CITY OF HIGH POINT NORTH CAROLINA

ANNUAL BUDGET

2013-2014

The City of High Point salutes its international corporate citizens who strengthen the city's economy and enhance its stature worldwide.

City of High Point
North Carolina

Annual Budget
And
Performance Objectives and Measures

Fiscal Year 2013-2014

Presented to the
City Council on
May 20, 2013

Adopted in final form
by the City Council
on June __, 2013

ABOUT THE COVER

A globally-connected community, High Point USA earns its nicknames as North Carolina's International City™ and Home Furnishings Capital of the World™. More than seventy internationally-headquartered companies have year-round facilities in High Point giving the city an impressive thirty-seven percent of all such foreign-based companies in its twelve county region. Additionally, the High Point Market – the world's largest home furnishings trade show – brings to town approximately 14,000 foreign guests each year. Those visitors represent more than 110 countries. Scores of international companies show their products twice each year at the High Point Market. Lastly, city government encourages foreign investment and works closely with both its internationally-owned companies and foreign clients considering opening operations in High Point.

City Council

Bernita Sims, Mayor
Britt Moore – At Large, Mayor Pro Tem

Jeff Golden - Ward 1
Foster Douglas - Ward 2
Judy Mendenhall - Ward 3
Jay W. Wagner - Ward 4
Jim Davis – Ward 5
Jason Ewing - Ward 6

Rebecca Smothers – At Large

Administrative Staff

Strib Boynton, City Manager
William P. "Pat" Pate, Assistant City Manager
Randy E. McCaslin, Assistant City Manager
Eric Olmedo, Budget & Performance Manager
Glenda S. Barnes, Senior Budget Analyst
Laura M. Altizer, Budget Analyst

City of High Point, North Carolina
P. O. Box 230
211 S. Hamilton St.
High Point, North Carolina 27261

Telephone (336) 883-3296
Fax (336) 883-3052
TDD (336) 883-8517

This printed material will be provided in an alternative format upon request.

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of High Point

North Carolina

For the Fiscal Year Beginning

July 1, 2012

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of High Point, North Carolina for its annual budget for the fiscal year beginning July 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

TABLE OF CONTENTS

INTRODUCTION	Page
Mission/Vision Statement	i
Introduction	iii
Organizational Chart	iv
Appointed Officials	v
Location within Region Map	vi
About High Point	vii
Demographic/Economic Information	viii-ix
Budget Preparation Process	x-xi
Budget Schedule At-A-Glance Diagram	xii
Budget Preparation Schedule	xiii-xiv
Budget Development Policies	xv-xvi
Budget Ordinance Amendment Policy	xvii
Accounting System Policies	xviii-xix
Electric Fund Transfer Policy	xx
Basis of Budgeting and Budget Structure	xxi
Budgetary Fund Structure Diagram	xxii
Description of Budgeted Funds	xxiii
BUDGET MESSAGE	
City Manager's Proposed Budget Message	M1-M21
SUMMARIES/ANALYSIS	1
2013-2014 Summary of Revenues and Expenditures and Estimated Fund Balances	2-3
General Government Expenditures By Function and General Revenues by Source	4-5
Revenue Data:	
Revenue Graphic Illustrations	6
Estimated Changes in Fund Balance	7
Major Revenue Assumptions and Trend Analysis	8-16
Analysis of Revenues by Source	17-19
Major Revenue Collection Histories	20-21
Property Tax Information:	
Tax Values, Rates and Collections	22
Property Valuation Overview	23
Expense Data:	
Expenditure Graphic Illustrations	24
Analysis of Expenditures By Function	25-29
Personnel Information	
Full-time Positions Graph and Authorized Positions per Capita	30
Summary of Personnel	31-34
Debt Information:	
Debt Service Policies and Overview	35-36
Assessed Values and Debt Limitations	37
Debt Outstanding Portfolio by Fund	38
Debt Outstanding and Maturities Schedule	39

TABLE OF CONTENTS, continued

	Page
GENERAL FUND	
Revenue and Expense Summary	41
General Fund Graphic Illustrations	42-43
General Fund Departments	
City Council	44-45
City Clerk	44-45
City Manager	46-47
Budget and Evaluation	48-49
City Attorney	50-51
Human Relations	52-53
Human Resources	54-57
Financial Services	58-60
Engineering Services	61
Information Technology Services	62-64
Systems Project Administration	65-66
Police	67-70
Fire	71-73
Parks and Recreation	74-76
Library	77-79
Theatre	80-81
Economic Development	82-83
Planning and Development	
Planning	84-88
Building Inspections	84-88
Community Development/Housing	89-90
City Project Development (Core City Project)	91-92
Transportation	93-94
Public Services	
Administration	95-99
Cemeteries	95-99
Environmental Services	95-99
Street Maintenance	95-99
Special Appropriations	100
Transfers and Reimbursements	101
General Contingency	102
GENERAL DEBT SERVICE FUND	
General Debt Service Fund Summaries	103
List of General Debt Service for 2013-2014 By Issue	104
GENERAL CAPITAL PROJECTS FUND	
General Capital Projects Fund Summary	105
General Capital Projects Graphic Illustration	106
General Capital Projects Appropriations for 2013-2014	107

TABLE OF CONTENTS, continued

	Page
WATER-SEWER FUND	
Department: Public Services	
Water-Sewer Revenue and Expense Summary	109
Water-Sewer Fund Graphic Illustration	110
Water-Sewer Operating	111-115
Water-Sewer Debt Service for 2013-2014 By Issue	116
Water-Sewer Capital Projects Appropriations for 2013-2014	117
ELECTRIC FUND	
Electric Revenue and Expense Summary	119
Electric Fund Graphic Illustration	120
Departments:	
Customer Service	121-122
Electric Operating and Maintenance	123-125
Electric Capital Projects Appropriations for 2013-2014	126
PARKING FUND	
Department: Transportation	
Parking Revenue and Expense Summary	127
Parking Facilities Operating	128-129
Parking Capital Projects Appropriations for 2013-2014	130
LANDFILL FACILITIES FUND	
Department: Public Services	
Landfill Revenue and Expense Summary	131
Landfill Facilities Operating	132-133
Municipal Recycling Facility	132-133
Landfill Capital Projects Appropriations for 2013-2014	134
STORMWATER FUND	
Department: Public Services	
Stormwater Revenue and Expense Summary	135
Stormwater Maintenance	136-137
Stormwater Debt Service for 2013-2014 By Issue	138
Stormwater Capital Projects Appropriations for 2013-2014	139
CENTRAL SERVICES FUND	
Central Services Revenue and Expense Summary	141
Department: Information Technology	
Radio Repair Shop	142-143
Computer Replacement	144
Facility Services	145-146
Fleet Services	147-148
OTHER FUNDS	
Economic Development Incentives Fund	149
Market Authority	150
Special Grants Fund	151
Community Development Fund	152-153

TABLE OF CONTENTS, continued

	Page
Mass Transit Fund	
Department: Transportation	154-155
CAPITAL IMPROVEMENT PROGRAM	
First Year Funding of Five-Year Program	157
Recommended Capital Improvement Program Summary	158
Capital Project Ordinances	159-160
Capital Projects by Funding Source	161-168
General Capital Projects	169-190
Central Services Capital Project	191
Water-Sewer Capital Projects	193-217
Electric Fund Capital Projects	219-225
Transit Capital Projects	227-228
Parking Capital Projects	229-230
Landfill Capital Projects	231-235
Stormwater Capital Projects	237-240
GLOSSARY	241-248
ACCOUNTING UNIT and ACRONYM DIRECTORY	249-256

VISION

“The single most livable, safe and prosperous community in America.”

MISSION

“The City will serve as the catalyst for bringing together the community’s human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.”

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

INTRODUCTION

Contained in this document is the City of High Point Fiscal Year 2013-2014 Budget. In addition to the proposed budget, you will find the performance objectives for all of the City's departments. In fiscal year 2001-2002, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Ten service areas from the City of High Point were included in the project. These were Residential Refuse Collection, Household Recycling, Yard Waste/Leaf Collection, Asphalt Maintenance and Repair, Police, Emergency Communications, Fire Services, Building Inspections, Fleet Maintenance and Human Resources. For the year 2006-2007 Water Services was added to the list of services. For the year 2011-2012, Sewer Services was added. This project provides comparable and reliable performance indicators from other municipalities in North Carolina. Elsewhere within the document, key performance measures have been indicated for some of the large departments in the City. This effort will continue to expand going forward in future documents.

The budget format was prepared to make it simple and easy to read. We have tried to prepare a document that contains the information necessary for the City Council and the citizens of High Point to understand the operations of the City and the resources and costs necessary to carry out its various missions for fiscal year 2013-2014. The book is divided into funds beginning with the General Fund. Budget summary information and the performance objectives and measures, as applicable, of each department are contained in these sections. The City's Five-Year Capital Improvement Program along with a description of each project is found in the Capital Improvement Program section.

The Analyses/Summaries section contains revenue and expense summaries, assumptions, charts, and other data pertinent to the preparation of this budget. Revenue information is presented first and expense summaries follow.

Additional summaries, charts and graphs, such as the various funds, Revenue and Expense Summaries, are found at the beginning of each fund's section. The Revenue and Expense Summaries are helpful to provide a consolidated picture of each fund's revenue and expense status.

A glossary of frequently used terms is found in the last section of the document to assist you in understanding the budget.

We hope that this book is presented in a fashion that will aid you in the location of specific information. Your comments and suggestions are greatly appreciated in helping us compile a document that serves your needs.

Any comments or questions should be directed to:

City of High Point
Budget and Evaluation Division
P. O. Box 230
High Point, N. C. 27261

Telephone: 336-883-3296
Fax: 336-883-3052
TDD: 336-883-8517

Organizational Chart
City of High Point

Citizens of High Point

Mayor & City Council

City Clerk
Lisa B. Vierling 883-3536

City Manager
Strib Boynton 883-8556

City Attorney
JoAnne Carlyle 822-4745

Economic Development Corp.
Loren Hill, Pres. 883-3116

Assistant City Manager
Pat Pate 883-8515

Budget & Evaluation
Eric Olmedo 883-3018
Customer Service
T. Robert (Bob) Martin 883-3178
Engineering Services
Keith Pugh 883-3194
Facility Services
Tim McKinney 883-3114
Financial Services
Jeff Moore 883-3238
Information Technology
Steve Lingerfelt 883-3286
Parks & Recreation
Allen Oliver 883-3473
Public Services
Chris Thompson 883-3215
Systems Project Administration
Tom Spencer 883-3440

City Project
Wendy Fuscoe 883-8547
Communications Officer
Jeron Hollis 883-8507
Fire
Rick McIntyre 883-3358
Human Relations
Al Heggins 883-3124
Human Resources
Angela Kirkwood 883-3258
Police
Marty Sumner 887-7970

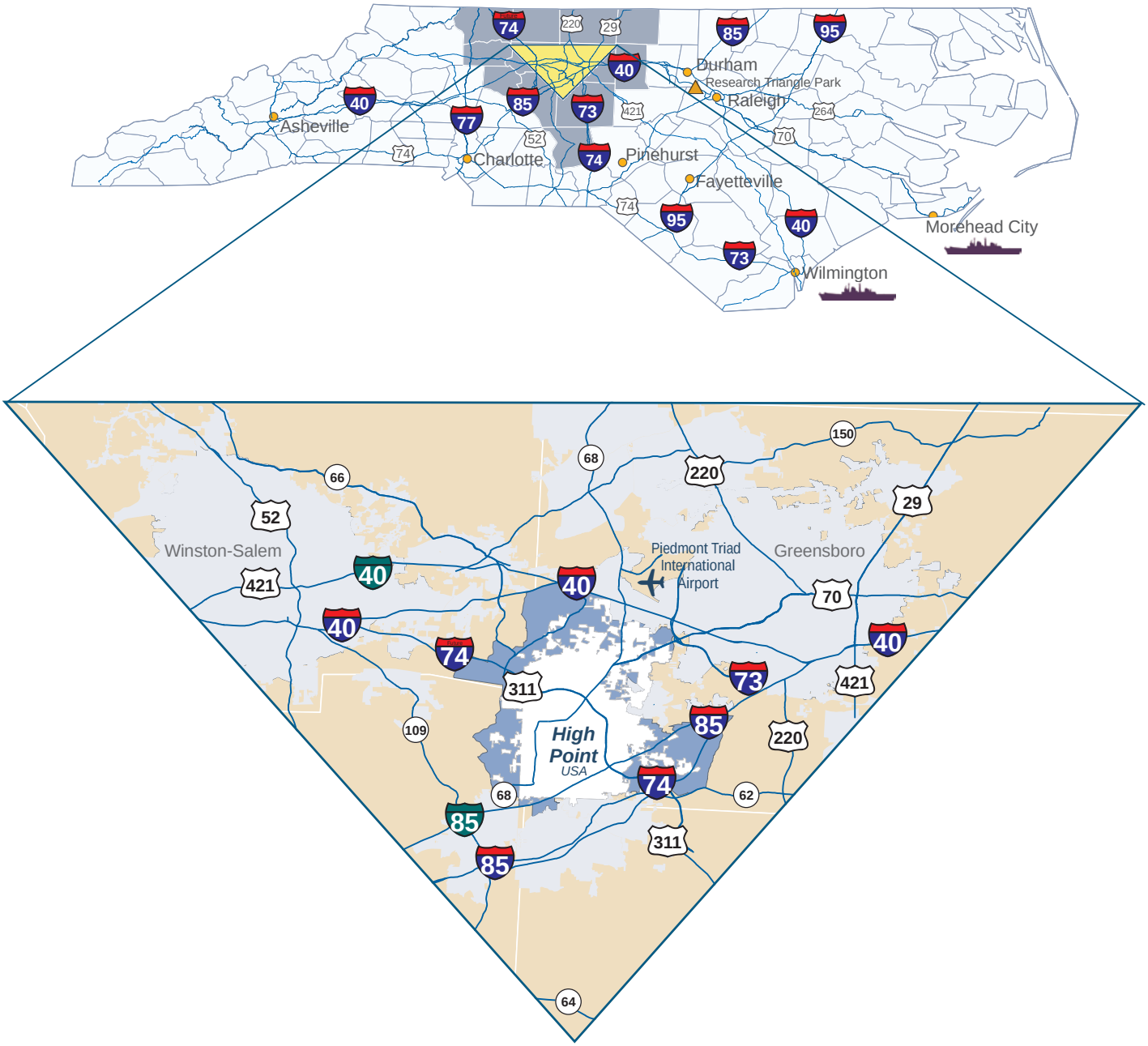
Assistant City Manager
Randy McCaslin 883-3291

Community Dev & Housing
Mike McNair 883-3676
Electric Utilities
Garey Edwards 883-3485
Fleet Services
Gary Smith 883-3441
Library
Mary Sizemore 883-3631
Planning & Development
Lee Burnette 883-3328
Theatre
David Briggs 883-3627
Transporation
Mark McDonald 883-3225

APPOINTED OFFICIALS

Managers	
City Manager	Strib Boynton
City Manager, Assistant	Randy E. McCaslin
City Manager, Assistant	William P. "Pat" Pate
Department Directors	
Budget and Performance Manager	Eric Olmedo
City Attorney	JoAnne L. Carlyle
City Clerk	Lisa B. Vierling
Community Development Director	Michael E. McNair
Customer Service Director	T. Robert “Bob” Martin
Economic Development Director	Loren H. Hill
Electric Utilities Director	Garey S. Edwards
Engineering Services Director	B. Keith Pugh
Facilities Services Director	Timothy M. McKinney
Financial Services Director	Jeffrey A. Moore
Fire Chief	Rick McIntyre
Fleet Services Director	Gary L. Smith
Human Relations Director	Alvenna C. Heggins
Human Resources Director	Angela Kirkwood
Info. Technology Serv. Director	Steven R. Lingerfelt
Libraries Director	Mary M. Sizemore
Parks and Recreation Director	D. Allen Oliver
Planning and Development Director	G. Lee Burnette
Police Chief	Marty A. Sumner
Communications Officer	Jeron Hollis
Public Services Director	W. Chris Thompson
Theatre Director	David Briggs
Transportation Director	Mark V. McDonald

High Point USA: Central Location in North Carolina's Piedmont Triad Region



Prepared by High Point Economic Development Corporation
P.O. Box 230, 211 S. Hamilton Street, High Point, NC 27261
March 2011 *www.highpointedc.com*

ABOUT HIGH POINT

High Point is a thriving city of over 100,000 residents situated along the rolling Piedmont crescent region of North Carolina. High Point lies in four counties, Guilford, Davidson, Forsyth and Randolph. With Greensboro and Winston-Salem, High Point anchors the Piedmont Triad region with a population of 1.6 million. It is the nation's 31st largest combined statistical area. Centrally positioned along the East Coast with easy access to several interstate highways and the Piedmont Triad International Airport, High Point is a great place to live and to do business.

Home of the semi-annual High Point Market, the largest wholesale finished goods home furnishings market in the world, High Point has a tremendous impact on the economy of the entire Piedmont Triad. An average of 75,000 retail home furnishings buyers, manufacturers sales representatives, interior designers, and news media attend each market held in April and October of each year. All 50 states and more than 110 foreign countries are represented at these markets. For the state, the annual economic impact is $1.2 billion and over 13,000 jobs.

Following are some pertinent facts about the City of High Point.

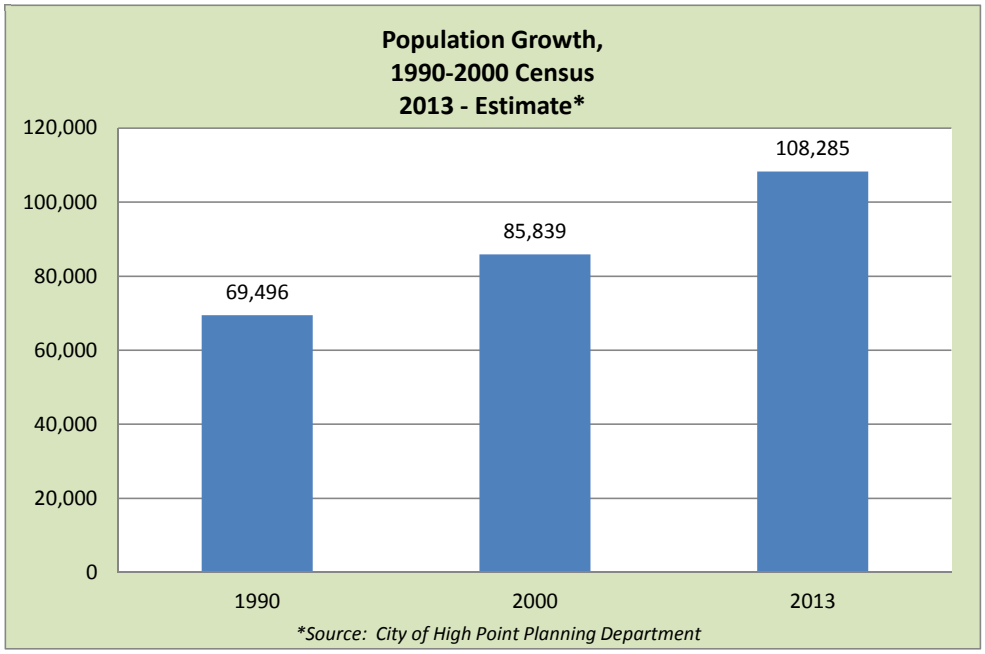
General Information

Form of Government	Council/Manager
Date Incorporated	1859
Date Present Charter Adopted	1937
Land Area (sq. mi.)	
High Point	55.50
Guilford County	649.42
Paved Streets (miles)	434.39
Unpaved Street (miles)	0.55
Alleys (miles)	2.0
Number of Off-Street Parking Spaces	1,234
Number of On-Street Parking Spaces	380
Utilities	
Ward Water Plant Capacity (MGD)	24
Eastside Plant (MGD)	26
Westside Plant (MGD)	6.2
Miles of Pipe - Water	707
Miles of Pipe - Sewer/Sanitary	726
Miles of Pipe - Sewer/Storm	439
Water Pumped (MGD)	11.5
Sewer Treated (MGD) Eastside	12.6
Sewer Treated (MGD) Westside	3.9
Electric System	
Number of Customers	39,744
Miles of Overhead Lines	425
Miles of Underground Lines	332
Number of Electric Substations	13
MWh Purchased	1,149,099

Police Protection	
Positions (FT/PT)	279
Police Calls	164,499
Vehicular Units	255
Jails (maintained by Guilford County)	1
Fire	
Number of Stations	14
Positions (FT/PT)	223
Vehicular Units	70
Total Number of Employees All Departments (FT/PT)	1,558
Weather (seasonal averages)	
Annual Precipitation (inches)	44.8
Annual Snowfall (inches)	5.50
Culture/Recreation	
Libraries	1
Number of Holdings	301,055
Theatre (seats)	965
Recreation Centers with gyms	5
Community Center	1
Environmental Center	1
Senior Citizen Center	1
Parks	38
Swimming Pools (city owned)	2
Golf Courses (city owned)	2
Park and Open Space Acreage	3,854

DEMOGRAPHIC INFORMATION

Population	
High Point	108,285
Guilford County	500,879



Age Composition Percentage	
0-14	20.9%
15-24	14.9%
25-34	13.7%
35-44	14.2%
45-64	24.9%
65 +	11.5%

Median Age	35.5

Population Percentage - Ethnic Origin	
White	58.4%
African-American	29.4%
American Indian	0.3%
Asian	7.9%
Other	4.1%
	100.0%

Number of Public Educational Institutions	
Elementary Schools	14
Middle Schools	6
High Schools	6

Gender Composition Percentage	
Male	46.5%
Female	53.5%

Educational Attainment (Persons 25 yrs & over)	
Less Than 9th Grade	7.8%
9th-12th Grade, No Diploma	11.4%
High School Diploma	23.0%
Some College, No Degree	22.4%
Associate Degree	7.2%
Bachelor's Degree	19.1%
Graduate/Professional Degree	9.0%

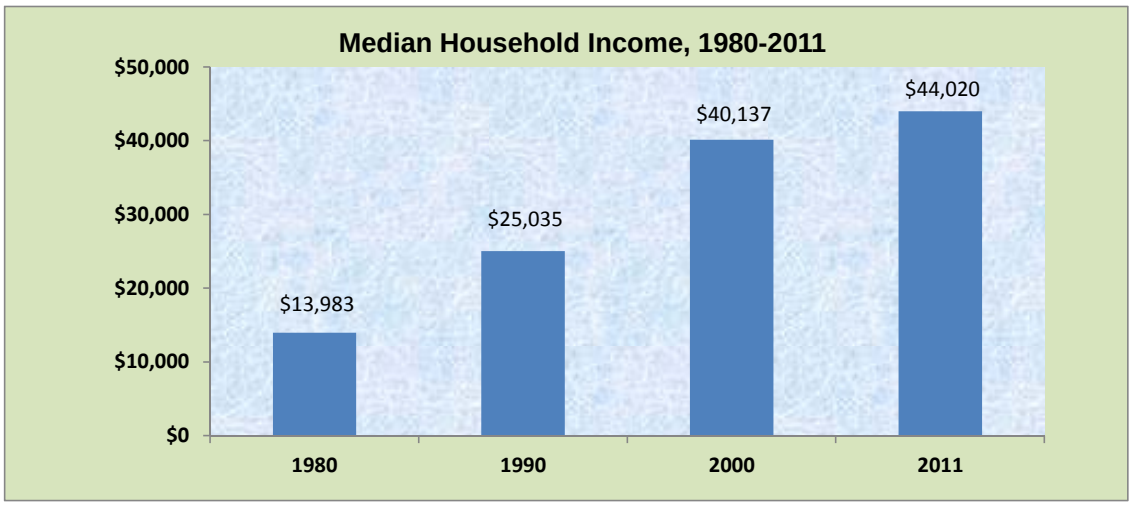
Colleges/Universities

Guilford Technical Comm. College - 2 Year
High Point Univ.- 4 Year and Grad. School
Laurel University - 4 Year and Grad. School
Shaw University - 4 Year

ECONOMIC INFORMATION

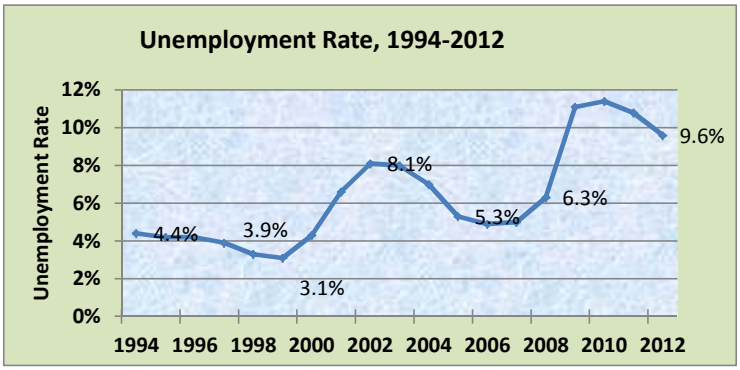
FY 2013-2014 Tax Rate/$100 Valuation

High Point	0.675
Guilford County	0.7804



Employment & Labor Force (2011)

	% of Total	Avg. Wkly. $ Amt.		% of Total	Avg. Wkly. $ Amt.
Manufacturing	15.6%	931	Construction	4.0%	793
Health Care and Social Assistance	12.3%	794	Professional & Tech Services	3.6%	1085
Retail Trade	10.6%	492	Other Services	2.4%	548
Administrative and Waste Services	8.6%	485	Management	2.1%	1636
Educational Services	8.4%	756	Information	1.7%	1114
Accommodation and Food Services	8.2%	274	Real Estate & Rental/Leasing	1.1%	795
Transportation and Warehousing	5.5%	849	Arts Entertainment & Rec.	1.1%	331
Wholesale Trade	5.4%	996	Utilities	0.2%	1331
Finance and Insurance	4.6%	1092	Agric. Forestry Fishing & Hunting	0.2%	558
Public Administration	4.4%	805	Mining	0.05%	982



Average Annual Unemployment Rate (2012)

High Point	**9.6%**
Guilford County	9.7%
North Carolina	9.6%
United States	8.1%

Source: Employment Security Commission for Median Household Income, Employment and Unemployment Data; Census Bureau Demographics

BUDGET PREPARATION PROCESS

Preparation of the City of High Point's fiscal year budget is a process that involves the citizens of High Point, the High Point City Council, individual city departments, and the City Manager's budget team.

It is a process that begins in November with the distribution of personnel budget work papers to departments. These work papers present the current personnel complement, salary information, and forms for requests for next year funding. Departments submit their work to the Human Resources Department during December at which time they are reviewed with the department heads. Generally, new position requests are not included in the proposed budget but are submitted separately to the City Manager for consideration later in the budget process.

A budget kick off meeting is held by the City Manager during the first half of December. During this meeting, a preview of the economic forecast for the coming fiscal year is presented to department directors. General budget preparation instructions as well as immediate goals and directives are presented. Time is allowed for each department to present their views regarding operations in the new fiscal year and any potential problems, which could impact other departments.

Capital Budget Preparation

In November, departments begin preparing their Five-Year Capital Improvement Program. This process requires departments to submit financial forms for each project, detailing the description of the project, the projected begin and end dates, as well as how the project will be financed.

In mid-December, department directors submit the Five-Year Capital Improvement Program (CIP) requests to the Budget and Evaluation Division. Each department ranks their department projects by priority. The Budget and Evaluation Division prepares the CIP recommendations to be included in the proposed CIP plan. The Assistant City Managers, department directors, and the budget team perform the next review of these requests. At this time, changes that best meet the City's needs as a whole are incorporated into the departments' requests. Upon completion of these reviews in January, the program is then presented to the City Manager for review at which time additions or reductions may be made as any new priorities are identified.

Operating Budget Preparation

At the City Council's discretion, a City Council/Management Team retreat is held in late January or February during which the City Council communicates their concerns and priorities for the upcoming year. The retreat for the 2013-2014 budget year was held February 8-9, 2013. The City Manager's staff presents an overview of the current budget year, preview of the year-end financial picture and major capital projects on the horizon. This important meeting provides valuable insight and feedback from Council members for the management team to use in developing the proposed budget.

The next major phase in the preparation of the budget occurs in January with the distribution of the revenue work papers. These work papers allow the departments to prepare revenue estimates for the current fiscal year and projections for the upcoming fiscal year. These estimates and projections are essential elements of the revenue and expenditure forecasts for the new fiscal year. During January-February, the Budget and Evaluation Division prepares the estimated fund balances for the current fiscal year based on the estimated revenue receipts and expenditures for the current fiscal year.

Also in mid-January, expenditure budget work papers are distributed to departments. Departments use these work papers to submit their operating budget requests for the new fiscal year. Both revenue and expense work papers are returned to the Budget and Evaluation Division in February.

Budget Preparation Process, continued

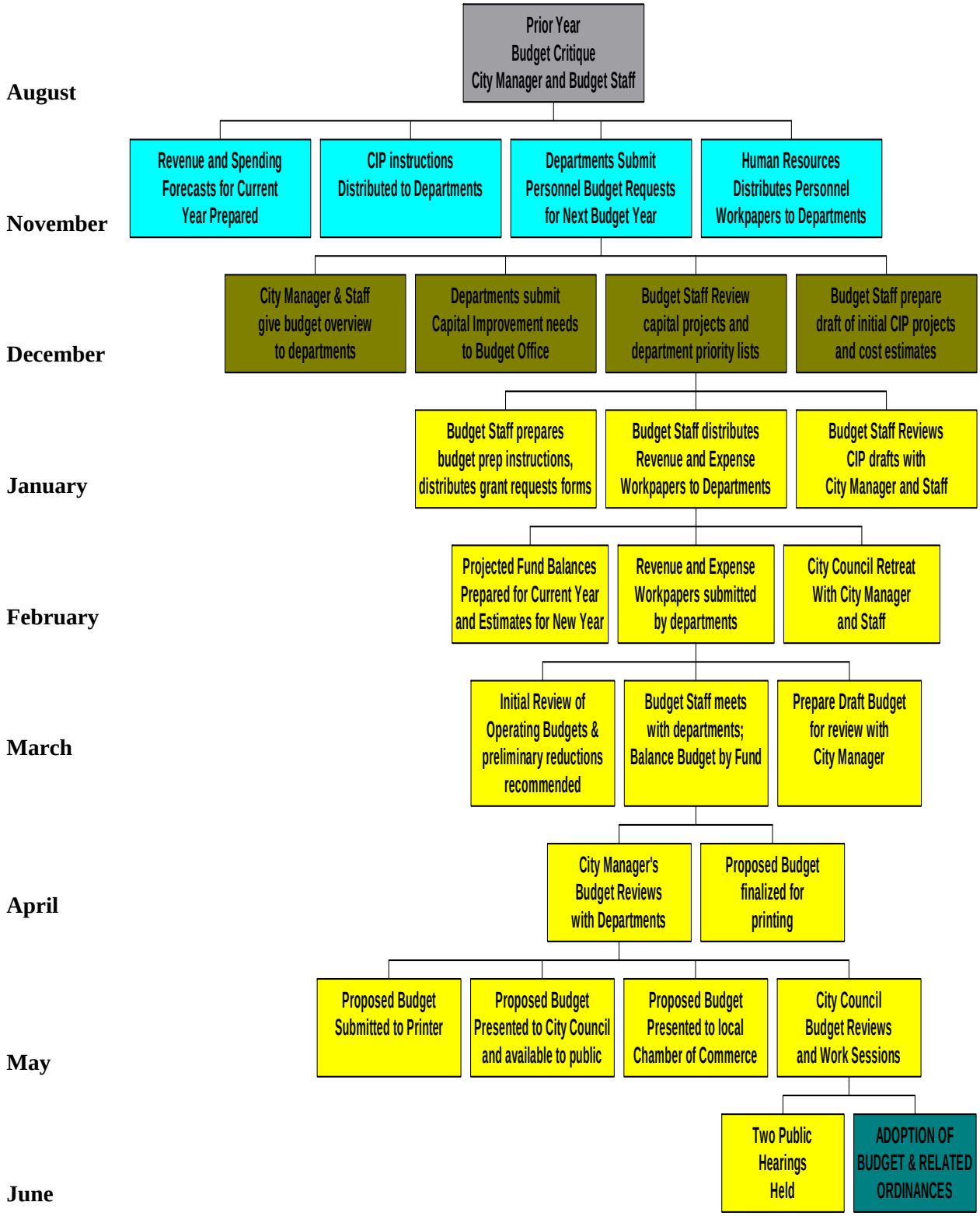
Budget review meetings are scheduled as necessary during March with department heads and the Budget and Evaluation Division to study their requests. The City Manager is given a briefing on any new programs that are being proposed, new position requests, as well as major increases in the budget requests. The Budget and Evaluation Division produces the initial recommended budget to be reviewed with the City Manager. The Manager makes any final revisions to the proposed budget along with the proposed tax rate and utility rates for the new fiscal year.

In May the City Manager's proposed budget is presented to the City Council, the press, and the public. The proposed budget is made available for public inspection in the office of the City Clerk, the Library, and the Budget and Evaluation office.

During May and sometimes early June, the City Council holds a series of budget study sessions in which intense study of the budget occurs. During these meetings the City Council reviews the budget and makes any necessary adjustments. North Carolina General Statutes require one public hearing be held for public comment on the proposed budget. In a concentrated attempt to give opportunity to the citizens of High Point, two Public hearings are scheduled by the City Council for public input on the budget. These hearings are usually conducted in June. The City Council formally adopts the budget at a regular City Council meeting on or prior to June 30.

The proposed budget is also posted on the City of High Point's website and can be accessed at www.highpointnc.gov.

BUDGET SCHEDULE AT-A-GLANCE



2013-2014 BUDGET PREPARATION SCHEDULE

November-December	Budget Department meets with individual departments and key staff members to talk about budget priorities, expectations and training needs related to the budget process and software
November 1 through 30, 2012	Budget office prepares estimated spending and revenues for current budget year; prepare forecast for revenues vs. expenditures for fiscal year 2012-2013
November 2, 2012	• Motor vehicle expense estimates and new year budget prep begins • Radio equipment services expense estimates and new year budget prep begins • Computer replacement expense estimates and new year budget prep begins NOTE: In order for this information to be prepared, discussions should occur between department directors and the directors of Fleet Services and Information Technology for motor equipment and radio and communications needs for the coming year
November 12, 2012	Human Resources distributes budget work papers. Decisions regarding staffing levels, and pay rates and ranges occur among the department heads, Human Resources, and City Manager
December 3, 2012	Fleet Services motor vehicle expense estimates and budgets due to Budget Office. Information Technology radio equipment services and computer replacement expense estimates and budgets due to Budget Office
December 5, 2012	Senior staff meeting with all departments
December 7, 2012	Departments submit personnel budget work papers to Human Resources
January 2, 2013	Five-year CIP instructions distributed to departments; Fletcher Budget System open to departmental budget users for CIP
January 7-11, 2013	Prepare budget preparation instructions Budget Office mails/distributes budget preparation memos: • Outside agencies • Grant funds request forms distributed to departments • Insurance estimates notice to Treasury Services Manager
January 10 through January 24, 2013	Budget Office review of CIP project requests, priorities, cost estimates; prepare draft of initial projects to be funded in upcoming budget year
February 4, 2013	Five-year capital improvement requests submitted by departments including project justification, cost estimates, available resources, project timetables, projected impacts on operating budgets
February 6, 2013	Grant forms due from departments
February 8-9, 2013	City Council budget retreat
February 11, 2013	Revenue projection work papers in Fletcher Budget system made available to the department heads for departments to prepare current year estimates as well as revenue from rates and user fees which will be generated in the coming year. Rate and user fee increases or decreases will be discussed at the time the work papers are presented to the Budget Office

Budget Preparation Schedule (cont'd)

February 11, 2013	Expense operating budget request work papers made available to the department heads through Fletcher Budget System for departments to prepare current year estimates as well as expenditure budgets for the coming year – based on the City Manager's directives
February 11, 2013	The following budget preparation forms and estimates should be in hand to assure the timely preparation of the budget document • Outside agencies requests (02/11/13) • Insurance estimates (02/11/13)
February 18-22, 2013	Budget Office review CIP draft with City Manager, Assistant City Managers, departments.
February 20, 2013	Revenue budget work papers due in Budget Office from operating departments. Projected fund balances for fiscal year 2012-2013 and projected revenues for fiscal year 2013-2014 completed by the Budget Office
February 27, 2013	Expense budget work papers and appendix for fiscal year 2013-2014 submitted to the Budget Office
February 28, 2013 through March 29, 2013	Initial review of departmental operating budget requests by Budget Office: • Determine preliminary reductions, • March 19-23, 2013 budget staff meets with departments as requested • Balance budget by fund
March 1, 2013	Performance objectives and measures for first six months for current year 2012–2013 due
March 19-30, 2013	Prepare draft of balanced budget for review with City Manager
April 15, 2013	City Council public hearing for outside agency funding 5:00 p.m.
May 7, 2013	Proposed budget document finalized for printing
May 20, 2013	City Manager presents budget 3:00 p.m.
May 22, 2013	City Council budget work session 5:00 p.m. – 7:00 p.m.
May 23, 2013	City Council budget work session 5:30 p.m. – 7:30 p.m.
May 28, 2013 *tentative*	City Council budget work session 3:00 p.m. – 5:00 p.m.
May 29, 2013 *tentative*	City Council budget work session 3:00 p.m. – 5:00 p.m.
June 3, 2013	Public hearing at 5:30 p.m. as advertised
June 6, 2013	Public hearing at 9:00 a.m. as advertised, with budget work session to follow
June 17, 2013	Adoption of 2013-2014 annual budget and related ordinances at 5:30 p.m.

BUDGET DEVELOPMENT POLICIES

State Budget Statutes

The City of High Point annual budget shall be prepared in accordance with the General Statutes of the state of North Carolina section 159-8(a) that requires an annual balanced budget defined as follows: *The budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.*

The City of High Point adheres to state statutes by strictly applying the following policies in the development of its annual operating budget. These policies provide the basis for decision-making and in continuing a tradition of financial stability in High Point's operation.

Budget Policy

1. The City of High Point shall prepare an annual budget appropriation document covering the twelve-month period beginning July 1 and ending June 30 of the following year.

2. Before April 30th of each year, each department head shall present budget requests and revenue estimates for the coming budget year.

3. The proposed budget document shall be presented to the City Council for consideration no later than June 1 with adoption of the approved ordinance by June 30.

4. One public hearing is mandated by North Carolina State General Statutes. The City of High Point schedules two public hearings to receive input on the development of the budget.

5. The City budget will be developed incorporating all programs and service levels as established by City Council and as required by all statutes.

6. Budgets shall be prepared at the department level and provide the basis for the City's financial management and operation. The adopted appropriations by fund shall constitute the maximum expenditure authorization for that fund and may be amended only by action of the City Council.

Revenue Policy

1. Estimation of revenue receipts shall be realistic and attainable both in the determination of fund balance generation in the current fiscal year and in the estimated receipts for the following fiscal year. Where judgment is required, conservatism shall be the rule.

2. Amounts appropriated into fund balance shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the close of the fiscal year preceding the budget year.

3. Every effort shall be made to maintain a balance of 10% of the City's estimated expenditures in undesignated fund balance. Appropriations from unappropriated fund balance shall be made only at the direction of the City Council.

4. Water, sewer, and electric rates shall be set at an amount that will enable these funds to be self-supporting.

5. The practice of transferring from the Electric Fund to supplement the General Fund was eliminated beginning with the 2000-2001 budget; however, due to budget shortfalls, a one-time transfer was adopted for fiscal year 2010-2011. The proposed 2013-2014 budget does not include a transfer of electric funds.

6. One-time or special revenues shall not be used to finance ongoing City operations but rather be used for the funding of special projects.

7. An aggressive policy of seeking the collection of delinquent utility and license fee accounts will be maintained.

Debt Management Policy

The goal of the City's debt policy is to manage debt by maintaining a sound fiscal position and protecting the city's credit rating. Long-term debt shall only be used to finance those capital projects that cannot be financed with current revenues and will require strong financial administration.

When the City considers debt financing, analyses of the financial impact of short-term and long-term issuing of the debt is considered. Issuing long-term debt commits the City's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. For this reason, it must be determined that future citizens will receive benefit from the capital improvement that the debt will finance.

Bonds may be sold as authorized or by first issuing bond anticipation notes (BANs) to finance the bond projects. When BANs are issued such shall be retired by the issuance of the bonds historically within a period of one year.

The payment of debt service shall be developed on a schedule that provides even or level debt payments annually in order to prevent major swings from year to year

Legal Compliance for Debt Management

1. The issuance of all bonds for the purchase of or construction of major capital projects will be with the approval of the North Carolina Local Government Commission

2. In adherence to North Carolina General Statute 159-7, funds shall be appropriated to cover debt service before any other appropriation is authorized.

3. The legal debt margin of 8% of assessed valuation shall be maintained.

Capital Improvement Policy

1. The City shall prepare a Five-Year Capital Improvement Program (CIP) in conjunction with the annual operating budget. The first year of this program shall be presented for adoption. The subsequent four years shall be for information and planning purposes.

2. Capital expenditures included in the CIP are attributable to a specific fund (General, Water, Sewer, Electric, etc.) and will be financed from revenues assigned to that fund. Projects included in the CIP shall have a cost greater than $15,000 and a useful life of at least ten years.

3. Capital acquisitions costing not less than $5,000 and having a useful life of at least one year and which do not materially add to the value of existing assets shall be budgeted for in the operating budget of the department to which the asset is to be assigned. These acquisitions shall not represent major acquisitions that are budgeted for in the CIP. Vehicles for the City's fleet are not budgeted for in the CIP. First-year acquisition of vehicles is budgeted in the using department; subsequent replacement vehicles are managed through the City's Fleet Replacement Program.

4. Capital Project Ordinances (CPO) shall be established and adopted by the City Council separate from the regular operating budget ordinance and shall authorize the construction or acquisition of major capital that spans a period of time greater than one year to complete. The appropriation of the capital project ordinance budget shall remain in effect for the life of the project and not require reappropriation each fiscal year.

5. The expenditure of all bond-authorized projects will be controlled through the establishment of capital project ordinances.

BUDGET ORDINANCE AMENDMENT POLICY

North Carolina General Statute 159-8 states that each local government shall operate under an annual balanced budget ordinance.

The budget ordinance as adopted by the City Council may be amended in two ways:

(1) Budget transfers within a fund authorized by the City Manager or
(2) Appropriation increases or decreases authorized by the City Council including transfers, contributions, and reimbursements among funds.

The first procedure is authorized by Section 8 of the budget ordinance that states that the City Manager is authorized to approve transfers of appropriations within a given fund. Conversely, transfers cannot occur between funds without authorization from the City Council.

Budget Transfers Within a Fund

In order to initiate a transfer of budgeted funds from one line item to another within the same fund, the department requesting the transfer must complete a "City of High Point Budget Transfer Request" form indicating the budget account number to transfer from, the budget account number to transfer to, and the amount to be transferred. An adequate explanation of the need for the transfer must accompany the request.

The completed form must be signed by the department head and submitted to the Budget Office. Upon receipt, the Budget Office reviews the form for completeness and accuracy, verifies that the requested transfer amount is available for transfer, and determines if the request is valid.

Upon signature authorization and approval by the Budget and Performance Manager, the request is entered into the general ledger system to process the budget transfer. Budget transfers result in no increase or decrease in the fund's budget.

One exception to the City Manager's authority to transfer budget within a fund is that of contingency transfers. The City Manager is required to communicate to City Council any transfers by his authority out of a fund's contingency account into any other budget for expenditure.

Fund Appropriation Increases and Decreases

The need for any budget ordinance amendment that results in either increases or decreases in a fund's total budget or which involves transfers of budget between funds requires City Council formal authorization and approval.

For example, if revenue is made available during the fiscal year that was not included in the original adopted budget ordinance, the City Council may elect to appropriate this revenue and budget a corresponding amount of expense for a stated purpose.

In addition, the City Council may elect to transfer, contribute, or reimburse one fund from another fund for a stated purpose. In any of these instances an increase in the fund's budget is the result.

To implement this, the Budget Office prepares a Budget Ordinance Amendment which states the revenue and expense accounts involved, the amount of the amendment, and the purpose of the amendment. This Appropriation Ordinance is then presented to the City Council for deliberation and approval. When approved, the Budget Office files the ordinance with the City Clerk and prepares the appropriate budget transfer request forms and processes them as outlined in the section above.

ACCOUNTING SYSTEM POLICIES

The accounting policies of the City of High Point shall conform to the generally accepted accounting principles as applicable to governments.

The diverse nature of governmental operations and the requirements of assuring legal compliance preclude recording all governmental financial transactions and balances in a single accounting entity. Therefore, from an accounting and financial management perspective, a governmental unit is a combination of several distinctly different fiscal and accounting entities, each having a separate set of accounts and functioning independently of each other.

The basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the **accrual basis** in which revenues are recognized when earned and expenses are recognized when incurred.

Fund Basis

The City of High Point's accounting system is organized and operated on a fund basis. Each accounting entity is accounted for in a separate "fund" which is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances, and changes therein. Two fund types defined in the "Description of Budgeted Funds" are further defined below as well as the addition of Fiduciary Funds.

Classification	Fund Type
Governmental Funds	General
	Special Revenue
	Debt Service
	Capital Projects
Proprietary Funds	Enterprise
	Internal Service
Fiduciary Funds	Agency
	Expendable Trust

Governmental Funds These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities (the fund equity) is referred to as Fund Balance. The primary measurement focus is "flow of current financial resources." Increases in spendable resources are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses.

Proprietary Funds These funds are sometimes referred to as income determination, non-expendable, or commercial-type funds and are used to account for a government's on-going organizations and activities which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities, where net income and capital maintenance are measured, are accounted for through proprietary funds. The generally accepted accounting principles here are those applicable to similar businesses in the private sector, and the measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position of a proprietary fund are reported as revenues or gains in the operating statement. Those that diminish the economic position are reported as expenses or losses.

Fiduciary Funds These funds account for assets held by the City in a trustee capacity or as an agent for other governmental units and for other funds. Each trust fund is accounted for as either a governmental or a proprietary fund. Fiduciary funds are not budgeted in the annual budget process.

Account Groups

These represent another accounting entity used to establish control and accountability for the City's general fixed assets and the outstanding principal of its general long-term debt (General Fixed Assets Account Group and General Long-Term Debt Account Group).

These records are accounted for in a self-balancing group of accounts because the City's General fixed assets -- all fixed assets except those accounted for in Proprietary Funds or Trust Funds -- are not financial resources available for expenditures. The outstanding principal of the general long-term debt and general long-term liabilities not accounted for in the Proprietary Funds or Trust Funds do not require an appropriation or expenditure during the account year.

Internal Control

In developing and maintaining the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

ELECTRIC FUND TRANSFER POLICY

Because of the major impact that this revenue source could have on the General Fund and therefore the tax rate, special comment is warranted on the Electric Fund.

On February 1, 1996 the High Point City Council adopted an Electric Fund Transfer Policy, which restricts the amount of funds which can be transferred to the General Fund from the Electric Fund. The policy provisions are summarized below:

- *Whereas the City Council desires to preserve the financial integrity of the Electric Fund and to reduce the General Fund's dependence on Electric Fund transfers…*
- *Whereas if electric services had been provided by an investor-owned utility instead of the city's Electric Fund, such utility would have paid municipal ad valorem taxes to the General Fund of the City and would have been entitled to a return on investment;*
- *Therefore, be it resolved by the City Council, that the following policy regarding payments in lieu of taxes and operating transfers from the Electric Fund be adopted:*

    1. *The City shall budget annually a payment in lieu of taxes amount from the Electric Fund to the General Fund that approximates the amount of ad valorem taxes that would have been paid had electric services been provided by an investor-owned utility*

    2. *Operating Transfers: The City may budget an operating transfer from the Electric Fund to the General Fund not to exceed 3% of the gross fixed assets of the Electric Fund as reported in the City's most recent audited financial statements*

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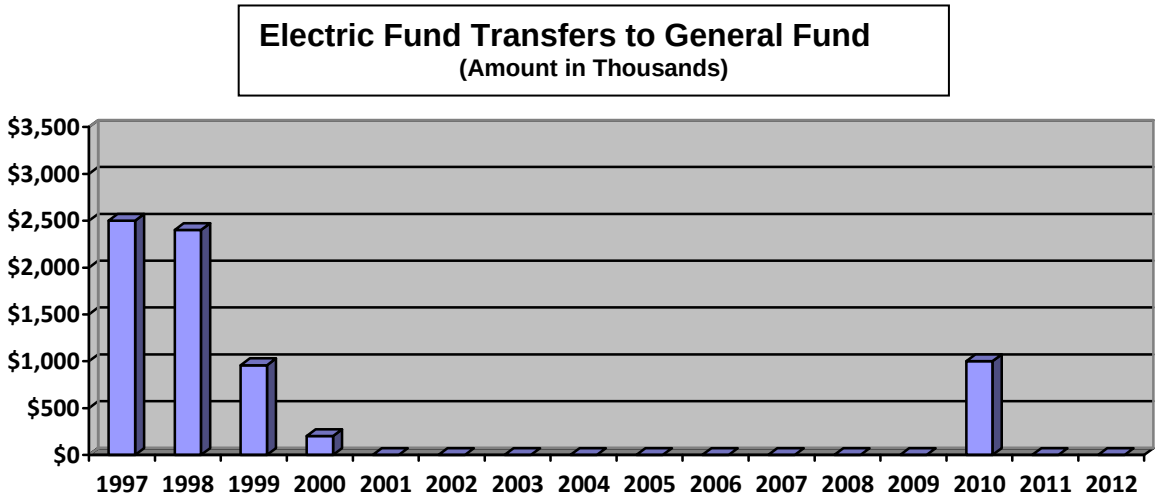
The transfer to the General Fund was eliminated in fiscal year 2000-2001 and continued through fiscal year 2009-2010 in keeping with the directives of the City Council to develop a plan to discontinue the transfer of money from the Electric Fund to the General Fund.



Due to the shortfall in General Fund Revenues in fiscal year 2009-2010, the City Council authorized a one-time transfer of $1.0 million to supplement the General Fund for fiscal year 2010-2011. The 2013-2014 proposed budget does not include a transfer from the Electric Fund. The amount budgeted for Payment in Lieu of Taxes from the Electric Fund to the General Fund for fiscal year 2013-2014 is $805,173.

BASIS OF BUDGETING AND BUDGET STRUCTURE

Basis of Budgeting

The City's budget is developed on a modified accrual basis for all funds, which means that *obligations of the City are budgeted as expenditures*, but revenues are recognized only when they are measurable and available. Available means that the funds are collectible within sixty days of the fiscal year-end. The Local Government Budget and Fiscal Control Act requires that the budget ordinance be balanced. North Carolina General Statute 159-8(a) states:

> Each local government and public authority shall operate under an annual balanced budget ordinance....A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

Appropriations are exclusively limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

The Annual Budget authorizes and provides the basis for the City's financial management. The adopted appropriations constitute the maximum expenditure authorization during the fiscal year and can only be amended by action of the City Council.

Budget Structure

The City's budget is divided into funds. An annual budget is adopted for the General, Special Revenue, Debt Service, General Capital Projects, Enterprise and Central Service Funds. (These are illustrated in the "Budgetary Fund Structure" chart on page xxii and further defined in the "Description of Budgeted Funds" on page xxiii). Within each fund are the separate departments with various activity budgets. The Annual Budget is adopted at the department level.

Budgetary Control

Beginning with the budget for fiscal year 2009-2010, a new budget software system was implemented. The system is Fletcher and Fletcher Budget Information System, a web-based application designed using a relational database product and designed to be used across the internet/intranet network and provide security features for the user and Budget Office personnel.

The Fletcher and Fletcher Budget Information System has multiple features that are self-contained including five to ten year salary and benefits expense, operating budget preparation, capital improvements module, and performance goals and objectives.

The Fletcher and Fletcher Budget Information System eliminated the need for the Budget Office to push spreadsheets out to departments electronically for budget preparation. Departments enter budget requests directly into the budget system, and have the ability to generate individual reports at the fund, department, and accounting unit levels.

The system will also allow many "what if" scenarios to be tested. All preparation of the budget up to adoption is done in the Fletcher and Fletcher Budget Information System. The budget system is solely a system for preparing and balancing the budget. The budget is uploaded into the Lawson Financial System following adoption.

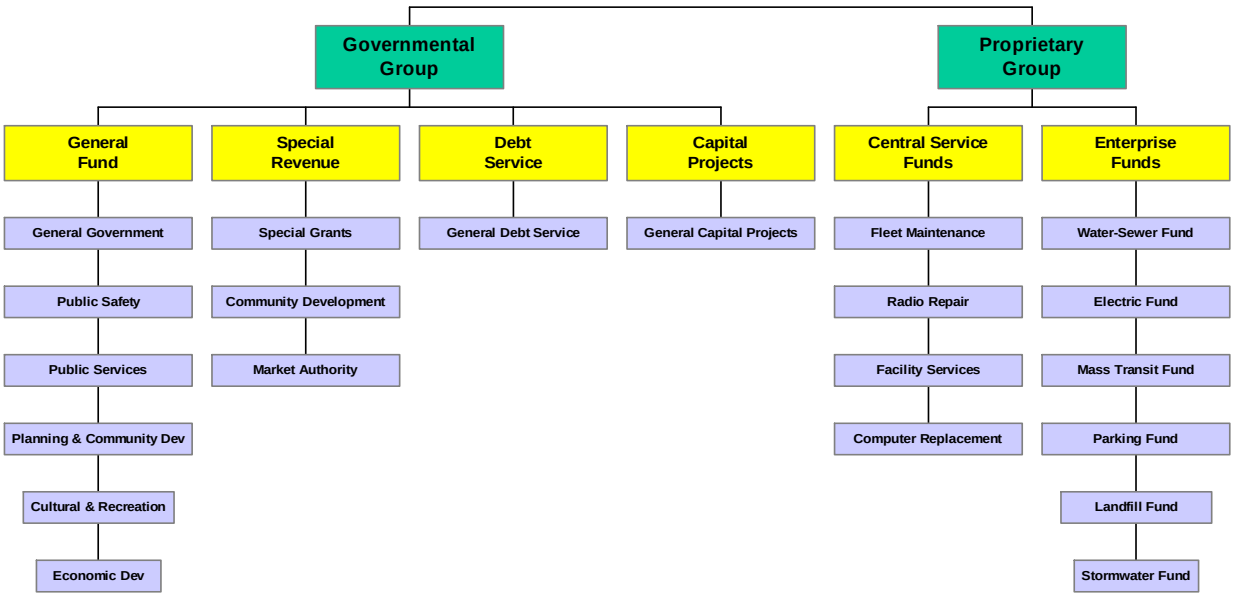
Financial Management System

The financial system implemented in fiscal year 2006-2007 by the City of High Point is Lawson Enterprise Resource Planning (ERP) that provides for excellent fiscal management.

The General Ledger acts as the heart of the financial management system. The General Ledger function interfaces with other Lawson Applications such as Purchasing and Accounts Payable each of which feed into the General Ledger.

The Lawson Financial System budget edits allow for excellent budgetary control at the department or accounting unit level. This functionality checks for available funds before new commitments and encumbrances are released by the system.

BUDGETARY FUND STRUCTURE



The City's budget is developed on a modified accrual basis for all funds, which means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the accrual basis in which revenues are recognized when earned and expenses are recognized when incurred.

DESCRIPTION OF BUDGETED FUNDS

The City of High Point budget consists of two basic fund types: Governmental Funds and Proprietary Funds.

Governmental Funds

The measurement focus of governmental funds is upon determination of financial position and changes in financial position rather than upon net income.

General Fund

The General Fund is used to account for general government operations of the City, which are financed through taxes or other general revenues, contributions, reimbursements, or transfers from other funds. The General Fund accounts for all financial transactions not required to be accounted for in another fund. The Economic Development Fund is used to account for funds appropriated for investment incentives to aid in attracting investors to the City.

Special Revenue Funds

- **Special Grants** is used to account for revenues received from federal, state, and local sources or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration.
- **Community Development** is used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.
- **Market Authority** is a public-private partnership sponsor of the International Home Furnishings Market and is used to develop strategies and priorities to address and promote improvements for the annual spring and fall markets

General Debt Service Fund

The General Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt, principal and interest for bonded indebtedness incurred for the financing of projects associated with General Fund activities. (Debt service for enterprise funds is accounted for in those funds.)

General Capital Projects Fund

The General Capital Projects Fund is used to account for the acquisition or construction of major capital facilities, equipment, and improvements other than those financed by the enterprise funds.

Proprietary Funds

The measurement focus of proprietary funds is upon determination of operating income, changes in net assets, financial position and cash flows. Use is required for operations for which a fee is charged to external users.

Central Services Fund

The Central Services Fund is used to provide centralized services such as fleet services on a cost-reimbursement basis that provides the revenue to support the Central Services Fund.

Enterprise Funds

- **Water-Sewer Fund** is an enterprise fund used to account for the provision of water and sewer services to the residents of the City and some county residents. It includes all operating, debt service and capital improvements associated with providing water and sewer services.
- **Electric Fund** is an enterprise fund used to account for the provision of electric service to the residents of the City. It includes all operating, debt service and capital improvements associated with providing electric service.
- **Mass Transit Fund** is an enterprise fund used to account for the operation and maintenance of the City's public transportation system, Hi tran.
- **Parking Fund** is an enterprise fund used to account for the operation and maintenance of the City's various parking facilities. It includes all operating, debt service and capital improvements for the parking facilities.
- **Landfill Facilities Fund** is an enterprise fund used to account for the operation and maintenance of the City's landfill and municipal recycling facility. It includes all operating, debt service and capital improvements for the landfill and recycling facilities.
- **Stormwater Fund** is an enterprise fund used to account for the operation and maintenance of the stormwater program, which manages stormwater runoff, bank stabilization, and maintenance of detention lakes and ponds. All expenses including debt service and capital improvements for the stormwater operation are included in this fund.

HIGH
POINT
NORTH CAROLINA'S INTERNATIONAL CITY™

City of High Point

Strib Boynton
CITY MANAGER

May 20, 2013

The Honorable Bernita Sims, Mayor
and Members of the City Council
City of High Point, North Carolina

Dear Mayor Sims and City Council Members:

We are pleased to present the City's 2013-2014 Annual Budget for your review and consideration.

The 2013-2014 Annual Budget is the sixteenth consecutive responsibly balanced financial plan that my staff and I have prepared, presented and recommended to you. Like each of the others, the budget has been carefully prepared in accordance with the conservative fiscal policies of the North Carolina Local Government Commission (LGC), and with the City's equally conservative fiscal policies, priorities and practices that have been wisely developed and approved.

The 2013-2014 Annual Budget, and the related fund balances, capital investment and financing strategies, have also been designed and prepared to preserve the City's excellent AAA bond ratings from S&P, the highly favorable AA+ ratings from Fitch, and the Aa1 and Aa2 ratings from Moody's.

The 2013-2014 Annual Budget of $343,724,132 is balanced with anticipated revenues of $328,537,916 and appropriations of $15,186,216 from retained earnings and prior year fund balances. The 2013-2014 Annual Budget represents a 4.82% or $15,820,342 increase from the adopted 2012-2013 Annual Budget of $327,903,790.

While most of your time and attention will focus on the $343,724,132 Annual Budget, an additional and equally important $149,518,692 is also committed to complete the major remaining multi-year projects in your sixteen year commitment to rebuild and upgrade our water, wastewater, transportation, storm water, solid waste, electric utility, downtown and other infrastructure investments. The City's total 2013-2014 Financial Program, for which we all share responsibility, is $493,242,824.

ECONOMIC ENVIRONMENT

Our economy is showing signs of slow recovery from the lingering 2008-2009 recession as outlined below:

New and expanding capital commercial investment and reinvestment – key measures of private sector business confidence as well as tax base growth – is slowly and steadily trending upwards. Commercial growth has totaled $65.9 million during the first three quarters of 2012-2013, but still well below the

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$138.9 million per year that we averaged between 1998 until the start of the recession in 2008.

- The investment in new residential dwelling units - a key indicator of investor as well as family confidence in the economy – continues steady but well below the pre-recession numbers that we enjoyed through 2006. New residential units totaled 146 units during the first three quarters of 2012-2013, compared to 195 single and multi-family units in the same period in 2011-2012. For comparison, new housing averaged 1,218 units a year between 1998 through 2007. New housing units have averaged 277 annually since the start of the recession in 2008.

- Electric load growth and water consumption – also key barometers of growth – continue to be essentially flat for the fifth consecutive year. Our major commercial and industrial customers have reduced their electric usage during the recession. Very little electric load or growth in water consumption is expected in 2013-2014.

- Guilford County's Tax Office has projected a total assessed valuation of $8,915,600,000 for 2013-2014, for a slight $35,440,000 or .4% increase compared to the $307,650,627 roll-back in 2012-2013. One cent will produce $891,500 in tax revenues. Last year, Guilford County rolled back High Point's total assessed valuation by $307,650,627 or 3.3%, from $9,187,810,627 in 2011-2012 to $8,880,160,000 for 2012-2013.

MAJOR 2013-2014 INITIATIVES

A well-paying, permanent head of household job, with an affordable home in a safe and clean neighborhood, largely determines one's quality of life. While our finances are and will continue to be very limited, we need to continue focusing our time, energy and available resources on the top six priorities outlined below:

Economic Development Opportunities

We have enjoyed extraordinary economic development success in the past sixteen years. In those years, we have secured and guided more than $3.5 billion in additional new and expanding businesses, including the construction of more than 13,700 new housing units and more than 10,600 net new jobs. In those same years, our population has steadily grown by 32,185 or 42.3%, from 76,100 in 1997 to 108,285 today.

While additional head of household jobs and growing the tax base will continue as top priorities, equally and just as critical, is the need to adopt as many of the Duany Plater-Zyberk (DPZ) plans and recommendations as possible, including those designed and intended to streamline the City's planning, zoning and permit approval processes. Economic Development staff efforts will include assistance in marketing of several major new and current commercial/industrial developments, as well as taking the lead in identifying, exploring and developing tools necessary to assist neighborhoods and private investors in redeveloping older commercial and industrial areas of our community.

The City Project

The City's Core City Plan was developed in 2006 and adopted by the City Council in 2007. The Core City initiative was renamed the City Project in 2009. Success involves trial and error, and takes initiative, focus, trust and time. The City Project effort is clearly and absolutely on track producing the results desired when the initiative started eight years ago. The Annual Budget continues City Project and Façade funding in 2013-2014.

Importantly, more than 50 private businesses have since located, expanded or relocated to Core City neighborhoods. We have recognized the City's role, and have invested more than $79.0 million in various necessary infrastructure and other enhancements in Core City neighborhoods. The partnerships successfully developed by the City Project with the business and civic leadership have evolved and expanded into a partnership now known as Ignite High Point.

Ignite High Point, initiated and funded this spring, steps up the pace by challenging the community's civic leadership to become a much more vibrant, successful and livable community. Unlike other planning efforts, Ignite High Point is largely led and financed by more than 100 private civic and community leaders with a financial stake in seeing results. Civic and business leaders have invested more than $410,000 of their own private dollars in retaining DPZ. The City has contributed $50,000.

The City's role will be to listen to the desires of the business leadership, and to follow-up and act in adopting as many recommendations in the DPZ study as possible, including those that will streamline the City's planning and permit approval processes. Streamlining may require special state legislation. The recommendations cannot be allowed to sit on a shelf.

The High Point Market

We are "The Home Furnishings Capital of the World." This is and has been High Point's well-known and internationally recognized brand name for more than 100 years. The Market Authority is currently in the process of updating the economic impact study of the High Point Market as well as the related home furnishings businesses centered in downtown High Point.

The Market Authority's 2013-2014 Annual Budget is $4,919,472. The City's 2013-2014 Annual Budget continues the annual $1,000,000 commitment to the Market Authority. The High Point Convention and Visitors Bureau continues their annual $150,000 Market funding, and Guilford County continues Market funding at $75,000.

While the State of North Carolina reinstated $1,655,472 in Market funding for 2013-2014, there is some thought in Raleigh that a local alternative may be necessary in the future years. One alternative may be greater Convention and Visitors Bureau funding of the Market Authority.

Safe Neighborhoods

The safety of each citizen, business and visitor will continue as the number one priority of the City government in 2013-2014. As outlined below, we will continue to deliver on the promises that we have made, and with the initiatives that we have developed and advanced during the past sixteen years to protect each and every citizen, business and visitor in our community.

Police Services

We value and respect each and every life in our High Point community. One victim is one too many. While our population has grown by 32,185 or 42.3%, from 76,100 in 1998 to 108,285 currently, during those same years our strategies have helped reduce our violent crime rate by 54.2%.

We are also in the business of giving offenders the opportunity to choose to change their lives. Of the 1,200 felons intentionally targeted in the past sixteen years by High Point Citizens Against Violence (HPCAV), less than 180 offenders have repeated violent crimes and been federally or state prosecuted. As a result, on the critical bottom line, more than 1,000 offenders have chosen the better path of not recommitting any further violent crime.

Our new Offender Focused Domestic Violence Initiative (OFDVI) focuses on chronic domestic violence offenders, with the goal of reducing repeat victimization, assaults, injuries and deaths caused by domestic violence. Only 45 of the 650 domestic violence offenders contacted in the past two years have reoffended, and translated, this means more than 600 domestic violence offenders have not recommitted any further acts of domestic violence.

Fire Services

The City has invested more than $15.8 million in recent years to expand services, including four new neighborhood fire stations, a new maintenance center, and new and enhanced firefighting and rescue equipment including eleven new trucks and squads, upgraded turnout gear, new breathing and dive equipment, and other measures designed to equip and protect our firefighters as they serve and assist our citizens, businesses and visitors.

In 2013-2014, we attention will continue on the strategies and commitments necessary to improve the safety, training and emergency management capabilities of the fire service. The priorities will also include the preparations necessary to retain our Class 2 ISO insurance rating, and importantly, on the adoption of a recommended multi-year funding strategy for the regular replacement of firefighting and rescue equipment.

Affordable Housing

The need for safe, clean and affordable housing for many in our High Point community is great. Very clear progress has been made in the past sixteen years assisting public and private investments in Spring Brook Meadows, Park Terrace, Macedonia, Southside, Admiral Point, and other housing developments. In one form or degree, we have assisted in providing more than 1,625 new housing units benefiting more than 3,000 individuals in those years.

However, we all still need to understand and recognize that safe, clean and affordable housing is still beyond the reach of 41% of High Point households that cannot afford to either rent or purchase a modest four-bedroom High Point home because their annual household income is below the minimum needed to do so.

According to Census data, 41% of our households have annual incomes of less than $35,000 a year, including 29% of our families who have annual incomes of less than $25,000. This means four out of ten High Point households cannot afford to pay the average $923 monthly cost to either rent or buy a four bedroom home in High Point.

In 2013-2014 attention will focus on a possible new North Carolina receivership program, continue with the new Addington Ridge development, improve older neighborhoods, expand housing partnerships with non-profits, and begin the long overdue revitalization of the Daniel Brooks community. The Daniel Brooks community was constructed in 1942, and is in need of replacement similar to the former Clara Cox community now replaced with the new Park Terrace community. Your recent approval of $100,000 to match the Housing Authority enables us to apply for a highly competitive $400,000 HUD Choice Neighborhood Planning Grant necessary to begin the planning process for the Daniel Brooks revitalizatoin.

Capital Investments

While the investment needs will continue, we are close to completing all the major projects in commitments made over the past sixteen years by voters and earlier City Councils to rebuild and enhance the future capacity of the then aged and deteriorated infrastructure.

In the past sixteen years, we have delivered or are currently completing more than $603,562,000 in major transportation, water, wastewater, storm water, solid waste, electric distribution, public safety, park and recreation, and other needed improvements. Financing has been through a combination of voter approved general obligation bonds, two-thirds general obligation bonds, water and sewer revenue bonds, debt-free pay-as-we-go revenues, and other resources including federal and state grants, and Congressional earmarks.

Sixteen years ago, we deliberately expanded the City's commitment to debt-free, pay-as-we-go financing as the preferred lower cost alternative for financing reoccurring obsolete water, sewer, street and other infrastructure maintenance improvements. Of the $603,562,000 invested, more than $322,916,000 or 53.5% has been pay-as-we-go, and thereby we have avoided significant corresponding debt service financing costs. The 2013-2014 Annual Budget includes $24,460,720 in additional pay-as-we-go investments in our infrastructure.

We are currently in the process of either completing the plans and financing, securing the permits, and/or constructing $149,518,692 in various infrastructure improvements including the remaining portions of both West Hartley Drive and Lindsay Street, the final Phase 3 expansion and upgrade of the Westside Wastewater Treatment Plant, replacement of the baler and related Material Recycling Facility systems, the Jacobs Place storm water improvements, and others outlined below and elsewhere:

2013-2014 Water and Wastewater	$34,372,500
2014-2015 Water and Wastewater	35,860,000
2015 and Future Water and Wastewater	41,190,000
Remaining 2004 Bond Projects	4,714,192
Remaining 2010 Two-Third Projects	755,000
MRF Baler and Related Improvements	5,500,000
Jacobs Place Storm Water	3,800,000
Radio System Upgrade	4,000,000
Main Street and Related Underground	5,785,000
NCDOT Related Project Commitments	13,542,000
Total	$149,518,692

MAJOR 2013-2014 FINANCIAL ISSUES

We do what matters with very limited resources. Our challenges – primarily focused on the General Fund - are real. However, the choices are limited among alternatives on how to best finance and sustain the basic services enjoyed by our citizens as well as to maintain our basic infrastructure. Our choices are limited by decisions largely made elsewhere by others.

North Carolina Fiscal Policies and Practices

The accurate and timely assessment of real and personal property – made not by you but by Guilford County officials - is critically important because property taxes finance over 53.2% of our police, fire, transportation, solid waste collection and disposal, parks and recreation, library, and other basic services enjoyed by our citizens paid by the General Fund. Neither a single citizen, nor any of you have proposed any serious alternative or reduction in city services. Every week someone or some organization, as you know, is asking for more.

The process for revaluating property and for then determining revenue neutral tax rates is guided by procedures outlined by the Local Government Commission (LGC). Through last year's budget review and adoption process, $882,200 in property tax revenues recommended last year as necessary to just maintain revenues, and less than the amount available and allowed by the LCG guidelines, were not included in the adopted 2012-2013 Budget. These dollars have also not been restored in the 2013-2014 Budget.

For 2013-2014, attention shifts to the General Assembly. The General Assembly has already shifted nearly $1.0 million in state costs to us in order for us to help pay for state programs. The General Assembly's shift is equivalent to an unfunded mandate equal to $.011 on our current tax rate as outlined below:

Loss of Hold Harmless Revenues	$565,000
Private Business Unemployment Costs	297,000
Loss of State Transit Funds	112,000
Total Known to Date	$974,000 = $.011 tax rate

In addition, the General Assembly is considering sweeping broad-based state-wide tax reform legislation, if eventually passed as outlined in SB394, will put nearly $7.0 million necessary to help finance basic services at risk and on the table in the next couple of years. This additional General Assembly shift will most likely be equivalent to a further unfunded mandate equal to $.078 on our tax rate as outlined below:

Loss of Utility Franchise Tax Revenues	$4,900,000
Loss of Privilege Licenses	805,000
Sales Tax Decrease on Food	600,000
Beer and Wine Excise Tax	485,000
Mixed Beverage Tax	135,000
Estimated Total	$6,925,000 - $.078 tax rate

New hold harmless monies have been promised again, but the General Assembly's promises have not been reduced to a written fiscal evaluation or any actual written legislation, and as we have learned, hold harmless monies are not permanent revenues for us.

There is a real risk that everyone needs to recognize, because if all of the General Assembly's tax reforms occur as they are proposed, it will translate into a cumulative shift of nearly $8,000,000 equal to an unfunded mandate of $.089 on our tax rate over the next couple of years as outlined below:

Losses Known to Date	$974,000
Losses in SB394	6,925,000
Estimated Total	$7,899,000 = $.089 tax rate

Over the next year we will need to determine how much of the General Assembly's shifting state tax policies you are willing to absorb and finance. The choices will be few and difficult, and will be to either cut the basic City services that our citizens want and enjoy, or raise property taxes and/or user fees to finance them.

In the meantime, we live within our means and we continue to stretch limited dollars as each of you know. We are constantly pursuing and developing better business practices. We do not over estimate revenues just to present you with a balanced budget that we know we later have to change. We do not underestimate or inflate expenses. We do not offer underfunded or unsustainable benefits. North Carolina's pension programs are sound. We do not use long-term debt to finance routine capital or maintenance expenses. We do not extend debt beyond the expected life of the investment. We make every possible effort to pay as we go, and in turn, we minimize long-term debt service costs.

Taxes, Fees and Utility Rates

Many of you asked me to deliver you a no frills 2013-2014 Annual Budget without an increase in the property tax rate. The greatest impact is with the General Fund. While the 2013-2014 Annual Budget accomplishes your goal, please recognize it begins with $1,856,200 in shifting state costs and lost state and local revenues equivalent to $.021 in our tax rate as shown below:

Loss of Neutral Revenues	$882,200
Loss of Hold Harmless Revenue	565,000
Private Unemployment Costs	297,000
Loss of State Transit Funds	112,000
Total Known to Date	$1,856,200 = $.021 tax rate

With that background, the attached 2013-2014 Annual Budget accomplishes your goal of no change in the tax rate. However, accomplishing your goal translates into user fees as well as reduced service levels, limited filling of vacancies, accelerated early retirements, few salary adjustments, deferred maintenance and capital reinvestment, and reduced overall funding of outside agencies and programs. New funding requests are not included. The 2013-2014 Annual Budget:

- maintains the City's current $.675 property tax rate unchanged in 2013-2014.

- establishes a $5.00 per month solid waste collection fee July 1, 2013 for customers at 37,000 residential and small business points of collection, with the $2,725,000 earmarked to begin financing the $13.75 monthly cost of collection. Service enhancements include establishing an annual household hazardous waste day, and shortening the tag time from 2 weeks to 1 week for picking up illegal dumping.

- increases the vehicle licensing fee by $5.00 or from $5.00 to $10.00, with the additional $370,000 as a new user fee specifically earmarked to help pay part of the annual cost of street surfacing.

- increases the retail electric rate 4.9% effective July 1, 2013 necessary to finance the 5.0% increase in our cost to purchase wholesale power. For comparison, Duke customers are facing a 9.7% average increase (11.8% residential, 9.6% commercial, 5.3% industrial) this year. The 2013-2014 Budget continues to include $100,000 to assist persons through the Community Resource Network.

- anticipates a mid-year rate increase in the 4.0% to 6.0% range to finance debt service for the anticipated $35.0 million bond package of water and wastewater improvements outlined elsewhere in this document.

Major Highlights in the 2013-2014 Budget

While the needs, priorities and details of the General, Water and Sewer, and Electric Fund are outlined in much more detail elsewhere, the major 2013-2014 highlights include:

- $4,714,106 cost increase to purchase wholesale power effective July 1, 2013.

- $3,800,000 in pay-as-we-go money from ERU (equivalent residential unit) fees intentionally set aside in previous years to complete Phases 1 and 5 of the long-awaited and planned Jacobs Place storm water drainage improvements.

- $3,500,000 in pay-as-we-go money from tipping fees and the $5.00 monthly land-fill fees set aside in recent years to finance, construct and install the long-awaited new $5,000,000 automated and upgraded recycling sorting system for the MRF. The 2012-2013 Budget included $1,500,000 as the initial funding needed to automate the facility.

- $1,325,000 for the lease-purchase of 3 replacement fire vehicles. Engine 1 and Engine 9 have each been in service for 15 years, and Air Unit 7 has been in service for 23 years. The budget also includes $500,000 to replace the theatre's outdated 30 year old rigging and related systems.

- $1,350,000 in HUD Section 108 loan funds recently reallocated by you to assist Addington Ridge, as well as an increase of $459,580 in program funds to acquire and redevelop abandoned and foreclosed properties.

- $1,000,000 for continued, yet inadequate, pay-as-we-go neighborhood street resurfacing.

- $500,000 increase for obsolete neighborhood pay-as-we-go water and sewer line replacements, increasing the total from $2,000,000 to $2,500,000.

- $338,563 in funding for outside agencies, down slightly from the $341,563 included in the adopted 2012-2013 budget. Additional funding of $200,000 requested by the High Point Arts Council for Centennial Station, a new

$50,000 request from the Friends of John Coltrane Festival, and an additional $20,000 for the Rosetta C. Baldwin Museum have not been included in the recommended 2013-2014 Budget.

- Maintains City funding for the Market Authority at $1,000,000. The Market Authority anticipates $1,655,400 in state funding in 2013-2014. CVB funding continues at $150,000.

- Anticipates continued level of funding from Guilford County for the library at $346,234; Economic Development Corporation at $75,000; High Point Market Authority at $75,000; and Downtown High Point at $40,000.

2013-2014 BUDGET SUMMARY

The 2013-2014 Annual Budget of $343,724,132 is $15,820,342 or 4.82% more than our current 2012-2013 Annual Budget of $327,903,790. The following tables summarize the major changes between the 2012-2013 and the 2013-2014 by both Category and Fund.

ANNUAL BUDGET SUMMARY BY CATEGORY

	2012-2013	2013-2014	Change	Percent
Personnel	$ 89,974,710	$ 92,150,806	$ 2,176,096	2.4%
Operating	164,279,830	171,858,412	7,578,581	4.6%
Capital	19,058,242	24,460,720	5,402,478	28.3%
Debt	29,497,757	28,787,214	(710,543)	-2.4%
Contingency	1,150,000	1,150,000	-0-	0.0%
Subtotal	$303,960,539	$318,871,151	$14,446,612	4.8%
Interfund Charges	23,943,251	25,316,980	1,373,730	5.7%
Total Budget	$327,903,790	$343,724,132	$15,820,342	4.8%

ANNUAL BUDGET SUMMARY BY FUND

Fund	2012-2013	2013-2014	Change	Percent
General	$105,554,850	$107,400,802	$1,845,952	1.7%
Water-Sewer	45,684,224	46,343,754	659,530	1.4%
Water-Sewer Cap.	3,965,000	4,405,000	440,000	11.1%
Electric	123,242,833	126,123,913	2,881,080	2.3%
Mass Transit	3,888,698	3,579,213	(309,485)	(8.0%)
Parking	393,162	412,458	19,296	4.9%
Landfill	9,211,515	11,511,025	2,299,510	25.0%
Storm Water	3,341,039	7,063,606	3,722,567	111.4%
Central Services	13,374,009	12,700,022	(673,987)	(5.0%)
Special Grants	3,146,329	3,694,955	548,626	17.4%
CDBG	1,636,565	3,554,042	1,917,477	117.2%
Debt Service	10,516,999	10,997,275	480,276	4.6%
General Capital	342,500	2,309,000	1,966,500	574.2%
Market Authority	2,835,000	2,835,000	-	0.0%
EDC	771,067	794,067	23,000	3.0%
Totals:	$327,903,790	$343,724,132	$15,820,342	4.8%

The changes in the City's three largest funds are summarized in more detail elsewhere in this letter and the accompanying Annual Budget documents.

The Landfill Fund reflects the new automated sorting system for the MRF, and the Storm Water Fund reflects the Jacobs Place drainage improvements. The Special Grants Fund reflects increases in a Highway Safety grant, and an increase for NCDOT funding for a signal pre-emption project. The CDBG Fund increase reflects the reallocation of the Section 108 loan funds to Addington Ridge and the additional Neighborhood Stabilization funds to buy and redevelop abandoned and foreclosed properties. The General Capital Fund reflects the lease-purchase of the three fire trucks and the rigging system for the theatre.

SUMMARY OF PERSONNEL, SALARIES AND BENEFITS

Full and Part-Time Positions

The 2013-2014 Annual Budget includes our current 1,400 full-time-equivalent (FTE) positions. In the past five years, 59 city jobs in planning, fleet services, mass transit, parking system, environmental services, and others have been eliminated through careful evaluation and natural attrition.

Pay-for-Performance and Salaries

The City's long-established and respected pay-for-performance program was suspended four years ago, continues suspended for the fifth consecutive year in order to meet your goal of no tax increase in 2013-2014.

A 2.0% salary increase recommended for 2012-2013 was reduced to a 1.5% across the board increase July 1, 2013. While greatly appreciated by our employees a year ago, please recognize and understand that this year our neighboring and competing communities are providing their employees with salary adjustments averaging 1.5% in 2013-2014.

On the bottom line, the City has a responsibility to provide our employees with salary adjustments competitive with those offered and provided by competing communities. Many are providing increases in 2013-2014. A 2.0% increase would cost $1,500,000, and a 1.5% increase would cost $1,125,000.

Early Retirement Incentive Program

Our seventh voluntary early retirement incentive has been offered to 113 eligible employees with a mandatory retirement date of not later than January 1, 2014 as a means for generating additional fund balance savings for 2013-2014 and 2014-2015. It is being offered to employees age 55 or older with thirty or more years of creditable service, or age 60 with 5 years or more of creditable service with the Local Governmental Employees Retirement System.

As of this writing, we have saved more than $2,750,000 from the 184 who have selected the voluntary early retirement incentive since 2003. We are expecting 25 to 35 eligible employees to accept our current offer. We are projecting an additional $400,000 in savings from employees currently considering our current offer. Most positions will remain unfilled until at least July 1, 2014, and some possibly to January 1, 2015. The early retirement incentive program may or may not be offered to employees in future years.

SUMMARY OF OPERATING EXPENSES

Operating expenses have increased by $7,578,582 or 4.6%, from $164,279,830 in 2012-2013 to $171,858,411 for 2013-2014. The major changes in operating costs are outlined below:

Major Increases:	
Wholesale Electric Power Purchases	$4,714,106
Grants Projects Pending	2,358,169
Economic Development Incentives	587,000
Expendable Tools & Equipment	341,444
Other Contractual Services	228,564
Maintenance/Service Contracts	218,600
Safety Related Expenses	138,025
Major Decreases:	
Engineering Design Services	($315,000)
Building Maintenance Charges	(237,355)
Bank Charges	(164,000)

SUMMARY OF CAPITAL INVESTMENTS

Capital investments and reinvestments are critical elements in the City's total Financial Program. Davenport & Company, LLC of Richmond, Virginia serves as our financial advisor. Capital improvements are financed by one of four basic methods.

The first method involves the issuance of voter approved general obligation bonds generally backed and paid by property taxes. The second method is a slight variation of the first, and allows the City to issue small amounts of what are known as two-thirds general obligation bonds from time-to-time that do not require tax increases or voter approval. The third method involves water and sewer revenue bonds, backed and paid by revenues from our water and sewer system. Water and sewer revenue bonds do not require voter approval. Both general obligation and revenue bond financing involves principal, interest and cost of issuance expenses.

The fourth method is debt-free, pay-as-we-go capital financing. The debt free, pay-as-we-go alternative, developed and expanded in the past nine years, allows us to finance needed capital improvements from current revenues, grants and other funds, thereby avoiding the additional and higher cost associated with the issuance and financing of long-term debt.

Bond Agency Ratings

The City's capacity to finance and pay for needed improvements is evaluated from time to time by rating agencies known as Moody's Investment Services, Standard & Poor's, and Fitch Ratings. Protecting and enhancing our bond ratings is one of our highest priorities.

In 2008, the City joined the only 9 other North Carolina cities out of 522 cities enjoying AAA bond ratings. The City enjoys highly favorable bond ratings from each agency, which in turn lowers our cost of borrowing:

	Moody's	S & P	Fitch
General Obligation Bonds	Aa1	AAA	AA+
Revenue Bonds	Aa2	AAA	AA+

General Obligation Bonds

On May 6, 1997, our voters authorized a $68,000,000 general obligation bond package to finance $12,000,000 in street improvements, and $56,000,000 in water and sewer utility improvements. All of the 1997 projects have been completed. On November 2, 2004, our voters overwhelmingly approved a $73,650,000 general obligation bond package financing a wide variety of street, storm water, gateway, park and recreation, library, fire station, and other improvements.

We are within months of completing the only two major remaining 2004 voter-approved bond projects. The $11,402,858 Hartley Drive improvement is under construction and is scheduled for completion in late summer 2013 The $8,415,000 Lindsay Street Project, Phase 1, is also scheduled for completion in late fall 2013.

In coming months, we will shift the focus forward to develop a consensus with you and others involving the next general obligation bond referendum, in either 2013-2014 or 2014-2015. Major general obligation bond project priorities might include a new Senior Citizen Center; new Police Facility; High Point Museum expansion; Triangle Lake Road, Johnson/Sandy Ridge and/or Montlieu/Lexington; Ignite High Point improvements from the DPZ recommendations; and/or others.

Two-Thirds General Obligation Bonds

In 2010, you authorized the issuance of $5,615,000 in two-thirds general obligation bonds. The 2010 money was used to complete the Athletic Complex, Oak Hollow Campground, Washington Terrace swimming pool, City Lake dock and pier, Camp Ann restrooms, Lindsay Street utility and landscaping, and other improvements.

In 2012, you authorized the issuance of $5,785,000 in additional two-thirds bonds to help finance placing North Main Street electric utilities underground between Westwood and State Street. The underground plans are on hold pending a review of the DPZ recommendations.

The 2013-2014 Annual Budget anticipates you will favorably consider and approve issuing $5,500,000 in additional two-thirds bonds this coming year to finance:

Sidewalk Construction	$1,000,000
Park/Greenway Improvements	2,000,000
Heritage Point Park	1,000,000
Railroad Bank Stabilization	1,500,000
Two-Thirds Total	$5,500,000

Two-thirds bonds cannot be issued to finance auditoriums, coliseums, arenas, stadiums, civic centers or convention centers, art galleries, museums, historic properties, public transportation systems, cable television systems or redevelopment projects.

Water and Sewer Revenue Bonds

The City has invested more than $237,617,000 in various major water and wastewater projects in the past fifteen years. Over the next five years, we anticipate financing and completing an estimated $111,422,500 in additional major water and wastewater bond projects associated and required either by our permits, extending service to our growing northwest and eastside areas, including the relocation of utilities with major street projects, and others outlined below:

	Water	Wastewater	Total
2013-2014	$1,375,000	$33,997,500	$34,372,500
2014-2015	-0-	-0-	-0-
2015-2016	14,858,000	21,002,000	35,860,000
2016-2017	-0-	-0-	-0-
2017-2018	11,230,000	29,960,000	41,190,000
Total	$27,463,000	$68,127,000	$111,422,500

The major improvements over the next five years include $31,500,000 for the Westside Wastewater Treatment Plant Phase 3; $16,000,000 for incinerator rehabilitation and emission improvements; $7,000,000 Randleman Water Transmission Line Phase II; and others.

Revenue bonds are the method preferred by both investors as well as by rating agencies for financing major water and sewer projects. Revenue bonds are paid from water and sewer utility revenues, and not from property taxes. Revenue bonds do not require voter approval.

Pay-As-We-Go Financing

Sixteen years ago, we intentionally developed the pay-as-we-go alternative as the preferred and less costly method for financing needed capital investments and routine infrastructure maintenance. When we complete the $25,266,270 in 2013-2014 pay-as-we-go capital investments outlined below in more detail, we will have completed $303,228,299 in routine improvements without the need or expense of more costly debt service financing.

Pay-as-we-go financing has been increased by $5,191,586 or 25.7%, from $20,230,134 in 2012-2013 to $25,421,586 for 2013-2014:

	2012-2013	2013-2014	Change	% Change
General – Other	$ 806,400	$751,400	$(55,000)	(6.8%)
General St Resurfacing	1,000,000	1,000,000	-0-	0%
Obsolete W & S Lines	2,000,000	2,500,000	500,000	25.0%
Water and Sewer - Other	2,063,193	2,177,275	114,082	5.5%
Electric	6,817,084	5,598,084	(1,219,000)	(17.9%)
Landfill – Phase IV	1,620,692	1,635,000	14,308	0.9%
Landfill – Other	1,750,000	3,750,000	2,000,000	114.3%
Storm Water	410,000	4,150,000	3,740,000	912.2%
Others	3,762,765	3,704,961	(57,804)	(1.5%)
Pay-As-We-Go Total	$20,230,134	$25,421,720	$5,191,586	24.9%

General Fund Pay-As-We-Go

General Fund pay-as-we-go capital investments have decreased by $55,000 or 6.8%, from $1,806,400 in 2012-2013 to $1,751,400 for 2013-2014. Street resurfacing remains funded at $1,000,000. The pay-as-we-go capital investments in the General Fund include:

Street Resurfacing	$1,000,000
Information Services equipment -Routers, Modems	145,000
Parks & Rec Mowers & Other Equipment	117,400
Centennial Bridge decking	100,000
Youth Facilities	75,000
GIS Mapping	50,000
East Lexington Culvert	50,000
Skeet Club Sidewalk match	50,000
Sidewalk construction	50,000
Downtown Streetscape – County Funding	40,000
Golf Course Greens Restoration	40,000
Bridge Re-inspection/Repairs	25,000
Transportation Equipment	9,000
General Fund Total	$1,751,400

Water and Sewer Fund Pay-As-We-Go

Water and Sewer pay-as-we-go capital reinvestments have increased $614,082 or 15.1%, from $4,063,193 in 2012-2013 to $4,677,275 for 2013-2014. A list of 2013-2014 Water and Sewer pay-as-we-go capital investments are shown below:

Replace Obsolete Neighborhood Water Lines	$1,250,000
Replace Obsolete Neighborhood Sewer Lines	1,250,000
Operating Equipment and Machinery	322,275
Alum Sludge Removal	330,000
Large Meters Change out	250,000
Greenleaf Filter Enclosure	250,000
Eastside Electrical Improvements	250,000
NCDOT – TIP Program	150,000
Water Meter Change-out	150,000
Water System Improvements	125,000
Sewer System Improvements	125,000
Ward Water Plant Bulk Tank Replacements	125,000
Water Storage Tank Maintenance	100,000
Water & Sewer Total	$4,675,270

Electric Fund Pay-As-We-Go

The $5,598,084 in pay-as-we-go reinvestments in the 2013-2014 Electric Fund represents a $1,219,000 or 17.9% decrease compared to the $6,817,084 included in the 2012-2013 Annual Budget:

Electric System Improvements	$2,728,084
Filter Substation Second Transformer	600,000
Conversion of Russell Substation to 100kv	365,000
Replace Metal clad Switchgear	520,000
Commerce Transformer Upgrade	1,075,000
Street Lighting	200,000
Area Outdoor Lighting	110,000
Electric Capital Total	$5,598,084

Landfill Fund Pay-As-We-Go

The $5,385,000 in 2013-2014 pay-as-we-go landfill related investments includes funding to complete the $5,000,000 automated sorting system and related improvements for the Material Recovery Facility, and closure/post closure projects:

Automation & Upgrade – Material Rec Facility	$3,500,000
Kersey Phase I-III Closure	1,635,000
Kersey Valley Road Relocation	250,000
Landfill Capital Total	$5,385,000

Stormwater Fund Pay-As-We-Go

The $4,150,000 in 2013-2014 pay-as-we-go storm water projects includes funds to complete Phase 1 and Phase 5 of the Jacobs Place project, and smaller routine projects:

Jacobs Place Phase 5	$3,050,000
Jacobs Place Phase 1	750,000
Routine Storm Water Projects	350,000
Storm Water Capital Total	$4,150,000

Other Pay-As-We-Go

The $3,704,961 in other 2013-2014 pay-as-we-go investments includes the scheduled replacement of vehicles, normal computer replacement as well as an evaluation of the new less costly Citrix system, and others outlined below:

Fleet Replacement Program	$2,420,000
Radio System Upgrades	511,286
911 System Upgrades – Grant Funds	389,752
Computer System Replacements	273,973
Transit Bus Replacement – Grant match	75,000
Parking Facility Enhancements	35,000
Other Capital Total	$3,704,961

NCDOT Commitments

The City has also entered into a series of significant and largely pay-as-we-go financial commitments with the North Carolina Department of Transportation. These agreements

require the City to finance the estimated $13,777,000 local share of a variety of major current transportation improvements projects as outlined below:

Johnson/Sandy Ridge Environmental Study/Design	$ 1,782,000
Skeet Club Road "B" Sidewalks	425,000
Gallimore Dairy Road, East of NC 68 – Sidewalks	100,000
Railroad Crossing Improvements	50,000
NCDOT Project Utilities – Funded	684,000
Traffic Signal System Upgrades	500,000
NCDOT Project Utilities – Unfunded	10,236,000
NCDOT Obligations	$13,777,000

The City will need to finance portions of major and long-awaited NCDOT/City projects, including Skeet Club Road "B" from Eastchester to Johnson expected to begin in 2013-2014, and the NC 68/US 311 Interchange Replacement expected in 2016-2017.

Skeet Club Road "A" from Johnson to North Main; Johnson/Sandy Ridge; and the High Point end of the Jamestown Bypass are listed as unfunded in NCDOT's TIP. Construction is not expected until 2017-2018 or later. Construction of Clinard Farms/Piedmont Parkway Extension, the new I-85/Kivett Drive Interchange, and Gallimore Dairy Road west of NC 68 are not part of NCDOT's TIP. Given NCDOT's current funding problems and escalating construction costs, there are no meaningful timetables or construction cost estimates beyond the Skeet Club Road "B", and possibly the NC 68/US311 Interchange Replacement project.

DEBT SERVICE SUMMARY

We intentionally keep our annual debt service costs stable from year to year. For 2013-2014 debt service reflects a slight $202,736 or .7% decrease in debt service, from $29,497,757 in 2012-2013 to $29,295,021 for 2013-2014.

Annual debt service payments reflect the cost of rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and other infrastructure elements. The changes in annual debt service obligations over the past five years are shown in the table below:

	Debt Service	Change		
2009-2010	26,965,027	2,683,001	or	11.0%
2010-2011	28,411,423	1,446,396	or	5.4%
2011-2012	29,317,146	905,723	or	3.2%
2012-2013	29,497,757	180,611	or	0.6%
2013-2014	29,295,021	(202,736)	or	-0.7%

2012-2013 FUND SUMMARIES

General Fund

The 2013-2014 General Fund Budget of $107,400,802 is a slight 1.7% or $1,845,952 increase compared to our adopted 2012-2013 $105,554,850 General Fund Budget. The 2013-2014 General Fund Budget is balanced with revenues of $97,790,822; reimbursements of $6,969,261; and $2,640,719 from prior year fund balances as summarized below:

GENERAL FUND REVENUES

	2012-2013	2012-2013	Change	
Fund Balance	$ 4,870,108	$ 2,640,719	$ (2,229,389)	(45.8%)
Property Tax	56,266,089	57,083,720	817,631	1.5%
Sales & Use Taxes	16,920,000	17,075,000	155,000	0.9%
Intergovernmental Revenue	13,822,207	13,149,924	(672,283)	(4.9%)
Licenses & Permits	1,784,800	2,132,300	347,500	19.5%
Charges for Services	4,637,116	7,613,078	2,975,962	64.2%
Miscellaneous	751,810	736,800	(15,010)	(2.0%)
Reimbursements	6,502,720	6,969,261	466,541	7.2%
TOTAL	$ 105,554,850	$ 107,400,802	$ 1,845,952	1.7%

GENERAL FUND EXPENSES

	2012-2013	2013-2014	Change	
Personnel Services	$ 66,027,136	$ 67,393,536	$ 1,366,400	2.1%
Operating Expenses	29,890,125	30,170,473	280,348	0.9%
Capital Outlay	321,900	271,400	(50,500)	(15.7%)
Debt Service-leases	1,448,327	1,244,092	(204,235)	(14.1%)
Interfund Reimbursements	7,467,362	7,921,301	453,939	6.1%
Contingency	400,000	400,000	-	0.0%
TOTAL	$ 105,554,850	$ 107,400,802	$ 1,845,952	1.7%

Property tax revenues represent 53.2% or $57,083,720 of the General Fund. Sales tax revenues represent 15.9% or $17,075,000, intergovernmental revenues represent 12.3% or $13,149,924, and privilege licenses represent .69% or $736,000 of General Fund revenues.

Importantly for you, the decisions on 81.4% or more than $87,308,644 of our General Fund revenues are actually made by people other than you. Guilford County officials establish the value of taxable property as well as the sales tax allocation formula. State officials determine the intergovernmental revenue sharing formulas. State officials have already taken or shifted nearly $1,000,000 in state costs this year, and they are threatening to take another $7,000,000 or so from us later this year or next year. State officials also determine our water, wastewater and landfill performance standards, and that in turn drives the local taxpayer cost of compliance. On the bottom-line, you are essentially limited to setting the property tax rate, and establishing and setting water, sewer, and other user fees for services.

Property Values and Tax Rates

The Guilford County Tax Office has projected a total assessed valuation of $8,915,600,000 for 2013-2014, for a slight $35,440,000 or .4% increase compared to the $307,650,627 or 3.3% roll-back a year ago. One cent will produce $891,500 in tax revenues.

As I advised for several years, we cannot sustain basic police, fire, parks and recreation, transportation, garbage collection, planning, economic development, and other services without

increasing either the property taxes, establishing new user fees for waste collection, and/or increasing other miscellaneous fees.

At the same time as many may want us to hold the line on property taxes, not a single citizen, business, visitor or elected person has asked us to reduce or eliminate the level of any specific basic City service or program. Responses in the 2006, 2009, 2011 and 2013 Citizen Satisfaction Surveys have not asked you for any reduction in services, but rather asked us to expand or enhance nearly every service, program, or project currently being provided by the City of High Point.

Water and Sewer Fund

The $46,343,754 Water and Sewer Fund Budget for 2013-2014 represents a slight 1.4% or $659,530 bottom-line increase from the current $45,684,224 Annual Budget as summarized below:

WATER and SEWER FUND REVENUES

	2012-2013	2013-2014	Change	
Fund Balance	$ 1,826,656	$ 1,910,170	$ 83,514	4.6%
Operating	43,587,568	44,155,334	567,766	1.3%
Other	270,000	278,250	8,250	3.1%
TOTAL	$ 45,684,224	$ 46,343,754	$ 659,530	1.4%

WATER and SEWER FUND EXPENSES

	2012-2013	2013-2014	Change	
Operating	$ 19,151,057	$ 19,001,078	$ (149,979)	(0.8%)
Contingency	300,000	300,000	-	0.0%
Debt Service	17,214,036	17,214,036	-	0.0%
Capital Projects	3,965,000	4,405,000	440,000	11.1%
Interfund Transfers	5,054,131	5,423,640	369,509	7.3%
TOTAL	$ 45,684,224	$ 46,343,754	$ 659,530	1.4%

Water and Sewer Rates

The 2013-2014 Water and Sewer Fund anticipates but does not include an estimated 4.0% to 6.0% rate increase mid-year associated with and necessary for the mid-year issuance of approximately $35.0 million in water and wastewater bonds for the upgraded Westside Wastewater Treatment Facility, rebuilding and upgrading the incinerator at Eastside, Piedmont Triad Water Authority's 3.0% wholesale rate increase, and other needed system improvements.

We have and will, with your support, continue delivering the necessary capital financing for our water and sewer system improvements within the 4.0% to 6.0% range developed by our financial advisors, Davenport & Company, and recently reviewed with you. This range is substantially less than the 13.75% average annual increases that our customers experienced in earlier years.

Water and sewer rates are the method preferred by investors and bond rating agencies for municipalities to finance the operation, maintenance and needed capital improvements for

water treatment facilities and distribution lines, and for wastewater collection lines and treatment systems. Property taxes are not used to finance water and sewer utility services.

Electric Fund

Load growth continues to be flat, with no growth projected, for the fifth consecutive year. The 2013-2014 Electric Fund Budget of $126,123,913 represents a slight 2.3% or $2,881,080 increase from the 2012-2013 Annual Budget of $123,242,833. The 2013-2014 Electric Fund Budget includes a 4.9% retail rate increase effective July 1, 2013 necessary to finance the 5.0% increase July 1, 2013 in the wholesale cost to purchase electricity.

At $99,803,370 or 79.1%, wholesale power purchase is the single largest expense in the $126,123,913 Electric Fund budget. The budget includes $100,000 for assistance to qualified low income customers. Major capital projects include $1,075,000 for the Commerce transformer upgrade, $600,000 for the Filter Substation second transformer, $365,000 for the conversion of the Russell Street Substation to 100kv, and $520,000 to replace metal clad switchgear in addition to the routine capital necessary to maintain efficient and ongoing operation of the Electric System.

ELECTRIC FUND REVENUES

	2012-2013	2013-2014	Change	
Fund Balance	$ 1,106,146	$ 1,778,639	$ 672,493	60.8%
Utility Sales	119,056,732	122,164,641	3,107,909	2.6%
Other	267,000	346,000	79,000	29.6%
Reimbursements	2,812,955	1,834,633	(978,322)	(34.8%)
TOTAL	$ 123,242,833	$ 126,123,913	$ 2,881,080	2.3%

ELECTRIC FUND EXPENSES

	2012-2013	2013-2014	Change	
Operating	$ 110,884,334	$ 116,108,117	$ 5,223,783	4.7%
Contingency	450,000	450,000	-	0.0%
Capital Projects	7,968,806	5,598,084	(2,370,722)	(29.8%)
Interfund Transfers	3,939,693	3,967,712	28,019	0.7%
TOTAL	$ 123,242,833	$ 126,123,913	$ 2,881,080	2.3%

Energy Mergers, Legislation and Electric Rates

The price that we pay for wholesale electricity, and in turn the retail rate that our 40,000 customers pay, is determined by Agency 1 based on load growth, as well as by surplus power sales, nuclear fuel cost, real estate taxes, capital and other costs associated with Agency 1's ownership interest in the Catawba Nuclear Unit in York County, South Carolina. Energy legislation, including mandated renewable standards, also affects rates.

The Catawba Unit is rated among the best, safest and most efficiently operating nuclear plants of the 104 nuclear plants in the United States. Catawba, with its license recently extended to 2043, is a valuable asset. At 18.9%, the City has the largest ownership interest of the 19 Agency 1 communities in Catawba. The City, at 23.1%, is also the largest user of Agency 1's power from Catawba.

ElectriCities and Agency 1 are carefully evaluating the benefits, costs, rates and other factors associated with Duke Energy's recent merger with Progress Energy with the goal of maximizing all the potential benefits and minimizing all the potential risks, for each of the 19 member communities in Agency 1.

Electric Fund Transfers

The Local Government Commission allows cities the policy option to transfer Electric Funds to the General Fund not exceeding 3.0% of the value of the electric system's gross fixed assets as an acceptable method to help finance reoccurring non-electric programs and services.

As of June 30, 2012, the gross value of our electric system totaled $121,858,216. Accordingly, we can transfer as much as 3.0% or $3,655,746 from the Electric Fund to the General Fund. A 2.0% transfer equates to $2,437,164 and a 1.0% transfer equates to $1,218,582. The 2013-2014 budget does not include a transfer to the General Fund.

In addition to establishing solid waste collection fees, transferring Electric Fund monies to the General Fund is the only other major revenue policy alternative available to you to raise needed General Fund revenues, but as we have advised you in past years, it is not recommended at this time because adopting such practice would require to you to either increase retail electric rates and/or reduce needed capital reinvestment in the electric distribution system.

CONTINGENCIES AND FUND BALANCES/RETAINED EARNINGS

Contingencies

Contingencies remain again unchanged for 2013-2014 at a minimal $1,150,000. Contingencies continue to represent less than .03% of the City's $343,724,132 Annual Budget as outlined below:

	General	Water & Sewer	Electric	Total
2009-2010	$ 400,000	$ 300,000	$ 450,000	$ 1,150,000
2010-2011	400,000	300,000	450,000	1,150,000
2011-2012	400,000	300,000	450,000	1,150,000
2012-2013	400,000	300,000	450,000	1,150,000
2013-2014	400,000	300,000	450,000	1,150,000

Use of contingency funds requires City Council approval. Barring the totally unexpected, we do not plan on using contingency funds in the coming year.

Fund Balances/Retained Earnings

Fund balances and retained earnings are an absolutely critical, but often misunderstood and overlooked part of the Annual Budget. Fund balances and retained earnings consist of unencumbered and un-appropriated monies. They are essential for maintaining our strong bond ratings as well as to maintain positive year-round and year-to-year cash flows. With the continuing erosion of revenues - especially property taxes - strong fund balances are absolutely essential as we plan ahead for subsequent budgets.

The North Carolina Local Government Commission recommends maintaining an 8.0% balance in each fund. This is necessary for maintaining positive year-round cash flows, reduce the need for short term borrowing, and assist in maintaining investment grade bond rating. Your policy calls for a minimum 10.0% fund balance in all basic funds except the Water-Sewer Fund, which calls for a 50.0% fund balance. The table below summarizes changes in annual fund balances/retained earnings, including early estimates for June 30, 2014:

ANNUAL FUND BALANCES

Fund	Estimated Fund Balances Total June 30, 2013	Appropriated for FY 2013-2014	Estimated Fund Balances June 30,2014	Fund Balance Minimums	Amount Above Minimum Fund Balances
General	$ 15,326,174	$ 2,640,719	$ 12,685,455	$ 10,555,485	$ 2,129,970
Water-Sewer	25,469,809	1,910,170	23,559,639	22,842,115	717,524
Electric	14,711,858	1,778,639	12,933,219	12,324,283	608,936
Parking	254,802	43,296	211,506	39,316	172,190
Landfill	5,239,258	4,148,875	1,090,383	921,152	169,231
Stormwater	4,801,530	3,558,102	1,243,428	334,104	909,324
TOTAL	$ 65,803,431	$ 14,079,801	$ 51,723,630	$ 47,016,455	$ 4,707,175

SUMMARY

We have carefully and deliberately strengthened the City's financial condition during the past fifteen years.

However, our financial challenges are very real, especially with the General Fund, as we keep trying to balance limited revenues, along with the continuing need for adequately financing basic municipal services and needed infrastructure investments with the minimal tax and utility rates that you, our citizens and businesses desire.

My sincere personal appreciation and professional respect is expressed to each of you as our elected leadership, and equally, to a very strong and exceptionally talented financial management team, led by Pat Pate, Eric Olmedo, Glenda Barnes, Laura Altizer, Cindy Smith, Jeff Moore, Randy McCaslin, Jeron Hollis, and the rest of our excellent executive team.

Respectfully,

Strib Boynton
City Manager

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

The Analysis/Summaries section contains charts, graphs, summary tables, and discussions of the City's revenues and expenses for fiscal year 2013-2014 with historical data for comparison purposes.

The Consolidated Summary of Revenues and Expenditures that begins this section is a summary of total revenues and expenses by fund by major revenue and expense category. Following this summary the section is divided into revenue and expense information, personnel summaries, and outstanding debt information.

2013-2014 SUMMARY OF REVENUES,

	GENERAL FUND	WATER AND SEWER FUND	ELECTRIC FUND	MASS TRANSIT FUND	PARKING FUND
Fund Balance July 1, 2012	**15,326,174**	**25,469,809**	**14,711,858**	**-**	**254,802**
Revenue					
Fund Balance	2,640,719	1,910,170	1,778,639	-	43,296
Property Tax	57,083,720	-	-	-	-
Sales & Use Taxes	17,075,000	-	-	-	-
Intergovernmental revenues	13,149,924	396,704	-	402,070	-
Licenses & permits	2,132,300	-	-	370,000	-
Charges for services	7,613,078	43,758,630	122,164,641	2,217,991	256,000
Miscellaneous & other revenues	736,800	278,250	346,000	-	1,000
Interfund Transfers-Reimb-Contr	6,969,261	-	1,834,633	589,152	112,162
Total Revenue	**107,400,802**	**46,343,754**	**126,123,913**	**3,579,213**	**412,458**
Expense					
Personnel Services & Benefits	67,393,536	8,276,281	7,792,038	2,040,832	198,903
Operating Expenses	30,170,473	11,419,362	108,316,079	1,462,056	167,953
Capital Equipment Outlay	271,400	272,275	2,728,084	75,000	-
Debt Service	7,297,512	16,247,196	-	-	-
Pay-as-we-go Capital	405,000	4,405,000	2,870,000	-	35,000
Contingency	400,000	300,000	450,000	-	-
Interfund Transfers-Reimb-Contr	1,462,881	5,423,640	3,967,712	1,325	10,602
Total Expense	**107,400,802**	**46,343,754**	**126,123,913**	**3,579,213**	**412,458**
Estimated Fund Balances June 30, 2013	**12,685,455**	**23,559,639**	**12,933,219**	**-**	**211,506**

EXPENDITURES & ESTIMATED FUND BALANCES

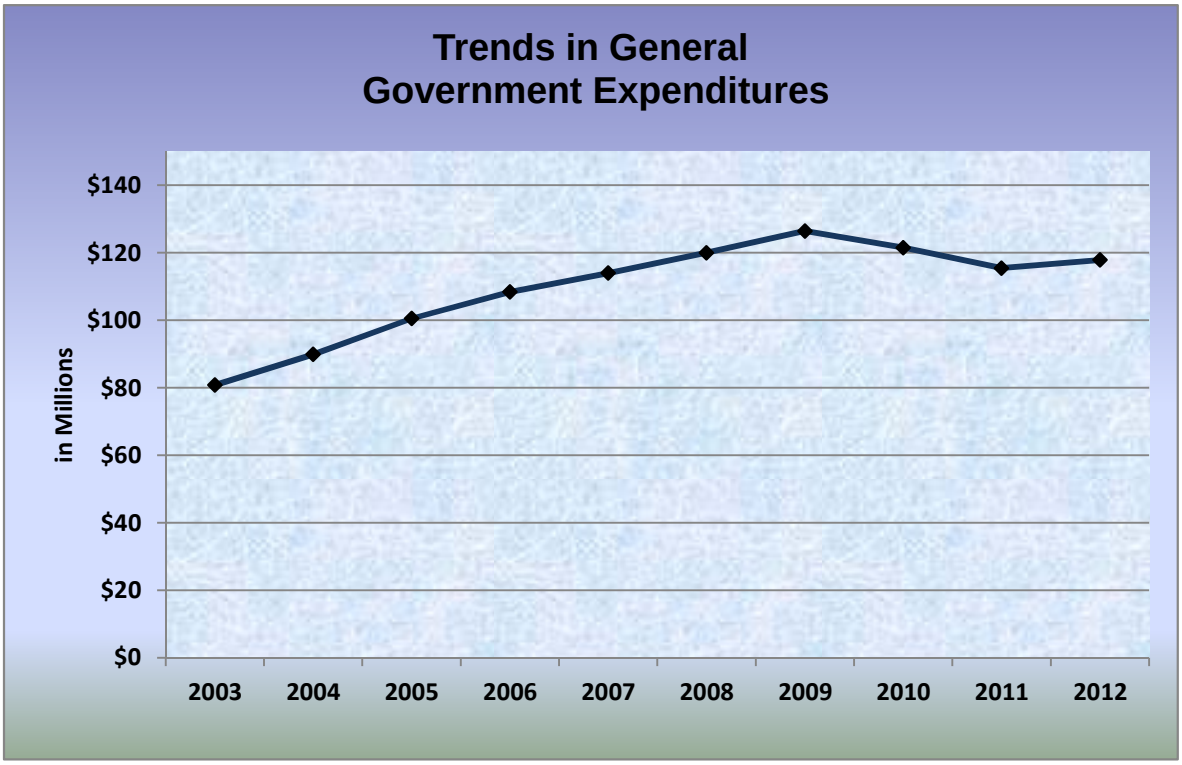
LANDFILL FUND	STORMWATER FUND	SPECIAL REVENUE	ECONOMIC DEVELOPMENT	OTHER FUNDS	TOTAL ALL FUNDS
5,239,258	**4,801,530**	**-**	**2,205,602**	**20,589,701**	**88,598,734**
4,148,875	3,558,102	-	319,067	787,348	15,186,216
-	-	-	-	3,103,343	60,187,063
70,000	-	-	-	285,000	17,430,000
-	-	6,505,264	-	265,446	20,719,408
-	-	-	-	1,550,000	4,052,300
7,225,000	2,454,397	-	-	7,745,627	193,435,364
67,150	48,300	405,000	-	5,349,830	7,232,330
-	1,002,807	338,733	475,000	14,159,703	25,481,451
11,511,025	**7,063,606**	**7,248,997**	**794,067**	**33,246,297**	**343,724,132**
2,188,701	1,116,979	902,828	-	2,240,708	92,150,806
3,222,560	788,519	5,908,694	794,067	9,608,648	171,858,411
-	-	389,752	-	3,205,209	6,941,720
-	1,002,807	-	-	10,293,119	34,840,634
3,750,000	4,150,000	-	-	6,534,000	22,149,000
-	-	-	-	-	1,150,000
2,349,764	5,301	47,723	-	1,364,613	14,633,561
11,511,025	**7,063,606**	**7,248,997**	**794,067**	**33,246,297**	**343,724,132**
1,090,383	**1,243,428**	**-**	**1,886,535**	**19,802,353**	**73,412,518**

TOTAL GOVERNMENT SPENDING BY FUNCTION

Fiscal Year	General Government	Public Safety	Public Services	Cultural & Recreation	Gen. Debt Service	Total	Percent Change
2003	17,406,062	32,595,299	12,902,823	12,558,012	5,348,030	80,810,226	1%
2004	18,671,705	35,091,686	17,173,905	13,870,764	5,070,039	89,878,099	11%
2005	21,440,847	39,715,207	19,375,819	14,355,284	5,645,853	100,533,010	12%
2006	23,186,234	35,973,681	28,173,499	15,050,819	6,003,095	108,387,328	8%
2007	24,102,554	37,055,281	27,480,491	18,034,136	7,282,808	113,955,270	5%
2008	25,320,401	40,613,195	22,590,322	22,854,852	8,606,111	119,984,881	5%
2009	27,160,252	41,014,518	23,998,005	25,040,770	9,229,377	126,442,922	5%
2010	27,751,705	41,856,008	22,144,426	20,049,626	9,697,452	121,499,217	-4%
2011	26,245,111	41,942,128	17,674,426	18,348,122	11,250,426	115,460,213	-5%
2012	24,112,637	43,019,604	20,704,623	18,917,317	11,102,319	117,856,500	2%

Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Uses

Source: The above statistics are from the City of High Point Financial Services Department

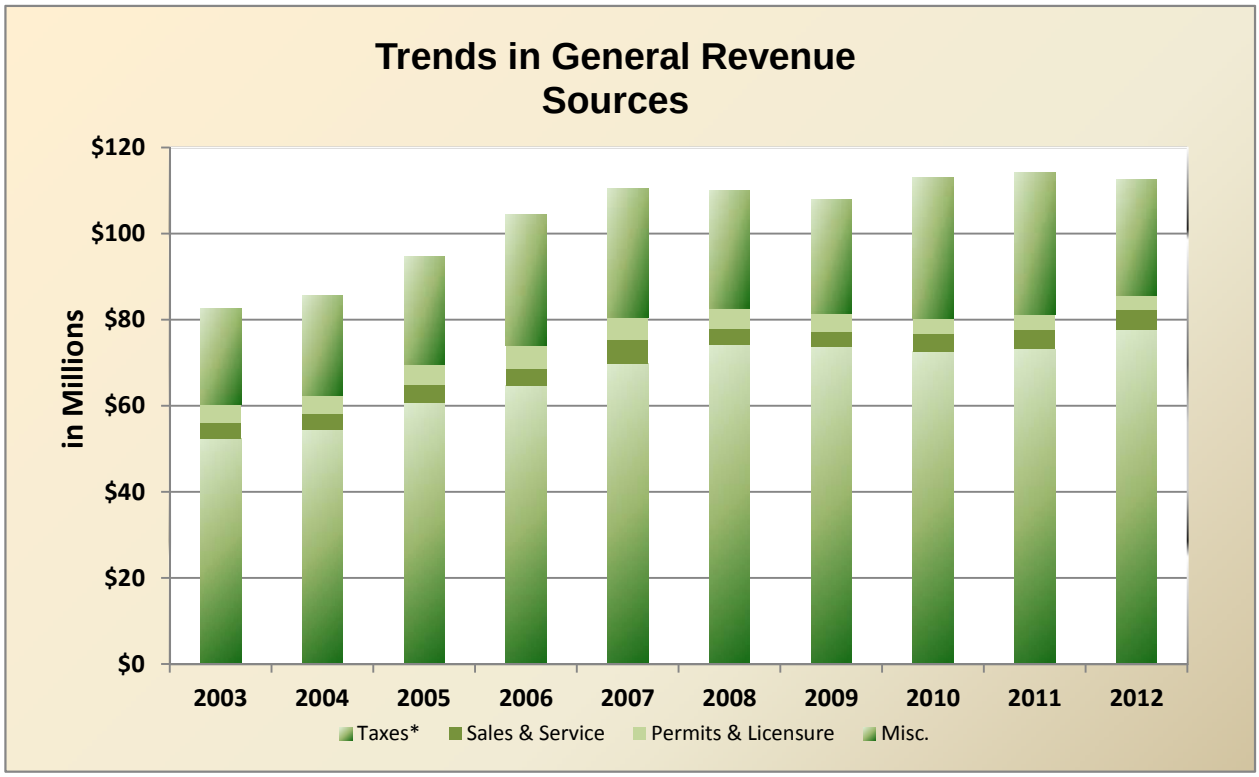


TOTAL GOVERNMENT REVENUES BY SOURCE

Fiscal Year	Taxes*	Sales & Services	Permits & Licenses	Intergovern-mental	Misc**	Interest on Investments	Total	Percent Change
2003	52,439,438	3,546,589	4,371,456	14,834,834	6,754,695	784,767	82,731,779	2.2%
2004	54,481,043	3,579,060	4,380,607	14,947,451	7,493,032	685,268	85,566,461	3.4%
2005	60,695,302	4,238,495	4,629,749	16,481,501	7,262,046	1,279,438	94,586,531	10.5%
2006	64,720,195	3,948,282	5,228,772	21,403,252	7,141,083	1,952,292	104,393,876	10.4%
2007	69,868,106	5,523,952	5,168,953	20,463,981	6,151,519	3,311,890	110,488,401	5.8%
2008	74,222,705	3,737,495	4,698,780	17,564,267	7,166,344	2,747,586	110,137,177	-0.3%
2009	73,628,466	3,747,617	3,958,060	17,600,326	6,717,151	2,217,246	107,868,866	-2.1%
2010	72,624,638	4,158,266	3,546,529	24,554,069	7,585,363	639,747	113,108,612	4.9%
2011	73,145,404	4,564,077	3,610,064	25,749,928	6,825,901	415,424	114,310,798	1.1%
2012	77,672,355	4,563,760	3,432,136	19,467,469	7,010,115	489,126	112,634,961	-1.5%

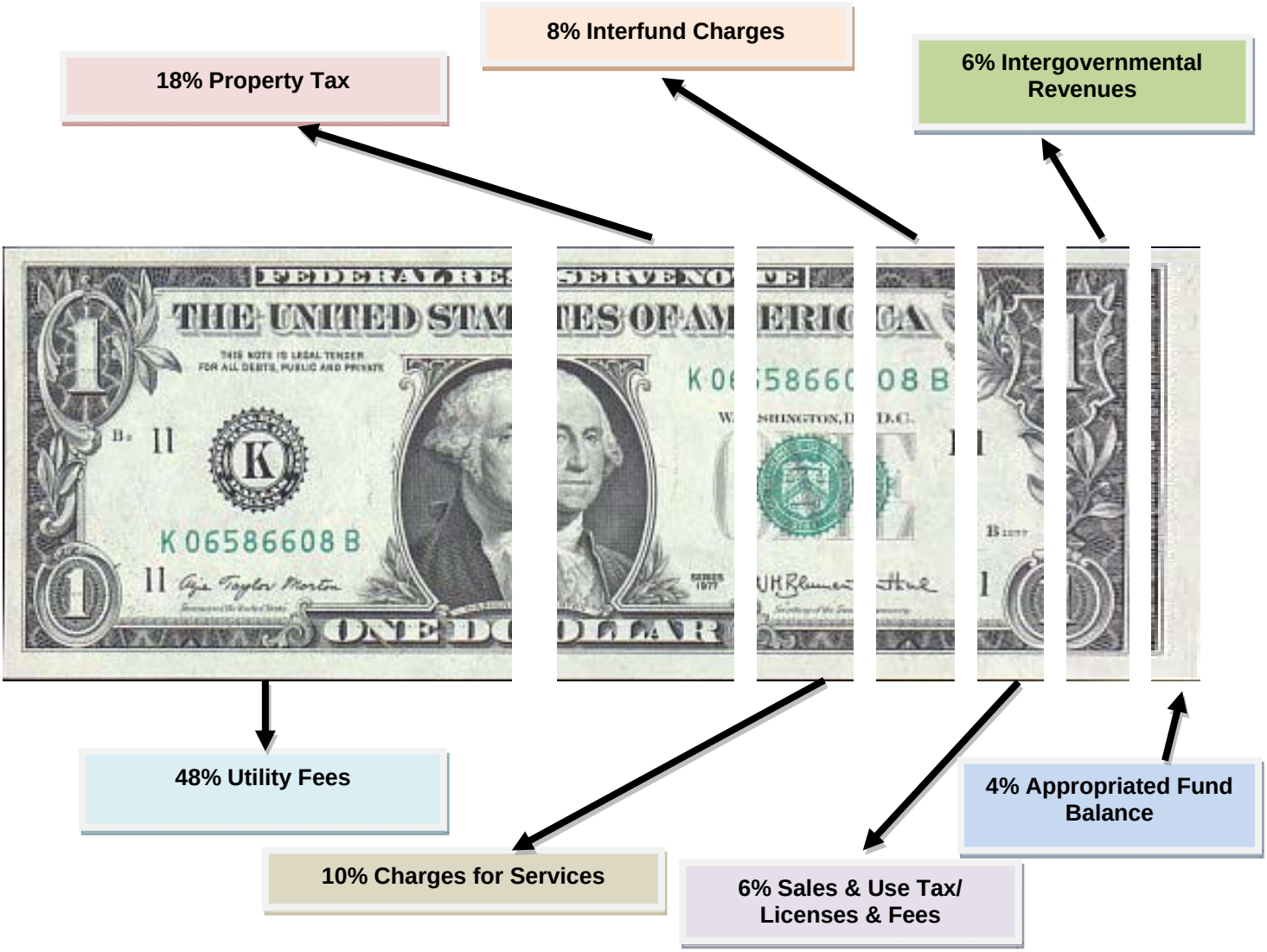
*Includes Property Taxes, Sales and Use Taxes, and Occupancy Taxes
**Includes Administrative Reimbursements and Miscellaneous Revenues
Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Sources

Source: The above statistics are from the City of High Point Financial Services Department



WHERE THE MUNICIPAL DOLLAR ORIGINATES

All Funds



Utility Fees	Electric Fees, Water and Sewer Fees
Property Tax	General Fund Property Tax, Bond Property Tax
Charges for Services	Charges for Services from General, Central Services, Transit, Parking, Landfill and Stormwater Funds, and Miscellaneous Revenues
Interfund Charges	Other Financing Sources
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales and Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Appropriated Fund Balance	Fund Balances

ESTIMATED CHANGES IN FUND BALANCES

Fund Balance represents the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

The North Carolina Local Government Commission (LGC) recommends that units of government maintain a minimum fund balance in their operating funds of 8% of estimated expenditures. This level has been determined to be the equivalent of one month's expenditures and is generally regarded as a minimum level to avoid cash flow interruptions, generate interest income, reduce the need for short-term borrowings, and assist in maintaining investment grade bond ratings.

The High Point City Council-adopted Fiscal Policies maintain minimum fund balances at 10% of estimated expenditures as a signal of financial strength and fiscal stability. The City of High Point applies the policy to all operating funds *except* the Economic Development, General Debt, and General Capital Project funds as they are covered by more specific strategic plans. A summary of fund balances and estimated changes therein are shown below:

Fund	Fund Balance Available 6/30/2011	Fund Balance Available 6/30/2012	Estimated Increase/ (Decrease) 6/30/2013	Projected Fund Balance Total 6/30/2013	Appropriated for FY 2013-2014	Estimated Fund Balance Available FY 2013-2014	Percentage of FY 2013-2014 Budget
General	$ 12,891,892	$ 13,274,663	$ 2,051,511	$ 15,326,174	$ 2,640,719	$ 12,685,455	11.81%
Economic Developmt	2,116,553	2,148,511	57,091	2,205,602	319,067	1,886,535	n/a
General Debt	17,822,681	18,192,792	448,360	18,641,152	787,348	17,853,804	n/a
General Cap Projects	(1,935,204)	1,948,549	-	1,948,549	-	1,948,549	n/a
Water & Sewer	18,531,168	23,274,956	2,194,853	25,469,809	1,910,170	23,559,639	50.84%
Electric	16,888,819	12,841,824	1,870,034	14,711,858	1,778,639	12,933,219	10.25%
Mass Transit	(202,808)	(356,161)	9,338	(346,823)	-	(346,823)	0.00%
Parking	169,500	251,746	3,056	254,802	43,296	211,506	51.28%
Landfill Facilities	5,533,424	5,166,914	72,344	5,239,258	4,148,875	1,090,383	9.47%
Stormwater	4,126,191	4,569,300	232,230	4,801,530	3,558,102	1,243,428	17.53%
Total	$ 75,942,216	$ 81,313,094	$ 6,938,817	$ 88,251,911	$ 15,186,216	$ 73,065,695	

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

The Budget Staff as well as state analysts has been challenged in the past to forecast revenues because of the unprecedented downturn in the nation's and North Carolina's economy since 2008. However, in the past year, we are beginning to see positive movement towards a recovering economy. Even though the NC League of Municipalities reports that North Carolina has lagged behind the nation economically, some improvement is being seen and national forecasts indicate that some growth will continue to take place for the remainder of 2013 and into 2014 although at a slow pace. The growth in North Carolina coming out of the recession has been hampered by limited expansion in employment, which is especially dire for the state because of the large number of jobs lost in manufacturing and construction. However, it is reported that for the first time since 2008, North Carolina's unemployment rate is less than 10%. It is anticipated that the new normal for North Carolina's economy will not return to pre-recession levels but analysts are seeing a restored consumer confidence and significant improvements in income growth.

The Federal Reserve continues to positively impact economic growth while simultaneously trying to avoid problems with inflation or deflation. The economic diversification in High Point continues to help offset the loss of traditional manufacturing jobs of the surrounding areas and its impact on the local economy. Additionally in 2012, High Point had three of the top five largest projects announcements in the Piedmont Triad region on a list of 47 job creation announcements translating into 19% of the region's total jobs announcements. The City celebrated economic development successes with several large employers relocating to High Point or expanding existing operations.

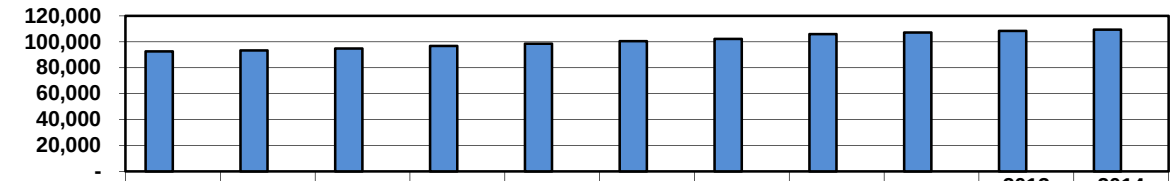
The Budget Office takes a conservative approach in projecting revenue growth as it relates to major revenue assumptions. Revenue budgets for the general and enterprise funds are based on various factors. These considerations reflect substantial evaluation to determine which variables are most reliable in the budget development process. The most notable resources considered include:

- Economic forecasts studied using various newsletters from both the State of North Carolina and national and regional trends.
- Information on property tax growth or reduction from the Guilford County Tax Office.
- Trends in revenue collection and monthly reports generated by various departments relative to their particular functions.
- Information from the North Carolina League of Municipalities (NCLM) concerning municipal state-collected revenues, proposed tax and utility rate increases.
- Information from the High Point Economic Development Annual Report.
- Experiences and situations that affect the City's operation.

The overall budget for 2013-2014 **increased 4.82% or $15.8 million above the 2012-2013 budget**. Following are the major revenue assumptions and analyses that were used in the development of the fiscal year 2013-2014 revenue budgets.

Population

Changes in population can have a direct effect on City revenues. Several taxes and intergovernmental revenues are distributed on a per capita basis and population levels appear at least indirectly related to such issues as employment, income and property value. Population projections help decision-makers anticipate needs before they arise.



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013 Est.	2014 Proj.
Population	92,489	93,352	94,793	96,867	98,490	100,442	102,161	105,843	107,157	108,285	109,368
% Change	2.2%	0.9%	1.5%	2.2%	1.7%	2.0%	1.7%	3.6%	1.2%	1.1%	1.0%

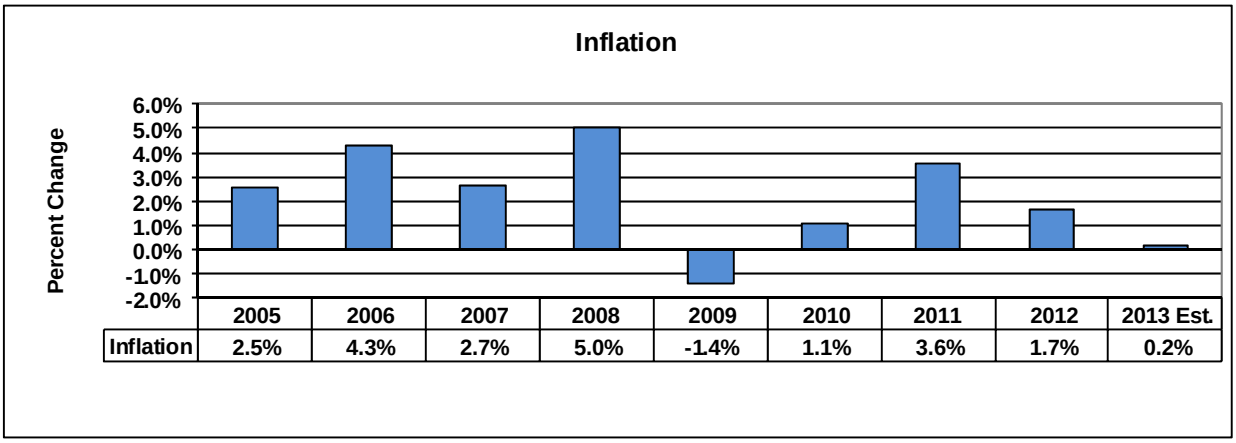
MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Analysis

A gradual increasing population trend is considered favorable. However, as the population grows, so does the demand for services. High Point has experienced continued growth since the April 2000 U.S. Census was taken. The population of High Point has increased from 85,839 in the 2000 Census to an estimated 108,285 through 2013 based on the most recent data. This represents an average annual increase of 2.1%. During the period 2000 thru 2010, the tax base consistently increased which is a favorable indicator. There has been a decrease in the City's tax base for the last four years due to the decline in new automobile purchases and the decline in property values in general.

Inflation

The Consumer Price Index (CPI) is probably the most widely recognized and used measure of price level changes for consumer goods and services. The CPI is based on a weighted average of prices for a market basket of goods from six different categories: food, housing, apparel, transportation, health and recreation. Inflation reflects a reduction in the purchasing power of currency reducing the amount of goods or services a person can get for the same amount of money. For instance, if the price of eating a meal used to be $5, inflation boosts that amount to more than $7, with service staying the same. Stability in price levels is generally beneficial and continued low rates of inflation indicate a positive trend.



	2005	2006	2007	2008	2009	2010	2011	2012	2013 Est.
Inflation	2.5%	4.3%	2.7%	5.0%	-1.4%	1.1%	3.6%	1.7%	0.2%

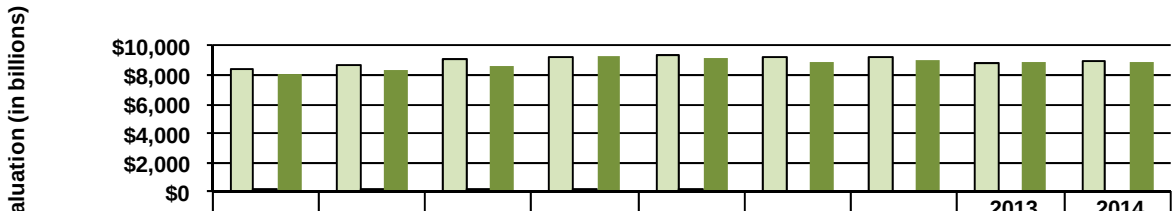
Analysis

The annual increases in the CPI from 2005-2012 have averaged about 4.3% annually. Each upturn in inflation was countered by the Federal Reserve Board with reductions in interest rates. These actions were predicted to stabilize the CPI at around 3.0% over a period of years. However, because of continuing uncertainty and economic slowdown, there have been several years of fluctuating inflation. The rise in inflation in 2006 may have been a natural lag consequence of excess demand created by increased consumer spending. The rate of inflation accelerated again in 2008, pushed by higher prices for services, food and energy. On April 30, 2008, the Federal Reserve Board cut its target interest rate by a quarter percentage point in an unsuccessful effort to prevent a recession. The recent recession became the longest since the Great Depression. A sustained rise in energy costs and consumer spending may continue to influence growth in the CPI, but at a slower rate. The City projects annual inflation increases to be close to an estimated average of 2.1%.

Property Values

Changes in property value are important because most local governments depend on the property tax for a substantial portion of their revenues. Property tax or ad valorem tax is the largest funding source for general government services, providing 53% of the City's total fiscal year 2013-2014 General Fund revenues. The higher the aggregate property value, the higher the revenues generated. The assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS



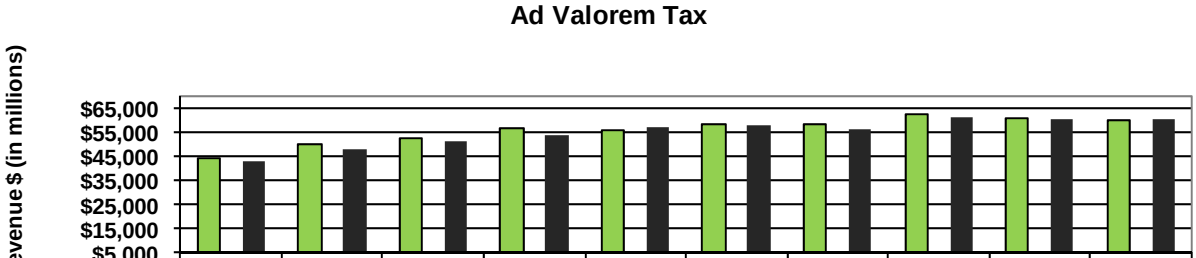
	2006	2007	2008	2009	2010	2011	2012	2013 Est.	2014 Proj.
Valuation	8,406	8,620	9,075	9,230	9,320	9,215	9,241	8,880	8,916
% Change	0.9%	2.5%	5.3%	1.7%	1.0%	-1.1%	0.3%	-3.9%	-3.5%
Adj - Inflation	8,058	8,394	8,641	9,364	9,223	8,898	9,089	8,861	8,909

Analysis

January 2012, the County reassessed all real property values. Fiscal year 2013 revalued real property values for the City are estimated to be down 3.9% to a projected $8.9 billion from the $9.2 billion of FY2012**.** This decline in the assessed valuation is based on projections by the Guilford County Tax Department. Tax based growth in fiscal years 2007 through 2010 reflects the growth in property values throughout the area. Since the housing market downturn, there has been a significant decline in the assessed valuation. The County expects to see a slight increase in 2014 tax base above the fiscal year 2013 level.

Ad Valorem Tax

Property tax is an important revenue to consider individually because it comprises the City's second largest single revenue source next to utility revenues. The property tax is levied each year on the value of real property and certain personal and public utility property that is listed as of January 1 of that year. Real property must be revalued every eight years in accordance with the provisions of NC General Statutes 105-286, while personal and utility values are adjusted annually. The latest property revaluation was completed January 2012 effective in the fiscal year 2012-2013 budget.



	2005	2006	2007	2008	2009	2010	2011	2012	2013 Est.	2014 Proj.
Collection	44,189	49,862	52,147	56,131	56,066	57,973	58,144	61,937	60,235	60,187
% Change	9.1%	12.8%	4.6%	7.6%	-0.1%	3.4%	0.3%	6.5%	-2.7%	-0.1%
Adj - Inflation	43,097	47,795	50,783	53,447	56,878	57,369	56,146	60,924	60,107	60,143

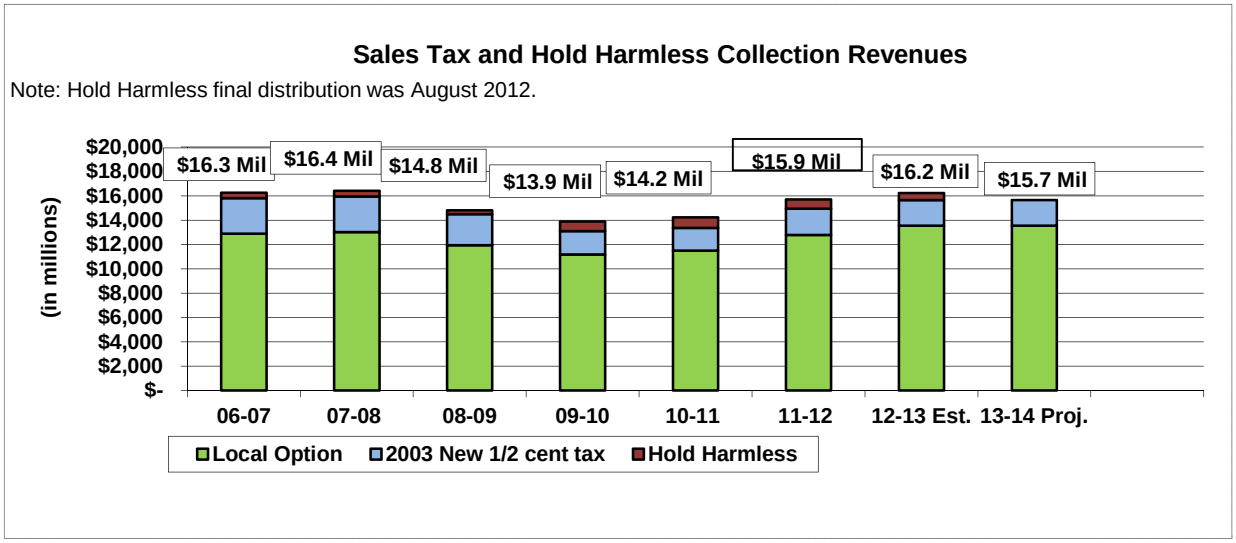
Analysis

At the time of a property revaluation, it is required by the State that the municipality calculate and publish a revenue neutral tax rate that when applied to the updated property values, controlling for the average annual change in the tax base, will generate the same amount of revenue in the proposed budget year had the property valuation not occurred. Based on the State's formula, the revenue neutral tax rate for FY2013 would have been $.696. The City only included a tax rate of $.675 in the fiscal year 2013 budget. This generated less revenue in fiscal year 2013. Of the $.675, the General Fund property tax is $.641 and the Debt Service fund tax rate is $.034. A slight increase in property growth is included in the projections for fiscal year 2013-2014. Beginning in fiscal year 2009 you can see the impact of the downturn in the economy. Fiscal year 2012 collections came in better than anticipated due to the collection for motor vehicles coming in higher than

budgeted. There is a minimal decrease projected for fiscal year 2013 and 2014 as a result of the revenue neutral calculation. One-cent on the tax rate generates approximately $891,000 in new revenue.

Sales Tax and Hold Harmless Revenues

Sales taxes are collected by the State of North Carolina and distributed monthly. Sales tax revenue is considered elastic revenue meaning it is highly responsive to changes in economic factors and inflation. During good economic periods, sales tax revenue increases with the rise in retail business and declines during distressed times, even though the tax rate remains the same. Local sales taxes are especially sensitive to any local changes in residential construction activity.



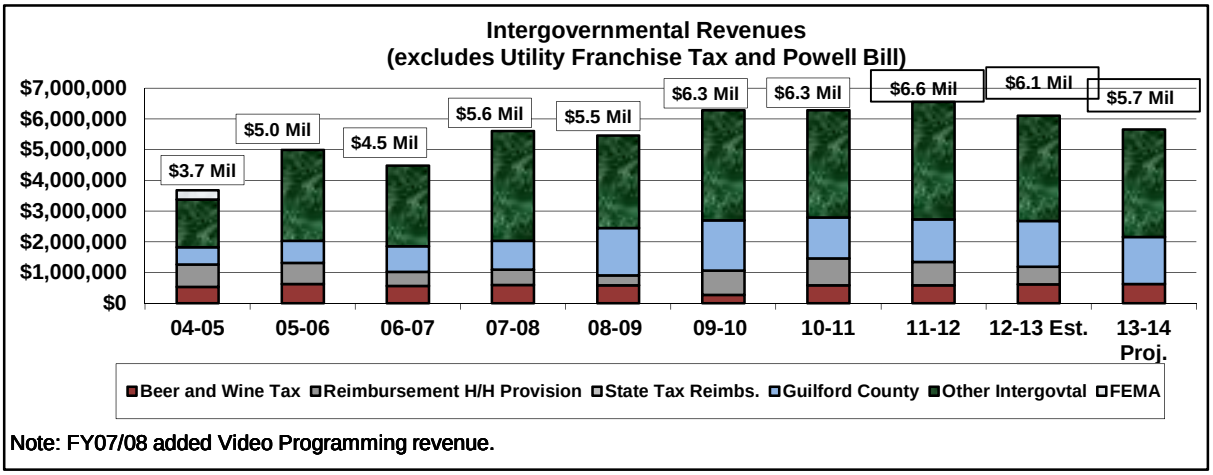
Analysis

Effective January 1, 2003, Guilford County adopted the additional 1/2 cent sales tax, in partial response to the elimination of some vital intergovernmental reimbursement revenues discussed later. An agreement to provide a "hold harmless" payment from the State was put into place for 10 years to offset the difference between the amount local governments would have received in fiscal year 2001-2002 and the new sales tax**. The annual hold harmless distribution collected in August 2012 was the final distribution**. Additionally, Guilford County Commissioners changed the distribution method for sales tax revenues from the per capita method to the ad valorem (property tax) method beginning in fiscal year 2003-2004. Consequently since that year, the City of High Point has experienced a significant loss of over $7.1 million because of the change in distribution methods. NCLM indicates that statewide sales tax distributions to local governments for the first six months of fiscal year 2012-2013 showed a slight increase of 1.5% above the comparable period in fiscal year 2011-2012 but less than the 3.0% projected, due to larger than average refunds. Sales tax distributions are expected to come in at 3.0% for the remainder of the year. As a result, NCLM projects a statewide local sales tax at 3.0% above the fiscal year 2012-2013 level. Taking all of these factors into consideration, projections for fiscal year 2013-2014 reflect a conservative increase in sales tax offset by losing the Hold Harmless distribution, thus projecting a net decrease of 3.0% below fiscal year 2012-2013.

Threat and Loss of Intergovernmental Revenues

Intergovernmental revenues are those received by the City that are collected by another governmental entity including revenues such as the Beer and Wine Tax, ABC Mixed Beverage Tax, Utility Franchise Taxes all received from the State and Local Video Programming Revenues. Intergovernmental revenues also include contributions from Guilford County for shared services, Powell Bill (gasoline tax), Community Development funds and grants. A dependence on intergovernmental revenues, which carry stipulations, can have an adverse impact on the financial condition of a city because of restrictions attached to the revenue. The concern is to determine whether the City is controlling its use of these revenues or whether these revenues are controlling the services provided to the City.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS



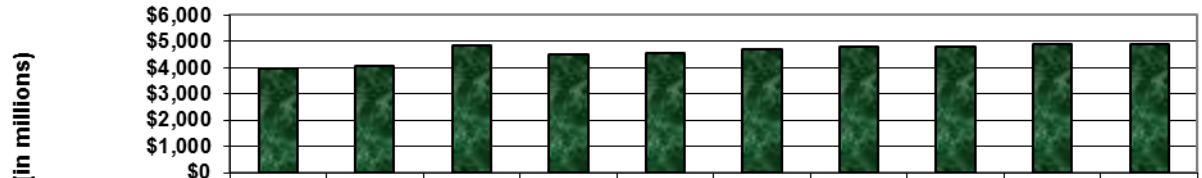
Note: FY07/08 added Video Programming revenue.

Analysis

In fiscal year 2001-2002 several intergovernmental reimbursement revenues were eliminated including the Intangibles Tax and the Inventory Tax. The increase in intergovernmental revenues for fiscal year 2005-2006 was because of increases in Reimbursement–Hold Harmless Provision, a one-time Federal Grant and Guilford County shared revenues. Local Video Programming revenue was added in fiscal year 2007-2008 to replace a portion of local cable franchise taxes which were eliminated. This revenue stream is a share of State special sales taxes for cities with qualifying Public, Educational and Governmental channels. Cable Franchise Taxes average approximately $695,000 annually. Fiscal year 2009-2010 came in better than projected due to the actual Hold Harmless collection. NCLM project the full 2013 year distribution to be 4.6% below the FY11-12 level. The budget staff projects Intergovernmental Revenues (excluding Utility Franchise Tax and Powell Bill) for fiscal year 2013-2014 to come in 6% less than fiscal year 2012-2013 due to the loss of the Hold Harmless distribution.

State Utility Franchise Tax

The State levies a franchise tax on the gross receipts of electric and telephone companies operating in North Carolina. The State also levies an excise tax on piped natural gas based on consumption by end users. The State shares a portion of these tax revenues with municipalities based on sales and consumption within each city. Local weather conditions, annexations, the loss of a heavy industrial user of electricity and any increases or decreases in local utility rates influence this revenue source.



	04-05	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13 Est.	13-14 Proj.
Collected	3,970	4,050	4,847	4,481	4,553	4,676	4,795	4,790	4,880	4,899
% Change	4.12%	2.01%	19.67%	-7.55%	1.62%	2.69%	2.55%	-0.10%	1.88%	0.38%

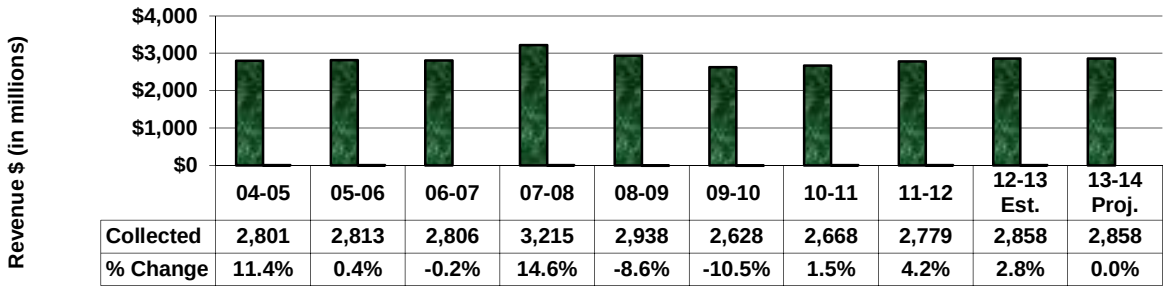
Analysis

The City has on average experienced favorable growth in these revenues. In fiscal year 2007-2008 the City experienced a change in the annual Furniture Market dates from more extreme cold and high temperature months to more weather neutral months. July and August 2007 were also cooler than usual resulting in a reduction in electricity consumption. The combination of these and other factors resulted in a reduction of sales. The utility franchise tax distributions for fiscal year 2012-2013 has come in nearly equal to 2012. A 1.9% increase is estimated for fiscal year 2013. The Budget Staff projects the fiscal year 2013-2014 budget to remain relatively the same as FY 2012-2013 and 2.0% over fiscal year 2011-2012 actual. Growth in this revenue source is highly sensitive to weather conditions.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Powell Bill

Of the total gasoline tax collected in North Carolina during each fiscal year, a specified amount of the proceeds per gallon are distributed among the State's cities and towns. Seventy-five percent of the local proceeds are distributed on a per capita basis, with annual population estimations provided by N.C. Department of Administration. Twenty-five percent of the local proceeds are then distributed according to the number of non-state streets in each city or town. NC General Statute 136-41.3 restricts municipalities' use of Powell Bill Funds.



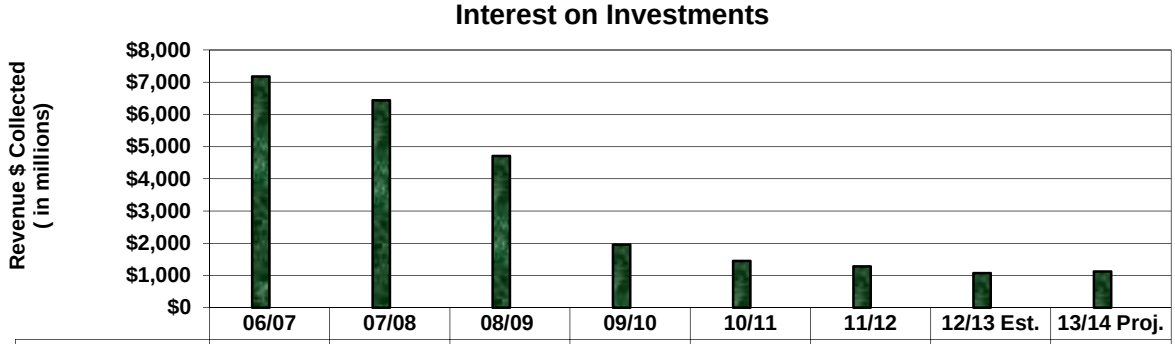
	04-05	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13 Est.	13-14 Proj.
Collected	2,801	2,813	2,806	3,215	2,938	2,628	2,668	2,779	2,858	2,858
% Change	11.4%	0.4%	-0.2%	14.6%	-8.6%	-10.5%	1.5%	4.2%	2.8%	0.0%

Analysis

State analysts suggest a total Powell Bill allocation for fiscal year 2013-2014 to decline statewide by 0.3% below the fiscal year 2012-2013 distribution. The per capita value for next year's distribution is expected to be approximately $20.16 per capita, relatively the same per capita as in fiscal year 2012-2013. The projected per mile allocation for fiscal year 2013-2014 is approximately $1,578.99 per street mile or an increase of $17.01 compared to the $46.99 increase during fiscal year 2012-2013. These allocations are based on projections from the NC League of Municipalities. Based on actual collections to date, the City's fiscal year 2012-2013 estimate reflects an increase of 2.8% in receipts over the collections for fiscal year 2011-2012. The fiscal year 2013-2014 projection reflects no increase based on the latest State Budget Office estimates of highway revenues relative to High Point's population growth and other factors. This revenue source continues to be threatened.

Interest on Investments

This revenue source for the City has experienced the most significant decline over any other source and remains unpredictable. The forecast for fiscal year 2013-2014 of $1.1M represents a 4.6% increase compared to the estimate for fiscal year 2012-2013 mainly due to a modest improvement in the economy. The amount of interest on investments is dependent upon reserved balances of the general obligation bonds, revenue bonds and pay-as-you-go funding designated for capital projects, sound cash management decisions, as well as a modest improvement in the economy. The average yield has been below 2% the past few years. Because of the decline in interest rates, most of the City's funds have been kept more liquid. The City's total portfolio amount reflects the completion of various capital projects and the recent and current variance in the interest rates.

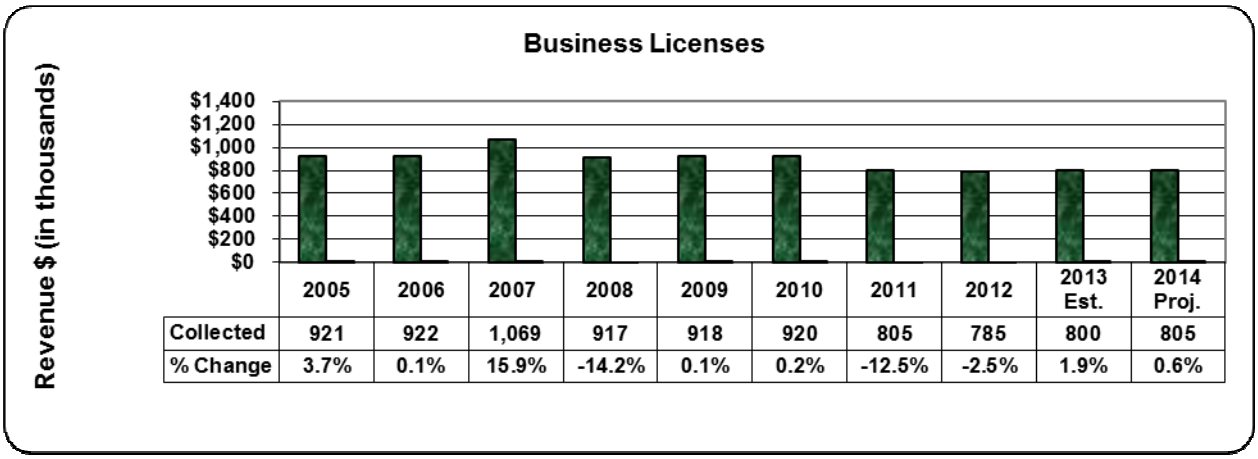


	06/07	07/08	08/09	09/10	10/11	11/12	12/13 Est.	13/14 Proj.
Collected Amount	$7,172	$6,438	$4,711	$1,951	$1,448	$1,275	$1,074	$1,123
% Change	19.39%	-10.23%	-26.82%	-58.58%	-25.78%	-11.94%	-25.84%	4.56%

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Business Licenses

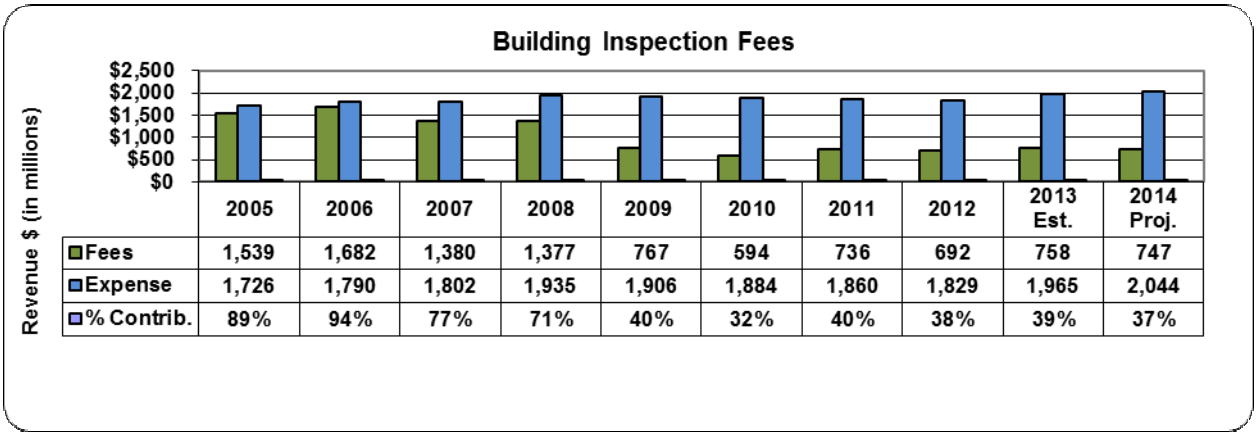
Licenses are another barometer of our local economic climate. As our growth engine slowed, entry of new businesses slowed resulting in lower revenues. The significant decrease in 2008 of 14.2% and another 12.5% decrease in 2011 is a direct result of the unprecedented downturn in the nation's economy. Business license fees are based on business sales receipts. Local businesses began to report lower sales beginning in 2008. We have begun to see positive growth in this revenue source. The 2014 budget does not include a fee increase for business licenses and projects revenue to come in slightly higher than the 2013 estimate. A word of caution – the State has indicated that the formula for this revenue is subject to be reduced or eliminated.



	2005	2006	2007	2008	2009	2010	2011	2012	2013 Est.	2014 Proj.
Collected	921	922	1,069	917	918	920	805	785	800	805
% Change	3.7%	0.1%	15.9%	-14.2%	0.1%	0.2%	-12.5%	-2.5%	1.9%	0.6%

Building Inspections

Economic conditions and the building industry directly impact revenues generated from our Building Inspections fees and permits. When the construction industry experiences decline, the number of building permits issued declines; therefore, inspection revenues are directly impacted.



	2005	2006	2007	2008	2009	2010	2011	2012	2013 Est.	2014 Proj.
Fees	1,539	1,682	1,380	1,377	767	594	736	692	758	747
Expense	1,726	1,790	1,802	1,935	1,906	1,884	1,860	1,829	1,965	2,044
% Contrib.	89%	94%	77%	71%	40%	32%	40%	38%	39%	37%

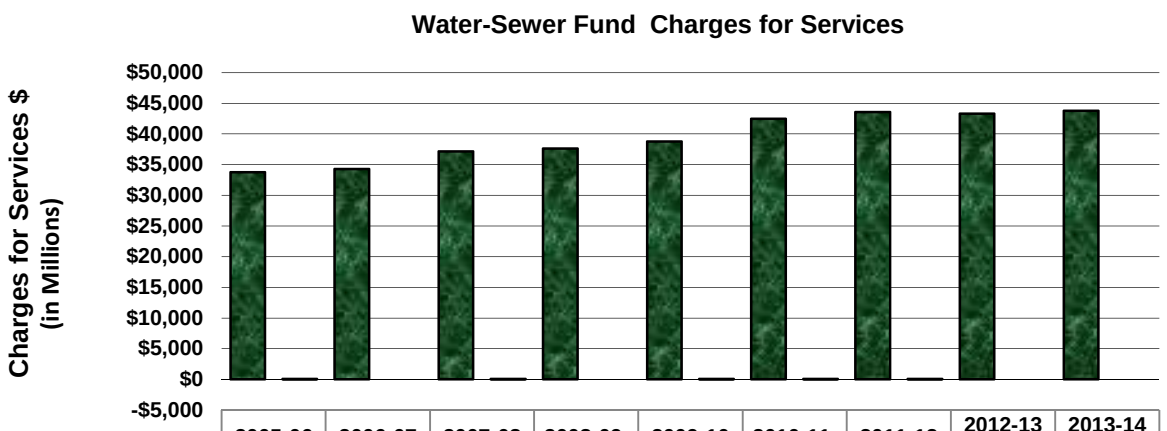
Analysis

Through 2006, High Point experienced consistent growth in building inspection revenues. The decrease, which began in fiscal year 2007, is believed to be due to a sluggish economy and the effects of the housing market/mortgage crisis. Statewide building permits for new single family homes are being issued below the peak level prior to the recession. However, state analysts report seeing some rebound in construction-related jobs and spending, but more due to home improvements and some multi-family unit construction rather than in single family construction. For the City of High Point, the total valuation of new commercial construction declined through the third quarter of 2013 but there has been an increase in the number of units. New residential construction valuation during the same period also reflects a decrease below the same period with a decline in the number of permits declined from 59 to 40 units. The fiscal year 2013-2014 budget projects building inspections revenues to come in 7% above the fiscal year actuals. By request of the City Council, new construction services of the Building Inspections Department are to be supported by the permit and service fees. Inspection revenues are projected to contribute 37% to the operations of the Building Inspections Department during fiscal year 2013-2014.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Water & Sewer Utilities

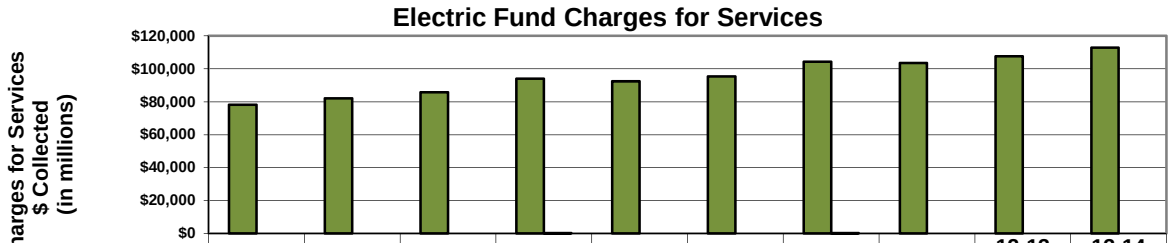
As of June 2010, the City had sold approximately $128.4 million in water and sewer revenue bonds since November 17, 2004. The City expects to sell another $32.2 million by the winter of 2013. Future water and sewer rate increases are expected to continue in the annual range of 4.0% to 6.0% into future years to complete the financing needed for various infrastructure projects. Losing sales to Jamestown and Archdale due to Piedmont Triad Regional Water Authority coming on line did not have a negative effect on fiscal year 2010-2011 sales. A 4.9% average rate increase was adopted in the fiscal year 2011 and 2012 budgets. No rate increase is included in the fiscal year 2013-2014 budget for Water and Sewer. Slight growth in consumption is projected for fiscal year 2013-2014.



	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13 Est.	2013-14 Proj.
Charge for Services	33,777	34,305	37,153	37,607	38,751	42,466	43,575	43,296	43,759
% Change	8.4%	1.6%	8.3%	1.2%	3.0%	9.6%	2.6%	-0.6%	1.1%

Electric Fund Customer Sales

The City is committed to maintaining competitive retail electric rates. Changing weather trends significantly impact electric fund revenues. In the summer of 2007, High Point experienced extreme heat. From July through September, there were several days when temperatures reached into the 100s. The summer of 2008 was cooler, resulting in a reduction in sales in the range of 20%. The High Point Furniture Market being moved to late October also had a negative impact on revenues. In 2011, the City experienced another unseasonably hot summer where kilowatt demand exceeded 35,000 units in the first six months. Fiscal year 2011-2012 there was a reduction in consumption. Fiscal year 2012-2013 consumption is projected back to normal levels. The 2013-2014 budget includes a 4.9% rate increase effective July 1, 2013 to help offset the 5.0% wholesale power rate increase charged to the City for purchased power. ElectriCities continue to monitor and evaluate load growth, revenues and expenditures to minimize future rate increases.



	04-05	05-06	06-07	07-08	08-09	09-10	10-11	11-12	12-13 Est.	13-14 Proj.
Customer Sales	78,109	82,011	85,744	93,949	92,281	95,303	104,194	103,505	107,530	112,796
% Change	3.2%	5.0%	4.6%	9.6%	-1.8%	3.3%	9.3%	-0.7%	3.9%	4.9%

Fiscal Year

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Parking Fund

Operating revenue from the parking facilities for fiscal year 2012-2013 is estimated to come in 6.0% below budget. A decline was projected below 2011-2012 when the fiscal year 2012-2013 budget was prepared. Revenues have rebounded somewhat when comparing collections through the same period in fiscal year 2010-2011. The decrease in revenues is mainly in Parking Lot #1 due to lower revenues received from the hotel and Lot #2 due to cancellation of monthly parking contracts.

Landfill Fund

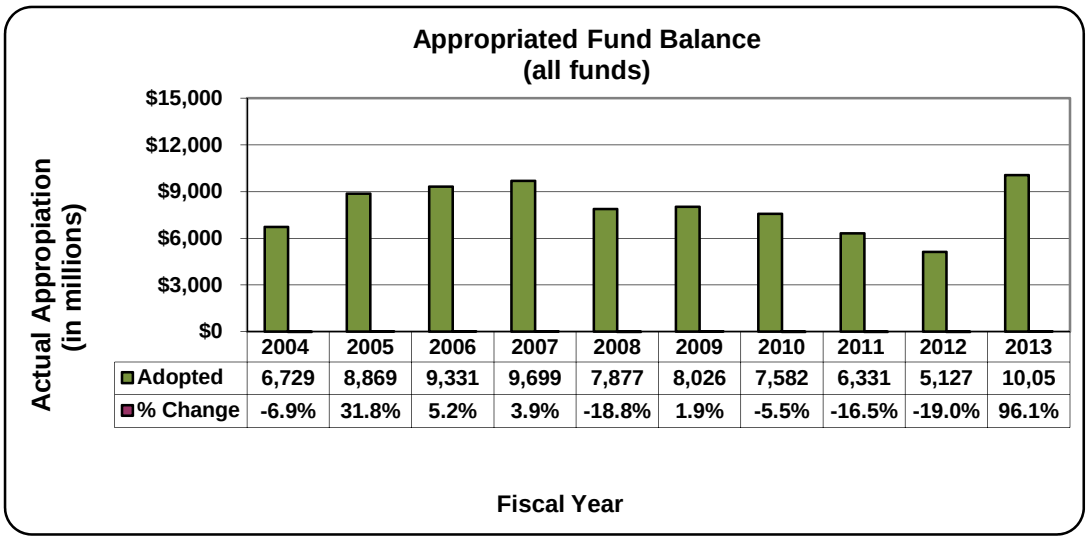
The fiscal year 2013-2014 budget continues the $2 per ton Landfill State Excise Tax that was mandated by the State to help pay for assessment and remediation of pre-1983 landfills. The amount shown in this budget is the portion that the City will receive from the State. The solid waste collection fee, which was established in fiscal year 1997-1998, will continue to be used to build new landfill capacity and to provide reserve funds for future landfill development and for closure and post-closure costs. Tipping fees are estimated to come in 8.8% above budget and 3.0% above fiscal year 2011-2012 actual. The increased tonnage may be due to Furniture Market activities and increased construction tonnage. Overall, tonnage has been down because citizens are recycling more using the larger 96 gallon carts reducing the stream of trash going to our landfill.

Stormwater Fund

The fiscal year 2013-2014 budget continues a stormwater equivalent residential unit (ERU) rate of $2 ERU per month based on 2,455 square feet impervious area. This rate continues to be among the lowest in North Carolina. Based on current collections, the budget staff projects revenues for fiscal year 2013-2014 to be relatively the same as the fiscal year 2012-2013 adopted budget.

Appropriated Fund Balances and Retained Earnings

Every effort is made to maintain a stable or reduced level of fund balance appropriations. An intentional decision was made by management in fiscal year 2013-2014 to appropriate additional fund balance to fund one-time capital and other needs as explained in the departmental summary pages of the document, while maintaining the City's minimum fund balance policy of 10%. The fiscal year 2013-2014 budget shows an increase above fiscal year 2012-2013 budget mainly to fund three major Stormwater projects and fund to complete the funding for the Municipal Recycling Facility renovations. Please refer to the section titled "Estimated Changes in Fund Balance" for details on each fund's activity.



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Adopted	6,729	8,869	9,331	9,699	7,877	8,026	7,582	6,331	5,127	10,05
% Change	-6.9%	31.8%	5.2%	3.9%	-18.8%	1.9%	-5.5%	-16.5%	-19.0%	96.1%

ANALYSIS OF REVENUE SOURCES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% Budget CHANGE
GENERAL FUND					
Taxes					
Ad valorem taxes-current year	56,805,139	55,334,187	56,151,818	817,631	1.5%
Ad valorem taxes-prior years	1,234,497	1,040,000	1,040,000	-	0.0%
Penalty and interest	351,599	328,402	326,902	(1,500)	-0.5%
Tax Rebates/discounts	(444,227)	(436,500)	(435,000)	1,500	-0.3%
Sales Taxes	14,930,500	15,500,000	15,655,000	155,000	1.0%
Room Occupancy Tax	1,307,504	1,300,000	1,300,000	-	0.0%
Rental Vehicle Tax	128,314	120,000	120,000	-	0.0%
Total Taxes	**74,313,326**	**73,186,089**	**74,158,720**	**972,631**	**1.3%**
Intergovernmental Revenues					
Utility franchise tax	4,790,130	4,898,500	4,898,500	-	0.0%
Beer and wine tax	454,017	484,500	485,000	500	0.1%
ABC Shared Revenue	614,984	520,000	600,000	80,000	15.4%
ABC mixed beverage tax	132,523	135,000	135,000	-	0.0%
Powell Bill	2,778,678	2,792,000	2,857,838	65,838	2.4%
Reimbursement H/H Provision	757,800	800,000	-	(800,000)	-100.0%
Video Programming Fee	1,004,691	1,100,000	1,100,000	-	0.0%
Guilford County	513,255	467,500	441,000	(26,500)	-5.7%
County-Shared Rev-VFD Merger*	322,315	290,000	290,000	-	0.0%
Guilford County-SROs	532,240	532,240	532,240	-	0.0%
Payment in lieu of Taxes-Electric	785,500	811,435	805,173	(6,262)	-0.8%
Other intergovernmental revenues	969,012	991,032	1,005,173	14,141	1.4%
Total Intergovernmental Revenues	**13,655,145**	**13,822,207**	**13,149,924**	**(672,283)**	**-4.9%**

*Guilford County Revenues-Relative to Merger with Colfax and Deep River Voluntary Fire Departments

Licenses and permits					
Privilege licenses	785,140	805,000	805,000	-	0.0%
Building Inspection permits	681,166	741,000	741,000	-	0.0%
Library Fees	59,419	70,000	43,000	(27,000)	-38.6%
Vehicle User Fee	-	-	370,000	370,000	0.0%
Other licenses and fees	330,063	168,800	173,300	4,500	2.7%
Total Licenses and Permits	**1,855,788**	**1,784,800**	**2,132,300**	**347,500**	**19.5%**
Charges for services					
Recreation programs	2,877,075	3,187,370	3,289,595	102,225	3.2%
Solid Waste User Fee Residential		-	2,725,000	2,725,000	100.0%
Recycling Services	557,973	545,000	550,000	5,000	0.9%
Residential Garbage Serv Pickup	-	-	-	-	0.0%
Commercial Garbage Serv Pickup	-	-	-	-	0.0%
Commercial Recycling Dumpsters	1,299	5,000	7,200	2,200	44.0%
Other services	932,219	899,746	1,041,283	141,537	15.7%
Total Charges for Services	**4,368,566**	**4,637,116**	**7,613,078**	**2,975,962**	**64.2%**
Interest income	**302,271**	**300,000**	**210,000**	**(90,000)**	**-30.0%**
Miscellaneous revenues	**604,339**	**451,810**	**526,800**	**74,990**	**16.6%**

ANALYSIS OF REVENUE SOURCES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% Budget CHANGE
Other General Fund financing sources					
Administrative reimbursements	5,780,534	6,352,720	6,819,261	466,541	7.3%
Lease Proceeds	1,375,000	-	-	-	0.0%
Transfer from Internal Service Fund	-	150,000	150,000	-	0.0%
Transfer from General Capital Proj.	-	-	-	-	0.0%
Transfer from Water-Sewer Fund	-	-	-	-	0.0%
Fund balance appropriated	-	4,870,108	2,640,719	(2,229,389)	-45.8%
Total Other Financing Sources	**7,155,534**	**11,372,828**	**9,609,980**	**(1,762,848)**	**-15.5%**
Total General Fund Revenues	**102,254,969**	**105,554,850**	**107,400,802**	**1,845,952**	**1.7%**
SPECIAL GRANTS FUND					
Local, State, Federal Grants	3,842,113	3,146,329	3,694,955	548,626	17.4%
Community Development Block Grant Program	2,370,260	1,636,565	3,554,042	1,917,477	117.2%
Total Special Grants Fund Revenue	**6,212,373**	**4,782,894**	**7,248,997**	**2,466,103**	**51.6%**
ECONOMIC DEVELOPMENT	**511,072**	**771,067**	**794,067**	**23,000**	**3.0%**
GENERAL DEBT SERVICE FUND	**10,943,792**	**10,516,999**	**10,997,275**	**480,276**	**4.6%**
GENERAL CAPITAL PROJ FUND	**698,501**	**342,500**	**2,309,000**	**1,966,500**	**574.2%**
INTERNAL SERVICE FUNDS	**13,143,867**	**13,374,009**	**12,700,022**	**(673,987)**	**-5.0%**
WATER-SEWER FUND					
Water Operating	16,366,168	16,676,500	16,738,500	62,000	0.4%
Sewer Operating	26,783,165	26,462,630	27,007,630	545,000	2.1%
Miscellaneous Revenues	3,861,936	498,438	409,204	(89,234)	-17.9%
Interest on Investments	290,728	220,000	278,250	58,250	26.5%
Retained Earnings Appropriated	-	1,826,656	1,910,170	83,514	4.6%
Total Water-Sewer Fund Revenue	**47,301,996**	**45,684,224**	**46,343,754**	**659,530**	**1.4%**
WATER-SEWER CAPITAL PROJECTS FUND	**3,593,565**	**3,965,000**	**4,405,000**	**440,000**	**11.1%**
ELECTRIC FUND					
Residential Sales	43,361,313	46,391,995	46,701,007	309,012	0.7%
Industrial Sales	12,569,847	13,202,462	14,325,923	1,123,461	8.5%
Commercial Sales	47,573,774	50,136,606	51,769,514	1,632,908	3.3%
Other Services	9,425,104	10,351,835	9,420,197	(931,638)	-9.0%
Interest on Investments	305,526	215,000	294,000	79,000	36.7%
Reimbursements	1,829,608	1,838,788	1,834,633	(4,155)	-0.2%
Developer Contribution	1,025,834	974,167	-	(974,167)	-100.0%
Retained Earnings Appropriated	-	1,106,147	1,778,639	672,492	100.0%
Total Electric Fund Revenue	**116,091,006**	**124,217,000**	**126,123,913**	**1,906,913**	**1.5%**

ANALYSIS OF REVENUE SOURCES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% Budget CHANGE
MASS TRANSIT FUND					
Operating Receipts	1,928,885	2,182,403	2,218,231	35,828	1.6%
Intergovernmental revenues	669,360	858,942	402,070	(456,872)	-53.2%
Licenses & Permits	354,910	370,000	370,000	-	0.0%
Miscellaneous & Other Revenues	5,544	-	-	-	0.0%
Contributions-General Fund	778,999	477,353	588,912	111,559	23.4%
Total Mass Transit Fund Revenue	**3,737,698**	**3,888,698**	**3,579,213**	**(309,485)**	**-8.0%**
PARKING FUND					
Fees	357,994	280,000	256,000	(24,000)	-8.6%
Interest on Investments	1,627	1,000	1,000	-	0.0%
Contributions-General Fund	95,953	112,162	112,162	-	0.0%
Retained Earnings Appropriated	-	-	43,296	43,296	100.0%
Total Parking Fund Revenue	**455,574**	**393,162**	**412,458**	**19,296**	**4.9%**
LANDFILL FACILITIES FUND					
Tipping Fees	3,564,301	3,400,000	3,700,000	300,000	8.8%
Solid Waste User Fee	2,786,059	2,725,000	2,725,000	-	0.0%
Recycling Sales	962,983	1,025,000	800,000	(225,000)	-22.0%
Interest on Investments	75,389	60,000	66,150	6,150	10.3%
Landfill State Excise Tax	71,547	70,000	70,000	-	0.0%
Miscellaneous Revenues	5,975	-	1,000	1,000	0.0%
Transfer from Capital Reserve	150,000	-	-	-	100.0%
Retained Earnings Appropriated	-	1,931,515	4,148,875	2,217,360	114.8%
Total Landfill Fund Revenue	**7,616,254**	**9,211,515**	**11,511,025**	**2,299,510**	**25.0%**
STORMWATER FUND					
Stormwater Fees	2,439,584	2,394,397	2,444,397	50,000	2.1%
Interest on Investments	48,830	40,000	48,300	8,300	20.8%
Other fees	10,571	10,000	10,000	-	0.0%
Miscellaneous Revenues	500	-	-	-	0.0%
Transfer from Stormwater	-	-	-	-	0.0%
Transfer from Gen Debt Serv Fund	915,321	896,642	1,002,807	106,165	11.8%
Retained Earnings Appropriated	-	-	3,558,102	3,558,102	0.0%
Total Stormwater Fund Revenue	**3,414,806**	**3,341,039**	**7,063,606**	**3,722,567**	**111.4%**
MARKET AUTHORITY FUND					
Business License	1,576,348	1,550,000	1,550,000	-	0.0%
Occupancy Tax	304,722	285,000	285,000	-	0.0%
Transfer from General Fund	240,000	240,000	240,000	-	0.0%
Transfer from Water-Sewer Fund	50,000	50,000	50,000	-	0.0%
Transfer from Electric Fund	710,000	710,000	710,000	-	0.0%
Total Market Authority Fund Revenue	**2,881,070**	**2,835,000**	**2,835,000**	**-**	**0.0%**
TOTAL OF REVENUE SOURCES	**318,856,543**	**328,877,957**	**343,724,132**	**14,846,175**	**4.5%**

MAJOR REVENUE COLLECTION HISTORY

General Fund

Fiscal Year Ending June 30	Ad Valorem Tax-Current	Franchise Tax	Sales Tax & Use Tax	Powell Bill	Parks & Recreation Fees	Investment Income	Business Licenses	Inspection Fees	Transfer from Electric Fund
2004	40,479,918	3,812,762	13,618,964	2,514,269	2,731,925	402,186	888,181	1,417,836	-
2005	45,125,531	3,969,961	16,125,101	2,801,260	2,772,657	580,035	920,797	1,538,503	-
2006	46,479,367	4,049,927	14,058,772	2,813,146	2,804,777	742,423	922,104	1,681,759	-
2007	49,232,472	4,846,734	17,216,375	2,806,293	2,859,180	1,292,282	1,068,520	1,379,884	-
2008	53,123,996	4,480,612	17,427,241	3,215,067	2,956,514	1,007,199	916,812	1,233,342	-
2009	52,581,625	4,553,074	15,812,218	2,938,099	2,898,513	604,247	917,770	733,130	-
2010	57,511,410	4,675,694	14,355,497	2,648,492	2,933,029	272,469	844,216	572,217	-
2011	56,196,073	4,794,791	14,707,748	2,667,682	2,961,137	265,225	804,707	709,990	1,000,000
2012	56,383,483	4,850,000	16,470,000	2,778,678	2,918,431	203,000	800,000	737,280	-
2013[b]	56,073,480	4,880,000	17,140,000	2,857,838	2,562,951	200,000	800,000	732,050	
2014[a]	56,151,818	4,898,500	16,955,000	2,857,838	3,289,595	210,000	805,000	741,000	

[a] Figures as included in proposed budget
[b] Figures as projected to end of fiscal year

MAJOR REVENUE COLLECTION HISTORY

Fiscal Year Ending June 30	Water & Sewer Fund: Customer Sales	Water & Sewer Fund: Approp. Retained Earnings	Electric Fund: Customer Sales	Electric Fund: Approp. Retained Earnings	Parking Facilities Fund: Parking Fees	Parking Facilities Fund: Contrib. from General Fund	Parking Facilities Fund: Approp. Retained Earnings
2004	29,825,572	757,025	81,528,014	1,740,807	494,226	230,591	132,064
2005	30,590,825	1,986,495	81,298,587	1,767,817	511,009	218,037	69,476
2006	32,628,232	1,797,645	87,825,044	1,804,309	532,500	204,882	182,427
2007	34,513,572	1,633,093	93,496,550	2,642,991	429,994	183,017	176,370
2008	37,170,000	1,974,463	99,502,369	101,738	454,000	149,942	-
2009	38,847,500	375,839	103,342,983	545,452	415,900	-	-
2010	39,430,130	588,416	103,447,007	844,011	296,000	152,632	-
2011	41,789,000	1,382,156	108,409,720	1,000,000	286,000	106,685	-
2012	43,123,630	937,544	108,662,865	1,025,834	298,000	95,953	-
2013[b]	43,296,459	1,826,656	116,748,237	1,106,146	255,785	112,162	-
2014[a]	43,758,630	1,910,170	122,164,641	1,778,639	256,000	112,162	43,296

Fiscal Year Ending June 30	Landfill Facilities Fund: Tipping Fees	Landfill Facilities Fund: Solid Waste User Fee Residential	Landfill Facilities Fund: Recycling Sales	Landfill Facilities Fund: Approp. Retained Earnings	Stormwater Fund: Stormwater Fees	Stormwater Fund: Approp. Retained Earnings
2004	4,649,148	-	-	-	806,646	42,662
2005	3,236,850	-	-	-	1,097,784	103,792
2006	2,515,000	-	-	271,925	1,070,000	75,270
2007	3,469,122	2,582,378	461,315	775,855	1,098,651	291,749
2008	3,300,000	2,748,267	636,936	229,570	2,110,000	-
2009	3,000,000	2,734,758	523,603	991,996	2,131,000	-
2010	2,870,330	2,715,340	965,594	514,835	2,307,397	-
2011	3,734,989	2,823,021	1,222,071	95,994	2,446,993	-
2012	3,505,000	2,778,000	1,075,000	137,613	2,406,397	-
2013[b]	3,700,000	2,785,000	710,000	1,859,171	2,449,397	-
2014[a]	3,700,000	2,725,000	800,000	4,148,875	2,454,397	3,558,102

[a] Figures as included in adopted budget

[b] Figures as projected to end of fiscal year

TAX VALUES, RATES AND COLLECTIONS

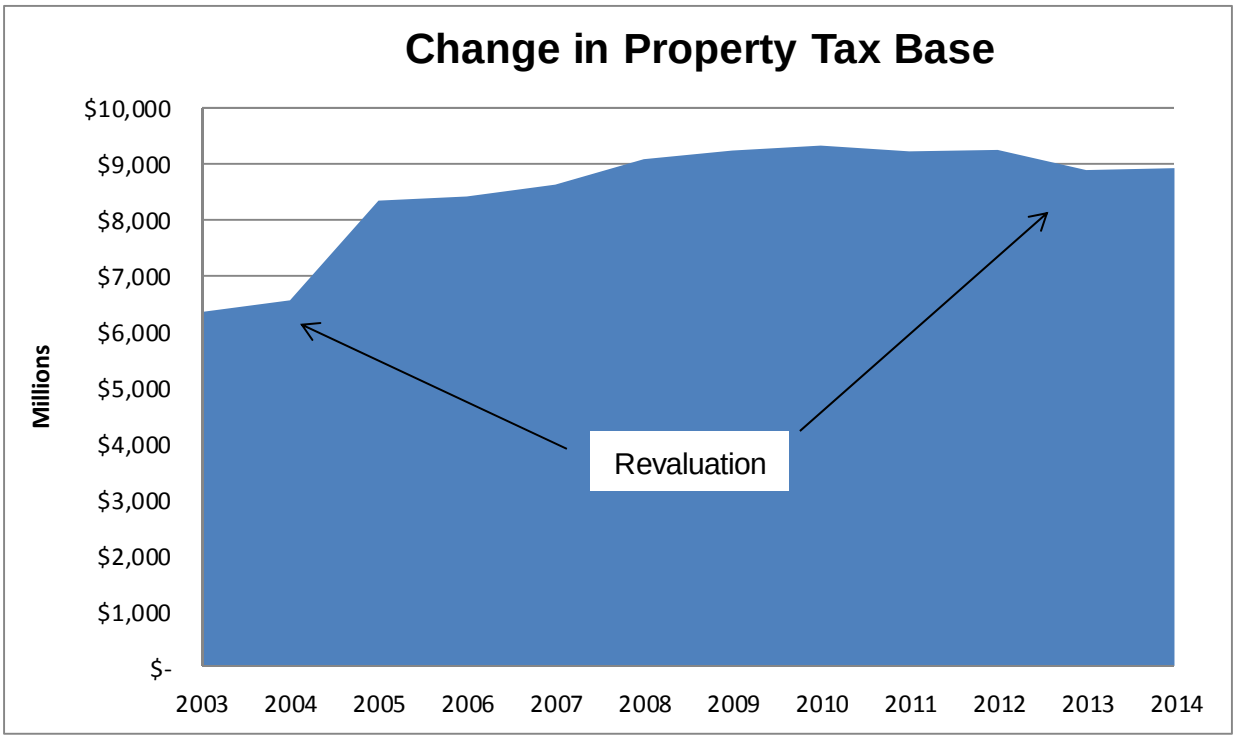
Fiscal Year		Assessed Valuation	Percent Change	Tax Rate	Gross Levy
1999		5,157,654,447	+ 5%	0.595	30,966,489
2000		5,462,812,931	+ 6%	0.595	32,282,791
2001		5,720,935,556	+ 5%	0.622	35,597,594
2002		6,150,657,700	+ 8%	0.622	36,210,592
2003		6,337,599,467	+ 3%	0.622	39,643,050
2004		6,547,953,215	+ 3%	0.622	40,596,747
2005	*	8,332,124,596	+ 27%	0.540	44,449,716
2006		8,406,291,778	+ 1%	0.593	49,654,763
2007		8,619,787,453	+ 2.5%	0.608	52,652,800
2008		9,074,879,556	+ 5.3%	0.633	57,726,974
2009		9,230,495,658	+ 1.7%	0.633	58,805,839
2010		9,319,710,095	+ 1.0%	0.633	58,994,339
2011		9,215,020,669	- -1.1%	0.633	58,672,018
2012		9,240,691,893	+ 0.3%	0.662	60,823,306
2013	*(Est)	8,880,160,000	- -3.9%	0.675	59,941,080
2014	(Proj)	8,915,600,000	0.4%	0.675	60,180,300

*Revaluation

Ten Largest Taxpayers - Fiscal Year Ending June 2013

Name	Nature of Business
International Market Centers	Home Furnishings Showrooms
Liberty Property Trust	Real Estate/Office Parks
Ralph Lauren Corp.	Clothing Distribution/Customer Service
Market Square LLC	Home Furnishings Showrooms
HP Showplace Investors	Real Estate
North State Communications	Communications
Thomas Built Buses/Daimler Trucks	Bus Bodies Manufacturing
Tyco Electronics	Electrical Parts
High Point Development Ltd.	Real Estate
Market Square II LLC	Home Furnishings Showrooms

PROPERTY VALUATION OVERVIEW

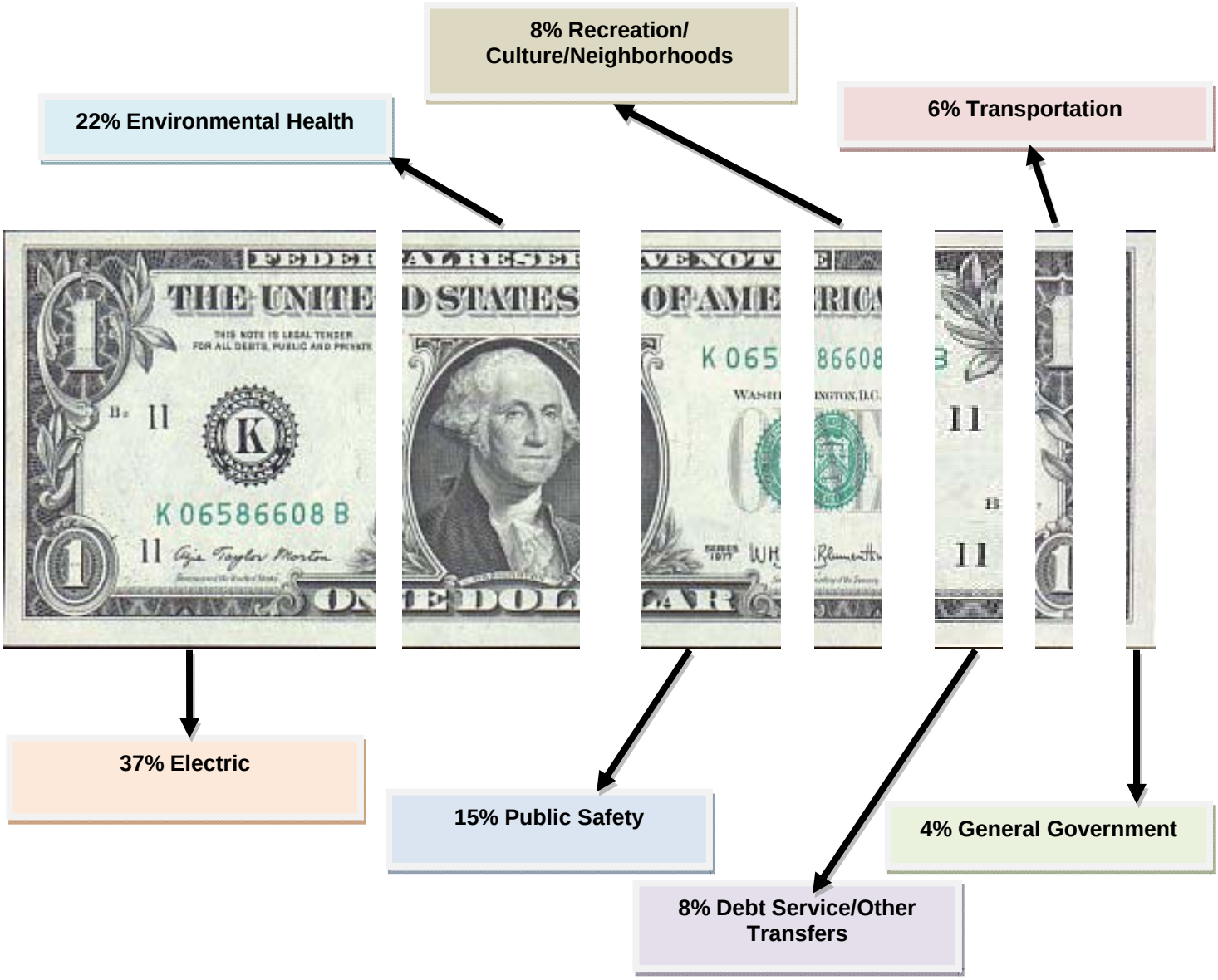


Comments

The City has experienced only slight growth in property valuation in the years since the revaluation in 2004. North Carolina State law requires property revaluation at least every eight years. All property in Guilford County was revalued as of January 1, 2012, which decreased the 2012-2013 tax base by $307 million or 3.3%. The City's valuation for 2013-2014 has been estimated to be $8,915,655,000 or a 0.40% increase from the estimated 2012-2013 valuation.

WHERE THE MUNICIPAL DOLLAR GOES

All Funds



Electric	Electric Fund
Public Safety	Communications Center, Police, Fire, Building Inspections, Debt Service
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Debt Service, Economic Development, Community Development, City Project, Market Authority
General Government	Governing Body, City Management, City Attorney, Budget and Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations, Debt Service
Transportation	Transportation, Street Maintenance, Debt Service, Transit, Parking
Debt Service/Other Transfers	Reimbursements and Transfers, Contingency, Debt Service, Internal Service Funds, Special Grants Fund
Environmental Health	Public Services except Street Maintenance, Water and Sewer, Landfill, Stormwater

ANALYSIS OF EXPENDITURES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% BUDGET CHANGE
GENERAL FUND					
Governing Body					
City Council	267,045	327,692	329,747	2,055	0.6%
City Clerk	91,321	93,936	95,135	1,199	1.3%
Total Governing Body	**358,366**	**421,628**	**424,882**	**3,254**	**0.8%**
City Management					
City Manager	848,231	865,983	919,257	53,274	6.2%
Joblink-Idol Street Bldg.	53,763	84,192	83,373	(819)	-1.0%
Public Information	372	375	-	(375)	-100.0%
Total City Management	**902,366**	**950,550**	**1,002,630**	**52,080**	**5.5%**
City Attorney	**514,891**	**525,372**	**586,925**	**61,553**	**11.7%**
Budget and Evaluation	**268,597**	**289,332**	**302,847**	**13,515**	**4.7%**
City Project Development	**223,783**	**171,829**	**198,642**	**26,813**	**15.6%**
Systems Project Administration	**251,244**	**283,633**	**355,278**	**71,645**	**25.3%**
Human Relations	**202,730**	**214,099**	**215,938**	**1,839**	**0.9%**
Economic Development	**445,559**	**468,668**	**483,326**	**14,658**	**3.1%**
Engineering Services	**1,440,144**	**1,555,715**	**1,557,293**	**1,578**	**0.1%**
Information Technology Services					
Info. Tech Services Admin	3,802,466	4,105,476	4,433,930	328,454	8.0%
Communications Center	2,140,879	2,201,788	2,171,293	(30,495)	-1.4%
Total Information Technology	**5,943,345**	**6,307,264**	**6,605,223**	**297,959**	**4.7%**
Human Resources					
Administration	957,886	1,066,304	1,077,287	10,983	1.0%
Safety and Health	432,102	464,314	463,457	(857)	-0.2%
Total Human Resources	**1,389,988**	**1,530,618**	**1,540,744**	**10,126**	**0.7%**
Financial Services					
Administration	758,437	831,175	830,128	(1,047)	-0.1%
Accounting	539,312	508,736	514,853	6,117	1.2%
Treasury Services	242,677	251,514	257,706	6,192	2.5%
Purchasing	160,130	219,285	232,474	13,189	6.0%
Total Financial Services	**1,700,556**	**1,810,710**	**1,835,161**	**24,451**	**1.4%**
Police					
Administration					
Chief's Office	865,907	896,987	761,432	(135,555)	-15.1%
Major Crimes	3,968,779	4,169,549	4,714,776	545,227	13.1%
Field Operations-South	8,461,526	8,696,036	9,033,764	337,728	3.9%
Field Operations-North	8,809,804	9,220,805	8,824,942	(395,863)	-4.3%
Total Police	**22,106,016**	**22,983,377**	**23,334,914**	**351,537**	**1.5%**
Fire					
Administration	2,676,879	3,092,481	3,223,514	131,033	4.2%
Suppression	16,348,038	16,351,240	16,450,390	99,150	0.6%
Total Fire	**19,024,917**	**19,443,721**	**19,673,904**	**230,183**	**1.2%**

ANALYSIS OF EXPENDITURES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% BUDGET CHANGE
Transportation					
Administration	678,673	800,010	869,838	69,828	8.7%
Traffic Signs and Markings	678,223	721,654	710,082	(11,572)	-1.6%
Traffic Signals	2,622,778	2,771,408	2,739,240	(32,168)	-1.2%
Computerized Signal System	346,647	377,530	362,122	(15,408)	-4.1%
Depot Maintenance	29,485	43,004	43,004	-	0.0%
Total Transportation	**4,355,806**	**4,713,606**	**4,724,286**	**10,680**	**0.2%**
Public Services					
Administration	358,399	369,925	373,830	3,905	1.1%
Environmental Services	6,392,325	6,390,361	6,417,802	27,441	0.4%
Cemeteries	224,869	233,040	238,656	5,616	2.4%
Street Maintenance	3,407,068	4,681,039	4,688,581	7,542	0.2%
Total Public Services	**10,382,661**	**11,674,365**	**11,718,869**	**44,504**	**0.4%**
Planning and Development					
Planning	999,790	1,114,092	1,020,635	(93,457)	-8.4%
Building Inspections	1,829,150	1,978,728	2,043,717	64,989	3.3%
Total Planning and Dev.	**2,828,940**	**3,092,820**	**3,064,352**	**(28,468)**	**-0.9%**
Community Dev. and Housing	**66,738**	**67,382**	**68,963**	**1,581**	**2.3%**
Parks and Recreation					
Administration	741,045	808,557	1,318,496	509,939	63.1%
Programs	2,932,506	3,245,444	2,939,229	(306,215)	-9.4%
Special Facilities	3,572,003	3,871,509	3,902,163	30,654	0.8%
Parks	2,487,094	2,491,534	2,543,797	52,263	2.1%
Total Parks and Recreation	**9,732,648**	**10,417,044**	**10,703,685**	**286,641**	**2.8%**
Library					
Administration	778,252	879,151	867,358	(11,793)	-1.3%
Technical Services	282,531	304,935	308,126	3,191	1.0%
Building Maintenance	606,232	611,123	493,544	(117,579)	-19.2%
Children's Services	439,227	518,918	527,453	8,535	1.6%
Library Research Services	780,329	853,134	862,457	9,323	1.1%
Readers' Services	630,092	640,575	640,451	(124)	0.0%
Lending Services	551,762	653,631	666,222	12,591	1.9%
Historical Museum	615,531	661,335	681,197	19,862	3.0%
Total Library	**4,683,956**	**5,122,802**	**5,046,808**	**(75,994)**	**-1.5%**
Theatre					
Administration	235,109	245,354	247,167	1,813	0.7%
Box Office	290,508	359,301	312,690	(46,611)	-13.0%
Technical Services	405,501	369,553	377,042	7,489	2.0%
Building Maintenance	238,179	227,579	272,423	44,844	19.7%
Total Theatre	**1,169,297**	**1,201,787**	**1,209,322**	**7,535**	**0.6%**
Reimb. Transfers, Special Appr.	**10,113,613**	**11,908,528**	**12,346,810**	**438,282**	**3.7%**
Subtotal Operating	**98,106,161**	**105,154,850**	**107,000,802**	**1,845,952**	**1.8%**
General Contingency	**-**	**400,000**	**400,000**	**-**	**0.0%**
TOTAL GENERAL FUND	**98,106,161**	**105,554,850**	**107,400,802**	**1,845,952**	**1.7%**
SPECIAL GRANTS FUND	**3,374,271**	**3,146,329**	**3,694,955**	**548,626**	**17.4%**

ANALYSIS OF EXPENDITURES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% BUDGET CHANGE
COMMUNITY DEVELOP. FUND	**2,339,762**	**1,636,565**	**3,554,042**	**1,917,477**	**117.2%**
ECONOMIC DEVELOP. FUND	**179,500**	**771,067**	**794,067**	**23,000**	**3.0%**
GENERAL DEBT SERVICE FUND					
G.O. Bond Debt Service	122,805	160,000	9,382,207	9,222,207	5763.9%
G.O. Leases/Installments	-	-	1,615,068	1,615,068	100.0%
2/3 Bond Issue-1993	383,905	364,633	-	(364,633)	-100.0%
800 MHz Motorola Radio System	1,174,163	1,174,163	-	(1,174,163)	-100.0%
2004 General Authorization	5,435,095	5,542,867	-	(5,542,867)	-100.0%
G.O. Bonds Refunding Series 2005	2,568,630	2,469,356	-	(2,469,356)	-100.0%
Transportation Terminal Loan	877,128	-	-	-	0.0%
Loan-Joblink @ Idol St.	264,185	256,405	-	(256,405)	-100.0%
2012 2/3 Public Impr. Bonds	15,473	549,575	-	(549,575)	-100.0%
TOTAL GENERAL DEBT SERVICE FUND	**10,841,384**	**10,516,999**	**10,997,275**	**480,276**	4.6%
GEN. CAPITAL PROJECTS FUND	**1,167,083**	**342,500**	**2,309,000**	**1,966,500**	**574.2%**
INTERNAL SERVICE FUNDS	**13,156,122**	**13,374,009**	**12,700,022**	**(673,987)**	**-5.0%**
WATER AND SEWER FUND					
Operating					
Administration	2,081,314	2,651,120	2,582,072	(69,048)	-2.6%
Eastside Plant	2,481,620	2,543,592	2,796,803	253,211	10.0%
Westside Plant	1,451,993	1,542,909	1,591,454	48,545	3.1%
Mains	3,219,463	3,707,370	3,985,126	277,756	7.5%
Laboratory Services	816,971	901,468	965,858	64,390	7.1%
Facilities Maintenance	2,645,384	2,771,707	2,907,756	136,049	4.9%
Frank Ward Plant	2,429,403	2,753,833	2,799,816	45,983	1.7%
Residuals Management	1,341,112	1,640,807	1,706,497	65,690	4.0%
Total Water and Sewer Operating	**16,467,260**	**18,512,806**	**19,335,382**	**822,576**	**4.4%**
Water-Sewer Non-Departmental	8,607,916	9,657,382	10,461,176	803,794	8.3%
Subtotal Operating	**25,075,176**	**28,170,188**	**29,796,558**	**(1,626,370)**	**-5.8%**
Contingency	-	300,000	300,000	**-**	0.0%
Debt Service	58,515,516	17,214,036	16,247,196	(966,840)	-5.6%
TOTAL WATER AND SEWER FUND	**83,590,692**	**45,684,224**	**46,343,754**	**659,530**	**1.4%**
WATER/SEWER CAPITAL PROJ. FUND					
Capital Projects	**5,871,986**	**3,965,000**	**4,405,000**	**440,000**	**11.1%**
ELECTRIC FUND					
Operating and Maintenance					
Administration	676,796	768,657	773,334	4,677	0.6%
Power Supply Expense	91,573,714	96,150,699	100,858,543	4,707,844	4.9%
Engineering	738,560	832,140	835,968	3,828	0.5%
Warehouse	413,266	533,627	557,657	24,030	4.5%
Structures and Stations	616,507	638,880	681,641	42,761	6.7%
Lines Maintenance	732,762	739,300	751,500	12,200	1.7%
Street Lighting	115,008	183,300	183,300	-	0.0%
Area Outdoor Lighting	24,930	21,700	26,700	5,000	23.0%
Metering/Customer Installation	121,576	40,350	117,700	77,350	191.7%
System Improvements	6,638,781	8,815,428	9,036,386	220,958	2.5%

ANALYSIS OF EXPENDITURES

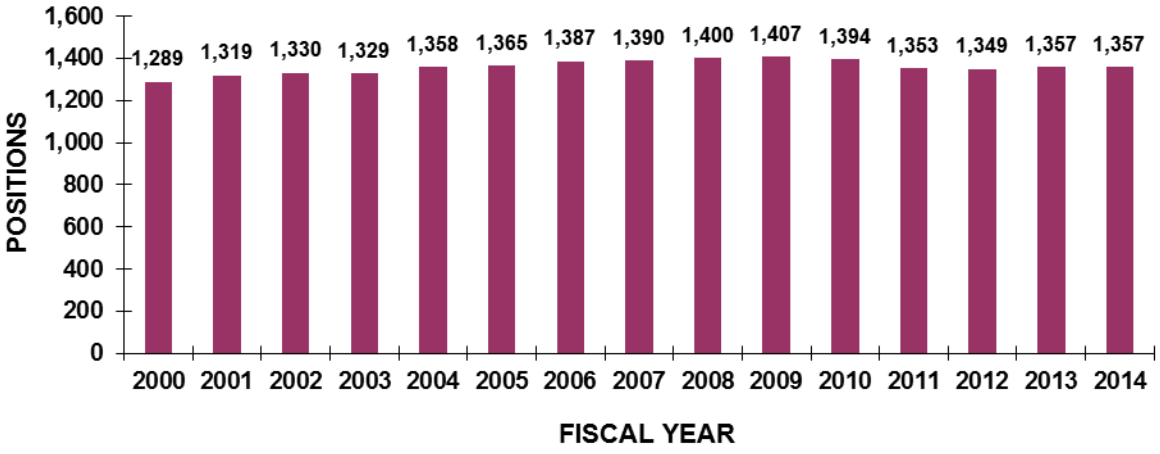
	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% BUDGET CHANGE
Customer Service					
Administration	277,863	247,278	347,567	100,289	40.6%
Meter Reading	536,544	600,627	574,407	(26,220)	-4.4%
Revenue Collections	1,253,938	1,380,277	1,219,427	(160,850)	-11.7%
Rates, Load Managmt., Credit	17,832	61,350	97,679	36,329	59.2%
Mail Room	75,204	73,877	75,320	1,443	2.0%
Telephone Center	607,746	644,723	838,758	194,035	30.1%
Water Meter Services	464,590	520,214	510,638	(9,576)	-1.8%
Dispatch	309,612	306,386	310,384	3,998	1.3%
Field Services, Cut-Ons	478,710	487,755	491,699	3,944	0.8%
Total Operating and Customer Service	**105,673,939**	**113,046,568**	**118,288,608**	**5,242,040**	**4.6%**
Electric Non-Departmental	4,159,824	4,505,543	4,515,305	9,762	0.2%
Subtotal Operating	**109,833,763**	**117,552,111**	**122,803,913**	**5,251,802**	**4.5%**
Electric Contingency	-	450,000	450,000	-	0.0%
Electric Capital Projects	1,486,296	5,240,722	2,870,000	(2,370,722)	-45.2%
TOTAL ELECTRIC FUND	**111,320,059**	**123,242,833**	**126,123,913**	**2,881,080**	**2.3%**
MASS TRANSIT FUND	**3,249,374**	**3,888,698**	**3,579,213**	**(309,485)**	**-8.0%**
PARKING FACILITIES FUND					
Parking Facilities Operating					
Parking Facility - Radisson	280,586	290,021	289,292	(729)	-0.3%
Parking Facility - Broad St.	14,810	21,029	21,029	-	0.0%
Parking Facility - High W. Com	77,922	67,112	67,137	25	0.0%
Total Parking Facilities Operating	**373,318**	**378,162**	**377,458**	**(704)**	**-0.2%**
Non-Departmental Funds	(5,242)	-	-	-	0.0%
Capital Projects	-	15,000	35,000	20,000	0.0%
TOTAL PARKING FACILITIES FUND	**368,076**	**393,162**	**412,458**	**19,296**	**4.9%**
LANDFILL FACILITIES FUND					
Landfill Operating	5,064,994	5,515,263	5,694,577	179,314	3.3%
Municipal Recycling Facility	1,886,501	1,946,252	2,016,448	70,196	3.6%
Subtotal Operating	**6,951,495**	**7,461,515**	**7,711,025**	**249,510**	**3.3%**
Non-Departmental Funds	26,159	-	50,000	**-**	0.0%
Capital Projects	1,443,107	1,750,000	3,750,000	2,000,000	100.0%
TOTAL LANDFILL FACILITIES FUND	**8,420,761**	**9,211,515**	**11,511,025**	**2,299,510**	**25.0%**
STORMWATER FUND					
Stormwater Management					
Stormwater Maintenance	1,585,313	1,973,668	1,898,799	(74,869)	-3.8%
Stormwater Non-Departmental	21,965	100,984	12,000	(88,984)	-88.1%
Subtotal Operating	**1,607,278**	**2,074,652**	**1,910,799**	**(163,853)**	**-7.9%**

ANALYSIS OF EXPENDITURES

	FY 2012 ACTUAL	FY 2013 BUDGET	FY 2014 PROPOSED	CHANGE	% BUDGET CHANGE
Debt Service	4,550,142	916,387	1,002,807	86,420	9.4%
Capital Projects	108,969	350,000	4,150,000	3,800,000	1085.7%
TOTAL STORMWATER FUND	**6,266,389**	**3,341,039**	**7,063,606**	**3,722,567**	**111.4%**
MARKET AUTHORITY FUND	**2,881,071**	**2,835,000**	**2,835,000**	**-**	**0.0%**
TOTAL EXPENDITURES	**351,132,691**	**327,903,790**	**343,724,132**	**15,820,342**	**4.8%**

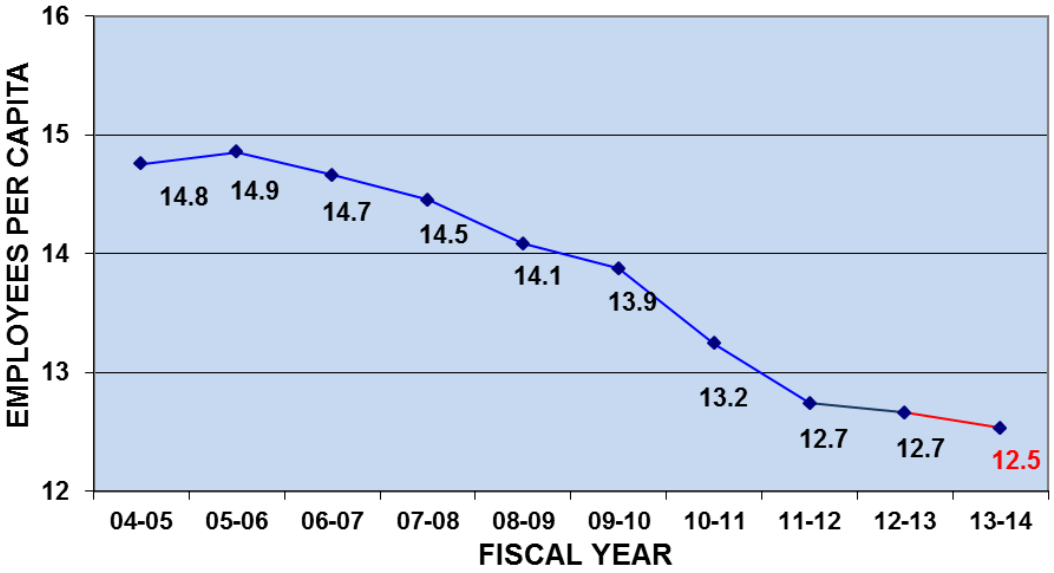
AUTHORIZED POSITIONS

The fiscal year 2013-2014 budget contains 1,357 full-time positions and 208 part-time positions. There were six full-time and one part-time positions reinstated mid-year in the 2012-2013 budget. There are no positions requested in the fiscal year 2013-2014 budget.



As can be seen in the chart below, as the level of authorized positions has decreased, the number of employees per thousand population has also decreased. Specifics are indicated in the Summary Personnel Complement in the following section.

AUTHORIZED POSITIONS PER CAPITA



SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2012 Adopted	FY 2013 Adopted	FY 2014 Proposed	FY 2014 Adopted	Prior Yr. Change
Governing Body						
City Clerk	101102	1	1	1		**0**
Subtotal Governing Body		**1**	**1**	**1**	**0**	**0**
City Manager	101111	4	5 *	5		**0**
Budget and Evaluation	101112	3	3	3		**0**
City Attorney	101121	4	4	4		**0**
Human Relations	101141	2	2	2		**0**
Engineering Services	101231	19	19	19		**0**
Communications and Info. Serv.	101241	23	24 *	24		**0**
Communications Center	101242	27	27	27		**0**
Systems Project Administration	101245	2	2	2		**0**
Economic Development	101511	4	4	4		**0**
City Project Development	101541	1	1	1		**0**
Human Resources						
Administration	101211	8	8	8		**0**
Safety and Health	101212	4	4	5		**1**
Subtotal Human Resources		**12**	**12**	**13**	**0**	**1**
Financial Services						
Administration	101221	3	3	3		**0**
Accounting	101222	7	7	7		**0**
Treasury Services	101223	3	3	3		**0**
Purchasing	101224	3	3	3		**0**
Subtotal Financial Services		**16**	**16**	**16**	**0**	**0**
Police						
Chief's Office	101311	7	5	5		**0**
Major Crimes	101312	52	55 *	57		**2**
Field Operations-South	101313	97	97	104		**7**
Field Operations-North	101314	108	110	101		**-9**
Subtotal Police		**264**	**267**	**267**	**0**	**0**
Fire						
Administration	101351	23	25 *	25		**0**
Suppression	101352	200	200	200		**0**
Subtotal Fire Department		**223**	**225**	**225**	**0**	**0**
Transportation						
Administration	101611	7	7	7		**0**
Traffic Signs and Markings	101612	8	8	8		**0**
Traffic Signals	101613	5	5	5		**0**
Computerized Signal System	101614	4	4	4		**0**
Subtotal Transportation		**24**	**24**	**24**	**0**	**0**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2012 Adopted	FY 2013 Adopted	FY 2014 Proposed	FY 2014 Adopted	Prior Yr. Change
Public Services						
Administration	101711	3	3	3		**0**
Environmental Services	101712	46	45	45		**0**
Cemeteries	101713	4	4	4		**0**
Street Maintenance	101721	42	42	42		**0**
Subtotal Public Services		**95**	**94**	**94**	**0**	**0**
Planning and Development						
Planning	101521	12	13	12		**-1**
Building Inspections	101522	24	24	24		**0**
Subtotal Planning and Development		**36**	**37**	**36**	**0**	**-1**
Community Devel. and Housing	101534	1	1	1		**0**
Parks and Recreation						
Administration	101411	8	8	14		**6**
Parks and Recreation Programs	101421	33	33	28		**-5**
Parks and Recreation Special Facilities	101431	37	37	36		**-1**
Parks	101441	35	35	35		**0**
Subtotal Parks and Recreation		**113**	**113**	**113**	**0**	**0**
Library						
Administration	101451	8	8	8		**0**
Technical Services	101452	4	4	4		**0**
Building Maintenance	101453	4	4	4		**0**
Children's Services	101454	4	5	5		**0**
Research Services	101455	9	8	8		**0**
Library Readers' Services	101457	6	6	6		**0**
Lending Services	101459	12	12	12		**0**
Historical Museum	101465	8	8	8		**0**
Subtotal Library		**55**	**55**	**55**	**0**	**0**
Theatre						
Administration	101471	2	2	2		**0**
Box Office	101472	1	1	1		**0**
Technical Services	101473	3	3	3		**0**
Subtotal Theatre		**6**	**6**	**6**	**0**	**0**
Total General Fund		**935**	**942**	**942**	**0**	**0**
Community Development Block Grant						
CD Administration		2	2	2		**0**
Affordable Housing		6	6	6		**0**
Community Resource Programs		2	2	2		**0**
Total Community Dev. Block Grant		**10**	**10**	**10**	**0**	**0**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2012 Adopted	FY 2013 Adopted	FY 2014 Proposed	FY 2014 Adopted	Prior Yr. Change
Water and Sewer Fund						
Administration	621751	11	11	8		**-3**
Eastside Plant	621752	13	13	14		**1**
Westside Plant	621753	12	12	12		**0**
Mains	621754	48	48	48		**0**
Laboratory Services	621756	10	10	10		**0**
Maintenance Services	621757	24	24	24		**0**
Frank L. Ward Plant	621758	13	13	14		**1**
Residuals Management	621759	7	7	7		**0**
Total Water and Sewer Fund		**138**	**138**	**137**	**0**	**-1**
Electric Fund						
Engineering	631232	8	8	8		**0**
Customer Service-Administration	631251	3	3	3		**0**
Customer Service-Meter Reading	631252	10	10	10		**0**
Customer Serv.-Revenue Collections	631253	13	13	13		**0**
Cust. Serv.-Load Mgmt., Rates	631254	1	1	1		**0**
Cust. Serv.-Telephone Center	631256	12	12	11		**-1**
Cust. Serv.-Water Meter Service	631257	5	5	5		**0**
Cust. Serv.-Dispatch	631258	6	6	7		**1**
Cust. Serv.-Field Serv. Cut-Ons/Offs	631259	7	7	7		**0**
Administration	631781	3	3	3		**0**
Electric Opr. and Maint. Warehouse	631783	4	4	4		**0**
Operating and Maint. Dist. Exp.	631784	5	5	5		**0**
Electric System Improvements	631795	46	46	46		**0**
Total Electric Fund		**123**	**123**	**123**	**0**	**0**
Mass Transit Fund	641621	**35**	**39**	**40**	**0**	**1**
Parking Fund						
Lot #1	651634	3	2	2		**0**
Total Parking Fund		**3**	**2**	**2**	**0**	**0**
Landfill Facilities Fund						
Landfill Facilities Operating	661741	21	21	21		**0**
Municipal Recycling Facility	661742	26	26	26		**0**
Total Landfill Facilities Fund		**47**	**47**	**47**	**0**	**0**
Stormwater Fund	671731	**22**	**22**	**22**	**0**	**0**
Central Services Fund						
Radio Repair Shop	501243	4	4	4		**0**
Facility Services	501261	10	10	8		**-2**
Fleet Services	501271	22	20	20		**0**
Total Central Services Fund		**36**	**34**	**32**	**0**	**-2**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2012 Adopted	FY 2013 Adopted	FY 2014 Proposed	FY 2014 Adopted	Prior Yr. Change
Operating		**1,339**	**1,347**	**1,345**	**0**	**-2**
Grants		**10**	**10 ***	**12**	**0**	**2**
Total Full-Time Positions		**1,349**	**1,357**	**1,357**	**0**	**0**
Part-Time Positions						
City Management		1	1	1		**0**
Human Resources		1	1	1		**0**
Police		14	14	14		**0**
Transportation		2	2	2		**0**
Parks and Recreation		147	147	147		**0**
Library		25	26 *	26		**0**
Theatre		1	1	3		**2**
Central Services		1	1	0		**-1**
Electric		3	3	3		**0**
Mass Transit		5	5	4		**-1**
Parking		5	7	7		**0**
Total Part-time Positions		**205**	**208**	**208**	**0**	**0**
GRAND TOTAL		**1,554**	**1,565 ***	**1,565**	**0**	**0**

* Includes 6 full-time and 1 part-time position reinstated mid-year. Full-time positions include the Communications Officer in Administration, an IT position, an Office Support and Fire Training Commander in the Fire Department, two Police Officers, and a Transit Attendant position. The part-time position was reinstated in the Library.

DEBT SERVICE POLICIES & OVERVIEW

In North Carolina the issuance of bonds is accomplished with the guidance and approval of the North Carolina Local Government Commission (LGC) from the point of development of a bond referendum to the actual sale of the bonds. The LGC must approve the concept and amount of a bond issuance before it goes to the voters for approval. Upon approval of a bond referendum by the citizens and sale of the bonds, the LGC is able to develop a level payment schedule to avoid major swings in the debt service obligations from year-to-year. As old debt is either retired or decreases, new debt is issued. This helps in minimizing the effect of debt on the property tax rate and as well as utility rates when revenue bonds are issued.

The City Council and City Manager's staff recommended a list of bond projects to the citizens of High Point. The voters in a bond referendum passed the total bond package of $73,650,000 on November 2, 2004.

Listed below are the City of High Point debt issues that are on the current long-term debt plan. In addition to bonded debt, the City of High Point entered into a $9.8 million lease-purchase with Motorola for an 800-MHz Radio System. The total long-term debt for fiscal year 2013-2014 is $27,059,970 and is shown by fund below.

DEBT ISSUES

General Debt Service

The total General Debt Service for fiscal year 2013-2014 is $9,809,968 or an increase of $347,768 or 3.7% from fiscal year 2012-2013. The fiscal year 2013-2014 General Fund debt issues are as follows:

	FY 2014 Debt Service	Pay Off Year
• 2003 – G.O. Refunding	347,706	2015
• 2004 – Motorola Radio System Lease-Purchase	1,174,163	2014
• 2004 – Bond Authorization Funding	3,070,779	2030
• 2005 – G.O. Refunding	2,197,529	2019
• 2007 – 2/3 Public Improvement Bonds	229,538	2028
• 2010 – Joblink @ Idol Street Loan	256,405	2020
• 2010 – 2/3 Public Improvement Bonds	927,850	2017
• 2012 – 2/3 Public Improvement Bonds	458,819	2032
• 2012 – G.O. Refunding	492,179	2026
• 2014 – Potential Future Debt	495,000	N/A
• BANs	160,000	N/A

Water-Sewer Fund

Water-Sewer debt service for fiscal year 2013-2014 is $16,247,195, which is a decrease of $435,288 from fiscal year 2012-2013. The fiscal year 2013-2014 Water-Sewer Fund debt issues are as follows:

Water / Sewer Bonds and Loans	FY 2014 Debt Service	Pay Off Year
• 1996 Revolving Loan	415,977	2015
• 1996 Clean Water Loan	148,892	2017
• 2003 Revolving Loan	922,125	2022
• 2003 G.O. Refunding	270,266	2015
• 2004 Revenue Bonds	1,230,350	2015
• 2005 G.O. Refunding	2,596,471	2019
• 2006 Revenue Bonds	2,112,414	2032
• 2008 Revenue Bonds	2,644,519	2034
• 2010A Revenue Bonds	736,575	2016
• 2010C Refunding Bonds	2,126,900	2022
• 2010B Revenue Bonds	621,293	2030
• 2012 G.O. Refunding	477,826	2026

DEBT OVERVIEW, CONTINUED

Water / Sewer Bonds and Loans	FY 2014 Debt Service	Pay Off Year
• 2012 Revenue Refunding	1,265,456	2032
• Federal Revolving Loan – ARRA	32,609	2030
• 2010B-RZEDB Revenue Bonds	485,522	2036
• W-S Debt BAN	160,000	N/A

Landfill Facilities Fund

Landfill debt was paid off in fiscal year 2001-2002. The City Council authorized a $5 monthly fee for solid waste disposal in fiscal year 1997-1998. Sixty percent of the proceeds from this fee were used to retire debt from the 1996 authorization. With the retirement of the Landfill debt, this fee is providing capital reserve funds for the development of new landfill cells.

Stormwater Fund

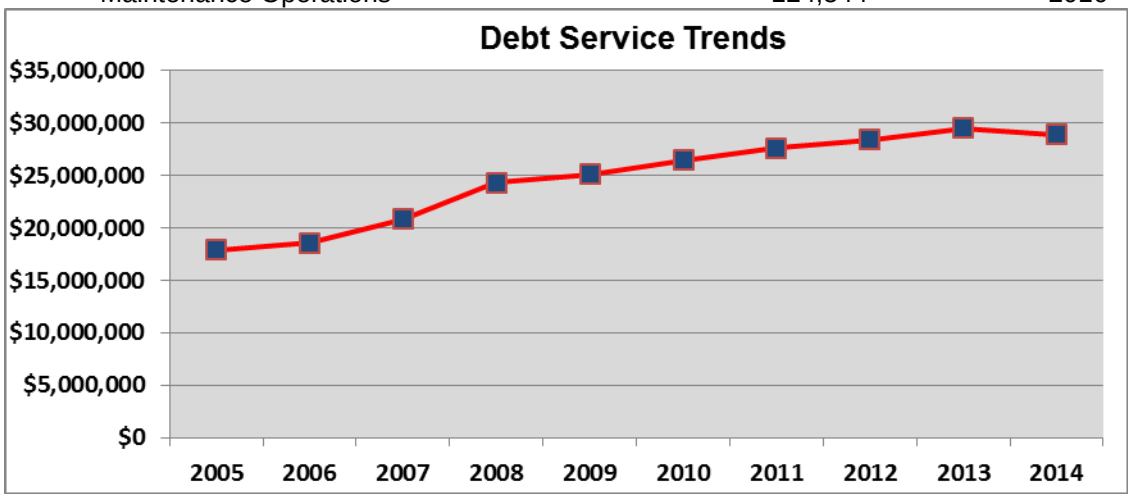
The total debt service for the Stormwater Fund in fiscal year 2013-2014 is $1,002,807, which is an increase of $117,308 from fiscal year 2012-2013. The 2004 bond referendum included $15.4 million in Stormwater projects. Stormwater debt service includes the principal and interest payment of the General Obligation portion for Stormwater Bonds. The debt on these bonds will be supported by property taxes dedicated to the General Obligation Bonds. Smaller stormwater projects will continue to be funded through user fees in the Pay-As-We-Go Capital Program. The fiscal year 2013-2014 Stormwater Fund debt issue follows:

	FY 2014 Debt Service	Pay Off Year
• 2003 – Refunding	18,828	2015
• 2005 – Public Improvement Series	118,596	2015
• 2006 – Public Improvement Series	96,850	2027
• 2007B – Public Improvement Series	166,085	2028
• 2008 – Public Improvement Series	186,082	2029
• 2010B – Public Improvement Series	164,121	2030
• 2012 – Refunding	252,244	2026

Long-Term Equipment Leases-Installment Contracts

The City of High Point finances some equipment with installment contracts. The total lease principal and interest for fiscal year 2013-2014 is $1,692,743, including an estimated amount of $150,000 for fire truck purchases in FY 2014.

	FY 2014 Debt Service	Pay Off Year
• Fire Equipment	$646,367	2017
• Public Services-Environmental	747,725	2015
• Information Technology	174,106	2016
• Maintenance Operations	124,544	2016



DEBT OVERVIEW, CONTINUED

ASSESSED VALUES and DEBT LIMITATIONS – END OF FISCAL YEAR

Assessed Value		$ 9,240,692,000
Debt Limit (1) 8% of assessed value		$ 739,255,360
Total Bonded debt	$262,942,842	
Capital lease obligations	8,582,564	
Gross Debt	$271,525,406	
Less:		
Deductions allowed by law		
(2) Utility bonds and notes - water-sewer	49,195,572	
Utility Revenue Bonds - water-sewer	127,120,000	
	176,315,572	
Amount available in debt service	18,192,792	
Total Statutory deductions	194,508,364	
Total amount of debt applicable to debt limit:		$ 77,017,042
Legal debt margin		$ 662,238,318

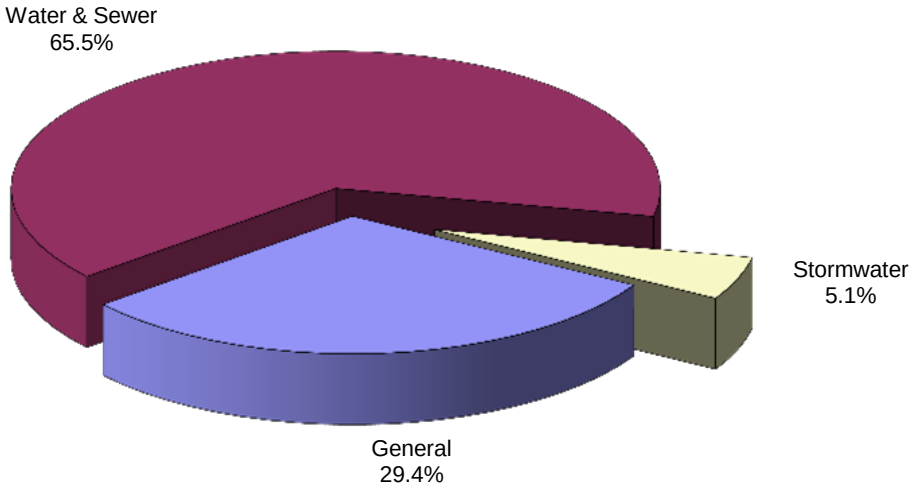
(1) Statutory debt limitation is 8% of assessed value
(2) Debts for utilities-water, sewer, electric, parking, revenue bonds, and mass transit are not subject to limitation.

*****Actual results as reported in Comprehensive Annual Financial Report Fiscal Year Ending June 30, 2012

DEBT OUTSTANDING PORTFOLIO BY FUND

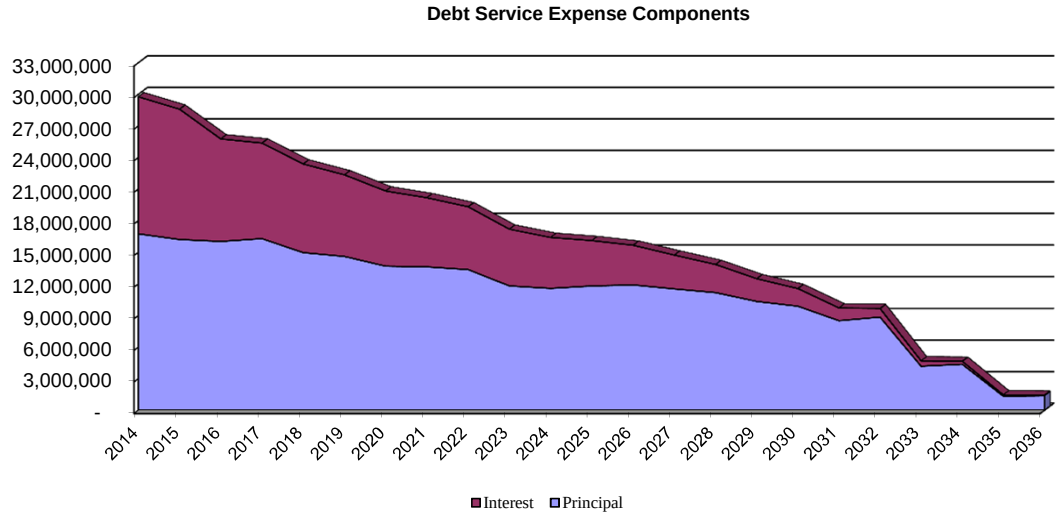
as of July 1, 2012

Fund	G.O. Bonds	Revenue Bonds	Installment Leases	Loans	Total
General	$ 72,071,111	$ -	$ 5,663,601	$ -	$ 77,734,712
Water & Sewer	31,674,056	123,350,000	-	8,609,361	163,633,417
Stormwater	12,889,833	-	-	-	12,889,833
Total	$ 116,635,000	$ 123,350,000	$ 5,663,601	$ 8,609,361	$ 254,257,962



DEBT OUTSTANDING AND MATURITIES

Year Ending	General Obligation Bonds		Revenue Bonds		Installment Leases		Loans		Total	
June 30	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	9,045,000	5,608,651	3,605,000	7,041,496	2,802,297	146,001	1,305,717	213,888	16,758,014	13,010,036
2015	10,040,000	5,229,588	3,740,000	6,900,271	1,135,633	63,081	1,305,717	178,297	16,221,350	12,371,237
2016	10,405,000	4,341,007	3,975,000	5,202,291	742,747	43,189	913,544	142,702	16,036,291	9,729,189
2017	10,780,000	3,883,032	4,130,000	5,043,203	482,924	27,718	910,466	119,135	16,303,390	9,073,088
2018	9,705,000	3,426,342	4,285,000	4,873,694	200,000	17,505	782,609	95,625	14,972,609	8,413,166
2019	8,655,000	2,973,901	4,975,000	4,685,674	200,000	9,725	782,609	76,500	14,612,609	7,745,800
2020	7,645,000	2,581,750	5,160,000	4,489,191	100,000	1,945	782,609	57,375	13,687,609	7,130,261
2021	7,495,000	2,235,029	5,345,000	4,284,481	-	-	782,609	38,250	13,622,609	6,557,760
2022	7,015,000	1,895,558	5,565,000	4,047,271	-	-	782,609	19,125	13,362,609	5,961,954
2023	5,985,000	1,586,332	5,795,000	3,795,578	-	-	32,609	-	11,812,609	5,381,910
2024	5,490,000	1,311,864	6,055,000	3,522,517	-	-	32,609	-	11,577,609	4,834,381
2025	5,435,000	1,085,421	6,340,000	3,219,088	-	-	32,609	-	11,807,609	4,304,509
2026	5,240,000	864,205	6,635,000	2,900,484	-	-	32,609	-	11,907,609	3,764,689
2027	4,545,000	643,707	6,950,000	2,563,543	-	-	32,609	-	11,527,609	3,207,250
2028	3,880,000	437,234	7,265,000	2,230,626	-	-	32,609	-	11,177,609	2,667,860
2029	2,740,000	256,471	7,565,000	1,897,460	-	-	32,609	-	10,337,609	2,153,931
2030	1,965,000	122,059	7,890,000	1,548,309	-	-	32,609	-	9,887,609	1,670,368
2031	285,000	18,169	8,225,000	1,185,615	-	-	-	-	8,510,000	1,203,784
2032	285,000	9,262	8,565,000	805,559	-	-	-	-	8,850,000	814,821
2033	-	-	4,185,000	502,428	-	-	-	-	4,185,000	502,428
2034	-	-	4,375,000	276,686	-	-	-	-	4,375,000	276,686
2035	-	-	1,340,000	121,676	-	-	-	-	1,340,000	121,676
2036	-	-	1,385,000	41,003	-	-	-	-	1,385,000	41,003
TOTAL	$ 116,635,000	$ 38,509,582	$ 123,350,000	$ 71,178,144	$5,663,601	$ 309,164	$ 8,609,361	$ 940,897	$ 254,257,962	$ 110,937,787



HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

GENERAL FUND

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 4,870,108	$ -	$ 2,640,719	$(2,229,389)	-45.8%
Property Tax	57,947,007	56,266,089	57,081,000	57,083,720	817,631	1.5%
Sales & Use Taxes	16,366,318	16,920,000	17,140,000	17,075,000	155,000	0.9%
Intergovernmental Revenues	13,655,145	13,822,207	13,585,092	13,149,924	(672,283)	-4.9%
Licenses & Permits	1,855,788	1,784,800	1,770,300	2,132,300	347,500	19.5%
Charges for Services	4,368,566	4,637,116	4,792,747	7,613,078	2,975,962	64.2%
Miscellaneous Revenues	906,609	751,810	972,305	736,800	(15,010)	-2.0%
Lease Proceeds	1,375,000	-	-	-	-	0.0%
Interfund Transfers	5,780,534	6,502,720	6,202,720	6,969,261	466,541	7.2%
Total	**$102,254,967**	**$105,554,850**	**$101,544,164**	**$107,400,802**	**$ 1,845,952**	**1.7%**
EXPENDITURES						
Personnel Services	$ 62,873,020	$ 66,027,136	$ 65,269,109	$ 67,393,536	$ 1,366,400	2.1%
Operating Expenditures	25,545,508	29,890,125	28,867,608	30,170,473	280,348	0.9%
Capital Outlay	1,137,428	321,900	1,310,355	271,400	(50,500)	-15.7%
Debt Service	1,137,691	1,448,327	1,448,327	1,244,092	(204,235)	-14.1%
Interfund Reimbursements	7,412,518	7,467,362	7,467,362	7,921,301	453,939	6.1%
Contingency	-	400,000	-	400,000	-	0.0%
Total	**$ 98,106,165**	**$105,554,850**	**$104,362,761**	**$107,400,802**	**$ 1,845,952**	**1.7%**

GENERAL FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

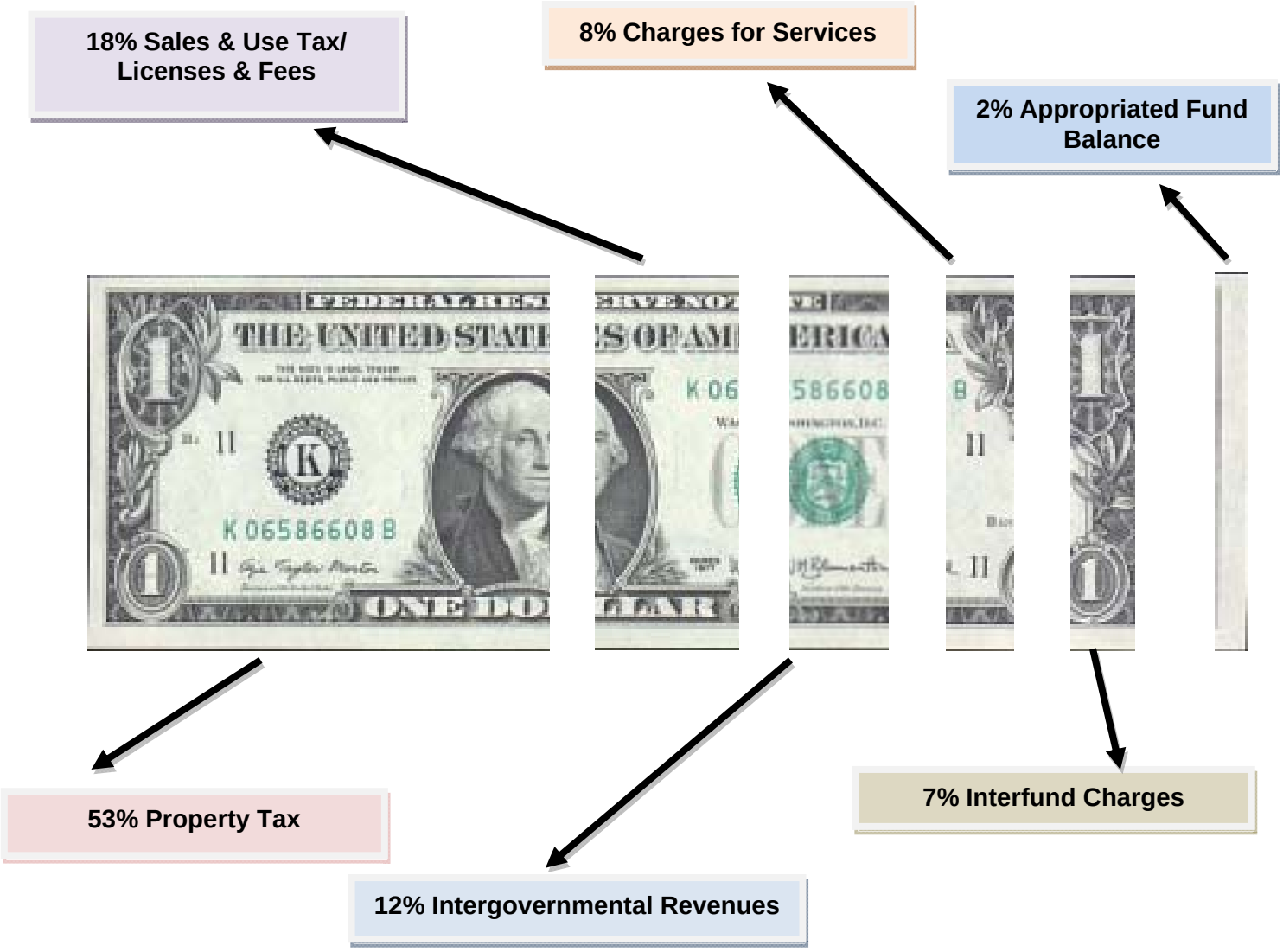
Fund Balance appropriation has decreased from the fiscal year 2012-2013 budget. There has been no change to the property tax rate, maintaining a rate of $.675. The Debt Service Fund continues to include $.034 of the tax rate to fund the 2004 bond authorization bond issues as authorized by High Point voters in the 2004 bond referendum. Sales Tax revenues are projected to increase slightly based on current year receipts. Intergovernmental Revenues reflect the loss of Hold Harmless funds due to the ten year sunset provision. Licenses and Permits reflect an increase due to the addition of a $5 municipal vehicle fee to help fund street resurfacing. Charges for Services increases reflect the addition of a $5 monthly garbage collection fee for residential and those commercial businesses that use city solid waste services. Interfund transfers have increased due to increased transfers for general and administrative costs from the Water-Sewer and Electric funds

EXPENDITURES

Personnel Services include salaries, wages, and benefits. Health care costs and state-mandated retirement and related benefits have increased. Operating Expenditures show a slight 0.9% increase. There is no increase for Street Resurfacing with funding maintained at $1,000,000. Capital Outlay has decrease slightly, with most needed capital purchases being deferred. The Debt Service decrease of 14.1% reflects the payoff of lease principal and interest for fire equipment purchased in 2008. The increase in interfund reimbursements reflects increases due to new fire equipment proposed to be purchased in fiscal year 2013-2014, plus increased transfers to the Transit Fund, the Special Grants Fund, and the General Capital Projects Fund.

WHERE THE MUNICIPAL DOLLAR ORIGINATES

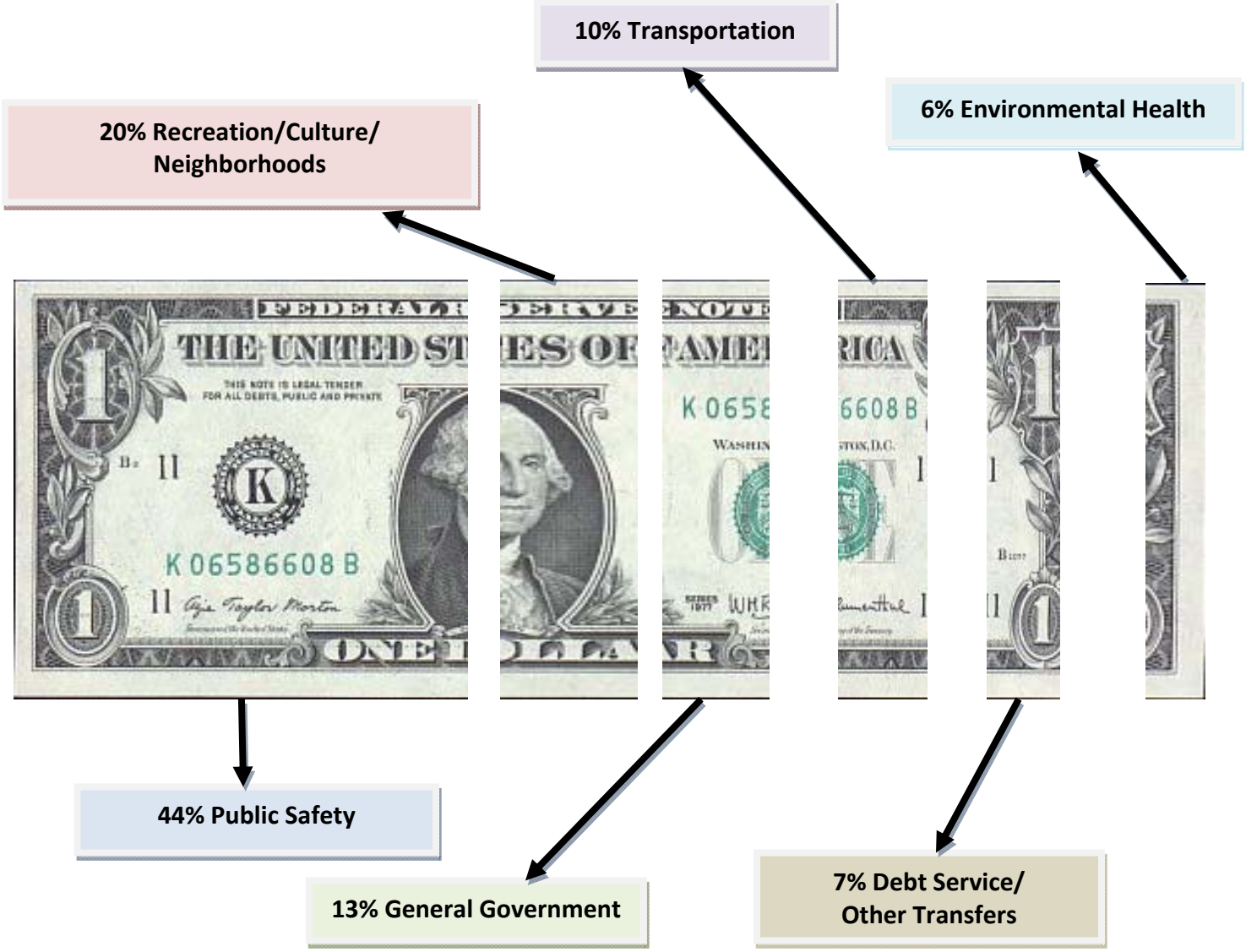
General Fund



Property Tax	General Fund Property Tax
Charges for Services	Charges for Services from General Fund and Miscellaneous Revenues
Interfund Charges	Other Financing Sources
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales & Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Appropriated Fund Balance	Fund Balances

WHERE THE MUNICIPAL DOLLAR GOES

General Fund



Public Safety	Communications Center, Police, Fire, Building Inspections
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Economic Development, Community Development & Housing, City Project
General Government	Governing Body, City Management, City Attorney, Budget & Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations,
Transportation	Transportation, Streets Maintenance
Debt Service/Other Transfers	Reimbursements & Transfers, Contingency
Environmental Health	Public Services—Administration, Environmental Services, Cemeteries

GOVERNING BODY

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
City Council	**101101**	267,045	327,692	328,158	329,747	
Part-time Positions		9	9	9	9	
City Clerk	**101102**	91,321	93,936	92,967	95,135	
Full-time Positions		1	1	1	1	

Mission Statement: The mission of the City Clerk's Office is to keep and maintain records of the High Point City Council including minutes, ordinances, resolutions, contracts and other vital documents, and to perform other duties as may be required by the High Point Charter/Code of Ordinances and the North Carolina General Statutes.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	249,150	253,821	252,030	248,066	
Operating Expenses	109,216	167,807	169,095	176,816	
Total	**358,366**	**421,628**	**421,125**	**424,882**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	358,366	421,628	421,125	424,882	
Total	**358,366**	**421,628**	**421,125**	**424,882**	
Self-Sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	1	1	1	1	
Part-time Positions	9	9	9	9	

Performance Goals and Objectives

- Efficiently draft minutes from meetings in a timely manner
- Efficiently maintain boards and commissions records
- Review, process and issue permits
- Provide access to the city's official and legislative documents in an efficient and timely manner while maintaining a records management program for the retention and destruction of the city's official records according to the Municipal Records Retention and Disposition Schedule issued by the N.C. Department of Cultural Resources

GOVERNING BODY

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Efficiency:			
Minutes completed before next agenda mailed	98%	98%	98%
Board/commission records maintained	95%	95%	95%
Permits processed	100%	100%	100%
Records retention/storage	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The city clerk obtained the highest education designation as MMC (Master Municipal Clerk) from the International Institute of Municipal Clerks (IIMC) in 2003. North Carolina has just started a certification program and the city clerk will receive her certificate in August of this year to be a North Carolina Certified Clerk.

CITY MANAGEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
City Manager	**101111**	848,603	867,583	914,046	919,257	
Full-time Positions		4	4	4	5	

Mission Statement: The City Manager's Office provides overall leadership and direction for carrying out the policy directives of the City Council and setting the standards for delivering excellent public programs and services to the City of High Point. The Office establishes priorities, goals and objectives for the operational and financial performance of all city departments and functions. The Manager's Office provides strategic guidance to the City Council on issues of importance to the city in order to bring together the community's human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	671,869	695,708	717,255	740,578	
Operating Expenses	176,734	170,650	196,791	178,679	
Total	**848,603**	**866,358**	**914,046**	**919,257**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	848,603	866,358	914,046	919,257	
Total	**848,603**	**866,358**	**914,046**	**919,257**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	4	4	4	5	

Performance Goals and Objectives

Goals:

•Improve quality of life in the community
•Improve safety of the community
•Improve prosperity of community
•Improve quality of city services

Objectives:

•75% of citizens have a positive view of High Point as a place to raise children
•To obtain a 70% positive citizen perception of High Point
•Five percent increase as a place for culture and recreation
•Improve overall perception of safety by 5%
•80% of citizens have a positive view of High Point as a place to live
•Increase positive perceptions of High Point as a place to work by 10%
•75% of citizens have a positive view of city services

CITY MANAGEMENT

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Efficiency/Effectiveness:			
Rating on perception as place to raise children	74%	NA	71%
Rating of overall perception of the quality of life	68%	NA	66%
Rating as place for culture and recreation	42%	NA	52%
Rating of overall feeling of safety	66%	NA	67%
Overall perception as a place to live	77%	NA	70%
Overall perception as a place to work	49%	NA	51%
Overall quality of City services	68%	NA	72%

BUDGET & EVALUATION

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Budget & Evaluation	**101112**	268,597	289,332	325,121	302,847	
Full-time Positions		3	3	3	3	

Mission Statement: The mission of the Budget and Evaluation unit is to enhance City Management and City Council decision-making by preparing the City of High Point Operating and Capital Improvement budgets within the general statutes of the state of North Carolina. The Budget staff actively serves departments and citizens by recommending appropriate measures to ensure the most cost-effective use of public resources.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	248,911	266,842	290,854	278,837	
Operating Expenses	19,686	22,490	34,267	24,010	
Capital Operating	-	-	-	-	
Total	**268,597**	**289,332**	**325,121**	**302,847**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	268,597	289,332	325,121	302,847	
Total	**268,597**	**289,332**	**325,121**	**302,847**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	3	3	3	3	

Performance Goals and Objectives

Goals:

•Prepare the annual budget meeting all statutory deadlines

•Accuracy in meeting budget calendar deadlines

•Process budget transfers within three working days

•Process budget amendments within three working days

•Analyze economic trends and other influences

•Provide productivity evaluations and recommendations, and assist departments in attaining performance objectives

BUDGET & EVALUATION

Objectives:

•Ensure 95% of budget deadlines are achieved
•Collect performance measurement data semi-annually
•Process budget transfers within three working days
•Process budget amendments within three working days after awarded by City Council
•Analyze economic trends and other influences

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of City Council amendments processed	44	5	30
Number of budget adjustments processed	206	90	200
Efficiency/Effectiveness:			
Percent variance from property tax forecast to actual	1.3%	NA	1.0%
Budget calendar dates met in period	97%	100%	98%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The Budget and Evaluation Office received the GFOA Budget Award for the fiscal year 2012-2013 budget.

CITY ATTORNEY

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
City Attorney	**101121**	514,891	525,372	527,524	586,925	
Full-time Positions		4	4	4	4	
Part-time Positions		1	1	1	1	

Mission Statement: The City Attorney's primary purpose is to advise the City Council and administration on legal aspects of the City's activities, administer the legal programs of the City and advocate the City's legal interests before the courts.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	349,311	369,823	367,510	431,537	
Operating Expenses	165,580	155,549	160,014	155,388	
Total	**514,891**	**525,372**	**527,524**	**586,925**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	514,891	525,372	527,524	586,925	
Total	**514,891**	**525,372**	**527,524**	**586,925**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	4	4	4	4	
Part-time Positions	1	1	1	1	

Performance Goals and Objectives

Goals:

Legal advice

Objectives:

•To provide timely and knowledgeable legal advice to the City Council, officials and employees on matters of public service

•Work closely and effectively with the City Manager and Executive Team in effectively minimizing risks and litigation exposures, and defending against claims

•Stay current, informed and educated regarding changes in the law that concern the City by participating in continuing legal education courses

CITY ATTORNEY

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Efficiency:			
Consult with City Manager and Executive Team	100%	100%	100%
Education	100%	100%	100%
Provide legal advice	100%	100%	100%

HUMAN RELATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Human Relations	**101141**	202,731	214,099	212,013	215,938	
Full-time Positions		3	2	2	2	

To be the leading advocate and facilitator for action that eradicates racism, classism, and prejudicial bigotry by teaching, championing, safeguarding, and upholding the human and civil rights of all people.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	176,812	180,701	179,435	182,560	
Operating Expenses	25,919	33,398	32,578	33,378	
Capital Outlay-Operating	-	-	-	-	
Total	**202,731**	**214,099**	**212,013**	**215,938**	
Revenues:					
Departmental Revenue	4,323	-	-	-	
General Revenue Allocation	198,408	214,099	212,013	215,938	
Total	**202,731**	**214,099**	**212,013**	**215,938**	
Self-sustaining Percent:	2%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	3	2	2	2	

Performance Goals and Objectives

Goals:

•Address issues which may impede basic human/civil rights by providing services and programming which allow citizens to be educated, to exercise, and to resolve human/civil rights issues

•Support the work of the HP Human Relations Commission by providing staff support to the Commission which reviews human/civil rights issues, provides recommendations to City Council, and implements programming as needed

Objectives:

•Provide core services to support human/civil rights:

*Advance fair housing and equal employment practices
*Provide mediation services to resolve fair housing and landlord/tenant disputes
*Develop and/or implement civic engagement programming and diversity training
*Support diversity and multiculturalism training for City departments as requested by HR
*Partner with community groups, NGOs, and government entities on human/civil rights issues
*Supply the framework and support for City-wide Title VI compliance

HUMAN RELATIONS

•Provide staff support for Commission initiatives:
*Conduct outreach
*Review appealed fair housing decisions
*Listen to citizen's concerns
*Promote goodwill among all people in greater High Point

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Efficiency/Effectiveness:			
Review 90% of fair housing appeals	90%	NA	91%
Maintain 90% of current programming offered	90%	NA	91%
Increase outreach by 25%	25%	NA	26%

HUMAN RESOURCES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101211**	957,886	1,066,304	1,017,033	1,077,287	
Full-time Positions		8	8	8	8	

Mission Statement: The Human Resources Department will be totally dedicated to our mission of making High Point the single most livable and prosperous community in America by unselfishly serving the public and our employees. We will deliver excellent services that have a significant impact on making people's lives happier and more secure. We are committed to the fair, honest, and professional treatment of all individuals and organizations with which we work. We will foster an organizational environment which promotes creativity and possibility thinking. We intend for our work to be satisfying, productive, and challenging. We support an atmosphere that encourages intelligent risk-taking without fear of failure. We believe that our employees develop a commitment to excellence when they are directly involved in the management of their areas of responsibility. This team effort maximizes quality results, minimizes costs, and allows our employees the opportunity to have authorship and integrity in their accomplishments. We will hire above average people who are willing to work for excellent results. In exchange, we are committed to the development of our good people by identifying, cultivating, training, rewarding, retaining and promoting those individuals who are committed to moving our organization forward.

Safety & Health	**101212**	432,102	464,314	450,368	463,457	
Full-time Positions		4	4	4	5	
Part-time Positions		1	1	1	1	

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,122,503	1,092,630	1,055,624	1,109,932	
Operating Expenses	267,486	422,988	396,777	430,812	
Capital Outlay	-	15,000	15,000	-	
Total	**1,389,989**	**1,530,618**	**1,467,401**	**1,540,744**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	1,389,989	1,530,618	1,467,401	1,540,744	
Total	**1,389,989**	**1,530,618**	**1,467,401**	**1,540,744**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	12	12	12	13	
Part-time Positions	1	1	1	1	

HUMAN RESOURCES

Performance Goals and Objectives

Goals:

•To help supervisors and employees be more effective in performing their jobs

•To develop and implement policies and procedures to ensure compliance with federal, state and local laws as well as the City's Personnel Resolution

•To recruit and select qualified applicants in order to maintain adequate staffing levels for City departments

•To promote a healthier workforce

•To promote a safe work environment and to ensure compliance with the OSHA

•To provide a safe work environment for City employees and to protect the public by striving to achieve an alcohol and drug-free workplace

Objectives:

•To offer professional training and career development

•To investigate employee grievances or complaints

•Advertise, recruit and fill vacant positions

•To provide and promote involvement in an employee wellness program

•To identify and abate workplace hazards

•To administer drug and alcohol testing program in compliance with the Drug-Free Workplace Act, the Federal Transit Authority of the US DOT rules and City of High Point Substance Abuse Policy

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of LMS on-line education plans developed	11	12	11
Number of on-line supervisor courses offered through LMS	34	40	34
Number of employment applications received	2,685	1,739	2,685
Number of City facility safety inspections performed	216	72	216
Number of roadway worksite inspections performed	188	58	188
Number of random safety-sensitive alcohol screenings	35	17	35
Number of random safety-sensitive drug screenings	271	143	271
Efficiency/Effectiveness:			
Percentage of supervisors completing on-line education	87%	66%	87%
Percentage of DOL complaints investigated without recommended changes	100%	100%	100%
Percentage of employee grievances successfully resolved	93%	100%	93%
Percentage of posted positions filled within 60 days of vacancy	54%	30%	54%
Percentage of employees participating in one or more wellness programs	52.5%	48.0%	52.5%

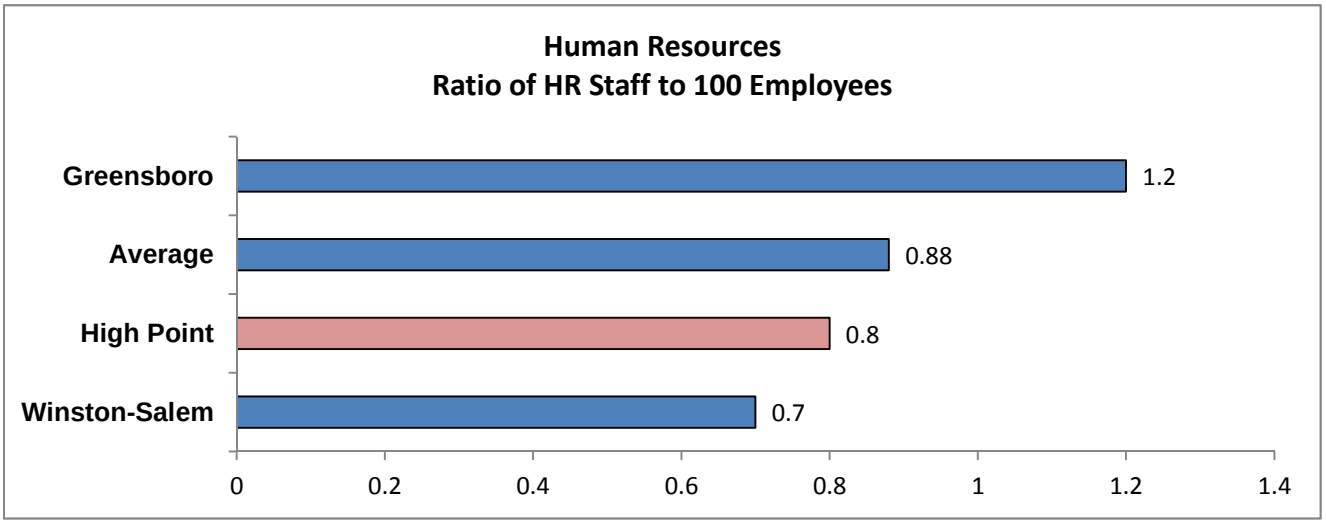
HUMAN RESOURCES

Benchmark Comparisons for Fiscal Year 2011-2012

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Human Resources are indicated. For comparison, group averages and two cities geographically similar have been shown.

Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.



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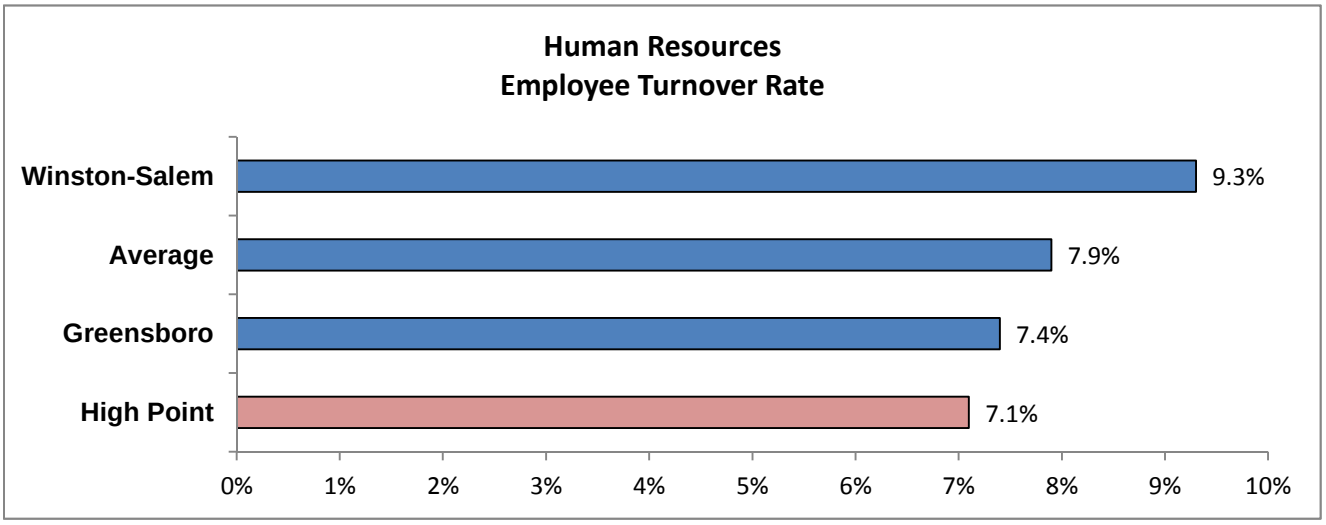


HUMAN RESOURCES

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The Holiday Bonus was given in fiscal year 2012-2013, resulting in the processing of 1,244 bonus payments at a cost of approximately $203,033.

•On November 21, 2012, City Council approved a group health and dental insurance contract renewal with CIGNA for the period of April 1, 2013 to March 31, 2014. The data projected for fiscal year 2013-2014 reflects the increase in premiums in this new contract.

FINANCIAL SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101221**	758,437	831,175	699,765	830,128	
Full-time Positions		3	3	3	3	

Mission Statement: The mission of the Financial Services Administration division is to provide a centralized resource for the City's financial affairs, including establishing and maintaining the City's fiscal policies and procedures; coordinating and managing the City's capital projects and debt management programs; providing an internal audit function to safeguard assets and assist with operational efficiencies and compliance with City policies, federal and state laws, and administrative regulations; and coordinating the efficiency and effectiveness of other divisions within the Financial Services Department.

Accounting	**101222**	539,312	508,736	504,736	514,853	
Full-time Positions		7	7	7	7	

To provide accurate and timely accounting for all financial transactions while following the standards established by applicable regulatory boards as well as the Local Government Budget and Fiscal Control Act. The Accounting Division's scope of services includes general accounting, accounts receivable, capital asset accounting, and payroll and grants management.

Treasury Services	**101223**	242,677	251,514	252,285	257,706	
Full-time Positions		3	3	3	3	

To provide outstanding customer service to the City's departments and external vendors, and to ensure timely and accurate payment of the City's financial obligations through our Accounts Payable team. Our Treasury mission is to maximize investment opportunities, to increase investment income and help reduce the need for tax and rate increases to our customers. The Treasury Services Division also includes the budgeting, reporting cost and premium payments for the City's liability insurance.

Purchasing	**101224**	160,130	219,285	200,208	232,474	
Full-time Positions		3	3	3	3	

To provide the City's departments and divisions with professional services and support necessary for the procurement of quality goods and services needed for their successful operation. To encourage an atmosphere of fairness, honesty and integrity in dealing with CHP staff, suppliers and citizens.

FINANCIAL SERVICES

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,104,959	1,173,127	1,086,459	1,193,345	
Operating Expenses	595,596	637,583	570,535	641,816	
Capital Outlay	-	-	-	-	
Total	**1,700,555**	**1,810,710**	**1,656,994**	**1,835,161**	
Revenues:					
Departmental Revenue	65,989	-	60,183	65,000	
General Revenue Allocation	1,634,566	1,810,710	1,596,811	1,770,161	
Total	**1,700,555**	**1,810,710**	**1,656,994**	**1,835,161**	
Self-sustaining Percent:	4%	0%	4%	4%	
Staffing Summary:					
Full-time Positions	16	16	16	16	

Performance Goals and Objectives

Goals:

•Provide accurate and timely financial accounting
•Process payroll and manage related financial reporting
•Prepare the Comprehensive Annual Financial Report (CAFR)
•Ensure timely payment of vendor invoices

Objectives:

•Month close on tenth business day (quarter end on 20th day)
•Complete accurate and timely payroll and reporting
•Prepare CAFR in accordance with GFOA guidelines
•Ensure vendor statements contain no invoices over 30 days

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Average number of payments processed by payroll bi-weekly	1,500	1,591	1,550
Number of invoices processed within statement period	24,300	13,900	24,300
Purchase contracts completed on time	76	45	75
Effectiveness:			
Number of accounting periods closed by tenth	12	6	12
Receive the GFOA award for excellence in financial reporting	Yes	Goal-Yes	Goal-Yes

FINANCIAL SERVICES

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The City of High Point received the Governmental Finance Officers' Association Award for Excellence in Financial Reporting for fiscal year 2010-2011. This marked the 25th time the City has received the award since 1980, and the 17th consecutive year in a row. The City has applied for the Award for the 2011-2012 fiscal year and is currently awaiting determination/notification of award.

ENGINEERING SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Engineering Services	**101231**	1,440,144	1,555,715	1,510,135	1,557,293	
Full-time Positions		19	19	19	19	

Mission Statement: The Engineering Services' mission is to assist in making High Point the most livable and prosperous community by providing professional engineering services to other City departments with direct contact and service missions to the public. When directly involved with individual citizens, we advise, solve problems, answer complaints and regulate development for quality assurance. We are dedicated to innovation, teamwork, and professional engineering, while providing quality construction through inspection and contract administration.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,242,104	1,369,002	1,298,984	1,378,527	
Operating Expenses	198,040	186,713	211,151	178,766	
Capital Outlay	-	-	-	-	
Total	**1,440,144**	**1,555,715**	**1,510,135**	**1,557,293**	
Revenues:					
Grading Permits	15,295	10,000	10,000	10,000	
Sub-Division & Driveway Inspect.	56,955	52,000	52,000	52,000	
General Revenue Allocation	1,367,894	1,493,715	1,448,135	1,495,293	
Total	**1,440,144**	**1,555,715**	**1,510,135**	**1,557,293**	
Self-sustaining Percent:	5%	4%	4%	4%	
Staffing Summary:					
Full-time Positions	19	19	19	19	

Performance Goals and Objectives

•Utilize the GIS system to improve customer service time
•Increase Request to Project Completion time ratio
•Complete standard specifications and standard drawing revisions and make them Internet accessible
•Provide quality construction inspection for public and private projects
•Provide erosion control review and inspection to comply with the North Carolina Erosion and Sedimentation Control Law

INFO. TECHNOLOGY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Communications & Info. Serv.	**101241**	3,802,466	4,105,476	4,142,659	4,433,930	
Full-time Positions		23	23	23	24	

Mission Statement: The Communication and Information Services Division will provide relevant and timely solutions to business issues to enable our customers to support the City's vision in a secure and reliable customer service driven environment.

Communications Center	**101242**	2,140,879	2,201,788	2,184,904	2,171,293	
Full-time Positions		27	27	27	27	

The mission of the Communications Services Division is to provide the citizens of High Point with a central point of contact to request public safety services and to dispatch those services in a timely and cost effective manner.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	4,064,640	4,138,166	4,228,052	4,253,397	
Operating Expenses	1,770,387	2,124,698	2,040,111	2,261,826	
Capital Outlay	108,318	44,400	59,400	90,000	
Debt Service	-	-	-	-	
Total	**5,943,345**	**6,307,264**	**6,327,563**	**6,605,223**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	5,943,345	6,307,264	6,327,563	6,605,223	
Total	**5,943,345**	**6,307,264**	**6,327,563**	**6,605,223**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	50	50	50	51	

Performance Goals and Objectives

Goals:

•Provide timely and relevant IT solutions to business needs
•Effectively dispatch to public safety events

Objectives:

•Ensure the network is functional 98% of the time
•Respond to priority work orders within eight hours
•Dispatch services in a timely manner
•Schedule 911 Center personnel for peak service times

INFO. TECHNOLOGY SERVICES

Key Performance Measures

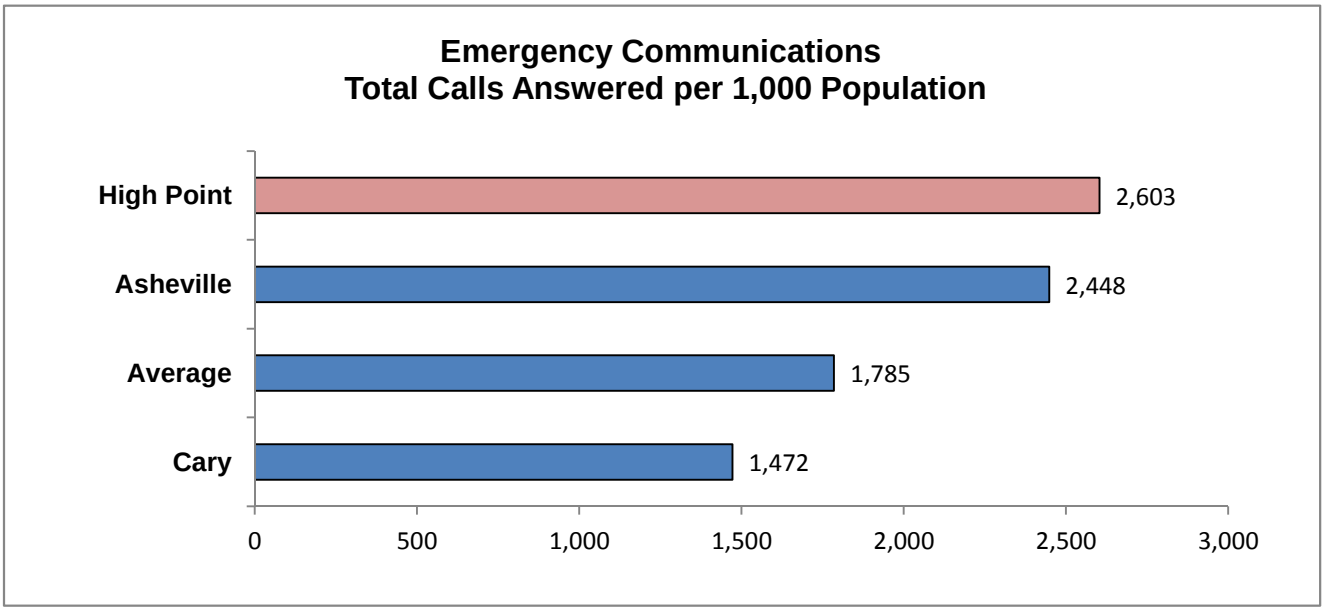
	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of network devices maintained	180	171	180
Number of Unix servers	14	14	14
Number of service orders worked	2,839	1,300	2,839
Average call dispatch time all calls, services priorities	8:48	7:31	8:48
Effectiveness/Efficiency:			
Percentage network available	99%	99%	99%
Average time from request to restoration	<2 hours	<2 hours	<2 hours
Average time to priority orders	<8 hours	<8 hours	<8 hours
Percentage of optimal staffing level achieved	100%	100%	100%

Benchmark Comparisons for Fiscal Year 2011-2012

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Emergency Communication Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

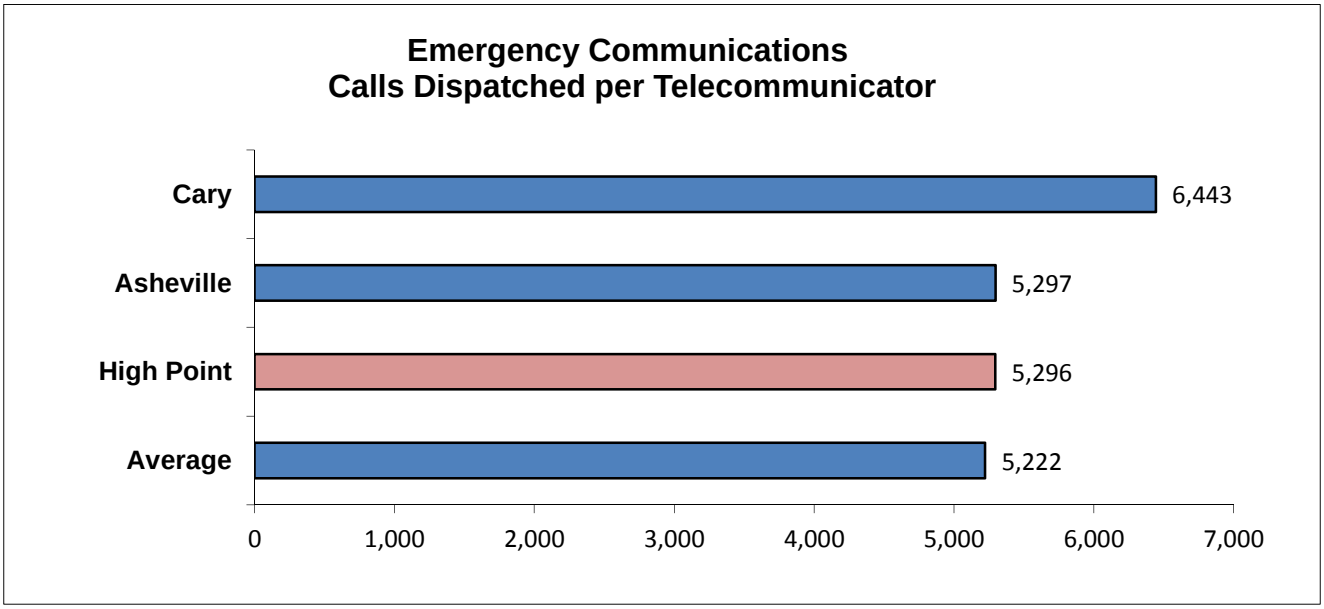
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



INFO. TECHNOLOGY SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Received seventh place in the Digital Cities award for our size city. This is a major national award and our third consecutive year in the top ten.

SYSTEMS PROJECT ADMINISTRATION

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
ERP Project Mgmt.	**101245**	251,244	283,633	380,382	355,278	
Full-time Positions		2	2	2	2	

Mission Statement: The mission of the System Project Administration department is to facilitate and manage technology projects related to the implementation and rollout of applications that impact departments and operations city-wide. We are dedicated to professional project management, teamwork, technology innovation, quality training and support to internal city departments to support the mission and vision of the City and our citizens.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	221,206	225,637	233,832	229,282	
Operating Expenses	30,038	57,996	126,550	70,996	
Capital Outlay	-	-	20,000	55,000	
Total	**251,244**	**283,633**	**380,382**	**355,278**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	251,244	283,633	380,382	355,278	
Total	**251,244**	**283,633**	**380,382**	**355,278**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	2	2	2	2	

Performance Goals and Objectives

Goals:

•Identify City issues, research business processes and technologies
•Provide professional support services and training
•Improve vendor relationships

Objectives:

•Negotiate the best possible price for the systems we purchase
•Ensure that all project-related items are completed on time and on budget
•Maintain 99% uptime for all supported systems
•Conduct training classes and labs on supported software.

SYSTEMS PROJECT ADMINISTRATION

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Effectiveness:			
Achieve 25% cost saving on quoted vs. contract pricing	72%	67%	63%
Meeting project delivery timelines 100% of the time	100%	106%	73%
Efficiency:			
Achieve 99% or better uptime for systems supported	97.8%	99.8%	97.8%
Increase training on supported programs by 100%	100%	60%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Successfully negotiated the contract for Laserfiche Imaging resulting in saving 40% which repesents a savings of $300,000.

POLICE

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Chief's Office	**101311**	865,907	896,987	679,124	761,432	
Full-time Positions		6	5	5	5	

Mission Statement: Our mission is to work with our citizens to provide for their safety, the safeguarding of their property, and to protect their ability to enjoy their rights by providing the ultimate in professional policing.

Major Crimes	**101312**	3,968,779	4,169,549	4,312,073	4,714,776	
Full-time Positions		52	53	53	57	

The Major Crimes division maintains and manages the department records, equipment, supplies, payroll and purchasing; oversees the department's recruitment, selection, and the collection and storage of evidence.

Field Operations-South	**101313**	8,461,526	8,696,036	8,725,518	9,033,764	
Full-time Positions		98	97	97	104	
Part-time Positions		1	0	0	0	
Field Operations-North	**101314**	8,809,804	9,220,805	9,377,098	8,824,942	
Full-time Positions		108	110	110	101	
Part-time Positions		14	14	14	14	

Field Operations North and South work to prevent, respond to and investigate crime and quality of life issues. Operations staff actively serve citizens and visitors by enhancing a safe environment for life, work and enjoyment. Each division is commanded by a major with emphasis placed on greater accountability, efficiency in crime fighting and strategic scheduling of officers.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	18,539,390	19,298,822	19,455,216	19,689,062	
Operating Expenses	3,566,624	3,684,555	3,638,597	3,645,852	
Capital Outlay	-	-	-	-	
Total	**22,106,014**	**22,983,377**	**23,093,813**	**23,334,914**	
Revenues:					
Housing Authority-Enforcement	208,671	209,000	209,000	209,000	
Miscellaneous Revenues	44,125	27,000	30,900	23,000	
General Revenue Allocation	21,853,218	22,747,377	22,853,913	23,102,914	
Total	**22,106,014**	**22,983,377**	**23,093,813**	**23,334,914**	
Self-Sustaining Percent:	1%	1%	1%	1%	
Staffing Summary:					
Full-time Positions	264	265	265	267	
Part-time Positions	15	14	14	14	

POLICE

Performance Goals and Objectives

Goals:

•Implement community policing strategies
•Reduce Part 1 Violent Crimes
•To investigate and clear cases of reported crime
•Reduce violent crime in Drug Market Neighborhoods
•Reduce traffic collisions at high accident intersections
•Recruit, retain and train qualified applicants

Objectives:

•Increase proactive services through community strategies
•Identify and deliver deterrent message to repeat offenders
•Clear Part 1 offenses higher than state average
•Reduce density of Part 1 offenses in Drug Market Intervention (DMI) neighborhoods
•Reduce traffic collisions Main/Fairfield, Main/English, Wendover/Eastchester/Skeet Club
•Provide each officer with in-service training
•Recruit qualified candidates for employment

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload/Effectiveness:			
Number of community meetings attended	147	60	62
Number of face-to-face notifications	42	3	3
Number of collisions Wendover/Eastchester/Skeet Club	52	30	26
Number of collisions Main/Fairfield	74	39	35
Number of training hours	32,110	17,024	14,248
Effectiveness:			
Daniel Brooks density of violent crimes per acre	0.10	0.10	0.06
Officers Hired/Retained	13	6	17

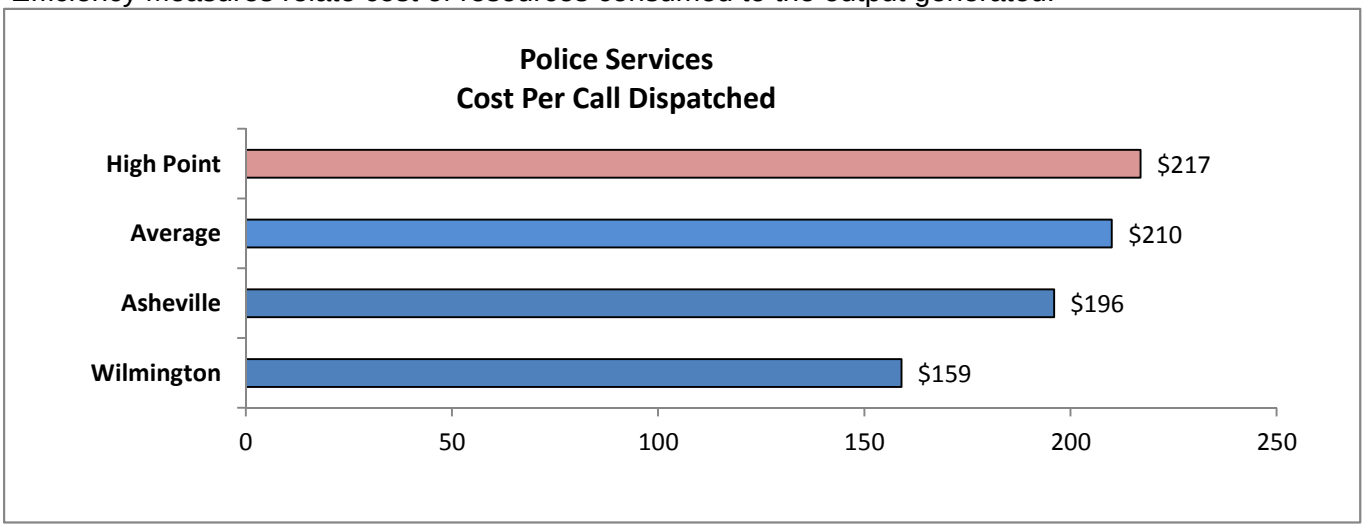
Benchmark Comparisons for Fiscal Year 2011-2012

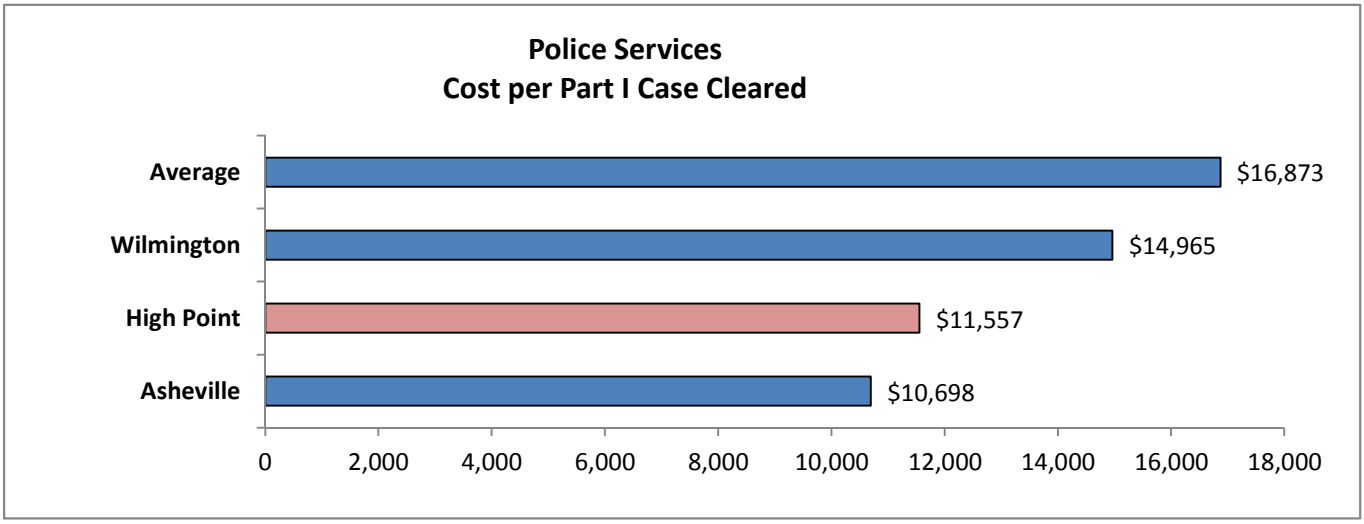
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Police Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

POLICE

Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.





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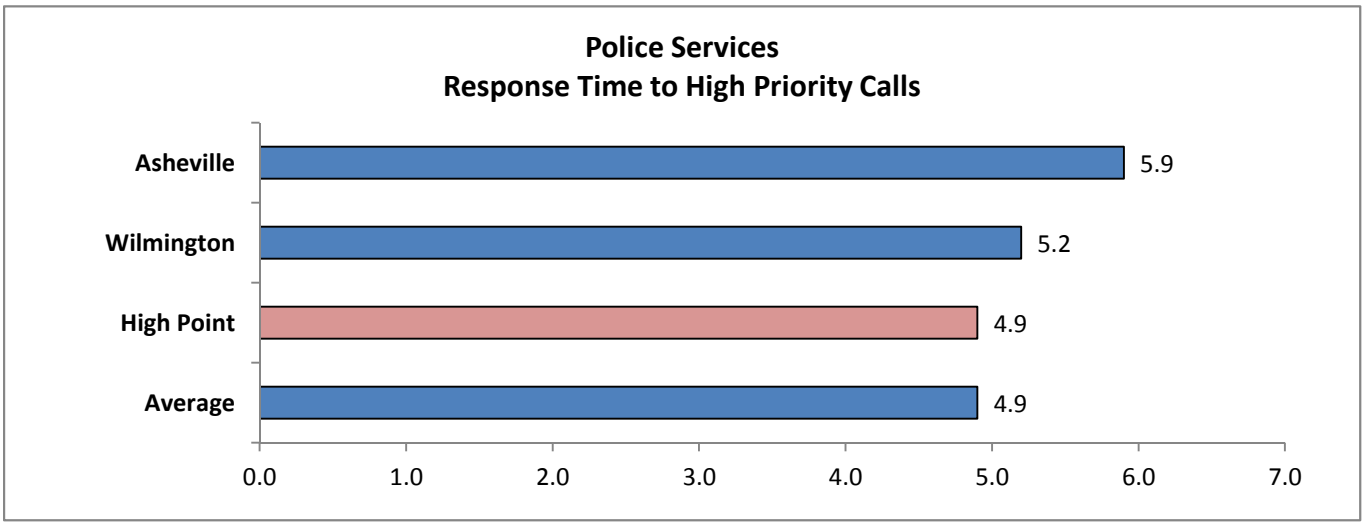


POLICE

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Crime Reduction Percentage Change 2011 to 2012:

Part I Crimes (Murder, Rape Robbery, Aggravated Assault, Burglary, Larceny, Motor Vehicle Theft and Arson) decreased 12.79% from the previous year. That also marks the fifth year in a row Part I Crimes decreased, We have not seen more than a three year in a row decrease in modern record keeping. These reductions are very significant.

Part II Crimes (Simple Assault, Sex Offenses, Disorderly Conduct, Vandalism, Gambling, Drug Violations, DWI, Fraud/Forgery, Embezzlement, etc.) decreased 4.44% from last year as well.

•2012 was the first year the Offender Focused Domestic Violence Initiative was fully implemented. This initiative is the first one of its kind in the country. We contacted 673 offenders at various levels giving them a warning and putting them on notice they were on a watch list. Only forty reoffended after receiving notice. That is a 6% recidivism rate. Nationally domestic violence offenders average 30% recidivism or more.

•High Point was a top twenty finalist for the Bloomberg Mayors Challenge, selected from more than 300 applications nationwide.

•Gretta Bush, President of High Point Community Against Violence and retired Chief Jim Fealy received the 2012 L. Anthony Sutin Civic Imagination Award given by the Department of Justice, Office of Community Oriented Policing Services (the COPS Office).

•HPPD launched a metal recyclers initiative to better track offenders who steal copper and other valuable recyclables. During the year our metal thefts dropped 47%.

•In 2012 we joined a newly formed DWI taskforce to address drunk driving, seatbelt use and other traffic concerns. High Point Police, Guilford County Sheriff's Office and the Greensboro Police Department each placed two officers on the taskforce. Since Oct 2012 they have made 77 DWI charges and 105 Seatbelt charges.

FIRE

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101351**	2,676,879	3,092,481	3,144,065	3,223,514	
Full-time Positions		23	23	23	25	

Mission Statement: The High Point Fire Department's mission is to serve the citizens of High Point by protecting lives and property throughout the City by emphasizing preparedness, education, prevention and intervention.

Suppression	**101352**	16,348,038	16,351,240	17,496,489	16,450,390	
Full-time Positions		200	200	200	200	

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	15,673,455	15,990,098	16,413,561	16,485,643	
Operating Expenses	2,302,628	2,636,521	2,661,903	2,691,894	
Capital Outlay	658,868	116,500	864,488	-	
Debt Service	389,967	700,602	700,602	496,367	
Total	**19,024,918**	**19,443,721**	**20,640,554**	**19,673,904**	
Revenues:					
Fire Inspections	26,056	18,000	21,000	21,000	
State Fire Fund	173	3,032	173	173	
Miscellaneous Revenues	68,132	-	70,346	70,000	
General Revenue Allocation	18,930,557	19,422,689	20,549,035	19,582,731	
Total	**19,024,918**	**19,443,721**	**20,640,554**	**19,673,904**	
Self-Sustaining Percent:	0.50%	0.11%	0.44%	0.46%	
Staffing Summary:					
Full-time Positions	223	223	223	225	

Performance Goals and Objectives

Goals:

- The administrative function will evaluate the Department's performance annually
- The inspection function will provide thorough fire inspections services
- The suppression function will respond in a timely manner

Objectives:

- The administrative function will submit semi-annual performance measures
- The inspections function will achieve 99% on-time plan review inspection rate
- The inspections function will maintain a 95% inspection rate
- The suppression function will respond with a less than 6:00 minute response rate 90% of the time

FIRE

Key Performance Measures

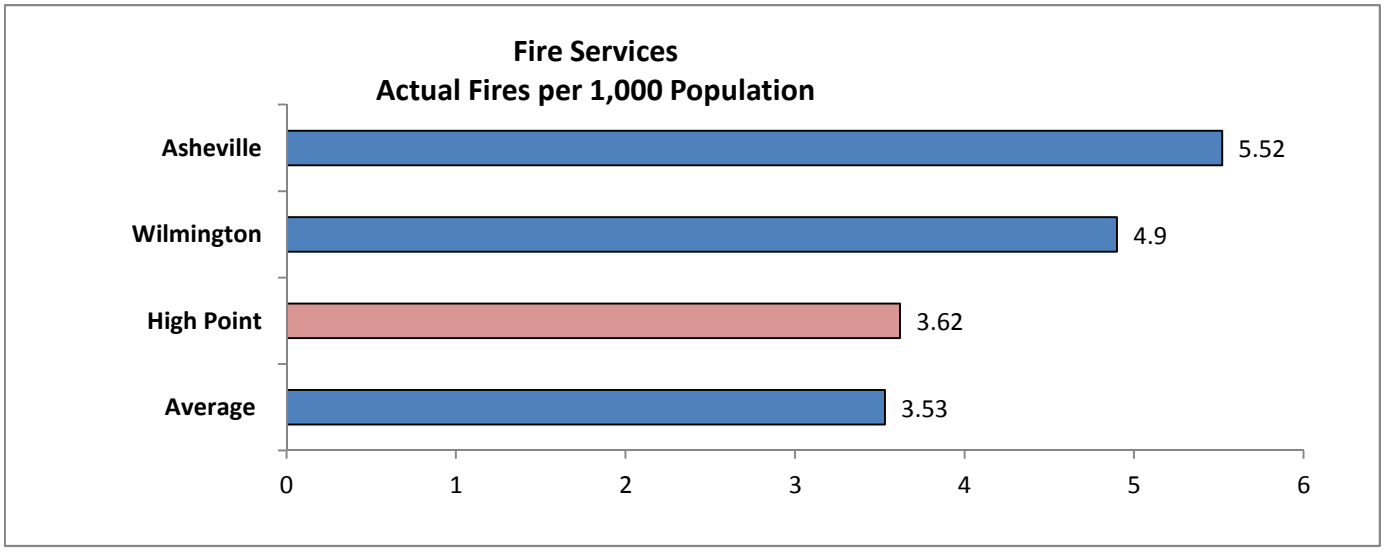
	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of reinspections conducted	1,401	695	1,390
Number of fire code violations found	2,735	1,459	2,928
Number of hydrants found inoperable during inspection	40	20	40
Number of hydrants found inoperable during emergency	9	5	10
Number of actual fires	418	216	432
Efficiency/Effectiveness:			
Dollar amount of fire loss	$4,183,605	$969,430	$1,938,860
Plan review inspection rate	99%	98.4%	98.4%
Percent of responses less than six minutes	91%	83%	83%
Average response time from dispatch	3:51	4:00	4:00

Benchmark Comparisons for Fiscal Year 2011-2012

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fire Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



FIRE

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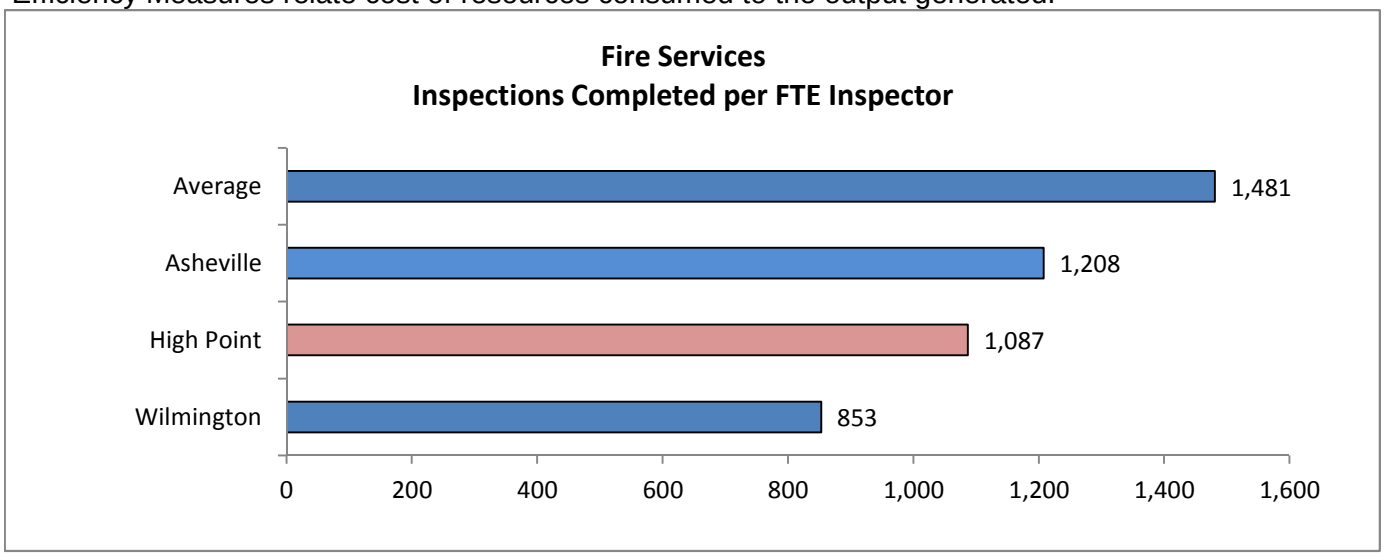

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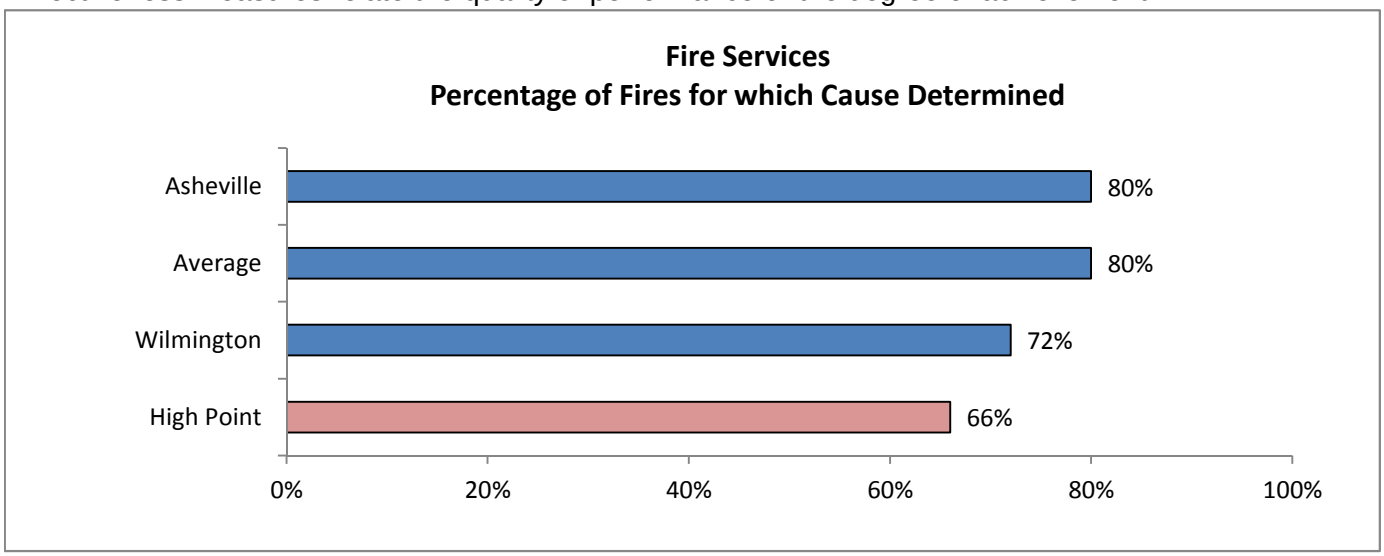
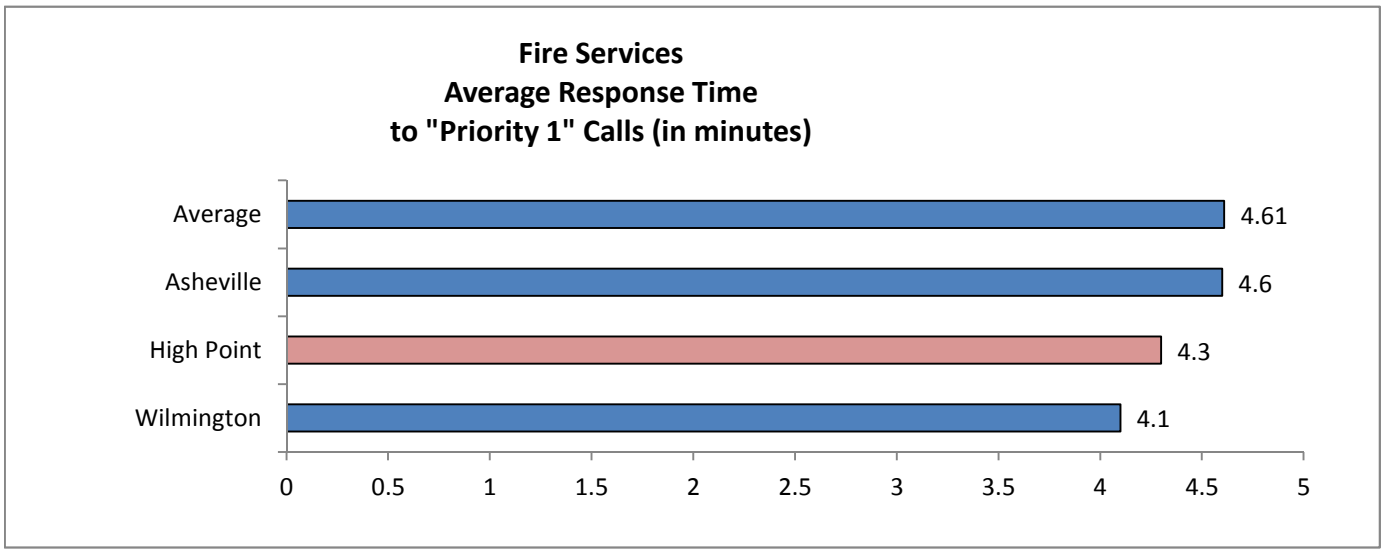




PARKS AND RECREATION

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101411**	741,045	808,557	790,085	1,318,496	
Full-time Positions		8	8	8	14	
Part-time Positions		1	1	1	1	

Mission Statement: The purpose of the Administration Division is to provide the various administrative functions of the department and provide supervision to the divisions that provide recreational programs, neighborhood recreation centers, and landscaping and grounds maintenance.

Programs Division	**101421**	2,932,506	3,245,444	3,104,867	2,939,229	
Full-time Positions		33	33	33	28	
Part-time Positions		44	44	44	44	

The Programs Division consists of the various athletic programs, each of the neighborhood recreation centers, Special Populations, and Senior Citizen Services. Park Rangers are also included in this accounting unit.

Special Facilities	**101431**	3,572,003	3,871,509	3,946,116	3,902,163	
Full-time Positions		37	37	37	36	
Part-time Positions		84	84	84	84	

The Special Facilities Division of the Parks and Recreation Department consists of City Lake Park and Pool, Oak Hollow Marina and Park, Tennis, Golf, and Grillrooms as well as Blair Park Golf and Grillrooms.

Parks Division	**101441**	2,487,094	2,491,534	2,362,280	2,543,797	
Full-time Positions		35	35	35	35	
Part-time Positions		18	18	18	18	

The Parks Division of the Parks and Recreation Department provides services for landscaping and facilities and grounds, which include mowing and landscaping at City facilities, medians and islands. The division does field preparation and maintenance for the various athletic fields in the City.

PARKS AND RECREATION

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	6,563,789	6,979,226	6,682,731	7,101,387	
Operating Expenses	3,093,606	3,339,818	3,380,250	3,484,898	
Capital Outlay	75,252	98,000	140,367	117,400	
Total	**9,732,647**	**10,417,044**	**10,203,348**	**10,703,685**	
Revenues:					
Golf Fees, Rentals	1,163,441	1,293,695	1,293,695	1,343,695	
Campground Revenues	258,377	345,000	345,000	402,000	
Tennis Fees	121,302	128,500	128,500	128,500	
Swimming, Waterslide	164,646	162,200	162,200	162,200	
Self Sustaining Progs, Others	1,218,158	1,273,275	1,232,781	1,262,000	
General Revenue Allocation	6,806,723	7,214,374	7,041,172	7,405,290	
Total	**9,732,647**	**10,417,044**	**10,203,348**	**10,703,685**	
Self-Sustaining Percent:	30%	31%	31%	31%	
Staffing Summary:					
Full-time Positions	113	113	113	113	
Part-time Positions	147	147	147	147	

Performance Goals and Objectives

Goals:

•Provide a wide range of recreational opportunities at a high level of quality
•Collect 75% of operating costs at City Lake Park
•NC Wildlife Resources Commission rod loaner program
•To operate High Point Youth Council
•Maintain or increase attendance for Special Population Programs

Objectives:

•Revenue collected; percentage self-sustaining
•Have ten rod and reels available for use
•To increase golf play at Oak Hollow Golf Course
•Provide a wide variety of educational, social, recreational and service projects to area high school students through the High Point Youth Council
•Respond to calls for service quickly
•To maintain or increase program attendance in all programs including Special Populations, Special Olympics and Miracle League
•To collect revenue and recover expenses for Senior Center
•To recruit volunteers to offset costs of providing athletic programs

PARKS AND RECREATION

Key Performance Measures

	Actual FY 2012	Actual through Dec-12	Projected FY 2013
Workload:			
Number of participants in rod/reel loaner program	36	125	36
Number of participants in junior golf tournament	75	45	75
Number of new Youth Council members	22	9	22
Number of attendees for Special Populations programs	3,680	1,896	3,680
Efficiency:			
Collect 75% of operating expenses--City Lake Park	94%	41.6%	94%
Dollars collected for Senior Center	$47,626	$18,363	$47,626
Response time in minutes (rangers)	23.30	7.31	23.30
Number of athletic volunteer hours	9,808	6,992	9,808

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Washington Terrace park added Play, Learn, Grow after school program.

•Met the NC Division on Aging Certification requirements and was recertified as a Senior Center of Excellence.

•Secured donations for Special Olympics from Knights of Columbus, United Way, Mae Powell Memorial, Louise Canipe Memorial, Arthur Hall Memorial, Pizza Inn Night, Miracle League Bricks, Miracle League Team Sponsors, for Miracle League Trophies, Kona Ice Miracle League, Hibernians Miracle League, Champion Windows Miracle League, Ryan Dirks Miracle League and individuals.

•Teamed up with Piedmont Health Services, Boys and Girls Club and Fairview Family Services to put on what has now become an annual Thanksgiving dinner for the surrounding community.

LIBRARY

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101451**	778,252	879,151	801,836	867,358	
Full-time Positions		8	8	8	8	

Mission Statement: The library mission is to nurture the joy of reading, share the power of knowledge, strengthen the sense of community and enhance community vitality. Library Administration supports this mission by focusing on the library strategic priorities of creating a customer-centered workforce, building cross functional teamwork capacity, maximizing operational effectiveness, using our facility and technology innovatively, and providing convenient and available access.

Technical Services	**101452**	282,531	304,935	294,801	308,126	
Full-time Positions		4	4	4	4	

The Technical Services Division of the library serves library customers and staff by acquiring, cataloging, and processing all library materials and by maintaining the library's electronic database of library materials.

Library Building Maint.	**101453**	606,232	611,123	480,442	493,544	
Full-time Positions		4	4	4	4	

Children's Services	**101454**	439,227	518,918	501,083	527,453	
Full-time Positions		4	5	5	5	
Part-time Positions		5	5	5	5	

The Children's Services Division of the library serves children from birth through age 12, and their caregivers with programming developed to encourage, support, and foster the child's inalienable right to read, learn, and become the person of their choice.

Research Services	**101455**	780,329	853,134	798,703	862,457	
Full-time Positions		9	8	8	8	
Part-time Positions		5	5	5	5	

The Research Services Division of the Library assists library users of all ages to locate requested materials, and to locate specific, general, business-related, and genealogical information using the resources of the City's library, other libraries, and on-line information sources and databases.

Reader's Services	**101457**	630,092	640,575	636,548	640,451	
Full-time Positions		6	6	6	6	
Part-time Positions		3	3	3	3	

The Readers' Services Division of the library develops and markets adult and young adult fiction book collections and non-print materials collections. Readers' Services also provides readers advisory assistance to customers who need to locate these materials and information pertaining to them.

LIBRARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Lending Services	**101459**	551,762	653,631	543,454	666,222	
Full-time Positions		12	12	12	12	
Part-time Positions		4	4	4	4	

The Lending Services Division of the library lends the library's circulating materials and prepares materials for remote checkout. This responsibility includes preparing library cards, maintaining customer accounts, and collecting fines and fees. Lending Services also checks in library materials, maintains the shelves, and operates the library's reserve book service and drive-up window.

Historical Museum	**101465**	615,531	661,335	596,181	681,197	
Full-time Positions		8	8	8	8	
Part-time Positions		8	8	8	9	

The History Museum shares greater High Point's history by exploring the power of memory and providing perspective for current issues and by strengthening the sense of community.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	3,116,534	3,494,556	3,148,549	3,538,157	
Operating Expenses	1,563,123	1,628,246	1,500,199	1,508,651	
Capital Outlay	4,300	-	4,300	-	
Debt Service	-	-	-	-	
Total	**4,683,957**	**5,122,802**	**4,653,048**	**5,046,808**	
Revenues:					
Guilford County Contribution	384,704	385,000	384,700	360,000	
Library Fees & Fines, Copies	59,419	88,400	57,850	58,800	
Miscellaneous Revenues	21,156	-	-	-	
General Revenue Allocation	4,218,678	4,649,402	4,210,498	4,628,008	
Total	**4,683,957**	**5,122,802**	**4,653,048**	**5,046,808**	
Self-sustaining Percent	10%	9%	10%	8%	
Staffing Summary:					
Full-time Position	55	55	55	55	
Part-time Position	25	25	25	26	

Performance Goals and Objectives

Goals:

•To provide and maintain access to computers and computer peripherals for High Point residents and library staff in accordance with state guidelines

•To maintain a current and relevant collection of library materials in quantities to meet current and emerging needs of library customers

•To provide quality programs for children which will promote cognitive development, reading readiness and nurture the joy of life-long reading and learning

•Provide information, materials, training to public

•Increase museum-historical park visits and program attendance

LIBRARY

Objectives:

•To provide one IT staff per 50 computers and peripherals

•To meet state guidelines by providing and maintaining access to a minimum of one computer for every 2500 High Point residents

•To increase spending on materials to 12% of budget.

•To update 15% of the collection annually

•To present cognitive development programs for infants; programs in childcare homes and centers; reading enjoyment programs for elementary ages; and reading readiness programs for preschoolers

•To answer research inquiries

•Increase visits to museum-historical park 25% annually

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of public computers and peripherals maintained	91	80	91
Number of library holdings added to collection	26,503	15,046	26,503
Number of all Children's Services programs provided	1,578	1,041	1,578
Effectiveness:			
Number of cataloged materials provided per capita	3.09	2.85	2.79
Number of public computers provided per 2500 residents	2.15	2.7	2.15
Materials expenditures as % of total budget	7.0%	2.4%	7.0%
Number of first-time adult visitors to the museum-historical park	2,278	900	2,278
Efficiency:			
Per capita attendance at all Children's Programs	3.09	0.84	3.09
Total attendance at all Children's programs	22,186	14,076	22,186
Number of all Children's Services programs provided per FTE Children's Services staff	220	130	220
Number of reference questions answered per FTE reference	4,645	2,036	4,645

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The library's Readers Services Division co-sponsored a National Conference for Writers called Writers' Police Academy in conjunction with Guilford Technical Community College Department of Criminal Justice and area law enforcement agencies. Over 150 people from throughout the United States as well as local people attended the 3-day event, which featured *New York Times* bestselling author Lee Child as the keynote speaker.

•Research Services staff assisted over 500 individuals with employment or job-assistance questions and 163 students participated in library-sponsored career development classes. In addition, 197 attended business- or non-profit-related classes at the library in partnership with GTCC and the Guilford Non-Profit Consortium.

•Over 8,300 children participated in the 588 programs offered by the Children's Division in the 2012 Summer Reading Program.

•Circulation of the library's digital collection increased almost 40%.

THEATRE

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101471**	235,109	245,354	248,829	247,167	
Full-time Positions		2	2	2	2	

Mission Statement: The mission of the High Point Theatre is to excel in quality programming, customer service and facility utilization. The High Point Theatre's contribution to the cultural and artistic climate can help High Point in becoming the most livable city in North Carolina.

Box Office	**101472**	290,508	359,301	284,951	312,690	
Full-time Positions		1	1	1	1	
Part-time Positions		0	0	0	2	
Technical Services	**101473**	405,501	369,553	386,743	377,042	
Full-time Positions		3	3	3	3	
Part-time Positions		1	1	1	1	
Building Maintenance	**101474**	238,179	227,579	328,605	272,423	
Full-time Positions		0	0	0	0	

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	436,428	442,239	439,401	463,697	
Operating Expenses	695,516	759,548	679,727	745,625	
Capital Outlay	37,353	-	130,000	-	
Total	**1,169,297**	**1,201,787**	**1,249,128**	**1,209,322**	
Revenues:					
Box Office & Theatre Rentals	457,027	463,500	389,500	474,000	
Concessions, Beer & Wine Sales	13,112	8,500	15,000	15,000	
Miscellaneous Revenue	27,680	9,000	16,200	9,000	
General Revenue Allocation	671,478	720,787	828,428	711,322	
Total	**1,169,297**	**1,201,787**	**1,249,128**	**1,209,322**	
Self-Sustaining Percent:	40%	39%	32%	40%	
Staffing Summary:					
Full-time Positions	6	6	6	6	
Part-time Positions	1	1	1	3	

THEATRE

Performance Goals and Objectives

Goals:

•Increase usage by developing new clients
•Create support of facility renovation
•Hold public meetings and discussions
•Improve communications with constituents
•Develop Friends of Theatre fundraising capability
•Increase external Box Office clients

Objectives:

•Develop new clients
•Meet regularly with Theatre Advisory Commission
•Advisory board ask council for renovation time frame
•Increase Friends fundraising activities
•Increase external Box Office clients

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of inquiries received from various sources	15	13	15
Number of fundraising activities/events	4	3	4
Increase external box office clients	300	200	300

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Our concession area showed marked growth in sales from $0.23 per person to $0.92 per person sales, a direct correlation to moving the concession area.

•Overall appearance of the venue due to the increase in lighting and painting has made it more appealing for gallery artists, and public/private patrons alike.

•Venue and Terminal usage reports show an increase of nearly 15% through mid-third quarter 2012-2013.

•Our PassPort to Entertainment Brochure won first place at the ADDY awards.

•Fundraising and gifts to the Friends of the Theatre generated nearly $20,000.

ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Economic Development	**101511**	445,559	468,668	460,052	483,326	
Full-time Positions		4	4	4	4	

Mission Statement: The High Point Economic Development Corporation is a public-private organization whose mission is to: work to retain existing business and industry in the City of High Point; assist local companies in expanding; attract new business to locate in High Point; and encourage the creation of head-of-household jobs for Piedmont Triad residents.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	408,104	425,116	416,435	429,709	
Operating Expenses	37,455	43,552	43,617	53,617	
Total	**445,559**	**468,668**	**460,052**	**483,326**	
Revenues:					
Guilford County Contribution	-	-	-	-	
General Revenue Allocation	445,559	468,668	460,052	483,326	
Total	**445,559**	**468,668**	**460,052**	**483,326**	
Self-sustaining Percent:	0%	0%	0%	0%	
Staffing Summary:					
Full-time Positions	4	4	4	4	

Performance Goals and Objectives

Goals:

•To serve as a superior municipal "ombudsman" office
•To work to increase High Point's tax base and create jobs
•To market the City of High Point to site selection consultants and companies considering locating to High Point

Objectives:

•To encourage local companies to call our office for help
•To recruit new companies considering expanding
•To work with local companies considering expanding
•To maintain an up-to-date and informative website
•To produce top-notch annual report and marketing pieces

ECONOMIC DEVELOPMENT

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of meetings with local company officials	107	42	100
Number of trade shows, meetings site selection consultants	6	2	9
Number of meetings with clients on site visits/tours	83	10	25
Effectiveness:			
Percentage met all deadlines for requests for information	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•3,402 jobs were announced/created in Calendar Year 2012
--The High Point EDC reported that 3,402 jobs were created or announced in High Point in 2012.
--In 2012 according to the Piedmont Triad Partnership, High Point had three of the top five largest job announcements in the Piedmont Triad region–60%–although the city covers only 0.92% of the geographic territory and 6.36% of the population of the 12-county region.
--According to PTP's data, High Point had nine out of the 47 job total announcements (19 percent).

•6th year in a row: Top 10 national ranking for Greensboro/High Point MSA
--In March 2013--for Calendar Year 2012--*Site Selection Magazine* announced that for the sixth year in a row, the Greensboro/High Point Metropolitan Statistical Area earned a Top 10 national ranking for attracting new industry, among similar-sized communities.
--The MSA–composed of Guilford, Randolph, and Rockingham counties–ranked #6 in the nation, based on the number of corporate real estate projects of $1 million or greater in 2012. For two of those five years, the region impressively ranked #1.
--High Point had 35% of the MSA's projects.

•High Point's MSA earns southern economic development recognition
The Greensboro-High Point Metropolitan Statistical Area has been named "Mid-Market of the Year" for 2012 by *Southern Business and Development* magazine. The publication's designations are based on announced projects that exceeded 200 jobs or $30 million in capital investment.

•5th year in a row: High Point earns competitive business award of excellence
--ElectriCities, for the fifth year in a row, presented the City of High Point with its Public Power Award of Excellence.
--High Point won in the "competitive business environment" category due to the City's economic development successes and attributes. The award recognizes the City of High Point and its High Point Economic Development Corp. for demonstrating "initiative in economic development efforts, including recruitment leading to job creation and increased electric load."
--High Point is a proud member of ElectriCities, North Carolina's $1.2 billion public power service corporation serving 500,000 retail customers in 51 communities.

PLANNING AND DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Planning	**101521**	999,790	1,114,092	1,009,059	1,020,635	
Full-time Positions		13	13	13	12	

Mission Statement: Shaping a more livable High Point by facilitating and promoting a shared, comprehensive plan for the development of the community that advances a quality environment, both natural and built; by creating strategies that guide development in a manner that protects and enhances the community; and by administering services that implement the comprehensive plan and form a safe, sustainable and livable place.

Building Inspections	**101522**	1,829,150	1,978,728	1,965,162	2,043,717	
Full-time Positions		23	24	24	24	

Provide timely and accurate reviews of development proposals to ensure consistency with the city's goals and objectives. Conduct work program projects to promote sustainable, cost-efficient and coordinated development. Provide full, clear and accurate information in all activities.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	2,417,034	2,618,083	2,484,039	2,577,210	
Operating Expenses	411,907	474,737	490,182	487,142	
Capital Outlay	-	-	-	-	
Total	**2,828,941**	**3,092,820**	**2,974,221**	**3,064,352**	
Revenues:					
Inspection Permits, Fees	691,774	747,500	760,800	749,000	
Planning, Rezoning Fees	30,964	28,000	26,800	28,000	
General Revenue Allocation	2,106,203	2,317,320	2,186,621	2,287,352	
Total	**2,828,941**	**3,092,820**	**2,974,221**	**3,064,352**	
Self-Sustaining Percent	26%	25%	26%	25%	
Staffing Summary:					
Full-time Positions	36	37	37	36	

PLANNING AND DEVELOPMENT

Performance Goals and Objectives

Goals:

•Policy Advisory Goal - To provide policies that serve as a guide and framework for the development of the community, and that together create a shared comprehensive plan for the community, which is used as the basis for making decisions that shape the community

•Development Review Goal - To provide timely, dependable and accurate reviews of all development proposals, and to ensure the proposals comply with adopted policies and rules

•Regulatory Goal - To administer rules that improve the quality of development and property, that effectively protect the public health and safety, that are consistent with adopted policies and practices, and that are applied in a fair, practical and consistent manner

Objectives:

•Develop and update planning and development policies to reflect changes in development patterns and the preferences of the community, as identified by the City Council, city boards and commissions, and the public

•Manage the development review process

•Administer the city's adopted planning and development policies and regulations, to promote high quality development, and to ensure clean, healthy, safe, livable neighborhoods

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of comprehensive planning projects in progress	9	4	5
Number of site plans and subdivisions reviewed	264	324	500
Number of zoning cases reviewed	25	14	30
Number of housing code violations corrected	197	129	250
Effectiveness:			
Percent of comprehensive planning projects approved or adopted	100%	100%	100%
Percent of site plan and subdivision reviews completed on schedule	85%	76%	80%
Percent of zoning cases with action consistent with staff	92%	100%	90%
Efficiency:			
Number of comprehensive planning projects managed per FTE	4.5	2.66	3.33
Number of site plans and subdivisions reviewed per day/FTE reviewer	0.70	2.07	2.00
Number of zoning cases reviewed per month per FTE planner	2.08	2.33	2.50
Number of permits issued per day per FTE permit specialist	14.8	16.49	16.0
Number of local code violations cited per day per FTE inspector	2.63	2.5	2.8

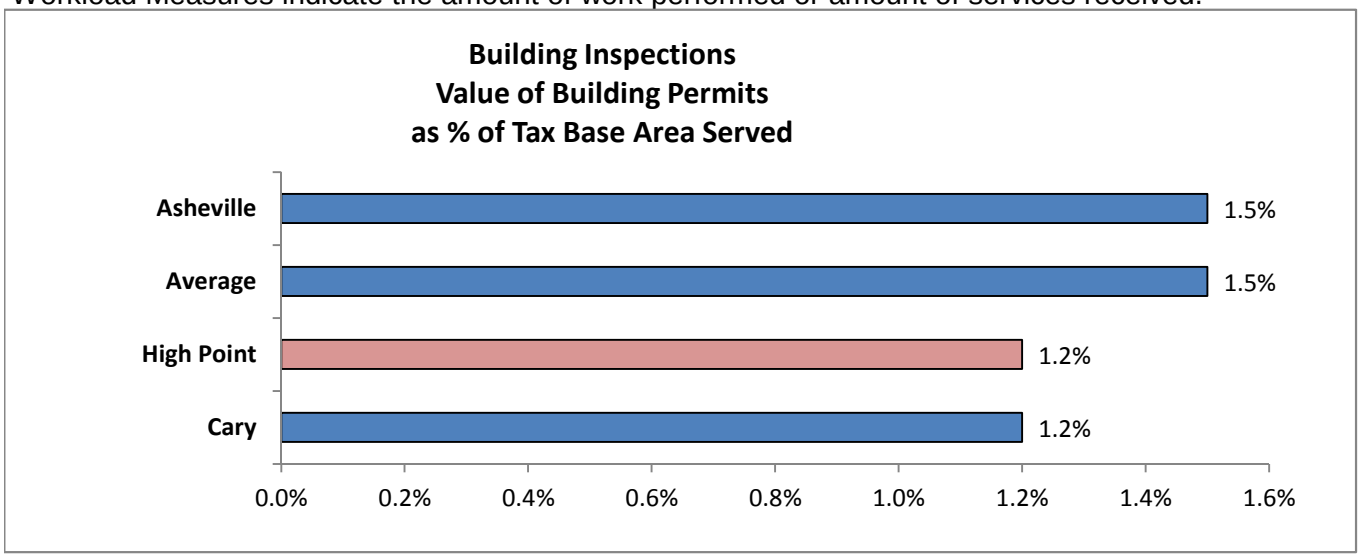
PLANNING AND DEVELOPMENT

Benchmark Comparisons for Fiscal Year 2011-2012

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of nine cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Building Inspections are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



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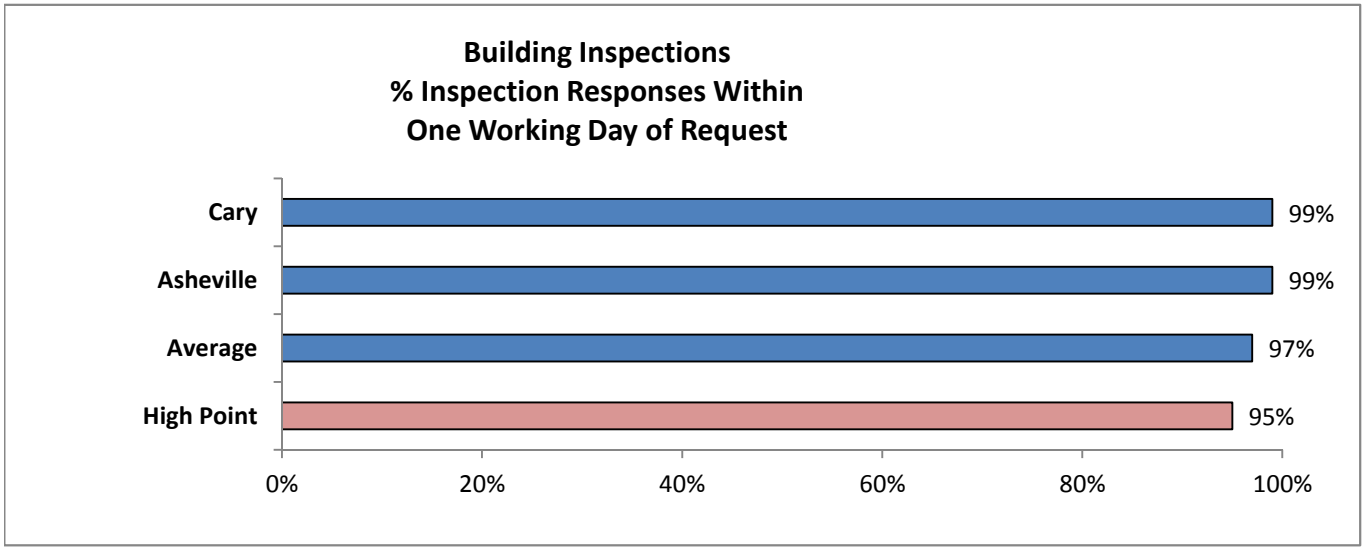
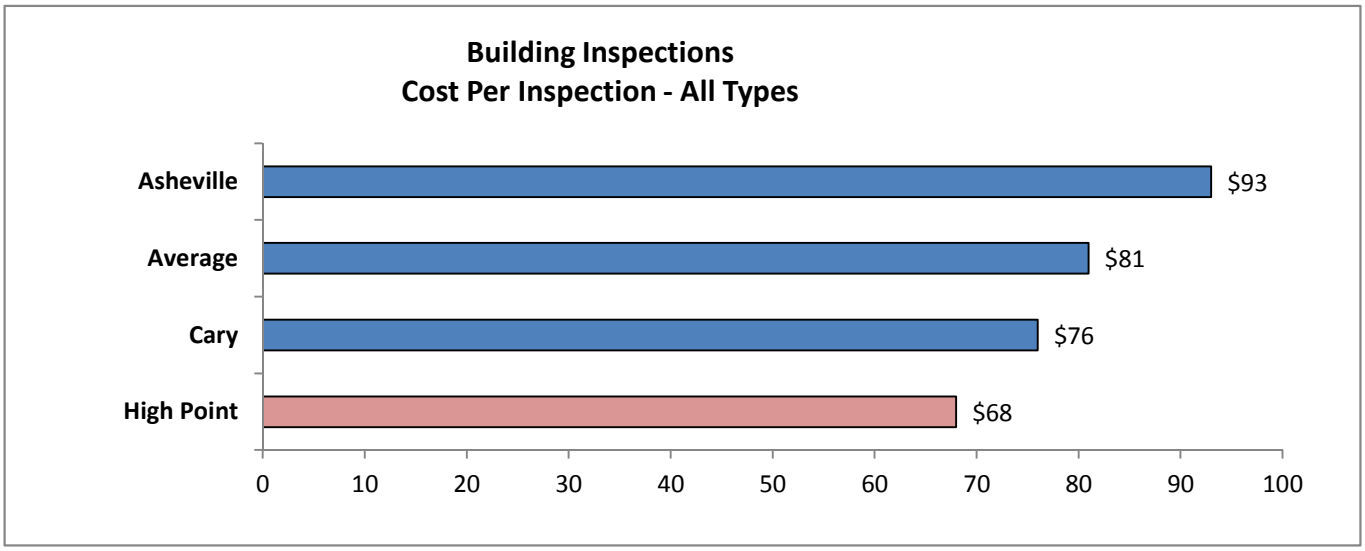
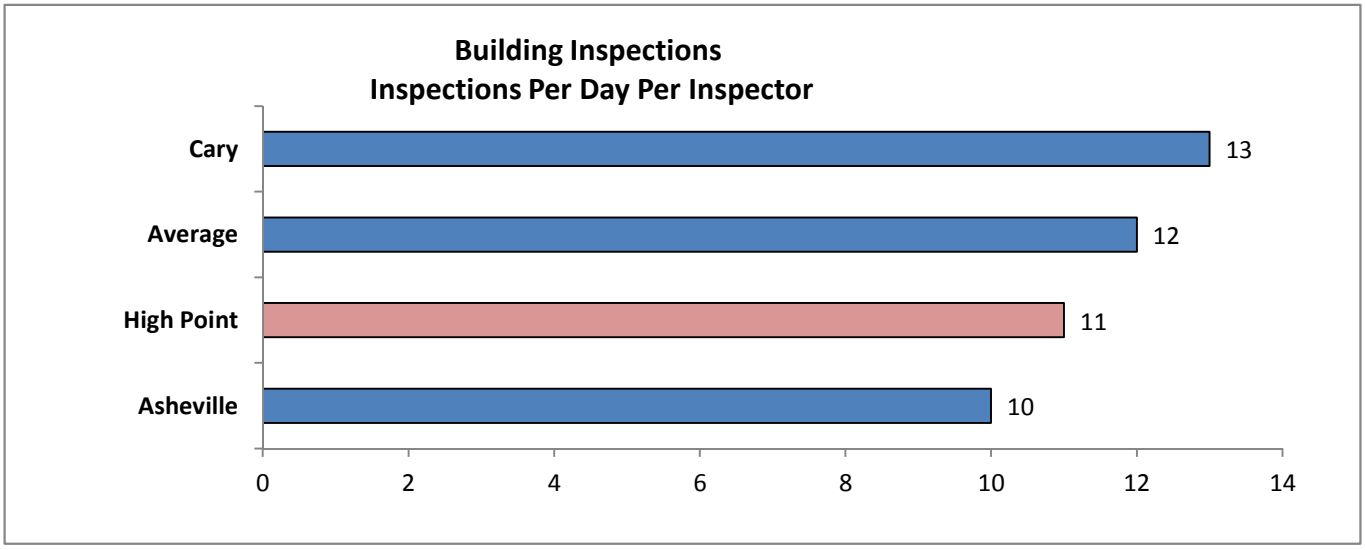
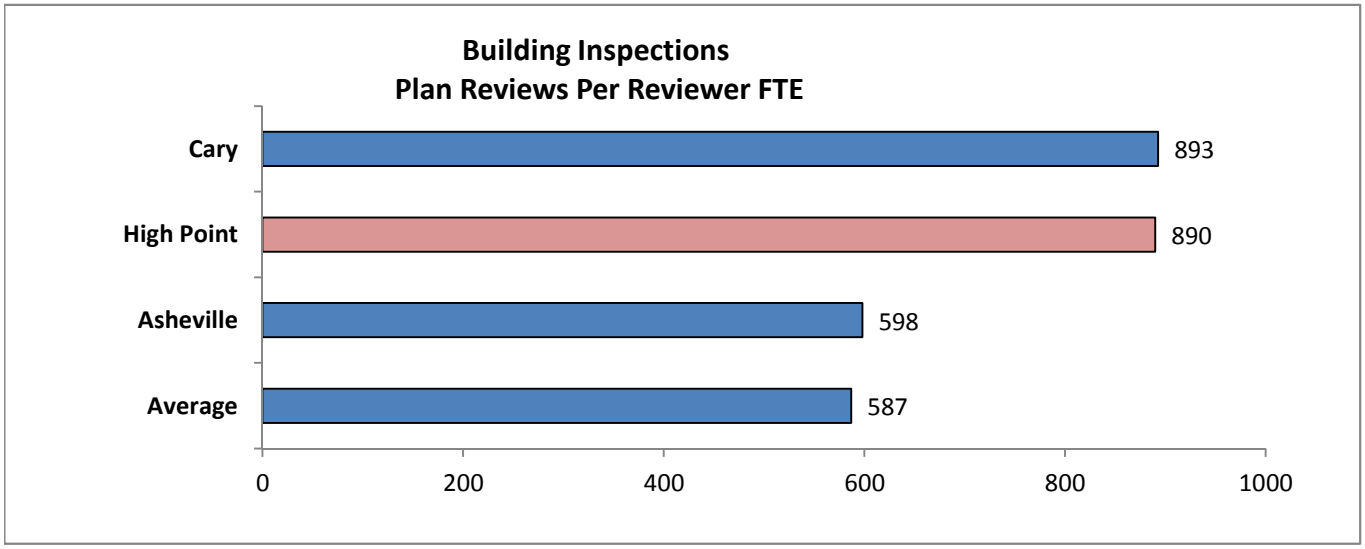


PLANNING AND DEVELOPMENT

Efficiency Measures relate cost of resources consumed to the output generated.







PLANNING AND DEVELOPMENT

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•In the policy advisory area, projects in the fiscal year 2012-2013 work program include the Thomasville annexation agreement, the N. Main Street Neighborhoods National Register District, Planning Process Assessment, and Piedmont Triad Sustainable Communities Project. With the elimination of a project planner position, the capacity to manage comprehensive planning projects has decreased from 9 projects in fiscal year 2011-2012 to 4 projects in fiscal year 2012-2013.

•In the development area, work in the fiscal year 2012-2013 work program includes the UPDATE High Point project (development ordinance re-write) and the implementation of the Land Development software system. In addition work continues on city-initiated street abandonments and revisions to the City's development review process in conjunction with the installation of the land development system. Due to the eliminated development review planner positions and the two large projects, the resultant work shifts have resulted in an increased work load on the development plan reviewer and increased review times for some plans.

•In the building code administration area, permits are up 17% and commercial plan reviews are up 12% for first six months of fiscal 2012-2013 as compared to the same six-month period in fiscal year 2011-2012. Construction inspections remain steady with approximately 9 construction inspections conducted per day per inspector. In addition, construction inspectors are still involved in enforcing public nuisance code and conducting zoning inspections, in addition to conducting home energy audits. Staff is insuring that 95% of construction inspections are conducted within a 24-hour period by utilizing overtime as necessary.

•In the local code enforcement program, housing code violations corrected and public nuisances abated are up 10% for the first six months of fiscal year 2012-2013 as compared to the same six-month period in fiscal year 2011-2012. Also, there has been an increase in the number of housing code violations corrected within 180 days of the initial investigation.

COMMUNITY DEVELOPMENT & HOUSING

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
C D & Housing	**101534**	66,738	67,382	132,015	68,963	
Full-time Positions		1	1	1	1	

Mission Statement: The mission of Community Development and Housing is to build strong communities.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	58,747	59,542	123,690	60,657	
Operating Expenses	7,991	7,840	8,325	8,306	
Total	**66,738**	**67,382**	**132,015**	**68,963**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	66,738	67,382	132,015	68,963	
Total	**66,738**	**67,382**	**132,015**	**68,963**	
Self-Sustaining Percent	0%	0%	0%	0%	
Staffing Summary:					
Total Authorized Positions	1	1	1	1	

Performance Goals and Objectives

Goals:

•Facilitate neighborhood capacity-building activities
•Increase wealth for citizens of High Point
•Eliminate/control identified lead hazards in High Point

Objectives:

•Offer small grants to non-profits in Core City areas
•Provide 370 state & federal e-file and paper returns
•Provide lead hazard remediation for 38 low to moderate income housing units

COMMUNITY DEVELOPMENT & HOUSING

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of grants awarded	NA	8	7
Number of tax returns prepared	325	325	NA
Number of housing units remediated	20	45	60
Effectiveness:			
Average amount of grant awarded	NA	$3,795	$4,337
Average amount of tax refund	NA	$1,308.08	NA
Average amount spent per unit on lead remediation	NA	$15,515	$11,636

CITY PROJECT DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
City Project Development	**101541**	223,784	171,829	617,959	198,642	
Full-time Positions		1	1	1	1	

Mission Statement: The City Project Inc. is a public-private initiative focused on creating an urban style of living for High Point. The mission is to promote and enable the growth and revitalization of High Point's eleven-square-mile urban core through public-private collaboration that will foster the return of people, businesses and services to the urban core of High Point.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	127,709	130,509	130,509	132,322	
Operating Expenses	96,075	41,320	487,450	66,320	
Capital Outlay	-	-	-	-	
Total	**223,784**	**171,829**	**617,959**	**198,642**	
Revenues:					
Departmental Revenue	3,950	10,000	395,000	10,000	
General Revenue Allocation	219,834	161,829	222,959	188,642	
Total	**223,784**	**171,829**	**617,959**	**198,642**	
Self-Sustaining Percent	2%	6%	64%	5%	
Staffing Summary:					
Full-time Positions	1	1	1	1	

Performance Goals and Objectives

Goals:

•To actively engage in promoting the urban core by promoting the return of businesses, people and services

•To serve as resource to energize reinvestments

Objectives:

•To sponsor and/or support public events in the core area

•To increase the reinvestment of services and people

CITY PROJECT DEVELOPMENT

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of outside funding for projects	7	NA	4
Number of events sponsored or supported in the Core City	9	NA	8
Meet with developers, consultants etc.	10	NA	10

TRANSPORTATION

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Depot Maintenance	**101262**	29,485	43,004	37,255	43,004	
Full-time Positions		0	0	0	0	
Administration	**101611**	678,673	800,010	867,259	869,838	
Full-time Positions		7	7	7	7	
Part-time Positions		2	2	2	2	

Mission Statement: The Department of Transportation is responsible for the safe and efficient movement of persons and goods on a system of streets and thoroughfares within the City of High Point.

Signs & Markings	**101612**	678,223	721,654	687,159	710,082	
Full-time Positions		8	8	8	8	
Traffic Signals	**101613**	2,622,778	2,771,408	2,626,262	2,739,240	
Full-time Positions		5	5	5	5	
Comp. Signal System	**101614**	346,647	377,530	296,470	362,122	
Full-time Positions		4	4	4	4	

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,520,606	1,649,547	1,614,151	1,703,891	
Operating Expenses	2,829,900	3,025,059	2,878,254	3,011,395	
Capital Outlay	5,300	39,000	22,000	9,000	
Total	**4,355,806**	**4,713,606**	**4,514,405**	**4,724,286**	
Revenues:					
NCDOT Sign/Signal Maint.	355,935	353,000	337,500	340,000	
Licenses & Permits	2,880	2,000	1,750	2,000	
Facilities Rental	200	1,100	50	-	
Miscellaneous Revenues	171,153	5,010	23,446	5,100	
General Revenue Allocation	3,825,638	4,352,496	4,151,659	4,377,186	
Total	**4,355,806**	**4,713,606**	**4,514,405**	**4,724,286**	
Self-Sustaining Percent:	12%	8%	8%	7%	
Staffing Summary:					
Full-time Positions	24	24	24	24	
Part-time Positions	2	2	2	2	

TRANSPORTATION

Performance Goals and Objectives

Goals:

•Identify and replace 100% of expired signs and posts annually
•Identify and replace 100% of worn pavement markings annually
•Provide visibility to 100% of signs annually
•Provide traffic signal maintenance to COHP signal system
•Replace signal mast arms in all downtown intersections that are part of the streetscape project
•Maintain computer signal system network & database management for department

Objectives:

•Ensure 95% of all goals are met
•Provide traffic signal maintenance with as little inconvenience as possible
•Complete preventive maintenance on 213 intersections
•Evaluate signal time at each signalized intersection every 18 months
•Keep signal system online 100% of the time

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Signs and posts replaced	820	432	900
Trim vegetation for sign visibility	1,699	577	1,000
Pavement markings - Number of square feet	77,992	8,392	50,000
Number of intersections upgraded	1	1	1
Number of new intersections installed or inspect by Signal Shop	1	1	1
Signal system analysis and traffic signal timing (man hours)	2,000	980	2,000
Effectiveness:			
Percent of obstructed signs made visible	99%	98%	99%
Percent of preventive maintenance on signalized intersections	100%	100%	100%
Efficiency:			
Percent of responses to signs/marking requests for signs within 2 weeks	98%	95%	98%
Install mast arm/foundation at intersections	0	0	0
Calculate time/translate computer output into signal control	450	230	450

PUBLIC SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**101711**	358,399	369,925	367,913	373,830	
Full-time Positions		3	3	3	3	

Mission Statement: The purpose of the Public Services Administrative group is to oversee the divisions that provide the citizens of High Point with garbage collection, recyclables collection, yard waste collection, loose trash collection, a Material Recovery Facility, a solid waste disposal facility, a yard waste composting facility, public cemeteries, stormwater maintenance, and road and bridge maintenance services.

Environmental Services	**101712**	6,392,325	6,390,361	6,501,108	6,417,802	
Full-time Positions		46	45	45	45	

The Environmental Services Division will provide 35,936 (service locations) customers of High Point with weekly collection of household waste, yard waste, and bulky items in a cost effective manner while ensuring a livable and safe community. Recyclables are collected bi-weekly.

Cemeteries	**101713**	224,869	233,040	230,637	238,656	
Full-time Positions		4	4	4	4	
Street Maintenance	**101721**	3,407,068	4,681,039	4,759,189	4,688,581	
Full-time Positions		42	42	42	42	

The Street Maintenance Division strives to provide the safest and best roadways possible for citizens of the City of High Point

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	4,477,523	4,714,560	4,487,754	4,749,598	
Operating Expenses	4,909,376	6,203,080	6,614,918	6,221,546	
Capital Outlay	248,037	9,000	8,450	-	
Debt Service	747,724	747,725	747,725	747,725	
Total	**10,382,660**	**11,674,365**	**11,858,847**	**11,718,869**	
Revenues:					
State Powell Bill Funds	2,778,678	2,792,000	2,857,838	2,857,838	
State Highway Maintenance	220,000	220,000	220,000	220,000	
Recycling Fees	557,973	545,000	550,000	550,000	
Other Department Revenues	136,419	63,000	202,670	209,900	
General Revenue Allocation	6,689,590	8,054,365	8,028,339	7,881,131	
Total	**10,382,660**	**11,674,365**	**11,858,847**	**11,718,869**	
Self-sustaining Percent	36%	31%	32%	33%	
Staffing Summary:					
Full-time Positions	95	94	94	94	

PUBLIC SERVICES

Performance Goals and Objectives

Goals:

•Provide weekly solid waste collections and bi-weekly recycling
•Perform preventive and routine streets and sidewalk maintenance

Objectives:

•Maintain a 95% normal pick-up day rate
•Maintain a customer satisfaction rate of 99%
•Maintain 100% of streets with 85% or better PCR
•Maintain 155.6 miles of City sidewalk

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Tons of household waste (refuse) collected	25,141	14,601	29,000
Tons of recyclables collected	7,616	4,362	8,700
Tons of yard waste collected	4,020	2,548	5,095
Tons of asphalt used for resurfacing repair (City)	3,530	912	3,530
Sidewalk replaced in square yards	773	54	773
Effectiveness:			
Percent of solid waste collection customer satisfaction	99%	99%	99%
Number of missed collections	106	132	300
Efficiency:			
Yard waste cost per collection point	$50	$42	$50
Recycling cost per collection point	$31	$26	31
Cost per lane mile for resurfacing (City)	$64,670	$87,731	$64,670
Sidewalk replacement cost per square yard	$76	$107	$76

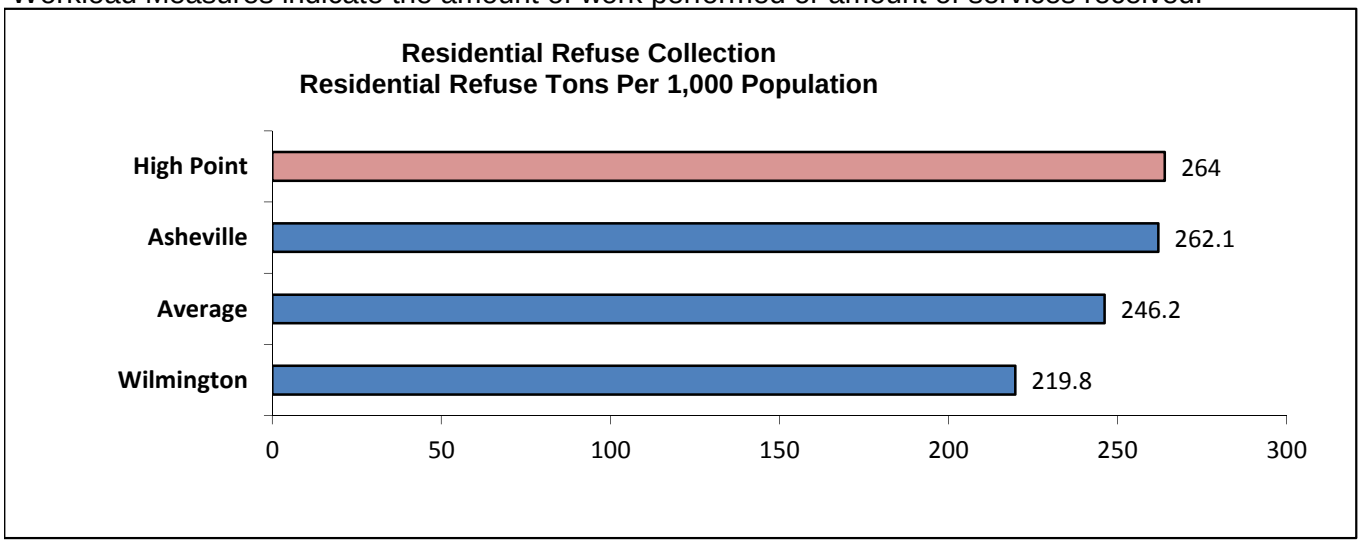
Benchmark Comparisons for Fiscal Year 2011-2012

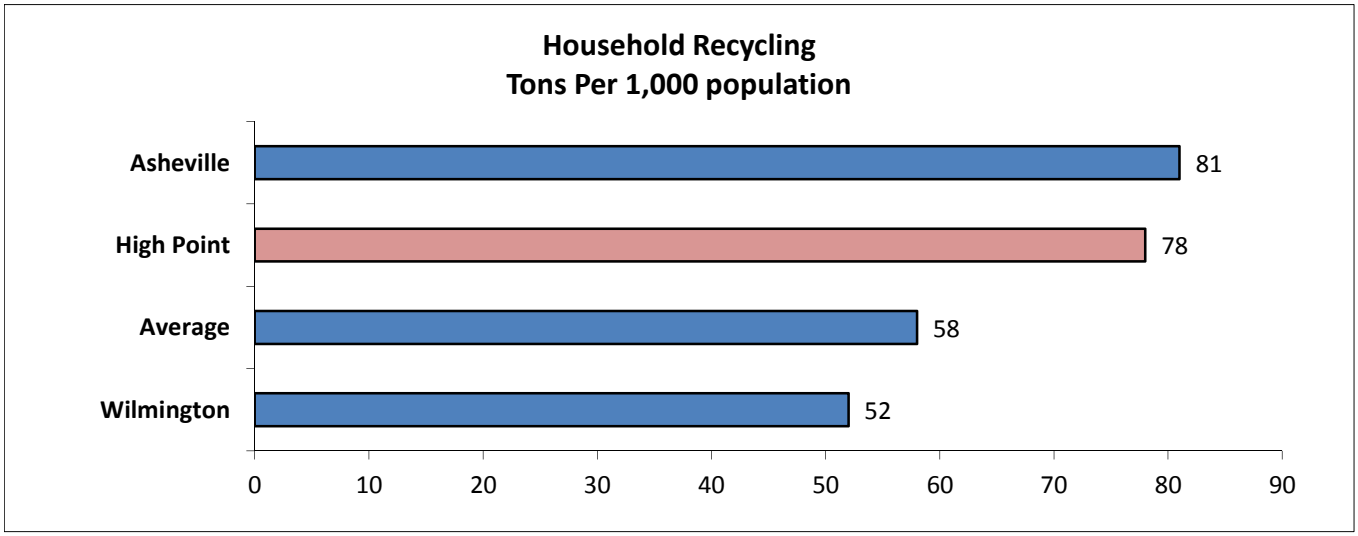
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Asphalt Maintenance, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

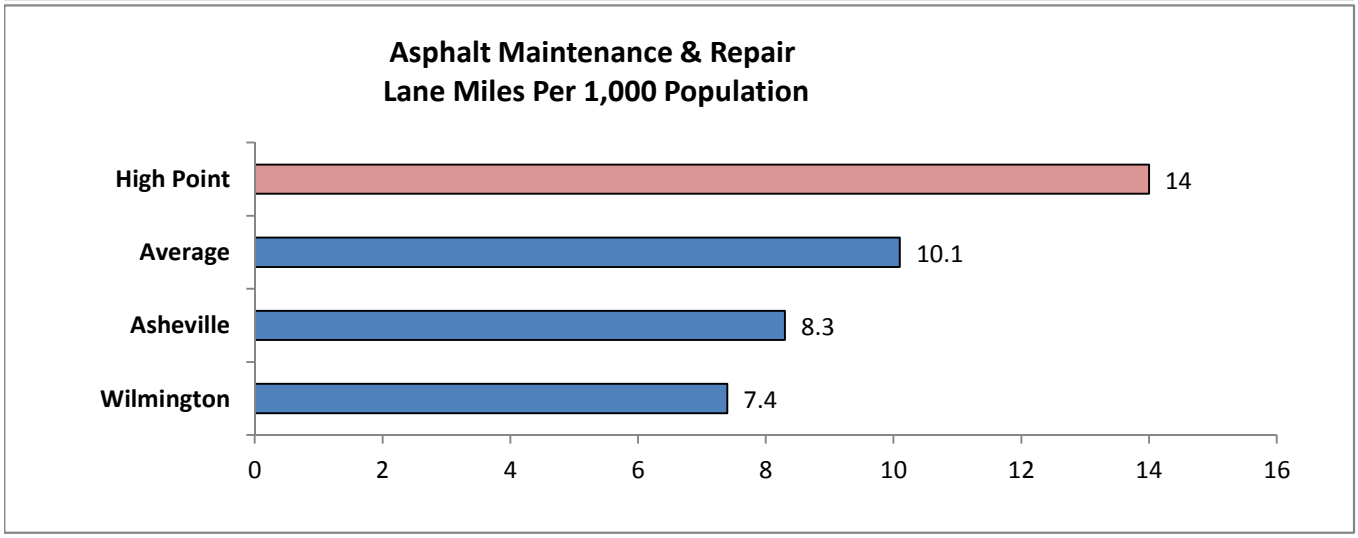
PUBLIC SERVICES

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.

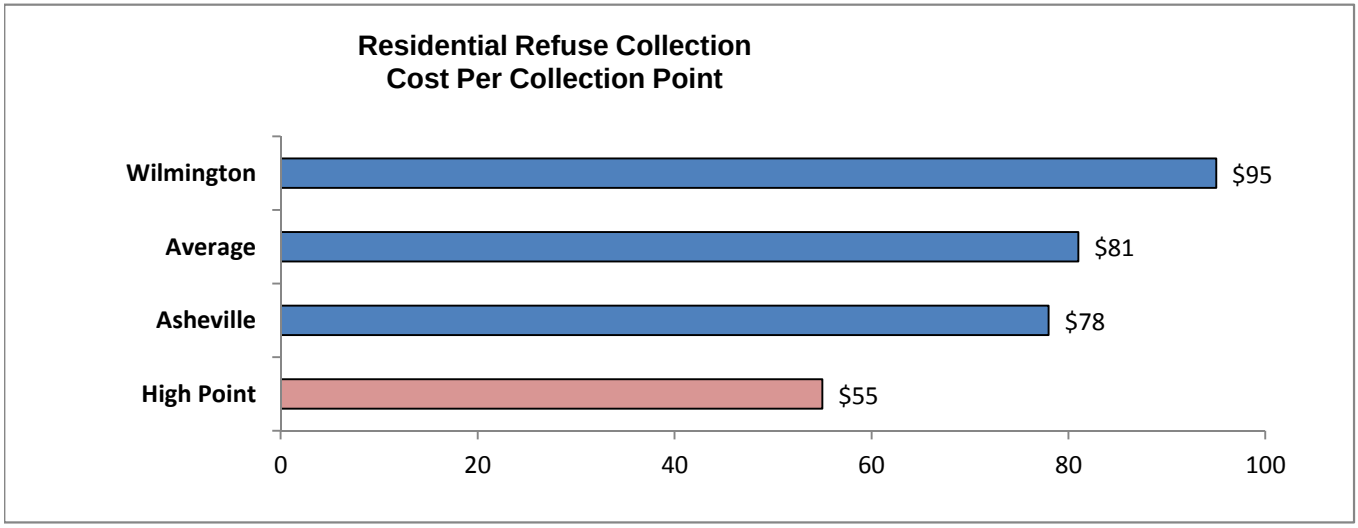


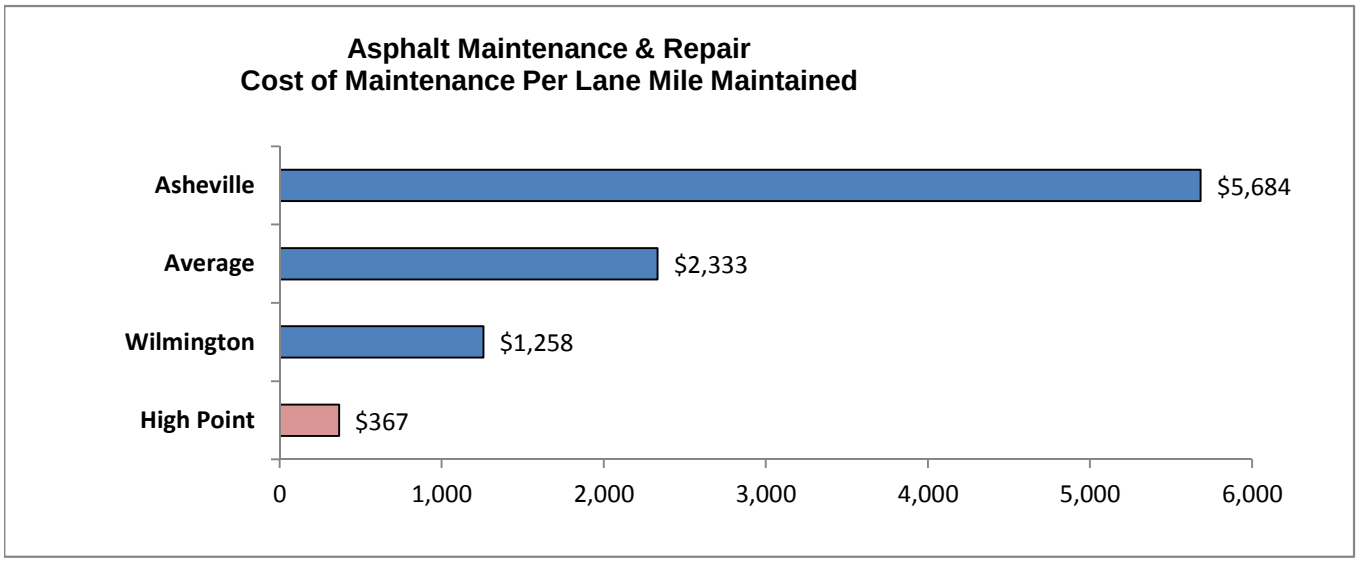


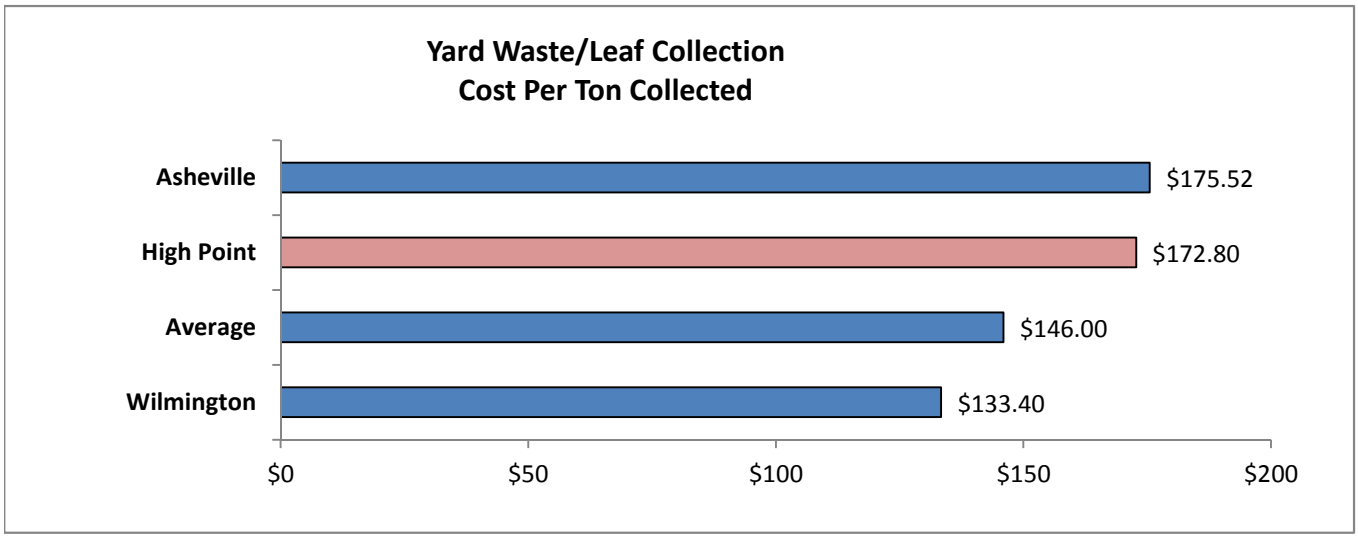


PUBLIC SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.







PUBLIC SERVICES

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Cost per lane mile for resurfacing (City forces) increased significantly. This is a result of very small projects using an average of 50 tons each.

•During the first half of this year, more emphasis was put on milling of asphalt roadways prior to resurfacing. Note that workload quantities increased dramatically.

•Mild winter conditions resulted in fewer pothole repairs.

SPECIAL APPROPRIATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Special Appropriations	**101491**	2,269,172	3,833,226	2,658,293	3,763,569	
Authorized Positions		0	0	0	0	
Joblink-Idol St. Building	**101263**	53,763	84,192	69,285	83,373	
Authorized Positions		0	0	0	0	

Special Appropriations budgets have been designated to present recommended appropriations for City contributions to outside agencies, prior year workers' compensation and unemployment claims, and accounts for unanticipated legal claims or other general fund expenditures not provided for in routine operating budgets.

TRANSFERS and REIMBURSEMENTS

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Transfers and Reimbursements	**101911**	7,844,441	7,910,302	7,899,301	8,353,241	
Authorized Positions		0	0	0	0	

Transfers and Reimbursements budgets are used to account for the transfers to other funds and reimbursements to other funds for indirect costs

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	-	-	-	-	
Operating Expenses	431,923	442,940	431,939	431,940	
Capital Outlay	-	-	-	-	
Interfund Reimbursements	7,412,518	7,467,362	7,467,362	7,921,301	
Total	**7,844,441**	**7,910,302**	**7,899,301**	**8,353,241**	
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	7,844,441	7,910,302	7,899,301	8,353,241	
Total	**7,844,441**	**7,910,302**	**7,899,301**	**8,353,241**	
Self-Sustaining Percent:	0%	0%	0%	0%	
Total Authorized Positions	0	0	0	0	

GENERAL CONTINGENCY

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Contingency	**101991**	0	400,000	0	400,000	

An appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures. Amounts are transferred during the fiscal year from contingency for specific purposes.

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal and interest. Debt service for proprietary funds are found in the individual fund summaries.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUE						
Fund Balance	$ -	$ 462,671	$ 14,311	$ 787,348	$ 324,677	70.2%
Property Tax	3,054,308	3,052,741	3,154,399	3,103,343	50,602	1.7%
Intergovernmental Revenues	291,699	291,699	291,699	265,446	(26,253)	-9.0%
Miscellaneous Revenues	424,954	414,185	389,185	395,435	(18,750)	-4.5%
Transfers-Other Funds	7,172,831	6,295,703	6,295,703	6,445,703	150,000	2.4%
Total	**$ 10,943,792**	**$ 10,516,999**	**$ 10,145,297**	**$ 10,997,275**	**$ 480,276**	**4.6%**
EXPENDITURES						
Debt Service	$ 9,926,064	$ 9,620,357	$ 9,248,655	$ 9,994,468	$ 374,111	3.9%
Interfund Transfer	915,321	896,642	896,642	1,002,807	106,165	11.8%
TOTAL	**$ 10,841,385**	**$ 10,516,999**	**$ 10,145,297**	**$ 10,997,275**	**$ 480,276**	**4.6%**

GENERAL DEBT SERVICE FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Of the total adopted property tax rate of $.675, the Debt Service Fund tax rate includes $.034 to fund the 2004 bond authorization approved by High Point voters in the 2004 bond referendum. The increase in Transfers-Other Funds represents the transfer from the General Fund for future debt service for Fire Truck lease financing.

EXPENDITURES

Principal and interest payments are declining due to bond refundings and the final payment of some General Obligation bond issues and long-term loans. This reduction is offset by planned lease financing of fire trucks and theatre equipment in FY 2013-14.

GENERAL DEBT SERVICE

Accounting Unit #		2012-2013 Adopted Budget	2013-2014 Proposed City Manager	2013-2014 Adopted by City Council
201950	2003 REFUNDING	364,633	347,706	
	PUBLIC IMPROVEMENT SERIES 2005	542,134	231,404	
	2005 REFUNDING	2,469,356	2,197,529	
	PUBLIC IMPROVEMENT SERIES 2006	708,082	696,450	
	PUBLIC IMPROVEMENT SERIES 2007A	232,863	229,538	
	PUBLIC IMPROVEMENT SERIES 2007B	711,829	699,928	
	PUBLIC IMPROVEMENT SERIES 2008	778,731	773,693	
	PUBLIC IMPROVEMENT SERIES 2010A	905,800	927,850	
	PUBLIC IMPROVEMENT SERIES 2010B	669,304	669,304	
	PUBLIC IMPROVEMENT SERIES 2012	408,353	458,819	
	2012 REFUNDING	240,551	492,179	
	FUTURE DEBT SERVICE	-	495,000	
	BOND ANTICIPATION NOTES-GENERAL	160,000	160,000	
	SUBTOTAL	8,191,636	8,379,400	
201951	GEN. DEBT SERV-MOTOROLA RADIO SYS.	1,174,163	1,174,163	
	JOBLINK @ IDOL STREET LOAN	256,405	256,405	
	FIRE TRUCK LEASE	-	151,000	
	THEATRE RIGGING LEASE	-	33,500	
	SUBTOTAL	1,430,568	1,615,068	
TOTAL	GENERAL DEBT SERVICE	$ 9,622,204	$ 9,994,468	

GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for pay-as-we-go General Fund capital projects. Financial resources for these projects are to be used for the acquisition or construction of major capital facilities, other than those financed by the enterprise funds. Long-term general capital projects which are generally financed by general obligation bonds can be found in the Capital Improvement Program section of this document.

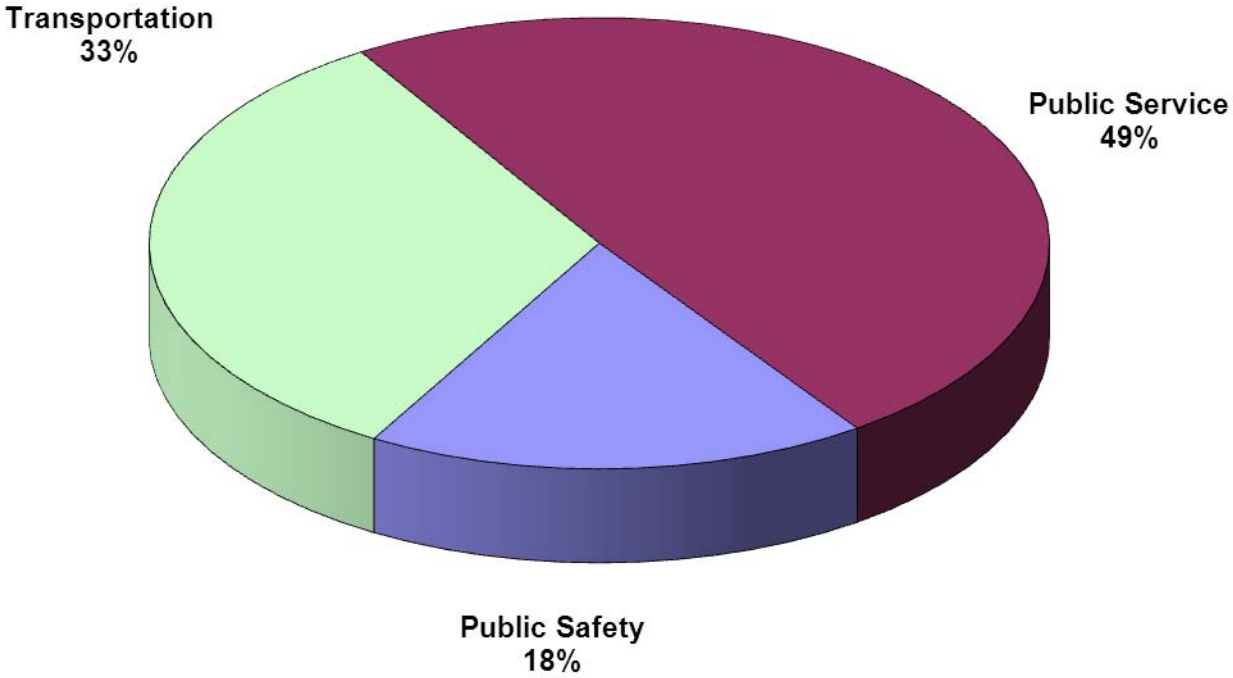
REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	$ -	$ -	$ -	$ -	$ -	0.0%
Intergovernmental Revenues	534,002	-	-	-	-	0.0%
Transfers-Other Funds	342,500	342,500	342,500	485,000	142,500	41.6%
Other Financing Sources	-	-	-	1,824,000	1,824,000	0.0%
Miscellaneous Revenues	-	-	-		-	0.0%
Total	**$ 876,502**	**$ 342,500**	**$ 342,500**	**$ 2,309,000**	**$ 1,966,500**	**574.2%**
EXPENSE						
Operating Expenses	$ -	$ -	$ -	$ -	$ -	0.0%
Capital Outlay	110,152	162,500	162,500	2,129,000	1,966,500	1210.2%
Transfer-Other Funds	1,417,128	180,000	180,000	180,000	-	0.0%
Total	**$ 1,527,280**	**$ 342,500**	**$ 342,500**	**$ 2,309,000**	**$ 1,966,500**	**574.2%**

REVENUES

The $1,966,500 increase in fiscal year 2014 includes $1,824,000 for the installment financing proceeds. Included in these proceeds is $1,324,000 to purchase three replacement Fire apparatus - two Fire engines and a Mobile Breathing Air Unit, and $500,000 in funding to replace the Overstage Electric/Rigging at the Theatre.

General Capital Projects
Fiscal Year 2013-2014
$305,000



GENERAL CAPITAL PROJECTS

Accounting Unit	Pay-as-We-Go Projects Budgeted Expenditure		2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
401350	**Fire Projects**				
	FIRE VEHICLE REPLACEMENT - RESERVE		-	55,000	
401410	**Parks & Recreation Projects**				
	YOUTH FACILITIES	*	-	-	
	GOLF COURSE IMP/GREENS RESTORATION	*	-	-	
401520	**Planning Projects**				
	DOWNTOWN IMPROVEMENTS "STREETSCAPE"	*	-	-	
	BASE MAPPING	*	-	-	
401610	**Transportation Projects**				
	JOHNSON ST/SANDY RIDGE RD WIDENING		162,500	-	
	CONSTRUCTION OF SIDEWALKS (CITY STREETS)		-	50,000	
	SKEET CLUB RD WIDENING, B SECT SIDEWALKS		-	50,000	
401710	**Public Services Projects**				
	CENTENNIAL BRIDGE (DECKING)	*	-	100,000	
	EAST LEXINGTON AVE - CULVERT	*	-	50,000	
	BRIDGE RE-INSPECTION/REPAIRS	*	-	-	
TOTAL	GENERAL CAPITAL PROJECTS		$ 162,500	$ 305,000	$ -

*Note: These projects are included in General Fund to comply with GASB reporting requirements.

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

WATER AND SEWER FUND

The Water and Sewer Fund operations come under the direction of the Public Services Department. This fund is used to account for the provision of water and sewer services to the residents of the City and some County residents. All expenses necessary to provide such services are accounted for in this fund as well as debt service on water-sewer bond issues.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	ADOPTED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUE						
Fund Balance	$ -	$ 1,826,656	$ -	$ 1,910,170	$ 83,514	4.6%
Water-Sewer Operating	43,314,099	43,151,630	43,296,459	43,758,630	607,000	1.4%
Intergovernmental Revenue	1,089,693	435,938	435,938	396,704	(39,234)	-9.0%
Miscellaneous Revenues	1,030,077	270,000	285,800	278,250	8,250	3.1%
Reimbursements, Transfers	1,868,126	-	-	-	-	0%
Total	**$ 47,301,996**	**$ 45,684,224**	**$ 44,018,197**	**$ 46,343,754**	**$ 659,530**	**1.4%**
EXPENSES						
Personnel Services	$ 7,543,697	$ 8,139,453	$ 7,624,187	$ 8,276,281	$ 136,828	1.7%
Water-Sewer Operating	9,195,679	11,011,604	10,320,980	11,691,637	680,033	6.2%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	58,515,517	17,214,036	16,685,702	16,247,196	(966,840)	-5.6%
Water and Sewer Capital	133,997	3,965,000	3,965,000	4,405,000	440,000	11.1%
Interfund Transfers	8,201,805	5,054,131	5,054,131	5,423,640	369,509	7.3%
Total	**$ 83,590,695**	**$ 45,684,224**	**$ 43,650,000**	**$ 46,343,754**	**$ 659,530**	**1.4%**

WATER-SEWER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

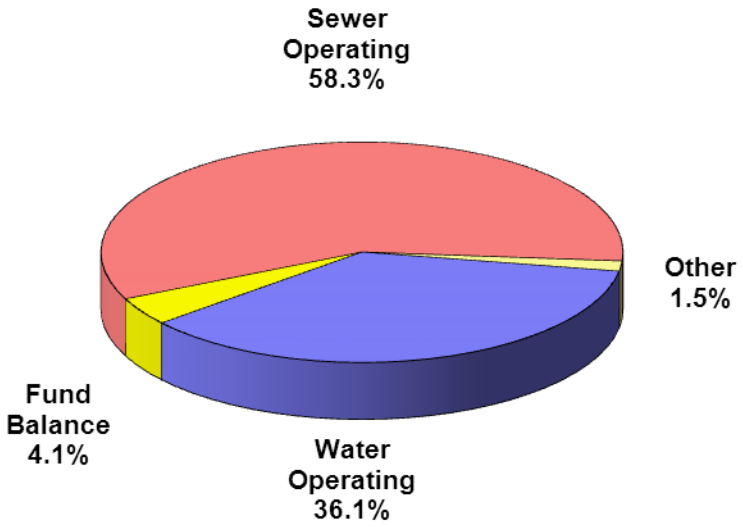
Fund Balance appropriation is increased $83,514 over the 2012-2013 budget. For the second consecutive year, no water and sewer rate increase is included in the Water-Sewer Fund budget, although a mid-year rate increase may occur to coincide with the next revenue bond issue. Water-Sewer Operating revenue has increased due to slight growth in capacity. Intergovernmental revenues include Treasury Subsidy reimbursements from the federal government for non-tax exempt revenue bonds on Revenue Bonds issued in 2010, and this subsidy is projected to decrease due to the Federal government sequester.

EXPENSES

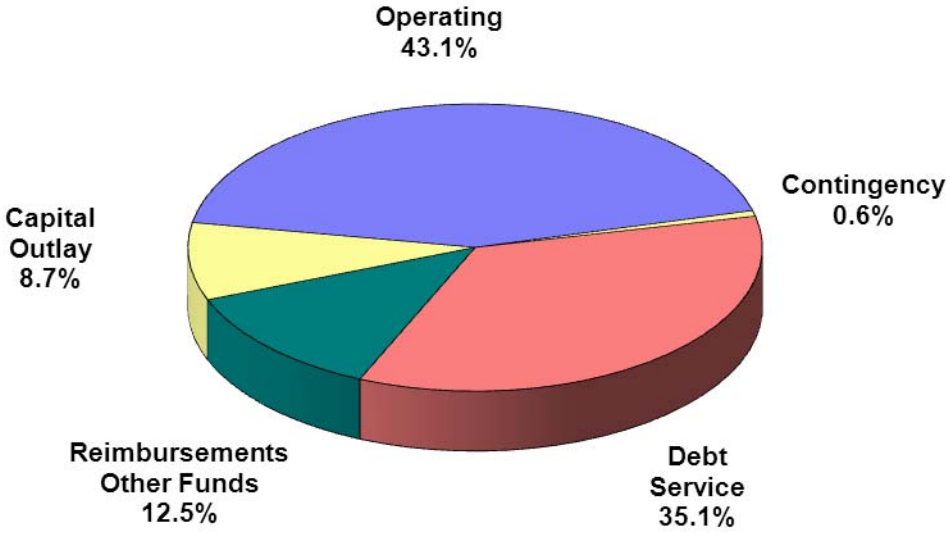
Personnel Services include salaries, wages, and benefits. Water-Sewer operating expenses have increased by $680,033 due to various needed capital outlay equipment and tools that have been deferred for several years, and increases in fuel, safety expenses, and vehicle maintenance costs. Debt service has decreased by $966,840 due to bonded debt being paid off, and the effect of the refundings that were completed in 2012. The transfer to the General Fund has increased by $369,509, and water and sewer capital projects have increased by $440,000, due to the increase in obsolete water and sewer pay as you go.

Water-Sewer Fund
Fiscal Year 2013-2014
$46,343,754

Revenues



Expenses



WATER AND SEWER FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**621751**	2,081,314	2,651,120	2,318,139	2,582,072	
Full-time Positions		11	11	11	8	

Mission Statement: The purpose of the Public Services Water and Sewer Administration group is to oversee the divisions that provide the citizens and businesses of High Point with high quality drinking water and a system to collect and treat wastewater and to protect the environment through effective wastewater treatment in accordance with the rules and regulations of the state and EPA. Administration manages the divisions of water supply, treatment, and distribution as well as sewer collection and wastewater treatment to ensure that all services are provided effectively and efficiently according to city policy.

			Plants Division			
Eastside Plant	**621752**	2,481,620	2,543,592	2,575,741	2,796,803	
Full-time Positions		13	13	13	14	
Westside Plant	**621753**	1,451,993	1,542,909	1,530,968	1,591,454	
Full-time Positions		12	12	12	12	
Frank L. Ward Plant	**621758**	2,429,403	2,753,833	2,569,183	2,799,816	
Full-time Positions		13	13	13	14	
			Mains Division			
Mains	**621754**	3,219,463	3,707,370	3,492,456	3,985,126	
Full-time Positions		48	48	48	48	
			Other Divisions			
Laboratory Services	**621756**	816,971	901,468	902,064	965,858	
Full-time Positions		12	10	10	10	
Maintenance Services	**621757**	2,645,384	2,771,707	2,721,757	2,907,756	
Full-time Positions		24	24	24	24	
Residuals Mgmt.	**621759**	1,341,112	1,640,807	1,468,005	1,706,497	
Full-time Positions		8	7	7	7	
Special Appropriations	**621491**	206,463	506,786	235,389	501,071	

Used to account for the payment of prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.

Transfers & Reimb.	**621911**	8,333,270	9,150,596	9,150,596	9,960,105	

Used to account for transfers/contributions/reimbursements to other funds.

Contingency	**621991**	0	300,000	0	300,000	

WATER AND SEWER FUND

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	7,773,017	8,100,064	7,584,798	8,217,810	
Operating Expenses	8,833,048	10,446,014	10,028,181	10,976,762	
Capital Outlay	136,463	98,193	96,799	272,275	
Total Operating	16,742,528	18,644,271	17,709,778	19,466,847	
Special Appropriations	245,883	506,786	235,389	501,071	
Contingency	-	300,000	-	300,000	
Debt Service	15,756,632	17,214,036	16,685,702	16,247,196	
Capital Projects	2,900,000	3,965,000	3,965,000	4,405,000	
Reimbursements - Other Funds	7,441,316	4,864,982	4,864,982	5,234,491	
Transfers - Other Funds	189,149	189,149	189,149	189,149	
Total Water-Sewer Fund	**43,275,508**	**45,684,224**	**43,650,000**	**46,343,754**	
Revenues:					
Residential Sales	40,713,168	40,465,000	40,625,000	41,000,000	
City Sales	766,112	875,000	670,000	640,000	
Wastewater - Other Cities	1,416,206	1,435,000	1,550,600	1,490,000	
Other Charges for Services	418,613	364,130	438,359	628,630	
Reimbursements	1,868,126	-	-	-	
Miscellaneous & Other Revenue	1,366,502	705,938	721,738	674,954	
Appropriated Retained Earnings	-	1,826,656	-	1,910,170	
Other Financing Sources	753,269	12,500	12,500	-	
Total	**47,301,996**	**45,684,224**	**44,018,197**	**46,343,754**	
Staffing Summary:					
Full-time Positions	141	138	138	137	

Performance Goals and Objectives

Goals:

•Ensure safe and compliant water reclamation with an optimized budget (Eastside)
•Perform quality control tests (Westside)
•Perform preventive maintenance and react to emergency situations (Mains)
•Monitor significant industrial wastewater users
•Ensure cost efficient, safe, compliant and reliable equipment maintenance
•Respond to water complaints
•Ensure safe, compliant and reliable solids disposal

Objectives:

•Treat 6,420,000 units of wastewater (Eastside)
•Perform 196 quality control tests (Westside)
•Respond to 100% of sewer emergencies within two hours
•Perform 32 random significant industrial user inspections
•Maintain per unit cost for water (.18)
•Respond to 100% of water complaints within 24 hours
•Remove 2,500 tons of ash

WATER AND SEWER FUND

Key Performance Measures

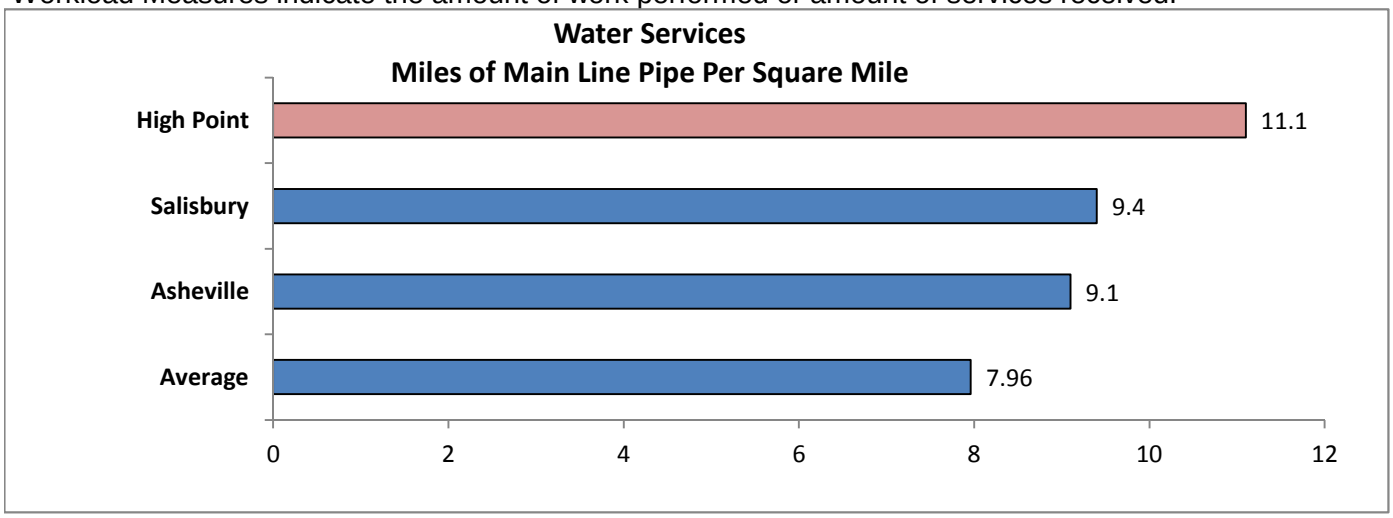
Workload:	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Units of wastewater treated (Eastside)	6,289,200	3,196,122	6,287,200
Number of quality control tests (Westside)	196	196	196
Number of significant industrial user monitoring and inspections	32	28	59
Number of quality control tests (Ward)	61,656	26,548	61,656
Tons of ash removed (Residuals)	1,967	1,393	2,500
Efficiency:			
Percent of sewer emergency calls responded to within two hours	100%	100%	100%
Water complaints responded to within 24 hours	209	100	200
Effectiveness:			
Cost per unit for water	$0.20	$0.16	$0.18

Benchmark Comparisons for Fiscal Year 2011-2012

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Water Services was added to the study beginning in 2006-2007. Sewer Services was added this fiscal year 2012-2013. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of eleven cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Water Service are indicated. For comparison, group averages and two cities with similar populations have been shown.

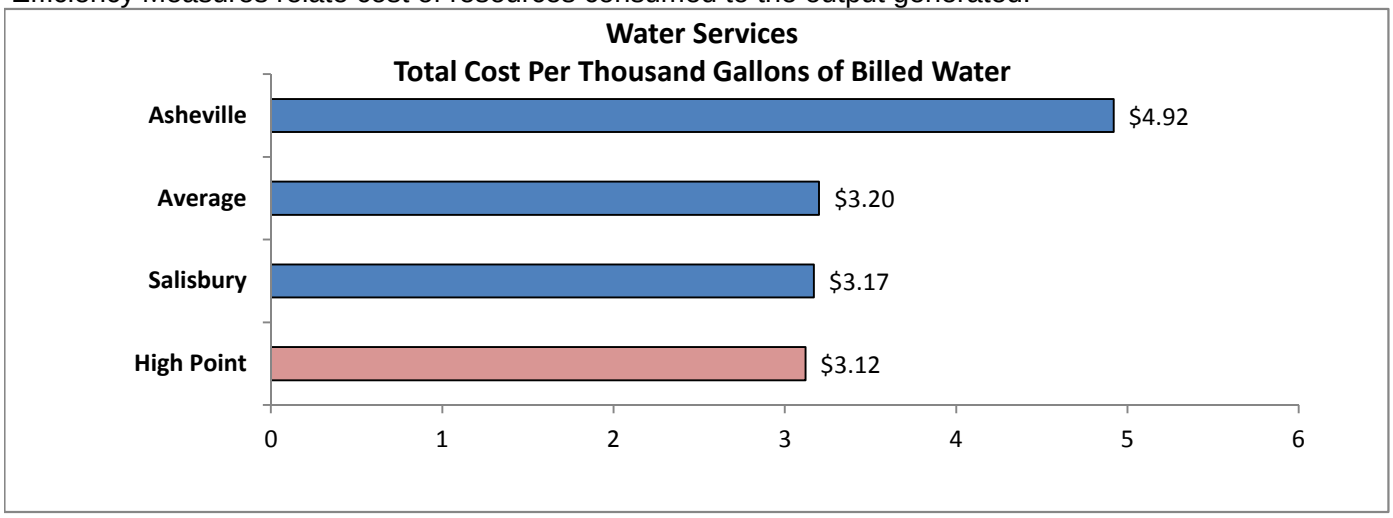
Key Performance Measures

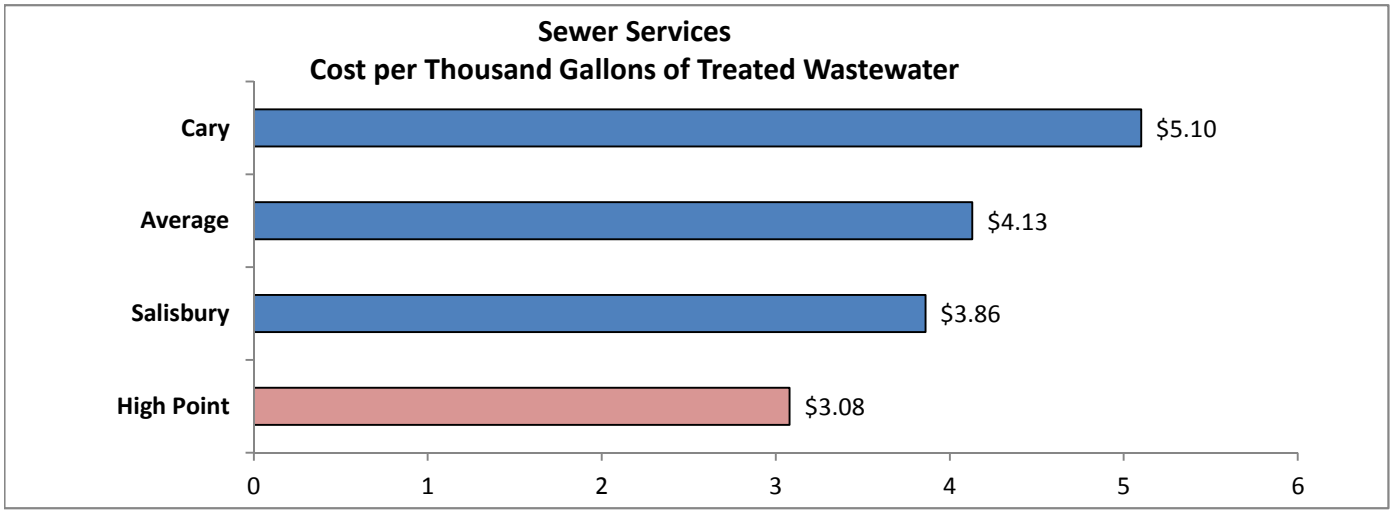
Workload Measures indicate the amount of work performed or amount of services received.



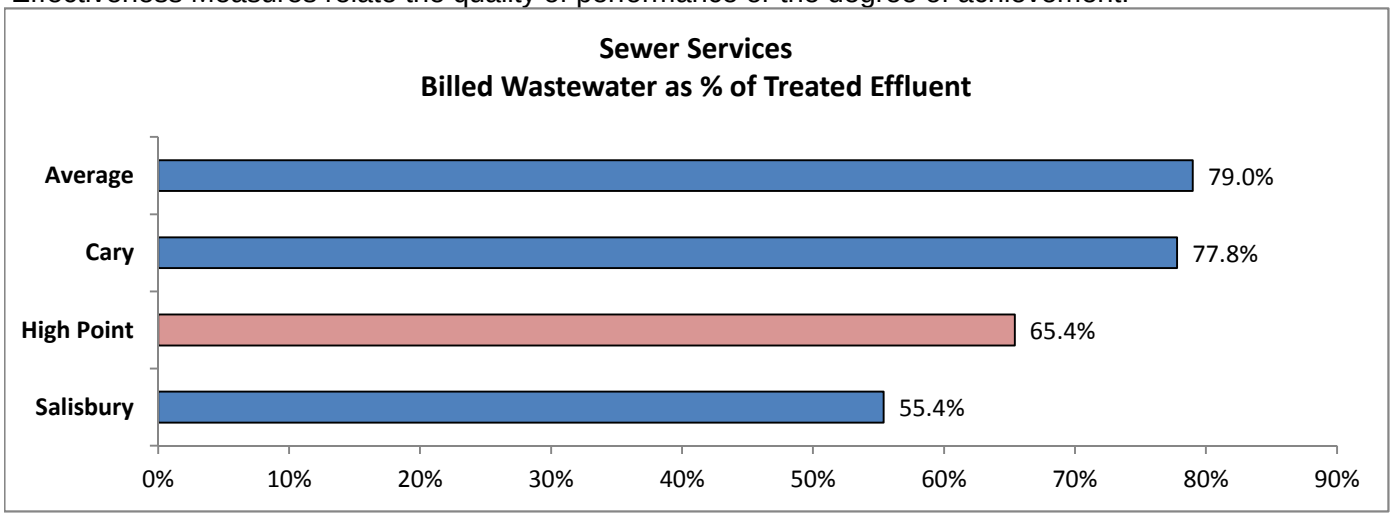
WATER AND SEWER FUND

Efficiency Measures relate cost of resources consumed to the output generated.





Effectiveness Measures relate the quality of performance or the degree of achievement.



WATER AND SEWER FUND

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Special emphasis continues to be placed on safety and maintaining a safe work environment and instilling safety attitudes and work habits among all Eastside staff. Management and staff also strive to maintain NPDES permit compliance while also encouraging operator growth and education through State certification advancement.

•Have changed operation at Westside to require use of potable water rather than service water.

•Sewer Services was a new service area added to the benchmarking project beginning with FY2011-2012. The goal is to produce reliable performance and cost data for comparison to other municipalities and facilitate service improvement.

WATER AND SEWER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
621950	FEDERAL REVOLVING LOAN-1995	427,879	415,977	
	FEDERAL REVOLVING LOAN-2001	941,250	922,125	
	GO REFUNDING SERIES 2003	283,422	270,266	
	GO REFUNDING SERIES 2005	2,522,894	2,596,471	
	FEDERAL REVOLVING LOAN-ARRA	32,609	32,609	
	GO REFUNDING SERIES 2010C	2,142,500	2,126,900	
	GO REFUNDING SERIES 2012	233,536	477,826	
	GUILFORD CO. WATERSHED PROTECTION	98,437	-	
	SUBTOTAL	6,682,527	6,842,174	
621951	STATE BOND LOAN 1995	153,457	148,892	
	WATER-SEWER REVENUE BONDS-2004	2,786,496	1,230,350	
	WATER-SEWER REVENUE BONDS-2006	2,112,620	2,112,414	
	WATER-SEWER REVENUE BONDS-2008	2,647,956	2,644,519	
	WATER-SEWER REVENUE BONDS-2010A	734,650	736,575	
	WATER-SEWER REVENUE BONDS-2010B-BAB	621,293	621,293	
	WATER-SEWER REVENUE BONDS-2010B-RZEDB	485,522	485,522	
	WATER-SEWER-2012 REFUNDING	989,515	1,265,456	
	BOND ANTICIPATION - WATER-SEWER	169,000	160,000	
	SUBTOTAL	10,700,509	9,405,021	
TOTAL	WATER AND SEWER DEBT SERVICE	$ 17,383,036	$ 16,247,195	-

WATER AND SEWER CAPITAL PROJECTS

Pay-As-You-Go Water-Sewer Projects* Budgeted Expenditure Accounting Unit 421779	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
OBSOLETE SEWER LINES	1,000,000	1,250,000	
OBSOLETE WATER LINES	1,000,000	1,250,000	
LARGE METER CHANGEOUT 1.5" & UP	500,000	250,000	
ALUM SLUDGE REMOVAL	330,000	330,000	
GREENLEAF FILTER ENCLOSURE	250,000	250,000	
KENNEDY OUTFALL	250,000	-	
ARC FLASH PROJECT (OSHA)	200,000	-	
NCDOT TIP PROGRAM	135,000	150,000	
WATER METER CHANGEOUT	100,000	150,000	
WATER STORAGE TANK MAINTENANCE	100,000	100,000	
WATER SYSTEM IMPROVEMENTS	50,000	125,000	
SEWER SYSTEM IMPROVEMENTS	50,000	125,000	
EASTSIDE ELECTRICAL IMPROVEMENTS	-	250,000	
WARD WATER PLANT BULK TANK REPLACEMENTS	-	125,000	
WATER/SEWER DEVELOPER REIMBURSEMENTS	-	50,000	
TOTAL WATER AND SEWER CAPITAL PROJECTS	$ 3,965,000	$ 4,405,000	$ -

*Note: Water-Sewer capital projects financed by general obligation or revenue bonds can be found in the Capital Improvement Program - Capital Project Ordinances section.

HIGH
POINT
NORTH CAROLINA'S INTERNATIONAL CITY™

ELECTRIC FUND

The Electric Fund is used to account for the Electric Operations Department as well as the Customer Service Department. Collectively, these departments provide electric services and simple information access to the residents and businesses of the City of High Point. All expenses necessary to provide such services are accounted for in this fund.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 1,106,147	$ -	$ 1,778,639	$ 672,492	61%
Operating Receipts	112,824,232	119,056,732	116,748,237	122,164,641	3,107,909	3%
Other Revenue	411,332	267,000	337,725	346,000	79,000	30%
Contribution - HPU	-	974,167	974,166	-	(974,167)	-100%
Interfund Transfers	2,855,442	1,838,787	1,838,788	1,834,633	(4,154)	0%
Total	**$116,091,006**	**$123,242,833**	**$119,898,916**	**$126,123,913**	**$2,881,080**	**2.3%**
EXPENSES						
Personnel Services	$ 7,010,336	$ 7,495,230	$ 7,397,565	$ 7,792,038	$ 296,808	4%
Electric Operating Budgets	6,986,228	8,299,840	7,447,223	8,512,709	212,869	3%
Wholesale Power Cost	90,715,617	95,089,264	95,050,825	99,803,370	4,714,106	5%
Contingency	-	450,000	-	450,000	-	0%
Electric Capital	2,781,424	7,968,806	5,299,722	5,598,084	(2,370,722)	-30%
Interfund Transfers	3,826,452	3,939,693	3,939,693	3,967,712	28,019	1%
Total	**$111,320,057**	**$123,242,833**	**$119,135,028**	**$126,123,913**	**$2,881,080**	**2.3%**

ELECTRIC FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

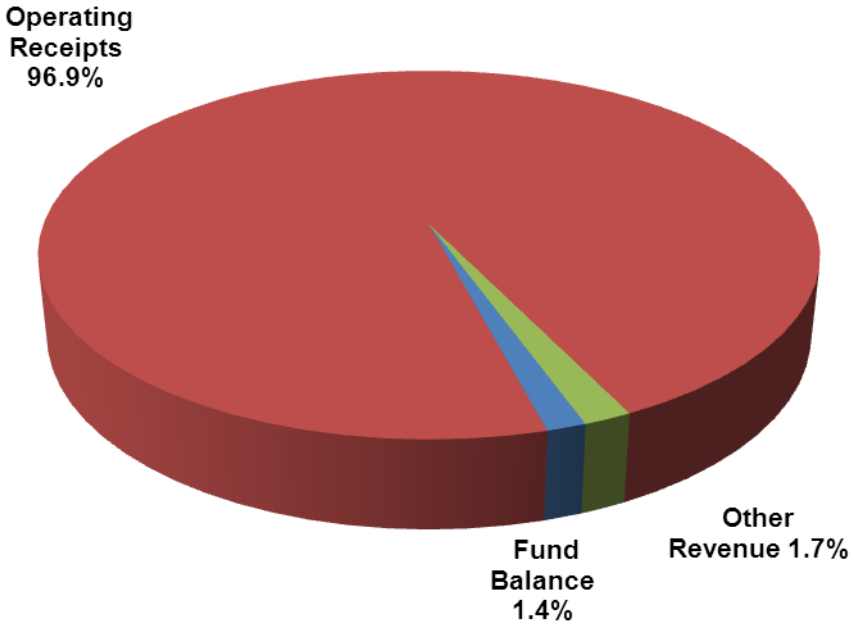
The 2013-2014 budget includes a Fund Balance appropriation of $1,834,633. The Electric Fund budget includes a 4.9% retail electric rate increase effective July 1, 2013 to partially offset the 5.0% increase in wholesale power costs.

EXPENSES

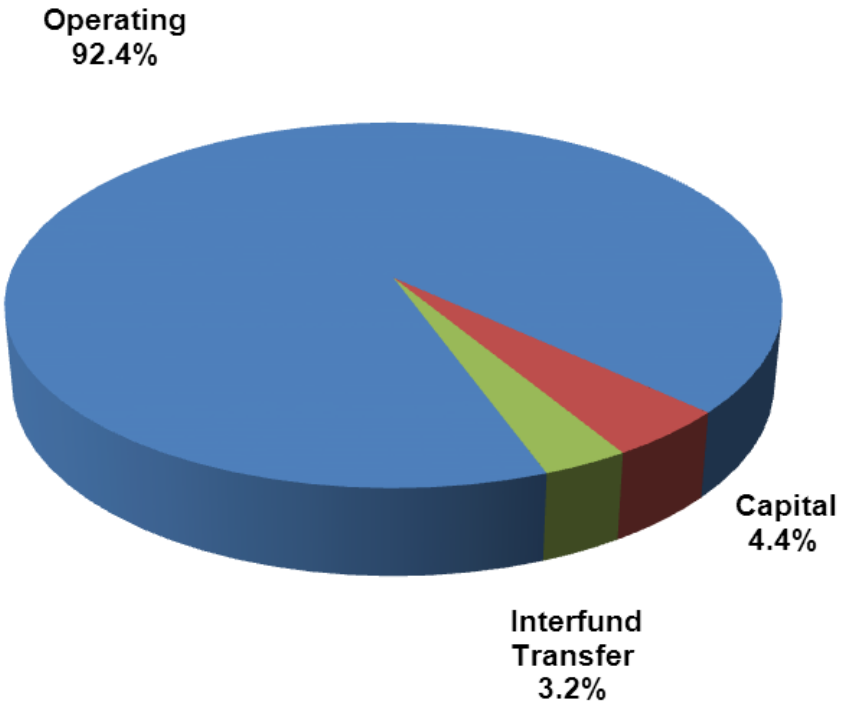
Personnel Services include salaries, wages, and benefits. No salary increase has been included in the 2013-2014 adopted budget. Operating Expenses increased by the 5.0% or $4,714,106 Wholesale Power rate increase, offset by a $2,370,722 decrease to capital projects.

Electric Fund
Fiscal Year 2013-2014
$126,123,913

Revenues



Expenses



CUSTOMER SERVICE

The Customer Service Department will serve as the catalyst to provide simple and easy access to our customers as they request information and/or services and utilities from the City of High Point. We will work to blend the needs of our customers and the operation of City departments to broker a positive response for the purpose of creating healthy families, safe and livable neighborhoods and prosperous business.

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Administration	**631251**	277,863	247,278	264,175	347,567	
Full-time Positions		3	3	3	3	
Meter Reading	**631252**	536,544	600,627	557,741	574,610	
Full-time Positions		10	10	10	10	
Revenue Collections	**631253**	1,253,938	1,380,277	1,308,940	1,219,427	
Full-time Positions		13	13	13	13	
Part-time Positions		1	1	1	1	
Load Mgmt, Rates & Marketing	**631254**	17,832	61,350	50,435	97,703	
Full-time Positions		1	1	1	1	
Mailroom	**631255**	75,204	73,877	75,927	75,320	
Full-time Positions		0	0	0	0	
Telephone Center	**631256**	607,746	644,723	617,072	838,758	
Full-time Positions		11	12	12	11	
Water Meter Services	**631257**	464,590	520,214	522,562	510,729	
Full-time Positions		5	5	5	5	
Dispatch	**631258**	309,612	306,386	303,200	310,384	
Full-time Positions		6	6	6	7	
Field Services	**631259**	478,710	487,755	475,796	491,769	
Full-time Positions		7	7	7	7	

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	2,726,133	2,913,506	2,786,486	2,939,016	
Operating Expense	1,295,904	1,408,981	1,389,362	1,526,863	
Capital Outlay	-	-	-	-	
Total Customer Service	**4,022,038**	**4,322,487**	**4,175,848**	**4,465,879**	

CUSTOMER SERVICE

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Adopted	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Revenues:					
Operating Revenue	-	-	-	-	
Miscellaneous & Other Revenue	4,022,038	4,322,487	4,175,848	4,465,879	
Total	**4,022,038**	**4,322,487**	**4,175,848**	**4,465,879**	
Staffing Summary:					
Full-time Positions	56	57	57	57	
Part-time Positions	1	1	1	1	

Performance Goals and Objectives

Goals/Objectives:

•Read all meters each month with an accuracy of over 99.98%
•Provide one-stop shopping for City customers
•Accuracy in posting utility payments; cashier overages/shortages below $500
•Maintain or increase a collection rate of 99.8%
•Increase Energy Conservation Awareness through education programs
•Provide IVR and Internet self service
•Maintain residential meters by changing out 1200 water meters ten years of age or older
•Investigate suspicious activity and meter tampering

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of meters read	1,051,830	524,796	1,050,830
Number of walk-in customers assisted	26,871	15,686	30,000
Number of calls answered by Customer Service	259,133	181,994	345,000
Number of energy audits performed online	29	7	40
Number of customers visited for energy audits	292	114	240
Number of customers paying utility bills via internet	62,827	33,524	67,000
Number of internet requests to start utility service	353	175	375
Number of internet requests to purchase garbage toters	99	47	100
Number of ten-year old residential water meters changed out	900	306	1,100
Effectiveness:			
Number of meter reading adjustments	181	136	200
Cashier amounts over/short	-$575	-$188	-$350
Number of new water meters installed within two days	262	55	125
Number of theft investigation cases	482	256	510
Efficiency:			
Percent of meter reading quality	99.98%	99.98%	99.98%
Percent of calls answered by the fourth ring	70%	51%	65%
Percent of Utility dollars collected	99.59%	99.76%	99.74%

ELECTRIC OPERATIONS

The Electric Department strives to maintain and improve efficiency of the department including but not limited to quality street lighting, outdoor lighting, substation and line maintenance as well as to provide new facilities for electric system growth. Our mission is to promote a prosperous community for the benefit of the City of High Point residents.

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Engineering	**631232**	738,560	832,140	738,797	835,968	
Full-time Positions		8	8	8	8	
Administration	**631781**	676,796	768,657	664,764	773,334	
Full-time Positions		3	3	3	3	
Part-time Position		1	1	1	1	
Power Supply Expense	**631782**	91,573,714	96,150,699	96,027,260	100,858,543	
Full-time Positions		0	0	0	0	
Elec. Opr. & Maint. Warehouse Opr.	**631783**	413,266	533,627	409,541	557,657	
Full-time Positions		4	4	4	4	
Structures & Stations	**631784**	616,507	638,880	608,975	681,641	
Full-time Positions		5	5	5	5	
Lines Maintenance	**631785**	732,762	739,300	752,550	751,500	
Full-time Positions		0	0	0	0	
Street Lighting	**631786**	115,008	183,300	224,855	183,300	
Full-time Positions		0	0	0	0	
Area Outdoor Lighting	**631787**	24,930	21,700	24,300	26,700	
Full-time Positions		0	0	0	0	
Meter/Customer Install.	**631788**	121,576	40,350	111,500	117,700	
Full-time Positions		0	0	0	0	
Electric Sys. Improvs.	**631795**	6,638,781	8,815,428	7,736,302	9,036,386	
Full-time Positions		46	46	46	46	
Part-time Position		1	1	1	1	

This division provides for construction of new underground and overhead electrical facilities required for the normal renewal or customer demanded extensions of the electrical system.

Contingency	**631991**	0	450,000	0	450,000	
Transfers & Reimb.	**631911**	4,017,293	4,130,534	4,130,825	4,158,553	

Used to account for transfers/contributions/reimbursements to other funds.

Special Appropriations	**631491**	28,985	375,009	139,789	356,752	

Used to account for the payment of prior year workers' compensation claims, insurance premiums, and other miscellaneous fund expenses that are not attributable to any particular budget within the fund.

ELECTRIC OPERATIONS

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	4,171,132	4,581,724	4,611,079	4,853,022	
Operating Expenses	96,399,814	101,670,292	101,001,481	106,479,216	
Capital Outlay	2,781,424	2,728,084	1,910,000	2,728,084	
Total Operating	103,352,370	108,980,100	107,522,560	114,060,322	
Special Appropriations	12,658	309,830	107,200	310,000	
Contingency	-	450,000	-	450,000	
Debt Service	-	-	-	-	
Capital Projects	1,486,456	5,240,723	3,389,727	2,870,000	
Reimbursements - Other Funds	2,507,905	2,621,146	2,621,146	2,649,165	
Transfers - Other Funds	1,318,547	1,318,547	1,318,547	1,318,547	
Total Electric Operations	**108,677,936**	**118,920,346**	**114,959,180**	**121,658,034**	
Revenues:					
Residential Sales	41,676,361	44,564,538	42,790,627	44,852,003	
Industrial Sales	12,081,403	12,682,395	13,126,382	13,758,726	
Commercial Sales	45,725,132	48,161,643	47,434,737	49,719,836	
City Sales	4,135,521	4,404,178	4,407,810	4,623,795	
Street Lighting	2,010,148	2,148,982	1,929,845	2,024,407	
Private Area Lighting Sales	2,037,561	2,298,009	2,140,605	2,245,495	
Other Charges for Services	1,117,290	468,000	717,384	468,000	
Reimbursements	1,829,608	1,838,788	1,838,788	1,834,633	
Miscellaneous & Other Revenue	1,455,992	1,247,666	1,336,891	352,500	
Appropriated Retained Earnings	-	1,106,147	-	1,778,639	
Total	**112,069,016**	**118,920,346**	**115,723,068**	**121,658,034**	
Staffing Summary:					
Full-time Positions	66	66	66	66	
Part-time Positions	2	2	2	2	

Performance Goals and Objectives

Goals:

•Maintain a reliable, efficient power distribution system
•Reduce power outages through right-of-way maintenance
•Test all meters over a six-year period
•Provide a safe and reliable work environment

Objectives:

•Maintain the electric system with a power factor above 96%
•Install new and repair existing street and area lights
•Test 6,000 existing meters per year
•Install 6,000 Automated Meter Reading meters
•Maintain system losses below 7%
•Clear right of way
•Regularly inspect station facilities

ELECTRIC OPERATIONS

Key Performance Measures

Workload:	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Number of feet of right-of-way cleared	92,337	41,942	92,337
Number of street lights repaired	1,772	876	1,772
Number of new street lights installed	56	14	56
Number area lights repaired	921	531	921
Number of meters tested	4,650	3,425	4,650
Effectiveness:			
Percent of monthly inspections completed	100%	100%	100%
Percent Average System Power factor	98.78%	98.27%	98.78%
Percent of system losses	3.096%	1.980%	3.096%
Number of tree-related outages	23	15	23

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The FY13-14 budget includes a 4.9% electric rate adjustment effective July 1, 2013. The Wholesale Power rate increase to the City is 5.1%.

ELECTRIC CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 631799	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted by City Council
ELECTRIC SYSTEM IMPROVEMENTS	2,718,084	2,718,084	
TRANSFORMER FOR NORTH SUBSTATION	1,331,000	-	
HPU - NORTH COLLEGE DRIVE	1,151,723	-	
CONVERSION OF RUSSELL ST. SUBSTA TO 100KV	1,000,000	365,000	
COMMERCE TRANSFORMER UPGRADE	-	1,075,000	
FILTER SUBSTATION SECOND TRANSFORMER	-	600,000	
REPLACEMENT METALCLAD SWITCHGEAR	520,000	520,000	
REPLACE BURTON SUBSTA 100KV TRANS REPL	280,000	-	
AUTOMATED METER READING INITIATIVE	200,000	-	
DOWNTOWN UNDERGROUND	200,000	-	
STREET LIGHTING	200,000	200,000	
LOAD MANAGEMENT	148,000	-	
AREA OUTDOOR LIGHTING	110,000	110,000	
OVERHEAD TO UNDERGROUND CONVERSION	100,000	-	
TOTAL ELECTRIC CAPITAL PROJECTS	$ 7,958,807	$ 5,588,084	-

PARKING FACILITIES FUND

The Parking Facilities Fund operates under the direction of the Transportation Department. The fund is used to account for the operation and maintenance of the City's various parking facilities.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	-	-	-	43,296	43,296	100.0%
Operating Revenue	$ 357,994	$280,000	$ 255,785	$ 256,000	$ (24,000)	-8.6%
Miscellaneous & Other Revenue	1,627	1,000	1,000	1,000	-	0.0%
Interfund Transfers	95,953	112,162	112,162	112,162	-	0.0%
Total	**$ 455,574**	**$393,162**	**$ 368,947**	**$ 412,458**	**$ 19,296**	**4.9%**
EXPENSES						
Personnel Services	$ 201,679	$202,141	$ 193,983	$ 198,903	$ (3,238)	-1.6%
Operating Budget	155,796	165,419	161,306	167,953	2,534	1.5%
Capital	-	15,000	-	35,000	20,000	133.3%
Interfund Transfers	10,602	10,602	10,602	10,602	-	0.0%
Total	**$ 368,077**	**$393,162**	**$ 365,891**	**$ 412,458**	**$ 19,296**	**4.9%**

PARKING FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

There is a Fund Balance appropriation of $43,296 in the Parking Fund for the 2013-2014 budget. There is a slight decrease of $24,000 in operating revenue, and no change to the interfund transfer from the General Fund for 2013-2014.

EXPENSES

Personnel Services include salaries, wages, and benefits. Operating Expenses show a slight 1.5% increase, and Capital Outlay has increased for necessary maintenance to the various facilities.

PARKING FACILITIES

DEPARTMENT SUMMARY

Mission Statement: The Parking Facilities Division is responsible for providing and maintaining safe, off-street parking facilities to the citizens and visitors to the City of High Point. The fund operates under the direction of the Director of Transportation.

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
#2-Broad St	**651631**	14,810	21,029	20,838	21,029	
Part-time Positions		2	0	0	0	
#3-High Ave. and #4-W. Commerce	**651633**	77,922	67,112	64,624	67,137	
Full-time Positions		2	0	0	0	
Part-time Positions		1	0	0	0	
#1-Radisson	**651634**	280,586	290,021	280,429	289,292	
Full-time Positions		2	2	2	2	
Part-time Positions		2	7	7	7	

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	218,375	202,141	193,983	198,903	
Operating Supplies	132,089	165,419	161,306	167,953	
Capital Outlay	-	15,000	-	35,000	
Interfund Reimbursement	10,602	10,602	10,602	10,602	
Total Parking Expenses	**361,066**	**393,162**	**365,891**	**412,458**	
Revenues:					
Fund Balance	-	-	-	43,296	
Departmental Revenue	357,994	280,000	255,785	256,000	
Miscellaneous & Other Revenue	1,627	1,000	1,000	1,000	
Sub-total	359,621	281,000	256,785	300,296	
Contributions - Other Funds	95,953	112,162	112,162	112,162	
Total Parking Revenues	**455,574**	**393,162**	**368,947**	**412,458**	
Self-Sustaining Percent:	79%	71%	70%	73%	
Staffing Summary:					
Full-time Positions	4	2	2	2	
Part-time Positions	5	7	7	7	

PARKING FACILITIES

Performance Goals and Objectives

Goals:

•To maintain the appearance and operation of each facility to provide a pleasant and safe environment for citizens, visitors and parking staff

Objectives:

•To maintain the appearance, operation and record processing of each facility

•To ensure rental of spaces, greet customers, collect parking fees, keep accurate records of facility usage, and administer and verify parking cards to necessary patrons

•To ensure cleanliness, maintenance of lighting fixtures and initial maintenance of parking gate equipment of each facility

Key Performance Measures

Workload:	**Actual FY 2012**	**Actual through Dec-2012**	**Projected FY 2013**
Average number of hourly customers (monthly)			
- High and West Commerce parking decks	731	765	731
- Best Western parking deck	855	665	700
- Broad St. parking deck	375	446	375
Number of monthly rental customers			
- High and West Commerce parking decks	530	530	530
- Best Western parking deck	30	38	30
- Broad St. parking deck	40	40	40

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Companies are cutting because of budgets.

•Natuzzi had lay-offs, which cut the number of parkers. Also, some individuals did not renew spaces. Loss of attendant has limited hours an attendant is working at this facility.

•The hotel sold and the new owner is remodeling, which has reduced events going on at the hotel. Showplace rented out one side of the lower level's permanent office space, which has reduced events. The hotel seems to be scheduling more events for the future, which may increase parking from events and hotel guests.

PARKING CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 651639	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
PARKING FACILITY ENHANCEMENTS	**15,000**	**35,000**	
TOTAL PARKING CAPITAL PROJECTS	**$ 15,000**	**$ 35,000**	**-**

LANDFILL FACILITIES FUND

The Landfill Facilities Fund operations come under the direction of the Public Services Department. The fund is used to account for the operation and maintenance of the City's landfill and municipal recycling facility.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$1,931,515	$1,859,171	$ 4,148,875	$2,217,360	115%
Operating Revenue	7,384,941	7,150,000	7,207,111	7,225,000	75,000	1%
Misc. & Other Revenue	81,314	130,000	138,225	137,150	7,150	6%
Transfer from Landfill Maint. Reserve	150,000	-	-	-	-	0%
Total	**$7,616,255**	**$9,211,515**	**$9,204,507**	**$11,511,025**	**$2,299,510**	**25%**
EXPENSES						
Personnel Budgets	$2,002,577	$2,097,138	$2,046,343	$ 2,188,701	$ 91,563	4.4%
Landfill Operating Expenditures	2,755,657	3,069,471	3,113,574	3,222,560	153,089	5.0%
Landfill Capital	1,371,757	1,760,000	1,759,684	3,750,000	1,990,000	113.1%
Interfund Transfers	619,136	649,906	649,906	714,764	64,858	10.0%
Transfer to Landfill Maint. Reserve	1,671,635	1,635,000	1,635,000	1,635,000	-	0.0%
Total	**$8,420,762**	**$9,211,515**	**$9,204,507**	**$11,511,025**	**$2,299,510**	**25.0%**

LANDFILL FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Fund Balance appropriation increased over the 2012-2013 budget to fund the automation project for the Material Recovery Facility in the Landfill Capital Projects. Operating Revenues are projected to increase $75,000 or 1% due to the increase in recycling sales. Miscellaneous Revenues are projected to increase slightly in Interest on Investments.

EXPENSES

Personnel Services include salaries, wages, and benefits. Operating Expenses are estimated to increase due to increased costs for safety equipment ($39,000), fleet and fuel charges ($47,000), and an increase in Claims and Judgments related to the Seaboard Chemical case ($63,000). Landfill Capital increased due to the additional $3,750,000 in funding for the automation at the Recycling Facility.

LANDFILL FACILITIES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Landfill Operations	**661741**	5,064,995	5,458,241	5,434,475	5,694,577	
Full-time Positions		21	21	21	21	
Mun. Recycling Fac.	**661742**	1,886,052	1,939,052	2,020,032	2,016,448	
Full-time Positions		26	26	26	26	

Mission Statement: The Landfill Division will provide a safe and equitable means of solid waste disposal for its customers while complying with all state and federal rules or regulations. The Material Recovery Facility will provide the citizens of High Point with a material recovery facility which properly processes, separates, package and ships an estimated 6,000 tons annually of co-mingled recyclables and provides cardboard recovery for bi-annual Furniture Markets.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	2,017,348	2,097,138	2,046,343	2,188,701	
Operating Expenses	2,755,206	3,069,471	3,113,574	3,222,560	
Capital Outlay Operating	-	10,000	-	-	
Total Operating	4,772,554	5,176,609	5,159,917	5,411,261	
Capital	1,371,758	1,750,000	1,759,684	3,750,000	
Interfund Reimbursement	2,290,771	2,284,906	2,284,906	2,349,764	
Total Landfill Fac. Fund	**8,435,083**	**9,211,515**	**9,204,507**	**11,511,025**	
Revenues:					
Operating Revenue	7,333,985	7,150,000	7,207,111	7,225,000	
Miscellaneous & Other Revenue	81,314	60,000	68,225	67,150	
Transfers - Other Funds	150,000	-	-	-	
Sales & Use Tax	71,547	70,000	70,000	70,000	
Appropriated Retained Earnings	-	1,931,515	1,859,171	4,148,875	
Total	**7,636,846**	**9,211,515**	**9,204,507**	**11,511,025**	
Staffing Summary:					
Full-time Positions	47	47	47	47	

LANDFILL FACILITIES

Performance Goals and Objectives

Goals:

•Provide disposal for municipal solid waste (MSW)
•Pursue collection of tip fees to ensure earned revenue
•Process recyclables to conserve landfill space
•Promote awareness of City recycling program in community

Objectives:

•Maintain a 95% collection rate for MSW
•Process and maintain 90,000 tons of municipal solid waste
•Process and sell 13,000 tons of yard waste
•Process 8,000 tons of recyclable materials
•Maintain an 70% efficiency rate
•Provide 500 recycling program presentations

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of tons of municipal solid waste received	87,479	49,792	87,479
Number of tons of yard waste received	13,024	7,271	13,024
Number of tons of recycling material received/processed	8,198	4,000	8,016
Number of recycling presentations	68	36	72
Efficiency:			
Percent collection rate (tip fees)	95%	95%	95%
Percent of recyclables recovered	66%	60%	67%
Effectiveness:			
Dollar amount of recyclable material sold	$909,046	$335,427	$750,000
Cost per ton of processing recyclables	$221	$200	$243

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Keep High Point Beautiful has reformed and has an active board.

•The MRF Renovations Study is complete. Facility renovation options are being evaluated.

LANDFILL CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 661749	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
MRF AUTOMATION & UPGRADE	**1,500,000**	**3,500,000**	
LANDFILL DEVELOPMENT - LAND PURCHASE	**-**	**-**	
KERSEY VALLEY LANDFILL PHASE V	**-**	**-**	
LANDFILL ADMINISTRATIVE OFFICES	**250,000**	**250,000**	
TOTAL LANDFILL CAPITAL PROJECTS	**$ 1,750,000**	**$ 3,750,000**	**-**

Note: Landfill capital projects financed by reserve funds can be found in the Capital Improvement Program - Landfill Capital Projects section.

STORMWATER FUND

The Stormwater Fund operations come under the direction of the Public Services Department. This fund is used to account for the operation and maintenance of the City's stormwater program which manages stormwater runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and ponds.

REVENUE & EXPENSE SUMMARY

	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ -	$ -	$3,558,102	$3,558,102	**0.0%**
Operating Receipts	2,450,155	2,404,397	2,449,397	2,454,397	50,000	**2.1%**
Miscellaneous & Other Revenue	49,330	40,000	48,156	48,300	8,300	**21%**
Interfund Transfers	915,321	896,642	896,642	1,002,807	106,165	**12%**
Total	**$3,414,806**	**$3,341,039**	**$3,394,195**	**$7,063,606**	**$3,722,567**	**111.4%**
EXPENSES						
Personnel Budgets	$ 1,025,622	$1,106,501	$1,033,825	$ 1,116,979	$ 10,478	**0.9%**
Operating Budget	577,611	814,090	673,172	788,519	(25,571)	**-3.1%**
Debt Service	4,550,142	916,387	1,039,667	1,002,807	86,420	**9.4%**
Capital	107,714	410,000	410,000	4,150,000	3,740,000	**912.2%**
Interfund Transfers	5,301	94,061	5,301	5,301	(88,760)	**-94.4%**
Total	**$6,266,390**	**$3,341,039**	**$3,161,965**	**$ 7,063,606**	**$3,722,567**	**111.4%**

STORMWATER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Stormwater fees are projected to increase slightly for fiscal year 2013-2014. The source of the increase in Interfund Transfers is due to an increased transfer to the General Debt Service Fund to fund the Stormwater Fund's 2004 General Obligation Bonds. There is also an appropriation of $3,558,102 in retained earnings to fund major capital stormwater projects using cash funding instead of bonded debt.

EXPENSES

Personnel Services include salaries, wages, and benefits. The reduction in Operating Budget represents a decrease in Consulting & Professional Fees. Capital Outlay increased $3,740,000 for Phases 1 and 5 of the Jacobs Place project. Debt Service increase of $86,420 is due to increasing debt service related to refunding and the short-term increase in payments. The Interfund Transfers decrease is due to a reduction in the transfer to the capital projects fund.

STORMWATER FUND

DEPARTMENT SUMMARY

	Accounting Unit	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Stormwater Maint.	**671731**	1,585,313	1,973,668	1,772,298	1,898,799	
Full-time Positions		22	22	22	22	

Mission Statement: The Stormwater Fund provides citizens with a comprehensive stormwater management program that addresses stormwater pollution and provides timely assistance in making drainage improvements on public and private property based on eligibility and prioritized needs.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,025,622	1,106,501	1,033,825	1,116,979	
Operating Expenses	577,611	814,090	673,172	788,519	
Capital Outlay	-	60,000	-	-	
Interfund Reimbursement	5,301	94,061	5,301	5,301	
Total Operating	1,608,534	2,074,652	1,712,298	1,910,799	
Debt Service	4,550,142	916,387	1,039,667	1,002,807	
Capital Outlay	107,714	350,000	410,000	4,150,000	
Total Stormwater Fund	**6,266,390**	**3,341,039**	**3,161,965**	**7,063,606**	
Revenues:					
Operating Revenue	2,450,155	2,404,397	2,449,397	2,454,397	
Reimbursements	915,321	-	-	-	
Misc. & Other Revenue	49,330	40,000	48,156	48,300	
Transfer from General Debt Serv. Fund	-	896,642	896,642	1,002,807	
Approp. Retained Earnings	-	-	-	3,558,102	
Total	**3,414,806**	**3,341,039**	**3,394,195**	**7,063,606**	
Staffing Summary:					
Full-time Positions	22	22	22	22	

Performance Goals and Objectives

Goals:

•Improve and maintain stormwater drainage system
•Make timely improvements on public and private property
•Maintain a safe environment for employees
•Provide a stormwater management program that complies with MS4 permit

Objectives:

•Provide 40 hours per employee of training/education annually
•Respond to complaints within 14 days of request
•Account for the percentage of stormwater drainage system repaired or replaced
•Sweep 5,000 curb miles of streets
•Comply with six minimum measures of HP MS4 permit requirements

STORMWATER FUND

Key Performance Measures

Workload:	**Actual FY 2012**	**Actual through Dec-2012**	**Projected FY 2013**
Number of catch basins/pipes cleaned	729	128	729
Number of hours per employee for safety training	48	20	40
Number feet of drainage ditch/shoulder work (ROW/private)	45,660	16,730	45,660
Number feet of drainage structure constructed/repaired	120	52	120
Number of illicit discharge calls/site visits (permit)	24	8	24
Number of stormwater outfalls monitored during dry weather	767	107	767
Effectiveness:			
Number of loss time accidents/incidents	0	0	0
Percent of customers responded to within 14 days	100%	100%	100%
Backlog (in months) of pending work	2	2	2
Efficiency:			
Cost per curb mile swept	$36.27	$37.77	$36.27

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Additional Work/Major Projects Completed:

1. The pipe crew completed Jacob's Place drainage improvements, Armstrong Park stream bank stabilization and W. College culvert rehabilitation.
2. The ditch crew completed regional stormwater pond maintenance, removal of beaver dams at Jamesford Meadows and 4,950 linear feet of shoulder work.

STORMWATER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
671951	REFUNDING SERIES 2003	19,745	18,829	
671951	PUBLIC IMPROVEMENT SERIES 2005	277,848	118,593	
671951	PUBLIC IMPROVEMENT SERIES 2006	98,468	96,851	
671951	PUBLIC IMPROVEMENT SERIES 2007B	168,909	166,085	
671951	PUBLIC IMPROVEMENT SERIES 2008	187,295	186,082	
671951	PUBLIC IMPROVEMENT SERIES 2010	164,122	164,122	
671951	REFUNDING SERIES 2012	-	252,245	
TOTAL	STORMWATER DEBT SERVICE	$ 916,387	$ 1,002,807	$ -

STORMWATER CAPITAL PROJECTS

Budgeted Expenditure Accounting Unit 671732	2012-2013 Adopted Budget	2013-2014 Proposed By City Manager	2013-2014 Adopted By City Council
STORMWATER CAPITAL PROJECTS	350,000	350,000	
JACOBS PLACE (JP5)	-	3,050,000	
JACOBS PLACE (JP1)	-	750,000	
TOTAL STORMWATER CAPITAL PROJECTS	$ 350,000	$ 4,150,000	-

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

CENTRAL SERVICES FUND

The Central Services Fund is used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

REVENUE & EXPENSE SUMMARY

REVENUES	FY 2012 ACTUAL	ORIGINAL FY 2013 BUDGET	FY 2013 EST. ACT.	PROPOSED FY 2014 BUDGET	$ CHANGE	% CHANGE
Radio Repair Shop Services	944,030	1,123,429	1,123,429	1,168,036	44,607	4.0%
Computer Replacement	1,357,935	848,029	1,523,029	698,029	(150,000)	-17.7%
Facility Services	1,869,868	1,993,005	1,556,364	1,674,891	(318,114)	-16.0%
Fleet Services	9,108,452	9,409,546	9,434,300	9,159,066	(250,480)	-2.7%
Miscellaneous Revenues	(136,418)	-	-	-	-	0.0%
Total	**$ 13,143,867**	**$ 13,374,009**	**$ 13,637,122**	**$ 12,700,022**	**$ (673,987)**	-5.0%
EXPENSES						
Personnel Budgets	$ 2,218,946	$ 2,215,212	$ 2,211,228	$ 2,240,708	25,496	1.2%
Operating Budgets	6,025,948	7,085,676	6,212,083	6,773,648	(312,028)	-4.4%
Capital	4,857,668	3,592,665	3,708,954	3,205,209	(387,456)	-10.8%
Debt Service	21,756	298,650	291,573	298,651	1	0.0%
Transfers-Reimb. - Other Fds.	31,806	181,806	181,806	181,806	-	0.0%
Total	**$ 13,156,125**	**$ 13,374,009**	**$ 12,605,644**	**$ 12,700,022**	**$ (673,987)**	-5.0%

CENTRAL SERVICES FUND EXPENDITURE NOTATIONS

EXPENDITURES

Computer replacement decreased because there is no transfer to the General Fund in the 2013-2014 budget. Facilities service has decreased because of a new policy to decentralize costs of the various utilities to the departments actually incurring the expense. Fleet Services has reduced in two areas. Fuel revenues and fleet overhead are lower based on the recent history in those accounts. Fuel contingency decreased where budget was put to balance the 2012-2013 budget.

RADIO REPAIR SHOP

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Radio Repair Shop	**501243**	934,885	1,123,429	953,327	1,168,036	
Full-Time Positions		4	4	4	4	

Mission Statement: The Radio Maintenance Division operations come under the direction of the Information Technology Department. This division is responsible for the installation and maintenance of all City-owned two-way communications systems and components.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	272,663	285,027	276,984	292,311	
Operating Expenses	144,170	327,116	165,589	364,439	
Capital Outlay	518,052	511,286	510,754	511,286	
Transfer to General Fund	-	-	-	-	
Total	**934,885**	**1,123,429**	**953,327**	**1,168,036**	
Revenues:					
Reimbursements-Other Fds.	944,030	1,123,429	1,123,429	1,168,036	
Appropriated Fund Balance	-	-	-	-	
Total	**944,030**	**1,123,429**	**1,123,429**	**1,168,036**	
Staffing Summary:					
Full-time Positions	4	4	4	4	

Performance Goals and Objectives

Goals:

Maintain the 800-MHz radio system at 100% efficiency

Objectives:

Routinely check operability of primary and backup systems

Key Performance Measures

Workload:	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Number Quantars 800-MHz base stations maintained	40	40	40
Number of UPS back up power testing quarterly	26	13	26
Number of XTL mobile radios maintained	430	430	430
Efficiency:			
Percent of time radio system is functional	100%	99.9%	100.0%

RADIO REPAIR SHOP

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Maintained our communications network at 100% peak efficiency.

•Core Switch - The City will upgrade its radio system from a 4.1 to a 7.X system because the 4.1 version will no longer be supported after 2015. The upgrade requires a core switch at a cost of approximately $4.5 million. The City was able to partner with Guilford County/Greensboro and share the cost of the core switch which saved the City approximately $3 million and improves interoperability among the two systems and their respective users.

COMPUTER REPLACEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Computer Replacement	**501244**	1,122,479	848,029	838,929	698,029	
Full-time Positions		0	0	0	0	

Mission Statement: This division's operations come under the direction of the Information Technology Department. Operations in this division provide budgetary information and internal billings for replacing existing computers and related equipment.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Operating Expenses	93,632	250,000	250,000	250,000	
Capital Outlay	1,028,847	273,923	273,900	273,923	
Debt Service	-	174,106	165,029	174,106	
Transfer to General Fund	-	150,000	150,000	-	
Total	**1,122,479**	**848,029**	**838,929**	**698,029**	
Revenues:					
Reimbursements - Other Funds	682,935	848,029	848,029	698,029	
Lease Proceeds	675,000	-	675,000	-	
Appropriated Fund Balance	-	-	-	-	
Total	**1,357,935**	**848,029**	**1,523,029**	**698,029**	
Staffing Summary:					
Full-time Positions	0	0	0	0	

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Citrix Implementation – the City of High Point implemented a Citrix system to allow for easier remote computing and a more secure virtual desktop environment. Upon the successful deployment of Citrix the City will be able to reduce the cost of computer replacement by deploying thin clients at a cost of approximately $500 per unit versus the usual cost of $2000 per unit for a PC.

FACILITY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Facility Services	**501261**	1,841,162	1,993,005	1,635,155	1,674,891	
Full-time Positions		10	10	10	8	
Part-time Positions		1	1	1	0	

Mission Statement: The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to ensure the City and our citizens receive quality functioning facilities.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel Services	541,262	585,077	564,710	579,888	
Operating Expenses	1,163,270	1,271,298	931,815	958,372	
Capital Outlay	-	-	-	-	
Debt Service	124,544	124,544	126,544	124,545	
Interfund Reimbursement	12,086	12,086	12,086	12,086	
Total	**1,841,162**	**1,993,005**	**1,635,155**	**1,674,891**	
Revenues:					
Reimbursements - Other Funds	1,869,868	1,993,005	1,556,364	1,674,891	
Appropriated Fund Balance	-	-	-	-	
Total	**1,869,868**	**1,993,005**	**1,556,364**	**1,674,891**	
Staffing Summary:					
Full-time Positions	10	10	10	8	
Part-time Positions	1	1	1	0	

Performance Goals and Objectives

Goals:

•Provide maintenance and custodial support for the Municipal Office Building, Green St. Municipal Operations Center, Kivett Operations Center, Police Dept., Radio Building, Library and Museum

•The Facility Services Department will strive to continually enhance service levels in order to provide a clean and comfortable work environment for city employees

•Continued project management of construction projects with an emphasis on less than 5% change orders without affecting project quality

FACILITY SERVICES

Objectives:

•Continue 30 minute or less response time for emergencies by using cell phones and pagers to reduce response time

•Project management of construction and renovation projects by working closely with architect, contractor, and end user to provide quality functioning facilities

•Zero open work orders at end of fiscal year via close management of the work order system

•Cross-train technicians by using building specific preventive maintenance programs and involving all maintenance staff when unique building system/issues arise. Dispatch service work orders so that technicians deal with all elements of building systems and facility maintenance

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of labor hours on construction/retro fit projects	2,000	900	1,800
Number of service calls received	1,600	900	1,560
Number of hours performed on preventive maintenance on mechanical and safety equipment	400	200	400
Efficiency:			
Percent of emergency requests responded to in 30 minutes or less	100%	100%	100%

FLEET SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Fleet Services	**501271**	9,326,672	9,409,546	9,178,233	9,159,066	
Full-time Positions		23	20	20	20	

Mission Statement: To provide our customers with the highest quality fleet management services at the lowest possible cost. We strive to service the equipment in the most cost-effective manner possible through high productivity of our personnel and sound professional decisions in the management of the fleet. We are proud of our organization and the services that we provide through hard work, professionalism, and a positive image our people present. We appreciate and encourage pride in services rendered.

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	1,388,677	1,345,108	1,369,534	1,368,509	
Operating Expenses	4,609,006	5,237,262	4,864,679	5,200,837	
Capital Outlay	3,309,269	2,807,456	2,924,300	2,420,000	
Transfer to General Fund	-	-	-	150,000	
Interfund Reimbursement.	19,720	19,720	19,720	19,720	
Total	**9,326,672**	**9,409,546**	**9,178,233**	**9,159,066**	
Revenues:					
Reimbursements - Other Funds	9,108,452	9,409,546	9,434,300	9,159,066	
Appropriated Fund Balance	-	-	-	-	
Total	**9,108,452**	**9,409,546**	**9,434,300**	**9,159,066**	
Staffing Summary:					
Full-time Positions	23	20	20	20	

Performance Goals and Objectives

Goals:

•To continually improve preventive maintenance (PM) compliance

•To provide expedient, cost effective, efficient service

Objectives:

•Maintaining the City's fleet to provide 95% uptime availability

•Provide prompt turnaround time on vehicles and equipment

Key Performance Measures

Workload:	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Total number of PMs completed including NC state inspections	2,294	979	2,000
Total number of work orders completed	4,866	2,565	5,250
Efficiency:			
Productive work hours	11,135	6,087	12,000

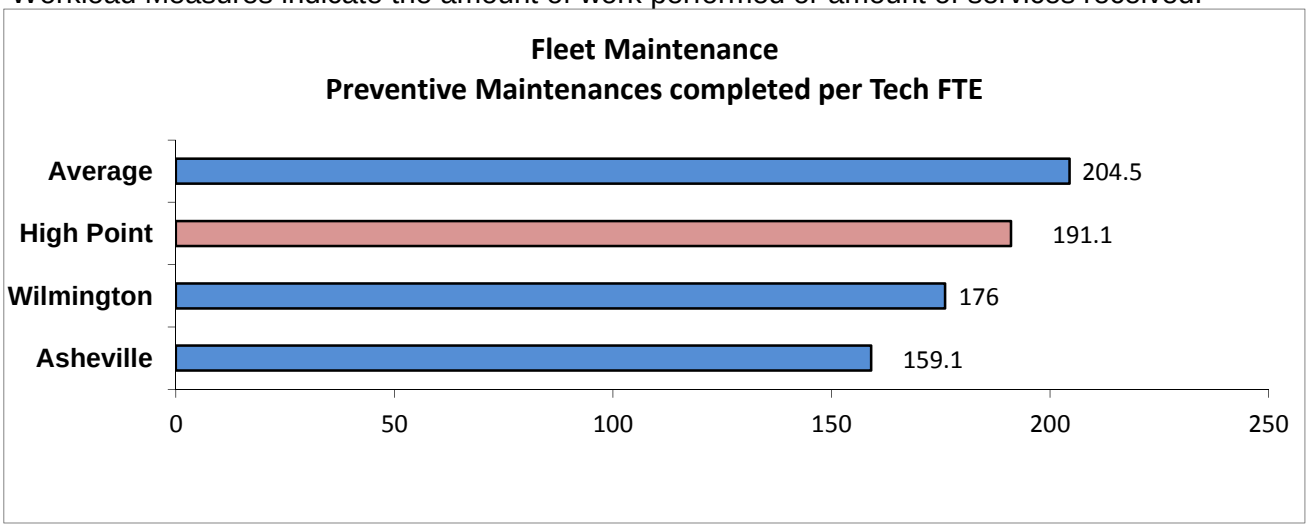
FLEET SERVICES

Benchmark Comparisons for Fiscal Year 2011-2012

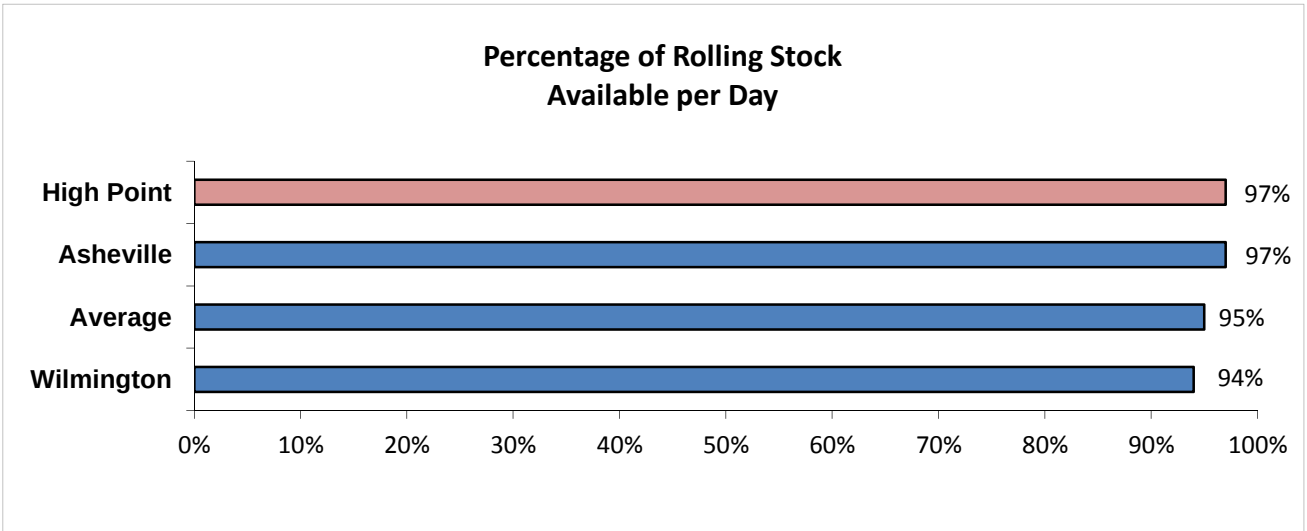
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Fleet Maintenance was added to the study beginning in 2001-2002. In fiscal year 2012-2013 data was collected for the previous fiscal year 2011-2012. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fleet Maintenance are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Projected fourth straight year of reduced fuel usage over previous period.
- Over $2.6 million in revenue generated from online auctions since August 2008.
- Received the North Carolina Department of Labor Safety Award for the second year in a row.

ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Economic Development	**111512**	179,500	771,067	771,067	794,067	
Full-time Positions		0	0	0	0	

The Economic Development Fund is used at the City Council's direction to provide for possible incentives for economic development within the City of High Point.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Contractual Services	-	-	-	-	
Operating Capital	179,500	771,067	771,067	794,067	
Total	**179,500**	**771,067**	**771,067**	**794,067**	
Revenues:					
Fund Balance	-	296,067	296,076	319,067	
Other Revenues	36,072	-	-	-	
Transfer-Other Funds	475,000	475,000	475,000	475,000	
Total Economic Development Fund	**511,072**	**771,067**	**771,076**	**794,067**	
Staffing Summary:					
Full-time positions	0	0	0	0	
Part-time positions	0	0	0	0	

MARKET AUTHORITY

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Market Authority	**125514**	2,881,071	2,835,000	2,775,000	2,835,000	
Full-time Positions		0	0	0	0	

The Market Authority Fund is a public-private partnership sponsor of the International Home Furnishings Market to develop strategies and priorities to address transportation, parking, hospitality, promotion and other improvements for the annual spring and fall markets.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Market Authority Disbursements	2,881,071	2,835,000	2,775,000	2,835,000	
Total	**2,881,071**	**2,835,000**	**2,775,000**	**2,835,000**	
Revenues:					
Operating Receipts					
Room Occupancy Tax	304,722	285,000	285,000	285,000	
Business License Tax	1,576,348	1,550,000	1,550,000	1,550,000	
Transfer From Other Funds					
General Fund	240,000	240,000	240,000	240,000	
Water & Sewer	50,000	50,000	50,000	50,000	
Electric	710,000	710,000	710,000	710,000	
Total Market Authority	**2,881,070**	**2,835,000**	**2,835,000**	**2,835,000**	

SPECIAL GRANTS FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Grants Pending	**301999**	3,374,271	3,146,329	2,763,095	3,694,955	
Full-time Positions		2	2	2	2	

The Special Grants Fund accounts for the receipt and disbursement of all grants, including federal, state and local grants or entitlements but excluding the Community Development Block Grant. The budget appropriation represents that portion of existing grants which were not fully expended in the prior fiscal year and which will be reestablished in the current year and also allowance for grants that will be received during the current year.

BUDGET SUMMARY

	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures:					
Personnel Services	149,410	-	156,975	186,215	
Operating Expenses	3,048,545	2,684,528	2,157,762	3,071,265	
Interfund Reimbursement	47,723	47,723	47,723	47,723	
Total Operating	3,245,678	2,732,251	2,362,460	3,305,203	
Capital Outlay	128,596	414,078	400,635	389,752	
Contingency	-	-	-	-	
Total	**3,374,274**	**3,146,329**	**2,763,095**	**3,694,955**	
Revenues:					
Intergovernmental Revenue	3,607,497	3,002,706	2,778,310	3,476,222	
Reimbursements, Transfers	226,603	143,623	143,632	218,733	
Miscellaneous Revenues	10,013	-	-	-	
Total Special Grants Fund	**3,844,113**	**3,146,329**	**2,921,942**	**3,694,955**	

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The increase of $548,626 above the fiscal year 2012-2013 adopted budget in this fund is mainly for the new Fire Traffic Signal Preemption grant in the amount of $300,000, a new Justice Assistance Grant (JAG) for in-car cameras for patrol cars for $246,000, offset by changes in funding in various other grants.

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used to account for the receipt and program disbursement of the Community Development Block Grant Program.

REVENUE & EXPENSE SUMMARY

	ORIGINAL 2012-2013 BUDGET	PROPOSED 2013-2014 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE				
CDBG Entitlement (HUD)	1,060,862	990,240	(70,622)	-6.7%
Home Program (HUD)	455,703	491,870	36,167	7.9%
Neighborhood Stabilization Program Income	-	459,580	459,580	0.0%
HUD Section 108 Loan Proceeds	-	1,350,000	1,350,000	0.0%
NCHFA	-	65,000	65,000	0.0%
HOME Infill Development	120,000	120,000	-	0.0%
Shelter Plus Care	-	77,352	77,352	0.0%
Total	**1,636,565**	**3,554,042**	**1,917,477**	**117.2%**
EXPENSE				
Affordable Housing	1,148,361	3,080,493	1,932,132	168.3%
General Program Admin. (CDBG & HOME)	266,562	212,235	(54,327)	-20.4%
Community & Neighborhood Development	221,642	261,314	39,672	17.9%
Total	**1,636,565**	**3,554,042**	**1,917,477**	**117.2%**

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The $1,917,477 increase in this fund is mainly due to two grants being added: 1) the amendment of the HUD Section 108 Loan commitment that will be included in the fiscal year 2013-2014 budget and 2) additional Neighborhood Stabilization Program income expected to be received from property sales.

COMMUNITY DEVELOPMENT FUND

Listed below is the Community Development & Housing Federal Funds Annual Budget for fiscal year 2013-2014.

2013-2014 COMMUNITY DEVELOPMENT & HOUSING FEDERAL FUNDS ANNUAL BUDGET

EXPENDITURES

Affordable Housing	$ 3,080,493
Community & Neighborhood Development	261,314
General Program Administration (CDBG & HOME)	212,235
Expenditures Total	**3,554,042**

SOURCES OF FUNDS

Federal Grant	
CDBG (includes program income)	$ 990,240
HOME (includes program income)	491,870
HOME Infill Development	120,000
NSP Program Income	459,580
Section 108	1,350,000
Shelter Plus Care	77,352
NCHFA	65,000
Sources of Funds Total	**3,554,042**

MASS TRANSIT

DEPARTMENT SUMMARY

The Public Transportation division is responsible for providing safe, reliable transportation at a fair cost to all the citizens of High Point through the fixed route Hi tran and door-to-door demand responsive Dial-A-Lift systems.

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Mass Tran. Operating	**641621**	2,375,864	2,790,991	2,697,495	2,887,403	
Full-time Positions		35	39	39	40	
Part-time Positions		5	5	5	4	
Transit Grants Pending	**641622**	688,747	939,890	1,486,764	523,160	
Transit-Dial-A-Lift	**641623**	159,841	157,817	133,247	168,650	

BUDGET SUMMARY	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Expenditures					
Personnel	1,804,358	1,958,049	2,041,872	2,040,832	
Operating Expense	1,347,704	1,744,224	1,294,290	1,462,056	
Capital Outlay	102,962	185,100	980,019	-	
Others	1,325	1,325	1,325	1,325	
Total	3,256,348	3,888,698	4,317,506	3,504,213	
Capital Projects	-	-	-	75,000	
Total	**3,256,348**	**3,888,698**	**4,317,506**	**3,579,213**	
Revenues:					
Fund Balance	-	-	-	-	
Operating Receipts	1,928,885	2,182,403	2,122,731	2,217,991	
Intergovernmental Revenue	669,359	858,942	1,411,597	402,070	
Miscellaneous & Other Revenue	6,996	-	-	-	
Vehicle User Fee	354,910	370,000	370,000	370,000	
Transfer from General Fund	427,735	477,353	422,516	589,152	
Total Mass Transit Fund	**3,387,884**	**3,888,698**	**4,326,844**	**3,579,213**	
Staffing Summary:					
Full-time Positions	35	39	39	40	
Part-time Positions	5	5	5	4	

Performance Goals and Objectives

Goals:

•Transport 1,000,000 passenger trips per year (Hi tran)

•Provide service with zero preventable accidents (Hi tran)

•Cover as much cost as possible through passenger fares (Hi tran)

•To meet transportation demands of the elderly and disabled (Dial-A-Lift)

•To efficiently transport trips with available resources (Dial-A-Lift)

MASS TRANSIT

Objectives:

•Increase ridership on fixed route service by 3% each year (Hi tran)
•Achieve an accident rate that is less than 0.2 preventable accidents per 100,000 miles (Hi tran)
•Recover 30% of expenses from passenger fares (Hi tran)
•Have a trip denial rate of less than 2% (Dial-A-Lift)
•Transport at least three trips per revenue hour (Dial-A-Lift)

Key Performance Measures

	Actual FY 2012	Actual through Dec-2012	Projected FY 2013
Workload:			
Number of passenger trips (Hi tran)	900,690	453,823	910,000
Service miles (Hi tran)	469,925	240,578	475,000
Passenger trips performed (Dial-A-Lift)	29,207	14,664	30,000
Effectiveness:			
Preventable accident rate (Hi tran)	2.8	2.49	1.5
Efficiency:			
Fare recovery ratio (Hi tran)	23%	26%	25%
Trip denial rate (Dial-A-Lift)	0%	0%	0%
Passengers per revenue hour (Dial-A-Lift)	2.6	2.8	2.8

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The newly-constructed larger Hi tran passenger terminal reopened in February 2013.

•Dial-A-Lift purchased three additional vehicles for a total of six minibuses in service running approximately 175,000 miles a year. The minibuses average 7.5 mpg. The Dial-A-Lift service was previously outsourced but was brought inhouse during fiscal year 2011-2012.

•The fiscal year 2013-2014 budget includes $75,000 to add to the City's share for the buses' replacement in fiscal year 2016-2017.

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

Capital Project Definition

The **Capital Improvement Program (CIP**) is a prioritized, multi-year plan for major capital expenditures, such as the construction, reconstruction, renovation or replacement of a public building, facility or major equipment item; the purchase of land, buildings or facilities for a public purpose; studies and surveys leading to such physical improvements or any combination of the above. By providing a planned schedule of public improvements, the program outlines present and future needs and intentions. A capital improvement project should have a cost greater than $15,000 and a useful life of at least ten years.

Capital Process Description

The City of High Point's capital improvement program is the result of a detailed financial planning process used by City leaders to establish funding priorities of major capital projects. The purpose is to address the City's immediate and long-term capital needs in a conscious effort to best provide services and facilities to the citizens of High Point.

To accomplish this, the CIP process consists of a three-phase mechanism. In the fall of each year, department heads submit a five-year capital plan to the Budget Office for consideration. This requires substantial planning at the department level to identify projects that are deemed necessary to respond to public needs.

A vital segment of the proposal includes a **project financial form** which projects cost estimates as well as the **revenue sources** for the project. Submission of the project's financial information is a fundamental component in coordinating the available resources to fund the project.

The **second phase** of the CIP process includes review of each proposal by the Budget Office. Factors analyzed include:

- The **priority of the project** as defined by City leaders or formal Council policy
- **Feasible funding** sources in relation to the projected timetable
- **Impact** the project will have **on the operating budget and service levels**

The projects are evaluated according to the following criteria:

- Risk to Public Safety or Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services, Facilities
- Protection and Conservation of Resources
- New or Substantially Expanded Facility
- Prior Commitment by City Council or Manager

The budget staff compiles a priority list as they relate to the City's overall mission of **"…creating the single most livable, safe and prosperous community in America."** This list of proposed projects is presented to the management team.

The **final phase** consists of compiling the **five-year Capital Improvement Program** for consideration by the City Council as part of the budget review and adoption process. Recognizing that needs and priorities vary from year-to-year, only the **first fiscal year** of the five-year program is considered for adoption. The subsequent four years are used for strategic financial planning purposes.

Capital Improvement Funding

Funding for the capital improvement program varies by fund. In the **General Capital Projects Fund** the majority of the funding comes by transfer from the General Fund.

In the utility funds (Water, Sewer, Electric, Landfill, and Stormwater Funds), capital projects are included within the fund instead of being in a separate fund as is the case with the general capital projects. These utility fund projects are normally funded from operating revenues generated by each fund.

Projects that authorize the construction or acquisition of major capital and are identified to be in effect for the life of the project extending more than one fiscal year are adopted in **Capital Project Ordinance Funds.** Bonds, state and federal grants, or some combination of these normally fund these projects. The uniqueness of these funds is that they do not require re-appropriation each fiscal year and are not part of the regular budget but are adopted separately.

RECOMMENDED CAPITAL IMPROVEMENT PROGRAM SUMMARY

City of High Point
Fiscal Year 2014-2018

The capital budget summary **shown below of $124,337,192 is the first year** of a five-year capital improvement program which is reviewed and updated annually to meet the capital needs of the community. The adopted 2014-2018 Capital Improvements Program (CIP) totals $688,495,530. This is a $28,330,744 increase or 4.3% more than the 2012-2013 CIP total of $660,164,786. The increase is mainly due to several major Stormwater projects being added increasing the total by $27,742,600; and an increase in the MRF Automation & Upgrade, the planned closure/post-closure of Kersey Valley Landfill phases I-III, the Kersey Valley Road relocation and the Kersey Valley Phase V projects in Landfill totaling $5,421,000. This increase also includes $16,981,400 additional funding in Water/Sewer for the City Lake Dam Upgrade and NC 66 W/S Improvements. The increases are offset by reductions in Electric Capital of $2,413,168 and a reduction in General Capital of $23,880,940 for prior projects being expended.

Infrastructure improvements remain a top priority of the City's long-term capital planning, as the City of High Point prepares for the present and future challenges of an aging infrastructure, safe water quality and availability of safe waste disposal.

Expenditure By Program

Infrastructure	**Budget Year 2013-2014**
Transportation	$ 64,785,000
Utilities - Water/Sewer	36,427,500
Utilities - Electric	2,870,000
	$ 104,082,500
Other	
Public Services - Infrastructure	$ 5,900,000
Landfill Closure/Post Closure	5,770,692
Public Services - Automation	3,500,000
Recreation & Culture	3,615,000
Public Safety	1,379,000
Planning - Neighborhoods	90,000
	$ 20,254,692
Total FY 2013-2014	**$ 124,337,192**

Funding Sources

Infrastructure - Funding	**Budget Year 2013-2014**
State/Federal Agency	$ 63,400,000
Revenue Bonds - Water & Sewer	32,022,500
Water-Sewer Revenue	4,405,000
Electric Revenue	2,870,000
GO Bonds/Two-Thirds	1,000,000
General Government	350,000
Parking Revenue	35,000
	$ 104,082,500
Other - Funding	
Landfill Reserve Fund	$ 5,770,692
GO Bonds/Two-Thirds	4,500,000
Stormwater Revenue	4,150,000
Landfill Revenue	3,750,000
General Government	2,044,000
State/Federal Agency	-
Local Agencies	40,000
	$ 20,254,692
Total FY 2013-2014	**$ 124,337,192**

CAPITAL PROJECT ORDINANCES

Capital project ordinances authorize the construction or acquisition of major capital and continue in effect for the life of the project that extends over more than one fiscal year and do not require re-appropriation each fiscal year.

The information presented below represents the status of our currently authorized capital project ordinances as of April 30, 2013.

Statement of Financial Activity
From Inception to April 30, 2013

Project	Budget	Expense	Unexpended Balance
GO Bond Projects - General			
West Hartley Drive Ext.	$ 11,178,576	$ 11,184,417	$ (5,841)
Lindsay Street Widening	6,005,000	4,726,310	1,278,690
Old Winston Road Widening	5,383,148	4,864,687	518,461
Intersection Improvements '04	1,972,605	1,443,180	529,425
Park Land Acquisition	1,500,000	1,206,044	293,956
	28,565,049	**25,859,850**	**2,705,199**
GO Bond Projects - Stormwater			
Stormwater - Hamilton/Montlieu	$ 6,037,861	$ 6,060,953	$ (23,092)
Stormwater - Jacobs Place 1,2 & 3	3,282,315	3,164,789	117,526
Stormwater - Ray Street	1,705,639	813,084	892,555
	11,025,815	**10,038,826**	**986,989**
Two-Third Bond Projects			
North Main/Downtown Improv - Ph 1	$ 5,785,000	$ -	$ 5,785,000
Transportation 2/3 Bonds - Lindsay Widening	2,415,000	599,515	1,815,485
Athletic Complex 2/3 Improvs - 2010	2,323,168	2,299,923	23,245
City Lake Boat Dock 2010	500,000	502,500	(2,500)
Washington Terrace Pool Improvements	498,385	444,507	53,878
Camp Ann Project	225,000	27,800	197,200
Parks & Rec 2/3 Bond	149,422	-	149,422
Heron Drive Improv (Economic Development)	105,000	-	105,000
Oak Hollow Campground Improvements	100,000	57,789	42,211
Westchester Park - Greenway	50,000	-	50,000
	12,150,975	**3,932,035**	**8,218,940**

CAPITAL PROJECT ORDINANCES (continued)

From Inception to April 30, 2013

Project	Total Planned	Budget	Expense	Unexpended Balance
Water/Sewer GO & Revenue Bond Projects				
Westside WWTP Upgrade	$ 56,000,000	$ 26,153,575	$ 26,013,419	$ 140,156
Incinerator Rehab	5,300,000	986,094	985,376	718
Kearns Loop Rehab	4,500,000	4,469,753	1,299,299	3,170,454
City Lake Water Pump	2,230,000	2,230,000	1,672,249	557,751
NW Sewer Sys Future Phase 1&2	1,442,000	1,340,159	137,707	1,202,452
Hartley Utilities	850,000	850,000	405,994	444,006
Lindsay Utilities	800,000	928,141	917,822	10,319
Ward Plant High Service - VFD	619,098	619,098	-	619,098
Corporation Lift Station	505,000	505,000	63,275	441,725
Ward HVAC Rehab	250,000	250,000	-	250,000
Tanglewood Lift Station	425,459	425,459	-	425,459
	$ 85,617,558	**$ 51,453,280**	**$ 43,928,055**	**$ 7,525,225**

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
General Fund								
CIP-00004	Core City Plan Implementation Projects	$0	0	$60,000	$60,000	$60,000	$60,000	$240,000
CIP-00007	High Point Dog Park	$0	0	0	$100,000	0	0	$100,000
CIP-00009	Leaf/Litter Collection Machine	$0	0	$175,000	0	$175,000	0	$350,000
CIP-00017	Railroad Crossings Improvements	$0	0	$15,000	$15,000	$15,000	$15,000	$60,000
CIP-00023	Environmental Services Equip. Shed	$0	0	$280,000	0	0	0	$280,000
CIP-00031	Tour Boat Repl.	$0	0	$75,000	0	0	0	$75,000
CIP-00032	Golf Course Impr/Cart Paths	$0	0	$150,000	$150,000	$150,000	0	$450,000
CIP-00037	Council Chamber Renov/Improvs	$0	0	0	0	0	$337,380	$337,380
CIP-00039	Sidewalk Construction	$0	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000
CIP-00040	NCDOT Local Match	$0	0	$75,000	0	$100,000	0	$175,000
CIP-00046	Merry-Go-Round Replacement	$0	0	$265,000	0	0	0	$265,000
CIP-00047	Playground & Equipment	$0	0	$180,000	$180,000	$180,000	$180,000	$720,000
CIP-00051	Park Imp/Shelters	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00052	Gallimore Dairy Rd (Sidewalks)	$0	0	0	$50,000	$50,000	$50,000	$150,000
CIP-00054	Youth Athletic Facilities - GASB54	$75,000	$75,000	$75,000	$75,000	$75,000	$75,000	$450,000
CIP-00055	Park Impr/Outdoor Courts	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00056	Golf Course/Greens Restoration GASB54	$0	$40,000	$40,000	$40,000	0	0	$120,000
CIP-00062	Golf Cour Imp- Wash Pit	$0	0	$100,000	0	0	0	$100,000
CIP-00063	Park Imp/Parking Lots	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00083	Load Dock Lift (Theatre)	$0	0	$250,000	0	0	0	$250,000
CIP-00088	Skateboard Park	$0	0	0	$200,000	0	0	$200,000
CIP-00090	Youth Ath Fac./Track Resurface	$0	0	$75,000	0	0	0	$75,000
CIP-00091	GIS Base Mapping Program -GASB54	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$300,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$1,625,000	0	$128,250	$128,250	0	0	$1,881,500
CIP-00143	Skeet Club Rd Widening, B Sect sidewalks	$0	$50,000	$75,000	$100,000	$100,000	$100,000	$425,000
CIP-00148	Building Improvements (P&R)	$0	0	$60,000	$60,000	$60,000	$60,000	$240,000
CIP-00162	Greenway Extensions	$0	0	$25,000	$25,000	0	0	$50,000
CIP-00198	Planning Studies & Design Services	$0	0	$50,000	$50,000	0	0	$100,000
CIP-00206	Security System Enhancement	$0	0	0	$200,000	0	0	$200,000
CIP-00209	Bridge Re-inspection/Repairs GASB54	$0	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000
CIP-00214	Fire Facility Renovation & Improvs	$0	0	$150,000	$150,000	$150,000	0	$450,000
CIP-00217	RFID for Library Materials	$0	0	$80,000	0	0	0	$80,000
CIP-00292	Traffic Signal Preemption	$0	0	$300,000	0	0	0	$300,000

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00332	Traffic Signal System Upgrades	$0	0	$50,000	0	0	0	$50,000
CIP-00599	S. Main Gateway & US 29-70 InterStudy	$0	0	$175,000	$125,000	0	0	$300,000
CIP-00829	Centennial Bridge (Decking)	$0	$100,000	0	0	0	0	$100,000
CIP-00842	Rotary at Ray Bridge Replacement	$0	0	$280,000	0	0	0	$280,000
CIP-00897	Asset Management System	$0	0	0	$650,000	0	0	$650,000
CIP-01006	North Main Traffic Study (Core City)	$0	0	0	0	$200,000	0	$200,000
CIP-01521	Fire Vehicle Replacement - Reserve	$0	$55,000	$60,000	$65,000	$70,000	$75,000	$325,000
CIP-01728	NW East-West Connector Feasibility Study	$0	0	0	0	0	$100,000	$100,000
CIP-01739	Uptowne Park/Green Space	$0	0	0	0	$500,000	0	$500,000
CIP-03017	East Lexington Ave - Culvert	$0	$50,000	$50,000	0	0	0	$100,000
CIP-03140	Customer Self Service Info & Check Out	$0	0	$30,000	0	0	0	$30,000
CIP-03365	Electrical Distribution System Rep	$0	0	$100,000	$100,000	$100,000	$100,000	$400,000
	General Fund	$1,750,000	$495,000	$4,153,250	$3,248,250	$2,710,000	$1,877,380	$14,233,880
GO Bonds/Two-Thirds								
CIP-00029	Dillon Rd Park Development	$0	0	0	$800,000	0	0	$800,000
CIP-00039	Sidewalk Construction	$0	$1,000,000	0	0	0	0	$1,000,000
CIP-00048	Park Imp/Greenways	$0	$2,000,000	0	0	0	0	$2,000,000
CIP-00087	Campground Improvements	$100,000	0	$160,000	$160,000	$160,000	0	$580,000
CIP-00840	Heritage Point Proj (Parking Lot)	$0	$1,000,000	0	0	0	0	$1,000,000
CIP-00331	Self Contained Breathing Appar (SCBA)	$0	0	0	$570,800	$570,800	0	$1,141,600
CIP-00883	Downtown Improv 2/3 Bonds 2012	$5,785,000	0	0	0	0	0	$5,785,000
CIP-03165	Railroad Bank Stabilization	$0	$1,500,000	0	0	0	0	$1,500,000
	GO Bonds/Two-Thirds	$5,885,000	$5,500,000	$160,000	$1,530,800	$730,800	0	$13,806,600

Note: See the Capital Project Ordinances page for a list of all bond projects and balances.

GO Bonds/UnAuthorized								
CIP-00025	Fire Dept. Burn Bldg	$0	0	$30,000	$450,000	0	0	$480,000
CIP-00034	Oak Hollow Golf Course Renovation	$0	0	0	$2,750,000	0	0	$2,750,000
CIP-00039	Sidewalk Construction	$0	0	0	0	$200,000	$250,000	$450,000
CIP-00040	NCDOT Local Match	$0	0	0	$100,000	$100,000	$125,000	$325,000
CIP-00067	Theatre Renovation	$0	0	$5,800,000	0	0	0	$5,800,000
CIP-00086	Northside Police Sub-Station	$0	0	$1,860,715	0	0	0	$1,860,715
CIP-00093	Repl Carpet & Wallpaper & Facility Renov	$0	0	$395,000	0	0	0	$395,000
CIP-00094	Police Facility	$0	0	0	$41,578,377	0	0	$41,578,377

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00096	Fire Station #7 Repl. - Gordon St.	$0	0	$3,225,000	$290,000	0	0	$3,515,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	$0	0	0	$425,000	$3,160,000	$250,000	$3,835,000
CIP-00098	Fire Station #14 (W. Lexington)	$0	0	$125,000	$3,085,000	0	0	$3,210,000
CIP-00104	NC68 & I-74/US311 Inter Design & Constr	$0	0	$150,000	$250,000	$350,000	$2,750,000	$3,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$0	0	0	0	$4,000,000	$6,000,000	$10,000,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	$0	0	$500,000	$1,500,000	$5,500,000	$5,500,000	$13,000,000
CIP-00162	Greenway Extensions	$0	0	0	$50,000	$75,000	$75,000	$200,000
CIP-00173	Fire Dept. Admin. Offices	$0	0	$3,275,000	$500,000	0	0	$3,775,000
CIP-00174	Fire Station #6 - Springfield Rd.	$0	0	$3,515,000	0	0	0	$3,515,000
CIP-00175	Fire Station #8 - (English Rd near Burton)	$0	0	$425,000	$2,800,000	$340,000	0	$3,565,000
CIP-00198	Planning Studies & Design Services	$0	0	$100,000	$150,000	$150,000	0	$400,000
CIP-00271	Training Center Improvement	$0	0	$750,000	$400,000	0	0	$1,150,000
CIP-00274	Theatre Equipment Replacement	$0	0	$750,000	0	0	0	$750,000
CIP-00283	NC 68/US 311 Interchange	$0	0	$750,000	0	0	0	$750,000
CIP-00332	Traffic Signal System Upgrades	$0	0	0	$100,000	$100,000	$250,000	$450,000
CIP-00840	Heritage Point Proj (Final Phases)	$0	0	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$7,500,000
CIP-01756	P&R Senior Center	$0	0	0	$6,500,000	0	0	$6,500,000
CIP-03586	Triangle Lake Road Improvements	$0	0	$250,000	$250,000	$1,500,000	$6,000,000	$8,000,000
CIP-03598	Burton Road Improvements	$0	0	$150,000	$150,000	$700,000	$3,500,000	$4,500,000
CIP-03746	Gordon Street Improvements	$0	0	$250,000	$250,000	$1,000,000	$5,000,000	$6,500,000
CIP-03771	Ward Avenue Extension	$0	0	$125,000	$125,000	$500,000	$2,750,000	$3,500,000
CIP-03782	Clinard Farm Road/Piedmont Pkwy Ext	$0	0	$250,000	$250,000	$1,500,000	$6,000,000	$8,000,000
CIP-03793	Roadway Improvs-Montlieu or Lexington	$0	0	$250,000	$250,000	$2,000,000	$7,000,000	$9,500,000
CIP-03806	Intersection Improvements	$0	0	$625,000	$625,000	$625,000	$625,000	$2,500,000
	GO Bonds/UnAuthorized	$0	$0	$25,550,715	$64,828,377	$23,800,000	$47,575,000	$161,754,092
Installment Contracts								
CIP-00044	Mobile Breath Air Unit Repl. (refill truck)	$0	$280,000	0	0	0	0	$280,000
CIP-00064	Engine 26 Replacement	$0	0	0	0	$602,000	0	$602,000
CIP-00084	Motorize - Overstage Elec/Rigging (Theatre)	$0	$500,000	0	0	0	0	$500,000
CIP-00106	Squad 4 Replacement	$0	0	0	0	$332,000	0	$332,000
CIP-00111	Engine #1	$0	$522,000	0	0	0	0	$522,000
CIP-00119	Engine #6	$0	0	0	$509,000	0	0	$509,000
CIP-00147	Engine 5 Replacement	$0	0	0	0	$602,000	0	$602,000

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00167	Engine #8	$0	0	$495,000	0	0	0	$495,000
CIP-00168	Engine #13	$0	0	$495,000	0	0	0	$495,000
CIP-00172	Engine #9	$0	$522,000	0	0	0	0	$522,000
CIP-00189	Engine #3	$0	0	0	$509,000	0	0	$509,000
CIP-00212	Ladder #13	$0	0	0	0	0	$1,220,000	$1,220,000
CIP-00222	Squad #8	$0	0	$286,000	0	0	0	$286,000
CIP-00223	Squad #1	$0	0	$286,000	0	0	0	$286,000
CIP-00341	Tanker 12 Replacement	$0	0	$519,000	0	0	0	$519,000
CIP-01637	Radio System Upgrade	$0	0	$4,000,000	0	0	0	$4,000,000
	Installment Contracts	$0	$1,824,000	$6,081,000	$1,018,000	$1,536,000	$1,220,000	$11,679,000
Other Local Govt (Guilford County)								
CIP-00018	Downtown Improve. "Streetscape"	$40,000	$40,000	$40,000	$40,000	$40,000	$40,000	$240,000
	Other Local Govt(Guilford County)	$40,000	$40,000	$40,000	$40,000	$40,000	$40,000	$240,000
State Agency (State Aid)								
CIP-00217	RFID for Library Materials	$0	0	$60,000	0	0	0	$60,000
	Other Local Govt(Guilford County)	$0	$0	$60,000	$0	$0	$0	$60,000
State/Federal Agency (NCDOT)								
CIP-00029	Dillon Rd Park Development	$0	0	0	$200,000	0	0	$200,000
CIP-00039	Sidewalk Construction	$0	$100,000	0	0	0	0	$100,000
CIP-00052	Gallimore Dairy Rd (Sidewalks)	$0	0	0	$6,350,000	0	0	$6,350,000
CIP-00104	NC68 & I-74/US311 Inter Design & Constr	$0	0	0	$500,000	$4,000,000	$27,000,000	$31,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$0	0	0	0	$13,000,000	$24,526,000	$37,526,000
CIP-00143	Skeet Club Road Widening, B Section	$0	$12,500,000	$12,500,000	$12,500,000	$12,875,000	0	$50,375,000
CIP-00162	Greenway Extensions	$0	0	$25,000	$50,000	$75,000	$75,000	$225,000
CIP-00225	US311 Bypass to Bus I85 to South of I-85	$50,000,000	$50,000,000	0	0	0	0	$100,000,000
CIP-00283	NC 68/US 311 Interchange	$0	0	$11,250,000	0	0	0	$11,250,000
CIP-00332	Traffic Signal System Upgrades	$0	0	$300,000	$200,000	$3,000,000	$6,000,000	$9,500,000
CIP-00829	Centennial Bridge (Decking)	$0	$800,000	0	0	0	0	$800,000
CIP-00842	Rotary at Ray Bridge Replacement	$0	0	$1,120,000	0	0	0	$1,120,000
CIP-01667	Washington Street Streetscape	$0	0	0	$2,000,000	0	0	$2,000,000
	State/Federal Agency (NCDOT)	$50,000,000	$63,400,000	$25,195,000	$21,800,000	$32,950,000	$57,601,000	$250,946,000
	General Capital Fund	$57,675,000	$71,259,000	$61,239,965	$92,465,427	$61,766,800	$108,313,380	$452,719,572

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
421-W&S Capital Projects Fund								
Enterprise Funds								
CIP-00035	Water Storage Tank Maintenance	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$600,000
CIP-00036	Water Meter Changeout	$100,000	$150,000	$150,000	$150,000	$150,000	$150,000	$850,000
CIP-00113	Obsolete Sewer Lines	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$7,250,000
CIP-00125	Sewer System Improvements	$50,000	$125,000	$125,000	$125,000	$125,000	$125,000	$675,000
CIP-00127	Water/Sewer Developer Reimbs	$0	$50,000	$150,000	$150,000	$150,000	$150,000	$650,000
CIP-00136	Water System Improvements	$50,000	$125,000	$125,000	$125,000	$125,000	$125,000	$675,000
CIP-00139	Willard Dairy Road 12" Water Main	$0	0	$50,000	$115,000	0	0	$165,000
CIP-00140	Kendale Avenue 8" Water Main	$0	0	$60,000	$180,000	0	0	$240,000
CIP-00144	Alum Sludge Removal	$330,000	$330,000	$350,000	$350,000	$375,000	$375,000	$2,110,000
CIP-00145	Obsolete Water Lines	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$7,250,000
CIP-00178	NCDOT - TIP Program (W/S Utilties)	$135,000	$150,000	$150,000	$150,000	$150,000	$150,000	$885,000
CIP-00327	Ward Filter Renovations (filters 1-4)	$0	0	$425,000	0	0	0	$425,000
CIP-00328	Water and Sewer Master Plan	$0	0	$500,000	0	0	0	$500,000
CIP-00329	Sewer Capacity Assurance Model	$0	0	0	$375,000	0	0	$375,000
CIP-00638	Arc Flash Project	$200,000	0	0	0	0	0	$200,000
CIP-00655	Greenleaf Filter Enclosure	$250,000	$250,000	0	0	0	0	$500,000
CIP-01611	Large Water Meter Chg 1.5" and up	$500,000	$250,000	$250,000	$250,000	$250,000	$250,000	$1,750,000
CIP-02746	Eastside Electrical Improvements	$0	$250,000	0	0	0	0	$250,000
CIP-02781	Ward Water Plant Bulk Tank Repl	$0	$125,000	0	0	0	0	$125,000
	Enterprise Funds - Water-Sewer Revenue	$3,965,000	$4,405,000	$4,935,000	$4,820,000	$3,925,000	$3,925,000	$25,975,000

Note: See the Capital Project Ordinances page for a list of all bond projects and balances.

Revenue Bonds								
CIP-00016	Kivett Dr. - GroomT Rd 8" Water Main	$0	0	0	0	$765,000	0	$765,000
CIP-00027	Gallimore Dairy Rd Wide(W/S Utilities)	$0	0	0	0	$800,000	0	$800,000
CIP-00028	Jamestown-Bypass Imprs (W/S Util)	$0	0	0	0	$838,000	0	$838,000
CIP-00071	Triangle Lake Rd Widening (W/S Util)	$0	$650,000	0	0	0	0	$650,000
CIP-00072	Ensley Outfall 2B	$0	0	0	$1,500,000	0	0	$1,500,000
CIP-00073	Westside Treatment Plt Upgr - Phase 3	$0	$16,500,000	$16,500,000	0	0	0	$33,000,000
CIP-00114	Incinerator Rehab	$0	$4,000,000	$4,000,000	0	0	0	$8,000,000
CIP-00137	Demolition of Basins at Kearns	$0	$600,000	0	0	0	0	$600,000

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00141	Dilworth Rd / Squire Davis Loop	$0	0	0	0	$890,000	0	$890,000
CIP-00149	NW Water System Imprs Phase 2	$0	$1,082,500	0	0	0	0	$1,082,500
CIP-00150	NW Water System Imprs Phase 3	$0	0	0	0	0	$2,500,000	$2,500,000
CIP-00163	NCDOT John St/Sandy Ridge Rd (W/S Uti)	$0	0	0	$1,700,000	$1,700,000	0	$3,400,000
CIP-00164	Randleman Line to Ward - Phase II	$0	0	0	0	$8,750,000	0	$8,750,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	$0	0	$2,224,800	$2,224,800	0	0	$4,449,600
CIP-00190	Rich Fork Outfall 2A & 3	$0	0	0	$2,400,000	0	0	$2,400,000
CIP-00199	Oak Hollow Pump & Drive	$0	0	$822,800	0	0	0	$822,800
CIP-00205	Old Thomasville Rd Lift Station	$0	$540,000	0	0	0	0	$540,000
CIP-00221	Bethel Drive Lift Station	$0	$600,000	0	0	0	0	$600,000
CIP-00226	NW Sewer System Improvs Future 3	$0	0	0	0	$1,000,000	0	$1,000,000
CIP-00228	Registers Creek Lift Station	$0	0	$1,800,000	0	0	0	$1,800,000
CIP-00238	Phosph/Ammo Side Stream Reduct (ES)	$0	0	0	$100,000	$2,150,000	$2,150,000	$4,400,000
CIP-00259	Ward Plant Electrical Rehab.	$0	$2,850,000	$2,000,000	0	0	0	$4,850,000
CIP-00269	Wayne St. Outfall	$0	0	0	$2,000,000	0	0	$2,000,000
CIP-00270	Melbourne Heights Outfall	$0	0	0	$1,700,000	0	0	$1,700,000
CIP-00687	Inciner Emission Improvs - EPA Required	$0	$4,000,000	$4,000,000	0	0	0	$8,000,000
CIP-00701	Riverdale Pump Station Force Main Reloc	$0	0	0	$2,500,000	0	0	$2,500,000
CIP-00789	Ward Tank Replacement	$0	$1,200,000	$2,100,000	0	0	0	$3,300,000
CIP-02803	City Lake Dam Upgrade	$0	0	0	0	0	$8,000,000	$8,000,000
CIP-02862	NC 66 W/S Improvements	$0	0	$5,200,000	0	0	0	$5,200,000
	Revenue Bonds	$0	$32,022,500	$38,647,600	$14,124,800	$16,893,000	$12,650,000	$114,337,900
	421-W&S Capital Projects Fund	$3,965,000	$36,427,500	$43,582,600	$18,944,800	$20,818,000	$16,575,000	$140,312,900
501-Central Services Fund								
CIP-00250	Replace Underground Fuel Storage Tanks	$0	0	$150,000	$150,000	0	0	$300,000
	501-Central Services Fund	$0	$0	$150,000	$150,000	$0	$0	$300,000
631-Electric Fund								
Enterprise Funds - Electric Revenue								
CIP-00026	Automated Meter Reading Initiative	$200,000	0	$200,000	$200,000	$200,000	$200,000	$1,000,000
CIP-00058	Load Management	$148,000	0	$148,000	$148,000	$148,000	$148,000	$740,000
CIP-00059	Area Outdoor Lighting	$110,000	$110,000	$110,000	$110,000	$110,000	$110,000	$660,000
CIP-00060	Street Lighting	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$1,200,000

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00061	Downtown Underground	$200,000	0	$200,000	$200,000	$200,000	$200,000	$1,000,000
CIP-00069	New LTC Transformer for North Substa	$1,331,000	0	0	0	0	0	$1,331,000
CIP-00079	Conversion of Linden Substa to 100KV	$0	0	$695,000	$2,000,000	0	0	$2,695,000
CIP-00080	Replace Burton Substa 100KV Trans Repl.	$280,000	0	0	0	0	0	$280,000
CIP-00081	New Jackson Lake Transformer	$0	0	$1,331,000	0	0	0	$1,331,000
CIP-00089	Imaging System - Final Phase (ERP)	$300,000	0	0	0	0	0	$300,000
CIP-00115	Conversion of Russell St. Subst to 100kv	$1,000,000	$365,000	0	0	0	0	$1,365,000
CIP-00166	Overhead to Underground Conversion	$100,000	0	$100,000	$100,000	$100,000	$100,000	$500,000
CIP-00255	Filter Substation Second Transformer	$0	$600,000	$600,000	0	0	0	$1,200,000
CIP-00256	Phillips Substation Expansion	$0	0	0	0	0	$1,350,000	$1,350,000
CIP-00325	Replacement Metalclad Switchgear	$520,000	$520,000	$520,000	$520,000	0	0	$2,080,000
CIP-01148	HPU - North College Dr.	$177,556	0	0	0	0	0	$177,556
CIP-02166	Oak Hollow Second Transformer	$0	0	0	$1,688,500	0	0	$1,688,500
CIP-02262	Burton Subst 69 kV Transformer Repl	$0	0	0	$1,463,000	0	0	$1,463,000
CIP-02281	Commerce Transformer Upgrade	$0	$1,075,000	0	0	0	0	$1,075,000
CIP-02424	Replace Fairfield T1 Transformer	$0	0	0	0	$1,457,500	0	$1,457,500
CIP-02427	Oak Hollow Replace T1 Transformer	$0	0	0	0	$1,457,500	0	$1,457,500
CIP-03639	Deep River to Penny Rd. Transm Line	$0	0	0	0	$500,000	$2,100,000	$2,600,000
	Enterprise Funds - Electric Revenue	$4,566,556	$2,870,000	$4,104,000	$6,629,500	$4,373,000	$4,408,000	$26,951,056
Reimbursement - HPU								
CIP-01148	HPU - North College Dr.	$974,166	0	0	0	0	0	$974,166
	Reimbursement - HPU	$974,166	$0	$0	$0	$0	$0	$974,166
	631-Electric Fund	$5,540,722	$2,870,000	$4,104,000	$6,629,500	$4,373,000	$4,408,000	$27,925,222
641-Transit Fund								
CIP-02881	Hi tran Bus Fleet Replacement	$0	$75,000	$75,000	$75,000	$69,852	0	$294,852
	Enterprise Funds - Hi-tran Revenue	$0	$75,000	$75,000	$75,000	$69,852	$0	$294,852
State/Federal Agency (NCDOT)								
CIP-02881	Hi tran Bus Fleet Replacement	$0	0	0	$750,000	0	0	$750,000
	State/Federal Agency (NCDOT)	$0	$0	$0	$750,000	$0	$0	$750,000

City of High Point - Capital Improvement Program

Total Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
Grants								
CIP-02881	Hi tran Bus Fleet Replacement	$0	0	0	$6,000,000	0	0	$6,000,000
	Grants - Federal	$0	0	0	$6,000,000	0	0	$6,000,000
	641-Transit Fund	$0	$75,000	$75,000	$6,825,000	$69,852	$0	$7,044,852
651-Parking Fund								
CIP-00542	Parking Facility Enhancements	$15,000	$35,000	$160,000	$165,000	$50,000	0	$425,000
	651-Parking Fund	$15,000	$35,000	$160,000	$165,000	$50,000	$0	$425,000
661-Landfill Operations Fund								
CIP-00006	Landfill Administrative Offices	$250,000	0	0	0	0	0	$250,000
CIP-00122	Landfill Develop - Land Purchase	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
CIP-00795	MRF Automation and Upgrade	$1,500,000	$3,500,000	0	0	0	0	$5,000,000
CIP-02952	Screener - Ingleside	$0	0	0	0	0	$250,000	$250,000
	661-Landfill Operations Fund	$1,750,000	$3,750,000	$250,000	$250,000	$250,000	$500,000	$6,750,000
861-Landfill Closure/Post Closure Fund								
CIP-00326	Kersey Valley Phase V	$0	0	$500,000	$2,000,000	$2,500,000	0	$5,000,000
CIP-00815	Kersey Valley Road Relocate - Reserve	$150,000	$300,000	$300,000	0	$3,000,000	$3,000,000	$6,750,000
CIP-01099	Kersey Valley Ph I -III Closure - Reserve	$1,470,692	$5,470,692	0	0	0	0	$6,941,384
CIP-01102	Kersey Valley Ph I -III Post Closure - Res	$0	0	$171,000	$171,000	$171,000	$171,000	$684,000
	861-Closure/Post Closure Fund	$1,620,692	$5,770,692	$971,000	$2,171,000	$5,671,000	$3,171,000	$19,375,384
	Total Landfill Fund	$3,370,692	$9,520,692	$1,221,000	$2,421,000	$5,921,000	$3,671,000	$26,125,384
Enterprise Funds - Storm Water Revenue								
CIP-00134	Storm Water Projects - Routine Projects	$350,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,100,000
CIP-00773	Jacobs Place (JP5)	$0	3,050,000	$0	$0	0	0	$3,050,000
CIP-00780	Jacobs Place (JP7)	$0	0	$3,620,000	$0	0	0	$3,620,000
CIP-03031	Hamilton Street - (M2)	$0	0	$2,492,600	$0	0	0	$2,492,600
CIP-03033	Jacobs Place (JP1)	$0	750,000	$0	$0	0	0	$750,000
CIP-03068	Ray Street (R1, 2, 3a, b, c,d) - Storm	$0	0	$0	$20,600,000	0	0	$20,600,000
CIP-03073	Rockford/Rotary/Farris (F1f, F2, F4, F8, F12)	$0	0	$1,030,000	$0	0	0	$1,030,000
	671-StormWater Operations Fund	$350,000	$4,150,000	$7,492,600	$20,950,000	$350,000	$350,000	$33,642,600
	Total Capital Improvement Program	$70,916,414	$124,337,192	$118,025,165	$148,550,727	$93,348,652	$133,317,380	$688,495,530

Note: See the Capital Project Ordinances page for a list of all bond projects and balances.

City of High Point - Capital Improvement Program

General Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
General Fund								
CIP-00004	Core City Plan Implementation Projects	$0	0	$60,000	$60,000	$60,000	$60,000	$240,000
CIP-00007	High Point Dog Park	$0	0	0	$100,000	0	0	$100,000
CIP-00009	Leaf/Litter Collection Machine	$0	0	$175,000	0	$175,000	0	$350,000
CIP-00017	Railroad Crossings Improvements	$0	0	$15,000	$15,000	$15,000	$15,000	$60,000
CIP-00023	Environmental Services Equip. Shed	$0	0	$280,000	0	0	0	$280,000
CIP-00031	Tour Boat Repl.	$0	0	$75,000	0	0	0	$75,000
CIP-00032	Golf Course Impr/Cart Paths	$0	0	$150,000	$150,000	$150,000	0	$450,000
CIP-00037	Council Chamber Renov/Improvs	$0	0	0	0	0	$337,380	$337,380
CIP-00039	Sidewalk Construction	$0	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000
CIP-00040	NCDOT Local Match	$0	0	$75,000	0	$100,000	0	$175,000
CIP-00046	Merry-Go-Round Replacement	$0	0	$265,000	0	0	0	$265,000
CIP-00047	Playground & Equipment	$0	0	$180,000	$180,000	$180,000	$180,000	$720,000
CIP-00051	Park Imp/Shelters	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00052	Gallimore Dairy Rd (Sidewalks)	$0	0	0	$50,000	$50,000	$50,000	$150,000
CIP-00054	Youth Athletic Facilities - GASB54	$75,000	$75,000	$75,000	$75,000	$75,000	$75,000	$450,000
CIP-00055	Park Impr/Outdoor Courts	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00056	Golf Course/Greens Restoration GASB54	$0	$40,000	$40,000	$40,000	0	0	$120,000
CIP-00062	Golf Cour Imp- Wash Pit	$0	0	$100,000	0	0	0	$100,000
CIP-00063	Park Imp/Parking Lots	$0	0	$200,000	$200,000	$200,000	$200,000	$800,000
CIP-00083	Load Dock Lift (Theatre)	$0	0	$250,000	0	0	0	$250,000
CIP-00088	Skateboard Park	$0	0	0	$200,000	0	0	$200,000
CIP-00090	Youth Ath Fac./Track Resurface	$0	0	$75,000	0	0	0	$75,000
CIP-00091	GIS Base Mapping Program -GASB54	$50,000	$50,000	$50,000	$50,000	$50,000	$50,000	$300,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$1,625,000	0	$128,250	$128,250	0	0	$1,881,500
CIP-00143	Skeet Club Rd Widening, B Sect sidewalks	$0	$50,000	$75,000	$100,000	$100,000	$100,000	$425,000
CIP-00148	Building Improvements (P&R)	$0	0	$60,000	$60,000	$60,000	$60,000	$240,000
CIP-00162	Greenway Extensions	$0	0	$25,000	$25,000	0	0	$50,000
CIP-00198	Planning Studies & Design Services	$0	0	$50,000	$50,000	0	0	$100,000
CIP-00206	Security System Enhancement	$0	0	0	$200,000	0	0	$200,000
CIP-00209	Bridge Re-inspection/Repairs GASB54	$0	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000
CIP-00214	Fire Facility Renovation & Improvs	$0	0	$150,000	$150,000	$150,000	0	$450,000

City of High Point - Capital Improvement Program

General Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00217	RFID for Library Materials	$0	0	$80,000	0	0	0	$80,000
CIP-00292	Traffic Signal Preemption	$0	0	$300,000	0	0	0	$300,000
CIP-00332	Traffic Signal System Upgrades	$0	0	$50,000	0	0	0	$50,000
CIP-00599	S. Main Gateway & US 29-70 InterStudy	$0	0	$175,000	$125,000	0	0	$300,000
CIP-00829	Centennial Bridge (Decking)	$0	$100,000	0	0	0	0	$100,000
CIP-00842	Rotary at Ray Bridge Replacement	$0	0	$280,000	0	0	0	$280,000
CIP-00897	Asset Management System	$0	0	0	$650,000	0	0	$650,000
CIP-01006	North Main Traffic Study (Core City)	$0	0	0	0	$200,000	0	$200,000
CIP-01521	Fire Vehicle Replacement - Reserve	$0	$55,000	$60,000	$65,000	$70,000	$75,000	$325,000
CIP-01728	NW East-West Connector Feasibility Study	$0	0	0	0	0	$100,000	$100,000
CIP-01739	Uptowne Park/Green Space	$0	0	0	0	$500,000	0	$500,000
CIP-03017	East Lexington Ave - Culvert	$0	$50,000	$50,000	0	0	0	$100,000
CIP-03140	Customer Self Service Info & Check Out	$0	0	$30,000	0	0	0	$30,000
CIP-03365	Electrical Distribution System Rep	$0	0	$100,000	$100,000	$100,000	$100,000	$400,000
	General Fund	$1,750,000	$495,000	$4,153,250	$3,248,250	$2,710,000	$1,877,380	$14,233,880
GO Bonds/Two-Thirds								
CIP-00029	Dillon Rd Park Development	$0	0	0	$800,000	0	0	$800,000
CIP-00039	Sidewalk Construction	$0	$1,000,000	0	0	0	0	$1,000,000
CIP-00048	Park Imp/Greenways	$0	$2,000,000	0	0	0	0	$2,000,000
CIP-00087	Campground Improvements	$100,000	0	$160,000	$160,000	$160,000	0	$580,000
CIP-00840	Heritage Point Proj (Parking Lot)	$0	$1,000,000	0	0	0	0	$1,000,000
CIP-00331	Self Contained Breathing Appar (SCBA)	$0	0	0	$570,800	$570,800	0	$1,141,600
CIP-00883	Downtown Improv 2/3 Bonds 2012	$5,785,000	0	0	0	0	0	$5,785,000
CIP-03165	Railroad Bank Stabilization	$0	$1,500,000	0	0	0	0	$1,500,000
	GO Bonds/Two-Thirds	$5,885,000	$5,500,000	$160,000	$1,530,800	$730,800	0	$13,806,600
GO Bonds/Unauthorized								
CIP-00025	Fire Dept. Burn Bldg	$0	0	$30,000	$450,000	0	0	$480,000
CIP-00034	Oak Hollow Golf Course Renovation	$0	0	0	$2,750,000	0	0	$2,750,000
CIP-00039	Sidewalk Construction	$0	0	0	0	$200,000	$250,000	$450,000
CIP-00040	NCDOT Local Match	$0	0	0	$100,000	$100,000	$125,000	$325,000
CIP-00067	Theatre Renovation	$0	0	$5,800,000	0	0	0	$5,800,000

City of High Point - Capital Improvement Program

General Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00086	Northside Police Sub-Station	$0	0	$1,860,715	0	0	0	$1,860,715
CIP-00093	Repl Carpet & Wallpaper & Facility Renov	$0	0	$395,000	0	0	0	$395,000
CIP-00094	Police Facility	$0	0	0	$41,578,377	0	0	$41,578,377
CIP-00096	Fire Station #7 Repl. - Gordon St.	$0	0	$3,225,000	$290,000	0	0	$3,515,000
CIP-00097	Fire Station #17 (near Gallimore Dairy)	$0	0	0	$425,000	$3,160,000	$250,000	$3,835,000
CIP-00098	Fire Station #14 (W. Lexington)	$0	0	$125,000	$3,085,000	0	0	$3,210,000
CIP-00104	NC68 & I-74/US311 Inter Design & Constr	$0	0	$150,000	$250,000	$350,000	$2,750,000	$3,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$0	0	0	0	$4,000,000	$6,000,000	$10,000,000
CIP-00155	Clinard Farms Rd/Pied. Pkwy Ext.	$0	0	$500,000	$1,500,000	$5,500,000	$5,500,000	$13,000,000
CIP-00162	Greenway Extensions	$0	0	0	$50,000	$75,000	$75,000	$200,000
CIP-00173	Fire Dept. Admin. Offices	$0	0	$3,275,000	$500,000	0	0	$3,775,000
CIP-00174	Fire Station #6 - Springfield Rd.	$0	0	$3,515,000	0	0	0	$3,515,000
CIP-00175	Fire Station #8 - (English Rd near Burton)	$0	0	$425,000	$2,800,000	$340,000	0	$3,565,000
CIP-00198	Planning Studies & Design Services	$0	0	$100,000	$150,000	$150,000	0	$400,000
CIP-00271	Training Center Improvement	$0	0	$750,000	$400,000	0	0	$1,150,000
CIP-00274	Theatre Equipment Replacement	$0	0	$750,000	0	0	0	$750,000
CIP-00283	NC 68/US 311 Interchange	$0	0	$750,000	0	0	0	$750,000
CIP-00332	Traffic Signal System Upgrades	$0	0	0	$100,000	$100,000	$250,000	$450,000
CIP-00840	Heritage Point Proj (Final Phases)	$0	0	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$7,500,000
CIP-01756	P&R Senior Center	$0	0	0	$6,500,000	0	0	$6,500,000
CIP-03586	Triangle Lake Road Improvements	$0	0	$250,000	$250,000	$1,500,000	$6,000,000	$8,000,000
CIP-03598	Burton Road Improvements	$0	0	$150,000	$150,000	$700,000	$3,500,000	$4,500,000
CIP-03746	Gordon Street Improvements	$0	0	$250,000	$250,000	$1,000,000	$5,000,000	$6,500,000
CIP-03771	Ward Avenue Extension	$0	0	$125,000	$125,000	$500,000	$2,750,000	$3,500,000
CIP-03782	Clinard Farm Road/Piedmont Pkwy Ext	$0	0	$250,000	$250,000	$1,500,000	$6,000,000	$8,000,000
CIP-03793	Roadway Improvs-Montlieu or Lexington	$0	0	$250,000	$250,000	$2,000,000	$7,000,000	$9,500,000
CIP-03806	Intersection Improvements	$0	0	$625,000	$625,000	$625,000	$625,000	$2,500,000
	GO Bonds/Unauthorized	$0	$0	$25,550,715	$64,828,377	$23,800,000	$47,575,000	$161,754,092
Installment Contracts								
CIP-00044	Mobile Breath Air Unit Repl. (refill truck)	$0	$280,000	0	0	0	0	$280,000
CIP-00064	Engine 26 Replacement	$0	0	0	0	$602,000	0	$602,000

City of High Point - Capital Improvement Program

General Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00084	Motorize - Overstage Elec/Rigging (Theatre)	$0	$500,000	0	0	0	0	$500,000
CIP-00106	Squad 4 Replacement	$0	0	0	0	$332,000	0	$332,000
CIP-00111	Engine #1	$0	$522,000	0	0	0	0	$522,000
CIP-00119	Engine #6	$0	0	0	$509,000	0	0	$509,000
CIP-00147	Engine 5 Replacement	$0	0	0	0	$602,000	0	$602,000
CIP-00167	Engine #8	$0	0	$495,000	0	0	0	$495,000
CIP-00168	Engine #13	$0	0	$495,000	0	0	0	$495,000
CIP-00172	Engine #9	$0	$522,000	0	0	0	0	$522,000
CIP-00189	Engine #3	$0	0	0	$509,000	0	0	$509,000
CIP-00212	Ladder #13	$0	0	0	0	0	$1,220,000	$1,220,000
CIP-00222	Squad #8	$0	0	$286,000	0	0	0	$286,000
CIP-00223	Squad #1	$0	0	$286,000	0	0	0	$286,000
CIP-00341	Tanker 12 Replacement	$0	0	$519,000	0	0	0	$519,000
CIP-01637	Radio System Upgrade	$0	0	$4,000,000	0	0	0	$4,000,000
	Installment Contracts	$0	$1,824,000	$6,081,000	$1,018,000	$1,536,000	$1,220,000	$11,679,000
Other Local Govt (Guilford County)								
CIP-00018	Downtown Improve. "Streetscape"	$40,000	$40,000	$40,000	$40,000	$40,000	$40,000	$240,000
	Other Local Govt(Guilford County)	$40,000	$40,000	$40,000	$40,000	$40,000	$40,000	$240,000
State Agency (State Aid)								
CIP-00217	RFID for Library Materials	$0	0	$60,000	0	0	0	$60,000
	Other Local Govt(Guilford County)	$0	$0	$60,000	$0	$0	$0	$60,000
State/Federal Agency (NCDOT)								
CIP-00029	Dillon Rd Park Development	$0	0	0	$200,000	0	0	$200,000
CIP-00039	Sidewalk Construction	$0	$100,000	0	0	0	0	$100,000
CIP-00052	Gallimore Dairy Rd (Sidewalks)	$0	0	0	$6,350,000	0	0	$6,350,000
CIP-00104	NC68 & I-74/US311 Inter Design & Constr	$0	0	0	$500,000	$4,000,000	$27,000,000	$31,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening	$0	0	0	0	$13,000,000	$24,526,000	$37,526,000
CIP-00143	Skeet Club Road Widening, B Section	$0	$12,500,000	$12,500,000	$12,500,000	$12,875,000	0	$50,375,000
CIP-00162	Greenway Extensions	$0	0	$25,000	$50,000	$75,000	$75,000	$225,000
CIP-00225	US311 Bypass to Bus I85 to South of I-85	$50,000,000	$50,000,000	0	0	0	0	$100,000,000

City of High Point - Capital Improvement Program

General Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00283	NC 68/US 311 Interchange	$0	0	$11,250,000	0	0	0	$11,250,000
CIP-00332	Traffic Signal System Upgrades	$0	0	$300,000	$200,000	$3,000,000	$6,000,000	$9,500,000
CIP-00829	Centennial Bridge (Decking)	$0	$800,000	0	0	0	0	$800,000
CIP-00842	Rotary at Ray Bridge Replacement	$0	0	$1,120,000	0	0	0	$1,120,000
CIP-01667	Washington Street Streetscape	$0	0	0	$2,000,000	0	0	$2,000,000
	State/Federal Agency (NCDOT)	$50,000,000	$63,400,000	$25,195,000	$21,800,000	$32,950,000	$57,601,000	$250,946,000
	General Capital Fund	$57,675,000	$71,259,000	$61,239,965	$92,465,427	$61,766,800	$108,313,380	$452,719,572

City of High Point

Capital Improvement Program 2014-2018

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services
Division:
Project Number: *CIP-00039*
Project Title: Sidewalk Construction
Project Location: General
Project Contact: Mark McDonald/Amandeep Mann

Project Photo:

Description: Construction of sidewalks on City streets based on a priority ranking system that assesses pedestrian needs relative to proximity of existing sidewalks, schools, transit routes, public facilities, and other generators of pedestrian activity.

Justification: The sidewalks promote safety and mobility by reducing the conflict between vehicles and pedestrians.

PROJECTED STATUS As of June 30, 2013:		Project Type: Sidewalks		Project Dates	Dept Priority: 4
2012-13 Appropriation	$0	Project Status	On Going	Project Begin Date: July 01, 2013	CIP Priority: 1
Current Budget Amt:	$663,723				
Total Expenditures:	$561,547	FY 13-14 Request $1,150,000	Funded: Yes	Estimated Complete Date: June 30, 2018	Ongoing
Projected Balance:	$102,176				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$5,000	$5,000	$5,000	$15,000	$20,000	$50,000
Land/Right of Way	$10,000	$10,000	$10,000	$25,000	$30,000	$85,000
Construction	$1,135,000	$110,000	$110,000	$210,000	$300,000	$1,865,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,150,000	$125,000	$125,000	$250,000	$350,000	$2,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$200,000	$250,000	$450,000
GO Bonds/Two-Thirds	$1,000,000	$0	$0	$0	$0	$1,000,000
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$100,000	$0	$0	$0	$0	$100,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,150,000	$50,000	$50,000	$250,000	$300,000	$1,800,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401410	401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation
Division:
Project Number: *CIP-00054*
Project Title: Youth Athletic Facilities
Project Location: General
Project Contact: Allen Oliver

Project Photo:

Description: Renovate and repair youth athletic facilities. Funds moved to 101931-590410 - glenda 4/2012

Justification: Systematic Replacement

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$75,000
Current Budget Amt:	$662,867
Total Expenditures:	$343,139
Projected Balance:	$319,728

Project Type:	Project
Project Status	On Going
FY 13-14 Request	$75,000
Funded:	Yes

Project Dates	
Project Begin Date: July 01, 2006	Dept Priority: 1
	CIP Priority: 2
Estimated Complete Date: June 30, 2015	Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$75,000	$75,000	$75,000	$75,000	$75,000	$375,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

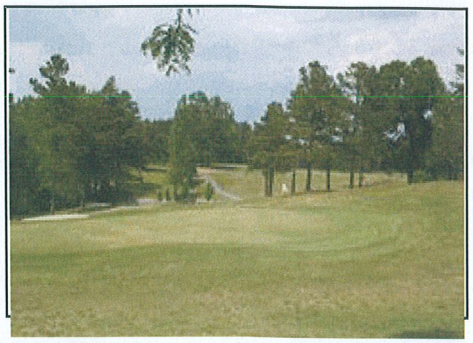
Capital Improvement Program 2014-2018

401410	401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation
Division:
Project Number: *CIP-00056*
Project Title: Golf Course Imp/Greens Restoration
Project Location: General
Project Contact: Allen Oliver

Project Photo:



Description: Rebuild greens at Oak Hollow and Blair Park.

Justification: Playing surfaces will be improved and will have a longer life span.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$0
Current Budget Amt:	$176,416
Total Expenditures:	$176,416
Projected Balance:	$0

Project Type: Project
Project Status: On Going
FY 13-14 Request: $40,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2009
Estimated Complete Date: June 30, 2015
Dept Priority: 2
CIP Priority: 3
Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$40,000	$40,000	$40,000	$0	$0	$120,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$40,000	$40,000	$40,000	$0	$0	$120,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401520	401-Cap Projs-Planning & Devel

Project Summary Form

Requesting Department: 401-Planning & Development
Division:
Project Number: *CIP-00091*
Project Title: GIS Base Mapping Prog (GASB)
Project Location: General
Project Contact: Lee Burnette

Project Photo:

BASE MAPPING PROGRAM: Digital Orthophotography Project

Description: The purpose of the multi-year GIS Base Mapping Program is to update the digital data in the city's Geographic Information System (GIS) primarily as obtained from aerial photography data. Budgeted in 101931-590520 Assigned FB Planning.

Justification: This program, which has a multi-year funding cycle per project, provides data for current & future GIS applications, including E-911 dispatch; stormwater; fire and police; street atlas; zoning, land use, neighborhood and area plans; capital projects; transportation projects. A new funding cycle began in FY09-10 for the 2014 calendar year project. A GASB #54 project as of 7/1/2011.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Technology Enhance/Up	Project Dates	Dept Priority:	1
2012-13 Appropriation	$50,000	Project Status	On Going	Project Begin Date: July 01, 2009	CIP Priority:	0
Current Budget Amt:	$497,736					
Total Expenditures:	$351,973	FY 13-14 Request	Funded: Yes	Estimated Complete Date: December 31, 2015	Ongoing	
Projected Balance:	$145,763	$50,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$200,000	$50,000	$0	$0	$250,000
Total Appropriation/Exp Plan	$0	$200,000	$50,000	$0	$0	$250,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$50,000	$50,000	$50,000	$50,000	$50,000	$250,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The 2014 project is estimated at $240,000; future funding years beginning in FY16-17 are for next project in calendar year 2019.

City of High Point

Capital Improvement Program 2014-2018

401610	401-Cap Projs-Transportation

Project Summary Form

Requesting Department:	401-Transportation Services	Division:		Project Number:	*CIP-00143*
Project Title:	Skeet Club Road Widening, B Section				
Project Location:	North High Point	Project Contact:	Mark McDonald		

Project Photo:

Description: State-funded project. Widening of Skeet Club Road from Eastchester Drive to Johnson Street (B section). Project will include four lanes with intersection treatments, median, and sidewalks.

Justification: Roadway and intersections currently overcapacity during most times of the day. Heavy peak hour traffic results in congestion and difficult access from side streets and driveways, expecially on the east end near NC 68.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Road alignment	Project Dates	Dept Priority:	3
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: January 01, 2014	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: December 31, 2017	Ongoing	
Projected Balance:	$0	$12,550,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$12,075,000	$12,500,000	$12,500,000	$13,300,000	$425,000	$50,800,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$12,075,000	$12,500,000	$12,500,000	$13,300,000	$425,000	$50,800,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$50,000	$75,000	$100,000	$100,000	$100,000	$425,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$12,500,000	$12,500,000	$12,500,000	$12,875,000	$0	$50,375,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$12,550,000	$12,575,000	$12,600,000	$12,975,000	$100,000	$50,800,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

401710 | 401-Cap Projs-Public Services

Project Summary Form

Requesting Department: 401-Public Services
Division:
Project Number: *CIP-00209*
Project Title: Bridge Re-inspection/Repairs
Project Location: General
Project Contact: Chris Thompson
Project Photo:

Description: Funds are needed to address ongoing inspection and repairs.

Justification: The re-inspection of bridges is required to be done every two years in accordance with the Highway Bridge Replacement Rehabilitation Laws. This program is done through a Municipal Agreement with the NCDOT and the financing is an 80/20 split with the City covering the 20%. Eighty percent (80%) of the funding comes from the Fed. Aide Hwy Bridge Repl and Rehabilitation Program. The dollars appropriated in the opposite years of the re-inspection will be used to do the repairs that are needed and documented in the reports from the re-inspection.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 2
2012-13 Appropriation	$0	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$0				CIP Priority: 0
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$0	$25,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$25,000	$25,000	$25,000	$25,000	$25,000	$125,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401710	401-Cap Projs-Public Services

Project Summary Form

Requesting Department:	401-Public Services	Division:		Project Number:	*CIP-00829*
Project Title:	Centennial Bridge (Decking)				
Project Location:	South of Kivett/Bus. 85	Project Contact:		**Project Photo:**	

Description: This project provides for the rehabilitation for the current concrete deck on the Centennial Bridge over Oak Hollow Lake. The current bridge deck has exposed reinforcement steel.

Justification: Current bridge deck is in poor condition with exposed reinforcement steel. The NCDOT issued a Prompt Action Notice for this bridge deck. Though the 2010 NCDOT Bridge Inspections rated this bridge at a 85.6 (out of 100), the deck was rated very low and the exposed reinforcement was the reason for the Prompt Action Notice.

PROJECTED STATUS As of June 30, 2013:		Project Type: Bridge Repair		Project Dates	Dept Priority: 3
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $900,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$200,000	$0	$0	$0	$0	$200,000
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$800,000	$0	$0	$0	$0	$800,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,000,000	$0	$0	$0	$0	$1,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$100,000	$0	$0	$0	$0	$100,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$800,000	$0	$0	$0	$0	$800,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$900,000	$0	$0	$0	$0	$900,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The other $100,000 CHP funding needed will come out of Bridge Repair balance in GASB 101931 - glenda.

City of High Point

Capital Improvement Program 2014-2018

401350	401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire
Division:
Project Number: *CIP-01521*
Project Title: Fire Vehicle Repl - Reserve
Project Location: General Public
Project Contact: JONATHAN OLMEDO
Project Photo:

Description: To set aside funds to build a reserve to establish a cash source for funding Fire replacement vehicles.

Justification: Due to the significant cost to acquire Fire apparatus, these projects are often pushed back each year. This arrangement will allow the City to set aside the savings from paying off prior Fire debt service to begin to work towards cash funding Fire vehicles replacement schedule.

PROJECTED STATUS As of June 30, 2013:		Project Type: Vehicle		Project Dates	Dept Priority: 50
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 50
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $55,000	Funded: Yes	Estimated Complete Date: Ongoing	
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$286,000	$0	$577,000	$863,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$0	$0	$286,000	$0	$577,000	$863,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$55,000	$172,000	$117,000	$117,000	$402,000	$863,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$55,000	$172,000	$117,000	$117,000	$402,000	$863,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401710	401-Cap Projs-Public Services

Project Summary Form

Requesting Department: 401-Public Services
Division:
Project Number: *CIP-03017*
Project Title: East Lexington Ave - Culvert
Project Location: East of Kivett/College Towards Jamestown
Project Contact: CHRIS THOMPSON
Project Photo:

Description: The following project request is as a result of a road widening and improvement project by Transportation. We have been asked to fund this upgrade for the culvert on E Lexington Ave as we wish to improve to the widened state, not the original two lane portion.

Justification: An agreement has already been reached by City Management, City Transportation and NCDOT. Per Mark McDonald a Municipal Agreement is being executed.

PROJECTED STATUS As of June 30, 2013:		Project Type: Bridge Repair		Project Dates	Dept Priority: 7
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $50,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$50,000	$50,000	$0	$0	$0	$100,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$50,000	$50,000	$0	$0	$0	$100,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$50,000	$50,000	$0	$0	$0	$100,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$50,000	$50,000	$0	$0	$0	$100,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401410	401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation
Division:
Project Number: *CIP-00048*
Project Title: Park Imp/Greenways
Project Location: East High Point
Project Contact: Allen Oliver
Project Photo:

Description: Continuation of greenway from Deep River to Penny Road

Justification: Will provide walking, running, biking trail for use as an exercise outlet and off-road transportation.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Project
Project Status: Previously Requested
FY 13-14 Request: $2,000,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2009
Estimated Complete Date: June 30, 2016
Dept Priority: 5
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$500,000	$500,000	$500,000	$500,000	$2,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$0	$500,000	$500,000	$500,000	$500,000	$2,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$2,000,000	$0	$0	$0	$0	$2,000,000
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,000,000	$0	$0	$0	$0	$2,000,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: State Agency - North Carolina Trails

City of High Point

Capital Improvement Program 2014-2018

401450	401-Cap Projs-Library

Project Summary Form

Requesting Department: 401-Library
Division:
Project Number: *CIP-00840*
Project Title: Heritage Point Project
Project Location: General Public
Project Contact: MARY SIZEMORE
Project Photo:

Description: Property acquisition, demolition of structures assessments, environmental surveys, parking lot construction and moving existing structures to improve the properties at 1615 and 1613 McGuinn St.

Justification: This project will allow the Museum to increase the services it offers to the citizens of High Point, to expand their current holdings and allow them to be a better repository for the History of High Point as a whole. Increased parking area will allow for better accessibility to the Museum. Moving the Little Red House to the campus will allow for better utilization of the space for programming and additional event center for rental. Adding the tobacco barn will allow a more vivid interpretation of High Point life from an earlier era.

PROJECTED STATUS As of June 30, 2013:		Project Type: Improvements		Project Dates	Dept Priority: 99
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $1,000,000	Funded: Yes	Estimated Complete Date: September 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$35,000	$0	$0	$0	$0	$35,000
Land/Right of Way	$100,000	$0	$0	$0	$0	$100,000
Construction	$865,000	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$8,365,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,000,000	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$8,500,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$7,500,000
GO Bonds/Two-Thirds	$1,000,000	$0	$0	$0	$0	$1,000,000
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,000,000	$2,000,000	$2,000,000	$2,000,000	$1,500,000	$8,500,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$500	$500	$500	$500	$2,000
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$500	$500	$500	$500	$2,000

Notes:

City of High Point

Capital Improvement Program 2014-2018

401710	401-Cap Projs-Public Services

Project Summary Form

Requesting Department:	401-Public Services	Division:		Project Number:	*CIP-03165*
Project Title:	Railroad Bank Stabilization				
Project Location:	East High Point	Project Contact:	CHRIS THOMPSON	**Project Photo:**	

Description: Install retaining wall along railroad ROW to prevent Washington Street from collapsing onto the railroad.

Justification: The existing structure of Washington Street is being undermined by erosion and scour from the slopes from the railway to Washington Street (pictures attached). The installation of a retaining wall will protect the public and railroad from failure.

PROJECTED STATUS As of June 30, 2013:		Project Type: Maintenance		Project Dates	Dept Priority: 1
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2012	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $1,500,000	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,500,000	$0	$0	$0	$0	$1,500,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,500,000	$0	$0	$0	$0	$1,500,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$1,500,000	$0	$0	$0	$0	$1,500,000
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,500,000	$0	$0	$0	$0	$1,500,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

401350	401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire
Division:
Project Number: *CIP-00044*
Project Title: Mobile Breathing Air Unit Repl. (refill truck)
Project Location: General
Project Contact: Barry Tilley

Project Photo:

Description: Purchase a mobile air unit to provide an on-scene supply of breathing air for self contained breathing apparatus, electrical lighting and power.

Justification: The current mobile air unit is a 1988 Chevy. Finding parts is a challenge. Parts are also hard to find for breathing air compressor on the truck. This truck is used on an emergency scenes and training scenes to fill SCBA for firefighters to perform their job. The truck also needs to be replaced to meet new standards of the fire service. This will help assure that safe and reliable breathing air for firefighters and water rescue personnel.

PROJECTED STATUS As of June 30, 2013:		Project Type: Public Safety		Project Dates	Dept Priority: 3
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $260,000	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$260,000	$0	$0	$0	$0	$260,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$260,000	$0	$0	$0	$0	$260,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$260,000	$0	$0	$0	$0	$260,000
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$260,000	$0	$0	$0	$0	$260,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The department's apparatus maintenance supervisor has determined the need for replacement of this unit.

City of High Point

Capital Improvement Program 2014-2018

401350	401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire
Division:
Project Number: *CIP-00111*
Project Title: Engine #1
Project Location: Downtown/Center City
Project Contact: Barry Tilley

Project Photo:

Description: Purchase one replacement fire engine to provide fire pumper protection to the response area around Fire Station #1. This fire engine will replace the existing Engine currently being used by Station #1.

Justification: Engine #1 is a 1998 American La France. It has over 115,000 miles and the station responds to approximately 1400 calls annually. The truck is costing a lot to repair and keep in operation as a front line pumper. This truck can be used for a reserve apparatus when front line apparatus is being serviced or repaired.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Public Safety	Project Dates	Dept Priority:	2
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing	
Projected Balance:	$0	$522,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$522,000	$0	$0	$0	$0	$522,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$522,000	$0	$0	$0	$0	$522,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$522,000	$0	$0	$0	$0	$522,000
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$522,000	$0	$0	$0	$0	$522,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

401350	401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire
Division:
Project Number: *CIP-00172*
Project Title: Engine #9
Project Location: East High Point
Project Contact: Barry Tilley

Project Photo:

Description: Purchase one fire engine to provide fire pumper protection to the response area around Fire Station #9. This fire engine will replace the existing fire engine currently being used by Station #9.

Justification: The current engine being utilized by Station #9 is scheduled to change its designation to a reserve engine as its age and milage in excess of 112,000 miles necessitates the need for replacement as a front line unit. This will help assure that safe and reliable equipment is available for fire department personnel entering hostile environment as well as the providing reliable customer service. The acquisition of this new fire engine will also help maintain the current fire insurance rating.

PROJECTED STATUS As of June 30, 2013:		Project Type: Public Safety		Project Dates	Dept Priority: 1
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $482,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$482,000	$0	$0	$0	$0	$482,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$482,000	$0	$0	$0	$0	$482,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$482,000	$0	$0	$0	$0	$482,000
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$482,000	$0	$0	$0	$0	$482,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

401470	401-Cap Projs-Theatre

Project Summary Form

Requesting Department:	401-Theatre	Division:		Project Number:	*CIP-00084*
Project Title:	Motorization - Overstage Electrics/Rigging				
Project Location:	Central High Point	Project Contact:	DAVID BRIGGS	**Project Photo:**	

Description:

The theatre has 31 manually operated, balanced linesets overstage. This project would modify the rigging system by automating the linesets. This would result in increased safety and efficiency of operation.

Justification:

Two of the most common theater-related hazards are out-of-balance linesets and counterweight-loading accidents. Either of these situations can result in substantial facility damage and/or injury and death to technicians. Safer equipment movement and greater capacity of linesets for more elaborate lighting designs. Faster setup and teardown of lighting – counterweight loading would be eliminated. Save labor costs due to eliminating the need for stage crew to load and unload counterweight.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Improvements	Project Dates	Dept Priority:	1
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: December 31, 2015	Ongoing	
Projected Balance:	$0	$500,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$1,000	$0	$0	$0	$0	$1,000
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$484,000	$0	$0	$0	$0	$484,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$15,000	$0	$0	$0	$0	$15,000
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$500,000	$0	$0	$0	$0	$500,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$500,000	$0	$0	$0	$0	$500,000
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$500,000	$0	$0	$0	$0	$500,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

This project has been amended to include replacement of all manual rigging overstage, in addition to the linesets, with a motorized system. This would result in a safer work environment and increased efficiency due to reduced labor and time.

City of High Point

Capital Improvement Program 2014-2018

401520	401-Cap Projs-Planning & Devel

Project Summary Form

Requesting Department: 401-Planning & Development
Division:
Project Number: *CIP-00018*
Project Title: Downtown Improve. "Streetscape"
Project Location: Central High Point
Project Contact: Randy McCaslin
Project Photo:

Description: To complete implementation of Downtown Improvement Master Plan. Moved to operating - GASB #54; A/U 101931.

Justification: Funds would be used as "seed" money in conjunction with private investment in buildings and land.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$40,000
Current Budget Amt:	$473,046
Total Expenditures:	$294,643
Projected Balance:	$178,403

Project Type: Project
Project Status: On Going
FY 13-14 Request: $40,000
Funded: Yes

Project Dates
Project Begin Date:
Estimated Complete Date: Ongoing
Dept Priority: 1
CIP Priority: 3

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point - Capital Improvement Program

Central Services Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
501-Central Services Fund								
CIP-00250	Replace Underground Fuel Storage Tanks	$0	0	$150,000	$150,000	0	0	$300,000
	501-Central Services Fund	$0	$0	$150,000	$150,000	$0	$0	$300,000

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

City of High Point - Capital Improvement Program

Water Sewer Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
421-W&S Capital Projects Fund								
Enterprise Funds								
CIP-00021	Kennedy Outfall	$250,000	0	0	$250,000	0	0	$500,000
CIP-00035	Water Storage Tank Maintenance	$100,000	$100,000	$100,000	$100,000	$100,000	$100,000	$600,000
CIP-00036	Water Meter Changeout	$100,000	$150,000	$150,000	$150,000	$150,000	$150,000	$850,000
CIP-00113	Obsolete Sewer Lines	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$7,250,000
CIP-00125	Sewer System Improvements	$50,000	$125,000	$125,000	$125,000	$125,000	$125,000	$675,000
CIP-00127	Water/Sewer Developer Reimbs	$0	$50,000	$150,000	$150,000	$150,000	$150,000	$650,000
CIP-00136	Water System Improvements	$50,000	$125,000	$125,000	$125,000	$125,000	$125,000	$675,000
CIP-00139	Willard Dairy Road 12" Water Main	$0	0	$50,000	$115,000	0	0	$165,000
CIP-00140	Kendale Avenue 8" Water Main	$0	0	$60,000	$180,000	0	0	$240,000
CIP-00144	Alum Sludge Removal	$330,000	$330,000	$350,000	$350,000	$375,000	$375,000	$2,110,000
CIP-00145	Obsolete Water Lines	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$7,250,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	$135,000	$150,000	$150,000	$150,000	$150,000	$150,000	$885,000
CIP-00327	Ward Filter Renovations (filters 1-4)	$0	0	$425,000	0	0	0	$425,000
CIP-00328	Water and Sewer Master Plan	$0	0	$500,000	0	0	0	$500,000
CIP-00329	Sewer Capacity Assurance Model	$0	0	0	$375,000	0	0	$375,000
CIP-00638	Arc Flash Project	$200,000	0	0	0	0	0	$200,000
CIP-00655	Greenleaf Filter Enclosure	$250,000	$250,000	0	0	0	0	$500,000
CIP-01611	Large Water Meter Chg 1.5" and up	$500,000	$250,000	$250,000	$250,000	$250,000	$250,000	$1,750,000
CIP-02746	Eastside Electrical Improvements	$0	$250,000	0	0	0	0	$250,000
CIP-02781	Ward Water Plant Bulk Tank Repl	$0	$125,000	0	0	0	0	$125,000
	Enterprise Funds - Water-Sewer Revenue	$3,965,000	$4,405,000	$4,935,000	$4,820,000	$3,925,000	$3,925,000	$25,975,000
Revenue Bonds								
CIP-00016	Kivett Dr. - GroomT Rd 8" Water Main	$0	0	0	0	$765,000	0	$765,000
CIP-00027	Gallimore Dairy Rd Wide(W/S Utilities)	$0	0	0	0	$800,000	0	$800,000
CIP-00028	Jamestown-Bypass Imprs (W/S Util)	$0	0	0	0	$838,000	0	$838,000
CIP-00071	Triangle Lake Rd Widening (W/S Util)	$0	$650,000	0	0	0	0	$650,000
CIP-00072	Ensley Outfall 2B	$0	0	0	$1,500,000	0	0	$1,500,000
CIP-00073	Westside Treatment Plt Upgr - Phase 3	$0	$16,500,000	$16,500,000	0	0	0	$33,000,000

City of High Point - Capital Improvement Program

Water Sewer Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
CIP-00114	Incinerator Rehab	$0	$4,000,000	$4,000,000	0	0	0	$8,000,000
CIP-00137	Demolition of Basins at Kearns	$0	$600,000	0	0	0	0	$600,000
CIP-00141	Dilworth Rd / Squire Davis Loop	$0	0	0	0	$890,000	0	$890,000
CIP-00149	NW Water System Imprs Phase 2	$0	$1,082,500	0	0	0	0	$1,082,500
CIP-00150	NW Water System Imprs Phase 3	$0	0	0	0	0	$2,500,000	$2,500,000
CIP-00163	NCDOT John St/Sandy Ridge Rd (W/S Uti)	$0	0	0	$1,700,000	$1,700,000	0	$3,400,000
CIP-00164	Randleman Line to Ward - Phase II	$0	0	0	0	$8,750,000	0	$8,750,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	$0	0	$2,224,800	$2,224,800	0	0	$4,449,600
CIP-00190	Rich Fork Outfall 2A & 3	$0	0	0	$2,400,000	0	0	$2,400,000
CIP-00199	Oak Hollow Pump & Drive	$0	0	$822,800	0	0	0	$822,800
CIP-00205	Old Thomasville Rd Lift Station	$0	$540,000	0	0	0	0	$540,000
CIP-00221	Bethel Drive Lift Station	$0	$600,000	0	0	0	0	$600,000
CIP-00226	NW Sewer System Improvs Future 3	$0	0	0	0	$1,000,000	0	$1,000,000
CIP-00228	Registers Creek Lift Station	$0	0	$1,800,000	0	0	0	$1,800,000
CIP-00238	Phosph/Ammo Side Stream Reduct (ES)	$0	0	0	$100,000	$2,150,000	$2,150,000	$4,400,000
CIP-00259	Ward Plant Electrical Rehab.	$0	$2,850,000	$2,000,000	0	0	0	$4,850,000
CIP-00269	Wayne St. Outfall	$0	0	0	$2,000,000	0	0	$2,000,000
CIP-00270	Melbourne Heights Outfall	$0	0	0	$1,700,000	0	0	$1,700,000
CIP-00687	Inciner Emission Improvs - EPA Required	$0	$4,000,000	$4,000,000	0	0	0	$8,000,000
CIP-00701	Riverdale Pump Station Force Main Reloc	$0	0	0	$2,500,000	0	0	$2,500,000
CIP-00789	Ward Tank Replacement	$0	$1,200,000	$2,100,000	0	0	0	$3,300,000
CIP-02803	City Lake Dam Upgrade	$0	0	0	0	0	$8,000,000	$8,000,000
CIP-02862	NC 66 W/S Improvements	$0	0	$5,200,000	0	0	0	$5,200,000
	Revenue Bonds	$0	$32,022,500	$38,647,600	$14,124,800	$16,893,000	$12,650,000	$114,337,900
	421-W&S Capital Projects Fund	$3,965,000	$36,427,500	$43,582,600	$18,944,800	$20,818,000	$16,575,000	$140,312,900

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00035*
Project Title:	Water Storage Tank Maintenance				
Project Location:	General	Project Contact:	Terry Houk	**Project Photo:**	

Description: To inspect, sandblast and paint both the inside and outside of the (5) finished water storage tanks.

Justification: The Lexington elevated tank was inspected on the inside in October 2001 by a professional tank service. It was recommended that the interior would need to be repaired. The outside is already showing some signs of rust. Other tanks will be inspected and maintained in subsequent years.

PROJECTED STATUS As of June 30, 2013:		Project Type: Maintenance		Project Dates	Dept Priority: 1
2012-13 Appropriation	$100,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$900,000				CIP Priority: 0
Total Expenditures:	$200,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$700,000	$100,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00036*
Project Title:	Water Meter Changeout				
Project Location:	General	Project Contact:	CHRIS THOMPSON	**Project Photo:**	

Description: To change out 1,000 existing water meters a year that are a minimum of 10 years old.

Justification: After 10 years of use a water meter will start to lose its accuracy. This is a continuation of the program started on 2002/2003. This is one of those areas where making the expenditure will affect revenues in the future.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 4
2012-13 Appropriation	$100,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,009,261				CIP Priority: 0
Total Expenditures:	$880,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$129,261	$150,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

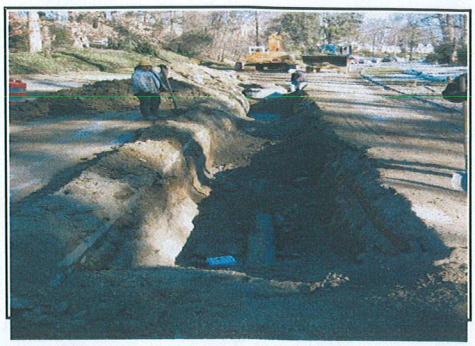
Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00113*
Project Title: Obsolete Sewer Lines
Project Location: General
Project Contact: Chris Thompson

Project Photo:



Description: Replacement of deteriorated and/or undersized sewer outfall and sewer services/mains.

Justification: Reduce blockages and problems that create sewer backups and overflows.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Re-inspection & repairs	Project Dates	Dept Priority:	6
2012-13 Appropriation	$1,000,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$10,032,642				CIP Priority:	0
Total Expenditures:	$7,516,375	FY 13-14 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$2,516,267	$1,250,000		Ongoing		

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00125*
Project Title: Sewer System Improvements
Project Location: General
Project Contact: Chris Thompson

Project Photo:

Description: Extension of sewer lines for new services and make needed system improvements.

Justification: Program is available to those who have petitioned the City Council for sewer services.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$50,000
Current Budget Amt:	$860,138
Total Expenditures:	$435,000
Projected Balance:	$425,138

Project Type:	Improvements
Project Status	On Going
FY 13-14 Request	$125,000
Funded:	Yes

Project Dates	
Dept Priority:	8
Project Begin Date:	
CIP Priority:	0
Estimated Complete Date:	Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00127*
Project Title: Water/Sewer Developer Reimbursements
Project Location: General
Project Contact: Chris Thompson
Project Photo:

Description: Reimbursement for over sized outfalls and sewer mains required for ultimate development.
Water & Sewer Developer Reimbursements were combined.

Justification: City policy is to reimburse developer for additional size required by sewer master plan but not needed by the individual development.

PROJECTED STATUS As of June 30, 2013:		Project Type: Reimbursement		Project Dates	Dept Priority: 12
2012-13 Appropriation	$0	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,301,257				CIP Priority: 0
Total Expenditures:	$450,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$851,257	$50,000		Ongoing	

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
Total Appropriation/Exp Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$50,000	$150,000	$150,000	$150,000	$150,000	$650,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$50,000	$150,000	$150,000	$150,000	$150,000	$650,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00136*
Project Title: Water System Improvements
Project Location: General
Project Contact: Chris Thompson

Project Photo:

Description: Extension of water lines for new (petition) services and to make needed system improvements.

Justification: Project is available to those who petitioned the City Council for water services and to make other system improvements.

PROJECTED STATUS As of June 30, 2013:		Project Type: Improvements		Project Dates	Dept Priority: 9
2012-13 Appropriation	$50,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,120,002				CIP Priority: 0
Total Expenditures:	$860,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$260,002	$125,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$125,000	$125,000	$125,000	$125,000	$125,000	$625,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00144*
Project Title: Alum Sludge Removal
Project Location: East High Point
Project Contact: Terry Houk

Project Photo:

Description: Alum Sludge will be removed from the two storage lagoons every 1-2 years by contract.

Justification: Funding was in the operating budget, but moved to the CIP to allow funds to roll-over for a larger contract. Funds need be set aside annually to accumulate prior to the removal processes. This project helps to assure that the water treatment process is not interrupted, and that all phases of treatment run efficiently as possible.

PROJECTED STATUS As of June 30, 2013:		Project Type: Maintenance		Project Dates	Dept Priority: 2
2012-13 Appropriation	$330,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$2,790,000				CIP Priority: 0
Total Expenditures:	$2,000,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$790,000	$330,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$330,000	$350,000	$350,000	$375,000	$375,000	$1,780,000
Total Appropriation/Exp Plan	$330,000	$350,000	$350,000	$375,000	$375,000	$1,780,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$330,000	$350,000	$350,000	$375,000	$375,000	$1,780,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$330,000	$350,000	$350,000	$375,000	$375,000	$1,780,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00145*
Project Title: Obsolete Water Lines
Project Location: General
Project Contact: Chris Thompson

Project Photo:

Description: Replacement or rehab of obsolete water mains, valves, and hydrants.

Justification: Replacement of old and undersized water lines will reduce service interruptions, maintain system pressure for ISO rating, and meet the demands for peak flow.

PROJECTED STATUS As of June 30, 2013:		Project Type: Improvements		Project Dates	Dept Priority: 7
2012-13 Appropriation	$1,000,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$9,046,858				CIP Priority: 0
Total Expenditures:	$7,100,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$1,946,858	$1,250,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,250,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00178*
Project Title: NCDOT - TIP Program (W/S Utilties)
Project Location: General
Project Contact: Chris Thompson
Project Photo:

Description: Relocate utilities relative to TIP Program.

Justification: Contractual to NCDOT.

PROJECTED STATUS As of June 30, 2013:		Project Type: Reimbursement		Project Dates	Dept Priority: 5
2012-13 Appropriation	$135,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,071,081				CIP Priority: 0
Total Expenditures:	$300,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$771,081	$150,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00655*
Project Title:	Greenleaf Filter Enclosure				
Project Location:	General Public	Project Contact:			

Project Photo:

Description: The greenleaf filters are located at the Ward Water Plant. The project will consist of designing and constructing an enclosure around the greenleaf filters which are presently outside.

Justification: These filters have been online for about 11 years and we have had issues with them every winter since they were installed. The major problem is freezing. We have tried several differenct methods in order to solve this problem without success. The State has also highly recommended for years that they be enclosed due to birds and geese flying over them frequently with the fear of dropping getting in the filters. We respectively request that these be covered for operational and health concerns.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	10
2012-13 Appropriation	$250,000	Project Status	Previously Authorized	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$250,000					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing	
Projected Balance:	$250,000	$250,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$250,000	$0	$0	$0	$0	$250,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$0	$0	$0	$0	$250,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$0	$0	$0	$0	$250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$0	$0	$0	$0	$250,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-01611*
Project Title:	Large Water Meter Changeout 1.5" and up				
Project Location:	Default CIP Location	Project Contact:		**Project Photo:**	

Description: The purpose of this program is to replace and/or retrofit existing large meters and meter boxes.

Justification: Currently we have large water meters that have been in service for 20 plus years. Many of these meters have been in place due to how they were installed. Work that will be done in conjunction with meter changeout will include retrofit of meterboxes to allow future testing and easier replacement.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Improvements	Project Dates	Dept Priority:	3
2012-13 Appropriation	$500,000	Project Status	On Going	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$1,000,000					
Total Expenditures:	$3,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$997,000	$250,000		June 30, 2016	Ongoing	

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$250,000	$100,000	$100,000	$100,000	$100,000	$650,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$100,000	$100,000	$100,000	$100,000	$650,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-02746*
Project Title: Eastside Electrical Improvements
Project Location: East High Point
Project Contact: TERRY HOUK
Project Photo:

Description: This project is to replace the undergournd electrical feeds to the Eastside WWTP BNR tanks. The project location is the Eastside WWTP.

Justification: Project will allow the wastewater plan to meet NCDENR discharge requirements. Eastside discharges in the Randleman Lake. (drinking water source)

PROJECTED STATUS As of June 30, 2013:		Project Type: Improvements		Project Dates	Dept Priority: 13
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $250,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$25,000	$0	$0	$0	$0	$25,000
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$225,000	$0	$0	$0	$0	$225,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$0	$0	$0	$0	$250,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$0	$0	$0	$0	$250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$0	$0	$0	$0	$250,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-02781*
Project Title:	Ward Water Plant Bulk Tank Replacements				
Project Location:	General Public	Project Contact:			

Project Photo:

Description: The following project will take place at the Frank L. Ward Water Filtration Plant site located off of Kivett Drive, High Point

Justification: The Ward Plant has (3) 10,000 gallon Sodium Hypochlorite (liquid bleach) storage tanks. These tanks have a 10 year life and they are almost 15 years old. We have already had one of the tanks to fail and had to have it repaired with only a one year warranty. These tanks are a critical part of our disinfection process. The Ward Plant also has a 6,000 gallon fluoride storage tank that also needs to be replaced. It is the original tank and is about 28 years old. It has also had to be repaired and is deteriorating to the point that the fluoride is seeping through the walls of the tank.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	14
2012-13 Appropriation	$0	Project Status	New	Project Begin Date: July 01, 2013	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing	
Projected Balance:	$0	$125,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$30,000	$0	$0	$0	$0	$30,000
Equip/Furnishings	$95,000	$0	$0	$0	$0	$95,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$125,000	$0	$0	$0	$0	$125,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$125,000	$0	$0	$0	$0	$125,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$125,000	$0	$0	$0	$0	$125,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00071*
Project Title: Triangle Lake Rd Widening (W/S Utilities)
Project Location: Default CIP Location
Project Contact: Chris Thompson
Project Photo:

Description: Relocate utilities on Triangle Lake Road from Hickory Chapel to B-85. (Approximately 4,000 L.F.)
Revenue Bonds not sold yet - 1/3/2013.

Justification: City Transportation project.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Project
Project Status: Previously Requested
FY 13-14 Request: $650,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2010
Estimated Complete Date: June 30, 2011
Dept Priority: 6
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$650,000	$0	$0	$0	$0	$650,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$650,000	$0	$0	$0	$0	$650,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$650,000	$0	$0	$0	$0	$650,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$650,000	$0	$0	$0	$0	$650,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00073*
Project Title: Westside Treatment Plt Upgrade - Phase 3
Project Location: West High Point
Project Contact: Terry Houk

Project Photo:

Description: Construction for upgrading and expanding the Westside WWTP.

Justification: State regulations will be imposed on phosphorous in 2004 that are four times more stringent than the current limit. The plant is also near 90% of its design capacity for flow. Much of the existing plant is deteriorated and equipment is failing.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$0
Current Budget Amt:	$26,153,583
Total Expenditures:	$26,004,948
Projected Balance:	$148,635

Project Type: Project
Project Status: New
FY 13-14 Request: $16,500,000
Funded: Yes

Project Dates
Project Begin Date: January 01, 2009
Estimated Complete Date: January 01, 2012
Dept Priority: 1
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$16,500,000	$16,500,000	$0	$0	$0	$33,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$16,500,000	$16,500,000	$0	$0	$0	$33,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$16,500,000	$16,500,000	$0	$0	$0	$33,000,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$16,500,000	$16,500,000	$0	$0	$0	$33,000,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Per Eric O, project will receive $20.5m from 2012 bond series. The operational expense will be "funded/financed" by the 2012 bonds. The remaining $11m will be funded at a later date, possibly 2014 series bonds. Total planned is $56.0M.

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00114*
Project Title:	Incinerator Rehab				
Project Location:	Default CIP Location	Project Contact:	Terry Houk	**Project Photo:**	

Description: Rehab/Overhaul existing incinerator at the Eastside WWTP. Project will consist of replacing the piping, outside shell, refractories, expansion joints, continuous emissions monitoring equipment, and temporary sludge disposal from both WWTP's.
Revenue Bonds not sold yet - 1/3/2013.

Justification: The Rehab/Overhaul of existing incinerator will extend its useful life by 6-8 years. (Cost of new incinerator = $8,000,000).

PROJECTED STATUS As of June 30, 2013:		Project Type:	Improvements	Project Dates	Dept Priority:	2
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$986,094					
Total Expenditures:	$986,094	FY 13-14 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$0	$4,000,000		December 31, 2011	Ongoing	

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Contingency $1,000,000 is requested for solids disposal during Incinerator Rehabilitation. Moved this CIP funding request from CIP-00070 and 00074 (Sludge Feed Pumps and Centrifuges to the existing Incinerator Rehab project. We have

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00137*
Project Title: Demolition of Basins at Kearns
Project Location: Central High Point
Project Contact: Chris Thompson
Project Photo:

Description: The existing abandoned concrete basins at the Kearns Plant are extremely deteriorated to the point of becoming dangerous. The building structure can still be utilized as a pumping station and storage facility. The building walls could be re-faced to improve the appearance of the site as the traveling public passes by on Kivett.

Justification: Eliminate the potential liability associated with abandoned open empty concrete structures. Improve appearance of site and gateway to the City along Kivett Drive.

PROJECTED STATUS As of June 30, 2013:	
2012-13 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Renovations
Project Status: Previously Requested
FY 13-14 Request: $600,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2009
Estimated Complete Date: June 30, 2011
Dept Priority: 16
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$600,000	$0	$0	$0	$0	$600,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$600,000	$0	$0	$0	$0	$600,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$600,000	$0	$0	$0	$0	$600,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$600,000	$0	$0	$0	$0	$600,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Would like to include this project with the Kivett gateway project and the Kearns loop re-hab project.

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00149*
Project Title: NW Water System Imprs Phase 2
Project Location: North High Point
Project Contact: Chris Thompson
Project Photo:

Description: NW Water System Improvements

Justification: To meet future growth demands.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 9
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2009	CIP Priority: 0
Current Budget Amt:	$80,000				
Total Expenditures:	$80,000	FY 13-14 Request $1,082,500	Funded: Yes	Estimated Complete Date: June 30, 2010	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,082,500	$0	$0	$0	$0	$1,082,500
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,082,500	$0	$0	$0	$0	$1,082,500

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$1,082,500	$0	$0	$0	$0	$1,082,500
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,082,500	$0	$0	$0	$0	$1,082,500

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: 2009 Series

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00205*
Project Title:	Old Thomasville Rd Lift Station				
Project Location:	South High Point	Project Contact:	Terry Houk	**Project Photo:**	

Description: Abandon station and convert to gravity.

Justification: This station has been in service since 1976. As the station has aged maintenance and operation increases. An analysis was completed that determined the station can be converted to a gravity system. This system can be abandoned.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Project	Project Dates	Dept Priority:	4
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2010	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2011	Ongoing	
Projected Balance:	$0	$540,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$540,000	$0	$0	$0	$0	$540,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$540,000	$0	$0	$0	$0	$540,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$540,000	$0	$0	$0	$0	$540,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$540,000	$0	$0	$0	$0	$540,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00221*
Project Title:	Bethel Drive Lift Station				
Project Location:	North High Point	Project Contact:	Terry Houk	**Project Photo:**	

Description: Install a replacement pump station and controls. 2.23.2010 - changed funding source from pay-go to revenue bonds. Jeff Moore is aware and asked us to inform Eric O for his reference.

Justification: The pump station is old and obsolete. Project will assure continuous dependable sanitary service for customers.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 10
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2011	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $600,000	Funded: Yes	Estimated Complete Date: June 30, 2012	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$600,000	$0	$0	$0	$0	$600,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$600,000	$0	$0	$0	$0	$600,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$600,000	$0	$0	$0	$0	$600,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$600,000	$0	$0	$0	$0	$600,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Approx. 8% increase for inflation/construction costs.

City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00259*
Project Title:	Ward Plant Electrical Rehab.				
Project Location:	General Public	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Ward Water Plant is located on the Eastside of High Point on Kivett Dr. Revenue Bonds not sold yet.

Justification: The Ward Plant was built in the mid-80s and at that time the standards were different than they are today. The transformers and large motors that are currently being used are of an odd voltage, which according to our electric department are no longer in use and would be almost impossible to replace without being specially made. The lead time for a replacement would be at least 6 months. This project would encompass replacing a switch gear, 2 transformers and 9 large motors with all associated conduit.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	15
2012-13 Appropriation	$0	Project Status	New	Project Begin Date: July 01, 2009	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing	
Projected Balance:	$0	$2,850,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$2,100,000	$2,750,000	$0	$0	$0	$4,850,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$2,100,000	$2,750,000	$0	$0	$0	$4,850,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$2,850,000	$2,000,000	$0	$0	$0	$4,850,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,850,000	$2,000,000	$0	$0	$0	$4,850,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: *CIP-00687*

Project Title: Incinerator Emission Improvments - EPA Required

Project Location: General Public Project Contact:

Project Photo:

Description: Modification and installation of pollution control equipment to the incineration process to meet the new proposed EPA Air Quality Standards. This shall include carbon adsorber, secondary heat exchanger, blower and scrubber modifications, building modification, CEMs, stack replacement, and sludge hauling.

Justification: Under the proposed new EPA Air Quality Standards 40CFR Part 60, SSI MACT, the control of 11 emission pollutants shall entail modification to existing equipment and additional scrubbing equipment for the existing incinerator for pollution compliance; therefore, expanding the footprint of the existing process. Per EPA analysis, the control of these pollutants shall reduce the risk of the pollutants from entering the air; thus, enhancing the quality of the air, resulting in health care cost savings for the population.

PROJECTED STATUS As of June 30, 2013:		Project Type: Facility Upgrade		Project Dates	Dept Priority: 2
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $4,000,000	Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$4,000,000	$4,000,000	$0	$0	$0	$8,000,000
Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00789*
Project Title:	Ward Tank Replacement				
Project Location:	Default CIP Location	Project Contact:			

Project Photo:

Description: Replacing the existing Ward Water tank that was built in 1930. Revenue Bonds not sold.

Justification: This water tank is located at West Ward Ave and is used to maintain a fairly uniform pressure on the distribution center at all times. A recent evaluation of this tank found that the top of the structure is failing and in need of repair/replacment. The cost to repair warrants a total replacement.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Improvements	Project Dates	Dept Priority:	3
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request $1,200,000	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing	
Projected Balance:	$0					

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,200,000	$2,100,000	$0	$0	$0	$3,300,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,200,000	$2,100,000	$0	$0	$0	$3,300,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$1,200,000	$2,100,000	$0	$0	$0	$3,300,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,200,000	$2,100,000	$0	$0	$0	$3,300,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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HIGH
POINT
NORTH CAROLINA'S INTERNATIONAL CITY™

City of High Point - Capital Improvement Program

Electric Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
631-Electric Fund								
Enterprise Funds - Electric Revenue								
CIP-00026	Automated Meter Reading Initiative	$200,000	0	$200,000	$200,000	$200,000	$200,000	$1,000,000
CIP-00058	Load Management	$148,000	0	$148,000	$148,000	$148,000	$148,000	$740,000
CIP-00059	Area Outdoor Lighting	$110,000	$110,000	$110,000	$110,000	$110,000	$110,000	$660,000
CIP-00060	Street Lighting	$200,000	$200,000	$200,000	$200,000	$200,000	$200,000	$1,200,000
CIP-00061	Downtown Underground	$200,000	0	$200,000	$200,000	$200,000	$200,000	$1,000,000
CIP-00069	New LTC Transformer for North Substa	$1,331,000	0	0	0	0	0	$1,331,000
CIP-00079	Conversion of Linden Substa to 100KV	$0	0	$695,000	$2,000,000	0	0	$2,695,000
CIP-00080	Replace Burton Substa 100KV Trans Repl.	$280,000	0	0	0	0	0	$280,000
CIP-00081	New Jackson Lake Transformer	$0	0	$1,331,000	0	0	0	$1,331,000
CIP-00089	Imaging System - Final Phase (ERP)	$300,000	0	0	0	0	0	$300,000
CIP-00115	Conversion of Russell St. Subst to 100kv	$1,000,000	$365,000	0	0	0	0	$1,365,000
CIP-00166	Overhead to Underground Conversion	$100,000	0	$100,000	$100,000	$100,000	$100,000	$500,000
CIP-00255	Filter Substation Second Transformer	$0	$600,000	$600,000	0	0	0	$1,200,000
CIP-00256	Phillips Substation Expansion	$0	0	0	0	0	$1,350,000	$1,350,000
CIP-00325	Replacement Metalclad Switchgear	$520,000	$520,000	$520,000	$520,000	0	0	$2,080,000
CIP-01148	HPU - North College Dr.	$177,556	0	0	0	0	0	$177,556
CIP-02166	Oak Hollow Second Transformer	$0	0	0	$1,688,500	0	0	$1,688,500
CIP-02262	Burton Subst 69 kV Transformer Repl	$0	0	0	$1,463,000	0	0	$1,463,000
CIP-02281	Commerce Transformer Upgrade	$0	$1,075,000	0	0	0	0	$1,075,000
CIP-02424	Replace Fairfield T1 Transformer	$0	0	0	0	$1,457,500	0	$1,457,500
CIP-02427	Oak Hollow Replace T1 Transformer	$0	0	0	0	$1,457,500	0	$1,457,500
CIP-03639	Deep River to Penny Rd. Transm Line	$0	0	0	0	$500,000	$2,100,000	$2,600,000
	Enterprise Funds - Electric Revenue	$4,566,556	$2,870,000	$4,104,000	$6,629,500	$4,373,000	$4,408,000	$26,951,056
Reimbursement - HPU								
CIP-01148	HPU - North College Dr.	$974,166	0	0	0	0	0	$974,166
	Reimbursement - HPU	$974,166	$0	$0	$0	$0	$0	$974,166
	631-Electric Fund	$5,540,722	$2,870,000	$4,104,000	$6,629,500	$4,373,000	$4,408,000	$27,925,222

City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00059*
Project Title:	Area Outdoor Lighting				
Project Location:	General	Project Contact:	Garey Edwards	**Project Photo:**	

Description: Installation of new area lighting. (Includes sports field and pedestrian lighting for the Macedonia Project.)

Justification: Provide rental area lights as requested by customers. Installation of the lighting generates rental revenue.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 3
2012-13 Appropriation	$110,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,283,634				CIP Priority: 3
Total Expenditures:	$915,012	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$368,622	$110,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000
Equip/Furnishings	$70,000	$70,000	$70,000	$70,000	$70,000	$350,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$110,000	$110,000	$110,000	$110,000	$110,000	$550,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$110,000	$110,000	$110,000	$110,000	$110,000	$550,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$110,000	$110,000	$110,000	$110,000	$110,000	$550,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations
Division:
Project Number: *CIP-00060*
Project Title: Street Lighting
Project Location: General
Project Contact: Garey Edwards

Project Photo:

Description: Installation of new street lighting.

Justification: Provide roadway lighting for city streets. Improve safety and visibility.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 4
2012-13 Appropriation	$200,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$2,104,015				CIP Priority: 4
Total Expenditures:	$928,241	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$1,175,774	$200,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00115*
Project Title:	Conversion of Russell St. Subst to 100kv				
Project Location:	Default CIP Location	Project Contact:	LAWRENCE HOPKINS	**Project Photo:**	

Description: This project funds two new transformers and the necessary station equipment to convert Russell Substation from 69 kV to 100 kV.

Justification: The majority of our substations operate at 100 kv, the voltage we receive at our delivery points. Three substations still remain on 69 kV. They require stepdown transformers to convert the 100 kV to 69 kV. We have two stepdown transformers. One is rated 100 MVA, the other 60 MVA. Our present 69 kV total load is 85 MW.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 8
2012-13 Appropriation	$1,000,000	Project Status New		Project Begin Date: July 01, 2004	CIP Priority: 8
Current Budget Amt:	$1,112,225				
Total Expenditures:	$1,736,937	FY 13-14 Request $365,000	Funded: Yes	Estimated Complete Date: June 30, 2012	Ongoing
Projected Balance:	$(624,712)				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$65,000	$0	$0	$0	$0	$65,000
Equip/Furnishings	$300,000	$0	$0	$0	$0	$300,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$365,000	$0	$0	$0	$0	$365,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$365,000	$0	$0	$0	$0	$365,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$365,000	$0	$0	$0	$0	$365,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Operating budget impact -

City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00255*
Project Title:	Filter Substation Second Transformer				
Project Location:	Default CIP Location	Project Contact:	LAWRENCE HOPKINS	**Project Photo:**	

Description: Purchase and install a new LTC transformer for Filter Substation.

Justification: Most of our substations are double ended, meaning that there are two transformers feeding the station. Two transformers significantly increases the reliability of the system by letting one of the two transformers be off line for maintenance, etc., during normal times. The second transformer also functions as a back up in the event of failure of the other transformer.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 10
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 10
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $600,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$600,000	$600,000	$0	$0	$0	$1,200,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$600,000	$600,000	$0	$0	$0	$1,200,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$600,000	$600,000	$0	$0	$0	$1,200,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$600,000	$600,000	$0	$0	$0	$1,200,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00325*
Project Title:	Replacement Metalclad Switchgear				
Project Location:	Default CIP Location	Project Contact:	LAWRENCE HOPKINS	**Project Photo:**	

Description: Replace existing metalclad switchgear in four substations.

Justification: The existing switchgear has reached its useful life and it has become difficult to find replacement parts. This project installs new switchgear to replace gear installed in the 1970's.

PROJECTED STATUS As of June 30, 2013:		Project Type: Project		Project Dates	Dept Priority: 11
2012-13 Appropriation	$520,000	Project Status New		Project Begin Date: July 01, 2012	CIP Priority: 11
Current Budget Amt:	$520,000				
Total Expenditures:	$0	FY 13-14 Request $520,000	Funded: Yes	Estimated Complete Date: June 30, 2016	Ongoing
Projected Balance:	$520,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$520,000	$520,000	$520,000	$0	$0	$1,560,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$520,000	$520,000	$520,000	$0	$0	$1,560,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$520,000	$520,000	$520,000	$0	$0	$1,560,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$520,000	$520,000	$520,000	$0	$0	$1,560,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-02281*
Project Title:	Commerce Transformer Upgrade				
Project Location:	Default CIP Location	Project Contact:	LAWRENCE HOPKINS	**Project Photo:**	

Description: Replace the 69 kV primary transformer with a new unit that has a 100 kV primary.

Justification: The 69 kV transformer at Commerce Substation has reached its useful life and needs to be replaced. This replacement will be done in conjuction with the 100 kV upgrade at Russell Substation.

PROJECTED STATUS As of June 30, 2013:		Project Type: Equipment		Project Dates	Dept Priority: 7
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 7
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $1,075,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$1,075,000	$0	$0	$0	$0	$1,075,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,075,000	$0	$0	$0	$0	$1,075,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,075,000	$0	$0	$0	$0	$1,075,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,075,000	$0	$0	$0	$0	$1,075,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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HIGH
POINT
NORTH CAROLINA'S INTERNATIONAL CITY™

City of High Point - Capital Improvement Program

Transit Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
641-Transit Fund								
CIP-02881	Hi tran Bus Fleet Replacement	$0	$75,000	$75,000	$75,000	$69,852	0	$294,852
	Enterprise Funds - Hi-tran Revenue	$0	$75,000	$75,000	$75,000	$69,852	$0	$294,852
State/Federal Agency (NCDOT)								
CIP-02881	Hi tran Bus Fleet Replacement	$0	0	0	$750,000	0	0	$750,000
	State/Federal Agency (NCDOT)	$0	$0	$0	$750,000	$0	$0	$750,000
Grants								
CIP-02881	Hi tran Bus Fleet Replacement	$0	0	0	$6,000,000	0	0	$6,000,000
	Grants - Federal	$0	0	0	$6,000,000	0	0	$6,000,000
	641-Transit Fund	$0	$75,000	$75,000	$6,825,000	$69,852	$0	$7,044,852

City of High Point

Capital Improvement Program 2014-2018

641622	641-Transit Grants-MLB+

Project Summary Form

Requesting Department:	641-Transportation Services	Division:		Project Number:	*CIP-02881*
Project Title:	Hi tran Bus Fleet Replacement				
Project Location:	General Public	Project Contact:	ANGELA WYNES	**Project Photo:**	

Description: To replace 15 of Hi Tran's 17 bus fleet 2004 models. Will be eligible for federal and state replacements funds in 2016. Federal 80%; State 10%; City 10%.

Justification: Buses being replaced because of cost associated with an aging fleet with high mileage. Replacement cost is estimated at $500,000/bus = $7.5M for the total fleet. Federal/State/City funding of 80%, 10%, 10% split. It is critical that the City having the local match in place by July 2016.

PROJECTED STATUS As of June 30, 2013:		Project Type: Vehicle		Project Dates	Dept Priority: 1
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2012	CIP Priority: 0
Current Budget Amt:	$455,148				
Total Expenditures:	$0	FY 13-14 Request $75,000	Funded: Yes	Estimated Complete Date: June 30, 2018	Ongoing
Projected Balance:	$455,148				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$7,500,000	$0	$7,500,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$0	$0	$0	$7,500,000	$0	$7,500,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$75,000	$75,000	$75,000	$69,852	$0	$294,852
State/Federal Agency (NCDOT)	$0	$0	$750,000	$0	$0	$750,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$6,000,000	$0	$0	$6,000,000
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$75,000	$75,000	$6,825,000	$69,852	$0	$7,044,852

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The $455,148 was from closing out the old Transit reserve fund 11/16/12 per meeting with Jeff, Kelly, Angela and BO - A/U 441999-532302.

City of High Point - Capital Improvement Program

Parking Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
651-Parking Fund								
CIP-00542	Parking Facility Enhancements	$15,000	$35,000	$160,000	$165,000	$50,000	0	$425,000
	651-Parking Fund	$15,000	$35,000	$160,000	$165,000	$50,000	$0	$425,000

City of High Point

Capital Improvement Program 2014-2018

651639	651-Cap Projs-Parking

Project Summary Form

Requesting Department:	651-Transportation Services	Division:		Project Number:	*CIP-00542*
Project Title:	Parking Facility Enhancements				
Project Location:	Default CIP Location	Project Contact:		**Project Photo:**	

Description: Facility upgrades for the City's three parking decks. In addition to structural improvements, new gating, ticket dispensers, card readers, self-pay stations, and supporting hardware, software, and communication network are needed.

Justification: Significant structural improvements have not been made to parking facilities since 2005-06. Our ticketing and payment system is more than 20 years old and has become difficult and costly to maintain.

PROJECTED STATUS As of June 30, 2013:		Project Type: Facility Upgrade		Project Dates	Dept Priority: 7
2012-13 Appropriation	$15,000	Project Status	New	Project Begin Date: January 01, 2014	CIP Priority: 0
Current Budget Amt:	$15,000				
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2017	Ongoing
Projected Balance:	$15,000	$35,000			

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$50,000	$0	$0	$0	$50,000
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$35,000	$0	$0	$0	$0	$35,000
Equip/Furnishings	$0	$0	$50,000	$50,000	$0	$100,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$35,000	$50,000	$50,000	$50,000	$0	$185,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$35,000	$160,000	$165,000	$50,000	$0	$410,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$35,000	$160,000	$165,000	$50,000	$0	$410,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point - Capital Improvement Program

Landfill Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
661-Landfill Operations Fund								
CIP-00006	Landfill Administrative Offices	$250,000	0	0	0	0	0	$250,000
CIP-00122	Landfill Develop - Land Purchase	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
CIP-00795	MRF Automation and Upgrade	$1,500,000	$3,500,000	0	0	0	0	$5,000,000
CIP-02952	Screener - Ingleside	$0	0	0	0	0	$250,000	$250,000
	661-Landfill Operations Fund	$1,750,000	$3,750,000	$250,000	$250,000	$250,000	$500,000	$6,750,000
861-Landfill Closure/Post Closure Fund								
CIP-00326	Kersey Valley Phase V	$0	0	$500,000	$2,000,000	$2,500,000	0	$5,000,000
CIP-00815	Kersey Valley Road Relocate - Reserve	$150,000	$300,000	$300,000	0	$3,000,000	$3,000,000	$6,750,000
CIP-01099	Kersey Valley Ph I -III Closure - Reserve	$1,470,692	$5,470,692	0	0	0	0	$6,941,384
CIP-01102	Kersey Valley Ph I -III Post Closure - Res	$0	0	$171,000	$171,000	$171,000	$171,000	$684,000
	861-Closure/Post Closure Fund	$1,620,692	$5,770,692	$971,000	$2,171,000	$5,671,000	$3,171,000	$19,375,384
	Total Landfill Fund	$3,370,692	$9,520,692	$1,221,000	$2,421,000	$5,921,000	$3,671,000	$26,125,384

City of High Point

Capital Improvement Program 2014-2018

661749	661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00122*
Project Title:	Landfill Develop - Land Purchase				
Project Location:	Default CIP Location	Project Contact:	Chris Thompson	**Project Photo:**	

Description: Purchase additional land near or adjacent to current city property designated for future landfill development.

Justification: Provide capacity for refuse disposal for citizens and businesses.

PROJECTED STATUS As of June 30, 2013:		Project Type: Land Purchase		Project Dates	Dept Priority: 2
2012-13 Appropriation	$0	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$2,042,195				CIP Priority: 0
Total Expenditures:	$1,407,295	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$634,900	$250,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

661749	661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00795*
Project Title:	MRF Automation and Upgrade				
Project Location:	Default CIP Location	Project Contact:			

Project Photo:

Description: This project will provide for the installation of sorting equipment and machinery at the MRF.

Justification: The MRF is accepting more recycling material than any time in the past. Currently, all sorting is completed by employees sorting by hand. Modern MRF equipment can handle much more material, more efficiently, with fewer employees. By modernizing the plant, employees are not exposed to as many dangers, such as needles. In addition, no investments have been made in modernizing equipment at the MRF and processing ability has fallen behind.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	1
2012-13 Appropriation	$1,500,000	Project Status	New	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$1,500,000					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing	
Projected Balance:	$1,500,000	$3,500,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$5,000,000	$0	$0	$0	$0	$5,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$5,000,000	$0	$0	$0	$0	$5,000,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$3,500,000	$0	$0	$0	$0	$3,500,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$3,500,000	$0	$0	$0	$0	$3,500,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Per Richard the inital $3.0M is for the processing equipment and upgrades. The additional $2.0M is for upgrading the building and HDR fees.

City of High Point

Capital Improvement Program 2014-2018

661749	661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00815*
Project Title:	Kersey Valley Road Relocation				
Project Location:	Default CIP Location	Project Contact:		**Project Photo:**	

Description:

This project provide for the study phase of relocating Kersey Valley Road for the future Phase 6 of the landfill expansion.
Budgeted in the Landfill Closure/Post Closure Reserve Fund - 861.

Justification:

The overall expansion plan for the landfill places Phase 6 over Kersey Valley Road, connecting Phases 1-3 and Phases 4-5. The estimated timeframe for this road relocation is approximately 2025 to 2030. However, transportation studies, planning, design, permitting, etc will need to begin in advance of this work. The road could actually be relocated in advance of the expansion to facilitate safer operations by closing the road earlier.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Landfill Development	Project Dates	Dept Priority:	3
2012-13 Appropriation	$150,000	Project Status	New	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$150,000					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2016	Ongoing	
Projected Balance:	$150,000	$300,000				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$300,000	$300,000	$0	$0	$0	$600,000
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$3,000,000	$3,000,000	$6,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$300,000	$300,000	$0	$3,000,000	$3,000,000	$6,600,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$300,000	$300,000	$0	$3,000,000	$3,000,000	$6,600,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$300,000	$300,000	$0	$3,000,000	$3,000,000	$6,600,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

661749	661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-01099*
Project Title:	Kersey Valley Phase I -III Closure				
Project Location:	General Public	Project Contact:	CHRIS THOMPSON	**Project Photo:**	

Description: This part of the project will include surface preparation, installing drainage and erosion control measures. Once the closure is complete further measures will take place in the form of "post-closure" activities. (as outlined in the project titled post-closure (CIP-01102)). Budgeted in the Landfill Closure/Post Closure Reserve Fund - 861.

Justification: The Kersey Valley Landfill phase III has reached the end of its useful life. As such, the task of closing the landfill will soon begin.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Landfill Development	Project Dates	Dept Priority:	60
2012-13 Appropriation	$1,470,692	Project Status	New	Project Begin Date: July 01, 2012	CIP Priority:	0
Current Budget Amt:	$1,470,692					
Total Expenditures:	$0	FY 13-14 Request	Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing	
Projected Balance:	$1,470,692	$5,470,692				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$5,470,700	$0	$0	$0	$0	$5,470,700
Total Appropriation/Exp Plan	$5,470,700	$0	$0	$0	$0	$5,470,700

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$5,470,692	$0	$0	$0	$0	$5,470,692
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$5,470,692	$0	$0	$0	$0	$5,470,692

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point - Capital Improvement Program

Stormwater Capital Projects Summary - by Funding Source

FY 2014 - 2018

Project	Title	Adopted 2012-2013 & Amendments	Recommend 2013-2014	2014-2015	2015-2016	2016-2017	2017-2018	Total Planned
Enterprise Funds - Stormwater Revenue								
CIP-00134	Stormwater Projects - Routine Projects	$350,000	$350,000	$350,000	$350,000	$350,000	$350,000	$2,100,000
CIP-00773	Jacobs Place (JP5)	$0	3,050,000	$0	$0	0	0	$3,050,000
CIP-00780	Jacobs Place (JP7)	$0	0	$3,620,000	$0	0	0	$3,620,000
CIP-03031	Hamilton Street - (M2)	$0	0	$2,492,600	$0	0	0	$2,492,600
CIP-03033	Jacobs Place (JP1)	$0	750,000	$0	$0	0	0	$750,000
CIP-03068	Ray Street (R1, 2, 3a, b, c, d) - Storm	$0	0	$0	$20,600,000	0	0	$20,600,000
CIP-03073	Rockford/Rotary/Farris (F1f, F2, F4, F8, F12)	$0	0	$1,030,000	$0	0	0	$1,030,000
	671-StormWater Operations Fund	$350,000	$4,150,000	$7,492,600	$20,950,000	$350,000	$350,000	$33,642,600

City of High Point

Capital Improvement Program 2014-2018

671732	671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department:	671-Public Services	Division:		Project Number:	*CIP-00134*
Project Title:	Storm Water Projects - Routine Projects				
Project Location:	General	Project Contact:	Chris Thompson	**Project Photo:**	

Description: To fund rountine stormwater improvements authorized by the City Council as the need arises. This method was recommended by the Citizen's Task Force for stormwater improvements.

Justification: Project will provide improvements to citizens who requested assistance for many years with flooding or erosion problems.

PROJECTED STATUS As of June 30, 2013:		Project Type: Stormwater		Project Dates	Dept Priority: 1
2012-13 Appropriation	$350,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$2,397,363				CIP Priority: 0
Total Expenditures:	$1,864,000	FY 13-14 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$533,363	$350,000			Ongoing

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$350,000	$350,000	$350,000	$350,000	$350,000	$1,750,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

671732	671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department:	671-Public Services	Division:		Project Number:	*CIP-03033*
Project Title:	Jacobs Place (JP1)				
Project Location:	Downtown/Center City	Project Contact:	CHRIS THOMPSON	**Project Photo:**	

Description: This project is part of a larger study that was performed in 2004. This work will reduce and mitigate stormwater issues in the Jacobs Place basin.

Justification: Part of the larger stormwater study completed in 2004.

PROJECTED STATUS As of June 30, 2013:		Project Type: Stormwater		Project Dates	Dept Priority: 2
2012-13 Appropriation	$0	Project Status New		Project Begin Date: July 01, 2013	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 13-14 Request $750,000	Funded: Yes	Estimated Complete Date: June 30, 2014	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$750,000	$0	$0	$0	$0	$750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$750,000	$0	$0	$0	$0	$750,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$750,000	$0	$0	$0	$0	$750,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$750,000	$0	$0	$0	$0	$750,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2014-2018

671732	671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department:	671-Public Services	Division:		Project Number:	*CIP-00773*
Project Title:	Jacobs Place (JP5)				
Project Location:	Downtown/Center City	Project Contact:	CHRIS THOMPSON	**Project Photo:**	

Description: Stormwater Infrastructure Improvements.

Justification: This is a continuation of a larger body of work approved in the 2004 bond series.

PROJECTED STATUS As of June 30, 2013:		Project Type:	Stormwater	Project Dates	Dept Priority:	3
2012-13 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 13-14 Request $3,050,000	Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing	
Projected Balance:	$0					

Appropriation / Expense Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$3,050,000	$0	$0	$0	$0	$3,050,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$3,050,000	$0	$0	$0	$0	$3,050,000

Financing Plan	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$3,050,000	$0	$0	$0	$0	$3,050,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$3,050,000	$0	$0	$0	$0	$3,050,000

Operating Impact	FY 2013-2014	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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GLOSSARY OF FREQUENTLY USED TERMS

-A-

Account Number - the accounting designation for revenue and expenditure line items. The account number consists of a two-digit fund number, a two-digit department number, a three-digit activity number, a three-digit sub-activity number, a two-digit object source code, and a four-digit line item object cost code.

Accrual Accounting - a basis of accounting in which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Activity - a level of budgeting, which identifies a particular program or service within a department. Contained within an activity budget may be one or more sub-activity budgets.

Adopted Budget - the official expenditure plan adopted by the City Council for a fiscal year.

Ad Valorem Taxes - commonly known as property taxes. For most governments, it is the single greatest revenue source. Taxes are levied at the stated tax rate for both real and personal property according to the valuation.

Appropriated Fund Balance - revenue appropriated from existing fund balance to help fund expenditures in a given fiscal year.

Appropriation - an authorization by the governing board to make expenditures and incur obligations for specific purposes.

Assessed Valuation - the total value established for real property and used as the basis for levying property taxes.

-B-

Balanced Budget - the situation that exists when total anticipated revenues are equal to total planned expenditures. The state of North Carolina requires a balanced budget.

Benchmarking - the identification of best-in-class performers; the comparison of local performance outputs and results with those of top performers; the analysis of practices that account for any performance gaps; and the development and implementation of strategies to adjust the gap in one's favor.

Benefits - mandated employee benefits and other programs such as health insurance, which benefit the employee and their family.

Bond - a written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.

Bond Anticipation Note - short-term, interest-bearing notes issued by the City in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Bond Referendum - an election in which voters pass or defeat a proposal by the City government to issue debt in the form of interest-bearing notes.

Budget - a comprehensive financial plan of operation for a specified period of time containing an estimate of proposed expenditures and the means of financing them. In the state of North Carolina it is mandated that a balanced budget be produced, i.e. revenue equals expense.

Budget Calendar - the schedule for completion of the various tasks involved in the preparation, submission, and adoption of the fiscal year annual operating budget for the City.

Budget Message - a formal letter of transmittal contained in the proposed budget document prepared by the City Manager and addressed to the governing board which contains the City Manager's views and recommendations on the City's operation for the coming fiscal year.

Budget Ordinance - the legal document approved by the governing board that establishes the spending authority for the City.

-**C**-

Capital Asset - facilities and equipment that are tangible assets having a significant value ($500 or greater) and a useful life of one year or more.

Capital Improvement Program - a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement program (CIP).

Capital Outlay - budgeted expenditures of at least $500 for tangible items with a useful life of at least one year.

Capital Project Fund - a fund used to account for expenditures for major construction and acquisition projects that are not accounted for in other funds and are anticipated to be completed in one year.

Capital Project Ordinance - authorizes a major capital expenditure and continues in effect for the life of the project. It is characteristic that the types of projects covered by a capital project ordinance span several years due to the scope of work being performed. The ordinance specifies the funding and line item expenditures for the project.

Capital Reserve Fund - a fund established for the purpose of receiving transfers of moneys from other funds (usually enterprise funds) in order to build fund balance for a specific future outlay of capital.

Cash Equivalents - highly liquid investments with maturities of three months or less when purchased to be cash or cash equivalents, or demand deposits.

Central Services Fund - a fund used to account for goods and services provided by one department to other departments on a cost reimbursement basis, such as print shop services or warehousing.

Community Development Block Grant Fund - used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.

Contingency - an appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures.

Core City Plan - A plan for guiding the development, redevelopment and revitalization of neighborhoods as outlined in the Core City Plan developed in 2006 and adopted by the City Council on February 8, 2007. The public-private partnership Plan's purpose is designed to define and improve the physical, economic and social fabric of the downtown and surrounding neighborhood, institutional, commercial, and industrial areas. The City contributes funding to the plan annually. The name was changed from Core City to "The City Project" in 2011.

-D-

Debt Service - Moneys required for payment of principal and interest and other associated expenses on outstanding bond debt.

Deferred Revenues - Revenues submitted to the City before the eligibility requirements are recorded and reported.

Department - a major operating budget area of the City, which includes overall management for an activity or group of related activities with possibly one or more sub-activities.

-E-

Effectiveness Measures - the level of satisfaction of the services being delivered or the extent to which pre-determined goals and objectives have been reached. Effectiveness indicators more accurately measure the quality of service output to know whether a program or service is accomplishing what was intended.

Efficiency Measures - the units of service produced (output) per amount of resources expended (input). Indicates how well a government is performing the things it is doing. This measure is a good indicator of how reasonable service costs are - the ratio of quantity of service provided to the cost, in dollars or labor.

ElectriCities - a not-for-profit government service organization representing cities, towns and universities that own electric distribution systems. Today, ElectriCities represents more than 90 members in North Carolina, South Carolina and Virginia.

Encumbrance - an obligation in the form of a purchase order or a contract, which is chargeable to an appropriation and for which a part of the appropriation is reserved. It becomes an expenditure when paid.

Enterprise Fund - a fund established to account for the operation of facilities and services that are entirely or predominantly financed through user charges. The City's enterprise funds are Water, Sewer, Electric, Mass Transit, Parking, Landfill Facilities, and Stormwater.

Equities - Assets less liabilities of a fund.

ERP – **Enterprise Resource Planning** - integrated financial and human resources solutions that help to streamline and improve public-sector business processes.

ERU – Equivalent Residential Units - a calculated methodology to determine the basis for determining the monthly stormwater utility fee to be charged to the customer. The ERU per customer is determined by dividing the total of square footage of impervious surface area on the customer's property by the square footage of one ERU (2,588). The result is multiplied by the dollar amount established by City Council

Expenditure - the amount paid for goods delivered and services rendered.

-F-

Fiduciary Fund - a fund used to account for assets held by the City in a trustee or agent capacity for other agencies or organizations.

Fiscal Year - a twelve-month period of time to which the annual budget applies. The City of High Point's fiscal year is from July 1 thru June 30.

Fixed Asset - tangible property owned by the City having a monetary value of $500 or greater and a useful life of one year or more.

Fringe Benefits - funds budgeted for the City's contribution for employee benefits including retirement, health insurance, social security, and life insurance.

Fund - an independent accounting entity with a self-balancing set of accounts.

Fund Balance - the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

Full Accrual - a method used in proprietary funds for recording the expenditure of funds in which revenues are recorded when they are earned and expenses are recorded when a liability is incurred.

Full-Time Positions - authorized positions with the exception of law enforcement and fire employees budgeted at 2080 hours per year

-G-

GAAP - (Generally Accepted Accounting Principles) accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The source of GAAP for state and local governments is the Governmental Accounting Standards Board.

General Capital Projects Fund - used to account for major capital expenditures (acquisition and construction) other than those financed by enterprise funds. These projects usually require one year or less for completion.

General Fund - used to account for the ordinary operations of the City, which are financed through taxes, other general revenues, and contributions, transfers, and reimbursements from other funds. Unless there is a legal accounting requirement, all activities are accounted for in the General Fund.

General Obligation Bonds - debt issued by the City that is backed by its taxing authority.

Goal - a broad statement of purpose or intent to achieve a desired state of affairs. A goal describes a desired effect on the community.

Governmental Funds –are segregations of financial resources. Expendable assets are assigned to the various governmental funds and current liabilities are assigned to the fund from which they are to be paid. The differences between governmental fund assets and liabilities, the fund equity is referred to as "Fund Balance."

-I-

Infrastructure - the base or framework of a community that is necessary to support the orderly function of government and service delivery to communities. Examples include water and sewer (improvements to lines, treatment plants), streets, and stormwater project to name a few.

Input Measures - the amount of resources expended or consumed in the delivery of services.

Interest on Investments - revenue earned from investment of City funds with a third party.

Inter-fund Transfers - transfers of money between accounting funds as authorized by the City Council.

Intergovernmental Revenue - revenue received by the City from federal, state, and county agencies.

Intragovernmental Revenue - revenues generated by a City department for services provided to other City departments.

-L-

Lease-Purchase Agreement - a method of financing the purchase of a fixed asset, which allows the City to spread the cost over a specified period of time.

LED Lighting – (**light-emitting diode**) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be tuned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.

LEED Certification – (**Leadership in Energy and Environmental Design**) provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

Licenses & Permits - revenue received by the City from individuals and corporations for the purpose of conducting business or performing certain activities.

Line Item - a unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

-M-

Miracle League - A non-profit organization in High Point called "The Miracle League of High Point" for the purposes of providing opportunities for children with disabilities to play Miracle League baseball on a specially designed field. The High Point field will be funded by private donations, with the land and grading for the site provided by the City of High Point.

Mission Statement - a clear statement of the purpose and goal(s) toward which a department directs their efforts. (The reason the department exists.)

Modified Accrual - a method for recording the receipt and expenditure of funds in which revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

-N-

Non-Departmental - expenditures for purposes that are not related to a specific department.

-O-

Objective - a specific target for achievement, which represents an interim step, or progress toward a goal within a specified time span and which are measurable.

Ombudsman - A government official who investigates citizens' complaints against the government or its functionaries.

Operating Budget - the City's financial plan for its operation for the fiscal year that outlines the proposed expenditures and revenue estimates to finance the expenditures.

Operating Expenses - funds allocated for the day-to-day operation of the City's services. These expenses exclude capital outlay.

Ordinance - a legislative enactment by the City Council. It has the full force of law within the City if it is not in conflict with any higher law.

Outcome Measures - the social, economic or cultural conditions that the program seeks to influence and the actual results/impacts produced by the program or service.

Output/Workload/Activity Measures - the quantity of services provided.

-P-

Part-Time Positions **-** authorized positions with various work schedules of 1,750 hours per year or less.

Pay As You Go Funding - a method in which annual revenue appropriations are used for funding capital projects as opposed to the issuance of long-term debt. General Fund projects are usually funded by an appropriation from the General Fund consisting of primarily property tax revenues. Capital projects in proprietary funds are funded by the respective revenues in these funds.

Performance Measure - the quantity or level of service provided. Indicator or criterion against which users can assess the successful achievement of a service or program.

Performance Measurement - the systematic method in which city departments develop and monitor objectives that assess the outcome and effectiveness of a delivered service or program. Provides government a way of determining whether it is providing a quality service at a reasonable price. Must not be seen as a "score-keeping system", but as a decision-making tool.

Performance Objectives - the means used to accomplish a mission. Clear targets for specific action. More detailed than the mission statement; have shorter time frames; states quantity when possible; measurable over time and reasonably achievable.

Personal Property - includes tangible property not permanently affixed to real property. Examples include vehicles, boats, trailers, and equipment.

Personnel Services - salaries, wages, and fringe benefits.

Property Tax - an annual tax levied by the City Council on the value of real property to fund General Fund expenditures. The amount of revenue derived from the tax is calculated by taking the tax value of the real property, dividing it by 100, multiplying it times the tax rate, and then times the collection percent.

Proprietary Funds – funds that are used to account for a government's on-going organizations which are similar to those found in private businesses or private sector. These funds have their own set of revenue and expense accounts. Measurement focus is income, financial position and changes in financial position.

-R-

Real Property - land, buildings, and items permanently affixed to land or buildings.

Retained Earnings - an equity account reflecting the accumulated earnings of an enterprise fund or internal service fund.

Revaluation – defined as the re-appraisal or re-assessment of value. In the City of High Point budget document, "revaluations" describe the process county tax collectors use to update the values of taxable real property within the city limits as well as the county.

Revenue - income received by the City from various sources used to finance its operations.

Revenue Bonds - bonds whose principal and interest are payable exclusively from the earnings of an enterprise fund. Revenue bonds are payable from identified sources of revenue and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service.

Revenue Neutral Property Tax Rate – defined by North Carolina General Statues as the rate that is estimated to produce revenue for the next fiscal year to the revenue that would have been produced for the next fiscal year by the current property tax rate if no re-appraisal had occurred.

-S-

Special Appropriations - accounts used for outside agencies' funding, prior year workers' compensation and unemployment claims, and for expenditures not routinely appropriated in operating budgets.

Special Grants Fund - a fund established to account for revenues received from outside agencies or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration. Revenues received are from federal, state, and local sources.

Sub-Activity - a level of budgeting, which identifies a specific area of work necessary for performing a budgeted activity.

-T-

Tax Base - the total assessed valuation of real property within the city limits.

Tax Levy - the total amount of revenue to be raised from the property tax levied by the City Council in the annual budget ordinance.

Tax Rate - the amount of tax per $100 of assessed valuation levied by the City Council.

TIP - Transportation Improvement Program for the N.C. State Department of Transportation.

Treasury Subsidies – Subsidies from the US Treasury will rebate a portion of the interest paid on taxable bonds as authorized by the American Recovery and Reinvestment Act of 2009 (ARRA).

-U-

User Charges - the payment of a fee for receipt of a service provided by the City.

-V-

Valuation - the tax value of real property as determined by the Guilford County tax assessors every eight years. The property valuation is multiplied by the tax rate per $100 of valuation to arrive at the tax bill for a particular piece of taxable property.

- W –

Workforce Program **-** is a separate but supported strategic plan to implement recommended development strategies to assist the community's workforce as they compete for high-skilled jobs in the region. The idea to develop communication and training materials to support community education by a combination of government, business, education, and community leaders working together to assist community residents' short-term actions to improve workforce education, training, and preparedness.

ACCOUNTING UNIT DIRECTORY

Budgets, both revenue and expense are identified by a six-digit accounting unit number. The first three digits identify the fund for the accounting unit. Each division within a department is assigned an accounting unit.

A listing of accounting units is shown in department order as they appear in the budget document.

Accounting Unit #	Department	Division
General Fund		
101101	Governing Body	**City Council**
101102	Governing Body	**City Clerk**
101111	City Management	**City Manager**
101112	City Management	**Budget and Evaluation**
101121	City Management	**City Attorney**
101131	City Management	**Public Information**
101141	City Management	**Human Relations**
101231	City Management	**Engineering Services**
101241	City Management	**Information Technology Services**
101242	City Management	**Communications Center**
101245	City Management	**Systems Project Administration**
101263	City Management	**Joblink-Idol Street Building**
101511	City Management	**Economic Development**
101541	City Management	**City Project (Core City Project)**
101211	Human Resources	**Administration**
101212	Human Resources	**Safety and Health**
101221	Financial Services	**Administration**
101222	Financial Services	**Accounting**
101223	Financial Services	**Treasury Services**
101224	Financial Services	**Purchasing**
101311	Police	**Chief's Office**
101312	Police	**Administration Bureau**
101313	Police	**Field Operations-South**
101314	Police	**Field Operations-North**
101351	Fire	**Administration**
101352	Fire	**Suppression**
101521	Planning	**Planning**
101522	Building Inspections	**Building Inspections**
101611	Transportation	**Administration**
101612	Transportation	**Signs and Markings**
101613	Transportation	**Traffic Signals**
101614	Transportation	**Computerized Signal System**
101262	Transportation	**Depot Maintenance**
101711	Public Services	**Administration**
101712	Public Services	**Environmental Services**
101713	Public Services	**Cemeteries**
101721	Public Services	**Street Maintenance**
101534	Community Development	**Community Development and Housing**

Accounting Unit #	Department	Division
General Fund (cont'd.)		
101411	Parks and Recreation	**Administration**
101421	Parks and Recreation	**Recreation Programs**
101431	Parks and Recreation	**Special Facilities**
101441	Parks and Recreation	**Parks**
101451	Library	**Administration**
101452	Library	**Technical Services**
101453	Library	**Building Maintenance**
101454	Library	**Children Services**
101455	Library	**Research Services**
101457	Library	**Reader's Services**
101459	Library	**Lending Services**
101465	Library	**Historical Museum**
101471	Theatre	**Administration**
101472	Theatre	**Box Office**
101473	Theatre	**Technical Services**
101474	Theatre	**Building Maintenance**
101491	Special Appropriations-General	**Special Appropriations-General**
101911	Transfers and Reimbursements	**Transfers and Reimbursements**
101921	Committed Fund Balance	**Committed Fund Balance**
101931	Assigned Fund Balances	**Assigned Fund Balances**
101991	General Contingency	**General Contingency**
101999	General Fund	**General Fund Unclassified**
Economic Development Fund		
111512	Economic Development	**Incentive Program**
Market Authority Fund		
125514	HP IHF Market Authority	**Market Authority**
Debt Service Fund		
201950	General Debt Service	**Bond Anticipation Notes-General**
201954	General Debt Service	**General Debt Service-2003 Refunding**
201957	General Debt Service	**Motorola System Upgrade**
201958	General Debt Service	**Public Impr Series 2004 Authorization**
201959	General Debt Service	**G.O. Refunding Series 2005**
201960	General Debt Service	**Transportation Terminal Loan**
201961	General Debt Service	**Loan-Joblink at Idol Street**
201999	General Debt Service	**General Debt Service Unclassified**
Special Grant Fund		
301240	Grant Projects	**Information Technology Services Grants**
301310	Grant Projects	**Police Grants**
301450	Grant Projects	**Library Grants**
301999	Grant Projects	**Grants Pending**
Community Development		
302530	Community Development	**Administration**
302531	Community Development	**Home**
302532	Community Development	**Greensboro Home**
302534	Community Development	**Shelter Plus Care Grant**
302535	Community Development	**Lead Hazard Control Project**
302999	Community Development	**Community Development Block Unclassified**

Accounting Unit #	Department	Division
General Capital Projects Fund		
401350	General Capital Projects	**Fire**
401410	General Capital Projects	**Parks and Recreation Projects**
401520	General Capital Projects	**Base Mapping**
401541	General Capital Projects	**Core City (City Project)**
401610	General Capital Projects	**Transportation Projects**
401710	General Capital Projects	**Public Services Projects**
401999	General Capital Projects	**Unclassified**
General Bond Projects Fund		
411470	General Bond Projects	**Theatre**
411610	General Bond Projects	**Transportation**
Water-Sewer Fund Capital Projects Fund		
421779	Water and Sewer Capital Projects	**Water and Sewer Capital Projects**
Central Services Fund		
501243	Central Services	**Radio Repair Shop**
501244	Central Services	**Computer Replacement**
501261	Central Services	**Facility Services**
501271	Central Services	**Fleet Services**
Water-Sewer Fund		
621751	Water-Sewer Operating	**Administration**
621752	Water-Sewer Operating	**Eastside Plant**
621753	Water-Sewer Operating	**Westside Plant**
621754	Water-Sewer Operating	**Mains**
621756	Water-Sewer Operating	**Laboratory Services**
621757	Water-Sewer Operating	**Maintenance Services**
621758	Water-Sewer Operating	**Frank L. Ward Plant**
621759	Water-Sewer Operating	**W/S-Residuals Management**
621491	Sewer Fund	**Special Appropriations-Water/Sewer**
621911	Sewer Fund	**Transfers and Reimbursements**
621991	Sewer Contingency	**Contingency**
621950	Water and Sewer Debt Service	**Water and Sewer Debt Service Administration**
621951	Water and Sewer Debt Service	**1986 G.O. Water**
621953	Water and Sewer Debt Service	**Water Debt Service-1993 Authorization**
621954	Water and Sewer Debt Service	**Water Debt Service-1997 Authorization**
621955	Water and Sewer Debt Service	**Guilford Co. Watershed Protection**
621957	Water and Sewer Debt Service	**Sewer Debt Service-1993 Authorization**
621958	Water and Sewer Debt Service	**Federal Revolving Loan 19195**
621960	Water and Sewer Debt Service	**State Revolving Loan 1995**
621962	Water and Sewer Debt Service	**Sewer Debt Service-1997 Authorization**
621963	Water and Sewer Debt Service	**State Revolving Loan 2001**
621964	Water and Sewer Debt Service	**Revenue Bonds 2004**
621965	Water and Sewer Debt Service	**2006 Revenue Bonds**
621966	Water and Sewer Debt Service	**2005 General Obligation Refunding**
621967	Water and Sewer Debt Service	**2005 General Obligation Refunding**
621968	Water and Sewer Debt Service	**Federal Revolving Loan ARRA**
621969	Water and Sewer Debt Service	**2008 Revenue Bonds**
621970	Water and Sewer Debt Service	**2010 Water and Sewer Revenue Bonds**
621971	Water and Sewer Debt Service	**2010C Sewer Referendum Series**
621972	Water and Sewer Debt Service	**2010C Water Referendum Series**

Accounting Unit #	Department	Division
Water-Sewer Fund (cont'd)		
621973	Water and Sewer Debt Service	**2010B-Build America Water and Sewer Revenue Bonds**
621974	Water and Sewer Debt Service	**2010B-Recovery Zone Economic Development Water and Sewer Revenue Bonds**
621975	Water and Sewer Debt Service	**2010B Water Revenue Bonds**
621991	Water and Sewer Debt Service	**Water and Sewer Contingency**
621999	Water and Sewer Debt Service	**Water and Sewer Operations Unclassified**
Electric Fund		
631251	Customer Service Operating	**Administration**
631252	Customer Service Operating	**Meter Reading**
631253	Customer Service Operating	**Revenue Collections**
631254	Customer Service Operating	**Load Management, Rates, Marketing**
631255	Customer Service Operating	**Mailroom**
631256	Customer Service Operating	**Telephone Center**
631257	Customer Service Operating	**Water Meter Services**
631258	Customer Service Operating	**Dispatch**
631259	Customer Service Operating	**Field Services**
631232	Electric-Operating	**Engineering**
631491	Electric Fund	**Special Appropriations-Electric**
631781	Electric-Operating	**Administration**
631782	Electric-Operating	**Power Supply Expense**
631783	Electric-Operating	**Elec. Opr. and Maint./ Warehouse Opr.**
631784	Electric-Operating	**Structures and Stations**
631785	Electric-Operating	**Lines Maintenance**
631786	Electric-Operating	**Street Lighting**
631787	Electric-Operating	**Area Outdoor Lighting**
631788	Electric-Operating	**Meter/Customer Installations**
631795	Electric-Operating	**Electric System Improvements**
631799	Electric Capital Projects	**Electric Capital Projects**
631911	Electric Fund	**Transfers and Reimbursements**
631991	Electric Contingency	**Contingency**
631999	Electric Fund	**Electric Operations Unclassified**
Mass Transit Fund		
641621	Mass Transit Operating	**Mass Transit**
641622	Mass Transit Operating	**Grants Pending**
641623	Mass Transit Operating	**Dial-A-Lift**
Parking Fund		
651631	Parking Facilities	**#2-Broad Street**
651633	Parking Facilities	**#3-High Ave and #4-W. Commerce Facilities**
651634	Parking Facilities	**#1-Radisson**
651639	Parking Facilities	**Parking Capital Projects**
651999	Parking Facilities	**Parking Unclassified**
Landfill Fund		
661491	Landfill Fund	**Special Appropriations**
661741	Landfill Facilities	**Landfill Operating**
661742	Landfill Facilities	**Municipal Recycling Facility**
661749	Landfill Capital Projects	**Landfill Capital Projects**
661999	Landfill Fund	**Landfill Operations Unclassified**

Accounting Unit #	Department	Division
Stormwater Fund		
671731	Stormwater	**Stormwater Maintenance**
671732	Stormwater	**Stormwater Capital Projects**
671951	Stormwater Debt Service	**Stormwater Debt Service**
671911	Stormwater Fund	**Transfers and Reimbursements**
671999	Stormwater Fund	**Stormwater Operations Unclassified**

ACRONYM DIRECTORY

APPA	American Public Power is a service organization for more than 2,000 community-owned electric utilities.
BABS	Build America Bonds are bonds receive a 35% rebate on each interest payment.
BAN	Bond Anticipation Notes are smaller short-term bonds that are issued by corporations and governments wishing to generate funds for upcoming projects
BET	Benefits Education Team is an employee-led group that studies and offers suggestions to guide our employee group health and related insurance program through difficult and ever changing and challenging times. The BET has concentrated on employee and retiree wellness program plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.
CAFR	Comprehensive Annual Financial Report is a set of U.S. government financial statements comprising the financial report of a government entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards board.
CAP or CPO	Capital Project Ordinance is an ordinance that can be multi-year covering the unique needs of capital project budgeting.
CD	Community Development is an office with the City of High Point
CDBG	Community Development Block Grant funds are specific funding from the Department of Housing and Urban Development that allow for implementation of a wide range of projects and program dealing with neighborhood improvements and city services.
CHP or COHP	City of High Point
CIP	Capital Improvement Program is a short-range plan which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan.
(NC)DENR	North Carolina Department of Environment and Natural Resources is the lead stewardship agency for the preservation and protection of North Carolina's natural resources.
(NC)DOT	North Carolina Department of Transportation is the North Carolina agency which oversees transportation within the state.
(US)DOL	United States Department of Labor is charged with preparing the American workforce for new and better jobs and ensuring the adequacy of American's workplaces.
(US)DOT	United States Department of Transportation is a federal agency that oversees federal highway, air, railroad and maritime functions.
DWI	Driving While Impaired is a driving offense of driving drunk or drugged.
(HP)EDC	High Point Economic Development Corporation is a public-private organization which works to retain existing business and industry in High Point, to assist local companies in expanding and to attract new business to High Point.
EEOC	Equal Employment Opportunity Commission is the federal agency that provides oversight and coordination of all federal equal employment opportunity regulations, practices, and policies.
ERP	Enterprise Resource Planning *(reference to glossary for definition)*
FT	Full-time classification of employment

ACRONYM DIRECTORY

FTE	Full-Time Equivalent refers to the number of employees directly involved in providing the service as approved in the annual operating budget. The number can include full- and part-time workers. For High Point, an FTE equates to 2,080 hours of work per year.
FY	Fiscal Year is the budget year from July 1 of one year to June 30th of the next year
GASB	Governmental Accounting Standards Board is the source of generally accepted accounting principles used by state and local governments.
GED	General Educational Development tests are a group of five subject tests which certify that the test taker has high school level academic skills.
GFOA	Government Finance Officers Association is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.
GIS	Geographic Information System is system designed to capture, store, analyze, manage, and present all types of geographic data.
GO	General Obligation are bonds which are sold by governments to support capital projects.
GTCC	Guilford Technical Community College is a two-year accredited community college. GTCC offers certificates, one-year and two-year career-related programs, a two-year college transfer program, personal enrichment courses, a variety of adult literacy opportunities and training for business and industry. It opened in 1958 and was created as a training center designed to prepare people for jobs created by the rapid manufacturing growth of the early 1950s. Its purpose has remained basically unchanged: to give the people of Guilford County the training and education they need to compete in the job market.
HP	High Point
HPPD	High Point Police Department
HR	Human Resources is the department within the City that oversees employees.
IIMC	International Association of Municipal Clerks is a professional nonprofit association that promotes continuing education and certification through university and college-based institutes and providing networking solutions, services and benefits to its members worldwide.
IT	Information Technology is the department that focuses on processing, storage, and dissemination of vocal, pictorial textual and numerical information by computing and telecommunications.
KWH	Kilowatt hour is a unit of energy equal to 1,000 watt hours.
LEED	Leadership in Energy and Environmental Design is a certification that provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.
LED LIGHTING	Light emitting diode lighting is more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be turned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.
LMS	Learning Management System is the city's online training system for employees.
MGD	Million gallons per day is a unit of flow measurement.

ACRONYM DIRECTORY

MLK	Martin Luther King, Jr. was an American clergyman, activist and prominent leader in the African-American civil rights movement
MMC	Master Municipal Clerk is a professional designation granted by IIMC that is an advanced continuing education program that prepares participants to perform complex municipal duties.
MOC	Maintenance Operation Center facilities for the City of High Point.
MRF	Material Recovery Facility is the facility in the City where recyclable materials are taken to be sorted and sold.
MSA	Metropolitan Statistical Area is a geographical region with a relatively high population density at its core and close economic ties throughout the area.
MWh	Megawatt hour is a unit of energy equal to 1,000 kilowatt hours.
NGO	Non-governmental organization is a legally constituted organization created by natural or legal persons that operates independently from any government.
NFPA	National Fire Protection Agency provides support, education and publications to fire personnel throughout the United States.
NPDES	National Pollutant Discharge Elimination System is a permit program, authorized by the Clean Water Act, which controls water pollution by regulating point sources that discharge pollutants into U.S. waters.
OSHA	Office of Safety and Health Administration is the main federal agency charged with the enforcement of safety and health legislation.
PM	Preventive Maintenance is work done on fleet vehicles to prevent unexpected repairs.
PT	Part-time classification of employment.
PTRWA	Piedmont Triad Regional Water Authority is an authority that was formed in 1986 by the cities of High Point, Archdale, Greensboro, and Randleman for the purpose of developing plans for the Randleman Lake water supply.
RZEDBS	Recovery Zone Economic Development Bonds are a special subset of these authorized bonds and issued only in the Water and Sewer Fund receive a 45% rebate on each interest payment
TIA	Traffic Import Analysis is the term to describe studies often required by governments to provide statistical information to determine the need for street and highway improvements to serve a public street network.
TRC	Technical Review Committee is a City of High Point committee administered by the Planning and Development Department for the purpose of providing City departments and private agencies and developers an organized review of development plans as well as to provide internal information to City departments in order to coordinate efforts and services required by any new development.
WRC	Watershed Review Committee is an internal oversight committee consisting of representatives from three City departments for the purpose of reviewing watershed plans submitted through the Technical Review Committee. The committee ensures plans are in compliance with the City Ordinance for stormwater runoff, retention/detention.