project Dates	Dept Priority:	1
Project Status	New	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded No	July 01, 2011	Estimated Complete Date:	June 30, 2012
\$484,000			Ongoing	

<b>Appropriation / Expense Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$55,000	\$0	\$0	\$0	\$0	\$55,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$605,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$605,000</b>
<b>Financing Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$484,000	\$0	\$0	\$0	\$0	\$484,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$484,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$484,000</b>
<b>Operating Impact</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

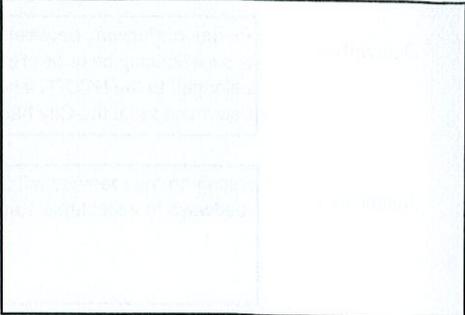
401410 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00030  
 Project Title: Park Impr/City Lake Dock & Pier Repl.  
 Project Location: East High Point Project Contact: Allen Oliver Project Photo:

Description: Dock and pier area of City Lake Park needs to be replaced. Presently needs work on the roof system and piping that is supporting the decking of the docks.

Justification: Systematic replacement. More efficient operation. More user friendly. Deterioration.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Park Improvements	Project Dates	Dept Priority:	7
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2010	Estimated Complete Date:	June 30, 2014
\$500,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$465,000	\$0	\$0	\$0	\$0	\$465,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

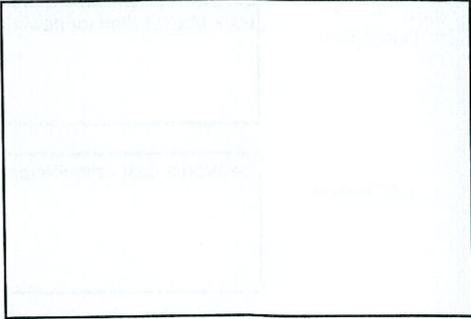
401410 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00057  
 Project Title: Bldg Imp/Restrooms (Camp Ann)  
 Project Location: East High Point Project Contact: Allen Oliver Project Photo:

Description: Replace existing rest room building. Building does not meet current ADA regulations.

Justification: Building will be used by physically challenged. Will be used also by Park for programs/services for special groups to create a healthier environment and provide respite. Addressed by Parks & Recreation Master Plan.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Project	Project Dates	Dept Priority:	6
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded No	Estimated Complete Date:		
\$200,000		June 30, 2013	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$175,000	\$0	\$0	\$0	\$0	\$175,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$200,000	\$0	\$0	\$0	\$0	\$200,000
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

401410 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00204  
 Project Title: Westchester Park  
 Project Location: General Project Contact: DON OLIVER Project Photo:

Description: Park Master Plan for newly acquired park land.

Justification: Develop a cost estimate for park development.

PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Project	Project Dates	Dept Priority:	4
Project Status	New	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded No	July 01, 2012	Estimated Complete Date:	June 30, 2013
	\$50,000		Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

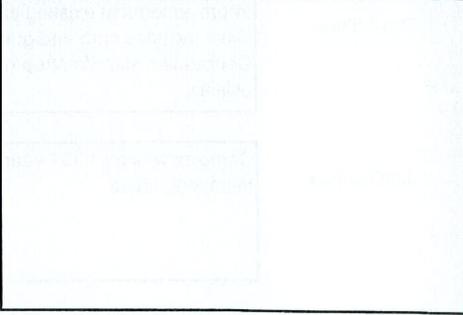
411410 411-Bond Projs-Parks&Recreatio

Project Summary Form

Requesting Department: 411-Parks & Recreation Division: Project Number: CIP-00297  
 Project Title: Athletic Complex Track Field Improvs.  
 Project Location: North High Point Project Contact: Allen Oliver Project Photo:

Description: Improvements to track field (lights, bleachers, press box, scoreboard, PA system)

Justification: Upgrade existing track/field facilities.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Improvements	Project Dates	Dept Priority:	99
Project Status	New	Project Begin Date:	CIP Priority:	99
FY 11-12 Request	Funded Yes	July 01, 2009	Estimated Complete Date:	
\$650,000		June 30, 2010	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$70,000	\$0	\$0	\$0	\$0	\$70,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$575,000	\$0	\$0	\$0	\$0	\$575,000
Equip/Furnishings	\$5,000	\$0	\$0	\$0	\$0	\$5,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$650,000	\$0	\$0	\$0	\$0	\$650,000
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$650,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$650,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point**

**Capital Improvement Program 2012-2016**

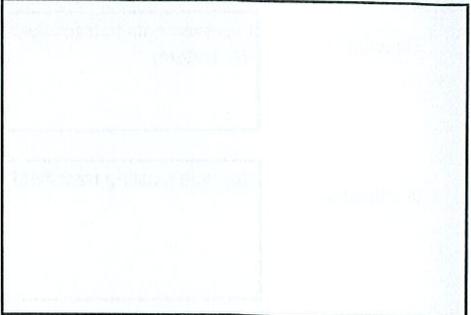
411410 411-Bond Projs-Parks&Recreatio

**Project Summary Form**

Requesting Department: 411-Parks & Recreation Division: Project Number: CIP-00301  
 Project Title: Athletic Complex Parking Lot  
 Project Location: North High Point Project Contact: DON OLIVER Project Photo:

Description: Improvements to existing parking lot at High Point Athletic Complex. Work includes curb and guttering, paving, and stripping parking area. Concession stand/restroom building, storm water improvements, site utilities.

Justification: Complex was built 30+ years ago. No improvements have been made to parking areas.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Improvements	Project Dates	Dept Priority:	1
Project Status	New	Project Begin Date:	CIP Priority:	1
FY 11-12 Request	Funded Yes	July 01, 2009	Estimated Complete Date:	
\$1,300,000		June 30, 2010	Ongoing	

<b>Appropriation / Expense Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,300,000</b>
<b>Financing Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$1,300,000	\$0	\$0	\$0	\$0	\$1,300,000
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,300,000</b>
<b>Operating Impact</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

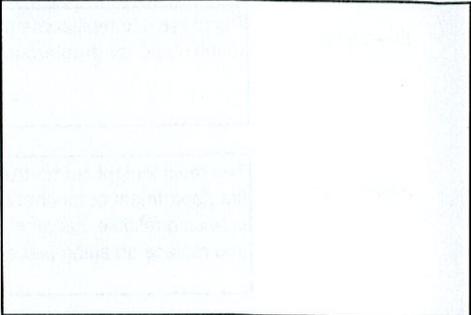
401350 401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire Division: Project Number: CIP-00121  
 Project Title: Engine #11  
 Project Location: North High Point Project Contact: Barry Tilley Project Photo:

Description: Replace engine due to mechanical condition and age (1992 Seagrave).  
 Electronic components are obsolete and parts are hard to locate. This  
 vehicle was inherited from Deep River Fire Department.

Justification: The current Engine is a 1992 Seagrave and inherited from Deep River  
 when we annexed that area. The Engine is posing problems in getting  
 parts to repair the electronic systems and other mechanical parts. The  
 Engine can be used as a reserve when frontline apparatus is being  
 repaired or serviced.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Public Safety	Project Dates	Dept Priority:	2
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2009	Estimated Complete Date:	
\$500,000		January 01, 2011	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point**

**Capital Improvement Program 2012-2016**

401350 401-Cap Projs-Fire

**Project Summary Form**

Requesting Department: 401-Fire Division: Project Number: CIP-00213  
 Project Title: Ladder #12  
 Project Location: North High Point Project Contact: Barry Tilley Project Photo:

Description: Purchase one replacement ladder truck to provide fire ladder protection to the response area around Fire Station #12.

Justification: The replacement ladder truck will provide safe and reliable service for fire department personnel entering hostile environments as well as providing reliable customer service in the Northern portion of the City and replace an aging piece of equipment.

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Public Safety	Project Dates	Dept Priority:	1
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2009	Estimated Complete Date:	January 01, 2011
\$875,000			Ongoing	

<b>Appropriation / Expense Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$875,000	\$0	\$0	\$0	\$0	\$875,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$875,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$875,000</b>
<b>Financing Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$875,000	\$0	\$0	\$0	\$0	\$875,000
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$875,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$875,000</b>
<b>Operating Impact</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: Moved out from 12/13 due to budget - glenda 3/2011

**City of High Point**

**Capital Improvement Program 2012-2016**

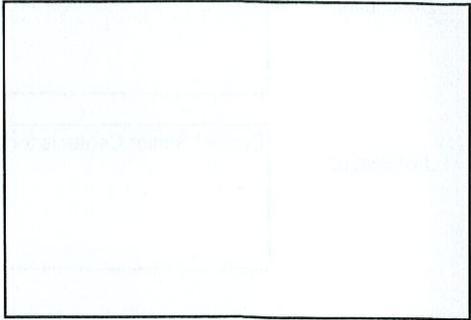
401520 | 401-Cap Projs-Planning & Devel

**Project Summary Form**

Requesting Department: 401-Planning & Development      Division:      Project Number: CIP-00018  
 Project Title: Downtown Improve. "Streetscape"  
 Project Location: Central High Point      Project Contact: Randy McCaslin      Project Photo:

Description: To Complete Implementation of Downtown Improvement Master Plan.

Justification: Funds would be used as "seed" money in conjunction with private investment in buildings and land.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$140,000  
 Current Budget Amt: \$459,716  
 Total Expenditures: \$349,636  
 Projected Balance: \$110,080

Project Type:	Project	Project Dates	Dept Priority:	1
Project Status	On Going	Project Begin Date:	CIP Priority:	3
FY 11-12 Request	Funded	Estimated Complete Date:		Ongoing
\$40,000	No			

<b>Appropriation / Expense Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$40,000	\$90,000	\$90,000	\$90,000	\$90,000	\$400,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$40,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$400,000</b>
<b>Financing Plan</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$200,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$40,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$90,000</b>	<b>\$400,000</b>
<b>Operating Impact</b>	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

401410 | 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-01756  
 Project Title: P&R Senior Center  
 Project Location: General Public Project Contact: DON OLIVER Project Photo:

Description: Construction of new Senior Center.

Justification: Current Senior Center is too small and there is no room for expansion.



PROJECTED STATUS As of June 30, 2011	Project Type: Building Construction	Project Dates	Dept Priority: 99
2010-11 Appropriation \$0	Project Status New	Project Begin Date:	
Current Budget Amt: \$0	FY 11-12 Request Funded No	July 01, 2015	CIP Priority: 99
Total Expenditures: \$0	\$0	Estimated Complete Date:	
Projected Balance: \$0		December 31, 2016	Ongoing

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Engineering	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Construction	\$0	\$0	\$0	\$0	\$5,000,000	\$5,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$500,000	\$500,000
Contingency	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,500,000</b>	<b>\$6,500,000</b>

Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$6,500,000	\$6,500,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,500,000</b>	<b>\$6,500,000</b>

Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Operating Expense	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Capital Outlay	\$0	\$0	\$0	\$0	\$50,000	\$50,000
(Minus Revenues)	\$0	\$0	\$0	\$0	\$50,000	\$50,000
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$400,000</b>	<b>\$400,000</b>

Notes: Additional funds estimated at the current budget for Senior Center. Assuming building square footage would double as would operational cost. - Per Allen Oliver 6/14/2011

**City of High Point - Capital Improvement Program  
 Fleet Services Capital Projects Summary - by Funding Source  
 FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>501 - Fleet Services Capital Projects</b>								
CIP-00250	Replace Underground Fuel Storage Tanks	\$0	\$100,000	\$100,000	\$100,000	0	0	\$300,000
	<b>Fleet Services</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>0</b>	<b>0</b>	<b>\$300,000</b>



**City of High Point - Capital Improvement Program  
Water Sewer Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>421-W&amp;S Capital Projects Fund</b>								
CIP-00010	Rehab Heating & Air Ward Plant	\$250,000	\$0	0	0	0	0	\$250,000
CIP-00020	Roof Replacement Ward WTP	\$155,000	\$0	0	0	0	0	\$155,000
CIP-00021	Kennedy Outfall	\$0	\$0	\$200,000	0	0	0	\$200,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$0	\$137,000	\$150,000	\$150,000	\$150,000	\$150,000	\$737,000
CIP-00113	Obsolete Sewer Lines	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,000,000
CIP-00125	Sewer System Improvements	\$50,000	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
CIP-00127	Water/Sewer Developer Reimb	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
CIP-00136	Water System Improvements	\$50,000	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
CIP-00139	Willard Dairy Road 12" Water Main	\$0	\$0	\$100,000	\$50,000	0	0	\$150,000
CIP-00140	Kendale Avenue 8" Water Main	\$0	\$0	\$60,000	\$160,000	0	0	\$220,000
CIP-00144	Alum Sludge Removal	\$300,000	\$300,000	\$315,000	\$315,000	\$330,000	\$330,000	\$1,890,000
CIP-00145	Obsolete Water Lines	\$1,000,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,000,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$900,000
CIP-00237	Sludge Holding Tank No. 1 & No. 2	\$40,000	\$0	0	0	0	0	\$40,000
CIP-00239	Solids Building Heating System	\$85,000	\$0	0	\$85,000	0	0	\$170,000
CIP-00240	Centrifuge Cake Hopper (Drive Thru)	\$115,000	\$0	0	0	0	0	\$115,000
CIP-00327	Ward Filter Renovations (filters 1-4)	\$0	\$0	0	0	\$400,000	0	\$400,000
CIP-00328	Water and Sewer Master Plan	\$0	\$0	0	0	\$500,000	0	\$500,000
CIP-00329	Sewer Capacity Assurance Model	\$0	\$0	0	0	\$375,000	0	\$375,000
CIP-00638	Arc Flash Project	\$200,000	\$0	\$200,000	0	0	0	\$400,000
CIP-00655	Greenleaf Filter Enclosure	\$0	\$0	\$250,000	\$250,000	0	0	\$500,000
CIP-01611	Large Water Meter Changeout 1.5" and up	\$500,000	\$0	\$500,000	\$100,000	0	\$100,000	\$1,200,000
<b>Water Sewer Enterprise Funds</b>		<b>\$3,995,000</b>	<b>\$2,787,000</b>	<b>\$4,925,000</b>	<b>\$4,260,000</b>	<b>\$4,905,000</b>	<b>\$3,730,000</b>	<b>\$24,602,000</b>

**Note: See Capital Project Ordinances page for a list of all bond projects and balances.**

<b>Revenue Bonds</b>								
CIP-00016	Kivett Dr. - Groometown Rd 8" Water Main	\$0	\$0	0	0	0	\$700,000	\$700,000
CIP-00027	Gallimore Dairy Road Widening (W/S Util)	\$0	\$0	0	0	\$750,000	0	\$750,000
CIP-00028	Jamestown-Bypass Improvs (W/S Util)	\$0	\$0	0	0	0	\$790,000	\$790,000
CIP-00071	Triangle Lake Rd Widen (W/S Utilities)	\$0	\$0	0	\$500,000	0	0	\$500,000
CIP-00072	Ensley Outfall 2B	\$0	\$0	0	\$1,500,000	0	0	\$1,500,000
CIP-00073	Westside Treat Plt Upgr - Phase 3	\$0	\$15,000,000	\$16,500,000	0	0	0	\$31,500,000
CIP-00114	Incinerator Rehab	\$0	\$2,300,000	\$3,000,000	0	0	0	\$5,300,000
CIP-00137	Demolition of Basins at Kearns	\$0	\$0	0	\$600,000	0	0	\$600,000
CIP-00141	Dilworth Rd / Squire Davis Loop	\$0	\$0	0	0	0	\$840,000	\$840,000
CIP-00149	NW Water System Impr Phase 2	\$0	\$0	0	\$1,082,500	0	0	\$1,082,500
CIP-00150	NW Water System Impr Phase 3	\$0	\$0	0	\$1,790,000	0	0	\$1,790,000
CIP-00163	NCDOT Johnson St/Sandy Ridge Rd	\$0	\$0	0	0	0	\$3,200,000	\$3,200,000
CIP-00164	Randleman Line to Ward - Phase II	\$0	\$0	0	0	0	\$7,000,000	\$7,000,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	\$0	\$0	0	0	\$2,160,000	\$2,160,000	\$4,320,000
CIP-00190	Rich Fork Outfall 2A & 3	\$0	\$0	0	0	\$2,400,000	0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	\$0	\$0	0	\$800,000	0	0	\$800,000
CIP-00205	Old Thomasville Rd Lift Station	\$0	\$0	0	\$450,000	0	0	\$450,000
CIP-00208	Corporation Dr lift station	\$505,000	\$0	0	0	0	0	\$505,000

**City of High Point - Capital Improvement Program  
Water Sewer Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
CIP-00221	Bethel Drive Lift Station	\$0	\$0	0	\$600,000	0	0	\$600,000
CIP-00226	NW Sewer Syst Improvs Future 3	\$0	\$0	0	\$972,000	0	0	\$972,000
CIP-00228	Registers Creek Lift Station	\$0	\$0	0	\$1,500,000	0	0	\$1,500,000
CIP-00238	Phos/Amm Side Stream Reduction (ES)	\$0	\$0	0	\$3,800,000	0	0	\$3,800,000
CIP-00259	Ward Plant Electrical Rehab.	\$0	\$0	\$2,100,000	\$2,100,000	0	0	\$4,200,000
CIP-00269	Wayne St. Outfall	\$0	\$0	0	0	0	\$2,000,000	\$2,000,000
CIP-00270	Melbourne Heights Outfall	\$0	\$0	0	0	0	\$1,700,000	\$1,700,000
CIP-00330	FOG/Biodeisel Facility	\$0	\$0	0	0	0	\$4,500,000	\$4,500,000
CIP-00687	Incin Emission Improvs - EPA Required	\$0	\$0	0	0	0	\$8,000,000	\$8,000,000
CIP-00701	Riverdale Pump Stat Force Main Relocation	\$0	\$0	0	0	0	\$2,000,000	\$2,000,000
CIP-00789	Ward Tank Replacement	\$0	\$1,200,000	\$2,100,000	0	0	0	\$3,300,000
		<b>\$505,000</b>	<b>\$18,500,000</b>	<b>\$23,700,000</b>	<b>\$15,694,500</b>	<b>\$5,310,000</b>	<b>\$32,890,000</b>	<b>\$96,599,500</b>
	<b>Total Water Sewer Capital Projects</b>	<b>\$4,500,000</b>	<b>\$21,287,000</b>	<b>\$28,625,000</b>	<b>\$19,954,500</b>	<b>\$10,215,000</b>	<b>\$36,620,000</b>	<b>\$121,201,500</b>

City of High Point  
Capital Improvement Program 2012-2016

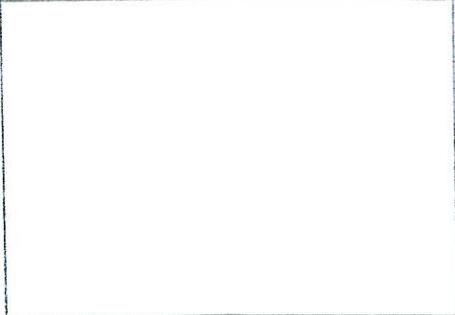
421779 421-Bond Projs-W&S

**Project Summary Form**

Requesting Department: 421-Public Services Division: Project Number: CIP-00036  
 Project Title: Water Meter Changeout  
 Project Location: General Project Contact: Warren Larson Project Photo:

Description: To change out 1,000 existing water meters a year that are a minimum of 10 years old.

Justification: After 10 years of use a water meter will start to loose its accuracy This is a continuation of the program started on 2002/2003. This is one of those areas where making the expenditure will affect revenues in the future.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$772,261  
 Total Expenditures: \$740,000  
 Projected Balance: \$32,261

Project Type:	Project	Project Dates	Dept Priority:	4
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded	Estimated Complete Date:	Ongoing	
	Yes			
	\$137,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$137,000	\$150,000	\$150,000	\$150,000	\$150,000	\$737,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$137,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$737,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$137,000	\$150,000	\$150,000	\$150,000	\$150,000	\$737,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$137,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$737,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00035  
 Project Title: Water Storage Tank Maintenance  
 Project Location: General Project Contact: Terry Houk Project Photo:

Description: To inspect sandblast and paint both the inside and outside of the (5) finished water storage tanks



Justification: The Lexington elevated tank was inspected on the inside in October 2001 by a professional tank service. It was recommended that the interior would need to be repaired. The outside is already showing some signs of rust. Other tanks will be inspected and maintained in subsequent years.

PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$100,000  
 Current Budget Amt: \$700,000  
 Total Expenditures: \$250,000  
 Projected Balance: \$450,000

Project Type:	Maintenance	Project Dates	Dept Priority:	6
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00113  
 Project Title: Obsolete Sewer Lines  
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Replacement of deteriorated and/or undersized sewer outfall and sewer services/mains.

Justification: Reduce blockages and problems that create sewer backups and overflows.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$1,000,000  
 Current Budget Amt: \$8,032,642  
 Total Expenditures: \$6,261,625  
 Projected Balance: \$1,771,017

Project Type:	Re-inspection & repairs	Project Dates	Dept Priority:	8
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
	\$1,000,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$1,000,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$6,000,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,000,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$6,000,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point  
Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

**Project Summary Form**

Requesting Department: 421-Public Services      Division:      Project Number: CIP-00125  
 Project Title: Sewer System Improvements  
 Project Location: General      Project Contact: Chris Thompson      Project Photo:

Description: Extension of sewer lines for new services and make needed system improvements.

Justification: Program is available to those who have petitioned the City Council for sewer services.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation: \$50,000  
 Current Budget Amt: \$835,818  
 Total Expenditures: \$520,330  
 Projected Balance: \$315,488

Project Type:	Improvements	Project Dates:	Dept Priority:	10
Project Status:	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request:	Funded    Yes	Estimated Complete Date:	Ongoing	
	\$50,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$550,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$50,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$550,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$550,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$50,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$550,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

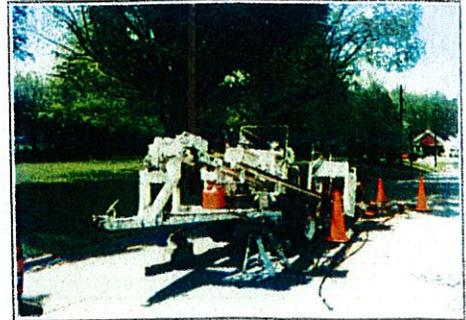
421779 421-Bond Projis-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00136  
 Project Title: Water System Improvements Project Contact: Chris Thompson Project Photo:  
 Project Location: General

Description: Extension of water lines for new (petition) services and to make needed system improvements.

Justification: Project is available to those who petitioned the City Council for water services and to make other system improvements.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$50,000  
 Current Budget Amt: \$1,184,346  
 Total Expenditures: \$635,845  
 Projected Balance: \$548,501

Project Type:	Improvements	Project Dates	Dept Priority:	11
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
	\$50,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$550,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$50,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$550,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$50,000	\$125,000	\$125,000	\$125,000	\$125,000	\$550,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$50,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$550,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00144  
 Project Title: Alum Sludge Removal  
 Project Location: East High Point Project Contact: Terry Houk Project Photo:

Description: Alum Sludge will be removed from the two storage lagoons every 1-2 years by contract.



Justification: Funding was in the operating budget, but moved to the CIP to allow funds to roll-over for a larger contract. Funds need be set aside annually to accumulate prior to the removal processes. This project helps to insure that the water treatment process is not interrupted, and that all phases of treatment runs efficiently as possible.

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation	\$300,000
Current Budget Amt:	\$2,160,000
Total Expenditures	\$2,000,000
Projected Balance:	\$160,000

Project Type:	Maintenance	Project Dates	Dept Priority:	5
Project Status	On Going	Project Begin Date	CIP Priority:	0
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
\$300,000				

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$300,000	\$315,000	\$315,000	\$330,000	\$330,000	\$1,590,000
<b>Total Appropriation/Exp Plan</b>	<b>\$300,000</b>	<b>\$315,000</b>	<b>\$315,000</b>	<b>\$330,000</b>	<b>\$330,000</b>	<b>\$1,590,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$300,000	\$315,000	\$315,000	\$330,000	\$330,000	\$1,590,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$300,000</b>	<b>\$315,000</b>	<b>\$315,000</b>	<b>\$330,000</b>	<b>\$330,000</b>	<b>\$1,590,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00178  
 Project Title: NCDOT - TIP Program (W/S Utilities)  
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Relocate utilities relative to TIP Program  
 Justification: Contractual to NCDOT.

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$150,000  
 Current Budget Amt: \$1,081,080  
 Total Expenditures: \$273,400  
 Projected Balance: \$807,680

Project Type:	Reimbursement	Project Dates	Dept Priority:	7
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded	Estimated Complete Date:	Ongoing	
	Yes			
	\$150,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$750,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$750,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$750,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00073  
 Project Title: Westside Treatment Plt Upgrade - Phase 3  
 Project Location: West High Point Project Contact: Terry Houk Project Photo:

Description: Construction for upgrading and expanding the Westside WWTP.



Justification: State regulations will be imposed on phosphorous in 2004 that are four times more stringent than the current limit. The plant is also near 90% of its design capacity for flow. Much of the existing plant is deteriorated and equipment is failing.

PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$10,000,000  
 Current Budget Amt: \$26,060,277  
 Total Expenditures: \$25,740,681  
 Projected Balance: \$339,596

Project Type:	Project	Project Dates	Dept Priority:	1
Project Status	New	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	January 01, 2009	Estimated Complete Date:	January 01, 2012
\$15,000,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$15,000,000	\$16,500,000	\$0	\$0	\$0	\$31,500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$15,000,000</b>	<b>\$16,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,500,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$15,000,000	\$16,500,000	\$0	\$0	\$0	\$31,500,000
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$15,000,000</b>	<b>\$16,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,500,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: Per Eric O. project will receive \$20.5m from 2012 bond series. The operational expense will be "funded/financed" by the 2012 bonds. The remaining \$11m will be funded at a later date, possibly 2014 series bonds. Total planned is \$56.0M.

City of High Point

Capital Improvement Program 2012-2016

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00114  
 Project Title: Incinerator Rehab  
 Project Location: Default CIP Location Project Contact: Terry Houk Project Photo:

Description: Rehab/Overhaul existing incinerator at the Eastside WWTP. Project will consist of replacing the piping, outside shell, refractories, expansion joints, continuous emissions monitoring equipment, and temporary sludge disposal from both WWTP's.



Justification: The Rehab/Overhaul of existing incinerator will extend its useful life by 6-8 years. (Cost of new incinerator = \$8,000,000).

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation: \$0  
 Current Budget Amt: \$240,000  
 Total Expenditures: \$0  
 Projected Balance: \$240,000

Project Type:	Improvements	Project Dates	Dept Priority:	3
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2011	Estimated Complete Date:	December 31, 2011
\$2,300,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$60,000	\$0	\$0	\$0	\$0	\$60,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$1,940,000	\$2,300,000	\$0	\$0	\$0	\$4,240,000
Contingency	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$3,000,000</b>	<b>\$2,300,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,300,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$2,300,000	\$3,000,000	\$0	\$0	\$0	\$5,300,000
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$2,300,000</b>	<b>\$3,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,300,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: Contingency \$1,000,000 is requested for solids disposal during incinerator Rehabilitation. Moved this CIP funding request from CIP-00070 and 00074 (Sludge Feed Pumps and Centrifuges to the existing Incinerator Rehab project. We have notified

City of High Point

Capital Improvement Program: 2012-2016

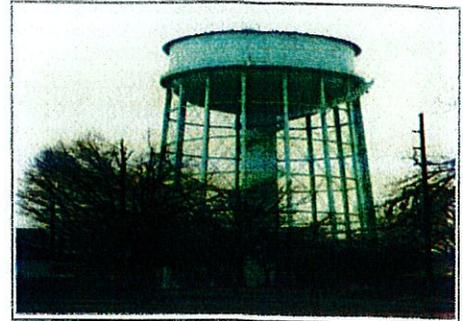
421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00789  
 Project Title: Ward Tank Replacement  
 Project Location: Default CIP Location Project Contact: Project Photo:

Description:

Replacing the existing Ward Water tank that was built in 1930.



Justification:

This water tank is located at West Ward Ave and is used to maintain a fairly uniform pressure on the distribution center at all times. A recent evaluation of this tank found that the top of the structure is failing and in need of repair/replacement. The cost to repair warrants a total replacement.

PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Improvements	Project Dates	Dept Priority:	2
Project Status	New	Project Begin Date	CIP Priority:	0
FY 11-12 Request	Funded No	July 01, 2011	Estimated Complete Date:	June 30, 2013
\$1,200,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$1,200,000	\$2,100,000	\$0	\$0	\$0	\$3,300,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$1,200,000</b>	<b>\$2,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,300,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$1,200,000	\$2,100,000	\$0	\$0	\$0	\$3,300,000
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,200,000</b>	<b>\$2,100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,300,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point - Capital Improvement Program**  
**Electric Capital Projects Summary - by Funding Source**  
**FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>631 - Enterprise Funds - Electric Revenue</b>								
CIP-00002	Cayenta Software Project	\$0	\$100,000	\$0	\$0	\$0	\$0	\$100,000
CIP-00026	Automated Meter Reading Initiative	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00058	Load Management	\$148,000	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00069	New LTC Transformer for North Substation	\$0	\$0	\$0	\$0	\$1,331,000	\$0	\$1,331,000
CIP-00079	Conversion of Linden Substa to 100KV	\$0	\$0	\$0	\$695,000	\$2,000,000	\$0	\$2,695,000
CIP-00080	Replace Burton Substa 100KV Trans Repl.	\$0	\$875,000	\$280,000	\$0	\$0	\$0	\$1,155,000
CIP-00081	New Jackson Lake Transformer	\$0	\$0	\$1,331,000	\$0	\$0	\$0	\$1,331,000
CIP-00115	Conversion of Russell St. Subst to 100kv	\$0	\$0	\$1,000,000	\$1,365,000	\$0	\$0	\$2,365,000
CIP-00166	Overhead to Underground Conversion	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00227	North Substation Modifications	\$300,000	\$0	\$0	\$0	\$0	0	\$300,000
CIP-00256	Phillips Substation Expansion	\$0	\$0	\$0	\$0	\$0	\$2,350,000	\$2,350,000
CIP-00323	North to Penny Rd. Transmission Line	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$2,000,000
CIP-00324	IHFC Electrical Equipment Upgrades	\$485,000	\$1,140,000	\$0	\$0	\$0	\$0	\$1,625,000
CIP-00325	Replacement Metalclad Switchgear	\$0	\$0	\$520,000	\$520,000	\$520,000	\$0	\$1,560,000
CIP-02076	Polo Electrical Infrastructure	\$0	\$600,000	\$0	\$0	\$0	\$0	\$600,000
CIP-02262	Burton Substation 69 kV Transformer	\$0	\$0	\$0	\$0	\$0	\$1,463,000	\$1,463,000
CIP-02281	Commerce Transformer Upgrade	\$0	\$0	\$0	\$1,075,000	\$0	\$0	\$1,075,000
<b>Total - Electric Capital Projects</b>		<b>\$2,743,000</b>	<b>\$4,525,000</b>	<b>\$4,089,000</b>	<b>\$4,613,000</b>	<b>\$4,809,000</b>	<b>\$4,771,000</b>	<b>\$25,550,000</b>

City of High Point

Capital Improvement Program 2012-2016

631799 | 631-Cap Prois-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00002  
 Project Title: Cayenta Software Project  
 Project Location: General Project Contact: Warren Larson Project Photo:

Description: To cover unanticipated expenses that will arise as we see/use the software application in more detail. Costs are presently unknown for interfaces to third party software programs.

Justification: To upgrade the utility billing and customer care system. It is over 8 yrs old and needs enhancement to give access into ecommerce and web services. Package will give customers full access to all city services via personal contact, Internet or IVR (interactive voice response unit). Will increase the speed of transactions and cut cost.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$2,051,657  
 Total Expenditures: \$1,806,635  
 Projected Balance: \$245,022

Project Type:	System Upgrade	Project Dates	Dept Priority:	0
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2008	Estimated Complete Date:	July 01, 2009
\$100,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$100,000	\$0	\$0	\$0	\$0	\$100,000
<b>Total Appropriation/Exp Plan</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$0	\$0	\$0	\$0	\$100,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: This project will impact the Customer Service operating budget by approximately \$31,500/mth (\$ 90 per account/per month). This cost will be absorbed by the Electric Fund.

City of High Point

Capital Improvement Program 2012-2016

631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00026  
 Project Title: Automated Meter Reading Initiative  
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Purchase and installation of electric radio transmitters into customers electric meter. This will result in ride by meter reading instead of walking to each meter.

Justification: Improved meter reading efficiency, meter readers will encounter fewer hazzards, and meter can be read in inclement weather.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$200,000  
 Current Budget Amt: \$1,491,800  
 Total Expenditures: \$812,552  
 Projected Balance: \$679,248

Project Type:	Project	Project Dates	Dept Priority:	5
Project Status	On Going	Project Begin Date:	CIP Priority:	5
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
\$200,000				

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00058  
 Project Title: Load Management  
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Financial incentives for the installation of water heaters and heat pumps. These incentives stimulate load growth.

Justification: Based on a Power Agency recommendation we no longer offer the installation of all new load control switches applications. We still offer Electric hot water heater and heat pump rappliance rebates that are funded from this budget.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$148,000  
 Current Budget Amt: \$1,407,465  
 Total Expenditures: \$1,100,000  
 Projected Balance: \$307,465

Project Type:	Project	Project Dates	Dept Priority:	1
Project Status	On Going	Project Begin Date:	CIP Priority:	1
FY 11-12 Request	Funded	Estimated Complete Date:	Ongoing	
	Yes			
	\$0			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$592,000
<b>Total Appropriation/Exp Plan</b>	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$592,000
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$592,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$592,000
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2012-2016

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00059  
 Project Title: Area Outdoor Lighting  
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Installation of new area lighting. (Includes sports field and pedestrian lighting for the Macedonia Project.)

Justification: Provide rental area lights as requested by customers. Installation of the lighting generates rental revenue.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$110,000  
 Current Budget Amt: \$1,063,631  
 Total Expenditures: \$1,000,000  
 Projected Balance: \$63,631

Project Type:	Project	Project Dates	Dept Priority:	3
Project Status	On Going	Project Begin Date	CIP Priority:	3
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
\$110,000				

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Equip/Furnishings	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$550,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$550,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00060  
 Project Title: Street Lighting  
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Installation of new street lighting.

Justification: Provide roadway lighting for city streets. Improve safety and visibility.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$200,000  
 Current Budget Amt: \$1,704,015  
 Total Expenditures: \$1,200,000  
 Projected Balance: \$504,015

Project Type:	Project	Project Dates	Dept Priority:	4
Project Status	On Going	Project Begin Date:	CIP Priority:	4
FY 11-12 Request	Funded	Estimated Complete Date:	Ongoing	
\$200,000	Yes			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
<b>Financing Plan</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
<b>Operating Impact</b>	<b>FY 2011-2012</b>	<b>FY 2012-13</b>	<b>FY 2013-14</b>	<b>FY 2014-15</b>	<b>FY 2015-16</b>	<b>Total</b>
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00061  
 Project Title: Downtown Underground  
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Addition of new circuits downtown and replacement of 30 year old submersible transformers and conversion of existing overhead lines downtown.

Justification: The project will improve reliability, replace transformers before they fail resulting in outages and provide additional capacity for load growth downtown. The conversion of overhead lines will allow for construction of multi story buildings with out violating safety codes and make property more attractive for investment and development.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$200,000  
 Current Budget Amt: \$3,347,979  
 Total Expenditures: \$3,347,979  
 Projected Balance: \$0

Project Type:	Project	Project Dates	Dept Priority: 6
Project Status	On Going	Project Begin Date:	CIP Priority: 6
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing
\$200,000			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Equip/Furnishings	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$1,000,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes: The conversion of overhead lines to underground will promote development and provide capacity for electric system load growth.

City of High Point

Capital Improvement Program 2012-2016

631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00080  
 Project Title: Replace Burton Substa 100KV Trans Repl.  
 Project Location: Default CIP Location Project Contact: Garey Edwards Project Photo:

Description: Replace old 100 kV transformer with a new 100 kV LTC transformer at Burton Substation.



Justification: The existing 100 kV substation transformer at Burton was purchased in 1973 with an anticipated life of 30 years. Planned replacement of old equipment increases reliability and minimizes the risk of large unanticipated expenses. New transformers typically take almost a year lead time. Waiting until it fails would cause significant operating problems until the replacement arrives and a safety concern.

PROJECTED STATUS As of June 30, 2011	Project Type: Project	Project Dates	Dept Priority: 9
2010-11 Appropriation \$0	Project Status Previously Requested	Project Begin Date:	
Current Budget Amt: \$0	FY 11-12 Request Funded Yes	July 01, 2010	CIP Priority: 9
Total Expenditures: \$0	\$875,000	Estimated Complete Date:	
Projected Balance: \$0		June 30, 2012	Ongoing

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$30,000	\$0	\$0	\$0	\$30,000
Equip/Furnishings	\$875,000	\$250,000	\$0	\$0	\$0	\$1,125,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$875,000</b>	<b>\$280,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,155,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$875,000	\$280,000	\$0	\$0	\$0	\$1,155,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$875,000</b>	<b>\$280,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,155,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

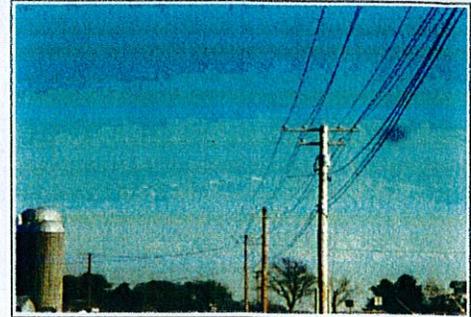
631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00166  
 Project Title: Overhead to Underground Conversion  
 Project Location: General Project Contact: GAREY EDWARDS Project Photo:

Description: Replacement of 30 year old overhead facilities for circuits E4, E7 and B4.

Justification: This will improve electric system reliability for these circuits. The reconstruction will reduce the possibility of service interruption. These circuits not only serve customers but provide reserve capacity for the hospital, Westchester Drive, North Main Street and the Downtown area.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$100,000  
 Current Budget Amt: \$1,241,000  
 Total Expenditures: \$900,000  
 Projected Balance: \$341,000

Project Type:	Project	Project Dates	Dept Priority:	2
Project Status	On Going	Project Begin Date:	CIP Priority:	2
FY 11-12 Request	Funded	Estimated Complete Date:	Ongoing	
\$100,000	Yes			

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00323  
 Project Title: North to Penny Rd. Transmission Line  
 Project Location: North High Point Project Contact: LAWRENCE HOPKINS Project Photo:

Description: Build a 100 kV transmission line from North Substation to the new substation on Penny Rd.

Justification: Penny Rd. substation will provide for backup to North and Deep River Substations and will provide future capacity to facilitate load growth in North High Point.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$1,000,000  
 Current Budget Amt: \$1,000,000  
 Total Expenditures: \$500,000  
 Projected Balance: \$500,000

Project Type:	Transmission Line	Project Dates	Dept Priority:	7
Project Status	New	Project Begin Date:	CIP Priority:	7
FY 11-12 Request	Funded Yes	July 01, 2010	Estimated Complete Date:	June 30, 2012
	\$1,000,000		Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,000,000	\$0	\$0	\$0	\$0	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,000,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

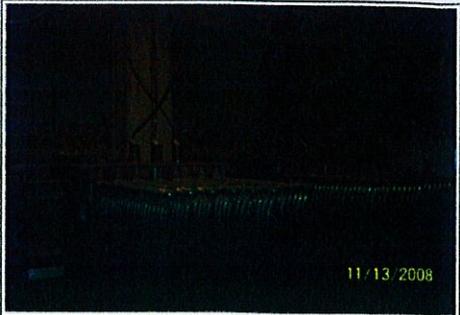
631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00324  
 Project Title: IHFC Electrical Equipment Upgrades  
 Project Location: Downtown/Center City Project Contact: LAWRENCE HOPKINS Project Photo:

Description: Some of the equipment in the IHFC is very old and past its useful life. Some of it was not installed to current design standards and is dangerous to personnel and property.

Justification: This equipment does not meet current codes and standards.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$485,000  
 Current Budget Amt: \$485,000  
 Total Expenditures: \$485,000  
 Projected Balance: \$0

Project Type:	Improvements	Project Dates	Dept Priority:	8
Project Status	New	Project Begin Date:	CIP Priority:	8
FY 11-12 Request	Funded	July 01, 2010	Estimated Complete Date:	
\$1,140,000	Yes	June 30, 2012	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$1,140,000	\$0	\$0	\$0	\$0	\$1,140,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$1,140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,140,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,140,000	\$0	\$0	\$0	\$0	\$1,140,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$1,140,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,140,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

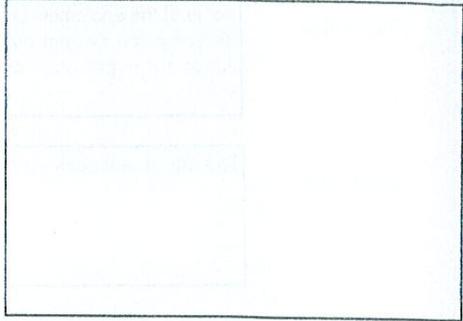
631799 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-02076  
 Project Title: Polo Electrical Infrastructure  
 Project Location: North High Point Project Contact: GAREY EDWARDS Project Photo:

Description: Utilize a diesel generator for demand management and standby power providing a generator and a transfer switch to Polo at the Eagle Hill building.

Justification: To reduce peak demand charges. An economic development incentive.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Equipment	Project Dates	Dept Priority:	10
Project Status	New	Project Begin Date:	CIP Priority:	10
FY 11-12 Request	Funded Yes	July 01, 2011	Estimated Complete Date:	June 30, 2012
	\$600,000		Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$600,000	\$0	\$0	\$0	\$0	\$600,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$600,000	\$0	\$0	\$0	\$0	\$600,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$600,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$600,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point - Capital Improvement Program  
 Parking Capital Projects Summary - by Funding Source  
 FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>Enterprise Funds - Parking Revenue</b>								
CIP-00207	Parking Garage Repair	\$0	\$0	\$75,000	\$75,000	\$75,000	\$75,000	\$300,000
<b>Total - Parking Capital</b>		<u>\$0</u>	<u>\$0</u>	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$75,000</u>	<u>\$300,000</u>

**City of High Point - Capital Improvement Program  
Landfill Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>661 - Enterprise Funds - Landfill Revenue</b>								
CIP-00005	Baler Replacements - #1 & #2	\$0	\$0	\$320,000	0	\$400,000	0	\$720,000
CIP-00006	Landfill Administrative Offices	\$0	\$150,000	\$100,000	0	0	0	\$250,000
CIP-00122	Landfill Develop - Land Purchase	\$0	\$250,000	\$250,000	\$250,000	\$250,000	0	\$1,000,000
CIP-00326	Kersey Valley Phase V	\$0	\$150,000	0	\$1,150,000	\$2,000,000	0	\$3,300,000
CIP-00795	MRF Automation and Upgrade	\$0	\$0	\$1,000,000	\$1,000,000	0	0	\$2,000,000
CIP-00815	Kersey Valley Road Relocation	\$0	\$0	\$150,000	\$150,000	\$2,500,000	\$2,500,000	\$5,300,000
<b>Total Landfill Capital Projects</b>		<b>\$0</b>	<b>\$550,000</b>	<b>\$1,820,000</b>	<b>\$2,550,000</b>	<b>\$5,150,000</b>	<b>\$2,500,000</b>	<b>\$12,570,000</b>

Capital Improvement Program 2012-2016

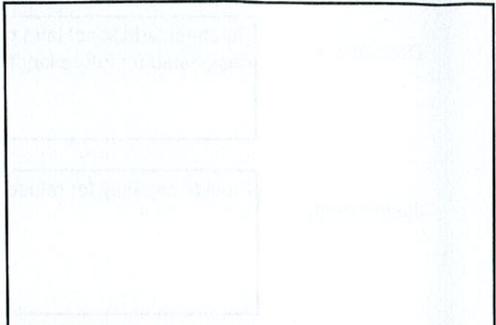
661749 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00006  
 Project Title: Landfill Administrative Offices  
 Project Location: South High Point Project Contact: Richard McMillan Project Photo:

Description: Renovate the church building on Landfill property to accommodate offices, breakroom, locker rooms, etc for Landfill personnel.

Justification: Once landfill operations move to Phase 4, all employees and administration will relocate to the new area and will require office and break space.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Building Construction	Project Dates	Dept Priority:	4
Project Status	Previously Requested	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2010	Estimated Complete Date:	June 30, 2012
\$150,000			Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$0	\$0	\$0	\$200,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Unauthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$150,000	\$100,000	\$0	\$0	\$0	\$250,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$150,000</b>	<b>\$100,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

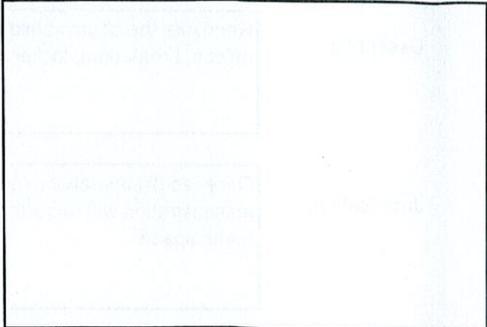
661749 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00122  
 Project Title: Landfill Develop - Land Purchase  
 Project Location: Default CIP Location Project Contact: Chris Thompson Project Photo:

Description: Purchase additional land near or adjacent to current city property designated for future landfill development.

Justification: Provide capacity for refuse disposal for citizens and businesses.



PROJECTED STATUS As of June 30, 2011

2010-11 Appropriation \$250,000  
 Current Budget Amt: \$1,792,195  
 Total Expenditures: \$1,407,295  
 Projected Balance: \$384,900

Project Type:	Land Purchase	Project Dates	Dept Priority:	2
Project Status	On Going	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	Estimated Complete Date:	Ongoing	
\$250,000				

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,000,000
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$250,000</b>	<b>\$0</b>	<b>\$1,000,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

City of High Point

Capital Improvement Program 2012-2016

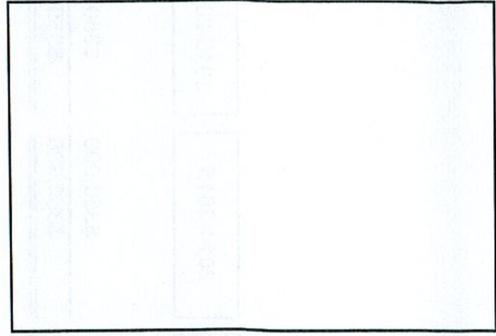
661749 | 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00326  
 Project Title: Kersey Valley Phase V  
 Project Location: General Public Project Contact: RICHARD MCMILLAN Project Photo:

Description: It is High Point's intention to maintain a solid waste (MSW) facility for the use of the City, residents, and local businesses. Area 1 (west of Kersey Valley Rd) contains Phases I, II, III and IIIA (almost full). Area 2 (east of Kersey Valley Rd) will contain Phases IV & V, while Phase VI

Justification: Phase V cell construction is the continuation of the Kersey Valley Landfill Expansion. Phase V will be placed between phase IV (construction complete) and Kersey Valley Road.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$0  
 Current Budget Amt: \$0  
 Total Expenditures: \$0  
 Projected Balance: \$0

Project Type:	Facility Addition	Project Dates	Dept Priority:	6
Project Status	New	Project Begin Date:	CIP Priority:	0
FY 11-12 Request	Funded Yes	July 01, 2011	Estimated Complete Date:	
\$150,000		June 30, 2015	Ongoing	

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$1,150,000	\$2,000,000	\$0	\$3,150,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$1,150,000</b>	<b>\$2,000,000</b>	<b>\$0</b>	<b>\$3,300,000</b>
Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$150,000	\$0	\$0	\$0	\$0	\$150,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$150,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$150,000</b>
Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:

**City of High Point - Capital Improvement Program  
Stormwater Capital Projects Summary - by Funding Source  
FY 2012 - 2016**

Project	Title	Adopted Budget 2010-2011 & Amendments	Budget Year 2011-2012	2012-2013	2013-2014	2014-2015	2015-2016	Total Planned
<b>671 - Enterprise Funds - Stormwater Revenue</b>								
CIP-00134	Storm Water Projects - Routine Projects	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,100,000
	<b>Total Stormwater Capital Projects</b>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$2,100,000</u>

City of High Point

Capital Improvement Program 2012-2016

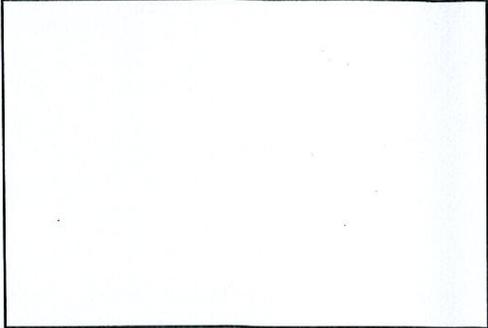
671732 671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department: 671-Public Services Division: Project Number: CIP-00134  
 Project Title: Storm Water Projects - Routine Projects  
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: To fund routine stormwater improvements authorized by the City Council as the need arises. This method was recommended by the Citizen's Task Force for stormwater improvements.

Justification: Project will provide improvements to citizens who requested assistance for many years with flooding or erosion problems.



PROJECTED STATUS As of June 30, 2011  
 2010-11 Appropriation \$350,000  
 Current Budget Amt: \$1,947,363  
 Total Expenditures: \$1,278,277  
 Projected Balance: \$669,086

Project Type: Stormwater  
 Project Status: On Going  
 FY 11-12 Request \$350,000 Funded Yes  
 Project Dates Dept Priority: 1  
 Project Begin Date: CIP Priority: 0  
 Estimated Complete Date: Ongoing

Appropriation / Expense Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Appropriation/Exp Plan</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$1,750,000</b>

Financing Plan	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Financing Plan</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$350,000</b>	<b>\$1,750,000</b>

Operating Impact	FY 2011-2012	FY 2012-13	FY 2013-14	FY 2014-15	FY 2015-16	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
<b>Net Operating Impact</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

Notes:



NORTH CAROLINA'S INTERNATIONAL CITY™

## Glossary of Frequently Used Terms

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### -A-

**Account Number** - the accounting designation for revenue and expenditure line items. The account number consists of a two-digit fund number, a two-digit department number, a three-digit activity number, a three-digit sub-activity number, a two-digit object source code, and a four-digit line item object cost code.

**Accrual Accounting** - a basis of accounting in which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

**Activity** - a level of budgeting, which identifies a particular program or service within a department. Contained within an activity budget may be one or more sub-activity budgets.

**Adopted Budget** - the official expenditure plan adopted by the City Council for a fiscal year.

**Ad Valorem Taxes** - commonly known as property taxes. For most governments, it is the single greatest revenue source. Taxes are levied at the stated tax rate for both real and personal property according to the valuation.

**Appropriated Fund Balance** - revenue appropriated from existing fund balance to help fund expenditures in a given fiscal year.

**Appropriation** - an authorization by the governing board to make expenditures and incur obligations for specific purposes.

**Assessed Valuation** - the total value established for real property and used as the basis for levying property taxes.

### -B-

**Balanced Budget** - the situation that exists when total anticipated revenues are equal to total planned expenditures. The State of North Carolina requires a balanced budget.

**Benchmarking** - the identification of best-in-class performers; the comparison of local performance outputs and results with those of top performers; the analysis of practices that account for any performance gaps; and the development and implementation of strategies to adjust the gap in one's favor.

**Benefits** - mandated employee benefits and other programs such as health insurance, which benefit the employee and their family.

**Bond** - a written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.

**Bond Anticipation Note** - short-term, interest-bearing notes issued by the City in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

## **Glossary, continued**

**Bond Referendum** - an election in which voters pass or defeat a proposal by the City government to issue debt in the form of interest-bearing notes.

**Budget** - a comprehensive financial plan of operation for a specified period of time containing an estimate of proposed expenditures and the means of financing them. In the State of North Carolina it is mandated that a balanced budget be produced, i.e. revenue equals expense.

**Budget Calendar** - the schedule for completion of the various tasks involved in the preparation, submission, and adoption of the fiscal year annual operating budget for the City.

**Budget Message** - a formal letter of transmittal contained in the proposed budget document prepared by the City Manager and addressed to the governing board which contains the City Manager's views and recommendations on the City's operation for the coming fiscal year.

**Budget Ordinance** - the legal document approved by the governing board that establishes the spending authority for the City.

-C-

**Capital Asset** - facilities and equipment that are tangible assets having a significant value (\$5,000 or greater) and a useful life of one year or more.

**Capital Improvement Program** - a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement program (CIP).

**Capital Outlay** - budgeted expenditures of at least \$5,000 for tangible items with a useful life of at least one year.

**Capital Project Fund** - a fund used to account for expenditures for major construction and acquisition projects that are not accounted for in other funds and are anticipated to be completed in one year.

**Capital Project Ordinance** - authorizes a major capital expenditure and continues in effect for the life of the project. It is characteristic that the types of projects covered by a capital project ordinance span several years due to the scope of work being performed. The ordinance specifies the funding and line item expenditures for the project.

**Capital Reserve Fund** - a fund established for the purpose of receiving transfers of moneys from other funds (usually enterprise funds) in order to build fund balance for a specific future outlay of capital.

**Cash Equivalents** - highly liquid investments with maturities of three months or less when purchased to be cash or cash equivalents, or demand deposits.

**Central Services Fund** - a fund used to account for goods and services provided by one department to other departments on a cost reimbursement basis, such as print shop services or warehousing.

## Glossary, continued

**Community Development Block Grant Fund** - used to account for revenues and expenses derived from the Community Development Block Grant Entitlements to the City.

**Contingency** - an appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures.

**Core City Plan** - A plan for guiding the development, redevelopment and revitalization of neighborhoods as outlined in the Core City Plan developed in 2006 and adopted by the City Council on February 8, 2007. The public-private partnership Plan's purpose is designed to define and improve the physical, economic and social fabric of the downtown and surrounding neighborhood, institutional, commercial, and industrial areas. The City contributes funding to the plan annually. The name was changed from Core City to "The City Project" in 2011.

-D-

**Debt Service** - Moneys required for payment of principal and interest and other associated expenses on outstanding bond debt.

**Deferred Revenues** - Revenues submitted to the City before the eligibility requirements are recorded and reported.

**Department** - a major operating budget area of the City, which includes overall management for an activity or group of related activities with possibly one or more sub-activities.

-E-

**Effectiveness Measures** - the level of satisfaction of the services being delivered or the extent to which pre-determined goals and objectives have been reached. Effectiveness indicators more accurately measure the QUALITY of service output to know whether a program or service is accomplishing what was intended.

**Efficiency Measures** - the units of service produced (OUTPUT) per amount of resources expended (INPUT). Indicates how well a government is performing the things it is doing. This measure is a good indicator of how reasonable service costs are - the ratio of quantity of service provided to the cost, in dollars or labor.

**ElectriCities** - a not-for-profit government service organization representing cities, towns and universities that own electric distribution systems. Today, ElectriCities represents more than 90 members in North Carolina, South Carolina and Virginia.

**Encumbrance** - an obligation in the form of a purchase order or a contract, which is chargeable to an appropriation and for which a part of the appropriation is reserved. It becomes an expenditure when paid.

**Enterprise Fund** - a fund established to account for the operation of facilities and services that are entirely or predominantly financed through user charges. The City's enterprise funds are Water, Sewer, Electric, Mass Transit, Parking, Landfill Facilities, and Storm Water.

## Glossary, continued

**Equities** - Assets less liabilities of a fund.

**ERP – Enterprise Resource Planning** - integrated financial and human resources solutions that help to streamline and improve public-sector business processes.

**ERU – Equivalent Residential Units** - a calculated methodology to determine the basis for determining the monthly storm water utility fee to be charged to the customer. The ERU per customer is determined by dividing the total of square footage of impervious surface area on the customer's property by the square footage of one ERU (2,588). The result is multiplied by the dollar amount established by City Council

**Expenditure** - the amount paid for goods delivered and services rendered.

**-F-**

**Fiduciary Fund** - a fund used to account for assets held by the City in a trustee or agent capacity for other agencies or organizations.

**Fiscal Year** - a twelve-month period of time to which the annual budget applies. The City of High Point's fiscal year is from July 1 thru June 30.

**Fixed Asset** - tangible property owned by the City having a monetary value of \$500 or greater and a useful life of one year or more.

**Fringe Benefits** - funds budgeted for the City's contribution for employee benefits including retirement, health insurance, social security, and life insurance.

**Fund** - an independent accounting entity with a self-balancing set of accounts.

**Fund Balance** - the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

**Full Accrual** - a method used in Proprietary Funds for recording the expenditure of funds in which revenues are recorded when they are earned and expenses are recorded when a liability is incurred.

**Full-Time Positions** - authorized positions with the exception of law enforcement and fire employees budgeted at 2080 hours per year

**-G-**

**GAAP** - (Generally Accepted Accounting Principles) Accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The source of GAAP for state and local governments is the Governmental Accounting Standards Board.

**General Capital Projects Fund** - used to account for major capital expenditures (acquisition and construction) other than those financed by enterprise funds. These projects usually require one year or less for completion.

## Glossary, continued

**General Fund** - used to account for the ordinary operations of the City, which are financed through taxes, other general revenues, and contributions, transfers, and reimbursements from other funds. Unless there is a legal accounting requirement, all activities are accounted for in the General Fund.

**General Obligation Bonds** - debt issued by the City that is backed by its taxing authority.

**Goal** - a broad statement of purpose or intent to achieve a desired state of affairs. A goal describes a desired effect on the community.

**Governmental Funds** –are segregations of financial resources. Expendable assets are assigned to the various governmental funds and current liabilities are assigned to the fund from which they are to be paid. The differences between governmental fund assets and liabilities, the fund equity is referred to as “Fund Balance.”

-I-

**Infrastructure** - the base or framework of a community that is necessary to support the orderly function of government and service delivery to communities. Examples include water and sewer (improvements to lines, treatment plants), streets, and stormwater project to name a few.

**Input Measures** - the amount of resources expended or consumed in the delivery of services.

**Interest on Investments** - revenue earned from investment of City funds with a third party.

**Inter-fund Transfers** - transfers of money between accounting funds as authorized by the City Council.

**Intergovernmental Revenue** - revenue received by the City from federal, state, and county agencies.

**Intragovernmental Revenue** - revenues generated by a City department for services provided to other City departments.

-L-

**Lease-Purchase Agreement** - a method of financing the purchase of a fixed asset, which allows the City to spread the cost over a specified period of time.

**LED Lighting** – (**light-emitting diode**) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be tuned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.

**LEED Certification** – (**Leadership in Energy and Environmental Design**) provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

**Licenses & Permits** - revenue received by the City from individuals and corporations for the purpose of conducting business or performing certain activities.

## Glossary, continued

**Line Item** - a unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

### -M-

**Miracle League** - A non-profit organization in High Point called "The Miracle League of High Point" for the purposes of providing opportunities for children with disabilities to play Miracle League baseball on a specially designed field. The High Point field will be funded by private donations, with the land and grading for the site provided by the City of High Point.

**Mission Statement** - a clear statement of the purpose and goal(s) toward which a department directs their efforts. (The reason the department exists.)

**Modified Accrual** - a method for recording the receipt and expenditure of funds in which revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

### -N-

**Non-Departmental** - expenditures for purposes that are not related to a specific department.

### -O-

**Objective** - a specific target for achievement, which represents an interim step, or progress toward a goal within a specified time span and which are measurable.

**Operating Budget** - the City's financial plan for its operation for the fiscal year that outlines the proposed expenditures and revenue estimates to finance the expenditures.

**Operating Expenses** - Funds allocated for the day-to-day operation of the City's services. These expenses exclude capital outlay.

**Ordinance** - a legislative enactment by the City Council. It has the full force of law within the City if it is not in conflict with any higher law.

**Outcome Measures** - the social, economic or cultural conditions that the program seeks to influence and the actual results/impacts produced by the program or service.

**Output/Workload/Activity Measures** - the quantity of services provided.

### -P-

**Part-Time Positions** - authorized positions with various work schedules of 1,750 hours per year or less.

**Pay As You Go Funding** - a method in which annual revenue appropriations are used for funding capital projects as opposed to the issuance of long-term debt. General Fund Projects are usually funded by an appropriation from the General Fund consisting of primarily property tax revenues. Capital Projects in Proprietary Funds are funded by the respective revenues in these funds.

## **Glossary, continued**

**Performance Measure** - the quantity or level of service provided. Indicator or criterion against which users can assess the successful achievement of a service or program.

**Performance Measurement** - the systematic method in which city departments develop and monitor objectives that assess the outcome and effectiveness of a delivered service or program. Provides government a way of determining whether it is providing a quality service at a reasonable price. Must not be seen as a “score-keeping system”, but as a decision-making tool.

**Performance Objectives** - the means used to accomplish a mission. Clear targets for specific action. More detailed than the mission statement; have shorter time frames; states quantity when possible; measurable over time and reasonably achievable.

**Personal Property** - includes tangible property not permanently affixed to real property. Examples include vehicles, boats, trailers, and equipment.

**Personnel Services** - salaries, wages, and fringe benefits.

**Property Tax** - an annual tax levied by the City Council on the value of real property to fund General Fund expenditures. The amount of revenue derived from the tax is calculated by taking the tax value of the real property, dividing it by 100, multiplying it times the tax rate, and then times the collection percent.

**Proprietary Funds** – funds that are used to account for a government’s on-going organizations which are similar to those found in private businesses or private sector. These funds have their own set of revenue and expense accounts. Measurement focus is income, financial position and changes in financial position.

-R-

**Real Property** - land, buildings, and items permanently affixed to land or buildings.

**Retained Earnings** - an equity account reflecting the accumulated earnings of an enterprise fund or internal service fund.

**Revaluation** – defined as the re-appraisal or re-assessment of value. In the City of High Point budget document, “revaluations” describe the process county tax collectors use to update the values of taxable real property within the city limits as well as the county.

**Revenue** - income received by the City from various sources used to finance its operations.

**Revenue Bonds** - bonds whose principal and interest are payable exclusively from the earnings of an enterprise fund. Revenue bonds are payable from identified sources of revenue and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service.

**Revenue Neutral Property Tax Rate** – defined by North Carolina General Statutes as the rate that is estimated to produce revenue for the next fiscal year to the revenue that would have been produced for the next fiscal year by the current property tax rate if no re-appraisal had occurred.

## Glossary, continued

-S-

**Special Appropriations** - accounts used for outside agencies' funding, prior year workers' compensation and unemployment claims, and for expenditures not routinely appropriated in operating budgets.

**Special Grants Fund** - a fund established to account for revenues received from outside agencies or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration. Revenues received are from federal, state, and local sources.

**Sub-Activity** - a level of budgeting, which identifies a specific area of work necessary for performing a budgeted activity.

-T-

**Tax Base** - the total assessed valuation of real property within the city limits.

**Tax Levy** - the total amount of revenue to be raised from the property tax levied by the City Council in the annual budget ordinance.

**Tax Rate** - the amount of tax per \$100 of assessed valuation levied by the City Council.

**TIP** - Transportation Improvement Program for the N.C. State Department of Transportation.

**Treasury Subsidies** - Subsidies from the US Treasury will rebate a portion of the interest paid on taxable bonds as authorized by the American Recovery and Reinvestment Act of 2009 (ARRA).

-U-

**User Charges** - the payment of a fee for receipt of a service provided by the City.

-V-

**Valuation** - the tax value of real property as determined by the Guilford County tax assessors every eight years. The property valuation is multiplied by the tax rate per \$100 of valuation to arrive at the tax bill for a particular piece of taxable property.

- W -

**Workforce Program** - is a separate but supported strategic plan to implement recommended development strategies to assist the community's workforce as they compete for high-skilled jobs in the region. The idea to develop communication and training materials to support community education by a combination of government, business, education, and community leaders working together to assist community residents' short-term actions to improve workforce education, training, and preparedness.

**City of High Point  
Accounting Unit  
and  
Acronym Directory**

**UNIFORM LIST OF DEPARTMENT ACCOUNTING UNITS**

Budgets, both revenue and expense are identified by a 6-digit accounting unit number. The first 3 digits identify the fund for the accounting unit. Each division within a department is assigned an accounting unit.

A listing of accounting units is shown in department order as they appear in the budget document.

**General Fund**

<b><u>Accounting</u></b> <b>Unit #</b>	<b><u>Department</u></b>	<b><u>Division</u></b>
101101	Governing Body	City Council
101102	Governing Body	City Clerk
101111	City Management	City Manager
101112	City Management	Budget and Evaluation
101121	City Management	City Attorney
101131	City Management	Public Information
101141	City Management	Human Relations
101231	City Management	Engineering Services
101241	City Management	Information Technology Services
101242	City Management	Communications Center
101245	City Management	Systems Project Administration
101263	City Management	Joblink-Idol Street Building
101511	City Management	Economic Development
101541	City Management	City Project (Core City Project)
101211	Human Resources	Administration
101212	Human Resources	Safety & Health
101221	Financial Services	Administration
101222	Financial Services	Accounting
101223	Financial Services	Treasury Services
101224	Financial Services	Purchasing
101311	Police	Chief's Office
101312	Police	Administration Bureau
101313	Police	Field Operations-South
101314	Police	Field Operations-North
101351	Fire	Administration
101352	Fire	Suppression
101521	Planning	Planning
101522	Building Inspections	Building Inspections
101611	Transportation	Administration
101612	Transportation	Signs & Markings
101613	Transportation	Traffic Signals
101614	Transportation	Computerized Signal System
101262	Transportation	Depot Maintenance
101711	Public Services	Administration
101712	Public Services	Environmental Services
101713	Public Services	Cemeteries
101721	Public Services	Street Maintenance
101534	Community Development	Community Development & Housing

**City of High Point  
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Acronym Directory**

<b>Accounting Unit #</b>	<b><u>Department</u></b>	<b><u>Division</u></b>
<b><u>General Fund Cont'd.</u></b>		
101411	Parks and Recreation	Administration
101421	Parks and Recreation	Recreation Programs
101431	Parks and Recreation	Special Facilities
101441	Parks and Recreation	Parks
101451	Library	Administration
101452	Library	Technical Services
101453	Library	Building Maintenance
101454	Library	Children Services
101455	Library	Research Services
101457	Library	Reader's Services
101459	Library	Lending Services
101465	Library	Historical Museum
101471	Theatre	Administration
101472	Theatre	Box Office
101473	Theatre	Technical Services
101474	Theatre	Building Maintenance
101491	Special Appropriations-General	Special Appropriations-General
101911	Transfers and Reimbursements	Transfers and Reimbursements
101991	General Contingency	General Contingency
101999	General Fund	General Fund Unclassified
<b><u>Economic Development Fund</u></b>		
111512	Economic Development	Incentive Program
<b><u>Market Authority Fund</u></b>		
125514	HP IHF Market Authority	Market Authority
<b><u>Debt Service Fund</u></b>		
201950	General Debt Service	Bond Anticipation Notes-General
201954	General Debt Service	General Debt Service-2003 Refunding
201957	General Debt Service	Motorola System Upgrade
201958	General Debt Service	Public Impr Series 2004 Authorization
201959	General Debt Service	G.O. Refunding Series 2005
201960	General Debt Service	Transportation Terminal Loan
201961	General Debt Service	Loan-Joblink at Idol Street
201999	General Debt Service	General Debt Service Unclassified
<b><u>Special Grant Fund</u></b>		
301240	Grant Projects	Information Technology Services
301999	Grant Projects	Grants Pending
<b><u>Community Development</u></b>		
302530	Community Development	Administration
302531	Community Development	Home
302532	Community Development	Greensboro Home
302534	Community Development	Shelter Plus Care Grant
302535	Community Development	Lead Hazard Control Project
302999	Community Development	Community Development Block Unclassified

**City of High Point  
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<b>Accounting Unit #</b>	<b><u>Department</u></b>	<b><u>Division</u></b>
<b><u>General Capital Projects Fund</u></b>		
401240	General Capital Projects	<b>Communication &amp; Information Services Projects Parks &amp; Recreation Projects Library Base Mapping Transportation Projects Public Services Projects Unclassified</b>
401410	General Capital Projects	
401450	General Capital Projects	
401520	General Capital Projects	
401610	General Capital Projects	
401710	General Capital Projects	
401999	General Capital Projects	
<b><u>Water - Sewer Fund Capital Projects Fund</u></b>		
421779	Water and Sewer Capital Projects	<b>Water and Sewer Capital Projects</b>
<b><u>Central Services Fund</u></b>		
501243	Central Services	<b>Radio Repair Shop Computer Replacement Facility Services Fleet Services</b>
501244	Central Services	
501261	Central Services	
501271	Central Services	
<b><u>Water - Sewer Fund</u></b>		
621751	Water - Sewer Operating	<b>Administration Eastside Plant Westside Plant Mains Laboratory Services Maintenance Services Frank L. Ward Plant W/S - Residuals Management Special Appropriations - Water/Sewer Transfers and Reimbursements Contingency Water and Sewer Debt Service Administration Water Debt Service - 1993 Authorization Water Debt Service - 1997 Authorization Guilford Co. Watershed Protection Sewer Debt Service-1993 Authorization Federal Revolving Loan 19195 State Revolving Loan 1995 Sewer Debt Service-1997 Authorization State Revolving Loan 2001 Revenue Bonds 2004 2006 Revenue Bonds 2005 General Obligation Refunding 2005 General Obligation Refunding Federal Revolving Loan ARRA 2008 Revenue Bonds 2010 Water and Sewer Revenue Bonds 2010C Sewer Referendum Series 2010C Water Referendum Series 2010B-Build America Water and Sewer Revenue Bonds 2010B-Recovery Zone Economic Development Water and Sewer Revenue Bonds 2010B Water Revenue Bonds Water and Sewer Contingency Water and Sewer Operations Unclassified</b>
621752	Water - Sewer Operating	
621753	Water - Sewer Operating	
621754	Water - Sewer Operating	
621756	Water - Sewer Operating	
621757	Water - Sewer Operating	
621758	Water - Sewer Operating	
621759	Water - Sewer Operating	
621491	Sewer Fund	
621911	Sewer Fund	
621991	Sewer Contingency	
621950	Water and Sewer Debt Service	
621953	Water and Sewer Debt Service	
621954	Water and Sewer Debt Service	
621955	Water and Sewer Debt Service	
621957	Water and Sewer Debt Service	
621958	Water and Sewer Debt Service	
621960	Water and Sewer Debt Service	
621962	Water and Sewer Debt Service	
621963	Water and Sewer Debt Service	
621964	Water and Sewer Debt Service	
621965	Water and Sewer Debt Service	
621966	Water and Sewer Debt Service	
621967	Water and Sewer Debt Service	
621968	Water and Sewer Debt Service	
621969	Water and Sewer Debt Service	
621970	Water and Sewer Debt Service	
621971	Water and Sewer Debt Service	
621972	Water and Sewer Debt Service	
621973	Water and Sewer Debt Service	
621974	Water and Sewer Debt Service	
621975	Water and Sewer Debt Service	
621991	Water and Sewer Debt Service	
621999	Water and Sewer Debt Service	

**City of High Point  
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<b>Accounting Unit #</b>	<b><u>Department</u></b>	<b><u>Division</u></b>
<b><u>Electric Fund</u></b>		
631251	Customer Service Operating	<b>Administration</b>
631252	Customer Service Operating	<b>Meter Reading</b>
631253	Customer Service Operating	<b>Revenue Collections</b>
631254	Customer Service Operating	<b>Load Management, Rates, Marketing</b>
631255	Customer Service Operating	<b>Mailroom</b>
631256	Customer Service Operating	<b>Telephone Center</b>
631257	Customer Service Operating	<b>Water Meter Services</b>
631258	Customer Service Operating	<b>Dispatch</b>
631259	Customer Service Operating	<b>Field Services</b>
631232	Electric-Operating	<b>Engineering</b>
631491	Electric Fund	<b>Special Appropriations - Water/Sewer</b>
631781	Electric-Operating	<b>Administration</b>
631782	Electric-Operating	<b>Power Supply Expense</b>
631783	Electric-Operating	<b>Elec. Opr. &amp; Maint./ Warehouse Opr.</b>
631784	Electric-Operating	<b>Structures and Stations</b>
631785	Electric-Operating	<b>Lines Maintenance</b>
631786	Electric-Operating	<b>Street Lighting</b>
631787	Electric-Operating	<b>Area Outdoor Lighting</b>
631788	Electric-Operating	<b>Meter/Customer Installations</b>
631795	Electric-Operating	<b>Electric System Improvements</b>
631799	Electric Capital Projects	<b>Electric Capital Projects</b>
631911	Electric Fund	<b>Transfers and Reimbursements</b>
631991	Electric Contingency	<b>Contingency</b>
631999	Electric Fund	<b>Electric Operations Unclassified</b>
<b><u>Mass Transit Fund</u></b>		
641621	Mass Transit Operating	<b>Mass Transit</b>
641622	Mass Transit Operating	<b>Grants Pending</b>
641623	Mass Transit Operating	<b>Dial-A-Lift</b>
<b><u>Parking Fund</u></b>		
651631	Parking Facilities	<b>#2-Broad Street</b>
651633	Parking Facilities	<b>#3-High Ave and #4-W. Commerce Facilities</b>
651634	Parking Facilities	<b>#1-Radisson</b>
651999	Parking Facilities	<b>Parking Unclassified</b>
<b><u>Landfill Fund</u></b>		
661491	Landfill Fund	<b>Special Appropriations</b>
661741	Landfill Facilities	<b>Landfill Operating</b>
661742	Landfill Facilities	<b>Municipal Recycling Facility</b>
661749	Landfill Capital Projects	<b>Landfill Capital Projects</b>
661999	Landfill Fund	<b>Landfill Operations Unclassified</b>
<b><u>Storm Water Fund</u></b>		
671731	Storm Water	<b>Storm Water Maintenance</b>
671732	Storm Water	<b>Storm Water Capital Projects</b>
671951	Storm Water Debt Service	<b>Storm Water Debt Service</b>
671911	Storm Water Fund	<b>Transfers and Reimbursements</b>
671999	Storm Water Fund	<b>Storm Water Operations Unclassified</b>

## ACRONYMS

<b>APPA</b>	American Public Power is a service organization for more than 2,000 community-owned electric utilities.
<b>BABS</b>	Build America Bonds--these bonds receive a 35% rebate on each interest payment.
<b>CAFR</b>	Comprehensive Annual Financial Report
<b>CDBG</b>	Community Development Block Grant
<b>BET</b>	Benefits Education Team is an employee-led group that studies and offers suggestions to guide our employee group health and related insurance program through difficult and ever changing and challenging times. The BET has concentrated on employee and retiree wellness program plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.
<b>EEOC</b>	Used to refer to the United States Equal Employment Opportunity Commission. The federal agency that provides oversight and coordination of all federal equal employment opportunity regulations, practices, and policies.
<b>ERP</b>	Enterprise Resource Planning ( <i>reference to glossary for definition</i> )
<b>FTE</b>	Full-Time Equivalent refers to the number of employees directly involved in providing the service as approved in the annual operating budget. The number can include full- and part-time workers. For High Point, an FTE equates to 2,080 hours of work per year.
<b>GASB</b>	Governmental Accounting Standards Board
<b>GFOA</b>	Government Finance Officers Association
<b>GTCC</b>	Guilford Technical Community College is a two-year accredited community college. <b>GTCC</b> offers certificates, one-year and two-year career-related programs, a two-year college transfer program, personal enrichment courses, a variety of adult literacy opportunities and training for business and industry. It opened in 1958 and was created as a training center designed to prepare people for jobs created by the rapid manufacturing growth of the early 1950s. Its purpose has remained basically unchanged: to give the people of Guilford County the training and education they need to compete in the job market.
<b>KWH</b>	Kilowatt hour
<b>LEED</b>	<b>Certification - (Leadership in Energy and Environmental Design)</b> provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.
<b>LED LIGHTING</b>	<b>(light-emitting diode)</b> LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be turned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.
<b>MGD</b>	Million gallons per day

### ACRONYMS

- MOC** Maintenance Operation Center facilities for the City of High Point.
- NC DENR** North Carolina Department of Environment and Natural Resources is the lead stewardship agency for the preservation and protection of NC's Natural Resources.
- NFPA** National Fire Protection Agency provides support, education and publications to fire personnel throughout the United States.
- NPDES** National Pollutant Discharge Elimination System - A permit program, authorized by the Clean Water Act, which controls water pollution by regulating point sources that discharge pollutants into U.S. waters.
- PTRWA** Piedmont Triad Regional Water Authority - formed in 1986 by the cities of High Point, Archdale, Greensboro, and Randleman for the purpose of developing plans for the Randleman Lake Water supply.
- RZEDBS** Recovery Zone Economic Development Bonds are a special subset of these authorized bonds and issued only in the Water & Sewer Fund receive a 45% rebate on each interest payment
- TIA** Traffic Import Analysis is the term to describe studies often required by governments to provide statistical information to determine the need for street and highway improvements to serve a public street network.
- TRC** Technical Review Committee is a City of High Point committee administered by the Planning and Development Department for the purpose of providing City departments and private agencies and developers an organized review of development plans as well as to provide internal information to City departments in order to coordinate efforts and services required by any new development.
- WRC** Watershed Review Committee is an internal oversight committee consisting of representatives from three City departments for the purpose of reviewing watershed plans submitted through the Technical Review Committee. The committee ensures plans are in compliance with the City Ordinance for storm water runoff, retention/detention.