

HIGH POINT

NORTH CAROLINA



ANNUAL BUDGET 2014-2015





City of High Point

North Carolina

Annual Budget And Performance Objectives and Measures

Fiscal Year 2014-2015

*Presented to the
City Council on
May 19, 2014*

*Adopted in final form
by the City Council
on June 16, 2014*

ABOUT THE COVER

The budget for the city of High Point impacts all areas of the local community. The corporate community drives growth in municipalities, the budget cover for fiscal year 2014-2015 highlights in picture corporate locations around the city. Represented from the top left corner, moving clockwise, are the following locations:

- ♦ C&D Building—Commerce and Design provides exhibitor space for the Market industry;
- ♦ Mendenhall Transportation Terminal—Located outside the High Point Theatre, the Transportation Terminal serves multiple functions. During the High Point Market it is a shuttle location for shuttles to remote parking. During the year it is used as an outdoor venue for a variety of events;
- ♦ Showplace—The Showplace Building houses both furniture market showroom space as well as convention facilities;
- ♦ 200 Steele—The 200 Steele Building is a location for premier interior designers and Market retailers;
- ♦ Forbidden City Museum—Lifestyle Enterprises showcases their living room, bedroom and dining room furniture in this unique pagoda-style building; and
- ♦ High Point University—High Point University is a private liberal arts university located in the city since 1924. It has grown to 4500 students with its facilities and campus footprint enlarging to accommodate this tremendous influx of students.

City Council

Bernita Sims, Mayor
Jim Davis – Ward 5, Mayor Pro Tem

Jeff Golden - Ward 1
Foster Douglas - Ward 2
Judy Mendenhall - Ward 3

Jay W. Wagner - Ward 4
Jason Ewing - Ward 6
Britt Moore - At Large

Rebecca Smothers - At Large

Administrative Staff

Randy E. McCaslin, Interim City Manager
Robert Morgan, Interim Assistant City Manager
Eric Olmedo, Budget & Performance Manager
Glenda S. Barnes, Senior Budget Analyst
Laura M. Altizer, Budget Analyst

City of High Point, North Carolina
P. O. Box 230
211 S. Hamilton St.
High Point, North Carolina 27261

Telephone (336) 883-3296
Fax (336) 883-3052
TDD (336) 883-8517

This printed material will be provided in an alternative format upon request.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of High Point
North Carolina**

For the Fiscal Year Beginning

July 1, 2013

A handwritten signature in black ink, appearing to read 'Jeffrey R. Green'.

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of High Point, North Carolina for its annual budget for the fiscal year beginning July 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

TABLE OF CONTENTS

	Page
INTRODUCTION	
Mission/Vision Statement	1
Introduction	3
Organizational Chart	4
Appointed Officials	5
Location within Region Map	6
About High Point	7
Demographic/Economic Information	8
Budget Preparation Process	10
Budget Schedule At-A-Glance Diagram	12
Budget Preparation Schedule	13
Budget Development Policies	15
Budget Ordinance Amendment Policy	17
Accounting System Policies	18
Electric Fund Transfer Policy	20
Basis of Budgeting and Budget Structure	21
Budgetary Fund Structure Diagram	22
Description of Budgeted Funds	23
BUDGET MESSAGE	
Changes from Proposed Budget	25
City Manager's Proposed Budget Message	27
Budget Ordinance	43
SUMMARIES/ANALYSIS	49
2014-2015 Summary of Revenues and Expenditures and Estimated Fund Balances	50
General Government Expenditures By Function and General Revenues by Source	52
Revenue Data:	
Revenue Graphic Illustrations	54
Estimated Changes in Fund Balance	55
Major Revenue Assumptions and Trend Analysis	56
Analysis of Revenues by Source	65
Property Tax Information:	
Tax Values, Rates and Collections	68
Property Valuation Overview	69
Expense Data:	
Expenditure Graphic Illustrations	70
Analysis of Expenditures By Function	71
Personnel Information	
Full-time Positions Graph and Authorized Positions per Capita	76
Summary of Personnel	77
Debt Information:	
Debt Service Policies and Overview	81
Assessed Values and Debt Limitations	83

TABLE OF CONTENTS, continued

	Page
GENERAL FUND	
Revenue and Expense Summary	87
General Fund Graphic Illustrations	88
General Fund Departments	
City Council	90
City Clerk	90
City Management	91
Budget and Evaluation	93
City Attorney	95
Human Relations	97
Human Resources	99
Financial Services	102
Engineering Services	104
Information Technology Services	106
Systems Project Administration	109
Facility Services	111
Police	112
Fire	116
Parks and Recreation	120
Library	123
Theatre	126
Economic Development	128
Planning and Development	
Planning	131
Building Inspections	131
Community Development/Housing	135
City Project Development (Core City Project)	136
Transportation	138
Public Services	
Administration	140
Cemeteries	140
Environmental Services	140
Street Maintenance	140
Special Appropriations	144
Transfers and Reimbursements	145
General Contingency	146
GENERAL DEBT SERVICE FUND	
General Debt Service Fund Summaries	147
List of General Debt Service for 2014-2015 by Issue	148
GENERAL CAPITAL PROJECTS FUND	
General Capital Projects Fund Summary	149
General Capital Projects Appropriations for 2014-2015	151

TABLE OF CONTENTS, continued

	Page
WATER-SEWER FUND	
Department: Public Services	
Water-Sewer Revenue and Expense Summary	153
Water-Sewer Fund Graphic Illustration	154
Water-Sewer Operating	155
Water-Sewer Debt Service for 2014-2015 By Issue	160
Water-Sewer Capital Projects Appropriations for 2014-2015	161
ELECTRIC FUND	
Electric Revenue and Expense Summary	163
Electric Fund Graphic Illustration	164
Departments:	
Customer Service	165
Electric Operating and Maintenance	167
Electric Capital Projects Appropriations for 2014-2015	170
PARKING FUND	
Department: Transportation	
Parking Revenue and Expense Summary	171
Parking Facilities Operating	172
Parking Capital Projects Appropriations for 2014-2015	174
SOLID WASTE FUND	
Department: Public Services	
Solid Waste Revenue and Expense Summary	175
Ingleside	176
Landfill Facilities Operating	176
Municipal Recycling Facility	176
Environmental Services	176
Landfill Capital Projects Appropriations for 2014-2015	178
STORMWATER FUND	
Department: Public Services	
Stormwater Revenue and Expense Summary	179
Stormwater Maintenance	180
Stormwater Debt Service for 2014-2015 By Issue	182
Stormwater Capital Projects Appropriations for 2014-2015	183
CENTRAL SERVICES FUND	
Central Services Revenue and Expense Summary	185
Department: Information Technology	
Radio Repair Shop	186
Computer Replacement	187
Facility Services	188
Fleet Services	190

TABLE OF CONTENTS, continued

	Page
OTHER FUNDS	
Economic Development Incentives Fund	193
Market Authority	194
Special Grants Fund	195
Community Development Fund	196
Mass Transit Fund	
Department: Transportation	198
CAPITAL IMPROVEMENT PROGRAM	
First Year Funding of Five-Year Program	201
Capital Projects--Operating Impact	202
Recommended Capital Improvement Program Summary	205
Capital Project Ordinances	206
Capital Projects by Funding Source	209
General Capital Projects	217
Central Services Capital Project	233
Water-Sewer Capital Projects	235
Electric Fund Capital Projects	249
Transit Capital Projects	261
Parking Capital Projects	263
Landfill Capital Projects	265
Stormwater Capital Projects	269
GLOSSARY	271
ACCOUNTING UNIT and ACRONYM DIRECTORY	278

VISION

“The single most livable, safe and prosperous community in America.”

MISSION

“The City will serve as the catalyst for bringing together the community’s human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.”



INTRODUCTION

Contained in this document is the City of High Point Fiscal Year 2014-2015 Budget. In addition to the adopted budget, you will find the performance objectives for all of the City's departments. In fiscal year 2001-2002, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Ten service areas from the City of High Point were included in the project. These were Residential Refuse Collection, Household Recycling, Yard Waste/Leaf Collection, Asphalt Maintenance and Repair, Police, Emergency Communications, Fire Services, Building Inspections, Fleet Maintenance and Human Resources. For the year 2006-2007 Water Services was added to the list of services. For the year 2011-2012, Sewer Services was added and in 2012-2013 Parks and Recreation was added. This project provides comparable and reliable performance indicators from other municipalities in North Carolina. Elsewhere within the document, key performance measures have been indicated for some of the large departments in the City. This effort will continue to expand going forward in future documents.

The budget format was prepared to make it simple and easy to read. We have tried to prepare a document that contains the information necessary for the City Council and the citizens of High Point to understand the operations of the City and the resources and costs necessary to carry out its various missions for fiscal year 2014-2015. The book is divided into funds beginning with the General Fund. Budget summary information and the performance objectives and measures, as applicable, of each department are contained in these sections. The City's Five-Year Capital Improvement Program along with a description of each project is found in the Capital Improvement Program section.

The Analyses/Summaries section contains revenue and expense summaries, assumptions, charts, and other data pertinent to the preparation of this budget.

Revenue information is presented first and expense summaries follow.

Additional summaries, charts and graphs, such as the various funds, Revenue and Expense Summaries, are found at the beginning of each fund's section. The Revenue and Expense Summaries are helpful to provide a consolidated picture of each fund's revenue and expense status.

A glossary of frequently used terms is found in the last section of the document to assist you in understanding the budget.

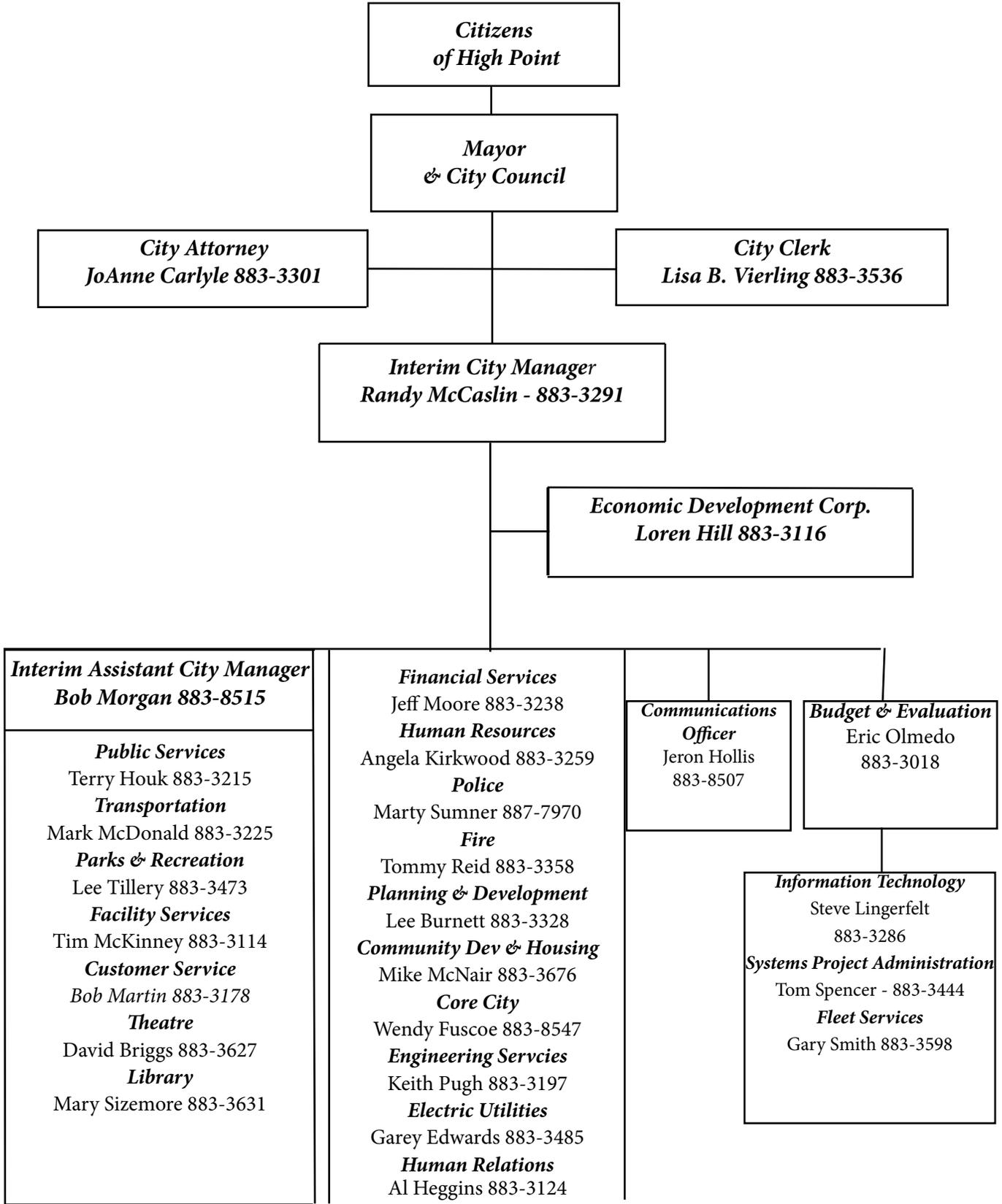
We hope that this book is presented in a fashion that will aid you in the location of specific information. Your comments and suggestions are greatly appreciated in helping us compile a document that serves your needs.

Any comments or questions should be directed to:

City of High Point
Budget and Evaluation Division
P. O. Box 230
High Point, N. C. 27261

Telephone: 336-883-3296
Fax: 336-883-3052
TDD: 336-883-8517

Organizational Chart City of High Point



APPOINTED OFFICIALS

Managers

Interim City Manager
City Manager, Interim Assistant

Randy E. McCaslin
Robert Morgan

Department Directors

Budget and Performance Manager
City Attorney
City Clerk
Community Development Director
Customer Service Director
Economic Development Director
Electric Utilities Director
Engineering Services Director
Facilities Services Director
Financial Services Director
Fire Chief
Fleet Services Director
Human Relations Director
Human Resources Director
Info. Technology Serv. Director
Libraries Director
Parks and Recreation Director
Planning and Development Director
Police Chief
Communications Officer
Public Services Director
Theatre Director
Transportation Director

Eric Olmedo
JoAnne L. Carlyle
Lisa B. Vierling
Michael E. McNair
T. Robert "Bob" Martin
Loren H. Hill
Garey S. Edwards
B. Keith Pugh
Timothy M. McKinney
Jeffrey A. Moore
Tommy Reid
Gary L. Smith
Alvenna C. Heggins
Angela Kirkwood
Steven R. Lingerfelt
Mary M. Sizemore
Lee Tillery
G. Lee Burnette
Marty A. Sumner
Jeron Hollis
Terry Houk
David Briggs
Mark V. McDonald

ABOUT HIGH POINT

High Point is a thriving city of over 109,000 residents situated along the rolling Piedmont crescent region of North Carolina. High Point lies in four counties, Guilford, Davidson, Forsyth and Randolph. With Greensboro and Winston-Salem, High Point anchors the Piedmont Triad region with a population of 1.6 million. It is the nation's 33rd largest combined statistical area. Centrally positioned along the East Coast with easy access to several interstate highways and the Piedmont Triad International Airport, High Point is a great place to live and to do business.

Home of the semi-annual High Point Market, the largest wholesale finished goods home furnishings market in the world, High Point has a tremendous impact on the economy of the entire Piedmont Triad. An average of 80,000 retail home furnishings buyers, manufacturers sales representatives, interior designers, and news media attend each market held in April and October of each year. All 50 states and more than 110 foreign countries are represented at these markets. For the regional economy, the annual economic impact is \$5.39 billion and over 37,616 jobs supported.*

*Source: Duke University's Center on Globalization, Governance & Competitiveness & High Point Market website

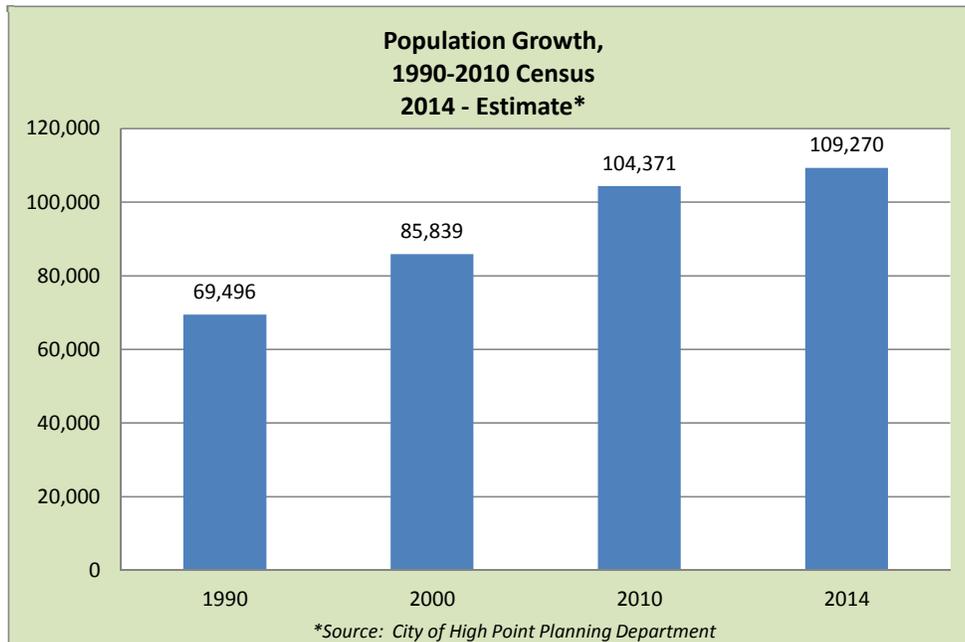
Following are some pertinent facts about the City of High Point.

General Information

Form of Government	Council/Manager	<u>Police Protection</u>	
Date Incorporated	1859	Positions (FT/PT)	281
Date Present Charter Adopted	1937	Police Calls	164,827
		Vehicular Units	251
		Jails (maintained by Guilford County)	1
<u>Land Area (sq. mi.)</u>			
High Point	55.50	<u>Fire</u>	
Guilford County	645.70	Number of Stations	14
		Positions (FT/PT)	225
Paved Streets (miles)	440.03	Vehicular Units	70
Unpaved Street (miles)	1.55		
Alleys (miles)	2.0	Total Number of Employees All	
Number of Off-Street Parking Spaces	1,234	Departments (FT/PT)	1,565
Number of On-Street Parking Spaces	380		
		<u>Weather (seasonal averages)</u>	
<u>Utilities</u>		Annual Precipitation (inches)	51.55
Ward Water Plant Capacity (MGD)	24	Annual Snowfall (inches)	0.00
Eastside Plant (MGD)	26		
Westside Plant (MGD)	6.2	<u>Culture/Recreation</u>	
Miles of Pipe - Water	707	Libraries	1
Miles of Pipe - Sewer/Sanitary	726	Number of Holdings	312,803
Miles of Pipe - Sewer/Storm	450	Theatre (seats)	965
Water Pumped (MGD)	12.7	Recreation Centers with gyms	5
Sewer Treated (MGD) Eastside	13.7	Community Center	1
Sewer Treated (MGD) Westside	2.8	Environmental Center	1
		Senior Citizen Center	1
<u>Electric System</u>		Parks	38
Number of Customers	39,768	Swimming Pools (city owned)	2
Miles of Overhead Lines	427	Golf Courses (city owned)	2
Miles of Underground Lines	336	Park and Open Space Acreage	3,735
Number of Electric Substations	14		
MWh Purchased	1,163,104		

DEMOGRAPHIC INFORMATION

Population	
High Point	109,270
Guilford County	506,610



Age Composition Percentage

0-14	19.7%
15-24	13.2%
25-34	14.2%
35-44	15.3%
45-64	24.0%
65 +	13.6%

Median Age 36.8

Number of Public Educational Institutions

Elementary Schools	14
Middle Schools	6
High Schools	6

Educational Attainment (Persons 25 yrs & over)

Less Than 9th Grade	5.4%
9th-12th Grade, No Diploma	8.7%
High School Diploma	24.3%
Some College, No Degree	26.3%
Associate Degree	7.4%
Bachelor's Degree	20.9%
Graduate/Professional Degree	7.1%

Population Percentage - Ethnic Origin

White	56.4%
African-American	31.7%
American Indian	0.9%
Asian	7.5%
Other	3.5%
	<hr/> 100.0%

Gender Composition Percentage

Male	46.2%
Female	53.8%

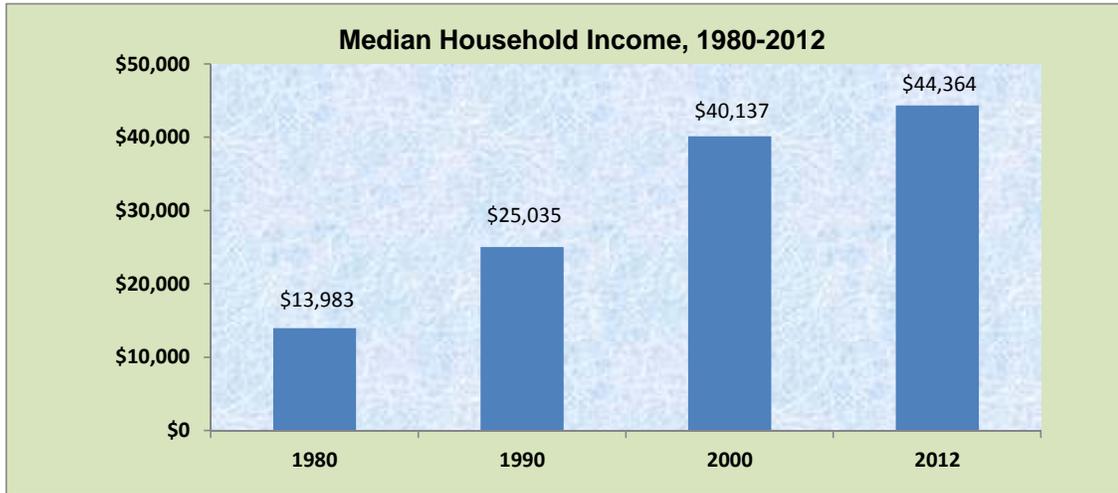
Colleges/Universities

- Guilford Technical Comm. College - 2 Year
- High Point Univ.- 4 Year and Grad. School
- Laurel University - 4 Year and Grad. School
- Shaw University - 4 Year

ECONOMIC INFORMATION

FY 2013-2014 Tax Rate/\$100 Valuation

High Point	0.664
Guilford County	0.77

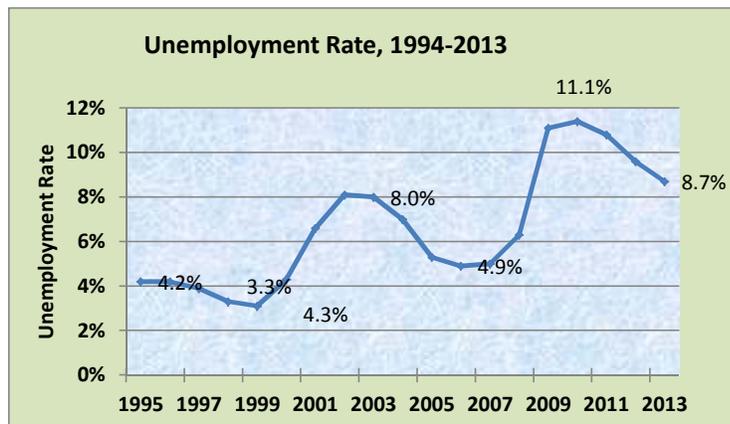


Employment & Labor Force (2012)

	<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>		<u>% of Total</u>	<u>Avg. Wkly. \$ Amt.</u>
Health Care and Social Assistance	14.5%	844	Finance and Insurance	3.8%	1492
Retail Trade	11.7%	485	Transportation and Warehousi	3.3%	839
Manufacturing	11.3%	1019	Other Services	2.5%	559
Educational Services	9.4%	773	Management	2.1%	1773
Accommodation and Food Services	9.2%	293	Information	1.8%	1290
Administrative and Waste Services	6.7%	615	Arts Entertainment & Rec.	1.6%	558
Public Administration	6.0%	840	Real Estate & Rental/Leasing	1.2%	794
Professional & Tech Services	5.1%	1339	Agric. Forestry Fishing & Hunting	0.7%	573
Wholesale Trade	4.4%	1208	Utilities	0.3%	1536
Construction	4.4%	828	Mining	0.1%	887

Average Annual Unemployment Rate (2013)

High Point	8.7%
Guilford County	8.7%
North Carolina	8.0%
United States	7.4%



Source: Employment Security Commission for Median Household Income, Employment and Unemployment Data; Census Bureau Demographics

BUDGET PREPARATION PROCESS

Preparation of the City of High Point's fiscal year budget is a process that involves the citizens of High Point, the High Point City Council, individual city departments, and the City Manager's budget team.

It is a process that begins in November with the distribution of personnel budget work papers to departments. These work papers present the current personnel complement, salary information, and forms for requests for next year funding. Departments submit their work to the Human Resources Department during December at which time they are reviewed with the department heads. Generally, new position requests are not included in the proposed budget but are submitted separately to the City Manager for consideration later in the budget process.

A budget kick off meeting is held by the City Manager during the first half of December. During this meeting, a preview of the economic forecast for the coming fiscal year is presented to department directors. General budget preparation instructions as well as immediate goals and directives are presented. Time is allowed for each department to present their views regarding operations in the new fiscal year and any potential problems, which could impact other departments.

Capital Budget Preparation

In November, departments begin preparing their Five-Year Capital Improvement Program. This process requires departments to submit financial forms for each project, detailing the description of the project, the projected begin and end dates, as well as how the project will be financed.

In mid-December, department directors submit the Five-Year Capital Improvement Program (CIP) requests to the Budget and Evaluation Division. Each department ranks their department projects by priority. The Budget and Evaluation Division prepares the CIP recommendations to be included in the proposed CIP plan. The Assistant City Managers, department directors, and the

budget team perform the next review of these requests. At this time, changes that best meet the City's needs as a whole are incorporated into the departments' requests. Upon completion of these reviews in January, the program is then presented to the City Manager for review at which time additions or reductions may be made as any new priorities are identified.

Operating Budget Preparation

At the City Council's discretion, a City Council/Management Team retreat is held in late January or February during which the City Council communicates their concerns and priorities for the upcoming year. The retreat for the 2014-2015 budget year was held January 25, 2014. The City Manager's staff presents an overview of the current budget year, preview of the year-end financial picture and major capital projects on the horizon. This important meeting provides valuable insight and feedback from Council members for the management team to use in developing the proposed budget.

The next major phase in the preparation of the budget occurs in January with the distribution of the revenue work papers. These work papers allow the departments to prepare revenue estimates for the current fiscal year and projections for the upcoming fiscal year. These estimates and projections are essential elements of the revenue and expenditure forecasts for the new fiscal year. During January-February, the Budget and Evaluation Division prepares the estimated fund balances for the current fiscal year based on the estimated revenue receipts and expenditures for the current fiscal year.

Also in mid-January, expenditure budget work papers are distributed to departments. Departments use these work papers to submit their operating budget requests for the new fiscal year. Both revenue and expense work papers are returned to the Budget and Evaluation Division in February.

Budget Preparation Process, continued

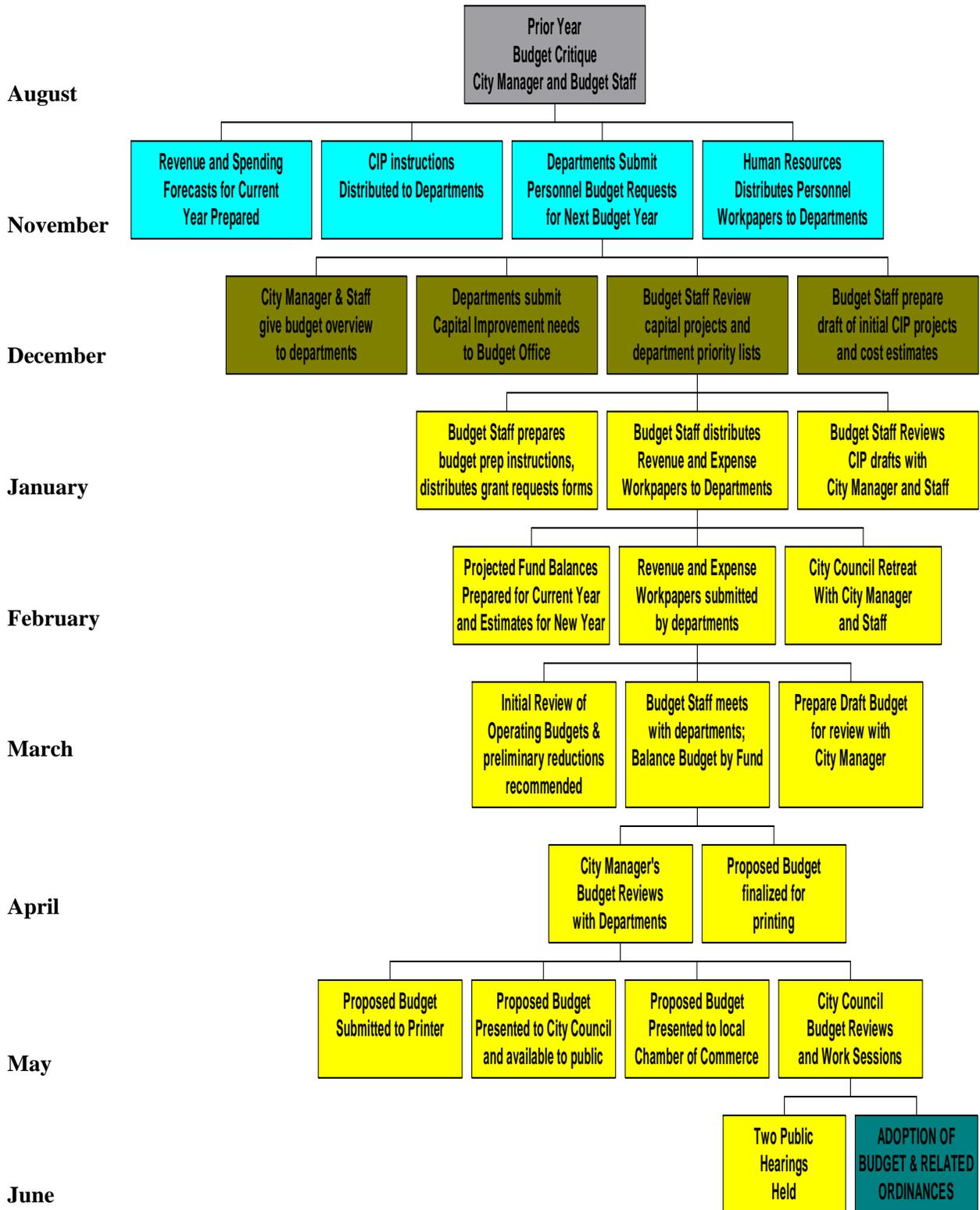
Budget review meetings are scheduled as necessary during March with department heads and the Budget and Evaluation Division to study their requests. The City Manager is given a briefing on any new programs that are being proposed, new position requests, as well as major increases in the budget requests. The Budget and Evaluation Division produces the initial recommended budget to be reviewed with the City Manager. The Manager makes any final revisions to the proposed budget along with the proposed tax rate and utility rates for the new fiscal year.

In May the City Manager's proposed budget is presented to the City Council, the press, and the public. The proposed budget is made available for public inspection in the office of the City Clerk, the Library, and the Budget and Evaluation office.

During May and sometimes early June, the City Council holds a series of budget study sessions in which intense study of the budget occurs. During these meetings the City Council reviews the budget and makes any necessary adjustments. North Carolina General Statutes require one public hearing be held for public comment on the proposed budget. In a concentrated attempt to give opportunity to the citizens of High Point, two Public hearings are scheduled by the City Council for public input on the budget. These hearings are usually conducted in June. The City Council formally adopts the budget at a regular City Council meeting on or prior to June 30.

The proposed budget is also posted on the City of High Point's website and can be accessed at www.highpointnc.gov.

BUDGET SCHEDULE AT-A-GLANCE



2014-2015 BUDGET PREPARATION SCHEDULE

November 4, 2013	Five-year CIP instructions distributed to departments; respective capital improvement plans to be submitted to Budget Office by December 13, 2013. Fletcher Budget System open to departmental budget users for CIP.
November-December	Budget Department meets with individual departments and key staff members to talk about budget priorities, expectations and training needs related to the budget process and software.
November 1 through November 29, 2013	Budget office prepares estimated spending and revenues for current budget year; Prepare forecast for revenues versus expenditures for FY 2014.
November 11, 2013	Human Resources distributes budget work papers. Decisions regarding staffing levels, and pay rates and ranges occur among the department heads, Human Resources, and City Manager.
December 2, 2013	<ul style="list-style-type: none"> • Motor vehicle expense estimates and new year budget prep begins • Radio equipment services expense estimates and new year budget prep begins • Computer replacement expense estimates and new year budget prep begins <p>NOTE: In order for this information to be prepared, discussions should occur between department directors and the directors of Fleet Services and Information Technology for motor equipment and radio and communications needs for the coming year.</p>
December 3, 2013	Senior Staff Meeting with all Departments.
December 6, 2013 through January 10, 2014	Budget Office review of CIP project requests, priorities, cost estimates; prepare draft of initial projects to be funded in upcoming budget year.
December 20, 2013	Departments submit personnel budget work papers to Human Resources.
January 8, 2014	Fleet Services motor vehicle expense estimates and budgets due to Budget Office Information Technology radio equipment services and computer replacement expense estimates and budgets due to Budget Office.
January 6-10, 2014	Prepare budget preparation instructions. Budget Office mails/distributes budget preparation memos: <ul style="list-style-type: none"> • Outside Agencies • Grant Funds request forms distributed to departments • Insurance Estimates notice to Treasury Services Manager
January 25, 2014	City Council Budget Retreat
January 31, 2014	Grant Forms Due from Departments
February 3, 2014	Revenue projection work papers in Fletcher Budget system made available to the department heads for departments to prepare current year estimates as well as revenue from rates and user fees which will be generated in the coming year. Rate and user fee increases or decreases will be discussed at the time the work papers are presented to the Budget Office.

Budget Preparation Schedule (cont'd)

February 3, 2014	Expense operating budget request work papers made available to the department heads through Fletcher Budget system for departments to prepare current year estimates as well as expenditure budgets for the coming year based on the City Manager's directives.
February 3, 2014	The following budget preparation forms and estimates should be in hand to assure the timely preparation of the budget document. <ul style="list-style-type: none"> • Outside Agencies requests • Insurance estimates
February 10-14, 2014	Budget Office Review CIP draft with City Manager, Assistant City Managers, Departments.
February 21, 2014	Revenue budget work papers due in Budget Office from operating departments Projected fund balances for fiscal year 2013-2014 and projected revenues for fiscal year 2014-2015 completed by the Budget Office
February 28, 2014	Expense budget work papers for fiscal year 2014-2015 submitted to the Budget Office
February 28, 2014 through March 28, 2014	Initial review of departmental operating budget requests by Budget office: <ul style="list-style-type: none"> • determine preliminary reductions, • March 17-28 2014 Budget Staff meets with departments as requested • balance budget by fund
March 3, 2014	Performance Objectives and Measures for first six months for current year 2013 – 2014
March 3-14, 2014	Prepare draft of balanced budget for review with City Manager
April 7, 2014	City Council Public Hearing for Outside Agency Funding 5:30 p.m.
May 2, 2014	Proposed budget document finalized for printing
May 19, 2014	City Manager presents budget to Council
May 20, 2014	City Council budget work session 3:00-6:00
May 27, 2014	City Council budget work session 3:00-6:00
May 28, 2014	City Council budget work session 3:00-6:00
June 2, 2014	Public Hearing at 5:30 p.m. as advertised
June 5, 2014	Public Hearing at 9:00 a.m. as advertised
June 16, 2014	Adoption of 2014-2015 annual budget and related ordinances at 5:30

BUDGET DEVELOPMENT POLICIES

State Budget Statutes

The City of High Point annual budget shall be prepared in accordance with the General Statutes of the state of North Carolina section 159-8(a) that requires an annual balanced budget defined as follows: *The budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.*

The City of High Point adheres to state statutes by strictly applying the following policies in the development of its annual operating budget. These policies provide the basis for decision-making and in continuing a tradition of financial stability in High Point's operation.

Budget Policy

1. The City of High Point shall prepare an annual budget appropriation document covering the twelve-month period beginning July 1 and ending June 30 of the following year.
2. Before April 30th of each year, each department head shall present budget requests and revenue estimates for the coming budget year.
3. The proposed budget document shall be presented to the City Council for consideration no later than June 1 with adoption of the approved ordinance by June 30.
4. One public hearing is mandated by North Carolina State General Statutes. The City of High Point schedules two public hearings to receive input on the development of the budget.
5. The City budget will be developed incorporating all programs and service levels as established by City Council and as required by all statutes.
6. Budgets shall be prepared at the department level and provide the basis for the City's financial management and operation. The adopted appropriations by

fund shall constitute the maximum expenditure authorization for that fund and may be amended only by action of the City Council.

Revenue Policy

1. Estimation of revenue receipts shall be realistic and attainable both in the determination of fund balance generation in the current fiscal year and in the estimated receipts for the following fiscal year. Where judgment is required, conservatism shall be the rule.
2. Amounts appropriated into fund balance shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the close of the fiscal year preceding the budget year.
3. Every effort shall be made to maintain a balance of 10% of the City's estimated expenditures in undesignated fund balance. Appropriations from unappropriated fund balance shall be made only at the direction of the City Council.
4. Water, sewer, and electric rates shall be set at an amount that will enable these funds to be self-supporting.
5. The practice of transferring from the Electric Fund to supplement the General Fund was eliminated beginning with the 2000-2001 budget; however, due to budget shortfalls, a one-time transfer was adopted for fiscal year 2010-2011. The adopted 2014-2015 budget does not include a transfer of electric funds.
6. One-time or special revenues shall not be used to finance ongoing City operations but rather be used for the funding of special projects.
7. An aggressive policy of seeking the collection of delinquent utility and license fee accounts will be maintained.

Debt Management Policy

The goal of the City's debt policy is to manage debt by maintaining a sound fiscal position and protecting the city's credit rating. Long-term debt shall only be used to finance those capital projects that cannot be financed with current revenues and will require strong financial administration.

When the City considers debt financing, analyses of the financial impact of short-term and long-term issuing of the debt is considered. Issuing long-term debt commits the City's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. For this reason, it must be determined that future citizens will receive benefit from the capital improvement that the debt will finance.

Bonds may be sold as authorized or by first issuing bond anticipation notes (BANs) to finance the bond projects. When BANs are issued such shall be retired by the issuance of the bonds historically within a period of one year.

The payment of debt service shall be developed on a schedule that provides even or level debt payments annually in order to prevent major swings from year to year

Legal Compliance for Debt Management

1. The issuance of all bonds for the purchase of or construction of major capital projects will be with the approval of the North Carolina Local Government Commission

2. In adherence to North Carolina General Statute 159-7, funds shall be appropriated to cover debt service before any other appropriation is authorized.

3. The legal debt margin of 8% of assessed valuation shall be maintained.

Capital Improvement Policy

1. The City shall prepare a Five-Year Capital Improvement Program (CIP) in conjunction with the annual operating budget. The first year of this program shall be presented for adoption. The subsequent four years shall be for information and planning purposes.

2. Capital expenditures included in the CIP are attributable to a specific fund (General, Water, Sewer, Electric, etc.) and will be financed from revenues assigned to that fund. Projects included in the CIP shall have a cost greater than \$15,000 and a useful life of at least ten years.

3. Capital acquisitions costing not less than \$5,000 and having a useful life of at least one year and which do not materially add to the value of existing assets shall be budgeted for in the operating budget of the department to which the asset is to be assigned. These acquisitions shall not represent major acquisitions that are budgeted for in the CIP. Vehicles for the City's fleet are not budgeted for in the CIP. First-year acquisition of vehicles is budgeted in the using department; subsequent replacement vehicles are managed through the City's Fleet Replacement Program.

4. Capital Project Ordinances (CPO) shall be established and adopted by the City Council separate from the regular operating budget ordinance and shall authorize the construction or acquisition of major capital that spans a period of time greater than one year to complete. The appropriation of the capital project ordinance budget shall remain in effect for the life of the project and not require reappropriation each fiscal year.

5. The expenditure of all bond-authorized projects will be controlled through the establishment of capital project ordinances.

BUDGET ORDINANCE AMENDMENT POLICY

North Carolina General Statute 159-8 states that each local government shall operate under an annual balanced budget ordinance.

The budget ordinance as adopted by the City Council may be amended in two ways:

- (1) Budget transfers within a fund authorized by the City Manager or
- (2) Appropriation increases or decreases authorized by the City Council including transfers, contributions, and reimbursements among funds.

The first procedure is authorized by Section 8 of the budget ordinance that states that the City Manager is authorized to approve transfers of appropriations within a given fund. Conversely, transfers cannot occur between funds without authorization from the City Council.

Budget Transfers Within a Fund

In order to initiate a transfer of budgeted funds from one line item to another within the same fund, the department requesting the transfer must complete a "City of High Point Budget Transfer Request" form indicating the budget account number to transfer from, the budget account number to transfer to, and the amount to be transferred. An adequate explanation of the need for the transfer must accompany the request.

The completed form must be signed by the department head and submitted to the Budget Office. Upon receipt, the Budget Office reviews the form for completeness and accuracy, verifies that the requested transfer amount is available for transfer, and determines if the request is valid.

Upon signature authorization and approval by the Budget and Performance Manager, the request is entered into the general ledger system to process the budget transfer. Budget transfers result in no increase or decrease in the fund's budget.

One exception to the City Manager's authority to transfer budget within a fund is that of contingency transfers. The City Manager is required to communicate to City Council any transfers by his authority out of a fund's contingency account into any other budget for expenditure.

Fund Appropriation Increases and Decreases

The need for any budget ordinance amendment that results in either increases or decreases in a fund's total budget or which involves transfers of budget between funds requires City Council formal authorization and approval.

For example, if revenue is made available during the fiscal year that was not included in the original adopted budget ordinance, the City Council may elect to appropriate this revenue and budget a corresponding amount of expense for a stated purpose.

In addition, the City Council may elect to transfer, contribute, or reimburse one fund from another fund for a stated purpose. In any of these instances an increase in the fund's budget is the result.

To implement this, the Budget Office prepares a Budget Ordinance Amendment which states the revenue and expense accounts involved, the amount of the amendment, and the purpose of the amendment. This Appropriation Ordinance is then presented to the City Council for deliberation and approval. When approved, the Budget Office files the ordinance with the City Clerk and prepares the appropriate budget transfer request forms and processes them as outlined in the section above.

ACCOUNTING SYSTEM POLICIES

The accounting policies of the City of High Point shall conform to the generally accepted accounting principles as applicable to governments.

The diverse nature of governmental operations and the requirements of assuring legal compliance preclude recording all governmental financial transactions and balances in a single accounting entity. Therefore, from an accounting and financial management perspective, a governmental unit is a combination of several distinctly different fiscal and accounting entities, each having a separate set of accounts and functioning independently of each other.

The basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the **accrual basis** in which revenues are recognized when earned and expenses are recognized when incurred.

Fund Basis

The City of High Point's accounting system is organized and operated on a fund basis. Each accounting entity is accounted for in a separate "fund" which is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances, and changes therein. Two fund types defined in the "Description of Budgeted Funds" are further defined below as well as the addition of Fiduciary Funds.

<u>Classification</u>	<u>Fund Type</u>
Governmental Funds	General
	Special Revenue
	Debt Service
	Capital Projects
Proprietary Funds	Enterprise
	Internal Service
Fiduciary Funds	Agency
	Expendable Trust

Governmental Funds These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities (the fund equity) is referred to as Fund Balance. The primary measurement focus is "flow of current financial resources." Increases in spendable resources are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses.

Proprietary Funds These funds are sometimes referred to as income determination, non-expendable, or commercial-type funds and are used to account for a government's on-going organizations and activities which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities, where net income and capital maintenance are measured, are accounted for through proprietary funds. The generally accepted accounting principles here are those applicable to similar businesses in the private sector, and the measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position of a proprietary fund are reported as revenues or gains in the operating statement. Those that diminish the economic position are reported as expenses or losses.

Fiduciary Funds These funds account for assets held by the City in a trustee capacity or as an agent for other governmental units and for other funds. Each trust fund is accounted for as either a governmental or a proprietary fund. Fiduciary funds are not budgeted in the annual budget process.

Account Groups

These represent another accounting entity used to establish control and accountability for the City's general fixed assets and the outstanding principal of its general long-term debt (General Fixed Assets Account Group and General Long-Term Debt Account Group).

These records are accounted for in a self-balancing group of accounts because the City's General fixed assets -- all fixed assets except those accounted for in Proprietary Funds or Trust Funds -- are not financial resources available for expenditures. The outstanding principal of the general long-term debt and general long-term liabilities not accounted for in the Proprietary Funds or Trust Funds do not require an appropriation or expenditure during the account year.

Internal Control

In developing and maintaining the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

ELECTRIC FUND TRANSFER POLICY

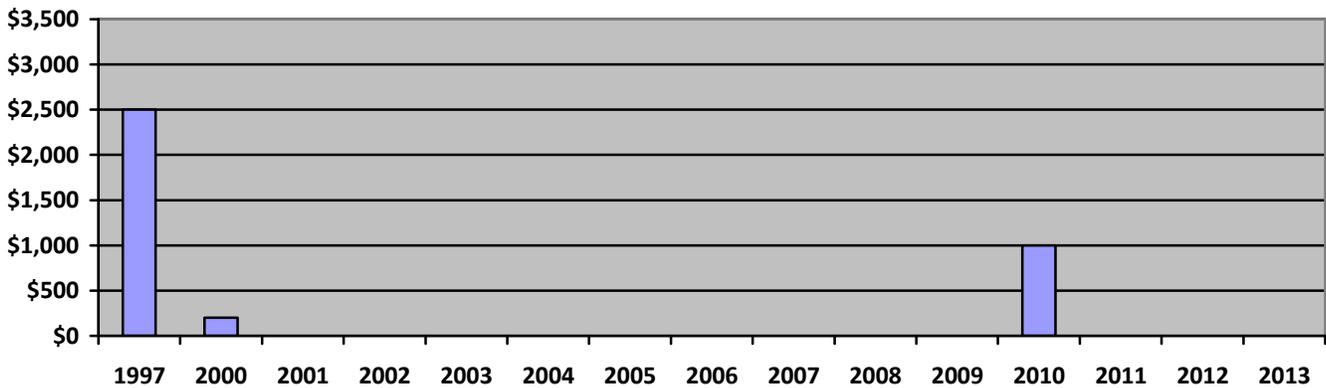
Because of the major impact that this revenue source could have on the General Fund and therefore the tax rate, special comment is warranted on the Electric Fund.

On February 1, 1996 the High Point City Council adopted an Electric Fund Transfer Policy, which restricts the amount of funds which can be transferred to the General Fund from the Electric Fund. The policy provisions are summarized below:

- *Whereas the City Council desires to preserve the financial integrity of the Electric Fund and to reduce the General Fund's dependence on Electric Fund transfers...*
- *Whereas if electric services had been provided by an investor-owned utility instead of the city's Electric Fund, such utility would have paid municipal ad valorem taxes to the General Fund of the City and would have been entitled to a return on investment;*
- *Therefore, be it resolved by the City Council, that the following policy regarding payments in lieu of taxes and operating transfers from the Electric Fund be adopted:*
 1. *The City shall budget annually a payment in lieu of taxes amount from the Electric Fund to the General Fund that approximates the amount of ad valorem taxes that would have been paid had electric services been provided by an investor-owned utility*
 2. *Operating Transfers: The City may budget an operating transfer from the Electric Fund to the General Fund not to exceed 3% of the gross fixed assets of the Electric Fund as reported in the City's most recent audited financial statements*

The transfer to the General Fund was eliminated in fiscal year 2000-2001 and continued through fiscal year 2009-2010 in keeping with the directives of the City Council to develop a plan to discontinue the transfer of money from the Electric Fund to the General Fund.

Electric Fund Transfers to General Fund
(Amount in Thousands)



Due to the shortfall in General Fund Revenues in fiscal year 2009-2010, the City Council authorized a one-time transfer of \$1.0 million to supplement the General Fund for fiscal year 2010-2011. The 2014-2015 adopted budget does not include a transfer from the Electric Fund. The amount budgeted for Payment in Lieu of Taxes from the Electric Fund to the General Fund for fiscal year 2014-2015 is \$845,007.

BASIS OF BUDGETING AND BUDGET STRUCTURE

Basis of Budgeting

The City's budget is developed on a modified accrual basis for all funds, which means that *obligations of the City are budgeted as expenditures*, but revenues are recognized only when they are measurable and available. Available means that the funds are collectible within sixty days of the fiscal year-end. The Local Government Budget and Fiscal Control Act requires that the budget ordinance be balanced. North Carolina General Statute 159-8(a) states:

Each local government and public authority shall operate under an annual balanced budget ordinance....A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

Appropriations are exclusively limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

The Annual Budget authorizes and provides the basis for the City's financial management. The adopted appropriations constitute the maximum expenditure authorization during the fiscal year and can only be amended by action of the City Council.

Budget Structure

The City's budget is divided into funds. An annual budget is adopted for the General, Special Revenue, Debt Service, General Capital Projects, Enterprise and Central Service Funds. (These are illustrated in the "Budgetary Fund Structure" chart on page xxii and further defined in the "Description of Budgeted Funds" on page xxiii). Within each fund are the separate departments with various activity budgets. The Annual Budget is adopted at the department level.

Budgetary Control

Beginning with the budget for fiscal year 2009-2010, a new budget software system was implemented. The system is Fletcher and Fletcher Budget Information System, a web-based application designed using a relational

database product and designed to be used across the internet/intranet network and provide security features for the user and Budget Office personnel.

The Fletcher and Fletcher Budget Information System has multiple features that are self-contained including five to ten year salary and benefits expense, operating budget preparation, capital improvements module, and performance goals and objectives.

The Fletcher and Fletcher Budget Information System eliminated the need for the Budget Office to push spreadsheets out to departments electronically for budget preparation. Departments enter budget requests directly into the budget system, and have the ability to generate individual reports at the fund, department, and accounting unit levels.

The system will also allow many "what if" scenarios to be tested. All preparation of the budget up to adoption is done in the Fletcher and Fletcher Budget Information System. The budget system is solely a system for preparing and balancing the budget. The budget is uploaded into the Lawson Financial System following adoption.

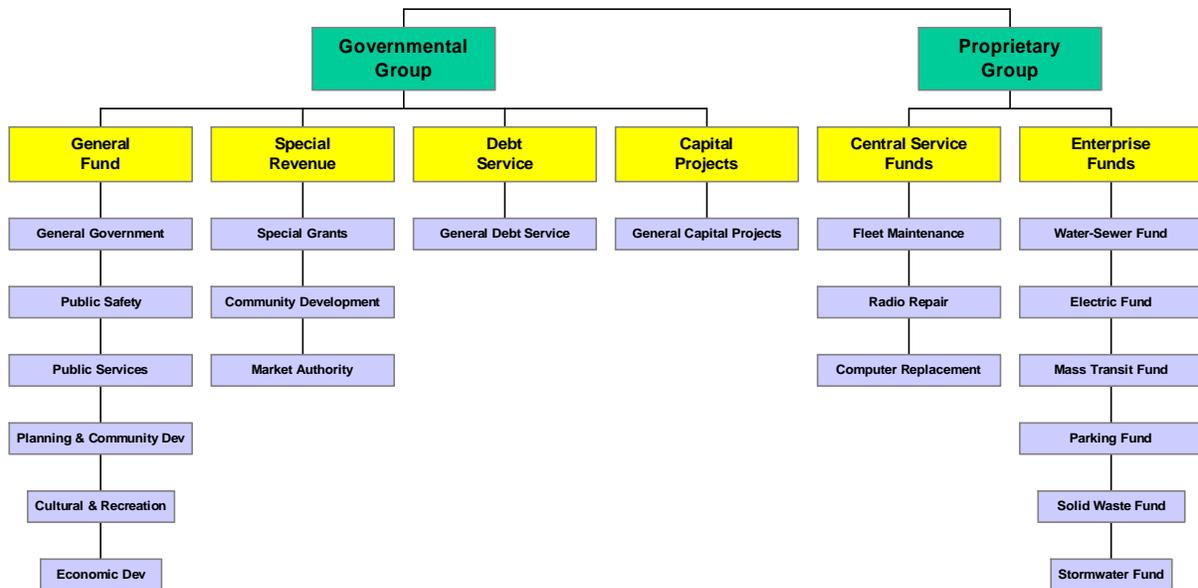
Financial Management System

The financial system implemented in fiscal year 2006-2007 by the City of High Point is Lawson Enterprise Resource Planning (ERP) that provides for excellent fiscal management.

The General Ledger acts as the heart of the financial management system. The General Ledger function interfaces with other Lawson Applications such as Purchasing and Accounts Payable each of which feed into the General Ledger.

The Lawson Financial System budget edits allow for excellent budgetary control at the department or accounting unit level. This functionality checks for available funds before new commitments and encumbrances are released by the system.

BUDGETARY FUND STRUCTURE



The City's budget is developed on a modified accrual basis for all funds, which means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the accrual basis in which revenues are recognized when earned and expenses are recognized when incurred.

DESCRIPTION OF BUDGETED FUNDS

The City of High Point budget consists of two basic fund types: Governmental Funds and Proprietary Funds.

Governmental Funds

The measurement focus of governmental funds is upon determination of financial position and changes in financial position rather than upon net income.

General Fund

The General Fund is used to account for general government operations of the City, which are financed through taxes or other general revenues, contributions, reimbursements, or transfers from other funds. The General Fund accounts for all financial transactions not required to be accounted for in another fund. The Economic Development Fund is used to account for funds appropriated for investment incentives to aid in attracting investors to the City.

Special Revenue Funds

- **Special Grants** is used to account for revenues received from federal, state, and local sources or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration.
- **Community Development** is used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.
- **Market Authority** is a public-private partnership sponsor of the International Home Furnishings Market and is used to develop strategies and priorities to address and promote improvements for the annual spring and fall markets

General Debt Service Fund

The General Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt, principal and interest for bonded indebtedness incurred for the financing of projects associated with General Fund activities. (Debt service for enterprise funds is accounted for in those funds.)

General Capital Projects Fund

The General Capital Projects Fund is used to account for the acquisition or construction of major capital facilities, equipment, and improvements other than those financed by the enterprise funds.

Proprietary Funds

The measurement focus of proprietary funds is upon determination of operating income, changes in net assets, financial position and cash flows. Use is required for operations for which a fee is charged to external users.

Central Services Fund

The Central Services Fund is used to provide centralized services such as fleet services on a cost-reimbursement basis that provides the revenue to support the Central Services Fund.

Enterprise Funds

- **Water-Sewer Fund** is an enterprise fund used to account for the provision of water and sewer services to the residents of the City and some county residents. It includes all operating, debt service and capital improvements associated with providing water and sewer services.
- **Electric Fund** is an enterprise fund used to account for the provision of electric service to the residents of the City. It includes all operating, debt service and capital improvements associated with providing electric service.
- **Mass Transit Fund** is an enterprise fund used to account for the operation and maintenance of the City's public transportation system, Hi tran.
- **Parking Fund** is an enterprise fund used to account for the operation and maintenance of the City's various parking facilities. It includes all operating, debt service and capital improvements for the parking facilities.
- **Solid Waste Fund** is an enterprise fund used to account for the operation and maintenance of the City's landfill, municipal recycling facility and garbage collection. It includes all operating, debt service and capital improvements for the landfill and recycling facilities.
- **Stormwater Fund** is an enterprise fund used to account for the operation and maintenance of the stormwater program, which manages stormwater runoff, bank stabilization, and maintenance of detention lakes and ponds. All expenses including debt service and capital improvements for the stormwater operation are included in this fund.



The City Council for the City of High Point approved the FY 2014-2015 City budget June 16, 2014. The following changes to the proposed budget have been adopted:

**CHANGES TO THE 2014-2015 PROPOSED BUDGET
INCORPORATED INTO THE ADOPTED BUDGET**

	<u>Expense</u>	<u>Revenue</u>
FY 2014-2015 Proposed Budget	\$ 341,180,400	\$ 341,180,400
FY 2014-2015 Proposed General Fund Budget	99,824,047	99,824,047
Decrease tax rate from 8/10 cent to 1 cent		(183,472)
Reduce tax rate an additional 1/10 cent		(91,736)
Decrease Human Relations travel budget	(25,000)	
Restore 1/2 of Human Relations travel budget	12,500	
Move Community Development Director to General Fund	130,393	
Increase street resurfacing	400,000	
Decrease because of Privilege License law change		(122,000)
Increase Fund Balance appropriation		280,472
Increase Fund Balance appropriation		634,629
Sub-total	517,893	517,893
FY 2014-2015 Revised General Fund Budget	\$ 100,341,940	\$ 100,341,940
FY 2014-2015 Proposed Community Development budget	\$ 4,128,570	\$ 4,128,570
Transfer Director position to General Fund	(130,393)	
Increase funds for Core City redevelopment	130,393	
FY 2014-2015 Revised Community Development budget	\$ 4,128,570	\$ 4,128,570
FY 2014-2015 Revised Budget	\$ 341,698,293	\$ 341,698,293





May 19, 2014

The Honorable Bernita Sims, Mayor
and Members of the City Council
City of High Point, North Carolina

Dear Mayor Sims and City Council Members:

We are pleased to present the City's 2014-2015 Annual Budget for your review and consideration.

The recommended \$341,180,720 Annual Budget for 2014-2015 is \$2,099,412 or 0.6% less than the adopted 2013-2014 Annual Budget of \$343,280,132. The 2014-2015 Annual Budget is balanced with anticipated revenues of \$325,363,420 and appropriations of \$15,817,300 from retained earnings and prior year fund balances.

The 2014-2015 Annual Budget is the seventeenth consecutive and responsibly balanced financial plan that my staff and I have prepared, presented and recommended to you. Like each of the others, the budget has been carefully prepared in accordance with the conservative fiscal policies of the North Carolina Local Government Commission, and with the City's equally conservative fiscal policies, priorities and practices that have been wisely developed and approved.

The 2014-2015 Annual Budget, and the related fund balances, capital investment and financing strategies, have been intentionally designed to preserve the City's recently affirmed excellent AAA bond ratings from S&P, the highly favorable AA+ ratings from Fitch, and the Aa1 and Aa2 ratings from Moody's.

While most of your time and attention will focus on the \$341,180,720 Annual Budget, an additional and equally important \$119,424,350 is also committed to completing the remaining major multi-year projects in our seventeen year commitment to complete the rebuilding and upgrading of High Point's aged water, wastewater, transportation, storm water, solid waste, electric utility, and other infrastructure investments. The City's total 2014-2015 Financial Program, for which we all share responsibility, is \$460,562,374.

MAJOR 2014-2015 FINANCIAL ISSUES

On the bottom line, we continue to deliver what matters with very limited resources. Our challenges – primarily focused on the General Fund - are real. However, the choices are limited on how to best finance and sustain the basic services enjoyed by our citizens as well as to maintain our basic infrastructure. Our choices are limited by decisions largely made elsewhere by others.

North Carolina Fiscal Policies and Practices

There are a number of recent changes that have been made by the General Assembly or the Local Government Commission that impact the City of High Point:

- Effective January 1, 2014, the State broadened the base to the 7.0% sales tax, to include a large number of services that were previously exempted,
- Effective July 1, 2014, the State eliminated the 3.2 % gross receipts tax the City pays to purchase wholesale electric, and in turn, which has been included in customer utility bills. The State has increased the sales tax on utilities from 3.0% to 7.0%.
- Effective July 1, 2014, the Local Government Commission has directed municipalities to now show cost allocations between funds as a net expense in the fund where the expense is made. The net effect is to reduce General Fund and Electric Fund expenditures due to cost allocations.

City Taxes, Fees and Utility Rates

As outlined below, the 2014-2015 Budget anticipates the creation of a new Environmental Enterprise Fund financed by a reduction in the property tax rate coupled with approval of a new collection fee for garbage, recyclables and yard waste; a 1.8% increase in retail electric rates necessary to pay for the 1.8% increase in the cost of wholesale power; and a 3.0% increase in water and sewer service necessary to finance debt service on the \$39.1 million in water and sewer bonds sold on April 23, 2014 and closed on May 7, 2014. Greater details are outlined below:

- decreases the City's current \$.675 property tax rate by 8/10 cent, to \$.667. This tax rate decrease is part of a three year decrease which is anticipated due to moving the Environmental Services Department from the General Fund to an enterprise fund. This is the first property tax rate decrease since fiscal year 2004-2005, which occurred due to Guilford County's revaluation of real estate that year.
- Eliminates the \$1.00 per month recycling fee – as promised - that was instituted in July 2009 to pay the debt service to purchase new recycling containers.
- Increases the current \$5.00 per month solid waste collection fee to \$8.00 per month beginning July 1, 2014. This \$3.00 increase is the first step in the three year transition from the General Fund to an Enterprise Fund. The transition plan anticipates a \$11.00 monthly fee July 1, 2015, and a \$14.00 monthly fee July 1, 2016.
- increases the retail electric rate 1.8% effective July 1, 2014 necessary to finance the 1.8% increase in our cost to purchase wholesale power.
- Includes a 3.0% water and sewer rate increase effective July 1, 2014 to finance debt service for the \$39.1 million in water and sewer bonds sold on April 23, 2014 and closed on May 7, 2014. This rate increase is less than the anticipated 4.0% to 6.0% increase.

Major Highlights in the 2014-2015 Budget

While the needs, priorities and details of the General, Water and Sewer, and Electric Fund are outlined in much more detail elsewhere, the 2014-2015 includes and recommends:

- a 1.0% cost of living increase for all eligible employees on July 1, and an average 2.0% merit increase on eligible employees' anniversary date. This cost of this pay plan is \$1,165,000 citywide.
- a 1.8% retail electric rate effective July 1, 2014 as necessary to pay for the 1.8% increase in the wholesale cost of power effective July 1, 2014. The estimated annual cost of the wholesale rate increase is \$1,796,951.
- nine (9) new full-time positions including a Deputy City Clerk, Parks Maintenance Crew Supervisor, Parks Groundskeeper, Animal Control Officer, Transportation Grant Accountant, Senior Electrical Engineer, Customer Service Analyst, Transit Business Program Manager, and a Solid Waste Equipment Operator. The cost for the new positions is \$484,019.
- \$1,500,000 to lease-purchase replacement six (6) large pieces of equipment, including a track loader, excavator, tractor and a truck for use at the landfill, a rear loading garbage collection truck, and a jet vacuum truck for the wastewater department.
 - a 3.0% water and sewer rate increase effective July 1, 2014 as necessary to pay the debt service on the \$39.1 million in water and sewer bonds sold on April 23, 2014. The added cost of debt service will be \$1,798,400 in 2014-2015 and \$1,864,325 in 2015-2016.
- \$1,350,000 in HUD Section 108 loan funds for a future core city development,
- \$1,000,000 for continued, yet inadequate, pay-as-we-go neighborhood street resurfacing.
- \$2,000,000 for continued obsolete neighborhood pay-as-we-go water and sewer line replacements,
- \$415,063 in funding for outside agencies, increased by \$76,500 from the \$338,563 included in the adopted 2013-2014 budget.
- \$95,000 for needed upgrades to the High Point Theatre, and \$75,000 for increased artist fees, as recommended by the Theatre Study Commission and approved by the City Council.
- Maintains City funding for the Market Authority at \$1,000,000. The Market Authority anticipates \$1,855,400 in state funding in 2014-2015, and CVB funding continues at \$150,000.

- Anticipates continued level of funding from Guilford County for the library at \$346,234; Economic Development Corporation at \$75,000; and High Point Market Authority at \$75,000.

2014-2015 BUDGET SUMMARY

The 2014-2015 Annual Budget of \$341,180,720 is \$2,099,412 or 0.6% less than our current 2013-2014 Annual Budget of \$343,280,132. The following tables summarize the major changes between the 2013-2014 and the 2014-2015 by both Category and Fund.

ANNUAL BUDGET SUMMARY BY CATEGORY

	<u>2013-2014</u>	<u>2014-2015</u>	<u>Change</u>	<u>Percent</u>
Personnel	\$ 92,150,806	\$ 94,698,306	\$ 2,547,500	2.8%
Operating	171,414,412	169,236,321	(2,178,091)	(1.3%)
Capital	24,460,720	22,165,749	(2,294,971)	(9.4%)
Debt	28,787,214	30,147,457	1,360,243	4.7%
Contingency	<u>1,150,000</u>	<u>1,150,000</u>	<u>-0-</u>	<u>0.0%</u>
Subtotal	\$317,963,152	\$317,397,833	\$(565,319)	(0.2%)
Interfund Charges	<u>25,316,980</u>	<u>23,782,887</u>	<u>(1,534,093)</u>	<u>-6.1%</u>
Total Budget	<u>\$343,280,132</u>	<u>\$341,180,720</u>	<u>\$(2,099,412)</u>	<u>(0.6%)</u>

ANNUAL BUDGET SUMMARY BY FUND

<u>Fund</u>	<u>2013-2014</u>	<u>2014-2015</u>	<u>Change</u>	<u>Percent</u>
General	\$107,011,802	\$99,824,047	(\$7,187,755)	(6.7%)
Water-Sewer	46,343,754	48,177,966	1,834,212	3.8%
Water-Sewer Cap.	4,405,000	3,850,000	(555,000)	(12.6%)
Electric	126,123,913	128,325,520	2,201,607	1.7%
Mass Transit	3,579,213	4,390,444	811,231	22.7%
Parking	412,458	418,200	5,742	1.4%
Solid Waste	11,511,025	15,216,627	3,705,602	32.2%
Storm Water	7,063,606	3,703,612	(3,359,994)	(47.6%)
Central Services	12,700,022	12,556,382	(143,640)	(1.1%)
Special Grants	3,694,955	5,576,724	1,881,769	50.9%
CDBG	3,554,042	4,128,570	574,528	16.2%
Debt Service	10,997,275	10,952,058	(45,217)	(0.4%)
General Capital	2,254,000	408,570	(1,845,430)	(81.9%)
Market Authority	2,835,000	2,895,000	60,000	2.1%
EDC	<u>794,067</u>	<u>757,000</u>	<u>(37,067)</u>	<u>(4.7%)</u>
Totals:	<u>\$343,280,132</u>	<u>\$341,180,720</u>	<u>\$(2,099,412)</u>	<u>(0.6%)</u>

The changes in the City's three largest funds are summarized in more detail elsewhere in this letter and the accompanying Annual Budget documents.

SUMMARY OF PERSONNEL, SALARIES AND BENEFITS

Full and Part-Time Positions

The 2014-2015 Annual Budget includes our current 1,400 full-time-equivalent (FTE) positions. In the past five years, 59 city jobs in planning, fleet services, mass transit, parking system, environmental services, and others have been eliminated through careful evaluation and natural attrition.

The 2014-2015 Annual Budget includes funding for nine (9) new full-time positions in the General Fund, including a Deputy City Clerk, Parks Maintenance Crew Supervisor, Parks Groundskeeper, an Animal Control Officer, and a Transportation Grant Accountant. The two (2) new positions in the Electric Fund include a Senior Electrical Engineer and a Customer Service Analyst. The Transit Fund includes a Transit Business Program Manager, and the Solid Waste Fund includes a Solid Waste Equipment Operator.

Pay-for-Performance and Salaries

The City's long-established and respected pay-for-performance program was suspended five years ago. The 2014-2015 Budget reinstates the pay-for-performance program, in order to address many of the employee recruitment and retention needs of departments citywide.

The last pay change for employees was two years ago. A 1.5% salary increase was approved effective July 1, 2012. While greatly appreciated by our employees two years ago, please recognize and understand that this year our neighboring and competing communities are providing their employees with salary adjustments averaging 2.5% in 2014-2015.

This budget includes a two-tiered compensation increase. The first tier is a 1.0% cost of living increase for all eligible employees effective July 1, 2014. The second tier is a pay-for-performance increase which will be a range from 0.0% to 2.0%. This will be effective on the employee's anniversary date.

Early Retirement Incentive Program

Our eighth voluntary early retirement incentive has been offered to 142 eligible employees with a mandatory retirement date of not later than January 1, 2015 as a means for generating additional fund balance savings for 2014-2015 and 2015-2016. It is being offered to employees age 55 or older with thirty or more years of creditable service, or age 60 with 5 years or more of creditable service with the Local Governmental Employees Retirement System.

As of this writing, we have saved more than \$3,150,000 from the 217 who have selected the voluntary early retirement incentive since 2003. We are expecting 25 to 35 eligible employees to accept our current offer. We are projecting an additional \$400,000 in savings from employees currently considering our current offer. Most positions will remain unfilled until at least July 1, 2015, and some possibly to January 1, 2016. The early retirement incentive program may or may not be offered to employees in future years.

SUMMARY OF OPERATING EXPENSES

Operating expenses have decreased by \$2,178,091 or 1.3%, from \$171,414,412 in 2013-2014 to \$169,236,321 for 2014-2015. The major changes in operating costs are outlined below:

Major Increases:

Wholesale Electric Power Purchases	\$1,796,951
Grants Projects Pending	2,783,285
Expendable Tools & Equipment	341,444
Fleet	460,937
Transit Grants	1,975,260
Maintenance/Service Contracts	218,600
Safety Related Expenses	138,025

Major Decreases:

Reimbursements	(\$9,511,051)
----------------	---------------

SUMMARY OF CAPITAL INVESTMENTS

Capital investments and reinvestments are critical elements in the City's total Financial Program. Davenport & Company, LLC of Richmond, Virginia serves as our financial advisor. Capital improvements are financed by one of four basic methods.

The first method involves the issuance of voter approved general obligation bonds generally backed and paid by property taxes. The second method is a slight variation of the first, and allows the City to issue small amounts of what are known as two-thirds general obligation bonds from time-to-time that do not require tax increases or voter approval. The third method involves water and sewer revenue bonds, backed and paid by revenues from our water and sewer system. Water and sewer revenue bonds do not require voter approval. Both general obligation and revenue bond financing involves principal, interest and cost of issuance expenses.

The fourth method is debt-free, pay-as-we-go capital financing. The debt free, pay-as-we-go alternative, developed and expanded in the past nine years, allows us to finance needed capital improvements from current revenues, grants and other funds, thereby avoiding the additional and higher cost associated with the issuance and financing of long-term debt.

Capital Investments

While the investment needs will continue, we are very close to completing all the major projects in commitments made during the past sixteen years by voters and earlier City Councils to rebuild and enhance the City's aged and deteriorated infrastructure. The City is well prepared to meet and provide for future growth and development.

During the sixteen years of my service, we have aggressively delivered or are currently completing \$764,150,000 in major transportation, water, wastewater, storm water, solid waste, electric distribution, public safety, park and recreation, and other needed improvements. Financing has largely been through a combination of voter approved general obligation bonds,

two-thirds general obligation bonds, water and sewer revenue bonds, and debt-free pay-as-we-go revenues.

Sixteen years ago, we deliberately expanded the City’s commitment to debt-free, pay-as-we-go financing as the preferred lower cost alternative for financing reoccurring obsolete water, sewer, street and other infrastructure maintenance improvements. Of the \$764,150,000 invested, more than \$324,195,000 or 42.4% has been by the lower cost pay-as-we-go method, and thereby avoiding significant corresponding debt service financing costs.

Bond Agency Ratings

The City’s capacity to finance and pay for needed improvements is evaluated from time to time by rating agencies known as Moody’s Investment Services, Standard & Poor’s, and Fitch Ratings. Protecting and enhancing our bond ratings is one of our highest priorities.

In 2008, the City joined the only 9 other North Carolina cities out of 522 cities enjoying AAA bond ratings. The City’s bond ratings were re-affirmed in conjunction with our bond sale in April 2014. The City enjoys highly favorable bond ratings from each agency, which in turn lowers our cost of borrowing:

	<u>Moody’s</u>	<u>S & P</u>	<u>Fitch</u>
General Obligation Bonds	Aa1	AAA	AA+
Revenue Bonds	Aa2	AAA	AA+

General Obligation Bonds

On May 6, 1997, our voters authorized a \$68,000,000 general obligation bond package to finance \$12,000,000 in street improvements, and \$56,000,000 in water and sewer utility improvements. All of the 1997 projects have been completed. On November 2, 2004, our voters overwhelmingly approved a \$73,650,000 general obligation bond package financing a wide variety of street, storm water, gateway, park and recreation, library, fire station, and other improvements.

We are within weeks of completing the only major remaining 2004 voter-approved bond projects. The \$8,415,000 Lindsay Street Project, Phase 1, is also scheduled for completion in June, 2014.

In coming year, the focus will need to shift to develop a consensus with you and others involving the next general obligation bond referendum, in either 2014-2015 or 2015-2016. Major general obligation bond project priorities might include a new Senior Citizen Center; new Police Facility; High Point Museum expansion; Triangle Lake Road, Johnson/Sandy Ridge and/or Montlieu/Lexington; Ignite High Point improvements from the DPZ recommendations; and/or others.

Two-Thirds General Obligation Bonds

Since 2007, the Council has authorized the issuance and use of \$21,515,000 in two-thirds generation bonds to complete a wide variety of needed improvements.

Through the years, two-third bonds have been used to improve and upgrade the Athletic Complex, Oak Hollow Campground, Washington Terrace swimming pool, City Lake dock and pier, Camp Ann restrooms, Lindsay Street utility and landscaping, and other improvements. Two-thirds bond money from 2012 has been set aside to help finance various improvements in the Main Street corridor.

Earlier this year, you authorized the issuance of \$6,115,000 in additional two-thirds bonds to help finance the completion of sidewalk improvements, sidewalk and curb and gutter improvements to Cedrow Drive, railroad bank stabilization along Washington Street, greenway completion, and for a new fire training tower and site improvements at the fire training facility.

Two-thirds bonds cannot be issued to finance auditoriums, coliseums, arenas, stadiums, civic centers or convention centers, art galleries, museums, historic properties, public transportation systems, cable television systems or redevelopment projects.

Water and Sewer Revenue Bonds

The City has invested more than \$276,790,000 in various major water and wastewater projects in the past seventeen years. This includes the recent sale of \$39.1 million for projects such as the Westside Wastewater Treatment Plant, incinerator rebuild and upgrades, water/sewer line expansion to NC66/I-74, and various other projects.

Over the next five years, we anticipate financing and completing an estimated \$57,765,400 in additional major water and wastewater bond projects associated and required either by our permits, extending service to our growing northwest and eastside areas, including the relocation of utilities with major street projects, and others outlined below:

	<u>Water</u>	<u>Wastewater</u>	<u>Total</u>
2014-2015	-0-	-0-	-0-
2015-2016	7,997,600	30,974,800	38,972,400
2016-2017	-0-	-0-	-0-
2017-2018	6,674,000	12,119,000	18,793,000
2018-2019	-0-	-0-	-0-
Total	\$14,671,600	\$43,093,800	\$57,765,400

The major improvements over the next five years include \$12,750,000 for the Westside Wastewater Treatment Plant Phase 3; \$8,000,000 for incinerator rehabilitation and emission improvements; \$6,300,000 for various outfall improvements, \$5,000,000 for utilities related to the widening of Skeet Club; \$2,100,000 for the replacement of the Ward Water Tank, and \$2,800,000 for the Ward Water Plant electrical rehabilitation; and others.

Revenue bonds are the method preferred by both investors as well as by rating agencies for financing major water and sewer projects. Revenue bonds are paid from water and sewer utility revenues, and not from property taxes. Revenue bonds do not require voter approval.

Pay-As-We-Go Financing

Sixteen years ago, we intentionally expanded the City's commitment to the debt-free, pay-as-we-go alternative as the preferred and less costly method for financing routine improvements and infrastructure maintenance. When we complete the \$20,967,599 in the pay-as-we-go investments outlined below in more detail, we will have completed \$324,195,898 in routine improvements without the need or expense of more costly debt service financing.

Pay-as-we-go financing has been decreased by \$4,299,121 or 17.0%, from \$25,266,720 in 2013-2014 to \$20,967,599 for 2014-2015:

	<u>2013-2014</u>	<u>2014-2015</u>	<u>Change</u>	<u>% Change</u>
General – Other	\$ 751,400	\$1,116,070	\$364,670	48.5%
General St Resurfacing	1,000,000	1,000,000	-0-	0%
Obsolete W & S Lines	2,500,000	2,000,000	(500,000)	(20.0%)
Water and Sewer - Other	2,177,275	2,063,909	(113,266)	(5.2%)
Electric	5,598,084	7,104,000	1,505,916	26.9%
Landfill – Phase IV	1,635,000	1,545,000	(90,000)	(5.5%)
Landfill – Other	3,750,000	1,050,000	(2,700,000)	(72.0%)
Storm Water	4,150,000	572,000	(3,578,000)	(86.2%)
Others	<u>3,704,961</u>	<u>4,516,620</u>	<u>811,659</u>	<u>21.9%</u>
Pay-As-We-Go Total	\$25,266,720	\$20,967,599	(\$4,299,121)	(17.0%)

General Fund Pay-As-We-Go

General Fund pay-as-we-go capital investments have increased by \$364,670 or 48.5%, from \$1,751,400 in 2013-2014 to \$2,116,070 for 2014-2015. Street resurfacing remains funded at \$1,000,000. The pay-as-we-go investments in the General Fund include:

Street Resurfacing	\$1,000,000
Future Fire Truck Replacement	227,000
Parks & Rec Mowers & Other Equipment	185,000
Fire Equipment	91,500
Youth Facilities	75,000
GIS Mapping	50,000
Theatre Improvements	20,000
Traffic Signal Equipment	9,000
Sidewalk construction	100,000
Police Property Room renovation	50,320
Johnson/Sandy Ridge Rd Widening (city match)	128,250
East Lexington Culvert	50,000
Golf Course Greens Restoration	40,000
Bridge/Railroad/Traffic Signal Imp	<u>90,000</u>
General Fund Total	\$2,116,070

Water and Sewer Fund Pay-As-We-Go

Water and Sewer pay-as-we-go capital reinvestments have decreased \$613,366 or 13.1%, from \$4,677,275 in 2013-2014 to \$4,063,909 for 2014-2015. A list of 2014-2015 Water and Sewer pay-as-we-go investments are shown below:

Replace Obsolete Neighborhood Water Lines	\$1,000,000
Replace Obsolete Neighborhood Sewer Lines	1,000,000
Ward Filter Renovations	425,000
Sewer Capacity Assurance Model	375,000
Operating Equipment and Machinery	263,909
Alum Sludge Removal	300,000
Large Meters Change out	200,000
NCDOT – TIP Program	100,000
Water Meter Change-out	100,000
Water System Improvements	100,000
Sewer System Improvements	100,000
Water Storage Tank Maintenance	<u>100,000</u>
Water & Sewer Total	\$4,063,909

Electric Fund Pay-As-We-Go

The \$7,104,000 in pay-as-we-go reinvestments in the 2014-2015 Electric Fund represents a \$1,505,916 or 26.9% increase compared to the \$5,598,084 included in the 2013-2014 Annual Budget:

Electric System Improvements	\$2,700,000
Jackson Lake Transformer	1,331,000
Filter Substation Second Transformer	600,000
Underground Conversion	600,000
Automated Meter Reading	200,000
Load Management	148,000
Conversion of Linden Substation to 100kv	695,000
Replace Metal Clad Switchgear	520,000
Street Area Outdoor Lighting	<u>310,000</u>
Electric Capital Total	\$7,104,000

Landfill Fund Pay-As-We-Go

The \$1,050,000 in 2014-2015 pay-as-we-go landfill related investments includes funding for multi-year reserves for land purchases Kersey Valley Phase V, and funds for relocation of Kersey Valley road:

Landfill – Land Purchase	\$250,000
Kersey Phase V	500,000
Kersey Valley Road Relocation	<u>300,000</u>
Landfill Capital Total	\$1,050,000

Other Pay-As-We-Go

The \$4,318,746 in other 2014-2015 pay-as-we-go investments includes the scheduled replacement of vehicles, normal computer and radio replacements, routine stormwater projects, as well as parking facility improvements, and others outlined below:

Fleet Replacement Program	\$2,430,000
Stormwater Routine Projects	572,000
Radio System Upgrades	475,543
911 System Upgrades – Grant Funds	437,475
Computer System Replacements	278,728
Transit Bus Replacement – Grant match	75,000
Parking Facility Enhancements	<u>50,000</u>
Other Capital Total	\$4,318,746

NCDOT Commitments

The City has also entered into a series of significant and largely pay-as-we-go financial commitments with the North Carolina Department of Transportation. These agreements require the City to finance the estimated \$14,160,000 local share of a variety of major current transportation improvements projects as outlined below:

Skeet Club Road “B” Sidewalks	425,000
Gallimore Dairy Road, East of NC 68 – Sidewalks	150,000
Johnson St./Sandy Ridge	256,500
Railroad Crossing Improvements	100,000
Traffic Signal System Upgrades	50,000
NCDOT Project Utilities – Unfunded	<u>13,000,000</u>
NCDOT Obligations	\$13,981,500

DEBT SERVICE SUMMARY

We intentionally keep our annual debt service costs stable from year to year. Annual debt service payments reflect the cost of rebuilding and adding capacity to the City’s water, wastewater, transportation, public safety and other infrastructure elements. The changes in annual debt service obligations over the past five years are shown in the table below:

<u>Year</u>	<u>Debt Service</u>	<u>Change</u>		
2010-2011	\$28,411,423	\$4,129,397	or	17%
2011-2012	29,317,146	905,723	or	3.2%
2012-2013	29,497,757	180,611	or	0.6%
2013-2014	29,295,021	(202,736)	or	-0.7%
2014-2015	30,147,457	852,436	or	2.9%

2013-2014 FUND SUMMARIES

General Fund

The 2014-2015 General Fund Budget of \$99,824,047 is 7.1% or \$7,576,755 less than the adopted 2013-2014 budget of \$107,400,802. The 2014-2015 General Fund Budget is balanced with revenues of \$96,818,573; and \$3,005,474 from prior year fund balances as summarized below:

GENERAL FUND REVENUES

	2013-2014	2014-2015	Change	
Fund Balance	\$ 2,640,719	\$ 3,005,474	\$ 364,755	13.8%
Property Tax	57,083,720	57,894,129	810,409	1.4%
Sales & Use Taxes	17,075,000	21,900,009	4,825,009	28.3%
Intergovernmental Revenue	13,149,924	9,396,029	(3,753,895)	(28.5%)
Licenses & Permits	2,132,300	1,908,800	(223,500)	(10.5%)
Charges for Services	7,613,078	5,021,606	(2,591,472)	(34.0%)
Miscellaneous	736,800	698,000	(38,800)	(5.3%)
Reimbursements	6,969,261	-	(6,969,261)	(100.0%)
TOTAL	\$ 107,400,802	\$ 99,824,047	\$ (7,576,755)	(7.1%)

GENERAL FUND EXPENSES

	2013-2014	2014-2015	Change	
Personnel Services	\$ 67,393,536	\$ 67,622,970	\$ 229,434	0.3%
Operating Expenses	30,170,473	20,447,603	(9,722,870)	(32.2%)
Capital Outlay	271,400	395,500	124,100	45.7%
Debt Service-leases	1,244,092	409,903	(834,189)	(67.1%)
Interfund Reimbursements	7,921,301	10,548,071	2,626,770	33.2%
Contingency	400,000	400,000	-	0.0%
TOTAL	\$ 107,400,802	\$ 99,824,047	\$ (7,576,755)	(7.1%)

Property tax revenues represent 58.0% or \$57,894,129 of the General Fund. Sales tax revenues represent 21.9% or \$21,900,009, intergovernmental revenues represent 9.4% or \$9,396,029, and charges for services represent 5.0% or \$5,021,606 of General Fund revenues.

Property Values and Tax Rates

The combined total assessed valuation from the four County taxing authorities is \$9,173,566,000 for 2014-2015, for a 2.1 % increase. One cent will produce \$917,000 in tax revenues.

The tax rate is proposed at 66.7 cents, which is a decrease of 8/10 of a cent from the Fiscal Year 2013-2104 rate of 67.5 cents. This decrease is due to the transfer of the garbage collection service from the General Fund to the Solid Waste Fund.

Water and Sewer Fund

The \$48,177,966 Water and Sewer Fund Budget for 2014-2015 represents a 4.0% or \$1,834,212 increase from the current \$46,343,754 Annual Budget as summarized below:

WATER and SEWER FUND REVENUES

	2013-2014	2014-2015	Change	
Fund Balance	\$ 1,910,170	\$ 2,323,832	\$ 413,662	21.7%
Operating	44,155,334	45,584,134	1,428,800	3.2%
Other	278,250	270,000	(8,250)	(3.0%)
TOTAL	\$ 46,343,754	\$ 48,177,966	\$ 1,834,212	4.0%

WATER and SEWER FUND EXPENSES

	2013-2014	2014-2015	Change	
Operating	\$ 19,001,078	\$ 20,269,733	\$ 1,268,655	6.7%
Contingency	300,000	300,000	-	0.0%
Debt Service	17,214,036	17,991,125	777,089	4.5%
Capital Projects	4,405,000	3,850,000	(555,000)	(12.6%)
Interfund Transfers	5,423,640	5,767,108	343,468	6.3%
TOTAL	\$ 46,343,754	\$ 48,177,966	\$ 1,834,212	4.0%

Water and Sewer Rates

The 2014-2015 Water and Sewer Fund includes a 3.0% water and sewer rate increase effective July 1, 2014. This increase is to fund the debt service on the \$39.1 million in water and wastewater bonds that were issued in April, 2014.

We have and will, with your support, continue delivering the necessary capital financing for our water and sewer system improvements within the 3.0% to 5.0% range developed by our financial advisors, Davenport & Company, and recently reviewed with you.

Water and sewer rates are the method preferred by investors and bond rating agencies for municipalities to finance the operation, maintenance and needed capital improvements for water treatment facilities and distribution lines, and for wastewater collection lines and treatment systems. Property taxes are not used to finance water and sewer utility services.

Electric Fund

The 2014-2015 Electric Fund Budget of \$128,325,520 represents a 1.7% or \$2,201,607 increase from the 2013-2014 Annual Budget of \$126,123,913. The 2014-2015 Electric Fund Budget includes a 1.8% retail rate increase effective July 1, 2014 necessary to finance the 1.8% increase July 1, 2014 in the wholesale cost to purchase electricity.

At \$101,600,321 or 80.0%, wholesale power purchase is the single largest expense in the \$128,325,520 Electric Fund budget. The budget includes \$100,000 for assistance to qualified low income customers, as well as \$7,174,000 in major capital projects included earlier in this message. These routine capital investments are necessary to maintain efficient and ongoing operation of the Electric System.

ELECTRIC FUND REVENUES

	2013-2014	2014-2015	Change	
Fund Balance	\$ 1,778,639	\$ 2,364,469	\$ 585,830	32.9%
Utility Sales	122,164,641	125,812,051	3,647,410	3.0%
Other	346,000	149,000	(197,000)	(56.9%)
Reimbursements	1,834,633	-	(1,834,633)	(100.0%)
TOTAL	\$ 126,123,913	\$ 128,325,520	\$ 2,201,607	1.7%

ELECTRIC FUND EXPENSES

	2013-2014	2013-2014	Change	
Operating	\$ 116,108,117	\$ 116,563,845	\$ 455,728	0.4%
Contingency	450,000	450,000	-	0.0%
Capital Projects	5,598,084	7,174,000	1,575,916	28.2%
Interfund Transfers	3,967,712	4,137,675	169,963	4.3%
TOTAL	\$ 126,123,913	\$ 128,325,520	\$ 2,201,607	1.7%

Energy Mergers, Legislation and Electric Rates

The price that we pay for wholesale electricity, and in turn the retail rate that our 40,000 customers pay, is determined by Agency 1 based on load growth, as well as by surplus power sales, nuclear fuel cost, real estate taxes, capital and other costs associated with Agency 1's ownership interest in the Catawba Nuclear Unit in York County, South Carolina. Energy legislation, including mandated renewable standards, also affects rates.

The Catawba Unit is rated among the best, safest and most efficiently operating nuclear plants of the 104 nuclear plants in the United States. Catawba, with its license recently extended to 2043, is a valuable asset. At 18.9%, the City has the largest ownership interest of the 19 Agency 1 communities in Catawba. High Point, at 23.1%, is also the largest user of Agency 1's power from Catawba.

Electric Fund Transfers

The Local Government Commission allows cities the policy option to transfer Electric Funds to the General Fund not exceeding 3.0% of the value of the electric system's gross fixed assets as an acceptable method to help finance reoccurring non-electric programs and services.

As of June 30, 2013, the gross value of our electric system totaled \$125,186,194. Accordingly, we can transfer as much as 3.0% or \$3,755,586 from the Electric Fund to the General Fund. A 2.0% transfer equates to \$2,503,724 and a 1.0% transfer equates to \$1,251,862. The 2014-2015 Budget does not include a transfer to the General Fund.

CONTINGENCIES AND FUND BALANCES/RETAINED EARNINGS

Contingencies

Contingencies remain again unchanged for 2014-2015 at a minimal \$1,150,000. Contingencies continue to represent less than .03% of the City's \$343,724,132 Annual Budget as outlined below:

	<u>General</u>	<u>Water & Sewer</u>	<u>Electric</u>	<u>Total</u>
2010-2011	\$ 400,000	\$ 300,000	\$ 450,000	\$ 1,150,000
2011-2012	400,000	300,000	450,000	1,150,000
2012-2013	400,000	300,000	450,000	1,150,000
2013-2014	400,000	300,000	450,000	1,150,000
2014-2015	400,000	300,000	450,000	1,150,000

Use of contingency funds requires City Council approval. Barring the totally unexpected, we do not plan on using contingency funds in the coming year.

Fund Balances/Retained Earnings

Fund balances and retained earnings are an absolutely critical, but often misunderstood and overlooked part of the Annual Budget. Fund balances and retained earnings consist of unencumbered and un-appropriated monies. They are essential for maintaining our strong bond ratings as well as to maintain positive year-round and year-to-year cash flows. With the continuing erosion of revenues - especially property taxes - strong fund balances are absolutely essential as we plan ahead for subsequent budgets.

The North Carolina Local Government Commission recommends maintaining an 8.0% balance in each fund. This is necessary for maintaining positive year-round cash flows, reduce the need for short term borrowing, and assist in maintaining investment grade bond rating. Your policy calls for a minimum 10.0% fund balance in all basic funds except the Water-Sewer Fund, which calls for a 50.0% fund balance. The table below summarizes changes in annual fund balances/retained earnings, including early estimates for June 30, 2014:

<u>Fund</u>	<u>Estimated Fund Balances Total June 30, 2014</u>	<u>Appropriated for FY 2014-2015</u>	<u>Estimated Fund Balances June 30, 2015</u>	<u>Fund Balance Minimums</u>	<u>Amount Above Minimum Fund Balances</u>
General	\$ 14,278,571	\$ 2,962,778	\$ 11,315,793	\$ 9,978,135	\$ 1,337,658
Water-Sewer	24,590,113	2,323,832	22,266,281	24,088,983	(1,822,702)
Electric	16,974,762	2,364,469	14,610,293	12,832,552	1,777,741
Parking	216,589	58,038	158,551	41,820	116,731
Landfill	2,449,613	588,247	1,861,366	1,521,663	339,703
Stormwater	1,009,322	12,967	996,355	370,361	625,994
TOTAL	\$ 59,518,970	\$ 8,310,331	\$ 51,208,639	\$ 48,833,514	\$ 2,375,125

SUMMARY

We have carefully and deliberately strengthened the City's financial condition during the past sixteen years.

However, our financial challenges are very real, especially with the General Fund, as we keep trying to balance limited revenues, along with the continuing need for adequately financing basic municipal services and needed infrastructure investments with the minimal tax and utility rates that you, our citizens and businesses desire.

My sincere personal appreciation and professional respect is expressed to each of you as our elected leadership, and equally, to a very strong and exceptionally talented financial management team, led by Eric Olmedo, Glenda Barnes, Laura Altizer, Cindy Smith, Jeff Moore, Randy McCaslin, Allen Oliver, Jeron Hollis, and the rest of our excellent executive team.

Respectfully,



Strib Boynton
City Manager

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2014-2015 Budget Ordinance**

BE IT ORDAINED BY THE CITY OF HIGH POINT, NORTH CAROLINA:

Section 1. The following amounts are hereby appropriated for the operation and maintenance of the City's various governmental departments and divisions for the Fiscal Year beginning July 1, 2014 and ending June 30, 2015:

(1) That for said fiscal year there is hereby appropriated out of the GENERAL FUND for general governmental operations the sum of:

\$ 100,341,940

(2) That for said fiscal year there is hereby appropriated out of the SPECIAL GRANTS FUND for purposes outlined within the various grant provisions, the sum of:

\$ 5,576,724

(3) That for said fiscal year there is hereby appropriated out of the COMMUNITY DEVELOPMENT FUND for purposes outlined within the grant, the sum of:

\$ 4,128,570

(4) That for said fiscal year there is hereby appropriated out of the ECONOMIC DEVELOPMENT FUND, the sum of:

\$ 757,000

(5) That for said fiscal year there is hereby appropriated out of the GENERAL DEBT SERVICE FUND for the payment of debt service charges on general obligation debt, the sum of:

\$ 10,952,058

(6) That for said fiscal year there is hereby appropriated out of the GENERAL CAPITAL PROJECTS FUND for the purpose of construction and/or acquisition of certain long-lived assets, the sum of:

Capital Projects	\$ 228,250
Transfer to Other Funds	180,000
	\$ <u>408,250</u>

(7) That for said fiscal year there is hereby appropriated out of the CENTRAL SERVICES FUND the following:

Fleet Services	\$ 10,674,546
Radio Repair Shop	1,179,001
Computer Replacement	702,835
	\$ <u>12,556,382</u>

(8) That for said fiscal year there is hereby appropriated out of the WATER and SEWER FUND the following:

Operations	\$ 26,336,841
Debt Service	17,991,125
Transfer to Capital Projects Fund	3,850,000
TOTAL WATER and SEWER FUND	\$ <u>48,177,966</u>

(9) That for said fiscal year there is hereby appropriated out of the WATER and SEWER CAPITAL PROJECTS FUND the following:

Water Sewer Capital Projects	\$ <u>3,850,000</u>
------------------------------	---------------------

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2014-2015 Budget Ordinance**

(10) That for said fiscal year there is hereby appropriated out of the ELECTRIC FUND the following:

Operations	\$ 121,151,520
Capital Projects	7,174,000
TOTAL ELECTRIC FUND	<u>\$ 128,325,520</u>

(11) That for said fiscal year there is hereby appropriated out of the MASS TRANSIT FUND for the purpose of operating High Point's Transit System, the sum of:

\$ 4,390,444

(12) That for said fiscal year there is hereby appropriated out of the PARKING FACILITIES FUND for the purpose of operating City parking facilities, the sum of:

\$ 418,200

(13) That for said fiscal year there is hereby appropriated out of the SOLID WASTE FUND the following:

Landfill Facility Operating	\$ 5,364,588
Ingleside	504,737
Environmental Services Operating	6,332,396
Recycling Facility Operating	1,964,906
Capital Projects	1,050,000
TOTAL LANDFILL FACILITIES FUND	<u>\$ 15,216,627</u>

(14) That for said fiscal year there is hereby appropriated out of the STORM WATER FUND the following:

Operations	\$ 1,941,922
Debt Service	1,189,690
Capital Projects	572,000
TOTAL STORM WATER FUND	<u>\$ 3,703,612</u>

(15) That for said fiscal year there is hereby appropriated out of the MARKET AUTHORITY FUND, the sum of:

\$ 2,895,000

Section 2. It is estimated that the following revenues will be available during fiscal year beginning July 1, 2014 and ending June 30, 2015:

General Fund	
Ad Valorem Taxes	\$ 57,618,921
Sales & Use Taxes	21,900,009
Intergovernmental Revenues	9,396,029
Licenses & Permits	1,786,800
Charges for Services	5,021,606
Miscellaneous	698,000
Administrative Reimbursements	-
Fund Balance Appropriated	3,920,575
Total Revenues and Other Financing Sources	<u>\$ 100,341,940</u>
Grants Fund	
Intergovernmental Revenues	<u>\$ 5,576,724</u>
Community Development Fund	
Intergovernmental Revenues	<u>\$ 4,128,570</u>

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2014-2015 Budget Ordinance**

Economic Development Fund	
Transfer From General Fund	\$ 75,000
Transfer From Electric Fund	400,000
Fund Balance Appropriated	<u>282,000</u>
Total Revenues and Other Financing Sources	<u><u>\$ 757,000</u></u>
General Debt Service Fund	
Ad Valorem Taxes	\$ 3,149,287
Interest on Investments	80,000
Miscellaneous	529,631
Transfer from Other Funds	5,803,420
Fund Balance Appropriated	<u>1,389,720</u>
Total Revenues and Other Financing Sources	<u><u>\$ 10,952,058</u></u>
General Capital Projects Fund	
Transfer from Other Funds	<u>408,250</u>
Total Revenues and Other Financing Sources	<u><u>\$ 408,250</u></u>
Central Services Fund	
Sales and Services	-
Miscellaneous Revenues	<u>12,556,382</u>
Total Revenues and Other Financing Sources	<u><u>\$ 12,556,382</u></u>
Water and Sewer Fund	
Charges for Services	\$ 45,187,430
Non-operating Revenues	666,704
Retained Earnings Appropriated	<u>2,323,832</u>
Total Revenues and Other Financing Sources	<u><u>\$ 48,177,966</u></u>
Water and Sewer Capital Projects Fund	
Transfer from Water and Sewer Fund	<u><u>\$ 3,850,000</u></u>
Electric Fund	
Charges for Services	\$ 125,812,051
Non-operating Revenues	149,000
Retained Earnings Appropriated	<u>2,364,469</u>
Total Revenues and Other Financing Sources	<u><u>\$ 128,325,520</u></u>
Mass Transit Fund	
Charges for Services	\$ 2,668,356
Intergovernmental Revenues	1,044,650
Transfer From Other Funds	521,699
Retained Earnings Appropriated	<u>155,739</u>
Total Revenues and Other Financing Sources	<u><u>\$ 4,390,444</u></u>
Parking Facilities Fund	
Charges for Services	\$ 247,000
Miscellaneous	1,000
Transfer From Other Funds	112,162
Fund Balance Appropriated	<u>58,038</u>
Total Revenues and Other Financing Sources	<u><u>\$ 418,200</u></u>

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2014-2015 Budget Ordinance**

Solid Waste Fund	
Operating Revenue	\$ 11,866,880
Miscellaneous	161,500
Transfers from Other Funds	2,600,000
Retained Earnings Appropriated	<u>588,247</u>
Total Revenues and Other Financing Sources	<u><u>\$ 15,216,627</u></u>
Storm Water Fund	
Charges for Services	\$ 2,460,956
Miscellaneous	40,000
Transfer from General Debt Service	1,189,689
Retained Earnings Appropriated	<u>12,967</u>
Total Revenues and Other Financing Sources	<u><u>\$ 3,703,612</u></u>
Market Authority Fund	
Room Occupancy Taxes	\$ 295,000
Licenses & Permits	1,600,000
Transfer from General Fund	240,000
Transfer from Water-Sewer Fund	50,000
Transfer from Electric Fund	<u>710,000</u>
Total Revenues and Other Financing Sources	<u><u>\$ 2,895,000</u></u>

Section 3. There is hereby levied the following rates of tax on each one hundred dollars (\$100) valuation of taxable property, as listed for taxes as of January 1, 2014, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and in order to finance the foregoing appropriations.

**Rate per \$100 Valuation
General Fund \$.664**

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of **\$9,173,566,337** and an estimated rate of collections of **98.0%** during the current year.

Section 4. That the reserve for encumbrances at June 30, 2014, representing the unearned portion of contracts as of that date, shall be re-appropriated and distributed as it applied in order to properly account for the payment against which the fiscal year in which it is paid.

Section 5. That the unencumbered balances as of June 30, 2014 of those capital projects and operating encumbrances which were not completed in Fiscal Year 2013-2014 be reappropriated into the Fiscal Year 2014-2015 budget in order to allow completion.

Section 6. That the unencumbered balances in Grant funds which remain as of June 30, 2014 be re-appropriated into the Fiscal Year 2014-2015 budget for the completion of their original purposes.

Section 7. That the landfill closure funds previously expended and established as a liability in the Landfill Development and Maintenance Capital Reserve Fund and which remain as of June 30, 2014 be appropriated in the Fiscal Year 2014-2015 budget for their intended purposes.

Section 8. The number of persons to be employed and the salaries and wages to be paid shall be those which are included in the detailed operation budgets; unless provision is made by the City Manager or City Council for employing additional persons.

**CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2014-2015 Budget Ordinance**

Section 9. The City Manager is hereby authorized to approve transfers of appropriations within any fund, provided transfers between funds, and authorization for making expenditures from excess revenue shall be made by the City Council.

Section 10. There is hereby levied a tax of five dollars (\$5.00) per year upon any vehicle resident within the City, pursuant to G.S. 20-97 (c).

Section 11. There is hereby levied a solid waste availability fee of eight dollars (\$8.00) per month for services provided by the City.

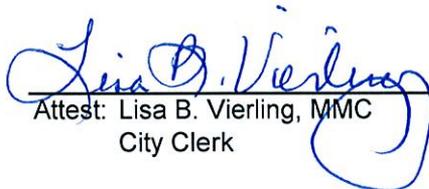
Section 12. The automated recycling collection fee of one dollar (\$1.00), which was effective July 1, 2009, is hereby rescinded, effective July 1, 2014.

Section 13. Utility payments will be applied in the following order: Deposits, credit/collection fees, oldest bill first, miscellaneous fees/charges, and utility services.

Section 14. Copies of this ordinance shall be furnished to the City Clerk and the Director of Financial Services to be kept on file by him for his direction in the collection and disbursement of City funds.

Section 15. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are hereby repealed.

Adopted this 16th day of June, 2014.


Attest: Lisa B. Vierling, MMC
City Clerk



RESOLUTION OF THE CITY COUNCIL OF CITY OF HIGH POINT, NORTH CAROLINA TO
AMEND THE ELECTRIC UTILITY RATE SCHEDULE

BE IT RESOLVED, by the City Council of the City of High Point, NC that the schedule of rates and charges for the electric utility for availability demand and consumption be amended to be increased by 1.8% effective for bills dated on or after July 1, 2014, and to continue until such time as City Council shall determine otherwise.

Adopted by the High Point City Council this 16th day of June, 2014.



Lisa B. Vierling

Lisa B. Vierling, MMC

City Clerk

The Analysis/Summaries section contains charts, graphs, summary tables, and discussions of the City's revenues and expenses for fiscal year 2014-2015 with historical data for comparison purposes.

The Consolidated Summary of Revenues and Expenditures that begins this section is a summary of total revenues and expenses by fund by major revenue and expense category. Following this summary the section is divided into revenue and expense information, personnel summaries, and outstanding debt information.

2014-2015 SUMMARY OF REVENUES,

	GENERAL FUND	WATER AND SEWER FUND	ELECTRIC FUND	MASS TRANSIT FUND	PARKING FUND
Fund Balance July 1, 2014	13,111,350	23,389,180	13,237,564	-	267,489
Revenue					
Fund Balance	3,920,575	2,323,832	2,364,469	155,739	58,038
Property Tax	57,618,921	-	-	-	-
Sales & Use Taxes	21,900,009	-	-	-	-
Intergovernmental revenues	9,396,029	396,704	-	1,044,650	-
Licenses & permits	1,786,800	-	-	413,000	-
Charges for services	5,021,606	45,187,430	125,812,051	2,255,356	247,000
Miscellaneous & other revenues	698,000	270,000	149,000	-	1,000
Reimbursements	-	-	-	-	-
Total Revenue	100,341,940	48,177,966	128,325,520	3,868,745	306,038
Interfund Transfers	-	-	-	521,699	112,162
Net Revenue	100,341,940	48,177,966	128,325,520	4,390,444	418,200
Expense					
Personnel Services & Benefits	67,754,793	8,416,089	8,089,672	2,144,136	194,587
Operating Expenses	20,833,673	11,639,735	108,474,173	1,975,260	223,613
Capital Equipment Outlay	395,500	213,909	2,770,000	271,048	-
Debt Service	409,903	17,991,125	-	-	-
Pay-as-we-go Capital	328,570	3,850,000	4,404,000	-	-
Reimbursements	86,071	5,717,108	2,947,675	-	-
Contingency	400,000	300,000	450,000	-	-
Total Expense	90,208,510	48,127,966	127,135,520	4,390,444	418,200
Interfund Transfers	10,133,430	50,000	1,190,000	-	-
Net Expense	100,341,940	48,177,966	128,325,520	4,390,444	418,200
Estimated Fund Balances June 30, 2015	9,190,775	21,065,348	10,873,095	-	209,451

EXPENDITURES & ESTIMATED FUND BALANCES

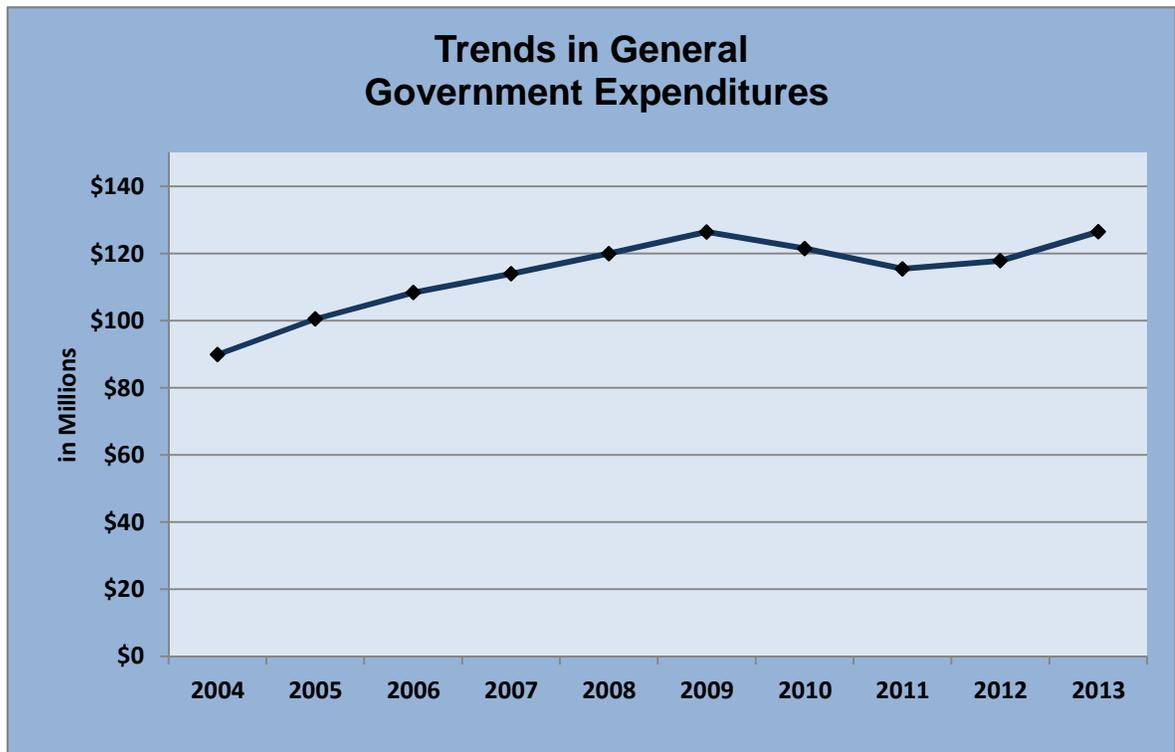
SOLID WASTE FUND	STORMWATER FUND	SPECIAL REVENUE	ECONOMIC DEVELOPMENT	OTHER FUNDS	TOTAL ALL FUNDS
1,256,197	1,009,322	-	2,053,019	18,042,019	72,366,140
588,247	12,967	206,459	282,000	1,389,720	11,302,046
-	-	-	-	3,149,287	60,768,208
70,000	-	-	-	295,000	22,265,009
-	-	8,411,571	-	265,446	19,514,400
-	-	-	-	1,600,000	3,799,800
11,866,880	2,460,956	-	-	7,641,566	200,492,845
91,500	40,000	443,200	-	5,909,001	7,601,701
-	-	-	-	180,000	180,000
12,616,627	2,513,923	9,061,230	282,000	20,430,020	325,924,009
2,600,000	1,189,689	644,064	475,000	10,231,670	15,774,284
15,216,627	3,703,612	9,705,294	757,000	30,661,690	341,698,293
4,450,660	1,158,212	936,915	-	1,685,065	94,830,129
7,053,190	783,710	8,691,979	757,000	9,189,738	169,622,071
1,050,000	572,000	-	-	4,245,572	9,518,029
373,863	1,189,690	76,400	-	10,106,476	30,147,457
-	-	-	-	4,065,150	12,647,720
743,914	-	-	-	-	9,494,768
-	-	-	-	-	1,150,000
13,671,627	3,703,612	9,705,294	757,000	29,292,001	327,410,174
1,545,000	-	-	-	1,369,689	14,288,119
15,216,627	3,703,612	9,705,294	757,000	30,661,690	341,698,293
667,950	996,355	-	1,771,019	16,652,299	61,064,094

TOTAL GOVERNMENT SPENDING BY FUNCTION

Fiscal Year	General Government	Public Safety	Public Services	Cultural & Recreation	Gen. Debt Service	Total	Percent Change
2004	18,671,705	35,091,686	17,173,905	13,870,764	5,070,039	89,878,099	N/A
2005	21,440,847	39,715,207	19,375,819	14,355,284	5,645,853	100,533,010	12%
2006	23,186,234	35,973,681	28,173,499	15,050,819	6,003,095	108,387,328	8%
2007	24,102,554	37,055,281	27,480,491	18,034,136	7,282,808	113,955,270	5%
2008	25,320,401	40,613,195	22,590,322	22,854,852	8,606,111	119,984,881	5%
2009	27,160,252	41,014,518	23,998,005	25,040,770	9,229,377	126,442,922	5%
2010	27,751,705	41,856,008	22,144,426	20,049,626	9,697,452	121,499,217	-4%
2011	26,245,111	41,942,128	17,674,426	18,348,122	11,250,426	115,460,213	-5%
2012	24,112,637	43,019,604	20,704,623	18,917,317	11,102,319	117,856,500	2%
2013	26,268,525	44,632,915	25,697,647	19,230,604	10,641,678	126,471,369	7%

Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Uses

Source: The above statistics are from the City of High Point Financial Services Department



TOTAL GOVERNMENT REVENUES BY SOURCE

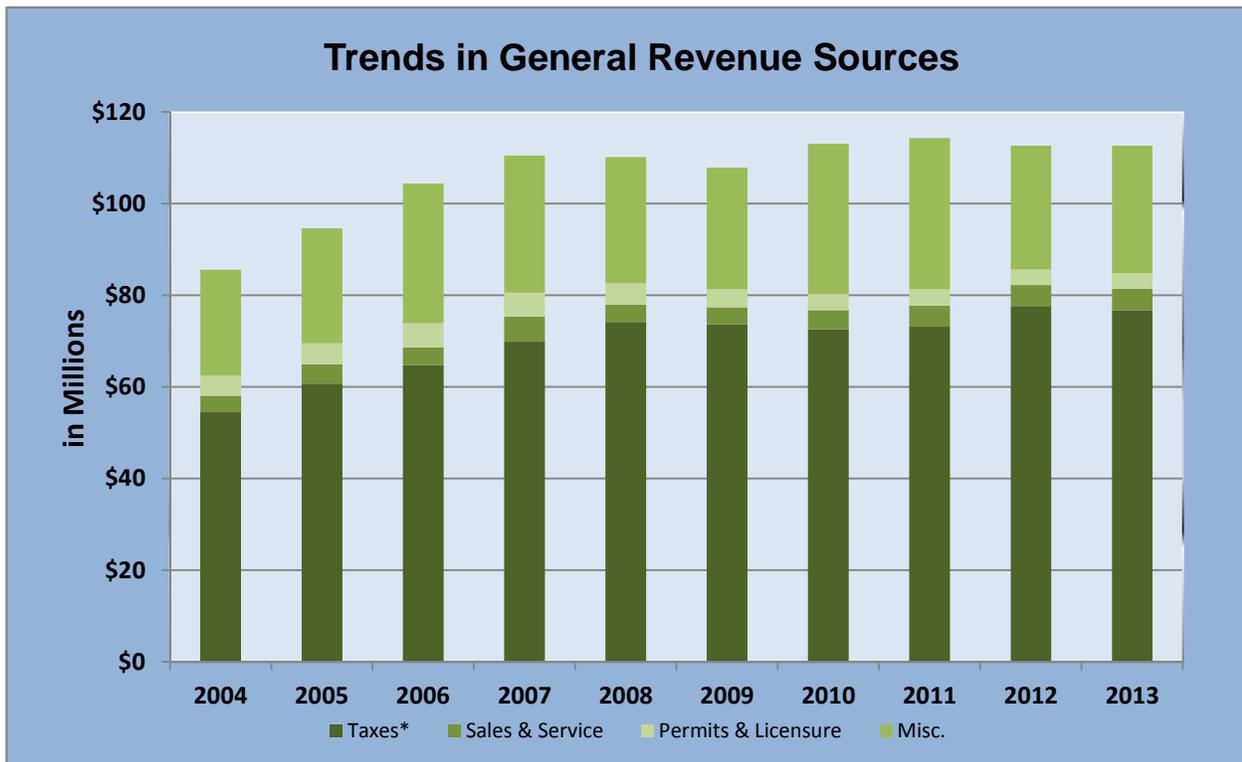
Fiscal Year	Taxes*	Sales & Services	Permits & Licenses	Intergovernmental	Misc**	Interest on Investments	Total	Percent Change
2004	54,481,043	3,579,060	4,380,607	14,947,451	7,493,032	685,268	85,566,461	3.4%
2005	60,695,302	4,238,495	4,629,749	16,481,501	7,262,046	1,279,438	94,586,531	10.5%
2006	64,720,195	3,948,282	5,228,772	21,403,252	7,141,083	1,952,292	104,393,876	10.4%
2007	69,868,106	5,523,952	5,168,953	20,463,981	6,151,519	3,311,890	110,488,401	5.8%
2008	74,222,705	3,737,495	4,698,780	17,564,267	7,166,344	2,747,586	110,137,177	-0.3%
2009	73,628,466	3,747,617	3,958,060	17,600,326	6,717,151	2,217,246	107,868,866	-2.1%
2010	72,624,638	4,158,266	3,546,529	24,554,069	7,585,363	639,747	113,108,612	4.9%
2011	73,145,404	4,564,077	3,610,064	25,749,928	6,825,901	415,424	114,310,798	1.1%
2012	77,672,355	4,563,760	3,432,136	19,467,469	7,010,115	489,126	112,634,961	-1.5%
2013	76,793,504	4,636,533	3,492,409	19,867,064	7,800,275	86,991	112,676,776	0.0%

*Includes Property Taxes, Sales and Use Taxes, and Occupancy Taxes

**Includes Administrative Reimbursements and Miscellaneous Revenues

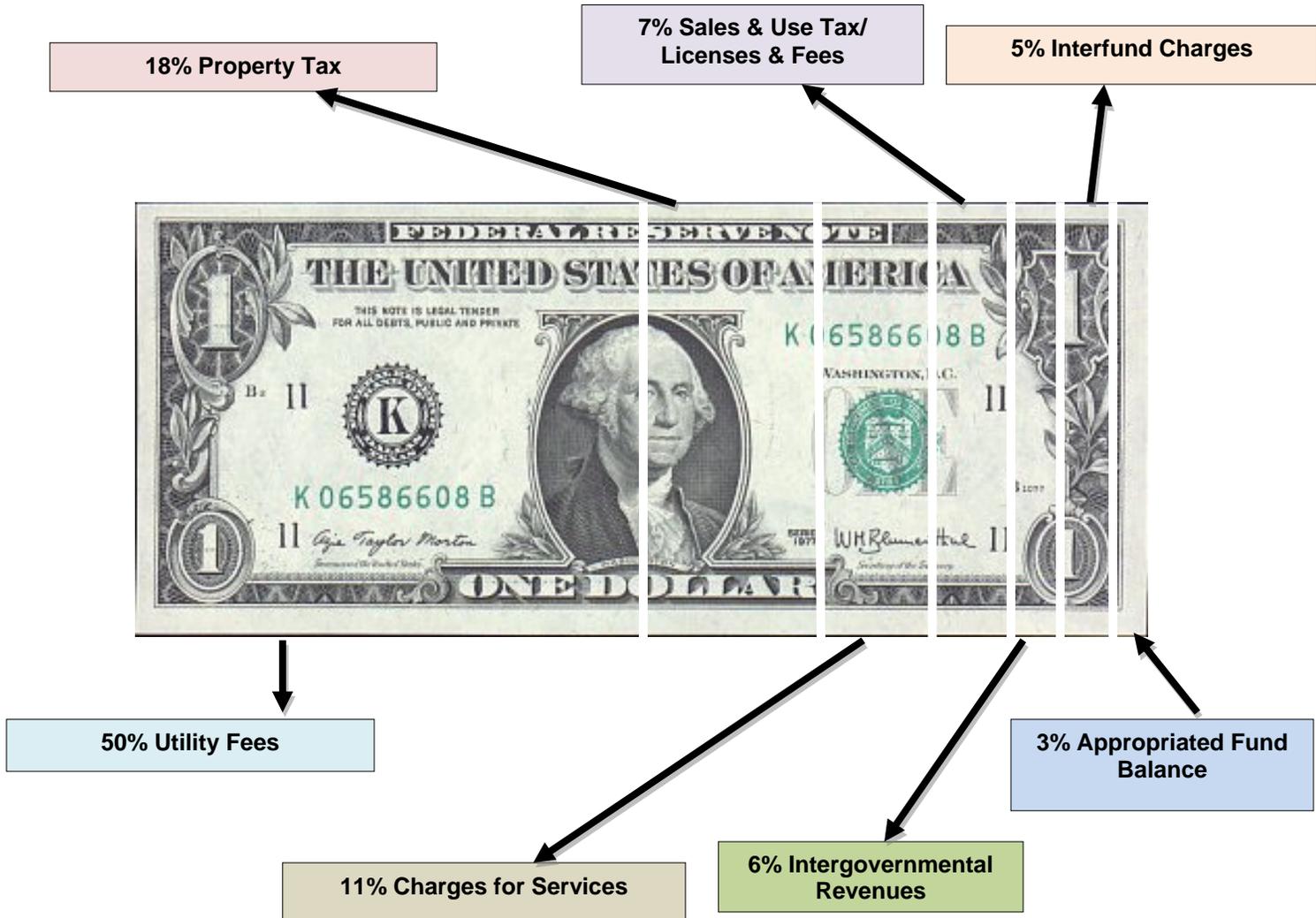
Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Sources

Source: The above statistics are from the City of High Point Financial Services Department



WHERE THE MUNICIPAL DOLLAR ORIGINATES

All Funds



Utility Fees	Electric Fees, Water and Sewer Fees
Property Tax	General Fund Property Tax, Bond Property Tax
Charges for Services	Charges for Services from General, Central Services, Transit, Parking, Solid Waste and Stormwater Funds, and Miscellaneous Revenues
Interfund Charges	Other Financing Sources
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales and Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Appropriated Fund Balance	Fund Balances

ESTIMATED CHANGES IN FUND BALANCES

Fund Balance represents the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

The North Carolina Local Government Commission (LGC) recommends that units of government maintain a minimum fund balance in their operating funds of 8% of estimated expenditures. This level has been determined to be the equivalent of one month's expenditures and is generally regarded as a minimum level to avoid cash flow interruptions, generate interest income, reduce the need for short-term borrowings, and assist in maintaining investment grade bond ratings.

The High Point City Council-adopted Fiscal Policies maintain minimum fund balances at 10% of estimated expenditures as a signal of financial strength and fiscal stability. The City of High Point applies the policy to all operating funds *except* the Economic Development, General Debt, and General Capital Project funds as they are covered by more specific strategic plans. A summary of fund balances and estimated changes therein are shown below:

Fund	Fund Balance	Fund Balance	Estimated	Projected Fund	Appropriated	Estimated	Percentage of FY 2014- 2015 Budget
	Available 6/30/2012	Available 6/30/2013	Increase/ (Decrease) 6/30/2014	Balance Total 6/30/2014	for FY 2014- 2015	Fund Balance Available FY 2014-2015	
General	\$ 13,274,663	\$ 13,111,350	\$ 531,502	\$ 13,642,852	\$ 3,920,575	\$ 9,722,277	9.69%
Economic Developmt	2,148,511	2,053,019	(282,000)	1,771,019	282,000	1,489,019	n/a
General Debt	18,192,792	18,042,019	(347,029)	17,694,990	1,389,720	16,305,270	n/a
General Cap Projects	1,948,549	-	-	-	-	-	n/a
Water & Sewer	23,274,956	23,389,180	(709,237)	22,679,943	2,323,832	20,356,111	42.25%
Electric	12,841,824	13,237,564	3,593,556	16,831,120	2,364,469	14,466,651	11.27%
Mass Transit	(356,161)	(3,232,937)	(1,077,607)	(4,310,544)	155,739	(4,466,283)	0.00%
Parking	251,746	267,489	(900)	266,589	58,038	208,551	49.87%
Solid Waste	5,166,914	1,256,197	793,416	2,049,613	588,247	1,461,366	9.60%
Stormwater	4,569,300	1,009,322	85,000	1,094,322	12,967	1,081,355	29.20%
Total	\$ 81,313,094	\$ 69,133,203	\$ 2,586,701	\$ 71,719,904	\$ 11,095,587	\$ 60,624,317	

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

In the past year, the Budget staff as well as state analysts have seen positive movement towards a recovering economy. Even though the NC League of Municipalities reports that North Carolina has lagged behind the nation economically, improvement is being seen and national forecasts indicate that some growth will continue to take place into 2015 although at a slow pace. The growth in North Carolina coming out of the recession has been hampered by limited expansion in employment, which is especially dire for the state because of the large number of jobs lost in manufacturing and construction. However, it is reported that North Carolina's as well as the City of High Point's unemployment rate is less than 7.5%. It is anticipated that the new normal for North Carolina's economy will not return to pre-recession levels, but analysts are seeing a restored consumer confidence and significant improvements in income growth.

The Federal Reserve continues to positively impact economic growth while simultaneously trying to avoid problems with inflation or deflation. The economic diversification in High Point continues to help offset the loss of traditional manufacturing jobs of the surrounding areas and its impact on the local economy. Additionally in 2013, several companies created and or announced new jobs while adding to the city's tax base. Plans for two new corporate parks were announced which could add more than 860 developable acres for future projects. The local university confirmed plans to add a pharmacy school and other graduate health sciences programs adding new jobs and an anticipated increased enrollment.

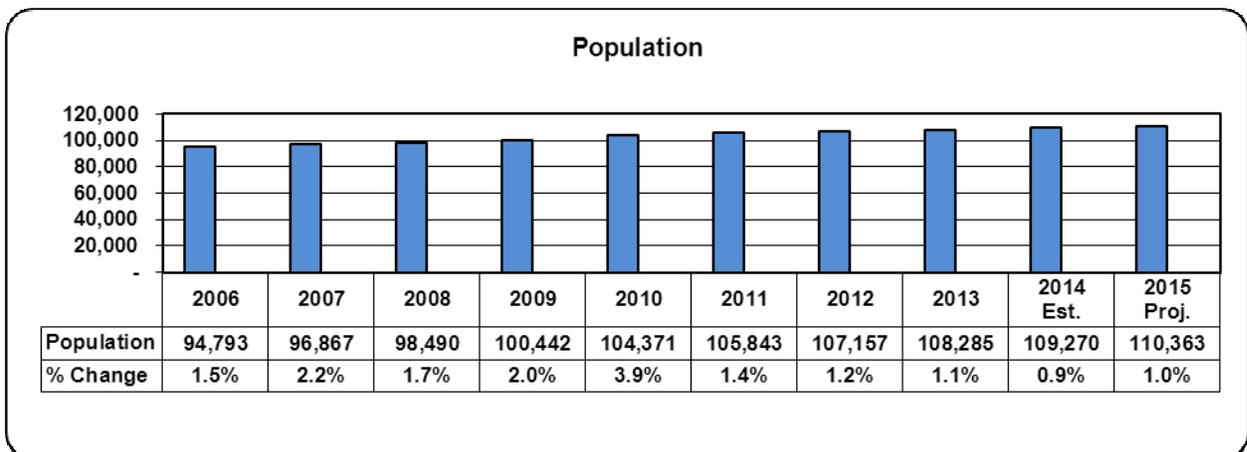
The Budget Office takes a conservative approach in projecting revenue growth as it relates to major revenue assumptions. Revenue budgets for the general and enterprise funds are based on various factors. These considerations reflect substantial evaluation to determine which variables are most reliable in the budget development process. The most notable resources considered include:

- Economic forecasts studied using various newsletters from both the State of North Carolina and national and regional trends
- Information on property tax growth or reduction from the Guilford County Tax Office
- Trends in revenue collection and monthly reports generated by various departments relative to their particular functions
- Information from the North Carolina League of Municipalities (NCLM) concerning municipal state-collected revenues, proposed tax and utility rate increases
- Information from the High Point Economic Development Annual Report
- Experiences and situations that affect the City's operation.

The overall budget for 2014-2015 **decreased 0.5% or \$1.8 million below the 2013-2014 budget**. Following are the major revenue assumptions and analyses that were used in the development of the fiscal year 2014-2015 revenue budgets.

Population

Changes in population can have a direct effect on City revenues. Several taxes and intergovernmental revenues are distributed on a per capita basis and population levels appear at least indirectly related to such issues as employment, income and property value. Population projections help decision-makers anticipate needs before they arise.



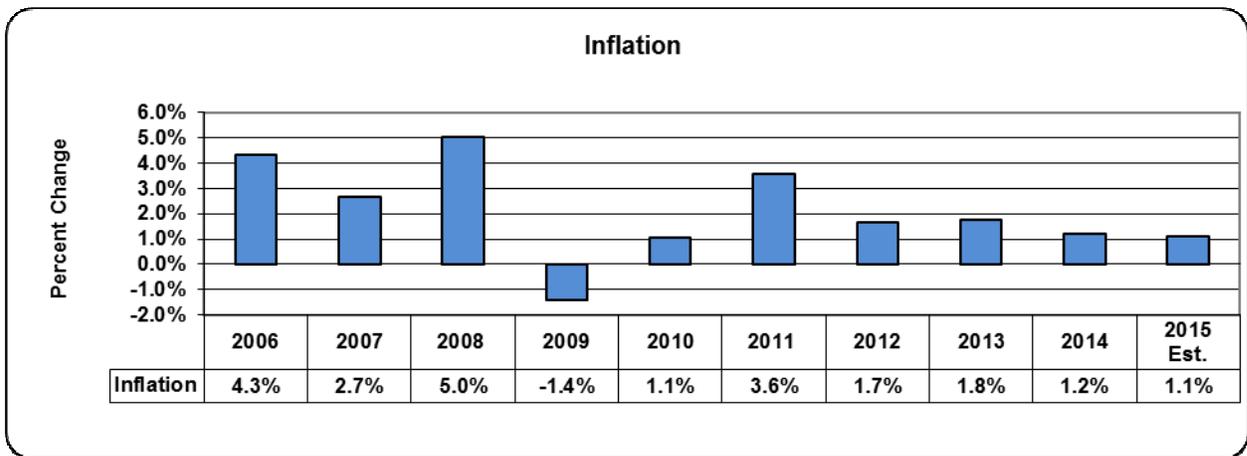
MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Analysis

A gradually increasing population trend is considered favorable. However, as the population grows, so does the demand for services. High Point has experienced continued growth since the April 2000 U.S. Census was taken. The population of High Point has increased from 85,839 in the 2000 Census to an estimated 109,270 through 2014 based on the most recent data. This represents an average annual increase of 2.3%. During the period 2000 thru 2010, the tax base consistently increased which is a favorable indicator. There was a decrease in the City's tax base for the previous four years due to the decline in new automobile purchases and the decline in property values in general. We are now beginning to see growth in these areas.

Inflation

The Consumer Price Index (CPI) is probably the most widely recognized and used measure of price level changes for consumer goods and services. The CPI is based on a weighted average of prices for a market basket of goods from six different categories: food, housing, apparel, transportation, health and recreation. Inflation reflects a reduction in the purchasing power of currency reducing the amount of goods or services a person can get for the same amount of money. For instance, if the price of eating a meal used to be \$5, inflation boosts that amount to more than \$7, with service staying the same. Stability in price levels is generally beneficial and continued low rates of inflation indicate a positive trend.



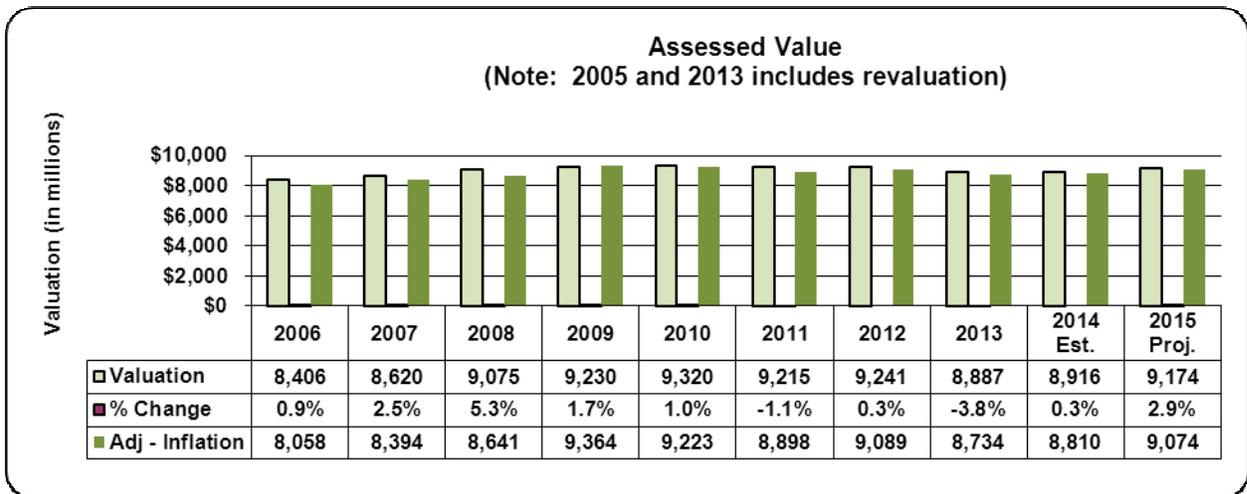
Analysis

The annual increases in the CPI from 2005-2013 have averaged about 3.8% annually. Each upturn in inflation was countered by the Federal Reserve Board with reductions in interest rates. These actions were predicted to stabilize the CPI at around 3.0% over a period of years. However, because of continuing uncertainty and economic slowdown, there have been several years of fluctuating inflation. The rise in inflation in 2006 may have been a natural lag consequence of excess demand created by increased consumer spending. The rate of inflation accelerated again in 2008, pushed by higher prices for services, food and energy. On April 30, 2008, the Federal Reserve Board cut its target interest rate by a quarter percentage point in an unsuccessful effort to prevent a recession. The recent recession became the longest since the Great Depression. A sustained rise in energy costs and consumer spending may continue to influence growth in the CPI, but at a slower rate. The City projects annual inflation increases to be close to an estimated average of 2.1%.

Property Values

Changes in property value are important because most local governments depend on the property tax for a substantial portion of their revenues. Property tax or ad valorem tax is the largest funding source for general government services, providing 58% of the City's total fiscal year 2014-2015 General Fund revenues. The higher the aggregate property value, the higher the revenues generated. The assessed value is used as an indicator of the City's aggregate property value on which the property tax rate is applied to compute City property tax revenue.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

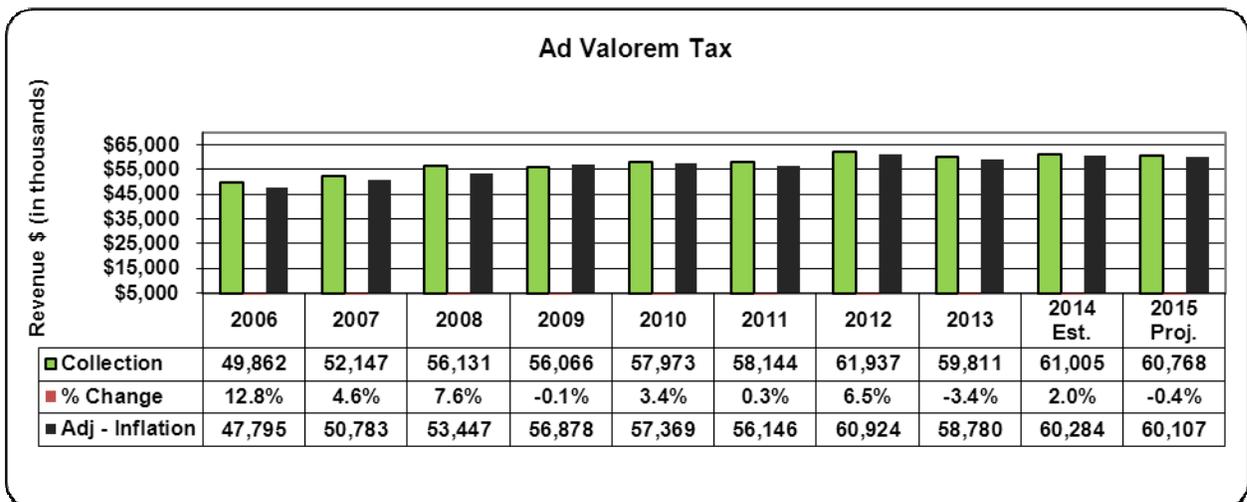


Analysis

In January 2012, the County reassessed all real property values. In fiscal year 2013 revalued real property values for the City were down 3.8% to a projected \$8.9 billion from the \$9.2 billion experienced in the four previous years. This decline in the assessed valuation was based on projections by the Guilford County Tax Department. Tax base growth in fiscal years 2007 through 2010 reflects the growth in property values throughout the area. With the housing market downturn, there was a significant decline in the assessed valuation. The County expects to see a continuing increase in the 2015 tax base above the fiscal year 2014 level.

Ad Valorem Tax

Property tax is an important revenue to consider individually because it comprises the City's second largest single revenue source next to utility revenues. The property tax is levied each year on the value of real property and certain personal and public utility property that is listed as of January 1 of that year. Real property must be revalued every eight years in accordance with the provisions of NC General Statutes 105-286, while personal and utility values are adjusted annually. The latest property revaluation was completed January 2012 effective in the fiscal year 2012-2013 budget.



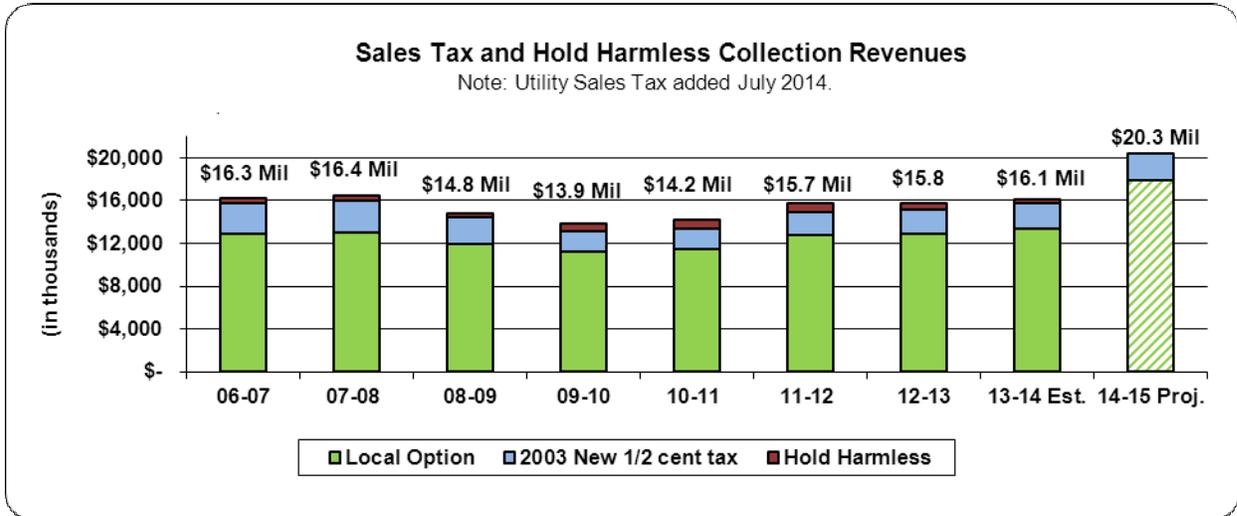
Analysis

The FY 2014-2015 proposed property tax rate is \$.664. Of that, the General Fund property tax is \$.63 and the Debt Service fund tax rate is \$.034. The Budget staff estimates continued property value growth of approximately 2.0%, which is included in the projections for fiscal year 2014-2015. One-cent on the tax rate generates approximately \$917,000 in new revenue.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Sales Tax and Hold Harmless Revenues

Sales taxes are collected by the State of North Carolina and distributed monthly. Sales tax revenue is considered elastic revenue meaning it is highly responsive to changes in economic factors and inflation. During good economic periods, sales tax revenue increases with the rise in retail business and declines during distressed times, even though the tax rate remains the same. Local sales taxes are especially sensitive to any local changes in residential construction activity.



Analysis

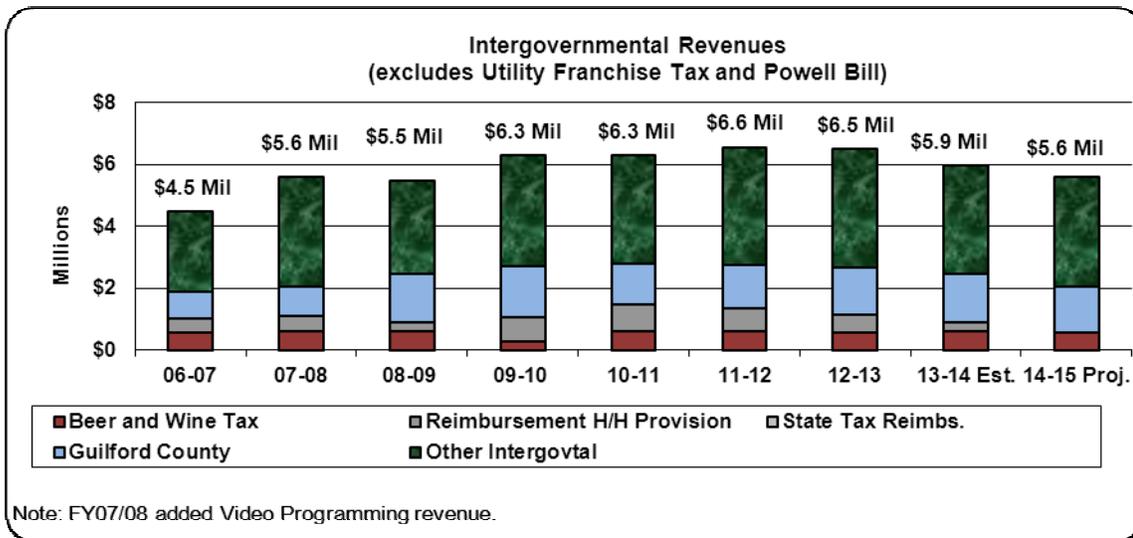
Effective January 1, 2003, Guilford County adopted the additional 1/2 cent sales tax, in partial response to the elimination of some vital intergovernmental reimbursement revenues. In fiscal year 2003-2004, Guilford County Commissioners changed the distribution method for sales tax revenues from the per capita method to the ad valorem (property tax) method. Consequently since that year, the City of High Point has experienced a significant loss of over \$7.1 million because of the change in distribution methods.

The North Carolina League of Municipalities indicates that statewide sales tax distributions to local governments for the first six months of fiscal year 2013-2014 were up to 5.2% above the comparable period in fiscal year 2012-13, due to strong sales during this period. Projections for the second half of the fiscal year are expected to continue to be positive due to the expansion of the sales tax base to include other service and entertainment items, which went into effect January 2014. As a result, NCLM projects a statewide 2013-2014 local sales tax distribution at 4.5% above the fiscal year 2012-2013 level. The General Assembly also passed tax reform legislation effective July 1, 2014, which will increase sales tax on sales of electricity and piped natural gas from the current 3% to 7%. Of this increased sales tax, 44% of the proceeds will be returned to the municipalities to hold them harmless from the reduction in utility franchise tax distributions. Taking all of these factors into consideration, projections for fiscal year 2014-2015 include a \$3.7 million increase for the new utility sales tax and a conservative increase in sales tax, resulting in an increase of 3.4% above fiscal year 2013-2014.

Threat and Loss of Intergovernmental Revenues

Intergovernmental revenues are those received by the City that are collected by another governmental entity, including revenues such as the Beer and Wine Tax, ABC Mixed Beverage Tax, Utility Franchise Taxes, and Local Video Programming Revenues, which are all received from the State. Intergovernmental revenues also include contributions from Guilford County for shared services, Powell Bill (gasoline tax), Community Development funds and grants. A dependence on intergovernmental revenues, which carry stipulations, can have an adverse impact on the financial condition of a city because of restrictions attached to the revenue. The concern is to determine whether the City is controlling its use of these revenues or whether these revenues are controlling the services provided to the City.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

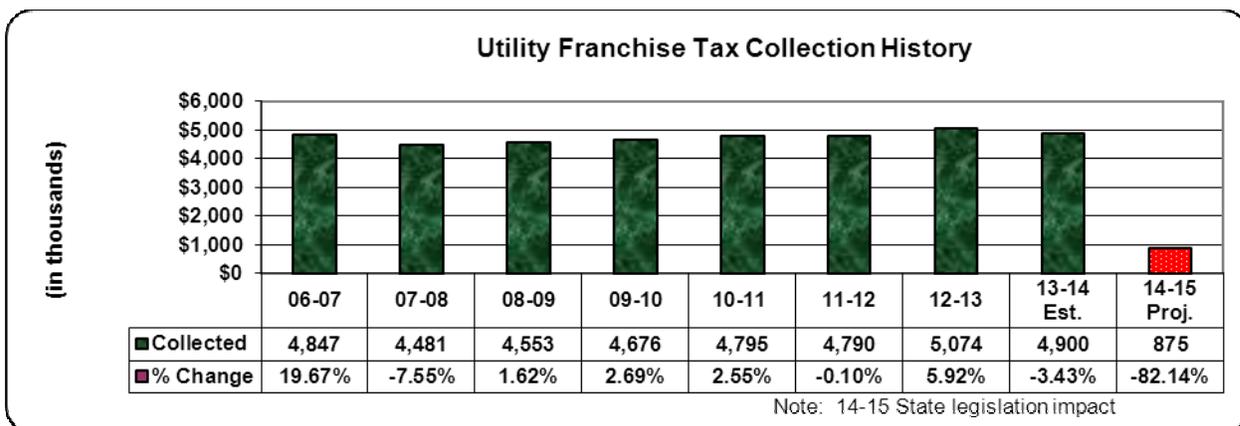


Analysis

Local Video Programming revenue was added in fiscal year 2007-2008 to replace a portion of local cable franchise taxes which were eliminated. This revenue stream is a share of State special sales taxes for cities with qualifying Public, Educational and Governmental channels. Cable Franchise Taxes average approximately \$1,000,000 annually. Fiscal years 2010 through 2012 came in better than projected due to the actual Hold Harmless collection. Fiscal year 2013 reflects the start of a decline. NCLM states that the first half of 2013-2014 distributions are down more than 6% and projects a 6.5% decline for the remainder of 2014 along with 4% decline for 2015 below the FY2013-2014 level. The Budget staff projects Intergovernmental Revenues (excluding Utility Franchise Tax and Powell Bill) for fiscal year 2014-2015 to come in 5.1% less than fiscal year 2013-2014 due to the loss of the Hold Harmless distribution and a decrease in Local Video Programming revenue due to increased competition between cable and satellite television companies and internet services.

State Utility Franchise Tax

Prior to FY 2014-2015, the State levied a franchise tax on the gross receipts of electric and telephone companies, and an excise tax on piped natural gas based on consumption by end users. The State then shared a portion of these tax revenues with municipalities based on sales and consumption within each city. Beginning in FY 2014-2015, the franchise tax on electric and piped natural gas consumption will be replaced by an increased sales tax, as discussed above.



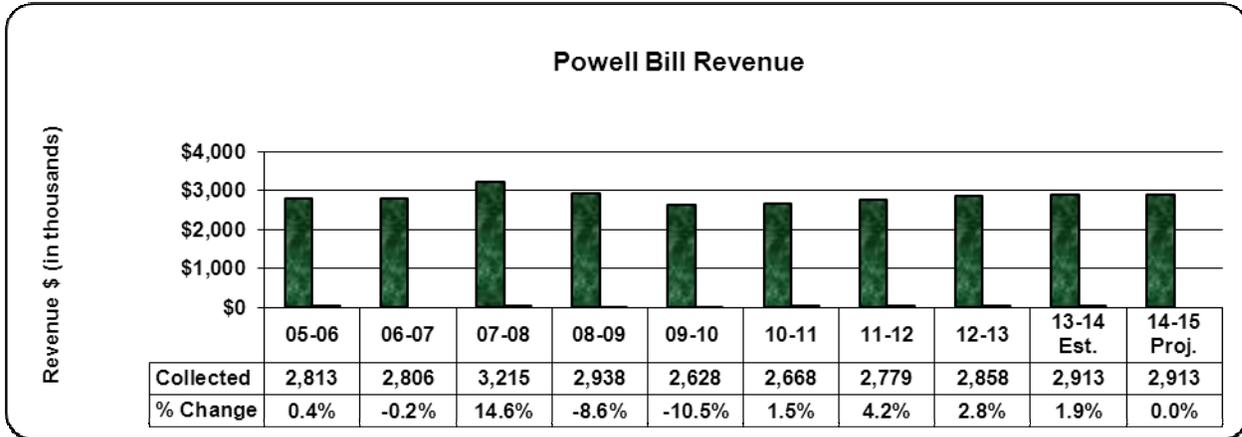
Analysis

According to NCLM, the distribution method for the electricity sales tax will change in 2014-2015 as a result of the tax reform legislation passed during 2014. The general sales tax rate will be applied to the sale of electricity and will now be reflected in the general Local Option Sales tax. The utility franchise tax distributions for fiscal year 2013-2014 has come in lower than 2013. Growth in this revenue source is highly sensitive to weather conditions. The Budget staff projects an 82.1% reduction in this revenue for 2014-2015 as a direct result of the tax reform legislation impact on projected collections.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Powell Bill

Of the total gasoline tax collected in North Carolina during each fiscal year, a specified amount of the proceeds per gallon are distributed among the State's cities and towns. Seventy-five percent of the local proceeds are distributed on a per capita basis, with annual population estimations provided by N.C. Department of Administration. Twenty-five percent of the local proceeds are then distributed according to the number of non-state streets in each city or town. NC General Statute 136-41.3 restricts municipalities' use of Powell Bill Funds.

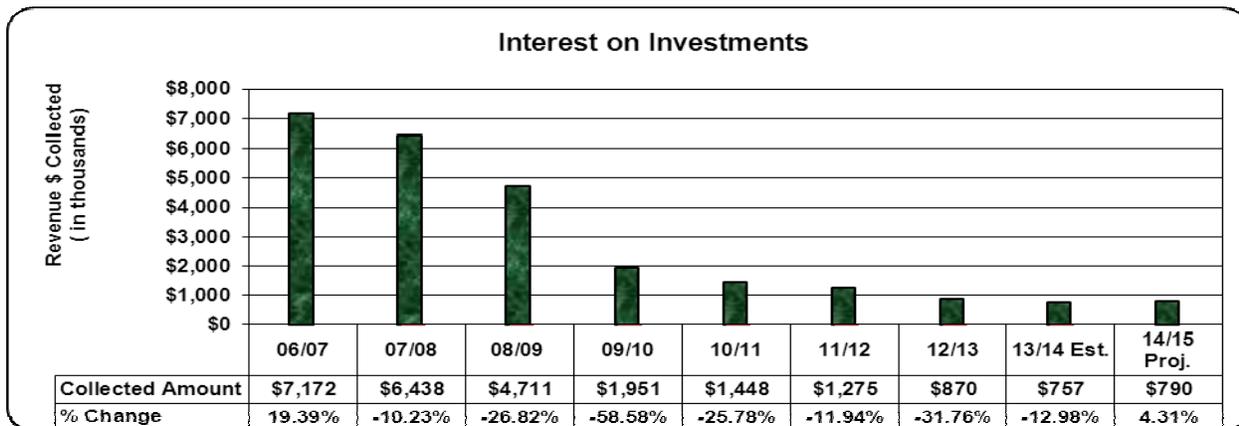


Analysis

State analysts suggest a total Powell Bill allocation for fiscal year 2014-2015 to increase statewide by 1.0% above the fiscal year 2013-2014 distribution. The per capita value for next year's distribution is expected to be approximately \$20.71 per capita, a \$0.55 increase per capita over fiscal year 2013-2014. The projected per mile allocation for fiscal year 2014-2015 is approximately \$1,640 per street mile or an increase of \$61.01 compared to the \$17.01 increase during fiscal year 2013-2014. These allocations are based on projections from the NC League of Municipalities. Based on actual collections to date, the City's fiscal year 2013-2014 estimate reflects an increase of 1.9% in receipts over the collections for fiscal year 2012-2013. The fiscal year 2014-2015 projection reflects no increase based on the latest State Budget Office estimates of highway revenues relative to High Point's population growth and other factors. This revenue source continues to be threatened.

Interest on Investments

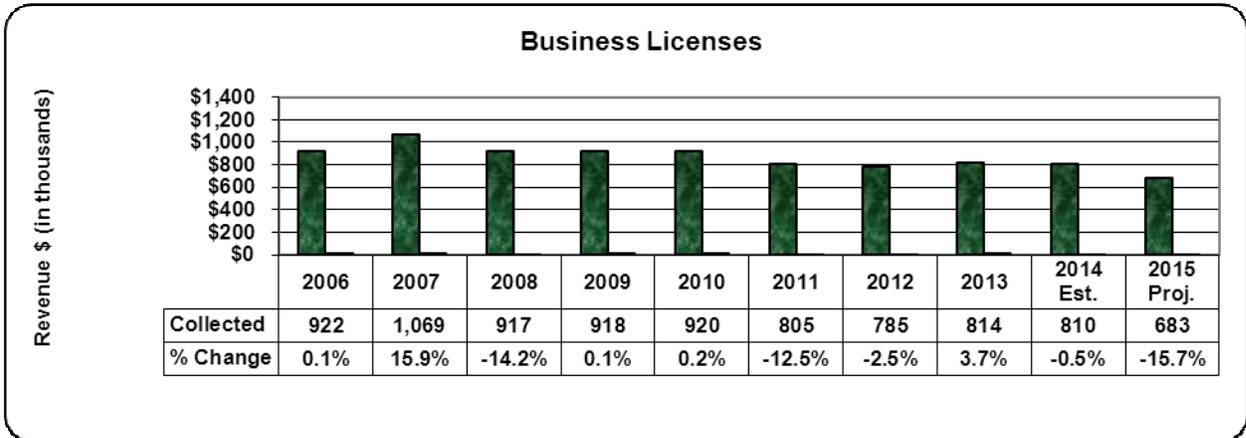
This revenue source for the City has experienced the most significant decline over any other source and remains unpredictable. An 89.0% decline is expected from FY06-07 compared to the projected FY14-15. The forecast for fiscal year 2014-2015 of \$790,000 represents a 4.3% increase compared to the estimate for fiscal year 2013-2014 mainly due to an anticipated modest improvement in the economy. The amount of interest on investments is dependent upon reserved balances of the general obligation bonds, revenue bonds and pay-as-you-go funding designated for capital projects, sound cash management decisions, as well as a modest improvement in the economy. The average yield has been below 2% the past few years. Because of the decline in interest rates, most of the City's funds have been kept more liquid. The City's total portfolio amount reflects the completion of various capital projects and the recent and current variance in the interest rates.



MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

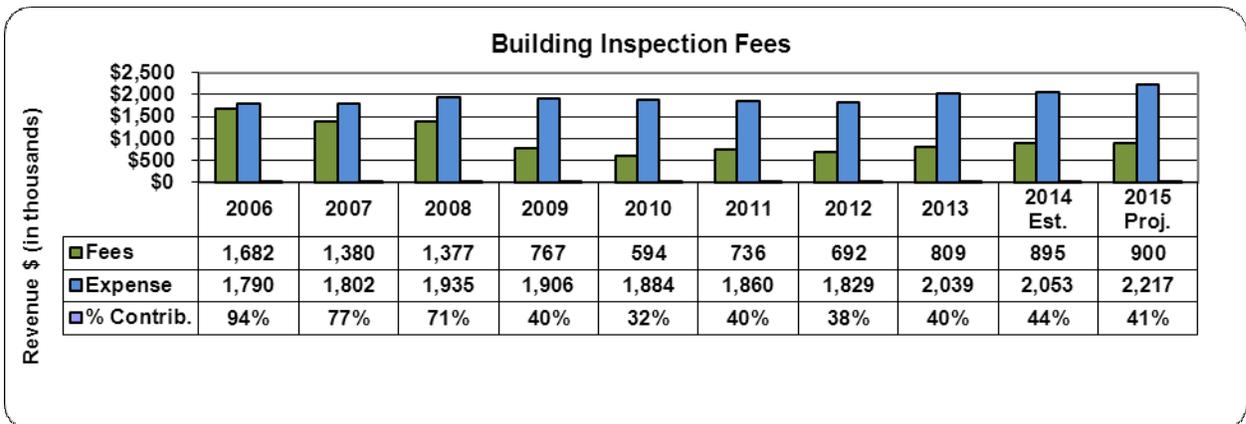
Business Licenses

Licenses are another barometer of our local economic climate. As our growth engine slowed, entry of new businesses slowed resulting in lower revenues. The significant decrease in 2008 of 14.2% and another 12.5% decrease in 2011 is a direct result of the unprecedented downturn in the nation's economy. Business license fees are based on business sales receipts. Local businesses began to report lower sales beginning in 2008. More recently, we have seen positive growth in this revenue source. The 2015 budget does not include a fee increase for business licenses and projects revenue to come in lower than the 2014 estimate because the legislature has disallowed collecting license fees for businesses not physically located in the city limits. Additionally, fiscal year 2014-2015 is the last year municipalities can collect business license fees per new legislation.



Building Inspections

Economic conditions and the building industry directly impact revenues generated from our Building Inspections fees and permits. When the construction industry experiences decline, the number of building permits issued declines; therefore, inspection revenues are directly impacted.



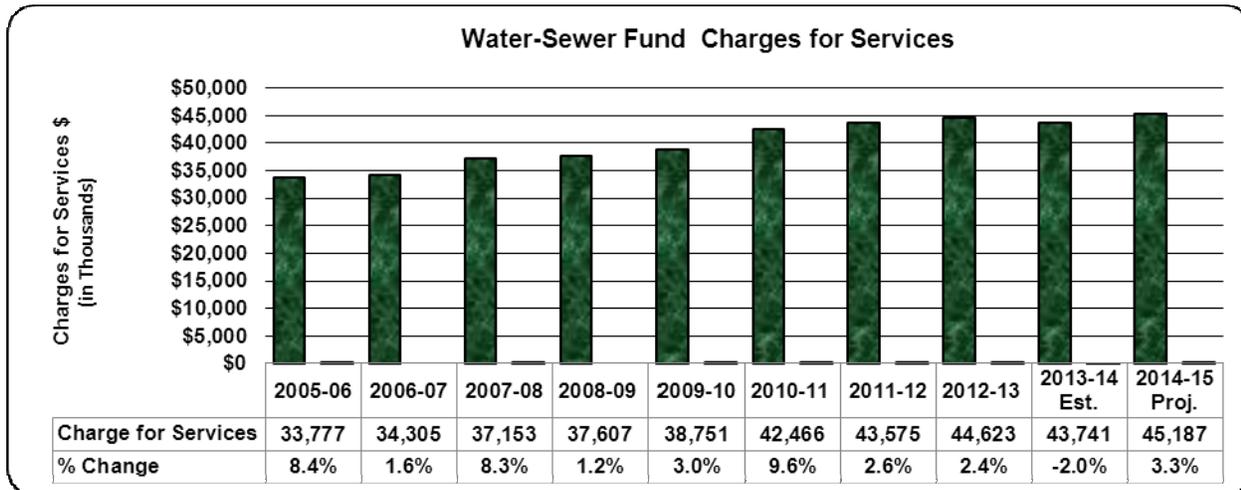
Analysis

Through 2006, High Point experienced consistent growth in building inspection revenues. The decrease, which began in fiscal year 2007, is believed to be due to a sluggish economy and the effects of the housing market/mortgage crisis. Statewide building permits for new single family homes experienced growth in recent months but have leveled off at below pre-recession levels. However, state analysts report seeing some rebounding in construction-related sales, jobs and spending. According to the Building Inspections Annual Report, the City of High Point has seen an upward trend in many of the categories used to measure development activity in recent years almost back to levels seen at the onset of the Recession of 2008. The total number of permits for new construction increased for the second consecutive year to the highest level since 2008 with an approximate 43% increase from 2012 to 2013. The fiscal year 2014-2015 budget projects building inspections revenues to come in 7% above the fiscal year actuals. By request of the City Council, new construction services of the Building Inspections Department are to be supported by the permit and service fees. Inspection revenues are projected to contribute 41% to the operations of the Building Inspections Department during fiscal year 2014-2015.

MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

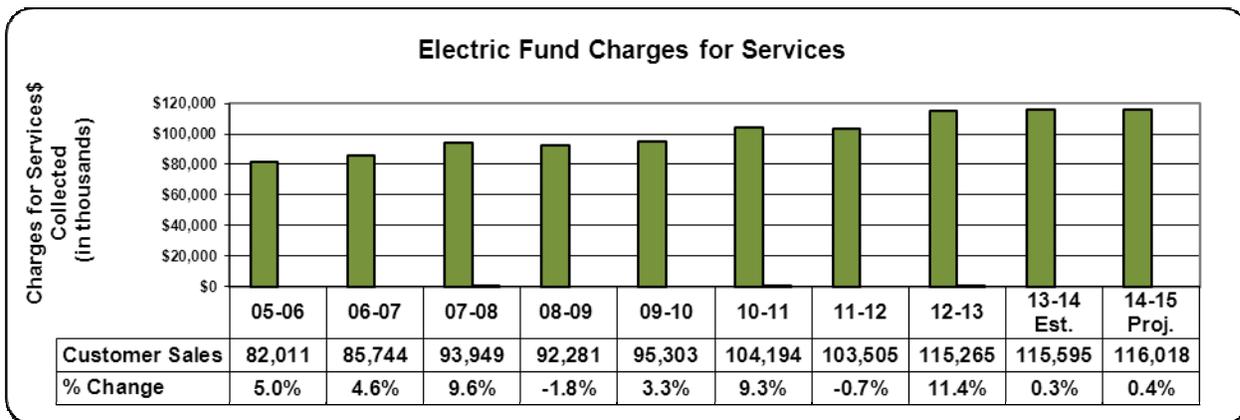
Water & Sewer Utilities

As of June 2010, the City had sold approximately \$128.4 million in water and sewer revenue bonds since November 17, 2004. The City recently sold another \$39.1 million for major projects in April 2014. Future water and sewer rate increases are expected to continue in the annual range of 3.0% to 5.0% into future years to complete the financing needed for various infrastructure projects. With the rainy season of 2014, there was a decrease in consumption resulting in the 2.0% decline in revenues. A 3.0% rate increase is included in the 2014-2015 budget for Water and Sewer to finance the \$39.1 million revenue bond debt sold in April 2014.



Electric Fund Customer Sales

The City is committed to maintaining competitive retail electric rates. Changing weather trends significantly impact electric fund revenues. In fiscal year 2012-2013, the City of High Point experienced several internal changes that relate to the significant increase in customer sales. A new software system was implemented and adjustments were made to reconcile the previous system with the new system. This reconciliation caused a one-time increase in recognized revenue of approximately \$3,000,000. Additionally, new revenue accounts were added in 2013 to account for unbilled year-end accruals totaling \$6,590,208. In fiscal year 2014, there were extreme weather conditions that impacted sales. FY 2015, consumption is projected back to normal levels. The 2014-2015 budget includes a 1.8% rate increase effective July 1, 2014 necessary to offset the 1.8% wholesale power rate increase charged to the City for purchased power. Electricities continue to monitor and evaluate load growth, revenues and expenditures to minimize future rate increases.



MAJOR REVENUE ASSUMPTIONS & TREND ANALYSIS

Parking Fund

Operating revenue from the parking facilities for fiscal year 2013-2014 is estimated to come in 11.2% below budget. There had been a continuing decline in sales each fiscal year although there is some rebound in fiscal year 2013-2014. The decrease in revenues is mainly in Parking Lot #1, the City's major revenue producing parking facility, due to lower revenues received from the hotel.

Solid Waste Fund

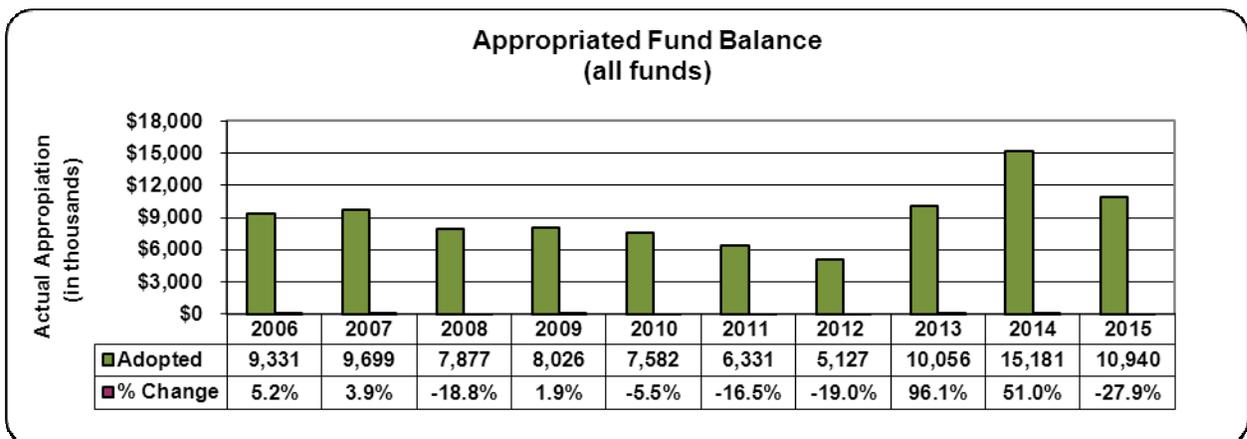
The fiscal year 2014-2015 budget continues the \$2 per ton Landfill State Excise Tax that was mandated by the State to help pay for assessment and remediation of pre-1983 landfills. The amount shown in the budget is the 18.75% of the tax that the City receives from the State. The solid waste collection fee, established in fiscal year 1997-1998, is used to build new landfill capacity and to provide reserve funds for future landfill development and for closure and post-closure costs. Tipping fees are estimated to come in 10.8% above budget and 4.7% above fiscal year 2012-2013 actual. The increased tonnage is largely due to ice storm related volume, Furniture Market activities, and increased construction tonnage. The FY 2014-2015 proposed budget includes the transfer of Environmental Services to the Solid Waste Fund. Garbage collection will be funded by an increased user fee, from \$5 per month to \$8 per month, and will be subsidized by a General Fund transfer.

Stormwater Fund

The fiscal year 2014-2015 budget continues a stormwater equivalent residential unit (ERU) rate of \$2 ERU per month based on 2,455 square feet of impervious area. This rate continues to be among the lowest in North Carolina. Based on current collections, the Budget staff projects revenues for fiscal year 2014-2015 to be relatively the same as the fiscal year 2013-2014 adopted budget.

Appropriated Fund Balances and Retained Earnings

Every effort is made to maintain a stable or reduced level of fund balance appropriations. An intentional decision was made by management in fiscal year 2014-2015 to appropriate additional fund balance to fund one-time capital and other needs as explained in the departmental summary pages of the document, while maintaining the City's minimum fund balance policy of 10%. The fiscal year 2014-2015 budget shows a decrease below the fiscal year 2013-2014 budget mainly due to excluding the one-time funding for the three major Stormwater projects and the funding for the Municipal Recycling Facility renovations approved in 2014-2015. Please refer to the section titled "Estimated Changes in Fund Balance" for details on each fund's activity.



ANALYSIS OF REVENUE SOURCES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% Budget CHANGE
GENERAL FUND					
Taxes					
Ad valorem taxes-current year	55,560,905	56,151,818	56,213,421	61,603	0.1%
Ad valorem taxes-prior years	1,227,670	1,040,000	1,265,000	225,000	21.6%
Penalty and interest	359,288	326,902	362,000	35,098	10.7%
Tax Rebates/discounts	(385,677)	(435,000)	(221,500)	213,500	-49.1%
Sales Taxes	15,185,120	15,655,000	20,393,009	4,738,009	30.3%
Room Occupancy Tax	1,365,679	1,300,000	1,377,000	77,000	5.9%
Rental Vehicle Tax	128,367	120,000	130,000	10,000	8.3%
Total Taxes	73,441,352	74,158,720	79,518,930	5,360,210	7.2%
Intergovernmental Revenues					
Utility franchise tax	5,073,843	4,898,500	875,000	(4,023,500)	-82.1%
Beer and wine tax	425,945	485,000	450,000	(35,000)	-7.2%
ABC Shared Revenue	905,599	600,000	925,000	325,000	54.2%
ABC mixed beverage tax	126,287	135,000	130,000	(5,000)	-3.7%
Powell Bill	2,857,838	2,857,838	2,912,889	55,051	1.9%
Reimbursement H/H Provision	565,106	-	-	-	0.0%
Video Programming Fee	1,014,489	1,100,000	1,000,000	(100,000)	-9.1%
Guilford County	439,743	427,000	439,960	12,960	3.0%
County-Shared Rev-VFD Merger*	329,620	290,000	290,000	-	0.0%
Guilford County-SROs	532,240	532,240	535,000	2,760	0.5%
Payment in lieu of Taxes-Electric	831,941	805,173	845,007	39,834	4.9%
Other intergovernmental revenues	1,308,612	1,005,173	993,173	(12,000)	-1.2%
Total Intergovernmental Revenues	14,411,263	13,135,924	9,396,029	(3,739,895)	-28.5%
*Guilford County Revenues-Relative to Merger with Colfax and Deep River Voluntary Fire Departments					
Licenses and permits					
Privilege licenses	813,625	805,000	683,000	(122,000)	-15.2%
Building Inspection permits	770,550	741,000	870,000	129,000	17.4%
Library Fees	49,807	43,000	50,000	7,000	16.3%
Other licenses and fees	212,226	173,300	183,800	10,500	6.1%
Total Licenses and Permits	1,846,208	1,762,300	1,786,800	24,500	1.4%
Charges for services					
Recreation programs	2,638,852	3,289,595	3,394,430	104,835	3.2%
Solid Waste User Fee Residential	-	2,725,000	-	(2,725,000)	-100.0%
Recycling Services	571,931	550,000	-	(550,000)	-100.0%
Residential Garbage Serv Pickup	(3)	-	-	-	0.0%
Commercial Garbage Serv Pickup	-	-	-	-	0.0%
Commercial Recycling Dumpsters	7,121	7,200	-	(7,200)	-100.0%
Other services	1,196,865	1,041,283	1,627,176	585,893	56.3%
Total Charges for Services	4,414,766	7,613,078	5,021,606	(2,591,472)	-34.0%
Interest income	51,005	210,000	180,000	(30,000)	-14.3%
Reimbursements	6,052,720	6,819,261	-	(6,819,261)	-100.0%
Miscellaneous revenues	986,400	526,800	518,000	(8,800)	-1.7%
Fund balance appropriated	-	2,635,719	3,920,575	1,284,856	48.7%
Total General Fund Revenues	95,150,994	106,861,802	100,341,940	(6,519,862)	-6.1%

ANALYSIS OF REVENUE SOURCES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% Budget CHANGE
SPECIAL GRANTS FUND					
Local, State, Federal Grants	3,530,069	3,476,222	5,052,660	1,576,438	45.3%
Community Development Block Grant Program	2,572,845	3,434,042	4,008,570	574,528	16.7%
Total Special Grants Fund Revenue	6,102,914	6,910,264	9,061,230	2,150,966	31.1%
ECONOMIC DEVELOPMENT	128,211	319,067	282,000	(37,067)	-11.6%
GENERAL DEBT SERVICE FUND	3,604,029	4,551,573	5,148,638	597,065	13.1%
GENERAL CAPITAL PROJ FUND	313,126	2,004,000	180,000	(1,824,000)	-91.0%
INTERNAL SERVICE FUNDS	13,030,966	12,700,022	12,556,382	(143,640)	-1.1%
WATER-SEWER FUND					
Water Operating	16,744,331	16,738,500	16,903,425	164,925	1.0%
Sewer Operating	27,855,558	27,007,630	28,384,875	1,377,245	5.1%
Miscellaneous Revenues	816,214	409,204	345,834	(63,370)	-15.5%
Interest on Investments	35,377	278,250	220,000	(58,250)	-20.9%
Contributed Capital	3,185,092	-	-	-	0.0%
Retained Earnings Appropriated	-	1,910,170	2,323,832	413,662	21.7%
TOTAL WATER-SEWER FUND	48,636,571	46,343,754	48,177,966	1,834,212	4.0%
WATER-SEWER CAPITAL FUND	4,052,847	4,405,000	3,850,000	(555,000)	-12.6%
ELECTRIC FUND					
Residential Sales	45,364,571	46,701,007	49,106,910	2,405,903	5.2%
Industrial Sales	15,332,140	14,325,923	14,875,050	549,127	3.8%
Commercial Sales	54,568,672	51,769,514	52,035,743	266,229	0.5%
Other Services	9,412,100	9,420,197	9,818,348	398,151	4.2%
Interest on Investments	(7,688)	294,000	125,000	(169,000)	-57.5%
Reimbursements	1,838,788	1,834,633	-	(1,834,633)	-100.0%
Retained Earnings Appropriated	-	1,778,639	2,364,469	585,830	32.9%
Total Electric Fund Revenue	126,508,583	126,123,913	128,325,520	2,201,607	1.7%
MASS TRANSIT FUND					
Operating Receipts	979,128	2,217,991	2,255,356	37,365	1.7%
Intergovernmental revenues	1,196,600	402,070	1,044,650	642,580	159.8%
Licenses & Permits	359,007	370,000	413,000	43,000	11.6%
Miscellaneous & Other Revenues	28,321	-	-	-	0.0%
Approp Fund Balance-Transit Capital	-	-	155,739	155,739	100.0%
Total Mass Transit Fund Revenue	2,563,056	2,990,061	3,868,745	878,684	29.4%
PARKING FUND					
Fees	304,065	256,000	247,000	(9,000)	-3.5%
Interest on Investments	1,327	1,000	1,000	-	0.0%
Retained Earnings Appropriated	-	43,296	58,038	14,742	34.0%
Total Parking Fund Revenue	305,392	300,296	306,038	5,742	1.9%

ANALYSIS OF REVENUE SOURCES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% Budget CHANGE
SOLID WASTE FUND					
Tipping Fees	3,894,024	3,700,000	4,570,800	870,800	23.5%
Solid Waste User Fee	2,808,374	2,725,000	6,693,680	3,968,680	145.6%
Recycling Sales	672,617	800,000	600,000	(200,000)	-25.0%
Interest on Investments	1,168	66,150	50,000	(16,150)	-24.4%
Landfill State Excise Tax	59,427	70,000	70,000	-	0.0%
Miscellaneous Revenues	6,548	1,000	43,900	42,900	4290.0%
Reimbursements	-	-	-	-	0.0%
Retained Earnings Appropriated	-	4,148,875	588,247	(3,560,628)	-85.8%
Total Solid Waste Fund Revenue	7,442,158	11,511,025	12,616,627	1,105,602	9.6%
STORMWATER FUND					
Stormwater Fees	2,463,727	2,444,397	2,450,956	6,559	0.3%
Interest on Investments	(795)	48,300	40,000	(8,300)	-17.2%
Other fees	6,780	10,000	10,000	-	0.0%
Miscellaneous Revenues	(10,966)	-	-	-	0.0%
Retained Earnings Appropriated	-	3,558,102	12,967	(3,545,135)	-99.6%
Total Stormwater Fund Revenue	2,458,746	6,060,799	2,513,923	(3,546,876)	-58.5%
MARKET AUTHORITY FUND					
Business License	1,646,201	1,550,000	1,600,000	50,000	3.2%
Occupancy Tax	303,244	285,000	295,000	10,000	3.5%
Total Market Authority Fund Revenue	1,949,445	1,835,000	1,895,000	60,000	3.3%
TOTAL REVENUE	308,643,009	332,916,576	329,124,009	(3,792,567)	-1.1%
Transfers					
General Fund	-	150,000	-	150,000	100.0%
Economic Development Fund	475,000	475,000	475,000	-	0.0%
General Debt Service Fund	6,295,703	6,445,702	5,803,420	642,282	10.0%
Special Grant Fund	54,308	218,733	524,064	(305,331)	-139.6%
Community Development Block Grant Fund	120,000	120,000	120,000	-	0.0%
General Capital Projects Fund	342,500	250,000	228,250	21,750	8.7%
Mass Transit	477,353	589,152	521,699	67,453	11.4%
Parking Fund	112,162	112,162	112,162	-	0.0%
Solid Waste Fund	-	250,000	2,600,000	(2,350,000)	-940.0%
Stormwater Fund	896,642	1,002,807	1,189,689	(186,882)	-18.6%
Market Authority Fund	1,000,000	1,000,000	1,000,000	-	0.0%
Total Transfers	9,773,668	10,613,556	12,574,284	1,960,728	18.5%
NET REVENUE	318,416,677	343,530,132	341,698,293	(1,831,839)	-0.5%

TAX VALUES, RATES AND COLLECTIONS

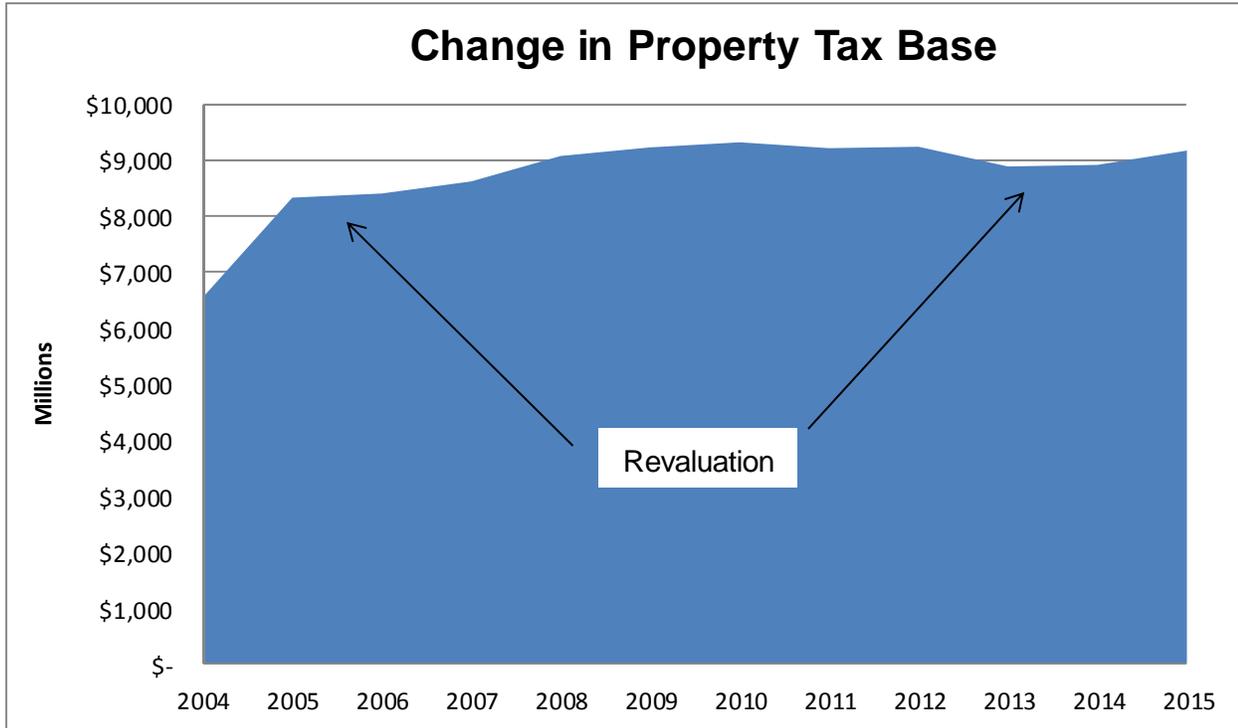
Fiscal Year	Assessed Valuation	Percent Change	Tax Rate	Gross Levy
2000	5,462,812,931	+ 6%	0.595	32,282,791
2001	5,720,935,556	+ 5%	0.622	35,597,594
2002	6,150,657,700	+ 8%	0.622	36,210,592
2003	6,337,599,467	+ 3%	0.622	39,643,050
2004	6,547,953,215	+ 3%	0.622	40,596,747
2005 *	8,332,124,596	+ 27%	0.540	44,449,716
2006	8,406,291,778	+ 1%	0.593	49,654,763
2007	8,619,787,453	+ 2.5%	0.608	52,652,800
2008	9,074,879,556	+ 5.3%	0.633	57,726,974
2009	9,230,495,658	+ 1.7%	0.633	58,805,839
2010	9,319,710,095	+ 1.0%	0.633	58,994,339
2011	9,215,020,669	- 1.1%	0.633	58,672,018
2012	9,240,691,893	+ 0.3%	0.662	60,823,306
2013	8,887,427,910	- 3.8%	0.675	59,990,138
2014 (Est.)	8,915,600,000	0.3%	0.675	60,180,300
2015 (Proj.)	9,173,566,000	2.9%	0.664	60,912,478

*Revaluation

Ten Largest Taxpayers - Fiscal Year Ending June 2014

<u>Name</u>	<u>Nature of Business</u>
International Market Centers	Home Furnishings Showrooms
Ralph Lauren	Clothing
Market Square LLC	Home Furnishings Showrooms
HP Showplace Investors	Real Estate
Tyco Electronics	Electrical Parts
North State Communications	Communications
Liberty Property Trust	Real Estate/Office Parks
LSOP NC LLC	Real Estate
Thomas Build Buses	Bus Manufacturing
Banner Pharmacaps	Pharmaceuticals

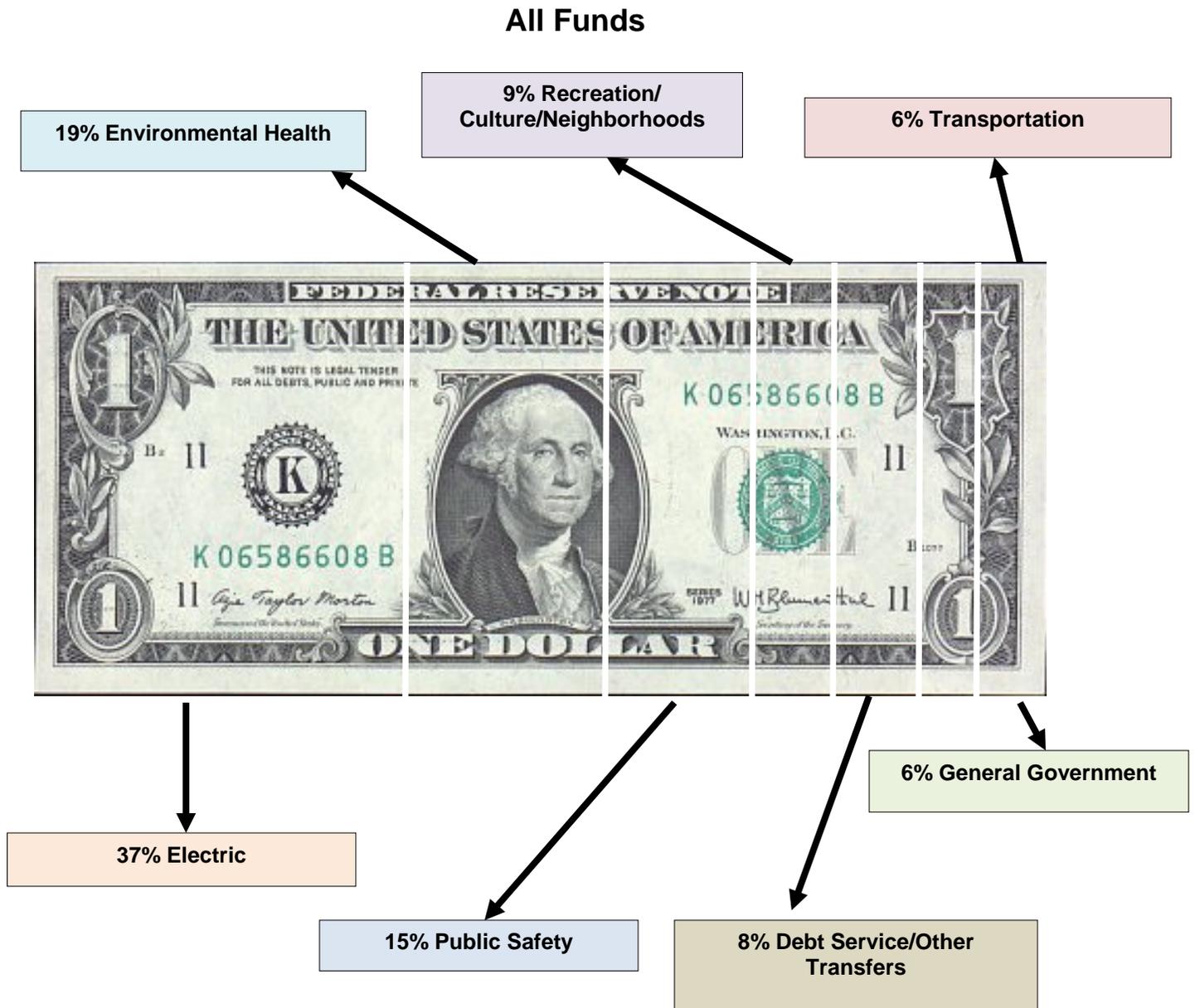
PROPERTY VALUATION OVERVIEW



Comments

The City has experienced only slight growth in property valuation in the years since the revaluation in 2004. North Carolina State law requires property revaluation at least every eight years. All property in Guilford County was revalued as of January 1, 2012, which decreased the 2012-2013 tax base by \$307 million or 3.3%. The City's valuation for 2014-2015 has been estimated to be \$9,173,566,000 or a 2.1% increase from the estimated 2013-2014 valuation.

WHERE THE MUNICIPAL DOLLAR GOES



Electric	Electric Fund
Public Safety	Communications Center, Police, Fire, Building Inspections, Debt Service
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Debt Service, Economic Development, Community Development, City Project, Market Authority
General Government	Governing Body, City Management, City Attorney, Budget and Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations, Debt Service
Transportation	Transportation, Street Maintenance, Debt Service, Transit, Parking
Debt Service/Reimbursements	Reimbursement, Contingency, Debt Service, Internal Service Funds, Special Grants Fund
Environmental Health	Public Services except Street Maintenance, Water and Sewer, Solid Waste, Stormwater

ANALYSIS OF EXPENDITURES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% BUDGET CHANGE
GENERAL FUND					
Governing Body					
City Council	339,391	329,747	337,708	7,961	2.4%
City Clerk	90,974	95,135	141,913	46,778	49.2%
Total Governing Body	430,365	424,882	479,621	54,739	12.9%
City Management					
City Manager	893,078	919,257	1,175,366	256,109	27.9%
Joblink-Idol Street Bldg.	55,373	83,373	78,577	(4,796)	-5.8%
Total City Management	948,451	1,002,630	1,253,943	251,313	25.1%
City Attorney	469,654	561,925	646,845	84,920	15.1%
Budget and Evaluation	310,738	304,277	305,642	1,365	0.4%
City Project Development	520,902	198,642	0	(198,642)	-100.0%
Systems Project Administration	306,030	355,278	410,277	54,999	15.5%
Human Relations	210,007	215,938	223,091	7,153	3.3%
Economic Development	439,480	483,326	480,423	(2,903)	-0.6%
Engineering Services	1,469,837	1,557,293	1,555,724	(1,569)	-0.1%
Facility Services	-	-	1,522,327	1,522,327	100.0%
Information Technology Services					
Info. Tech Services Admin	4,055,175	4,433,930	4,771,366	337,436	7.6%
Communications Center	2,229,183	2,171,293	2,212,040	40,747	1.9%
Total Information Technology	6,284,358	6,605,223	6,983,406	378,183	5.7%
Human Resources					
Administration	1,023,251	1,077,287	1,084,586	7,299	0.7%
Safety and Health	460,361	463,457	546,552	83,095	17.9%
Total Human Resources	1,483,612	1,540,744	1,631,138	90,394	5.9%
Financial Services					
Administration	678,635	830,128	834,458	4,330	0.5%
Accounting	507,442	514,853	527,322	12,469	2.4%
Treasury Services	245,432	257,706	267,104	9,398	3.6%
Purchasing	194,336	232,474	239,056	6,582	2.8%
Total Financial Services	1,625,845	1,835,161	1,867,940	32,779	1.8%
Police					
Administration					
Chief's Office	751,177	761,432	646,201	(115,231)	-15.1%
Major Crimes	4,398,291	4,714,776	4,685,858	(28,918)	-0.6%
Field Operations-South	9,086,074	9,033,764	9,704,842	671,078	7.4%
Field Operations-North	9,076,227	8,824,942	8,904,480	79,538	0.9%
Total Police	23,311,769	23,334,914	23,941,381	606,467	2.6%
Fire					
Administration	3,087,715	3,223,514	3,158,463	(65,051)	-2.0%
Suppression	16,901,545	16,440,390	16,535,400	95,010	0.6%
Total Fire	19,989,260	19,663,904	19,693,863	29,959	0.2%

ANALYSIS OF EXPENDITURES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% BUDGET CHANGE
Transportation					
Administration	920,183	869,838	868,169	(1,669)	-0.2%
Traffic Signs and Markings	698,158	710,082	670,147	(39,935)	-5.6%
Traffic Signals	2,727,838	2,739,240	2,741,188	1,948	0.1%
Computerized Signal System	259,966	362,122	366,416	4,294	1.2%
Depot Maintenance	33,852	43,004	43,604	600	1.4%
Total Transportation	4,639,997	4,724,286	4,689,524	(34,762)	-0.7%
Public Services					
Administration	364,287	373,830	364,932	(8,898)	-2.4%
Environmental Services	6,330,644	6,407,802	-	(6,407,802)	-100.0%
Cemeteries	231,466	238,656	231,590	(7,066)	-3.0%
Street Maintenance	5,176,693	4,688,581	5,224,541	535,960	11.4%
Total Public Services	12,103,090	11,708,869	5,821,063	(5,887,806)	-50.3%
Planning and Development					
Planning	998,416	1,020,635	1,039,729	19,094	1.9%
Building Inspections	2,038,595	2,043,717	2,216,549	172,832	8.5%
Total Planning and Dev.	3,037,011	3,064,352	3,256,278	191,926	6.3%
Community Dev. and Housing	67,625	68,963	194,434	125,471	181.9%
Parks and Recreation					
Administration	775,617	1,318,496	1,377,458	58,962	4.5%
Programs	2,854,728	2,939,229	2,874,698	(64,531)	-2.2%
Special Facilities	3,759,205	3,902,163	4,010,920	108,757	2.8%
Parks	2,729,202	2,543,797	2,765,022	221,225	8.7%
Total Parks and Recreation	10,118,752	10,703,685	11,028,098	324,413	3.0%
Library					
Administration	777,882	857,358	593,581	(263,777)	-30.8%
Technical Services	286,765	308,126	315,044	6,918	2.2%
Building Maintenance	648,741	493,544	334,947	(158,597)	-32.1%
Children's Services	496,603	527,453	509,034	(18,419)	-3.5%
Library Research Services	721,259	848,457	891,289	42,832	5.0%
Information Services	-	-	292,573	292,573	100.0%
Readers' Services	628,071	640,451	661,135	20,684	3.2%
Lending Services	564,390	666,222	666,326	104	0.0%
Historical Museum	631,697	681,197	643,974	(37,223)	-5.5%
Total Library	4,755,408	5,022,808	4,907,903	(114,905)	-2.3%
Theatre					
Administration	259,142	247,167	346,942	99,775	40.4%
Box Office	302,025	312,690	314,503	1,813	0.6%
Technical Services	497,062	374,042	478,499	104,457	27.9%
Building Maintenance	144,421	270,423	272,423	2,000	0.7%
Total Theatre	1,202,650	1,204,322	1,412,367	208,045	17.3%
Special Approp., Reimbursements	2,769,551	4,221,913	(2,825,348)	(7,047,261)	-166.9%
General Contingency	-	400,000	400,000	-	0.0%
TOTAL GENERAL FUND	96,494,392	99,203,335	89,879,940	(9,323,395)	-9.4%
SPECIAL GRANTS FUND	3,789,769	3,647,232	5,576,724	1,929,492	52.9%
COMMUNITY DEVELOP. FUND	2,850,346	3,554,042	4,128,570	574,528	16.2%
ECONOMIC DEVELOP. FUND	676,833	794,067	757,000	(37,067)	-4.7%

ANALYSIS OF EXPENDITURES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% BUDGET CHANGE
GENERAL DEBT SERVICE FUND					
G.O. Bond Debt Service	5,600	8,379,400	9,157,168	777,768	9.3%
G.O. Leases/Installments	-	1,615,068	605,201	(1,009,867)	-62.5%
2/3 Bond Issue-1993	364,633	-	-	-	0.0%
800 MHz Motorola Radio System	1,174,163	-	-	-	0.0%
2004 General Authorization	4,504,294	-	-	-	0.0%
G.O. Bonds Refunding Series 2005	2,469,356	-	-	-	0.0%
Transportation Terminal Loan	-	-	-	-	0.0%
Loan-Joblink @ Idol St.	256,405	-	-	-	0.0%
2012 2/3 Public Impr. Bonds	408,353	-	-	-	0.0%
TOTAL GENERAL DEBT SERVICE FUND	9,182,804	9,994,468	9,762,369	(232,099)	-2.3%
GEN. CAPITAL PROJECTS FUND	445,853	2,074,000	228,250	(1,845,750)	-89.0%
INTERNAL SERVICE FUNDS	11,954,930	12,518,217	12,556,382	38,165	0.3%
WATER AND SEWER FUND					
Operating					
Administration	2,129,697	2,582,072	2,289,068	(293,004)	-11.3%
Eastside Plant	2,679,106	2,796,803	2,792,538	(4,265)	-0.2%
Westside Plant	1,541,142	1,591,454	1,587,828	(3,626)	-0.2%
Mains	3,472,946	3,985,126	3,981,179	(3,947)	-0.1%
Laboratory Services	875,407	965,858	920,511	(45,347)	-4.7%
Facilities Maintenance	2,562,941	2,907,756	2,924,433	16,677	0.6%
Frank Ward Plant	2,413,195	2,799,816	2,869,086	69,270	2.5%
Residuals Management	1,556,538	1,706,497	2,239,818	533,321	31.3%
Total Water and Sewer Operating	17,230,972	19,335,382	19,604,461	269,079	1.4%
Water-Sewer Non-Departmental	4,906,922	5,867,027	6,382,380	515,353	8.8%
Subtotal Operating	22,137,894	25,202,409	25,986,841	784,432	3.1%
Contingency	-	300,000	300,000	-	0.0%
Debt Service	16,490,130	16,247,196	17,991,125	1,743,929	10.7%
TOTAL WATER AND SEWER FUND	38,628,024	41,749,605	44,277,966	2,528,361	6.1%
WATER/SEWER CAPITAL PROJ. FUND					
Capital Projects	4,101,806	4,405,000	3,850,000	(555,000)	-12.6%
ELECTRIC FUND					
Operating and Maintenance					
Administration	692,811	773,334	805,750	32,416	4.2%
Power Supply Expense	95,982,528	100,858,543	102,695,328	1,836,785	1.8%
Engineering	835,630	835,968	1,009,284	173,316	20.7%
Warehouse	368,032	557,657	560,298	2,641	0.5%
Structures and Stations	645,497	681,641	705,636	23,995	3.5%
Lines Maintenance	805,389	751,500	843,000	91,500	12.2%
Street Lighting	228,483	183,300	259,300	76,000	41.5%
Area Outdoor Lighting	27,352	26,700	26,700	-	0.0%
Metering/Customer Installation	167,704	117,700	127,400	9,700	8.2%
System Improvements	6,915,843	9,036,386	8,984,190	(52,196)	-0.6%

ANALYSIS OF EXPENDITURES

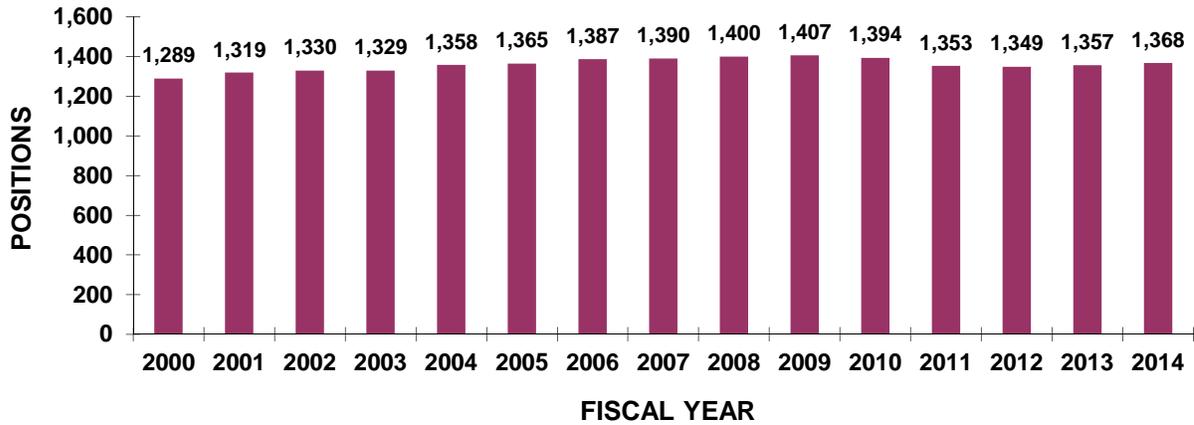
	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% BUDGET CHANGE
Customer Service					
Administration	309,858	347,567	375,529	27,962	8.0%
Meter Reading	544,642	574,407	580,168	5,761	1.0%
Revenue Collections	1,318,335	1,219,427	1,299,369	79,942	6.6%
Rates, Load Managmt., Credit	19,347	97,679	12,741	(84,938)	-87.0%
Mail Room	64,662	75,320	77,090	1,770	2.3%
Telephone Center	615,051	838,758	894,707	55,949	6.7%
Water Meter Services	486,190	510,638	530,912	20,274	4.0%
Dispatch	310,697	310,384	355,263	44,879	14.5%
Field Services, Cut-Ons	468,073	491,699	499,905	8,206	1.7%
Total Operating and Customer Service	110,806,124	118,288,608	120,642,570	2,353,962	2.0%
Electric Non-Departmental	2,849,219	3,196,758	1,638,950	(1,557,808)	-48.7%
Subtotal Operating	113,655,343	121,485,366	122,281,520	796,154	0.7%
Electric Contingency	-	450,000	450,000	-	0.0%
Electric Capital Projects	4,150,913	2,870,000	4,404,000	1,534,000	53.4%
TOTAL ELECTRIC FUND	117,806,256	124,805,366	127,135,520	2,330,154	1.9%
MASS TRANSIT FUND	4,275,950	3,577,888	4,390,444	812,556	22.7%
PARKING FACILITIES FUND					
Parking Facilities Operating					
Parking Facility - Radisson	252,520	278,690	276,463	(2,227)	-0.8%
Parking Facility - Broad St.	20,128	21,029	22,825	1,796	8.5%
Parking Facility - High W. Com	58,248	67,137	68,912	1,775	2.6%
Total Parking Facilities Operating	330,896	366,856	368,200	1,344	0.4%
Non-Departmental Funds	(7,091)	-	-	-	0.0%
Capital Projects	-	35,000	50,000	15,000	42.9%
TOTAL PARKING FACILITIES FUND	323,805	401,856	418,200	16,344	4.1%
SOLID WASTE FUND					
Ingleside	-	-	504,737	504,737	100.0%
Landfill Operating	3,263,221	4,031,747	3,819,588	(212,159)	-5.3%
Municipal Recycling Facility	1,974,393	2,016,448	1,964,906	(51,542)	-2.6%
Environmental Services	-	-	6,282,396	6,282,396	100.0%
Subtotal Operating	5,237,614	6,048,195	12,571,627	6,523,432	107.9%
Non-Departmental Funds	24,040	50,000	50,000	-	0.0%
Capital Projects	257,665	3,750,000	1,050,000	(2,700,000)	-72.0%
TOTAL SOLID WASTE FUND	5,519,319	9,848,195	13,671,627	3,823,432	38.8%
STORMWATER FUND					
Stormwater Management					
Stormwater Maintenance	1,715,658	1,893,498	1,929,922	36,424	1.9%
Stormwater Non-Departmental	7,737	12,000	12,000	-	0.0%
Subtotal Operating	1,723,395	1,905,498	1,941,922	36,424	1.9%
Debt Service	884,468	1,002,807	1,189,690	186,883	18.6%
Capital Projects	446,205	4,150,000	572,000	(3,578,000)	-86.2%
TOTAL STORMWATER FUND	3,054,068	7,058,305	3,703,612	(3,354,693)	-47.5%

ANALYSIS OF EXPENDITURES

	FY 2013 ACTUAL	FY 2014 BUDGET	FY 2015 ADOPTED	CHANGE	% BUDGET CHANGE
MARKET AUTHORITY FUND	2,914,515	2,835,000	2,895,000	60,000	2.1%
TOTAL EXPENDITURES	302,018,670	326,466,576	323,231,604	(3,234,972)	-1.0%
General Fund	7,294,743	7,808,467	10,462,000	2,653,533	34.0%
General Debt Service Fund	896,642	1,002,807	1,189,689	186,882	18.6%
Special Grants Fund	47,723	47,723	-	(47,723)	-100.0%
General Capital Projects Fund	-	180,000	180,000	-	0.0%
Central Services Fund	31,806	181,805	-	(181,805)	-100.0%
Water-Sewer Fund	4,154,149	4,594,149	3,900,000	(694,149)	-15.1%
Electric Fund	1,318,547	1,318,547	1,190,000	(128,547)	-9.7%
Mass Transit Fund	1,325	1,325	-	(1,325)	-100.0%
Parking Fund	10,602	10,602	-	(10,602)	-100.0%
Solid Waste Fund	2,334,930	1,662,830	1,545,000	(117,830)	-7.1%
Stormwater Fund	5,301	5,301	-	(5,301)	-100.0%
Total Transfers	16,095,768	16,813,556	18,466,689	1,653,133	9.8%
Net Expenditures	318,114,438	343,280,132	341,698,293	(1,581,839)	-0.5%

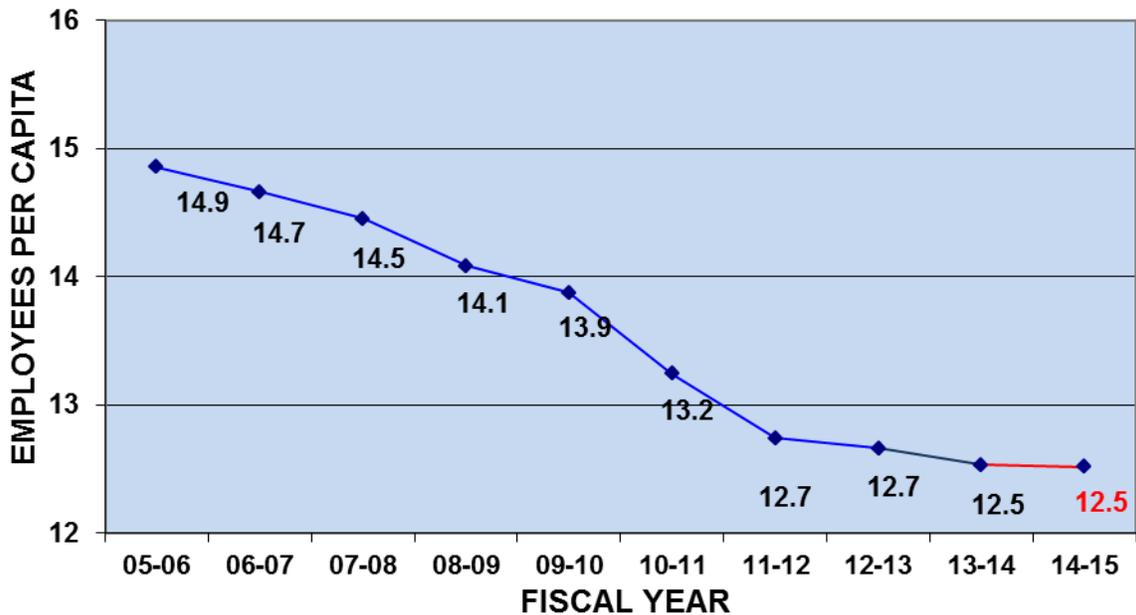
AUTHORIZED POSITIONS

The fiscal year 2014-2015 budget contains 1,368 full-time positions and 209 part-time positions. There are nine positions requested in the fiscal year 2014-2015 budget, and there were 2 positions added to Building Inspections mid-year.



As can be seen in the chart below, as the level of authorized positions has decreased, the number of employees per thousand population has also decreased. Specifics are indicated in the Summary Personnel Complement in the following section.

AUTHORIZED POSITIONS PER CAPITA



SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2013 Adopted	FY 2014 Adopted	FY 2015 Proposed	FY 2015 Adopted	Prior Yr. Change
Governing Body						
City Clerk	101102	1	1	2	2	1
Subtotal Governing Body		1	1	2	2	1
City Manager						
Budget and Evaluation	101111	5	5	6	7	2
City Attorney	101112	3	3	3	3	0
Human Relations	101121	4	4	4	4	0
Engineering Services	101141	2	2	2	2	0
Communications and Info. Serv.	101231	19	19	19	19	0
Communications Center	101241	24	24	23	23	-1
Systems Project Administration	101242	27	27	27	27	0
Economic Development	101245	2	2	3	3	1
City Project Development	101511	4	4	4	4	0
	101541	1	1	1	0	-1
Human Resources						
Administration	101211	8	8	8	8	0
Safety and Health	101212	4	5	5	5	0
Subtotal Human Resources		12	13	13	13	0
Financial Services						
Administration	101221	3	3	3	3	0
Accounting	101222	7	7	7	7	0
Treasury Services	101223	3	3	3	3	0
Purchasing	101224	3	3	3	3	0
Subtotal Financial Services		16	16	16	16	0
Facilities Services		101261	0	0	8	8
Police						
Chief's Office	101311	5	5	5	5	0
Major Crimes	101312	55	57	57	57	0
Field Operations-South	101313	97	104	105	105	1
Field Operations-North	101314	110	101	101	101	0
Subtotal Police		267	267	268	268	1
Fire						
Administration	101351	25	25	24	24	-1
Suppression	101352	200	200	201	201	1
Subtotal Fire Department		225	225	225	225	0
Transportation						
Administration	101611	7	7	8	8	1
Traffic Signs and Markings	101612	8	8	8	8	0
Traffic Signals	101613	5	5	5	5	0
Computerized Signal System	101614	4	4	4	4	0
Subtotal Transportation		24	24	25	25	1

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2013 Adopted	FY 2014 Adopted	FY 2015 Proposed	FY 2015 Adopted	Prior Yr. Change
Public Services						
Administration	101711	3	3	3	3	0
Environmental Services	101712	45	45	0	0	-45
Cemeteries	101713	4	4	4	4	0
Street Maintenance	101721	42	42	41	41	-1
Subtotal Public Services		94	94	48	48	-46
Planning and Development						
Planning	101521	13	12	11	11	-1
Building Inspections	101522	24	24	27	27	3
Subtotal Planning and Development		37	36	38	38	2
Community Devel. and Housing	101534	1	1	1	2	1
Parks and Recreation						
Administration	101411	8	15	15	15	0
Parks and Recreation Programs	101421	33	27	27	27	0
Parks and Recreation Special Facilities	101431	37	36	36	36	0
Parks	101441	35	35	37	37	2
Subtotal Parks and Recreation		113	113	115	115	2
Library						
Administration	101451	8	8	5	5	-3
Technical Services	101452	4	4	4	4	0
Building Maintenance	101453	4	4	4	4	0
Children's Services	101454	5	5	5	5	0
Research Services	101455	8	8	8	8	0
Information Services	101456	0	0	3	3	3
Library Readers' Services	101457	6	6	6	6	0
Lending Services	101459	12	12	12	12	0
Historical Museum	101465	8	8	8	8	0
Subtotal Library		55	55	55	55	0
Theatre						
Administration	101471	2	2	2	2	0
Box Office	101472	1	1	1	1	0
Technical Services	101473	3	3	3	3	0
Subtotal Theatre		6	6	6	6	0
Total General Fund		942	942	912	913	-29
Community Development Block Grant						
CD Administration		2	2	2	1	-1
Affordable Housing		6	6	6	6	0
Community Resource Programs		2	2	2	2	0
Total Community Dev. Block Grant		10	10	10	9	-1

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2013 Adopted	FY 2014 Adopted	FY 2015 Proposed	FY 2015 Adopted	Prior Yr. Change
Water and Sewer Fund						
Administration	621751	11	8	8	8	0
Eastside Plant	621752	13	14	14	14	0
Westside Plant	621753	12	12	12	12	0
Mains	621754	48	48	48	48	0
Laboratory Services	621756	10	10	10	10	0
Maintenance Services	621757	24	24	24	24	0
Frank L. Ward Plant	621758	13	14	14	14	0
Residuals Management	621759	7	7	7	7	0
Total Water and Sewer Fund		138	137	137	137	0
Electric Fund						
Engineering	631232	8	8	9	9	1
Customer Service-Administration	631251	3	3	4	4	1
Customer Service-Meter Reading	631252	10	10	10	10	0
Customer Serv.-Revenue Collections	631253	13	13	13	13	0
Cust. Serv.-Load Mgmt., Rates	631254	1	1	0	0	-1
Cust. Serv.-Telephone Center	631256	12	11	11	11	0
Cust. Serv.-Water Meter Service	631257	5	5	5	5	0
Cust. Serv.-Dispatch	631258	6	7	7	7	0
Cust. Serv.-Field Serv. Cut-Ons/Offs	631259	7	7	7	7	0
Administration	631781	3	3	3	3	0
Electric Opr. and Maint. Warehouse	631783	4	4	4	4	0
Operating and Maint. Dist. Exp.	631784	5	5	5	5	0
Electric System Improvements	631795	46	46	46	46	0
Total Electric Fund		123	123	124	124	1
Mass Transit Fund	641621	39	40	41	41	1
Parking Fund						
Lot #1	651634	2	2	2	2	0
Total Parking Fund		2	2	2	2	0
Solid Waste Fund						
Ingleside Compost Facility	661740	0	0	6	6	6
Landfill Facilities Operating	661741	21	21	16	16	-5
Municipal Recycling Facility	661742	26	26	25	25	-1
Environmental Services	661743	0	0	46	46	46
Total Solid Waste Fund		47	47	93	93	46
Stormwater Fund	671731	22	22	23	23	1
Central Services Fund						
Radio Repair Shop	501243	4	4	4	4	0
Facility Services	501261	10	8	0	0	-8
Fleet Services	501271	20	20	20	20	0
Total Central Services Fund		34	32	24	24	-8

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2013 Adopted	FY 2014 Adopted	FY 2015 Proposed	FY 2015 Adopted	Prior Yr. Change
Operating		1,347	1,345	1,356	1,357	12
Grants		10	12	12	11	-1
Total Full-Time Positions		1,357	1,357	1,368	1,368	11
Part-Time Positions						
City Management		1	1	1	1	0
Human Resources		1	1	1	1	0
Police		14	14	14	14	0
Transportation		2	2	2	2	0
Parks and Recreation		147	147	148	148	1
Library		26	26	26	26	0
Theatre		1	3	3	3	0
Central Services		1	0	0	0	0
Electric		3	3	3	3	0
Mass Transit		5	4	4	4	0
Parking		7	7	7	7	0
Total Part-time Positions		208	208	209	209	1
GRAND TOTAL		1,565	1,565	1,577	1,577	12

DEBT SERVICE POLICIES & OVERVIEW

In North Carolina the issuance of bonds is accomplished with the guidance and approval of the North Carolina Local Government Commission (LGC) from the point of development of a bond referendum to the actual sale of the bonds. The LGC must approve the concept and amount of a bond issuance before it goes to the voters for approval. Upon approval of a bond referendum by the citizens and sale of the bonds, the LGC is able to develop a level payment schedule to avoid major swings in the debt service obligations from year-to-year. As old debt is either retired or

decreases, new debt is issued. This helps in minimizing the effect of debt on the property tax rate and as well as utility rates when revenue bonds are issued.

The City Council and City Manager's staff recommended a list of bond projects to the citizens of High Point. The voters in a bond referendum passed the total bond package of \$73,650,000 on November 2, 2004.

Listed below are the City of High Point debt issues that are on the current long-term debt plan. The total long-term debt for fiscal year 2014-2015 is \$30,023,828 and is shown by fund below.

DEBT ISSUES

General Debt Service

The total General Debt Service for fiscal year 2014-2015 is \$9,405,791 or a decrease of \$28,521 or 0.3% from fiscal year 2013-2014. The fiscal year 2014-2015 General Fund debt issues are as follows:

	<u>FY 2015 Debt Service</u>	<u>Pay Off Year</u>
• 2003 – G.O. Refunding	329,360	2015
• 2004 – Bond Authorization Funding	3,733,236	2030
• 2005 – G.O. Refunding	2,031,743	2019
• 2007 – 2/3 Public Improvement Bonds	226,213	2028
• 2010 – Joblink @ Idol Street Loan	248,625	2020
• 2010 – 2/3 Public Improvement Bonds	1,063,550	2017
• 2012 – 2/3 Public Improvement Bonds	453,019	2032
• 2012 – G.O. Refunding	483,441	2026
• 2013 – G.O. Refunding	217,517	2019
• 2014 – 2/3 Public Improvement Bonds	459,087	2034
• BANs	160,000	N/A

Water/Sewer Fund

Water-Sewer debt service for fiscal year 2014-2015 is \$17,991,124, which is an increase of \$1,650,175 from fiscal year 2013-2014. The fiscal year 2014-2015 Water-Sewer Fund debt issues are as follows:

	<u>FY 2015 Debt Service</u>	<u>Pay Off Year</u>
• 1996 Revolving Loan	404,074	2015
• 1996 Clean Water Loan	144,329	2017
• 2003 Revolving Loan	903,000	2022
• 2003 G.O. Refunding	256,005	2015
• 2004 Revenue Bonds	1,228,575	2015
• 2005 G.O. Refunding	2,334,303	2019
• 2006 Revenue Bonds	2,109,664	2032
• 2008 Revenue Bonds	2,645,119	2034
• 2010A Revenue Bonds	734,275	2016
• 2010C Refunding Bonds	2,059,500	2022
• 2010B Revenue Bonds	621,293	2030
• 2012 G.O. Refunding	469,343	2026

DEBT OVERVIEW, CONTINUED

Water/Sewer Bonds and Loans

	<u>FY 2015 Debt Service</u>	<u>Pay Off Year</u>
• 2012 Revenue Refunding	1,265,456	2032
• Federal Revolving Loan – ARRA	32,609	2030
• 2010B-RZEDB Revenue Bonds	485,522	2036
• 2013 Revenue Refunding	339,656	2032
• 2014 Revenue Bonds	1,798,400	2040
• W-S Debt BAN	160,000	N/A

Solid Waste Fund

Landfill debt was paid off in fiscal year 2001-2002. The City Council authorized a \$5 monthly fee for solid waste disposal in fiscal year 1997-1998. Sixty percent of the proceeds from this fee were used to retire debt from the 1996 authorization. With the retirement of the Landfill debt, this fee is providing capital reserve funds for the development of new landfill cells.

Stormwater Fund

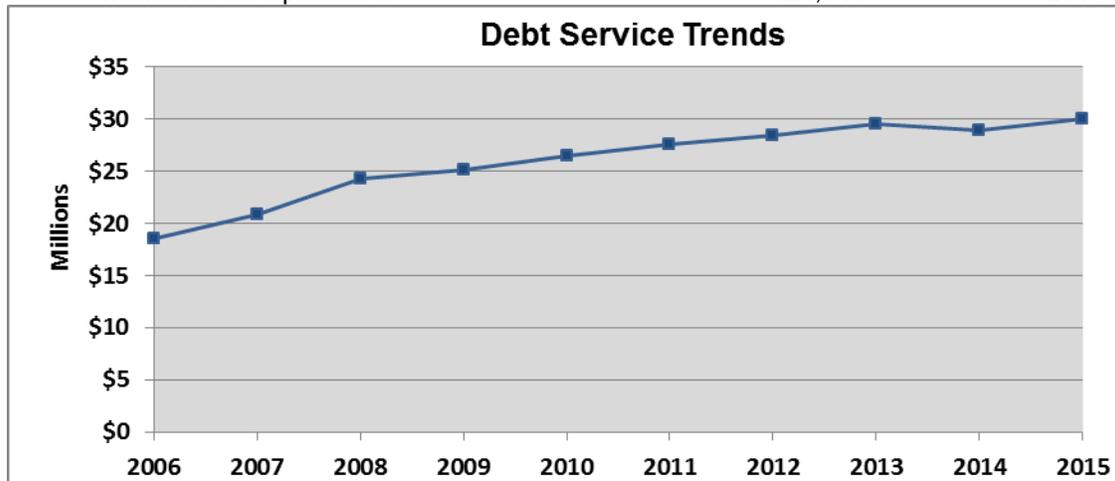
The total debt service for the Stormwater Fund in fiscal year 2014-2015 is \$1,189,690, which is an increase of \$186,883 from fiscal year 2013-2014. The 2004 bond referendum included \$15.4 million in Stormwater projects. Stormwater debt service includes the principal and interest payment of the General Obligation portion for Stormwater Bonds. The debt on these bonds will be supported by property taxes dedicated to the General Obligation Bonds. Smaller stormwater projects will continue to be funded through user fees in the Pay-As-We-Go Capital Program. The fiscal year 2014-2015 Stormwater Fund debt issue follows:

	<u>FY 2015 Debt Service</u>	<u>Pay Off Year</u>
• 2003 – Refunding	17,835	2015
• 2005 – Public Improvement Series	249,052	2015
• 2006 – Public Improvement Series	145,287	2027
• 2007B – Public Improvement Series	230,384	2028
• 2008 – Public Improvement Series	135,244	2029
• 2010B – Public Improvement Series	164,121	2030
• 2012 – Refunding	247,766	2026

Long-Term Equipment Leases-Installment Contracts

The City of High Point finances some equipment with installment contracts. The total lease principal and interest for fiscal year 2014-2015 is \$1,437,223, including an estimated amount of \$170,000 for landfill equipment purchases in FY 2015.

	<u>FY 2015 Debt Service</u>	<u>Pay Off Year</u>
• Fire Equipment	\$594,711	2018
• Public Services-Environmental	373,862	2015
• Information Technology	174,106	2016
• Maintenance Operations	124,544	2016



DEBT OVERVIEW, CONTINUED

ASSESSED VALUES and DEBT LIMITATIONS – END OF FISCAL YEAR

Assessed Value		<u>\$ 8,887,428,000</u>
Debt Limit (1) 8% of assessed value		\$ 710,994,240
Total Bonded debt	\$245,648,141	
Capital lease obligations	8,609,362	
Gross Debt	<u>\$254,257,503</u>	
Less:		
Deductions allowed by law		
(2) Utility bonds and notes - Water/Sewer	40,283,000	
Utility Revenue Bonds - Water/Sewer	123,350,000	
	<u>163,633,000</u>	
Amount available in debt service	18,018,990	
Total Statutory deductions	<u>181,651,990</u>	
Total amount of debt applicable to debt limit:		<u>\$ 72,605,513</u>
Legal debt margin		<u>\$ 638,388,727</u>

(1) Statutory debt limitation is 8% of assessed value

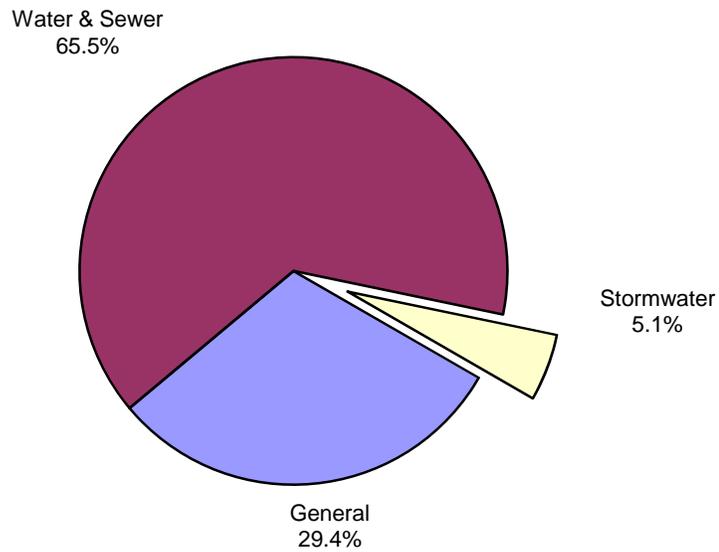
(2) Debts for utilities-water, sewer, electric, parking, revenue bonds, and mass transit are not subject to limitation.

*Actual results as reported in Comprehensive Annual Financial Report Fiscal Year Ending June 30, 2013

DEBT OUTSTANDING PORTFOLIO BY FUND

as of July 1, 2013

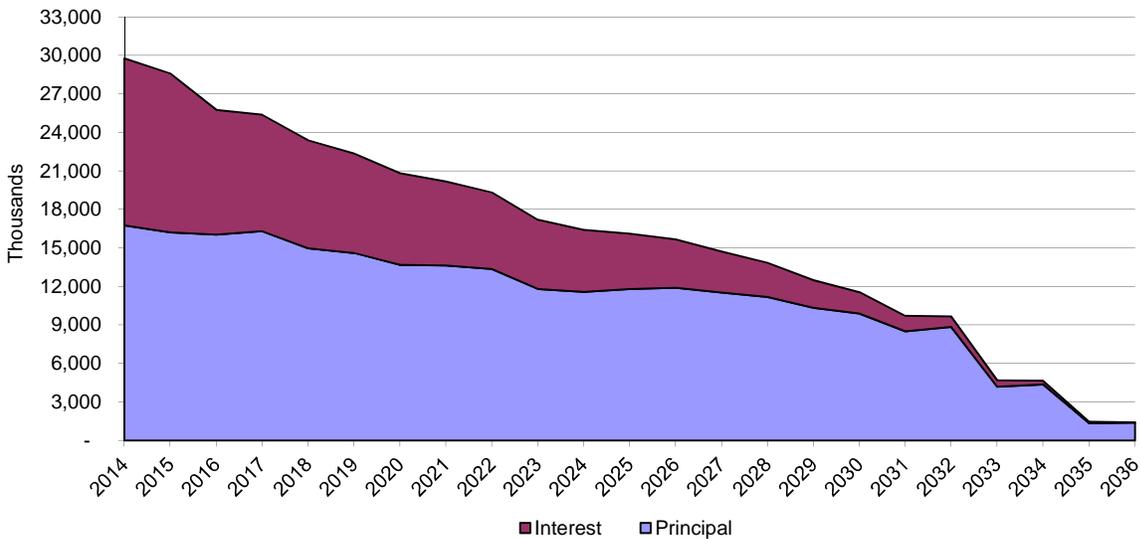
Fund	G.O. Bonds	Revenue Bonds	Installment		Total
			Leases	Loans	
General	\$ 72,071,111	\$ -	\$ 5,663,601	\$ -	\$ 77,734,712
Water & Sewer	31,674,056	123,350,000	-	8,609,361	163,633,417
Stormwater	12,889,833	-	-	-	12,889,833
Total	\$ 116,635,000	\$ 123,350,000	\$ 5,663,601	\$ 8,609,361	\$ 254,257,962



DEBT OUTSTANDING AND MATURITIES

Year Ending June 30	General Obligation Bonds		Revenue Bonds		Installment Leases		Loans		Total	
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
2014	9,045,000	5,608,651	3,605,000	7,041,496	2,802,297	146,001	1,305,717	213,888	16,758,014	13,010,036
2015	10,040,000	5,229,588	3,740,000	6,900,271	1,135,633	63,081	1,305,717	178,297	16,221,350	12,371,237
2016	10,405,000	4,341,007	3,975,000	5,202,291	742,747	43,189	913,544	142,702	16,036,291	9,729,189
2017	10,780,000	3,883,032	4,130,000	5,043,203	482,924	27,718	910,466	119,135	16,303,390	9,073,088
2018	9,705,000	3,426,342	4,285,000	4,873,694	200,000	17,505	782,609	95,625	14,972,609	8,413,166
2019	8,655,000	2,973,901	4,975,000	4,685,674	200,000	9,725	782,609	76,500	14,612,609	7,745,800
2020	7,645,000	2,581,750	5,160,000	4,489,191	100,000	1,945	782,609	57,375	13,687,609	7,130,261
2021	7,495,000	2,235,029	5,345,000	4,284,481	-	-	782,609	38,250	13,622,609	6,557,760
2022	7,015,000	1,895,558	5,565,000	4,047,271	-	-	782,609	19,125	13,362,609	5,961,954
2023	5,985,000	1,586,332	5,795,000	3,795,578	-	-	32,609	-	11,812,609	5,381,910
2024	5,490,000	1,311,864	6,055,000	3,522,517	-	-	32,609	-	11,577,609	4,834,381
2025	5,435,000	1,085,421	6,340,000	3,219,088	-	-	32,609	-	11,807,609	4,304,509
2026	5,240,000	864,205	6,635,000	2,900,484	-	-	32,609	-	11,907,609	3,764,689
2027	4,545,000	643,707	6,950,000	2,563,543	-	-	32,609	-	11,527,609	3,207,250
2028	3,880,000	437,234	7,265,000	2,230,626	-	-	32,609	-	11,177,609	2,667,860
2029	2,740,000	256,471	7,565,000	1,897,460	-	-	32,609	-	10,337,609	2,153,931
2030	1,965,000	122,059	7,890,000	1,548,309	-	-	32,609	-	9,887,609	1,670,368
2031	285,000	18,169	8,225,000	1,185,615	-	-	-	-	8,510,000	1,203,784
2032	285,000	9,262	8,565,000	805,559	-	-	-	-	8,850,000	814,821
2033	-	-	4,185,000	502,428	-	-	-	-	4,185,000	502,428
2034	-	-	4,375,000	276,686	-	-	-	-	4,375,000	276,686
2035	-	-	1,340,000	121,676	-	-	-	-	1,340,000	121,676
2036	-	-	1,385,000	41,003	-	-	-	-	1,385,000	41,003
TOTAL	\$ 116,635,000	\$ 38,509,582	\$ 123,350,000	\$ 71,178,144	\$ 5,663,601	\$ 309,164	\$ 8,609,361	\$ 940,897	\$ 254,257,962	\$ 110,937,787

Debt Service Expense Components





GENERAL FUND

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUES						
Fund Balance	\$ -	\$ 2,635,719	\$ -	\$ 3,920,575	\$ 1,284,856	48.7%
Property Tax	56,762,189	57,083,720	57,921,279	57,618,921	535,201	0.9%
Sales & Use Taxes	16,679,165	17,075,000	17,259,535	21,900,009	4,825,009	28.3%
Intergovernmental Revenues	14,411,263	13,135,924	13,759,355	9,396,029	(3,739,895)	-28.5%
Licenses & Permits	1,846,208	1,762,300	1,890,115	1,786,800	24,500	1.4%
Charges for Services	4,414,764	7,613,078	7,187,292	5,021,606	(2,591,472)	-34.0%
Miscellaneous Revenues	1,037,403	736,800	729,385	698,000	(38,800)	-5.3%
Reimbursements	6,052,720	6,819,261	6,791,242	-	(6,819,261)	-100.0%
General Fund Revenues	\$101,203,712	\$ 106,861,802	\$105,538,203	\$ 100,341,940	\$ (6,519,862)	-6.1%
Interfund Transfers	-	150,000	-	-	(150,000)	-100.0%
Net Revenues	101,203,712	107,011,802	105,538,203	100,341,940	(6,669,862)	-6.2%
EXPENDITURES						
Personnel Services	\$ 64,884,305	\$ 67,394,966	\$ 65,928,571	\$ 67,754,793	\$ 359,827	0.5%
Operating Expenditures	29,267,194	29,809,573	29,626,603	28,395,124	(1,414,449)	-4.7%
Capital Outlay	1,256,214	271,400	607,303	395,500	124,100	45.7%
Debt Service	1,425,455	1,244,092	1,226,862	409,903	(834,189)	-67.1%
Reimbursements	83,304	83,304	83,304	(7,475,380)	(7,558,684)	-9073.6%
Contingency	-	400,000	-	400,000	-	0.0%
General Fund Expenditures	\$ 96,916,472	\$ 99,203,335	\$ 97,472,643	\$ 89,879,940	\$ (9,323,395)	-9.4%
Interfund Transfers	7,294,743	7,808,467	7,534,058	10,462,000	2,653,533	34.0%
Net Expenditures	104,211,215	107,011,802	105,006,701	100,341,940	(6,669,862)	-6.2%

GENERAL FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

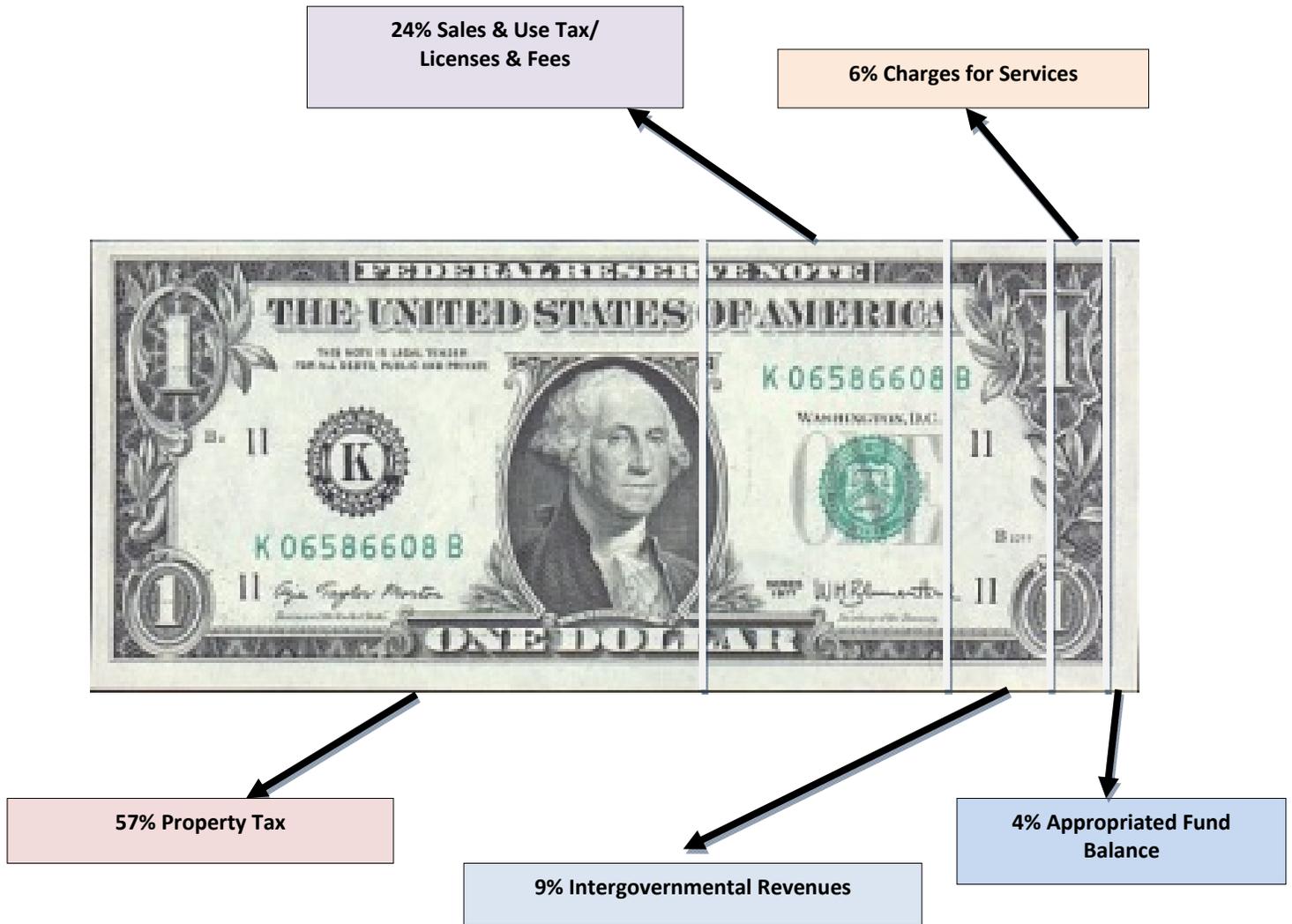
The 2014-2015 Adopted Budget includes an 1 1/10 cent property tax rate decrease, due to the transition of Environmental Services from the General Fund to the Solid Waste Fund. The property tax rate is \$.664. The Debt Service Fund continues to include \$.034 of the tax rate to fund the 2004 bond authorization bond issues as authorized by High Point voters in the 2004 bond referendum. Sales Tax revenues are projected to increase based on current year receipts and the broadening of the sales tax base due to a change in state law. Also included in the sales tax increase is the change from utilities paying a 3.2% franchise fee, which is now charged to consumers in the form of a 4% sales tax. Licenses and Permits reflect a slight increase. Charges for Services increases reflect the transition of garbage collection fees now being reflected in the Solid Waste Fund. Reimbursements are now shown as an offset to expenditures instead of as a revenue, due to a change mandated by the Local Government Commission.

EXPENDITURES

Personnel Services include a 1% cost of living increase effective July 1, and an average 2% merit increase effective on employees' anniversary dates. The \$1.4 million decrease in operating expenses is largely due to the transfer of Environmental Services to the Solid Waste Fund. Debt Service has decreased due to final payments to lease purchases for recycling carts and fire truck purchases. Reimbursements for cost allocations from other funds are now shown as an offset to expenditures, due to a reporting mandate from the Local Government Commission. The \$2.6 million increase in interfund transfers is due to the General Fund Subsidy to the Solid Waste Fund during the three year transition plan for garbage collection.

WHERE THE MUNICIPAL DOLLAR ORIGINATES

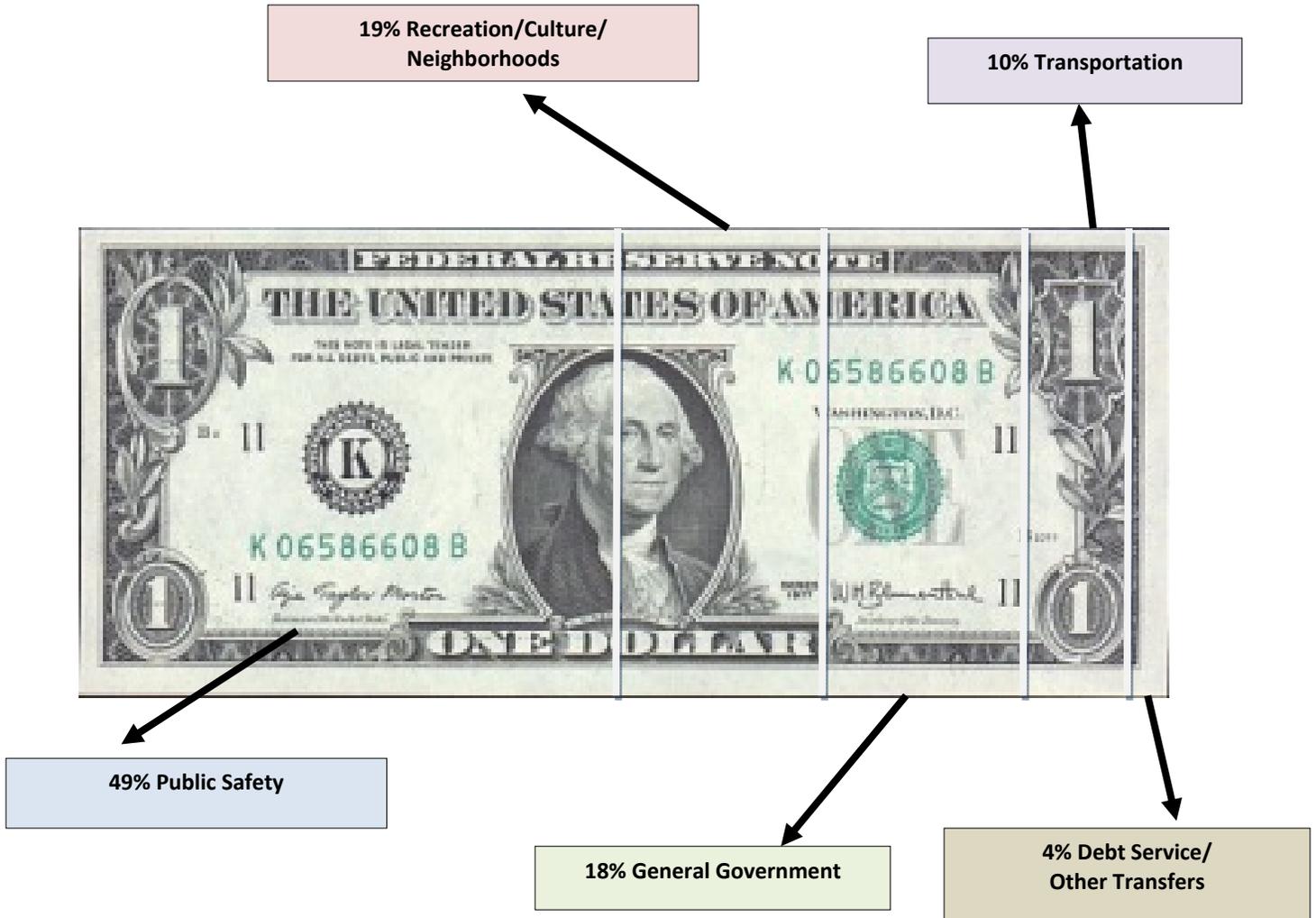
General Fund



Property Tax	General Fund Property Tax
Charges for Services	Charges for Services from General Fund and Miscellaneous Revenues
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales & Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Appropriated Fund Balance	Fund Balances

WHERE THE MUNICIPAL DOLLAR GOES

General Fund



Public Safety	Communications Center, Police, Fire, Building Inspections
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Economic Development, Community Development & Housing, City Project
General Government	Governing Body, City Management, City Attorney, Budget & Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations,
Transportation	Transportation, Streets Maintenance
Debt Service/Other Reimbursements	Reimbursements, Contingency

GOVERNING BODY

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
City Council	101101	339,391	329,747	312,741	337,708	337,708
Part-time Positions		9	9	9	9	9
City Clerk	101102	90,974	95,135	90,906	141,913	141,913
Full-time Positions		1	1	1	2	2

Mission Statement: The mission of the City Clerk's Office is to keep and maintain records of the High Point City Council including minutes, ordinances, resolutions, contracts and other vital documents, and to perform other duties as may be required by the High Point Charter/Code of Ordinances and the North Carolina General Statutes.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	253,272	248,066	246,647	294,805	294,805
Operating Expenses	177,093	176,816	157,000	184,816	184,816
Total	430,365	424,882	403,647	479,621	479,621
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	430,365	424,882	403,647	479,621	479,621
Total	430,365	424,882	403,647	479,621	479,621
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	1	1	1	2	2
Part-time Positions	9	9	9	9	9

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

- Efficiently draft minutes from meetings in a timely manner
- Efficiently maintain boards and commissions records
- Review, process and issue permits
- Provide access to the city's official and legislative documents in an efficient and timely manner while maintaining a records management program for the retention and destruction of the city's official records according to the Municipal Records Retention and Disposition Schedule issued by the N.C. Department of Cultural Resources

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Efficiency:			
Minutes completed before next agenda mailed	98%	98%	98%
Board/commission records maintained	95%	95%	95%
Permits processed	100%	100%	100%
Records retention/storage	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

A new deputy city clerk position was added for the fiscal year 2014-2015 budget.

CITY MANAGEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
City Manager*	101111	893,078	919,257	948,359	999,180	1,175,366
Full-time Positions		5	5	6	6	7

*Part of City Project funding and one staff person were moved to City Management per council direction

Mission Statement: The City Manager's Office provides overall leadership and direction for carrying out the policy directives of the City Council and setting the standards for delivering excellent public programs and services to the City of High Point. The Office establishes priorities, goals and objectives for the operational and financial performance of all city departments and functions. The Manager's Office provides strategic guidance to the City Council on issues of importance to the city in order to bring together the community's human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	707,525	740,578	749,743	813,953	943,519
Operating Expenses	185,553	178,679	198,616	185,227	231,847
Total	893,078	919,257	948,359	999,180	1,175,366
Revenues:					
Departmental Revenue	-	-	-	-	10,000
General Revenue Allocation	893,078	919,257	948,359	999,180	1,165,366
Total	893,078	919,257	948,359	999,180	1,175,366
Self-sustaining Percent:	0%	0%	0%	0%	1%
Staffing Summary:					
Full-time Positions	5	5	6	6	7

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Improve quality of life in the community
- Improve safety of the community
- Improve prosperity of community
- Improve quality of city services

Objectives:

- 75% of citizens have a positive view of High Point as a place to raise children
- To obtain a 70% positive citizen perception of High Point
- Five percent increase as a place for culture and recreation
- Improve overall perception of safety by 5%
- 80% of citizens have a positive view of High Point as a place to live
- Increase positive perceptions of High Point as a place to work by 10%
- 75% of citizens have a positive view of city services

CITY MANAGEMENT

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Efficiency/Effectiveness:			
Rating on perception as place to raise children	71%	NA	75%
Rating of overall perception of the quality of life	66%	NA	69%
Rating as place for culture and recreation	52%	NA	55%
Rating of overall feeling of safety	67%	NA	70%
Overall perception as a place to live	70%	NA	73%
Overall perception as a place to work	51%	NA	54%
Overall quality of City services	72%	NA	75%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The webmaster position has been reporting to the Communications Director. For budget purposes the position was moved to the City Management area in fiscal year 2013-2014 to reflect this reporting structure.

BUDGET & EVALUATION

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Budget & Evaluation	101112	310,738	304,277	300,460	305,642	305,642
Full-time Positions		3	3	3	3	3

Mission Statement: The mission of the Budget and Evaluation unit is to enhance City Management and City Council decision-making by preparing the City of High Point Operating and Capital Improvement budgets within the general statutes of the state of North Carolina. The Budget staff actively serves departments and citizens by recommending appropriate measures to ensure the most cost-effective use of public resources.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	277,797	280,267	276,065	281,297	281,297
Operating Expenses	32,941	24,010	24,395	24,345	24,345
Capital Operating	-	-	-	-	-
Total	310,738	304,277	300,460	305,642	305,642
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	310,738	304,277	300,460	305,642	305,642
Total	310,738	304,277	300,460	305,642	305,642
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	3	3	3	3	3

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Prepare the annual budget meeting all statutory deadlines
- Accuracy in meeting budget calendar deadlines
- Process budget transfers within three working days
- Process budget amendments within three working days
- Analyze economic trends and other influences
- Provide productivity evaluations and recommendations, and assist departments in attaining performance objectives

BUDGET & EVALUATION

Objectives:

- Ensure 95% of budget deadlines are achieved
- Collect performance measurement data semi-annually
- Process budget transfers within three working days
- Process budget amendments within three working days after awarded by City Council
- Analyze economic trends and other influences in order to make projections within 98% of actuals

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of City Council amendments processed	12	23	20
Number of budget adjustments processed	207	211	210
Efficiency/Effectiveness:			
Percent variance from property tax forecast to actual	0.88%	1.93%	1.0%
Average number of days to process budget transfers	1.46	0.71	3

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The 2013-2014 Budget Document received the GFOA budget award.

CITY ATTORNEY

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
City Attorney	101121	469,654	561,925	547,308	646,845	646,845
Full-time Positions		4	4	4	4	4
Part-time Positions		1	1	1	1	1

Mission Statement: The City Attorney's primary purpose is to advise the City Council and administration on legal aspects of the City's activities, administer the legal programs of the City and advocate the City's legal interests before the courts.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	359,701	431,537	382,249	469,772	469,772
Operating Expenses	109,953	130,388	165,059	177,073	177,073
Total	469,654	561,925	547,308	646,845	646,845
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	469,654	561,925	547,308	646,845	646,845
Total	469,654	561,925	547,308	646,845	646,845
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	4	4	4	4	4
Part-time Positions	1	1	1	1	1

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide legal advice to city officials, auxiliary boards and commissions and staff representing the City and officers in civil cases
- Draft and approve legal opinions, ordinances, resolutions, contracts and other legal documents

Objectives:

- To provide timely and knowledgeable legal advice to the City Council, officials and employees on matters of public service to 100% of requests and actions
- Work closely and effectively with the City Manager and Executive Team in effectively minimizing risks and litigation exposures, and defending against claims on 100% of actions
- Stay current, informed and educated regarding changes in the law that concern the City by participating in continuing legal education courses meeting 100% of required hours each year

CITY ATTORNEY

	<u>Actual</u> <u>FY 2013</u>	<u>Actual</u> <u>FY 2014</u>	<u>Projected</u> <u>FY 2014</u>
<u>Efficiency:</u>			
Consult with City Manager and Executive Team	100%	100%	100%
Meet 100% of all CE hours	100%	100%	100%
Provide accurate legal advice to requests	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The assistant city attorney position was filled in fiscal year 2013-2014.
- A proposed increase of \$47,900 is included for outside legal services because of increased usage.

HUMAN RELATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Human Relations	101141	210,007	215,938	219,297	235,591	223,091
Full-time Positions		2	2	2	2	2

To be the leading advocate and facilitator for action that eradicates racism, classism, and prejudicial bigotry by teaching, championing, safeguarding, and upholding the human and civil rights of all people.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	180,539	182,560	183,014	177,613	177,613
Operating Expenses	29,468	33,378	36,283	57,978	45,478
Capital Outlay-Operating	-	-	-	-	-
Total	210,007	215,938	219,297	235,591	223,091
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	210,007	215,938	219,297	235,591	223,091
Total	210,007	215,938	219,297	235,591	223,091
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	2	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Address issues which may impede basic human/civil rights by providing services and programming which allow citizens to be educated, to exercise, and to resolve human/civil rights issues
- Support the work of the HP Human Relations Commission by providing staff support to the Commission which reviews human/civil rights issues, provides recommendations to City Council, and implements programming as needed

Objectives:

- Provide core services to support human/civil rights:
 - *Advance fair housing and equal employment practices
 - *Provide mediation services to resolve fair housing and landlord/tenant disputes
 - *Develop and/or implement civic engagement programming and diversity training
 - *Support diversity and multiculturalism training for City departments as requested by HR
 - *Partner with community groups, NGOs, and government entities on human/civil rights issues
 - *Supply the framework and support for City-wide Title VI compliance
- Provide staff support for Commission initiatives:
 - *Conduct outreach
 - *Review appealed fair housing decisions
 - *Listen to citizen's concerns
 - *Promote goodwill among all people in greater High Point

HUMAN RELATIONS

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Efficiency/Effectiveness:			
Review 90% of fair housing appeals	90%	NR	91%
Maintain 90% of current programming offered	90%	NR	91%
Increase outreach by 25%	25%	NR	26%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- A proposed increase of \$12,500 is included in department travel and training for the High Point Student Human Relations Commission Conference.

HUMAN RESOURCES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	101211	1,023,251	1,077,287	1,140,208	1,084,586	1,084,586
Full-time Positions		8	8	8	8	8
Mission Statement: The mission of the Human Resources department is to provide services that promote a work environment characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.						
Safety & Health	101212	460,361	463,457	455,762	546,552	546,552
Full-time Positions		4	5	5	5	5
Part-time Positions		1	1	1	1	1

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,026,563	1,109,932	1,059,258	1,177,714	1,177,714
Operating Expenses	457,048	430,812	500,091	453,424	453,424
Capital Outlay	-	-	36,621	-	-
Total	1,483,611	1,540,744	1,595,970	1,631,138	1,631,138
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	1,483,611	1,540,744	1,595,970	1,631,138	1,631,138
Total	1,483,611	1,540,744	1,595,970	1,631,138	1,631,138
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	12	13	13	13	13
Part-time Positions	1	1	1	1	1

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To help supervisors and employees be more effective in performing their jobs
- To develop and implement policies and procedures to ensure compliance with federal, state and local laws as well as the City's Personnel Resolution
- To recruit and select qualified applicants in order to maintain adequate staffing levels for City departments
- To promote a healthier workforce
- To promote a safe work environment and to ensure compliance with the OSHA
- To provide a safe work environment for City employees and to protect the public by striving to achieve an alcohol and drug-free workplace

HUMAN RESOURCES

Objectives:

- To offer professional training and career development
- To investigate employee grievances or complaints
- Advertise, recruit and fill vacant positions
- To provide and promote involvement in an employee wellness program
- To identify and abate workplace hazards
- To administer drug and alcohol testing program in compliance with the Drug-Free Workplace Act, the Federal Transit Authority of the US DOT rules and City of High Point Substance Abuse Policy

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of LMS on-line education plans developed	12	8	12
Number of on-line supervisor courses offered through LMS	47	51	47
Number of employment applications received	3,345	2,952	3,345
Number of City facility safety inspections performed	206	329	206
Number of roadway worksite inspections performed	138	80	138
Number of random safety-sensitive alcohol screenings	32	32	32
Number of random safety-sensitive drug screenings	198	178	198
Efficiency/Effectiveness:			
Percentage of supervisors completing on-line education plan	47%	51%	47%
Percentage of DOL complaints investigated without recommended changes	100%	100%	100%
Percentage of employee grievances successfully resolved	100%	100%	100%
Percentage of posted positions filled within 60 days of vacancy	54%	56%	54%
Percentage of employees participating in one or more wellness programs	60%	57%	60%

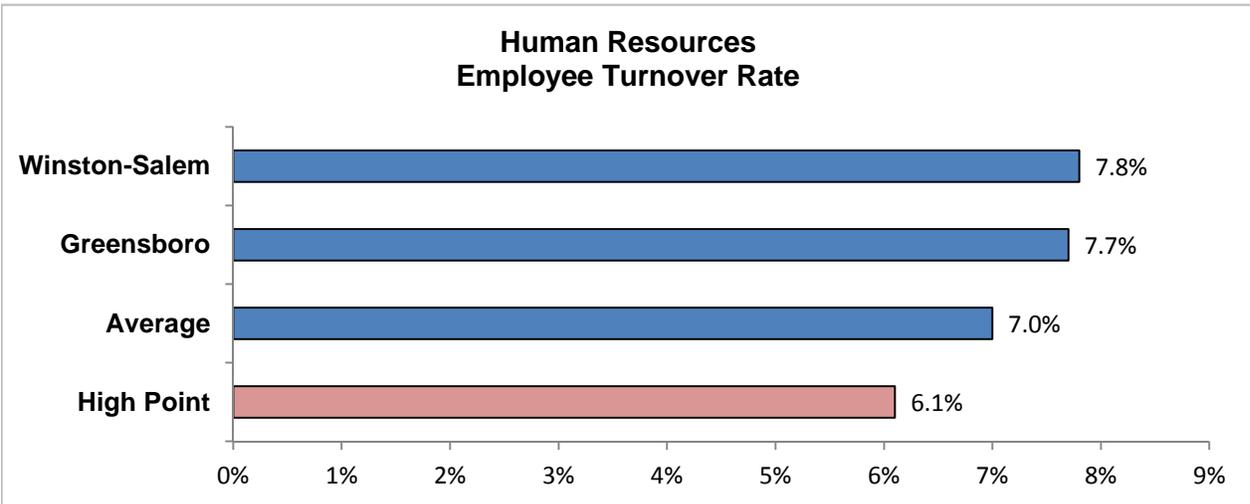
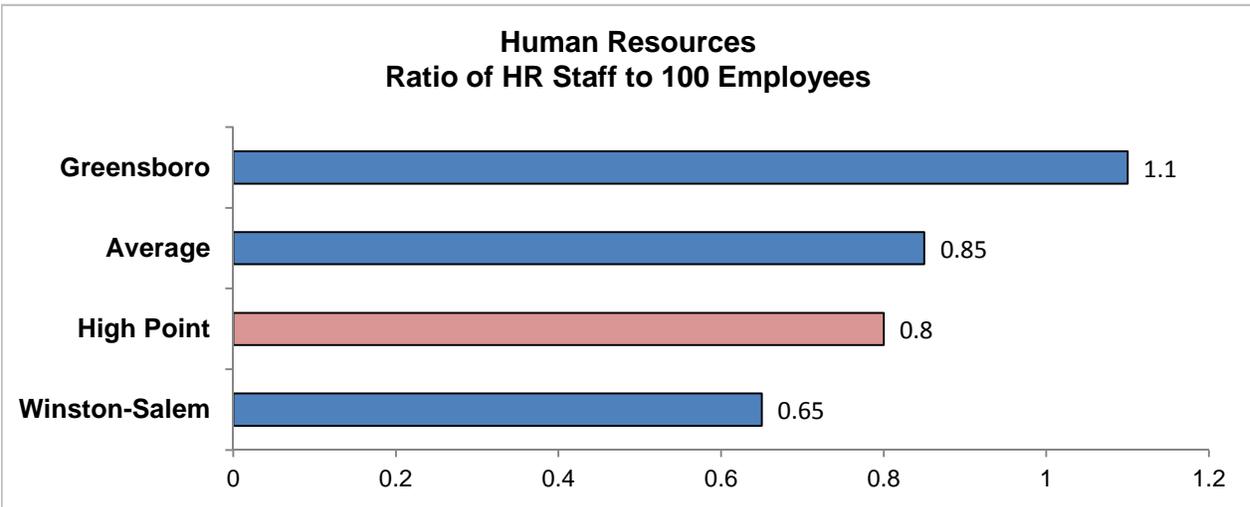
BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of fifteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Human Resources are indicated. For comparison, group averages and two cities geographically similar have been shown.

HUMAN RESOURCES

Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The holiday bonus was given in FY 2013-2014 resulting in the processing of 1,273 bonus payments at a cost of approximately \$214,234.
- On January 30, 2014, City Council approved a group health and dental insurance contract renewal with Cigna for the period of April 1, 2014 to March 31, 2015. The data projected for fiscal year 2014-2015 reflects the increase to the city-paid percentage of insurance premiums in this new contract.
- City Council approved a 1% salary increase for full-time and part-time employees with benefits effective July 1, 2014. The City salary plan was adjusted by 1% effective July 1, 2014. Additionally, City Council approved the return of annual pay for performance increases ranging from 0-2% for City employees, beginning July 1, 2014.

FINANCIAL SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	101221	678,635	830,128	770,125	834,458	834,458
Full-time Positions		3	3	3	3	3

Mission Statement: The mission of the Financial Services Administration division is to provide a centralized resource for the City's financial affairs, including establishing and maintaining the City's fiscal policies and procedures; coordinating and managing the City's capital projects and debt management programs; providing an internal audit function to safeguard assets and assist with operational efficiencies and compliance with City policies, federal and state laws, and administrative regulations; and coordinating the efficiency and effectiveness of other divisions within the Financial Services Department.

Accounting	101222	507,442	514,853	498,136	527,322	527,322
Full-time Positions		7	7	7	7	7

To provide accurate and timely accounting for all financial transactions while following the standards established by applicable regulatory boards as well as the Local Government Budget and Fiscal Control Act. The Accounting Division's scope of services includes general accounting, accounts receivable, capital asset accounting, and payroll and grants management.

Treasury Services	101223	245,432	257,706	251,419	267,104	267,104
Full-time Positions		3	3	3	3	3

To provide outstanding customer service to the City's departments and external vendors, and to ensure timely and accurate payment of the City's financial obligations through our Accounts Payable team. Our Treasury mission is to maximize investment opportunities, to increase investment income and help reduce the need for tax and rate increases to our customers. The Treasury Services Division also includes the budgeting, reporting cost and premium payments for the City's liability insurance.

Purchasing	101224	194,336	232,474	216,545	239,056	239,056
Full-time Positions		3	3	3	3	3

To provide the City's departments and divisions with professional services and support necessary for the procurement of quality goods and services needed for their successful operation. To encourage an atmosphere of fairness, honesty and integrity in dealing with CHP staff, suppliers and citizens.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,075,022	1,193,345	1,133,910	1,189,912	1,189,912
Operating Expenses	550,823	641,816	602,315	678,028	678,028
Capital Outlay	-	-	-	-	-
Total	1,625,845	1,835,161	1,736,225	1,867,940	1,867,940
Revenues:					
Departmental Revenue	70,665	65,000	82,500	65,000	65,000
General Revenue Allocation	1,555,180	1,770,161	1,653,725	1,802,940	1,802,940
Total	1,625,845	1,835,161	1,736,225	1,867,940	1,867,940

FINANCIAL SERVICES

Self-sustaining Percent:	4%	4%	5%	3%	3%
Staffing Summary:					
Full-time Positions	16	16	16	16	16

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide accurate and timely financial accounting
- Process payroll and manage related financial reporting
- Prepare the Comprehensive Annual Financial Report (CAFR)
- Ensure timely payment of vendor invoices

Objectives:

- Month close on tenth business day (quarter end on 20th day)
- Complete accurate and timely payroll and reporting
- Prepare CAFR in accordance with GFOA guidelines
- Ensure vendor statements contain no invoices over 30 days

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Average number of payments processed by payroll bi-weekly	1,534	1,550	1,613
Number of invoices processed within statement period	24,800	76,900	78,500
Purchase contracts completed on time	75	75	75
Maintain inventory accuracy rating of 93% or better	95.6%	95.6%	95.6%
Effectiveness:			
Number of accounting periods closed by tenth day	12	12	12
Receive the GFOA award for excellence in financial reporting	Goal-Yes	TBA	Goal-Yes

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

The City of High Point received the Governmental Finance Officers' Association Award for Excellence in Financial Reporting for fiscal year 2012-2013. This marked the 27th time the City has received the award since 1980, and the 18th consecutive year in a row. When the Financial Report for fiscal year 2013-2014 is complete, we will submit a new application for the award.

ENGINEERING SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Engineering Services	101231	1,469,837	1,557,293	1,503,173	1,555,724	1,555,724
Full-time Positions		19	19	19	19	19

Mission Statement: The Engineering Services' mission is to assist in making High Point the most livable and prosperous community by providing professional engineering services to other City departments with direct contact and service missions to the public. When directly involved with individual citizens, we advise, solve problems, answer complaints and regulate development for quality assurance. We are dedicated to innovation, teamwork, and professional engineering, while providing quality construction through inspection and contract administration.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,266,368	1,378,527	1,273,842	1,392,914	1,392,914
Operating Expenses	203,469	178,766	229,331	162,810	162,810
Capital Outlay	-	-	-	-	-
Total	1,469,837	1,557,293	1,503,173	1,555,724	1,555,724

Revenues:

Grading Permits	25,300	10,000	13,200	10,000	10,000
Sub-Division & Driveway Inspect.	30,402	52,000	25,665	52,000	52,000
General Revenue Allocation	1,414,135	1,495,293	1,464,308	1,493,724	1,493,724
Total	1,469,837	1,557,293	1,503,173	1,555,724	1,555,724

Self-sustaining Percent:

4%	4%	3%	4%	4%
----	----	----	----	----

Staffing Summary:

Full-time Positions	19	19	19	19	19
---------------------	----	----	----	----	----

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Regulate development and enforce watershed ordinance
- Provide services for all development within department realm
- Provide quality control inspection, engineering and project tracking
- Produce designs that are workable and cost effective

Objectives:

- Effectively regulate TRC and WRC and construction reviews
- Provide inspection, permitting and other services for development work
- Provide quality control and contract management for projects
- Provide workable and cost effective public services projects

ENGINEERING SERVICES

	<u>Actual</u> <u>FY 2013</u>	<u>Actual</u> <u>FY 2014</u>	<u>Projected</u> <u>FY 2014</u>
Workload:			
Number of plan reviews	500	450	500
Number of erosion control site visits	1,560	1,380	1,460
Number of contract management projects	13	19	16
Number of general projects	13	18	20
Number of residential driveway inspections	280	290	320

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- All projects from the 2004 bond referendum are near completion. The Ignite High Point recommendations were incorporated into the Lindsay Street Transportation Improvements. Hartley Drive was opened in September 2013 and Lindsay Street should be finished by near the end of May 2014.
- The Engineering Services Department was reorganized to better serve our client departments.
- The majority of our Construction As-Built Drawings are in digital format and integrated into the City of High Point GIS System.

INFO. TECHNOLOGY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Communications & Info. Serv.	101241	4,055,175	4,433,930	4,400,042	4,771,366	4,771,366
Full-time Positions		24	24	24	23	23

Mission Statement: The Communication and Information Services Division will provide relevant and timely solutions to business issues to enable our customers to support the City's vision in a secure and reliable customer service driven environment.

Communications Center	101242	2,229,183	2,171,293	2,135,678	2,212,040	2,212,040
Full-time Positions		27	27	27	27	27

The mission of the Communications Services Division is to provide the citizens of High Point with a central point of contact to request public safety services and to dispatch those services in a timely and cost effective manner.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	4,269,739	4,253,397	4,173,466	4,270,246	4,270,246
Operating Expenses	1,983,822	2,261,826	2,243,043	2,623,160	2,623,160
Capital Outlay	30,798	90,000	119,211	90,000	90,000
Debt Service	-	-	-	-	-
Total	6,284,359	6,605,223	6,535,720	6,983,406	6,983,406
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	6,284,359	6,605,223	6,535,720	6,983,406	6,983,406
Total	6,284,359	6,605,223	6,535,720	6,983,406	6,983,406
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	51	51	51	50	50

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide timely and relevant IT solutions to business needs
- Effectively dispatch to public safety events

Objectives:

- Ensure the network is functional 98% of the time
- Respond to priority work orders within eight hours
- Dispatch services in a timely manner
- Schedule 911 Center personnel for peak service times

INFO. TECHNOLOGY SERVICES

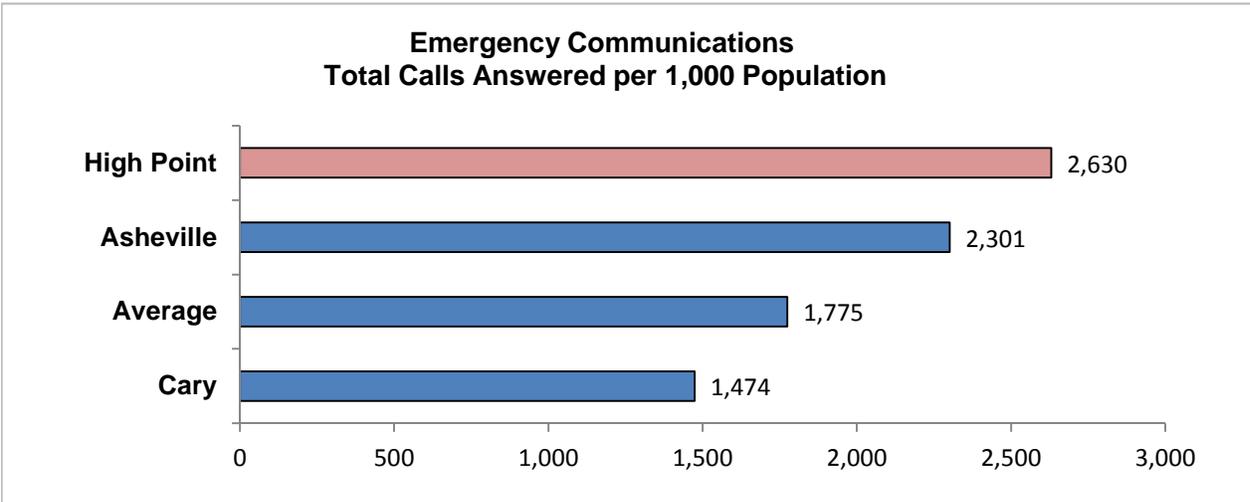
	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of GIS layers maintained	647	647	647
Number of Unix servers	10	12	14
Number of service orders worked	3,803	3,164	3,759
Average call dispatch time all calls, services priorities	8:39	9:35	12:00
Effectiveness/Efficiency:			
Percentage network available	99%	99%	99%
Average time from request to restoration	<2 hours	<2 hours	<2 hours
Percentage UNIX servers available	99%	99%	99%
Percentage of optimal staffing level achieved	100%	100%	100%

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of eleven cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Emergency Communication Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

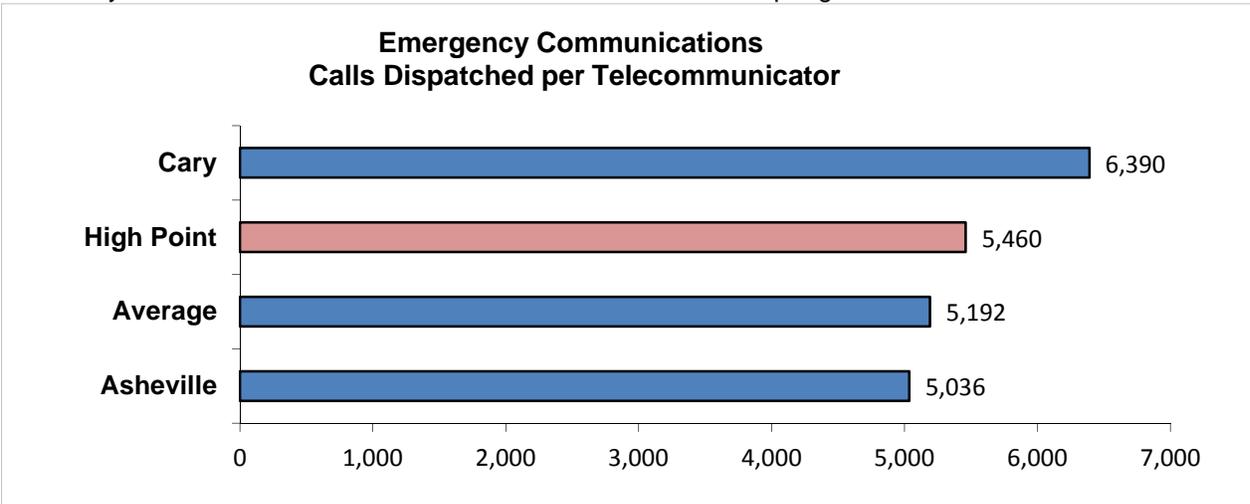
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



INFO. TECHNOLOGY SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The webmaster has been reporting to the Communications director which is located in the City Management area so for budget purposes, this position was moved in fiscal year 2013-2014.
- Operating expenses increased \$352,734 because of software maintenance agreements for Cayenta, Accela and increased training.

SYSTEMS PROJECT ADMINISTRATION

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
ERP Project Mgmt.	101245	306,031	355,278	444,240	410,277	410,277
Full-time Positions		2	2	3	3	3

Mission Statement: The mission of the System Project Administration department is to facilitate and manage technology projects related to the implementation and rollout of applications that impact departments and operations city-wide. We are dedicated to professional project management, teamwork, technology innovation, quality training and support to internal city departments to support the mission and vision of the City and our citizens.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	231,007	229,282	292,815	336,482	336,482
Operating Expenses	75,024	70,996	96,425	73,795	73,795
Capital Outlay	-	55,000	55,000	-	-
Total	306,031	355,278	444,240	410,277	410,277
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	306,031	355,278	444,240	410,277	410,277
Total	306,031	355,278	444,240	410,277	410,277
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	2	2	3	3	3

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Identify City issues, research business processes and technologies
- Provide professional support services and training
- Improve vendor relationships

Objectives:

- Negotiate the best possible price for the systems we purchase
- Ensure that all project-related items are completed on time and on budget
- Maintain 99% uptime for all supported systems
- Conduct training classes and labs on supported software

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Effectiveness:			
Meeting project delivery timelines 100% of the time	73%	90%	90%
Efficiency:			
Achieve 99% or better uptime for systems supported	99.5%	99.4%	99.4%
Increase training on supported programs by 50%	100%	55%	50%

SYSTEMS PROJECT ADMINISTRATION

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The Cayenta Managed Services has been beneficial to the City and we have seen a good return on the investment with enhanced issue resolution.
- Finished the SumTotal upgrade which included the biometric clock pilot. We are seeing significant time savings managing employees that clock.
- Continuing with the rollout of Laserfiche. The enhancements to the Police workflows and integration to Accela should provide significant savings through employee productivity.
- The upgrade of the Granicus/iLegislate software had significant return on investment with the elimination of printing of agendas and ease of communications with internal staff and citizens electronically.
- Negotiated contract for Neogov services and software for online job applications, eliminating manual paper processes. This is expected go live August 2014.
- Firehouse is a new fire software system used to automate the entire department. We renegotiated the contract for services and software saving an additional 22% overall
- The analyst position from Customer Services was transferred into System Project Administration.

FACILITY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Facility Services	101261	0	0	0	1,534,412	1,534,412
Full-time Positions		0	0	0	8	8
Part-time Positions		0	0	0	0	0

Mission Statement: The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to ensure the City and our citizens receive quality functioning facilities.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Personnel Services	-	-	-	466,414	466,414
Operating Expenses	-	-	-	931,368	931,368
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	124,545	124,545
Total Expenditures	-	-	-	1,522,327	1,522,327
Interfund Reimbursement	-	-	-	12,085	12,085
Net Expenditures	-	-	-	1,534,412	1,534,412
Revenues:					
Reimbursement for Services	-	-	-	590,793	590,793
Total Revenues	-	-	-	590,793	590,793
Self Sustaining Percent:	NA	NA	NA	39%	39%
Staffing Summary:					
Full-time Positions	0	0	0	8	8
Part-time Positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Previously Facilities Services was an internal service fund. Starting in fiscal year 2014-2015 it has been moved to the General Fund which affects how revenues are charged to the accounting unit.

POLICE

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Chief's Office	101311	751,177	761,432	757,783	646,201	646,201
Full-time Positions		5	5	5	5	5

Mission Statement: Our mission is to work with our citizens to provide for their safety, the safeguarding of their property, and to protect their ability to enjoy their rights by providing the ultimate in professional policing.

Major Crimes	101312	4,398,291	4,714,776	4,602,674	4,685,858	4,685,858
Full-time Positions		55	57	57	57	57

The Major Crimes division maintains and manages the department records, equipment, supplies, payroll and purchasing; oversees the department's recruitment, selection, and the collection and storage of evidence.

Field Operations-South	101313	9,086,074	9,033,764	9,101,489	9,704,842	9,704,842
Full-time Positions		97	104	104	105	105
Part-time Positions		0	0	0	0	0

Field Operations-North	101314	9,076,227	8,824,942	8,917,410	8,904,480	8,904,480
Full-time Positions		110	101	101	101	101
Part-time Positions		14	14	14	14	14

Field Operations North and South work to prevent, respond to and investigate crime and quality of life issues. Operations staff actively serve citizens and visitors by enhancing a safe environment for life, work and enjoyment. Each division is commanded by a major with emphasis placed on greater accountability, efficiency in crime fighting and strategic scheduling of officers.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Personnel Services	19,680,409	19,689,062	19,620,853	20,200,133	20,200,133
Operating Expenses	3,629,944	3,645,852	3,758,503	3,741,248	3,741,248
Capital Outlay	1,418	-	-	-	-
Total	23,311,771	23,334,914	23,379,356	23,941,381	23,941,381

Revenues:

Housing Authority-Enforcement	208,671	209,000	209,000	209,000	209,000
Miscellaneous Revenues	63,431	23,000	56,684	51,000	51,000
General Revenue Allocation	23,039,669	23,102,914	23,113,672	23,681,381	23,681,381
Total	23,311,771	23,334,914	23,379,356	23,941,381	23,941,381

Self-sustaining Percent:	1%	1%	1%	1%	1%
---------------------------------	----	----	----	----	----

Staffing Summary:

Full-time Positions	267	267	267	268	268
Part-time Positions	14	14	14	14	14

POLICE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Implement community policing strategies
- Reduce Part 1 Violent Crimes
- To investigate and clear cases of reported crime
- Reduce violent crime in Drug Market Neighborhoods
- Reduce traffic collisions at high accident intersections
- Recruit, retain and train qualified applicants

Objectives:

- Increase proactive services through community strategies
- Identify and deliver deterrent message to repeat offenders
- Clear Part 1 offenses higher than state average
- Reduce density of Part 1 offenses in Drug Market Intervention (DMI) neighborhoods
- Reduce traffic collisions Main/Fairfield, Main/English, Wendover/Eastchester/Skeet Club
- Provide each officer with in-service training
- Recruit qualified candidates for employment

	<u>Actual</u> <u>FY 2013</u>	<u>Actual</u> <u>FY 2014</u>	<u>Projected</u> <u>FY 2014</u>
Workload/Effectiveness:			
Number of community meetings attended	138	156	150
Number of face-to-face notifications	3	71	40
Number of collisions Wendover/Eastchester/Skeet Club	52	52	35
Number of collisions Main/Fairfield	61	66	50
Number of training hours	36,117	32,231	35,000
Effectiveness:			
Daniel Brooks density of violent crimes per acre	0.10	0.11	0.10
Officers Hired/Retained	20	11	10

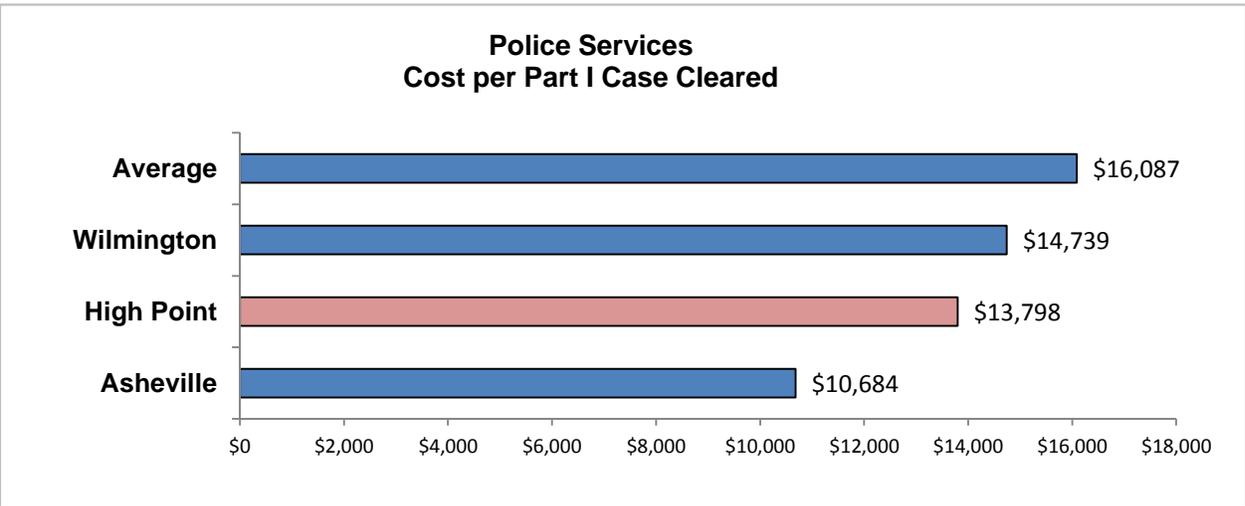
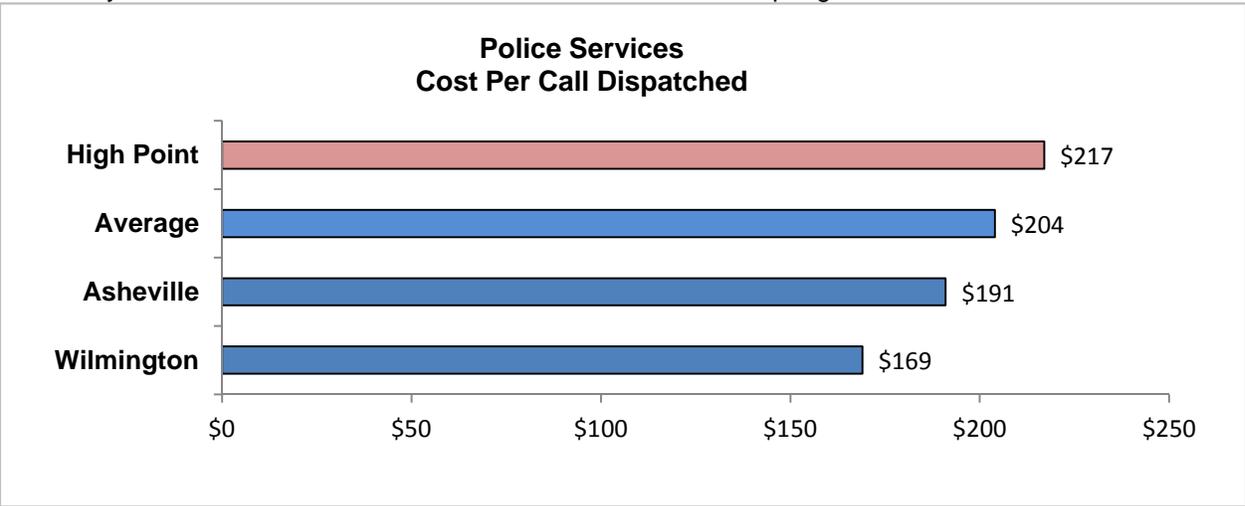
BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of fourteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Police Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

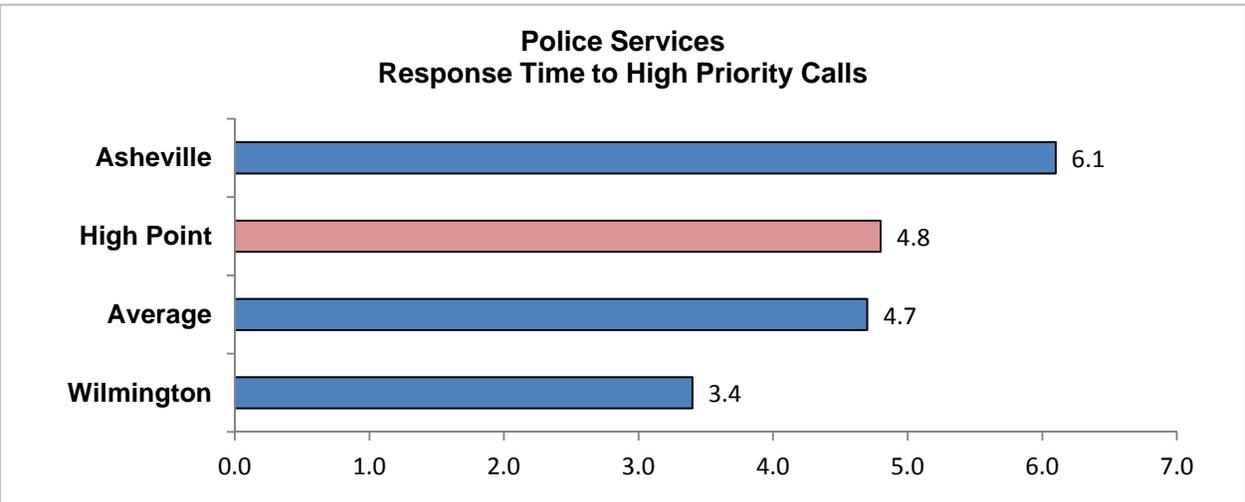
POLICE

Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



POLICE

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The first two years of implementation of the focused deterrent program for Intimate Partner Violence (IPV) resulted in re-offense rates of only 9% across 1,000+ offenders. These rates for IPV offenders are staggering given the rates for IPV offenders in the literature, which range from 20-34%.
- The measurable impact of the IPV strategy so far includes a dramatic reduction in homicides. In the five years since the shift to this strategy (2009 – 2013), the homicides attributed to IPV have dropped from 33% to 6%.
- IPV calls have dropped from an average 5,500 to approximately 4,100 in 2013.
- An animal control officer position has been added for fiscal year 2014-2015 to handle increased need.

FIRE

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	101351	3,087,715	3,223,514	3,212,012	3,158,463	3,158,463
Full-time Positions		25	25	25	24	24
Mission Statement: The High Point Fire Department's mission is to serve the citizens of High Point by protecting lives and property throughout the City by emphasizing preparedness, education, prevention and intervention.						
Suppression	101352	16,901,545	16,440,390	15,758,174	16,535,400	16,535,400
Full-time Positions		200	200	200	201	201

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Personnel Services	16,030,279	16,485,643	15,723,635	16,517,021	16,517,021
Operating Expenses	2,520,337	2,681,894	2,742,414	2,799,984	2,799,984
Capital Outlay	760,913	-	25,000	91,500	91,500
Debt Service	677,731	496,367	479,137	285,358	285,358
Total	19,989,260	19,663,904	18,970,186	19,693,863	19,693,863
Revenues:					
Fire Inspections	26,565	21,000	29,000	21,000	21,000
State Fire Fund	173	173	173	173	173
Miscellaneous Revenues	64,944	70,000	89,846	70,000	70,000
General Revenue Allocation	19,897,578	19,572,731	18,851,167	19,602,690	19,602,690
Total	19,989,260	19,663,904	18,970,186	19,693,863	19,693,863
Self-sustaining Percent:	0.46%	0.46%	0.63%	0.46%	0.46%
Staffing Summary:					
Full-time Positions	225	225	225	225	225

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- The administrative function will evaluate the Department's performance annually
- The inspection function will provide thorough fire inspections services
- The suppression function will respond in a timely manner

Objectives:

- The administrative function will submit semi-annual performance measures
- The inspections function will achieve 99% on-time plan review inspection rate
- The inspections function will maintain a 95% inspection rate
- The suppression function will respond with a less than 6:00 minute response rate 90% of the time

FIRE

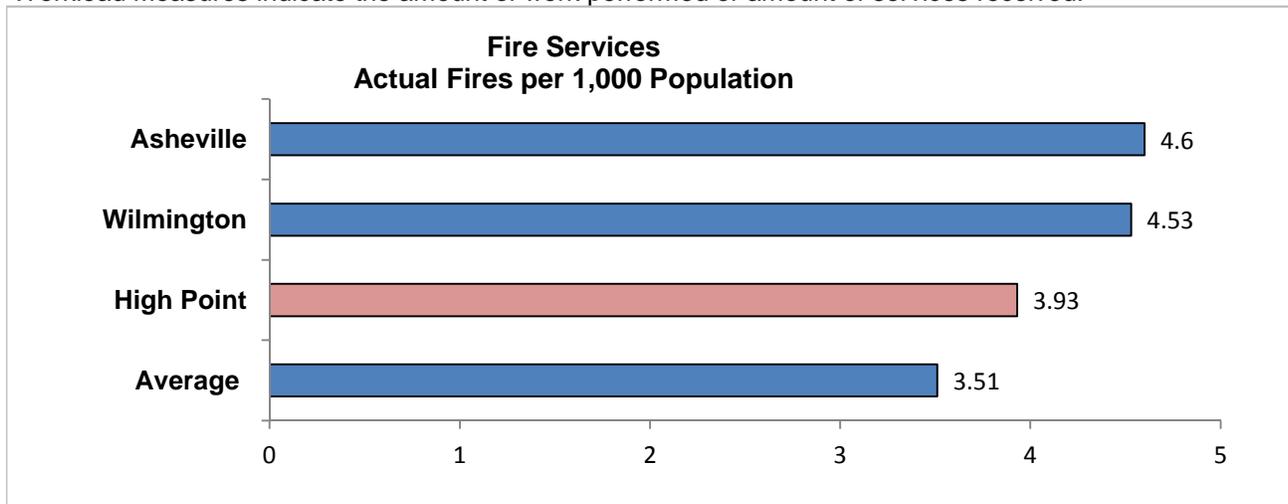
	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of reinspections conducted	1315	1,315	1,626
Number of fire code violations found	2,502	2,525	2,635
Number of hydrants found inoperable during inspection	67	49	26
Number of hydrants found inoperable during emergency	0	8	2
Number of actual fires	433	464	500
Efficiency/Effectiveness:			
Dollar amount of fire loss	\$3,538,851	\$9,037,700	\$2,542,267
Plan review inspection rate	99.2%	100.0%	99.4%
Percent of responses less than six minutes	84%	83%	83%
Average response time from dispatch	4:30	4:18	4:13

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of fifteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fire Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

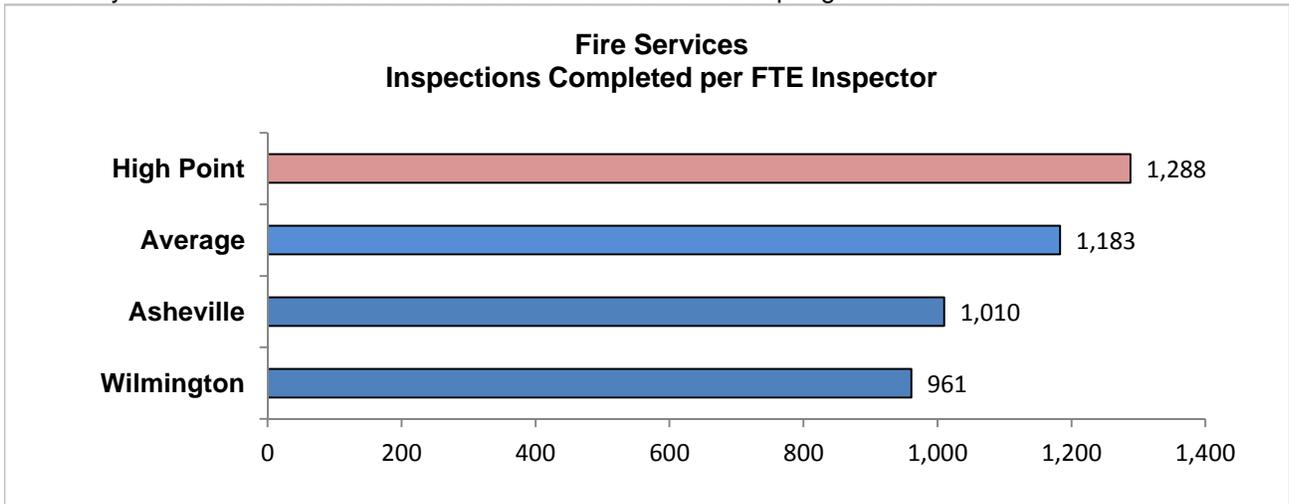
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.

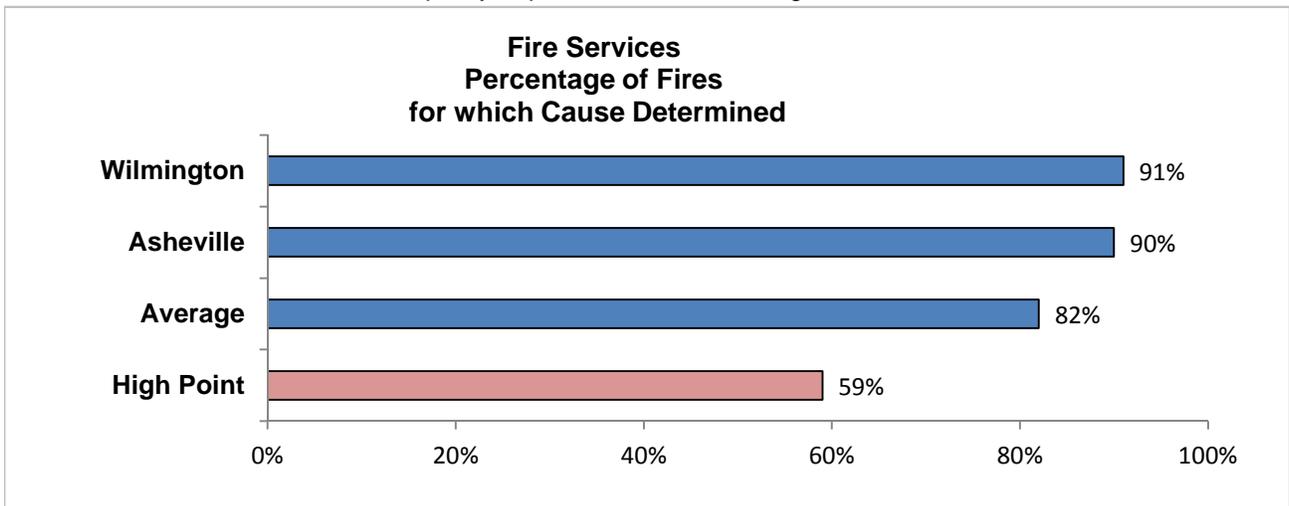


FIRE

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



FIRE

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Reallocation of Equipment and Units--HPFD reallocated units and personnel to place an additional Ladder and Engine in service to provide better response and service to the Citizens of High Point.
- Fire Investigations--Fire Investigation efforts resulted in two arrests involving fire starters. Data collected, analyzed and reported from on-site investigations led to the investigative work resulting in arrests.
- Juvenile Fire Starter Program--Our Public Relations Division worked with 13 juvenile fire starters pertaining to Fire Education and Prevention. As of this time there have been no repeat offenders.
- Bike Team addition to Fire Department--Implemented a Bicycle Emergency Response Team of specially trained personnel providing EMT-level medical and initial reconnaissance fire response services for major events (High Point Market, Holiday Parade, etc.).
- Detectors/Batteries--HPFD installed 32 smoke detectors and changed 186 batteries during this timeframe.
- Training Center Upgrade--HPFD Training Center is currently being upgraded, which includes a revamped office building and a new fire training tower. The old training tower was demolished and we are building a state of the art tower.
- Records Management Program Upgrade--HPFD is upgrading its records management program with a new version of FireHouse, replacing FireInfo. This is a major undertaking in copying over historic records and moving forward with new record keeping programs and reporting systems.
- Mobile Command Unit--In the final stages of full implementation of a joint Fire Department/Police Department/Office of Emergency Management Mobile Command Post that has been and will be utilized for command and control at large scale incidents and events. The unit was acquired by the Police Department as surplus and refurbished during the joint effort.
- Ice Storm Incident--Coordinated not only the response of Fire Department assets to calls relating to the ice storm, but also overall City response and recovery measures during and following the storm (which was declared a Federal disaster). Personnel also continue to work on FEMA reimbursement measures to recoup much of the expenditures generated by the storm.
- Major Events Coordination--Coordinated and provided emergency response capabilities to major events (such as the biannual High Point Market that attracts over 75,000 attendees from all over the world).

PARKS AND RECREATION

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	101411	775,617	1,318,496	1,243,939	1,377,458	1,377,458
Full-time Positions		8	15	15	15	15
Part-time Positions		1	1	1	1	1

Mission Statement: The purpose of the Administration Division is to provide the various administrative functions of the department and provide supervision to the divisions that provide recreational programs, neighborhood recreation centers, and landscaping and grounds maintenance.

Programs Division	101421	2,854,728	2,939,229	3,117,713	2,874,698	2,874,698
Full-time Positions		33	27	27	27	27
Part-time Positions		44	44	44	44	44

The Programs Division consists of the various athletic programs, each of the neighborhood recreation centers, Special Populations, and Senior Citizen Services. Park Rangers are also included in this accounting unit.

Special Facilities	101431	3,759,205	3,902,163	4,057,354	4,010,920	4,010,920
Full-time Positions		37	36	36	36	36
Part-time Positions		84	84	85	85	85

The Special Facilities Division of the Parks and Recreation Department consists of City Lake Park and Pool, Oak Hollow Marina and Park, Tennis, Golf, and Grillrooms as well as Blair Park Golf and

Parks Division	101441	2,729,202	2,543,797	2,603,730	2,765,022	2,765,022
Full-time Positions		35	35	35	37	37
Part-time Positions		18	18	18	18	18

The Parks Division of the Parks and Recreation Department provides services for landscaping and facilities and grounds, which include mowing and landscaping at City facilities, medians and islands. The division does field preparation and maintenance for the various athletic fields in the City.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Personnel Services	6,699,824	7,101,387	7,351,552	7,319,963	7,319,963
Operating Expenses	3,295,833	3,484,898	3,502,813	3,523,135	3,523,135
Capital Outlay	123,095	117,400	168,371	185,000	185,000
Total	10,118,752	10,703,685	11,022,736	11,028,098	11,028,098

Revenues:

Golf Fees, Rentals	985,696	1,343,695	1,471,496	1,479,350	1,479,350
Campground Revenues	250,783	402,000	275,000	402,000	402,000
Tennis Fees	112,424	128,500	128,500	124,900	124,900
Swimming, Waterslide	131,404	162,200	87,288	173,900	173,900
Self-sustaining Progs, Others	1,187,691	1,262,000	1,188,951	1,232,280	1,232,280
General Revenue Allocation	7,450,754	7,405,290	7,871,501	7,615,668	7,615,668
Total	10,118,752	10,703,685	11,022,736	11,028,098	11,028,098

Self-sustaining Percent: 26% 31% 29% 31% 31%

PARKS AND RECREATION

Staffing Summary:

Full-time Positions	113	113	113	115	115
Part-time Positions	147	147	148	148	148

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide a wide range of recreational opportunities at a high level of quality
- Collect 75% of operating costs at City Lake Park
- NC Wildlife Resources Commission rod loaner program
- To operate High Point Youth Council
- Maintain or increase attendance for Special Population Programs

Objectives:

- Revenue collected; percentage self-sustaining
- Have ten rod and reels available for use
- To increase golf play at Oak Hollow Golf Course
- Provide a wide variety of educational, social, recreational and service projects to area high school students through the High Point Youth Council
- Respond to calls for service quickly
- To maintain or increase program attendance in all programs including Special Populations, Special Olympics and Miracle League
- To collect revenue and recover expenses for Senior Center
- To recruit volunteers to offset costs of providing athletic programs

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of participants in rod/reel loaner program	254	398	254
Number of participants in junior golf tournament	66	71	100
Number of new Youth Council members	10	21	39
Number of attendees for Special Populations programs	3,487	3,330	4,500
Efficiency:			
Collect 46% of operating expenses--City Lake Park	75.0%	47.36%	46%
Dollars collected for Senior Center	\$35,165	\$59,180	\$46,080
Response time in minutes (rangers)	7:11:50	7:56:50	8:00:00
Number of athletic volunteer hours	10,232	6,870	10,300

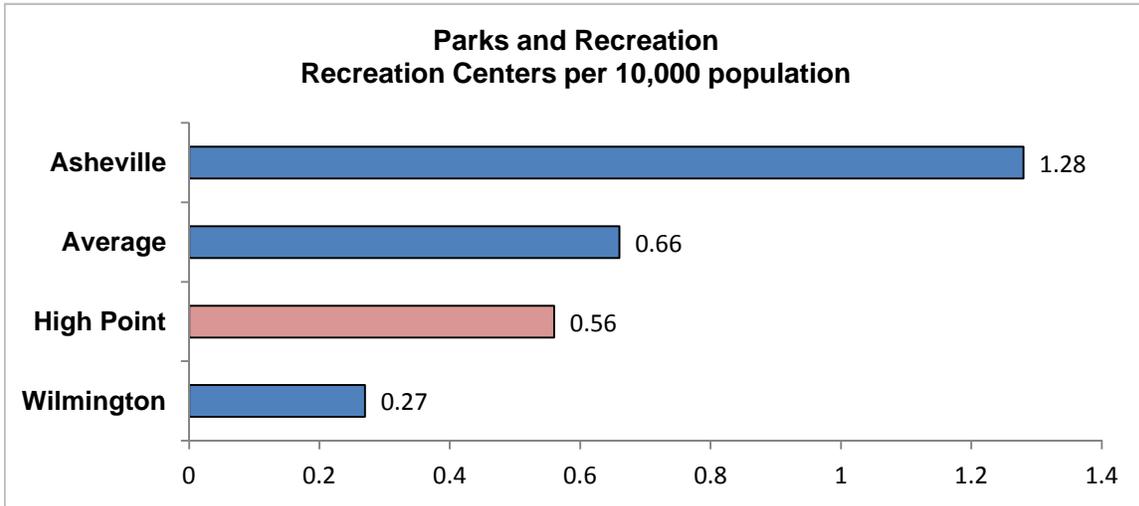
BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. Parks and Recreation was added as a category of service for fiscal year 2012-2013. A total of eleven cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Parks and Recreation are indicated. For comparison, group averages and two cities with similar populations have been shown.

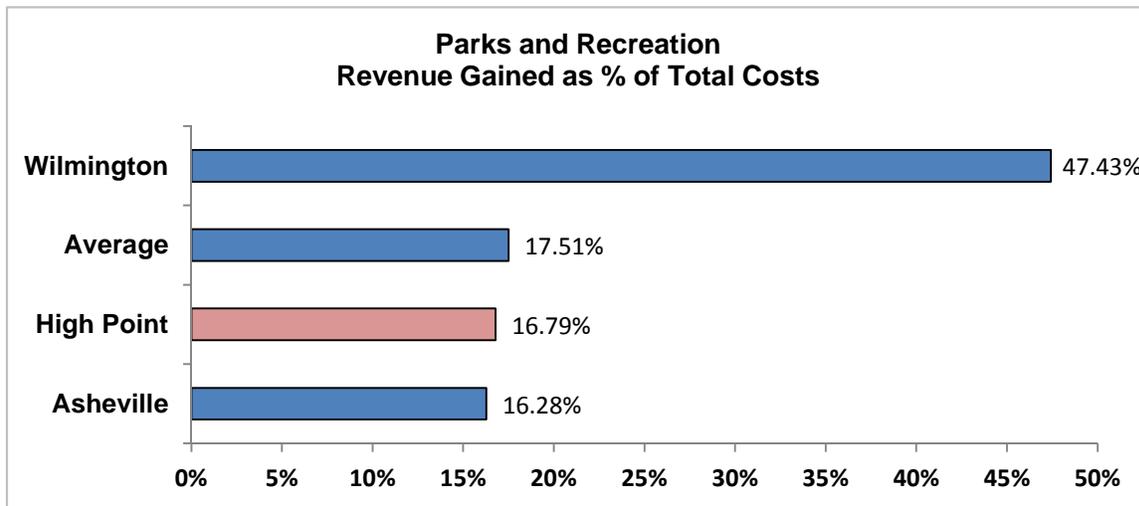
PARKS AND RECREATION

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Parks maintenance crew supervisor and groundskeeper positions were added to handle additional ROW maintenance.
- Recreation services recreated the cover design of *Leisure Guide*.
- Morehead Recreation Center held a Sweetheart Dance for area seniors, hosted Teen Black History Trivia Night, held Mother and Daughter fitness event, Father and Son sports day, and an African American Business Fair.
- Senior center performing group held a very successful concert with over 200 in attendance (standing room only).
- The Athletics division coordinated the use of two recreation centers for two AAU tournaments.
- The Parks division completed FEMA work related to the ice storm.

LIBRARY

DEPARTMENT SUMMARY

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Administration	101451	777,882	857,358	831,244	593,581	593,581
Full-time Positions		8	8	8	5	5
Mission Statement: The library mission is to nurture the joy of reading, share the power of knowledge, strengthen the sense of community and enhance community vitality. Library Administration supports this mission by focusing on the library strategic priorities of creating a customer-centered workforce, building cross functional teamwork capacity, maximizing operational effectiveness, using our facility and technology innovatively, and providing convenient and available access.						
Technical Services	101452	286,765	308,126	303,239	315,044	315,044
Full-time Positions		4	4	4	4	4
The Technical Services Division of the library serves library customers and staff by acquiring, cataloging, and processing all library materials and by maintaining the library's electronic database of library materials.						
Library Building Maint.	101453	648,741	493,544	639,217	334,947	334,947
Full-time Positions		4	4	4	4	4
Children's Services	101454	496,603	527,453	518,690	509,034	509,034
Full-time Positions		5	5	5	5	5
Part-time Positions		5	5	5	4	4
The Children's Services Division of the library serves children from birth through age 12, and their caregivers with programming developed to encourage, support, and foster the child's inalienable right to read, learn, and become the person of their choice.						
Research Services	101455	721,259	848,457	798,403	891,289	891,289
Full-time Positions		8	8	8	8	8
Part-time Positions		5	5	5	6	6
The Research Services Division of the Library assists library users of all ages to locate requested materials, and to locate specific, general, business-related, and genealogical information using the resources of the City's library, other libraries, and on-line information sources and databases.						
Information Services	101456	-	-	-	292,573	292,573
Full-time Positions		-	-	-	3	3
Information Services manages all information technology for the library and museum including support and security of the integrated library system, the public and staff network along with respective software and hardware. Technology planning and development are also a key component of Information Services' responsibilities.						
Reader's Services	101457	628,071	640,451	626,054	661,135	661,135
Full-time Positions		6	6	6	6	6
Part-time Positions		3	3	3	4	4
The Readers' Services Division of the library develops and markets adult and young adult fiction book collections and non-print materials collections. Readers' Services also provides readers advisory assistance to customers who need to locate these materials and information pertaining to them.						

LIBRARY

	Accounting Unit #	2011-2012 Actual	2012-2013 Budget	2012-2013 Estimated	2013-2014 Proposed	2013-2014 Adopted
Lending Services	101459	564,390	666,222	619,791	666,326	666,326
Full-time Positions		12	12	12	12	12
Part-time Positions		4	4	4	4	4

The Lending Services Division of the library lends the library's circulating materials and prepares materials for remote checkout. This responsibility includes preparing library cards, maintaining customer accounts, and collecting fines and fees. Lending Services also checks in library materials, maintains the shelves, and operates the library's reserve book service and drive-up window.

Historical Museum	101465	631,697	681,197	638,718	643,974	643,974
Full-time Positions		8	8	8	8	8
Part-time Positions		9	9	9	8	8

The History Museum shares greater High Point's history by exploring the power of memory and providing perspective for current issues and by strengthening the sense of community.

BUDGET SUMMARY	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	3,120,593	3,538,157	3,325,087	3,647,247	3,647,247
Operating Expenses	1,634,815	1,484,651	1,645,969	1,260,656	1,260,656
Capital Outlay	-	-	4,300	-	-
Debt Service	-	-	-	-	-
Total	4,755,408	5,022,808	4,975,356	4,907,903	4,907,903

Revenues:					
Guilford County Contribution	359,960	346,000	359,600	359,960	359,960
Library Fees & Fines, Copies	67,427	58,800	63,500	65,500	65,500
Miscellaneous Revenues	523	-	200	300	300
General Revenue Allocation	4,327,498	4,618,008	4,552,056	4,482,143	4,482,143
Total	4,755,408	5,022,808	4,975,356	4,907,903	4,907,903

Self-sustaining Percent	9%	8%	9%	9%	9%
--------------------------------	----	----	----	----	----

Staffing Summary:					
Full-time Position	55	55	55	55	55
Part-time Position	26	26	26	26	26

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To provide computer access and training for library staff and public
- To maintain a current and relevant collection of library materials
- To provide quality programs to promote reading readiness and enjoyment
- Provide information and materials in current formats, provide access to technology, offer programming in partnership with City of High Point departments and other community organizations and agencies for business, education and entertainment
- To interpret and make Museum collections accessible to the public

LIBRARY

Objectives:

- To provide one IT staff per 50 computers and peripherals
- To provide one computer for every 2500 residents
- To increase spending on materials to 12% of budget
- To update 15% of the collection annually
- To present cognitive development programs for infants; programs in childcare homes and centers; reading enjoyment programs for elementary ages; and reading readiness programs for preschoolers
- To increase the number of customers helped by 2% over the previous fiscal year
- Increase visits to museum-historical park 25% annually

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Number of public computers and peripherals maintained	84	85	80
Number of library holdings added to collection	33,206	32,712	23,000
Number of all Children's Services programs provided	2,124	1,897	1,500
Effectiveness:			
Number of cataloged materials provided per capita	2.9	2.8	2.7
Number of public computers provided per 2500 residents	1.95	1.95	1.96
Materials expenditures as % of total budget	6.0%	6.4%	9.0%
Total number of museum visits	9,687	10,327	10,000
Efficiency:			
Per capita attendance at all Children's Programs	1.9	1.78	1.82
Total attendance at all Children's programs	32,054	29,841	30,500
Number of all Children's Services programs provided per FTE Children's Services staff	266	237	214
Number of reference questions answered	40,091	37,679	47,000

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Library Information Services is a new accounting unit, separated from Library Administration. This organizational change allows better tracking of IT functions and costs.

THEATRE

DEPARTMENT SUMMARY

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Administration	101471	259,142	247,167	250,090	346,942	346,942
Full-time Positions		2	2	2	2	2
Mission Statement: The mission of the High Point Theatre is to excel in quality programming, customer service and facility utilization. The High Point Theatre's contribution to the cultural and artistic climate can help High Point in becoming the most livable city in North Carolina.						
Box Office	101472	302,025	312,690	305,824	314,503	314,503
Full-time Positions		1	1	1	1	1
Part-time Positions		0	2	2	2	2
Technical Services	101473	497,062	374,042	387,156	478,499	478,499
Full-time Positions		3	3	3	3	3
Part-time Positions		1	1	1	1	1
Building Maintenance	101474	144,421	270,423	328,605	272,423	272,423
Full-time Positions		0	0	0	0	0

BUDGET SUMMARY

	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures:					
Personnel Services	451,622	463,697	461,698	481,742	481,742
Operating Expenses	703,568	740,625	679,977	910,625	910,625
Capital Outlay	47,460	-	130,000	20,000	20,000
Total	1,202,650	1,204,322	1,271,675	1,412,367	1,412,367
Revenues:					
Box Office & Theatre Rentals	494,310	474,000	389,500	474,000	474,000
Concessions, Beer & Wine Sales	19,543	15,000	15,000	15,000	15,000
Miscellaneous Revenue	5,882	9,000	16,200	9,000	9,000
General Revenue Allocation	682,915	706,322	850,975	914,367	914,367
Total	1,202,650	1,204,322	1,271,675	1,412,367	1,412,367
Self-sustaining Percent:	43%	41%	32%	35%	35%

Staffing Summary:

Full-time Positions	6	6	6	6	6
Part-time Positions	1	3	3	3	3

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Increase usage by developing new clients
- Create support of facility renovation
- Hold public meetings and discussions
- Improve communications with constituents
- Develop Friends of Theatre fundraising capability
- Increase external Box Office clients
- Stabilize billings to enable better budget forecasting

THEATRE

Objectives:

- Develop new clients
- Meet regularly with Theatre Advisory Commission
- Advisory board ask council for renovation time frame
- Increase Friends fundraising activities
- Increase external Box Office clients
- Standardize HVAC billing and charges with IMC

Workload:

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Number of inquiries received from various sources	15	20	21
Complete the payment standardization of HVAC billing	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The Friends added an additional fundraising Cabaret during the holiday season and received funding from Cigna Insurance and a CVB grant. A Hammond B-3 organ and a fog machine were purchased with these funds.
- Also during this time the theatre underwent evaluation by a citizens group brought together to study the theatre. Along with valuable meetings, there were surveys of patrons, citizens and tenants distributed to gather information on the overall operation and value of the facility. The Theatre Study Committee wrapped up their report in December 2013 with a formal presentation given in the spring of 2014.
- Our Room and Show packages continue to attract customers, and offering dinner prior to three performances this year is allowing that program to grow.
- There are several specific recommendations from the Theatre Study committee regarding marketing and branding. It is hoped that a full-time marketing position will be funded to assist with the wide array of opportunities that are available.
- The proposed budget includes \$50,000 in additional programming funding and \$95,000 for improvements to the box office, concessions area, gallery doors and a wheelchair lift.

ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Economic Development	101511	439,480	483,326	484,591	480,423	480,423
Full-time Positions		4	4	4	4	4

Mission Statement: The High Point Economic Development Corporation is a public-private organization whose mission is to: work to retain existing business and industry in the City of High Point; assist local companies in expanding; attract new business to locate in High Point; and encourage the creation of head-of-household jobs for Piedmont Triad residents.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	410,490	429,709	430,884	426,716	426,716
Operating Expenses	28,990	53,617	53,707	53,707	53,707
Total	439,480	483,326	484,591	480,423	480,423
Revenues:					
Guilford County Contribution	-	-	-	-	-
General Revenue Allocation	439,480	483,326	484,591	480,423	480,423
Total	439,480	483,326	484,591	480,423	480,423
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	4	4	4	4	4

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To serve as a superior municipal "ombudsman" office
- To work to increase High Point's tax base and create jobs
- To positively market High Point, externally and internally

Objectives:

- To work to increase capital investment
- To work to increase job announcements
- To work to lower the unemployment rate
- To resolve all company issues with the City
- To spur positive media stories more than three times per month
- To win awards for high-quality marketing materials

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Report more than \$70 million in commercial construction permits	\$74,900,000	\$72,800,000	\$75,000,000
Report more than 1,500 jobs created and announced yearly	3,402	3,331	2,500
Effectiveness:			
Number of high-quality marketing material awards	2	2	1

ECONOMIC DEVELOPMENT

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

High Point EDC clients had these major expansions and announcements in 2013:

- Ralph Lauren Corp. adds 307 jobs as part of 900-job, multi-year expansion and began construction on an 843,000-square foot distribution/office facility in the I-74 Corporate Park.
- Volvo constructing \$15 million, 700-employee office building
- Newell Rubbermaid adds 116 jobs as it creates customer "center of excellence"
- BuzziSpace will locate its North American manufacturing headquarters in High Point at the 100-year-old closed Picket Cotton Mill facility. The Belgian company plans to create 113 jobs and invest more than \$1.75 million.
- Heritage Home Group will establish its new corporate headquarters at 1925 Eastchester Dr. The furniture company will add 300 jobs
- APAC Customer Services will be adding up to 850 jobs at its High Point call center at 4336 Federal Dr.
- Newell Rubbermaid adds 116 jobs as it creates customer "center of excellence."
- Two of High Point's corporate headquarters will be expanding in the Premier Center business park. A 48,000-sq. ft. facility will be constructed near the building that today houses both Home Meridian International and Bank of North Carolina. Home Meridian will relocate to the new building, and Bank of North Carolina will take over the space that Home Meridian now occupies.

Jobs Created/Announced in High Point in Calendar Year 2013

The High Point EDC reported that 3,313 jobs were created or announced in High Point in 2013 (3,402 jobs in 2012).

7th year in a row: Top 10 national ranking

- In March 2014 -- for Calendar Year 2013 -- *Site Selection Magazine* announced that for the seventh year in a row, the Greensboro/High Point Metropolitan Statistical Area earned a Top 10 national ranking for attracting new industry, among similar-sized communities.
- The MSA – composed of Guilford, Randolph, and Rockingham counties – ranked #4 in the nation, based on the number of corporate real estate projects of \$1 million or greater in 2013. For two of those five years, the region impressively ranked #1.

Five-year trends

Job creation and capital investment:

<i>Year</i>	<i>Commercial capital investment (in millions)</i>	<i>Estimated jobs added/announced</i>
2009	\$36.7 million	1,405
2010	\$75.0 million	2,256
2011	\$69.3 million	1,762
2012	\$74.9 million	3,402
2013	\$72.8 million	3,331

Unemployment rates:

<i>Year</i>	<i>Greensboro-High Point MSA</i>	<i>Guilford County</i>	<i>High Point</i>
2009	11.40%	11.20%	10.80%
2010	10.80%	10.60%	10.70%
2011	10.10%	9.90%	10.10%
2012	9.80%	9.60%	9.70%
2013	6.90%	6.90%	6.70%

ECONOMIC DEVELOPMENT

Award-winning marketing materials

- High Point EDC's 2012 annual report -- that was released in March 2013 -- won an "Excellence in Economic Development Award" in October 2013 from the International Economic Development Council.
- That annual report and its accompanying marketing brochure won a similar award in August 2013 from the Southern Economic Development Council.
- In June 2014, the Southern Economic Development Council picked a joint marketing piece of the HPEDC and its neighboring communities to win an award.

PLANNING AND DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Planning	101521	998,416	1,020,635	993,261	1,039,729	1,039,729
Full-time Positions		13	12	12	11	11

Mission Statement: Shaping a more livable High Point by facilitating and promoting a shared, comprehensive plan for the development of the community that advances a quality environment, both natural and built; by creating strategies that guide development in a manner that protects and enhances the community; and by administering services that implement the comprehensive plan and form a safe, sustainable and livable place.

Building Inspections	101522	2,038,595	2,043,717	2,052,780	2,216,549	2,216,549
Full-time Positions		24	25	25	27	27

Provide timely and accurate reviews of development proposals to ensure consistency with the city's goals and objectives. Conduct work program projects to promote sustainable, cost-efficient and coordinated development. Provide full, clear and accurate information in all activities.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	2,540,585	2,577,210	2,556,704	2,766,241	2,766,241
Operating Expenses	495,226	487,142	484,337	490,037	490,037
Capital Outlay	1,200	-	5,000	-	-
Total	3,037,011	3,064,352	3,046,041	3,256,278	3,256,278
Revenues:					
Inspection Permits, Fees	777,944	749,000	869,500	872,000	872,000
Planning, Rezoning Fees	33,479	28,000	25,000	28,000	28,000
General Revenue Allocation	2,225,588	2,287,352	2,151,541	2,356,278	2,356,278
Total	3,037,011	3,064,352	3,046,041	3,256,278	3,256,278
Self-sustaining Percent	27%	25%	29%	28%	28%
Staffing Summary:					
Full-time Positions	37	37	37	38	38

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Policy Advisory Goal - To provide policies that serve as a guide and framework for the development of the community, and that together create a shared comprehensive plan for the community, which is used as the basis for making decisions that shape the community
- Development Review Goal - To provide timely, dependable and accurate reviews of all development proposals, and to ensure the proposals comply with adopted policies and rules
- Regulatory Goal - To administer rules that improve the quality of development and property, that effectively protect the public health and safety, that are consistent with adopted policies and practices, and that are applied in a fair, practical and consistent manner

PLANNING AND DEVELOPMENT

Objectives:

- Develop and update planning and development policies to reflect changes in development patterns and the preferences of the community, as identified by the City Council, city boards and commissions, and the public
- Manage the development review process
- Administer the city's adopted planning and development policies and regulations, to promote high quality development, and to ensure clean, healthy, safe, livable neighborhoods

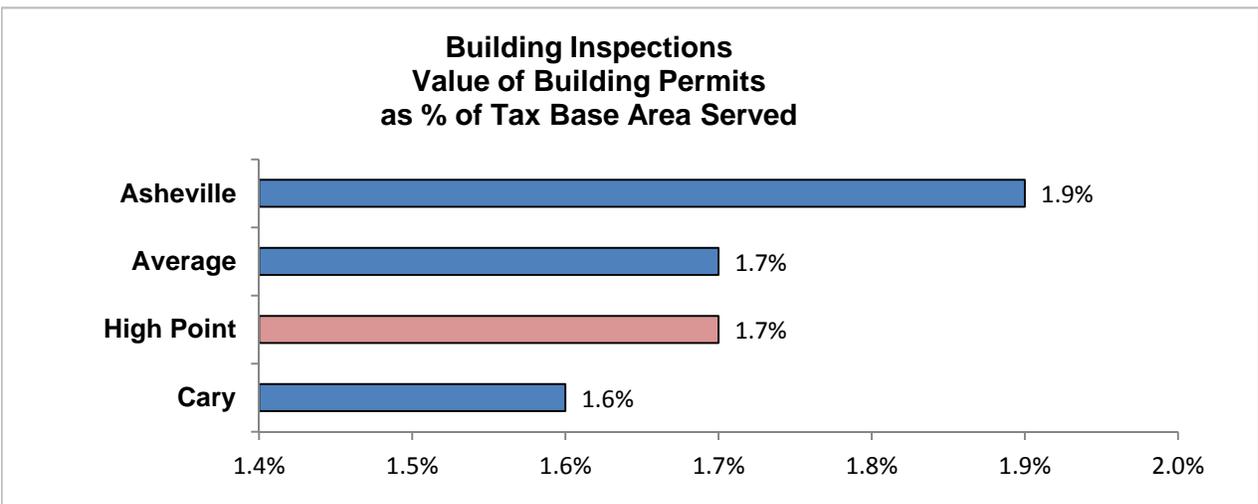
Workload:	Actual FY 2013	Actual FY 2014	Projected FY 2014
Number of comprehensive planning projects in progress	4	2	3
Number of site plans and subdivisions reviewed	587	623	600
Number of zoning cases reviewed	32	24	25
Number of housing code violations corrected	250	266	250
Effectiveness:			
Percent of site plan and subdivision reviews completed on schedule	74%	79%	85%
Percent of zoning cases with action consistent with staff recommendation	97%	95%	95%
Efficiency:			
Number of comprehensive planning projects managed per FTE planner	3.33	1.33	2.00
Number of site plans and subdivisions reviewed per day/FTE reviewer	1.56	2.49	2.40
Number of zoning cases reviewed per month per FTE planner	2.66	2	2.00
Number of permits issued per day per FTE permit specialist	14.12	10.98	11.33
Number of local code violations cited per day per FTE inspector	3.04	3.15	3.00

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of ten cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Building Inspections are indicated. For comparison, group averages and two cities with similar populations have been shown.

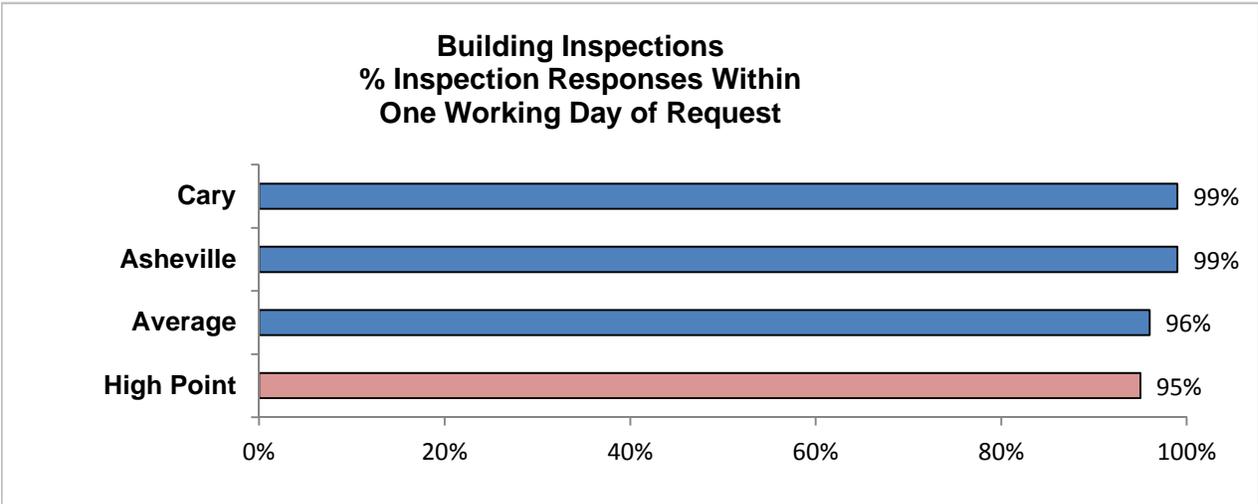
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.

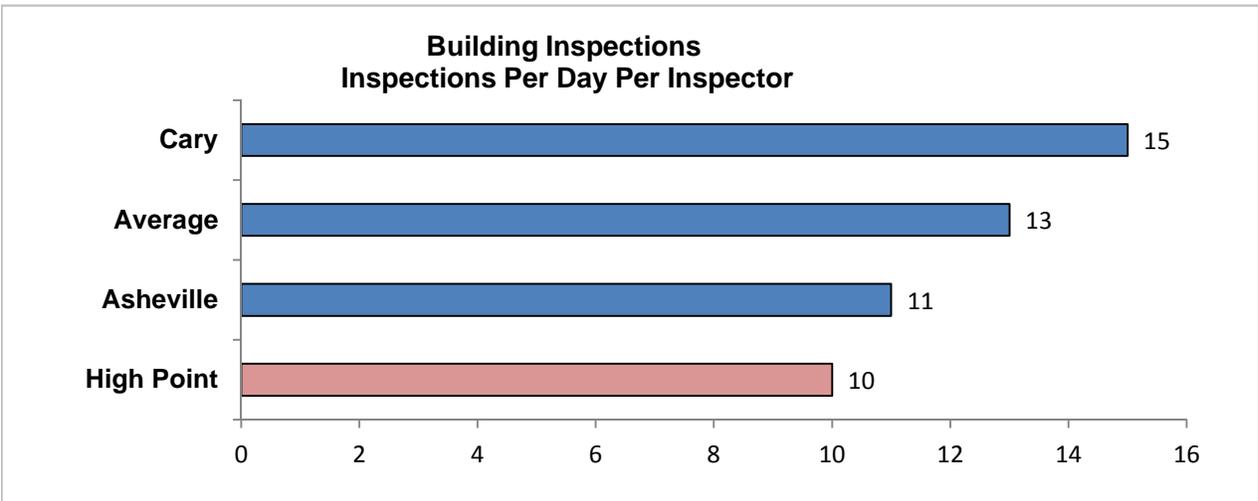
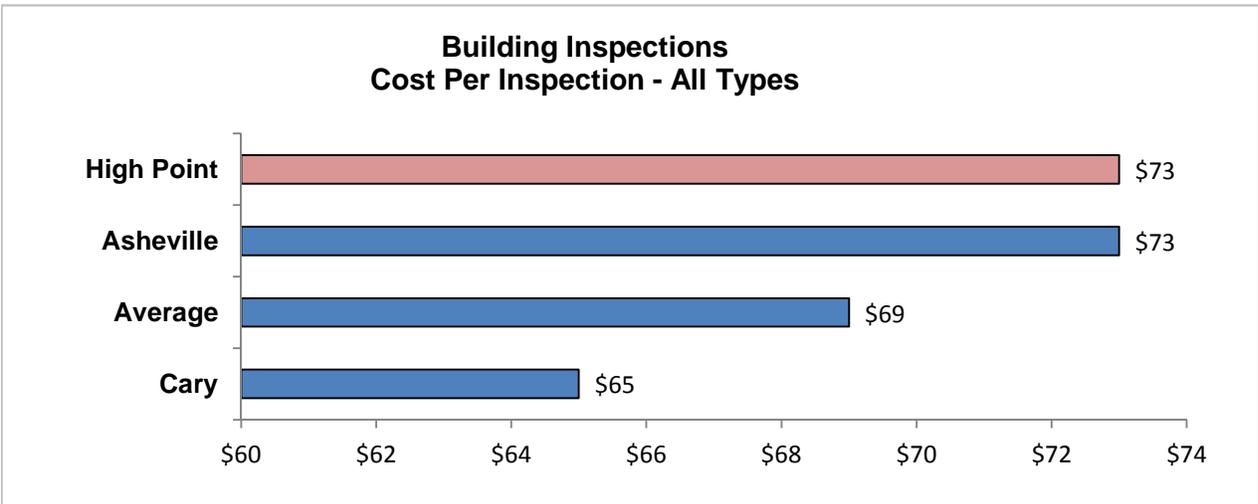


PLANNING AND DEVELOPMENT

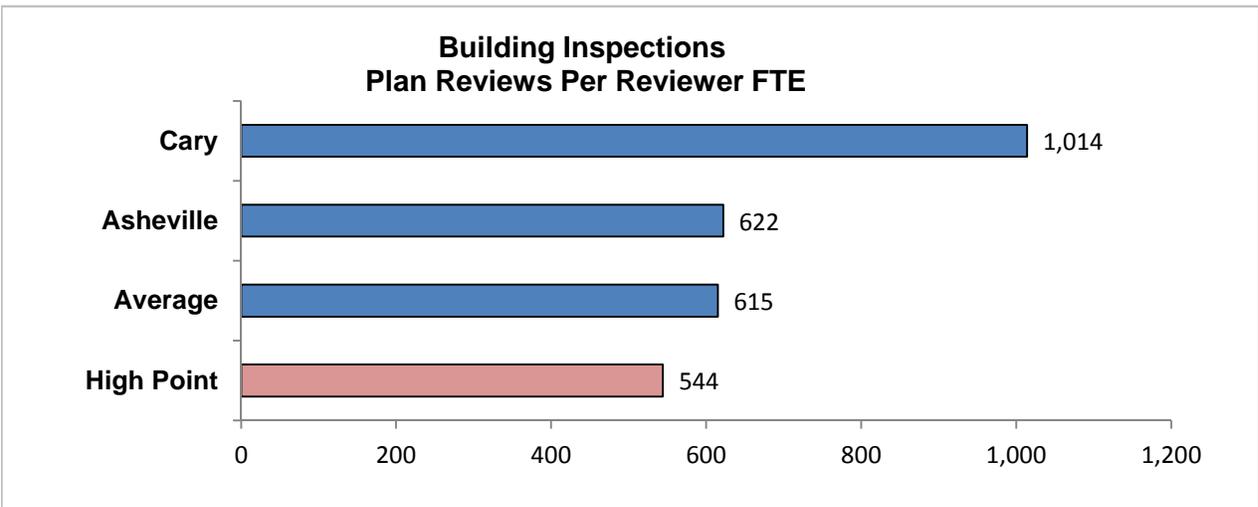
Effectiveness Measures relate the quality of performance or the degree of achievement.



Efficiency Measures relate cost of resources consumed to the output generated.



PLANNING AND DEVELOPMENT



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Projects in FY13-14 work program are the Historic Industrial Property Inventory, Planning Process Assessment, and the Community Inventory and Assessment. With the elimination of a project planner position and a development review planner position, the capacity to manage comprehensive planning projects decreased from 9 projects in FY11-12 to 2 projects in FY13-14 and 3 projects in FY14-15.

- Work in the FY13-14 work program includes the UPDATE High Point project (Development Ordinance Rewrite) and the implementation of the Land Development software system both with 2015 completion dates. In addition work continues on city-initiated street abandonments and revisions to the City's development review process in conjunction with the installation of the land development system. Due to the eliminated development review planner positions and the two large projects, the resultant work shifts have resulted in an increased work load on the one development plan reviewer and increased review times for some plans. A project planner in planning services is assisting in site and subdivision plan review.

- For FY13-14, commercial construction plan reviews were up 43% over FY12-13. Likewise, new single family home starts and permits in general continue to increase. As a result, permit revenue for FY13-14 is estimated to be up 12% or approximately \$186,390 over FY12-13, and up 67% or approximately \$390,000 over the low recorded in FY09-10, which places annual permit revenue within about \$200,000 of pre-recession levels. Construction inspectors are still involved in enforcing the public nuisance code in addition to conducting construction inspections. Their daily construction inspection load is 17% higher than the previous year. Staff still aims to ensure that 95% of construction inspections are conducted within a 24-hour period and that construction plan reviews are conducted within established objectives by utilizing overtime.

- Housing code violations and public nuisances violations continue to dominate local code enforcement activities. Each of the 3 local code inspectors initiates approximately 3 code violations a day along with managing their active violation case load.

COMMUNITY DEVELOPMENT & HOUSING

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
C D & Housing	101534	67,626	68,963	70,025	62,611	194,434
Full-time Positions		1	1	1	1	2

Mission Statement: The mission of Community Development and Housing is to build strong communities.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	60,597	60,657	61,719	54,305	186,128
Operating Expenses	7,029	8,306	8,306	8,306	8,306
Total	67,626	68,963	70,025	62,611	194,434

Revenues:

Departmental Revenue	-	-	-	-	-
General Revenue Allocation	67,626	68,963	70,025	62,611	194,434
Total	67,626	68,963	70,025	62,611	194,434

Self-sustaining Percent

0%	0%	0%	0%	0%
----	----	----	----	----

Staffing Summary:

Total Authorized Positions	1	1	1	1	2
----------------------------	---	---	---	---	---

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Facilitate neighborhood capacity-building activities
- Increase wealth for citizens of High Point

Objectives:

- Offer small grants to non-profits in Core City areas
- Provide 370 state & federal e-file and paper returns

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Number of non-profit grants awarded	8	12	13
Number of tax returns prepared	522	457	500
Effectiveness:			
Average amount of non-profit grants awarded	\$3,795	\$5,374.58	\$2,307.69
Average amount of tax refund	\$1,262.58	\$1,289.98	\$1,428.57

CITY PROJECT DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
City Project Development*	101541	520,903	198,642	471,006	211,186	0
Full-time Positions		1	1	1	1	0

*City Project funding and its position were moved to City Management and Special Appropriations

Mission Statement: The City Project Inc. is a public-private initiative focused on creating an urban style of living for High Point. The mission is to promote and enable the growth and revitalization of High Point's eleven-square-mile urban core through public-private collaboration that will foster the return of people, businesses and services to the urban core of High Point.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	130,348	132,322	130,306	134,866	0
Operating Expenses	390,555	66,320	340,700	76,320	0
Capital Outlay	-	-	-	-	-
Total	520,903	198,642	471,006	211,186	0
Revenues:					
Departmental Revenue	427,200	10,000	87,000	10,000	0
General Revenue Allocation	93,703	188,642	384,006	201,186	0
Total	520,903	198,642	471,006	211,186	0
Self-sustaining Percent	82%	5%	18%	5%	0%
Staffing Summary:					
Full-time Positions	1	1	1	1	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To actively engage in promoting the urban core by promoting the return of businesses, people and
- To serve as resource to energize reinvestments

Objectives:

- To sponsor and/or support public events in the core area
- To increase the reinvestment of services and people

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Number of outside funding for projects	7	6	6
Number of events sponsored or supported in the Core City	10	9	11
Meet with developers, consultants etc.	15	15	15

CITY PROJECT DEVELOPMENT

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- City Project raised \$12,500 to sponsor the Ignite sea container suite on exhibit at the Criterium races and allocated \$29,000 in facade grant funds to eight property owners.
- Supported the Washington Street Fall Festival, the HopFest, the Uptowne Holiday Stroll and the Uptowne Market.
- The final Ignite Master Plan was received in November, and the board prioritized the 14 projects recommended in the report.
- A competition was held for a business to occupy the Depot and Total Bliss was selected.
- In fiscal year 2012-2013 City Project raised \$427,900 in private funds which was used to fund a study by renowned urban planner.

TRANSPORTATION

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Depot Maintenance	101262	33,852	43,004	41,755	43,604	43,604
Full-time Positions		0	0	0	0	0
Administration	101611	920,183	869,838	822,923	868,169	868,169
Full-time Positions		7	7	7	8	8
Part-time Positions		2	2	2	2	2
Mission Statement: The Department of Transportation is responsible for the safe and efficient movement of persons and goods on a system of streets and thoroughfares within the City of High Point.						
Signs & Markings	101612	698,158	710,082	691,245	670,147	670,147
Full-time Positions		8	8	8	8	8
Traffic Signals	101613	2,727,838	2,739,240	2,647,802	2,741,188	2,741,188
Full-time Positions		5	5	5	5	5
Comp. Signal System	101614	259,966	362,122	325,218	366,416	366,416
Full-time Positions		4	4	4	4	4

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,439,235	1,703,891	1,616,740	1,720,078	1,720,078
Operating Expenses	2,964,232	3,011,395	2,903,203	2,960,446	2,960,446
Capital Outlay	236,530	9,000	9,000	9,000	9,000
Total	4,639,997	4,724,286	4,528,943	4,689,524	4,689,524
Revenues:					
NCDOT Sign/Signal Maint.	461,396	340,000	343,000	340,000	340,000
Licenses & Permits	810	2,000	2,000	2,000	2,000
Facilities Rental	-	-	-	-	-
Miscellaneous Revenues	75,914	5,100	25,100	25,100	25,100
General Revenue Allocation	4,101,877	4,377,186	4,158,843	4,322,424	4,322,424
Total	4,639,997	4,724,286	4,528,943	4,689,524	4,689,524
Self-sustaining Percent:	12%	7%	8%	8%	8%
Staffing Summary:					
Full-time Positions	24	24	24	25	25
Part-time Positions	2	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Identify and replace 100% of expired signs and posts annually
- Identify and replace 100% of worn pavement markings annually
- Provide visibility to 100% of signs annually
- Provide traffic signal maintenance to COHP signal system
- Replace signal mast arms in all downtown intersections that are part of the streetscape project
- Maintain computer signal system network & database management for department

TRANSPORTATION

Objectives:

- Provide traffic signal maintenance with as little inconvenience as possible
- Complete preventive maintenance on 213 intersections
- Evaluate signal time at each signalized intersection every 18 months
- Keep signal system online 100% of the time

	Actual	Actual	Projected
	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2014</u>
Workload:			
Signs and posts replaced	1,216	1,191	1,000
Trim vegetation for sign visibility	1,200	1,098	1,000
Pavement markings - Number of square feet	66,927	82,852	50,000
Number of high accident locations studied	10	4	12
Number of new intersections installed or inspect by Signal Shop	1	1	2
Signal system analysis and traffic signal timing (man hours)	2,000	2,000	2,000
Effectiveness:			
Percent of obstructed signs made visible	99%	99%	99%
Percent of preventive maintenance on signalized intersections	100%	100%	100%
Efficiency:			
Percent of responses to signs/markings requests for signs within 2 weeks	98%	98%	98%
Number of intersections receiving new mast arms and foundations	0	5	5
Calculate time/translate computer output into signal control	450	450	450

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Transportation grant accountant position funded, half funded by Metropolitan Planning Organization

PUBLIC SERVICES

DEPARTMENT SUMMARY

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Administration	101711	364,287	373,830	384,230	364,932	364,932
Full-time Positions		3	3	3	3	3

Mission Statement: The purpose of the Public Services Administrative group is to oversee the divisions that provide the citizens of High Point with garbage collection, recyclables collection, yard waste collection, loose trash collection, a Material Recovery Facility, a solid waste disposal facility, a yard waste composting facility, public cemeteries, stormwater maintenance, and road and bridge maintenance services.

Environmental

Services	101712	6,330,644	6,407,802	6,254,204	0	0
Full-time Positions		45	45	45	0	0

The Environmental Services Division will provide 35,936 (service locations) customers of High Point with weekly collection of household waste, yard waste, and bulky items in a cost effective manner while ensuring a livable and safe community. Recyclables are collected bi-weekly.

Cemeteries	101713	231,466	238,656	226,969	231,590	231,590
Full-time Positions		4	4	4	4	4

Street Maintenance	101721	5,176,793	4,688,581	4,593,599	4,824,541	5,224,541
Full-time Positions		42	42	42	41	41

The Street Maintenance Division strives to provide the safest and best roadways possible for citizens of the City of High Point

BUDGET SUMMARY

	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures					
Personnel Services	4,599,375	4,749,598	4,541,259	2,551,100	2,551,100
Operating Expenses	6,747,641	6,211,546	6,161,568	2,869,963	3,269,963
Capital Outlay	8,450	-	8,450	-	-
Debt Service	747,724	747,725	747,725	-	-
Total	12,103,190	11,708,869	11,459,002	5,421,063	5,821,063

Revenues:

State Powell Bill Funds	2,857,838	2,857,838	2,912,889	2,912,889	2,912,889
State Highway Maintenance	209,414	220,000	220,000	220,000	220,000
Refuse Fees	-	2,725,000	2,386,050	-	-
Recycling Fees	579,047	550,000	574,651	-	-
Other Department Revenues	247,260	209,900	241,997	142,800	142,800
General Revenue Allocation	8,209,631	5,146,131	5,123,415	2,145,374	2,545,374
Total	12,103,190	11,708,869	11,459,002	5,421,063	5,821,063

Self-sustaining Percent	32%	56%	55%	60%	56%
--------------------------------	-----	-----	-----	-----	-----

Staffing Summary:

Full-time Positions	94	94	94	48	48
---------------------	----	----	----	----	----

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide weekly solid waste collections and bi-weekly recycling
- Perform preventive and routine streets and sidewalk maintenance

PUBLIC SERVICES

Objectives:

- Maintain a normal schedule pick-up rate of 95%
- Maintain a customer satisfaction rate of 99%
- Maintain 100% of streets with 85% or better PCR
- Maintain 155.6 miles of City sidewalk

Workload:

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Tons of household waste (refuse) collected	16,291	25,654	25,860
Tons of recyclables collected	8,373	7,420	8,000
Tons of yard waste collected	4,939	5,801	7,000
Tons of asphalt used for resurfacing repair (City)	3,632	2,086	3,500
Sidewalk replaced in square yards	170	493	200

Effectiveness:

Percent of solid waste collection customer satisfaction	99%	99%	99%
Percent normal scheduled pick-ups	99%	99%	99%

Efficiency:

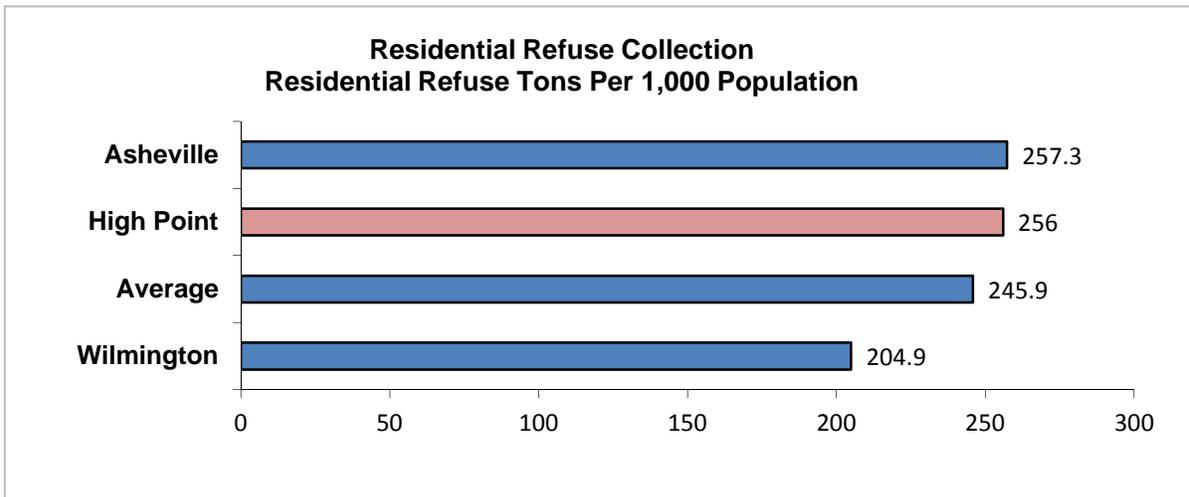
Yard waste cost per collection point	\$44	\$43	\$48
Recycling cost per collection point	\$27	\$22	\$30
Cost per lane mile for resurfacing (City)	\$74,075	\$73,454	\$70,000
Sidewalk replacement cost per square yard	\$91	\$67	\$70

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

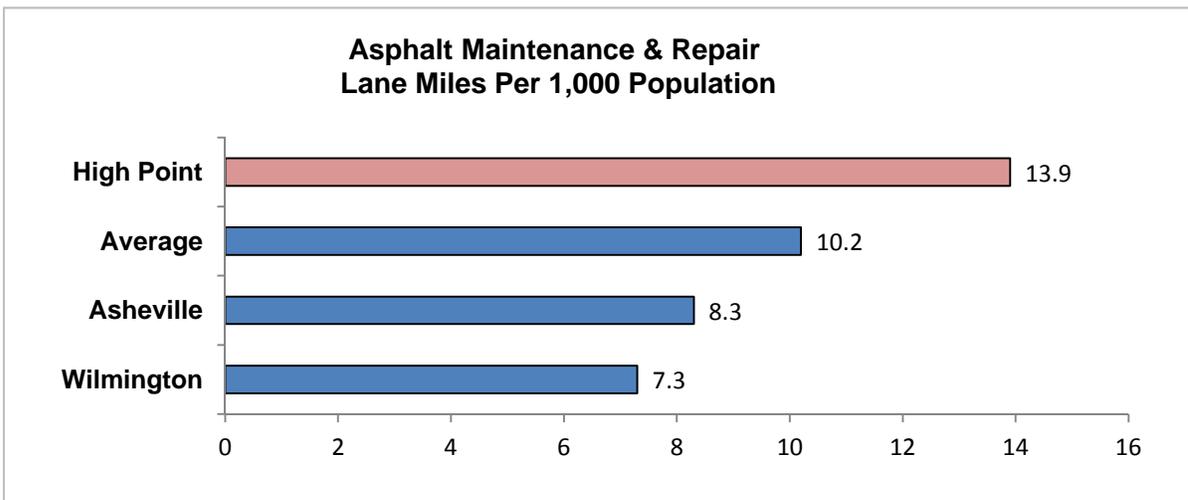
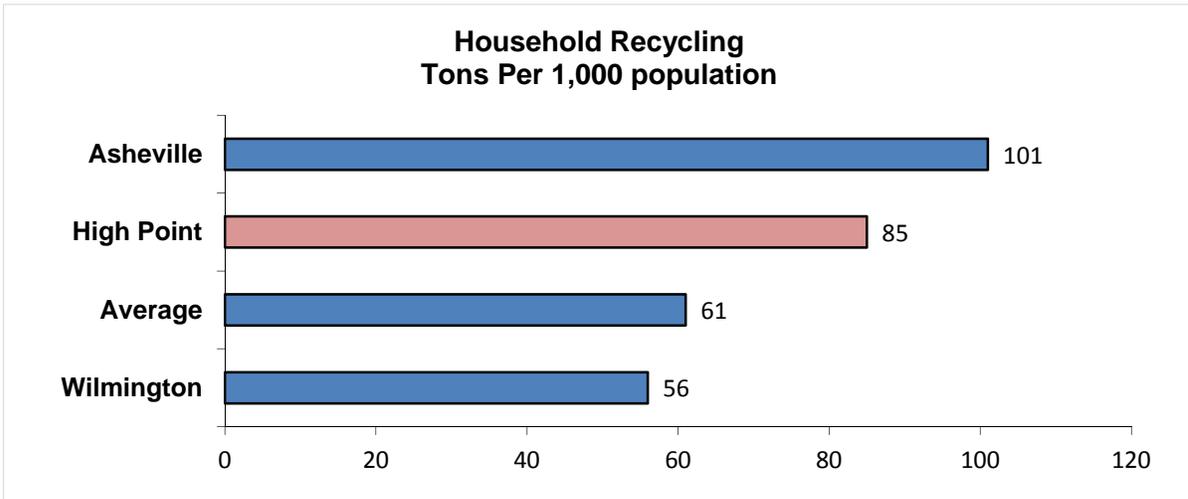
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of fifteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Asphalt Maintenance, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

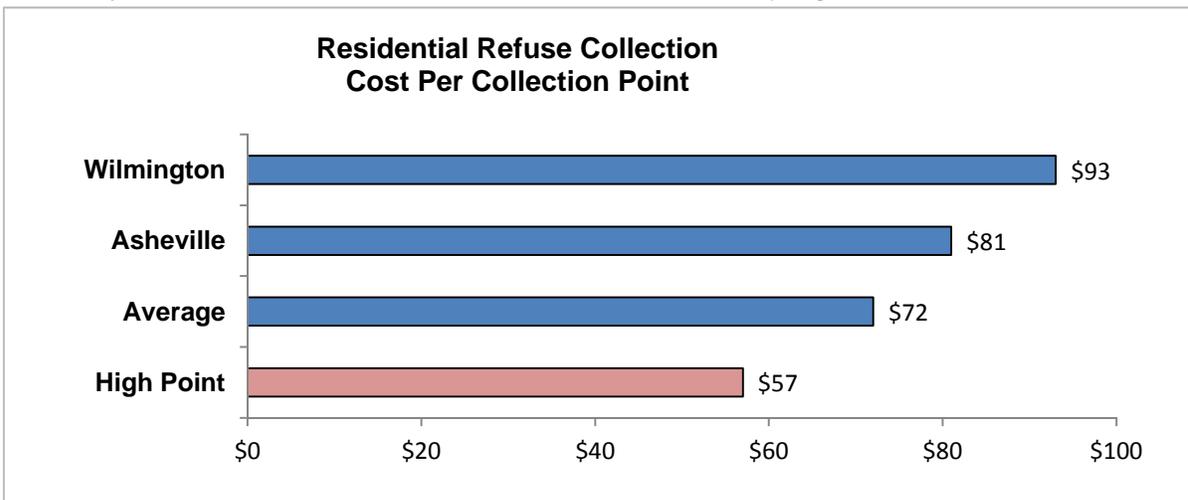
Workload Measures indicate the amount of work performed or amount of services received.



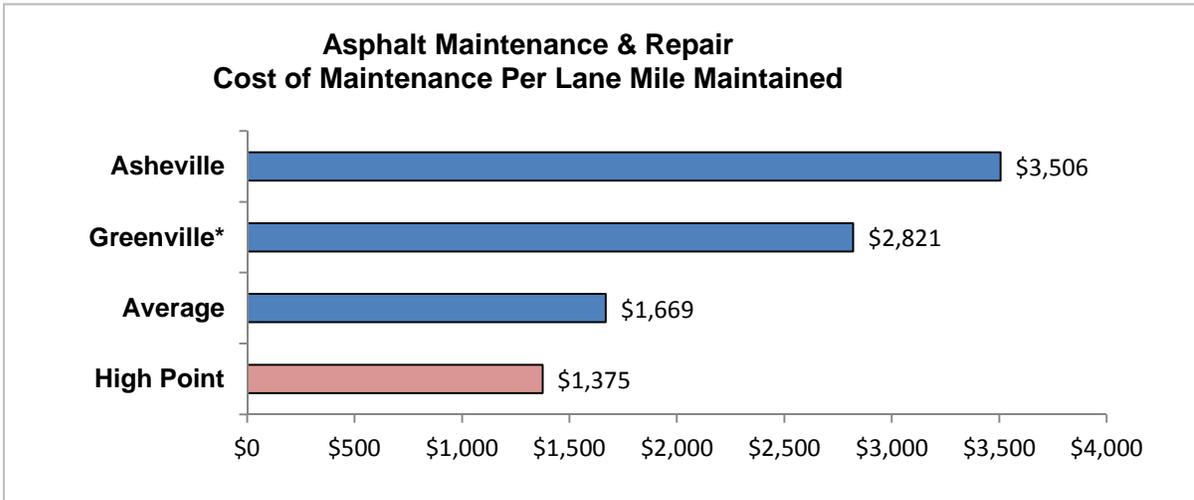
PUBLIC SERVICES



Efficiency Measures relate cost of resources consumed to the output generated.



PUBLIC SERVICES



*Greenville replaced Wilmington for this edition because of data issues in Wilmington's costs



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Environmental Services is moving from the General Fund to the Solid Waste Fund to become a self-supporting enterprise.

SPECIAL APPROPRIATIONS

DEPARTMENT SUMMARY

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Special Appropriations*	101491	2,686,247	3,476,669	2,974,577	4,134,462	4,168,032
Authorized Positions		0	0	0	0	
*Some City Project funding was moved into Special Appropriations per Council direction						
Joblink-Idol St. Building	101263	55,373	83,373	69,507	78,577	78,577
Authorized Positions		0	0	0	0	0

Special Appropriations budgets have been designated to present recommended appropriations for City contributions to outside agencies, prior year workers' compensation and unemployment claims, and accounts for unanticipated legal claims or other general fund expenditures not provided for in routine operating budgets.

TRANSFERS and REIMBURSEMENTS

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Transfers and Reimbursements	101911	7,800,023	8,323,711	8,049,301	2,974,535	2,974,535
Authorized Positions		0	0	0	0	0

Transfers and Reimbursements budgets are used to account for the transfers to other funds and reimbursements to other funds for indirect costs

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Operating Expenses	421,976	431,940	431,939	(7,561,451)	(7,561,451)
Interfund Reimbursements	7,378,047	7,891,771	7,617,362	10,535,986	10,535,986
Total	7,800,023	8,323,711	8,049,301	2,974,535	2,974,535
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	7,800,023	8,323,711	8,049,301	2,974,535	2,974,535
Total	7,800,023	8,323,711	8,049,301	2,974,535	2,974,535
Self-sustaining Percent:	0%	0%	0%	0%	0%
Total Authorized Positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Because of a change in reporting requirements by the Local Government Commission, cost allocations (reimbursements) are now shown as an offset to expenditures.

GENERAL CONTINGENCY

DEPARTMENT SUMMARY

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Contingency	101991	0	400,000	0	400,000	400,000

An appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures. Amounts are transferred during the fiscal year from contingency for specific purposes.

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal and interest. Debt service for proprietary funds are found in the individual fund summaries.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUE						
Fund Balance	\$ -	\$ 787,348	\$ -	\$ 1,389,720	\$ 602,372	76.5%
Property Tax	3,048,906	3,103,344	3,083,257	3,149,287	45,943	1.5%
Intergovernmental Revenues	279,010	265,446	291,699	265,446	-	0.0%
Charges for Services	-	-	264,185	264,185	264,185	100.0%
Miscellaneous Revenues	276,113	395,435	72,800	80,000	(315,435)	-79.8%
Total General Debt Service	\$ 3,604,029	\$ 4,551,573	\$ 3,711,941	\$ 5,148,638	\$ 597,065	13.1%
Transfers-Other Funds	6,295,703	6,445,702	6,445,702	5,803,420	(642,282)	-10.0%
Net General Debt Service	9,899,732	10,997,275	10,157,643	10,952,058	(45,217)	-0.4%
EXPENDITURES						
Debt Service	\$ 9,182,803	\$ 9,994,468	\$ 9,501,865	\$ 9,762,369	\$ (232,099)	-2.3%
Total General Debt Service	\$ 9,182,803	\$ 9,994,468	\$ 9,501,865	\$ 9,762,369	(232,099)	-2.3%
Interfund Transfer	896,642	1,002,807	1,002,807	1,189,689	186,882	18.6%
Net General Debt Service	10,079,445	10,997,275	10,504,672	10,952,058	(45,217)	-0.4%

GENERAL DEBT SERVICE FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Of the total property tax rate of \$.664, the Debt Service Fund tax rate includes \$.034 to fund the 2004 bond authorization approved by High Point voters in the 2004 bond referendum. Transfers-Other Funds has decreased due to the completion of debt service payments for the Motorola Radio system.

EXPENDITURES

Principal and interest payments are declining due to bond refundings and the final payment of some General Obligation bond issues and long-term loans. This reduction is offset by planned lease financing of fire trucks and theatre equipment in FY 2013-14, and debt service for the 2014 2/3rds bond issue.

GENERAL DEBT SERVICE

Accounting Unit #		2013-2014 Adopted Budget	2014-2015 Proposed City Manager	2014-2015 Adopted by City Council
201950	2003 REFUNDING	347,706	329,360	329,360
	PUBLIC IMPROVEMENT SERIES 2005	231,404	485,948	485,948
	2005 REFUNDING	2,197,529	2,031,743	2,031,743
	PUBLIC IMPROVEMENT SERIES 2006	696,450	1,044,763	1,044,763
	PUBLIC IMPROVEMENT SERIES 2007A	229,538	226,213	226,213
	PUBLIC IMPROVEMENT SERIES 2007B	699,928	970,903	970,903
	PUBLIC IMPROVEMENT SERIES 2008	773,693	562,318	562,318
	PUBLIC IMPROVEMENT SERIES 2010A	927,850	1,063,550	1,063,550
	PUBLIC IMPROVEMENT SERIES 2010B	669,304	669,304	669,304
	PUBLIC IMPROVEMENT SERIES 2012	458,819	453,019	453,019
	2012 REFUNDING	492,179	483,441	483,441
	2013 REFUNDING	-	217,517	217,517
	PUBLIC IMPROVEMENT SERIES 2014	-	459,087	459,087
	FUTURE DEBT SERVICE	495,000	-	-
	BOND ANTICIPATION NOTES-GENERAL	160,000	160,000	160,000
	SUBTOTAL	8,379,400	9,157,166	9,157,166
201951	GEN. DEBT SERV-MOTOROLA RADIO SYS.	1,174,163	-	-
	JOBLINK @ IDOL STREET LOAN	256,405	248,625	248,625
	FIRE TRUCK LEASE	151,000	309,355	309,355
	THEATRE RIGGING LEASE	33,500	47,223	47,223
	SUBTOTAL	1,615,068	605,203	605,203
TOTAL	GENERAL DEBT SERVICE	\$ 9,994,468	\$ 9,762,369	\$ 9,762,369

GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for pay-as-we-go General Fund capital projects. Financial resources for these projects are to be used for the acquisition or construction of major capital facilities, other than those financed by the enterprise funds. Long-term general capital projects which are generally financed by general obligation bonds can be found in the Capital Improvement Program section of this document.

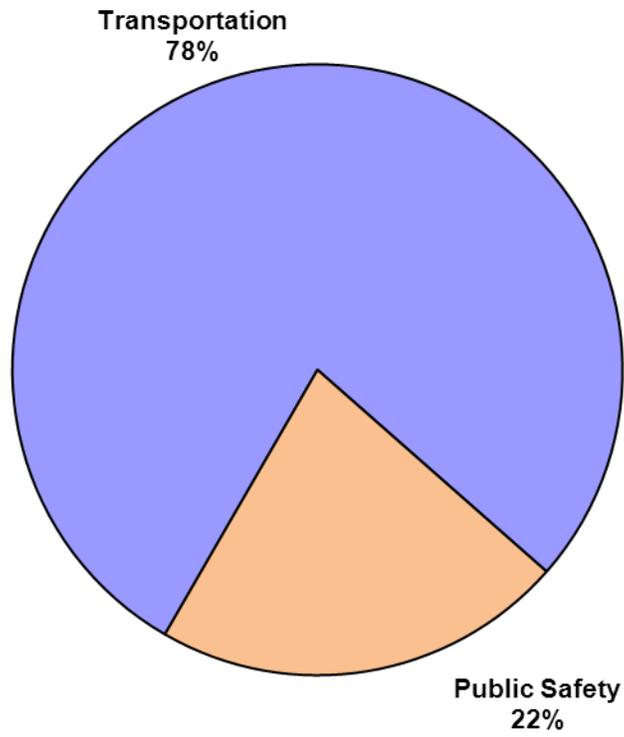
REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	CHANGE	% BUDGET INC./DEC.)
REVENUE						
Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	0.0%
Intergovernmental Revenues	313,126	-	-	-	-	0.0%
Other Funds	-	2,004,000	2,004,000	180,000	(1,824,000)	-91.0%
Miscellaneous Revenues	-	-	-	-	-	0.0%
Total General Capital Projects	\$ 313,126	\$ 2,004,000	\$ 2,004,000	\$ 180,000	\$ (1,824,000)	-91.0%
Transfers	342,500	250,000	250,000	228,250	(21,750)	-8.7%
Net General Capital Projects	655,626	2,254,000	2,254,000	408,250	(1,845,750)	-81.9%
EXPENSE						
Operating Expenses	\$ 61,505	\$ -	\$ -	\$ -	\$ -	0.0%
Capital Outlay	384,348	2,074,000	2,074,000	228,250	(1,845,750)	-89.0%
Total General Capital Projects	\$ 445,853	\$ 2,074,000	\$ 2,074,000	\$ 228,250	\$ (1,845,750)	-89.0%
Transfer	-	180,000	180,000	180,000	-	0.0%
Net General Capital Projects	445,853	2,254,000	2,254,000	408,250	(1,845,750)	-81.9%

REVENUES

The \$1,845,750 decrease in FY2015 is mainly due to the reduction of the onetime funding of \$1,824,000 for the purchase of three replacement Fire apparatus and funding to replace the Overstage Electric/Rigging at the Theatre approved in the 2014 budget.

**General Capital Projects
Fiscal Year 2014-2015
\$228,250**



GENERAL CAPITAL PROJECTS

Accounting Unit	Pay-as-We-Go Projects Budgeted Expenditure	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
401310	<u>Police Projects</u> EVIDENCE STORAGE BUILDING EXPANSION	-	50,000	50,000
401610	<u>Transportation Projects</u> JOHNSON ST/SANDY RIDGE RD WIDENING CONSTRUCTION OF SIDEWALKS (CITY STREETS) SKEET CLUB RD WIDENING, B SECT SIDEWALKS	- 50,000 50,000	128,250 - -	128,250 - -
401710	<u>Public Services Projects</u> CENTENNIAL BRIDGE (DECKING) EAST LEXINGTON AVE - CULVERT	100,000 50,000	- 50,000	- 50,000
TOTAL	GENERAL CAPITAL PROJECTS	\$ 250,000	\$ 228,250	\$ 228,250

GENERAL FUND PROJECTS

These projects below are funded in General Fund accounting unit 101931 and not in the General Capital Fund to comply with GASB reporting requirements.

Fire Projects

FIRE VEHICLE REPLACEMENT RESERVE

Parks & Recreation Projects

YOUTH FACILITIES

GOLF COURSE IMP/GREENS RESTORATION

Planning Projects

DOWNTOWN IMPROVEMENTS "STREETSCAPE"

BASE MAPPING

Transportation Projects

RAILROAD CROSSINGS IMPROVEMENTS

TRAFFIC SIGNAL SYSTEM EXPANSION & UPGRS

Public Services Projects

BRIDGE RE-INSPECTION/REPAIRS



WATER AND SEWER FUND

The Water and Sewer Fund operations come under the direction of the Public Services Department. This fund is used to account for the provision of water and sewer services to the residents of the City and some County residents. All expenses necessary to provide such services are accounted for in this fund as well as debt service on water-sewer bond issues.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUE						
Fund Balance	\$ -	\$ 1,910,170	\$ -	\$ 2,323,832	\$ 413,662	21.7%
Water-Sewer Operating	44,623,357	43,758,630	43,741,458	45,187,430	1,428,800	3.3%
Intergovernmental Revenue	416,974	396,704	396,704	396,704	-	0.0%
Miscellaneous Revenues	411,147	278,250	332,732	270,000	(8,250)	-3.0%
Contributed Capital	3,185,092	-	-	-	-	0.0%
Total Water-Sewer Fund	\$ 48,636,571	\$ 46,343,754	\$ 44,470,894	\$ 48,177,966	\$ 1,834,212	4.0%
Transfers	-	-	-	-	-	0.0%
Net Water-Sewer Fund	\$ 48,636,571	\$ 46,343,754	\$ 44,470,894	\$ 48,177,966	\$ 1,834,212	4.0%
EXPENSES						
Personnel Services	\$ 7,769,579	\$ 8,276,281	\$ 7,746,925	\$ 8,416,089	\$ 139,808	1.7%
Water-Sewer Operating	9,866,929	11,691,637	10,923,822	11,853,644	162,007	1.4%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	16,490,130	16,247,196	16,380,744	17,991,125	1,743,929	10.7%
Water and Sewer Capital	67,870	4,405,000	4,405,000	3,850,000	(555,000)	-12.6%
Reimbursements	-	-	-	5,717,108	5,717,108	100.0%
Total Water-Sewer Fund	\$ 34,194,508	\$ 40,920,114	\$ 39,456,491	\$ 48,127,966	\$ 7,207,852	17.6%
Interfund Transfers	8,719,131	5,423,640	5,723,640	50,000	(5,373,640)	-99.1%
Net Water-Sewer Fund	42,913,639	46,343,754	45,180,131	48,177,966	1,834,212	4.0%

WATER-SEWER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

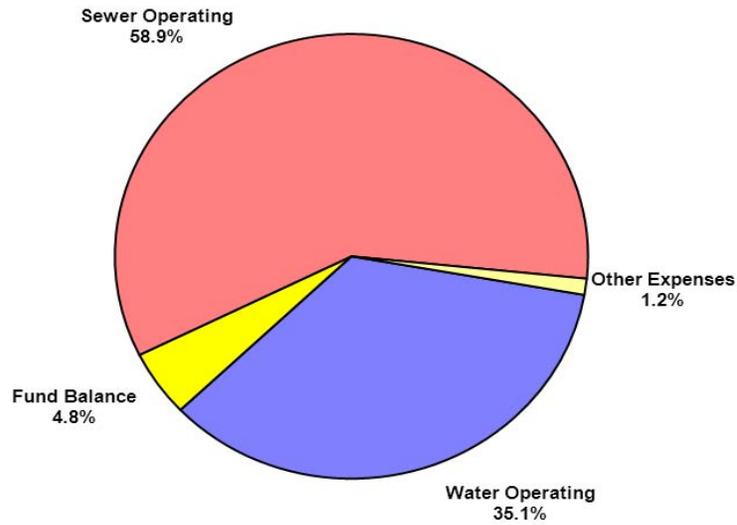
The Fund Balance appropriation is increased \$413,662 over the 2013-2014 budget. A water and sewer rate increase of 3% effective July 1 is in this budget. Water-Sewer Operating revenue has increased due to slight growth in capacity. Intergovernmental revenues include Treasury Subsidy reimbursements from the federal government for non-tax exempt revenue bonds on Revenue Bonds issued in 2010.

EXPENSES

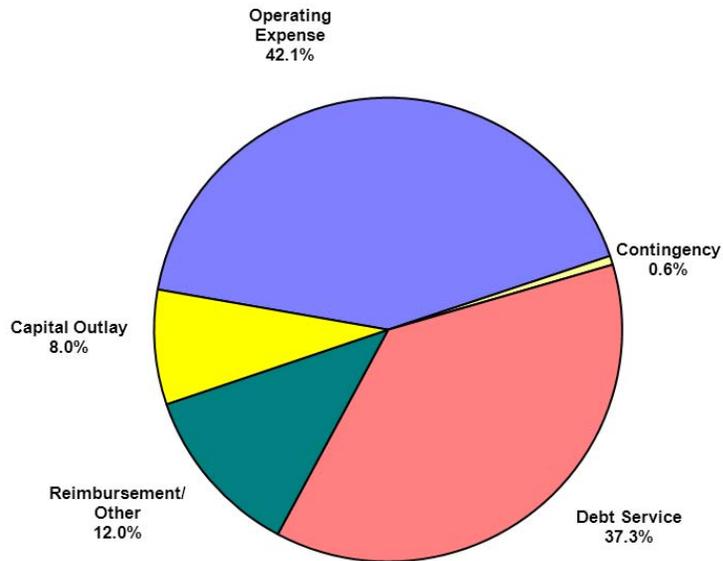
Personnel Services include a 1% cost of living increase effective July 1, and an average 2% merit increase effective on employees' anniversary date. Water-Sewer operating expenses have increased slightly by \$162,007 or 1.4%. Debt service has decreased by \$1,743,929 due to the \$39.1 million bond sale that was completed in April 2014. Water and Sewer pay as you go capital has decreased by 12.6% or \$555,000. Reimbursements and transfers have been separated due to a new presentation standard mandated by the State of North Carolina Local Government Commission.

Water-Sewer Fund Fiscal Year 2014-2015 \$48,177,966

Revenues



Expenses



WATER AND SEWER FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	621751	2,129,697	2,582,072	2,405,994	2,289,068	2,289,068
Full-time Positions		11	8	8	8	8

Mission Statement: The purpose of the Public Services Water and Sewer Administration group is to oversee the divisions that provide the citizens and businesses of High Point with high quality drinking water and a system to collect and treat wastewater and to protect the environment through effective wastewater treatment in accordance with the rules and regulations of the state and EPA. Administration manages the divisions of water supply, treatment, and distribution as well as sewer collection and wastewater treatment to ensure that all services are provided effectively and efficiently according to city policy.

Plants Division						
Eastside Plant	621752	2,679,106	2,796,803	2,690,977	2,792,538	2,792,538
Full-time Positions		13	14	14	14	14
Westside Plant	621753	1,541,142	1,591,454	1,518,452	1,587,828	1,587,828
Full-time Positions		12	12	12	12	12
Frank L. Ward Plant	621758	2,413,195	2,799,816	2,724,245	2,869,086	2,869,086
Full-time Positions		13	14	14	14	14
Mains Division						
Mains	621754	3,472,946	3,985,126	3,617,476	3,981,179	3,981,179
Full-time Positions		48	48	48	48	48
Other Divisions						
Laboratory Services	621756	875,407	965,858	930,310	920,511	920,511
Full-time Positions		10	10	10	10	10
Maintenance Services	621757	2,562,941	2,907,756	2,838,699	2,924,433	2,924,433
Full-time Positions		24	24	24	24	24
Residuals Mgmt.	621759	1,556,538	1,706,497	1,543,374	2,239,818	2,239,818
Full-time Positions		7	7	7	7	7
Special Appropriations	621491	256,336	501,071	269,755	533,807	533,807
Transfers & Reimb.	621911	8,850,596	9,960,105	10,260,105	9,748,573	9,748,573
Contingency	621991	0	300,000	0	300,000	300,000

WATER AND SEWER FUND

BUDGET SUMMARY	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	7,750,425	8,217,810	7,693,683	8,324,882	8,324,882
Operating Expenses	9,629,747	10,976,762	10,439,785	11,197,135	11,197,135
Capital Outlay	67,870	272,275	267,524	213,909	213,909
Total Operating	17,448,042	19,466,847	18,400,992	19,735,926	19,735,926
Special Appropriations	256,336	501,071	269,755	533,807	533,807
Contingency	-	300,000	-	300,000	300,000
Debt Service	16,490,130	16,247,196	16,380,744	17,991,125	17,991,125
Capital Projects	3,965,000	4,405,000	4,405,000	3,850,000	3,850,000
Reimbursements-Other Funds	4,564,982	5,234,491	5,234,491	5,717,108	5,717,108
Total Expenditures	42,724,490	46,154,605	44,690,982	48,127,966	48,127,966
Transfers-Other Funds	4,154,149	189,149	489,149	50,000	50,000
Net Expenditures	46,878,639	46,343,754	45,180,131	48,177,966	48,177,966
Revenues:					
Residential Sales	39,792,138	41,000,000	27,005,000	27,700,625	27,700,625
City Sales	672,661	815,000	351,600	384,375	384,375
Industrial Sales	469,724	-	2,700,500	2,788,000	2,788,000
Commercial Sales	1,445,146	-	9,156,251	10,687,500	10,687,500
Irrigation Sales	86,970	-	1,240,130	1,406,175	1,406,175
Wastewater - Other Cities	1,669,846	1,490,000	1,730,300	1,620,000	1,620,000
Other Charges for Services	469,849	441,130	1,547,677	590,755	590,755
Miscellaneous & Other Revenue	840,962	674,954	729,436	666,704	666,704
Appropriated Retained Earnings	-	1,910,170	-	2,323,832	2,323,832
Other Financing Sources	7,217	12,500	10,000	10,000	10,000
Reimbursements	3,185,092	-	-	-	-
Total Revenues	48,639,605	46,343,754	44,470,894	48,177,966	48,177,966
Staffing Summary:					
Full-time Positions	138	137	137	137	137

PERFORMANCE GOALS, OBJECTIVE AND MEASURES

Goals:

- Ensure safe and compliant water reclamation with an optimized budget (Eastside)
- Perform quality control tests (Westside)
- Perform preventive maintenance and react to emergency situations (Mains)
- Monitor significant industrial wastewater users
- Ensure cost efficient, safe, compliant and reliable equipment maintenance
- Respond to water complaints
- Ensure safe, compliant and reliable solids disposal

Objectives:

- Treat 6,420,000 units of wastewater (Eastside)
- Perform 196 quality control tests (Westside)
- Respond to 100% of sewer emergencies within two hours
- Perform 32 random significant industrial user inspections
- Maintain per unit cost for water (.18)
- Respond to 100% of water complaints within 24 hours
- Remove 2,500 tons of ash

WATER AND SEWER FUND

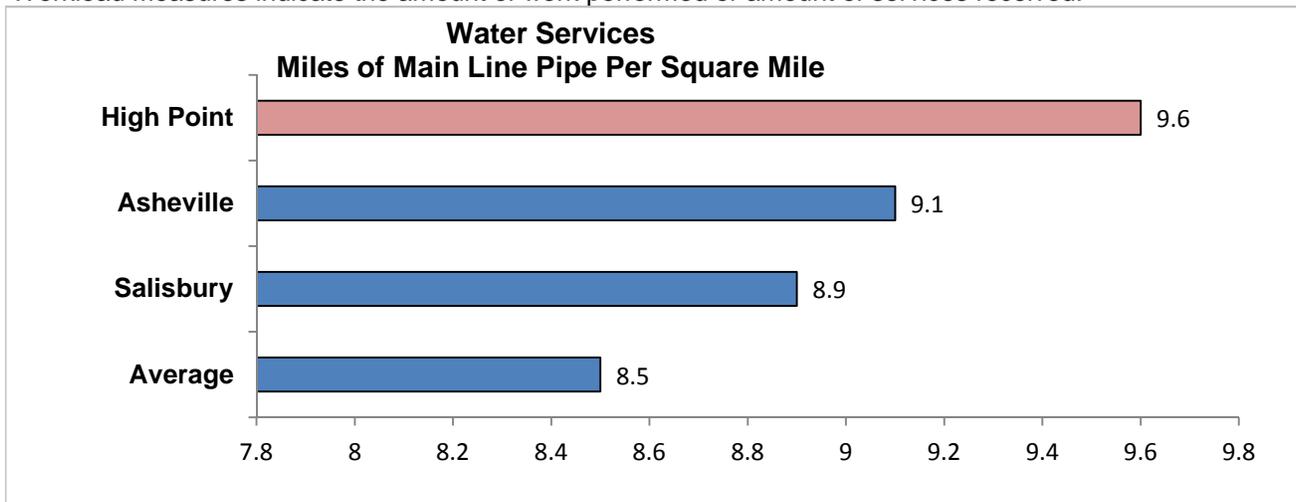
<u>Workload:</u>	Actual FY 2013	Actual FY 2014	Projected FY 2014
Units of wastewater treated (Eastside)	6,675,722	6,808,559	6,397,867
Number of quality control tests (Westside)	196	196	196
Number of significant industrial user monitoring and inspections	32	34	34
Number of quality control tests (Ward)	77,760	77,900	77,800
<u>Efficiency:</u>			
Percent of sewer emergency calls responded to within two hours	100%	100%	100%
Water complaints responded to within 24 hours	182	105	150
<u>Effectiveness:</u>			
Cost per unit for water	\$0.26	\$0.19	\$0.18

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Water Services was added to the study beginning in 2006-2007. Sewer Services was added in fiscal year 2013-2014. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Water Service are indicated. For comparison, group averages and two cities with similar populations have been shown.

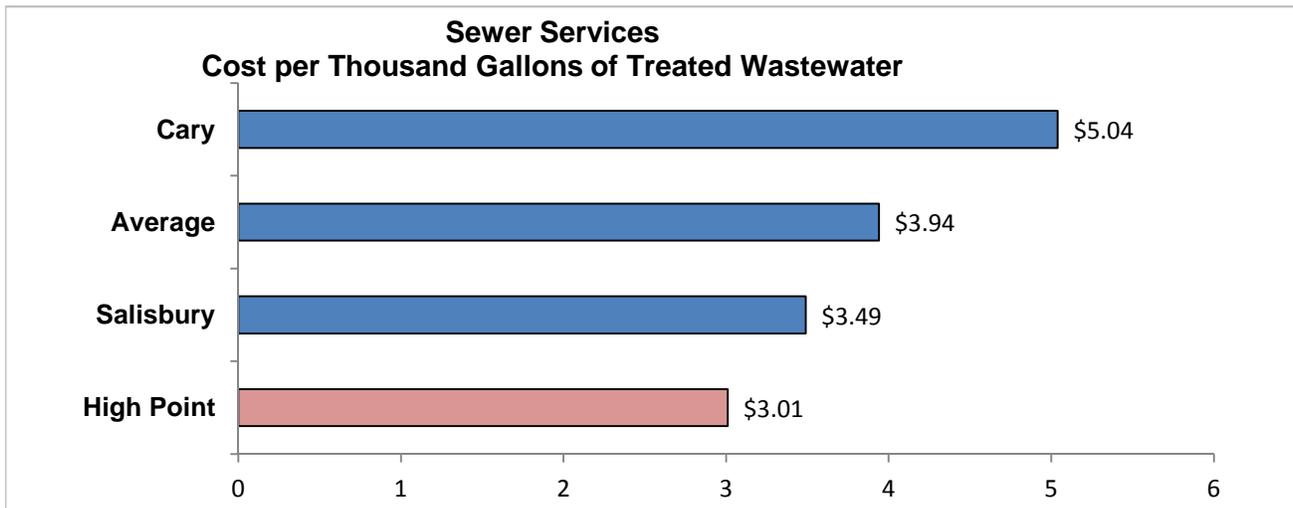
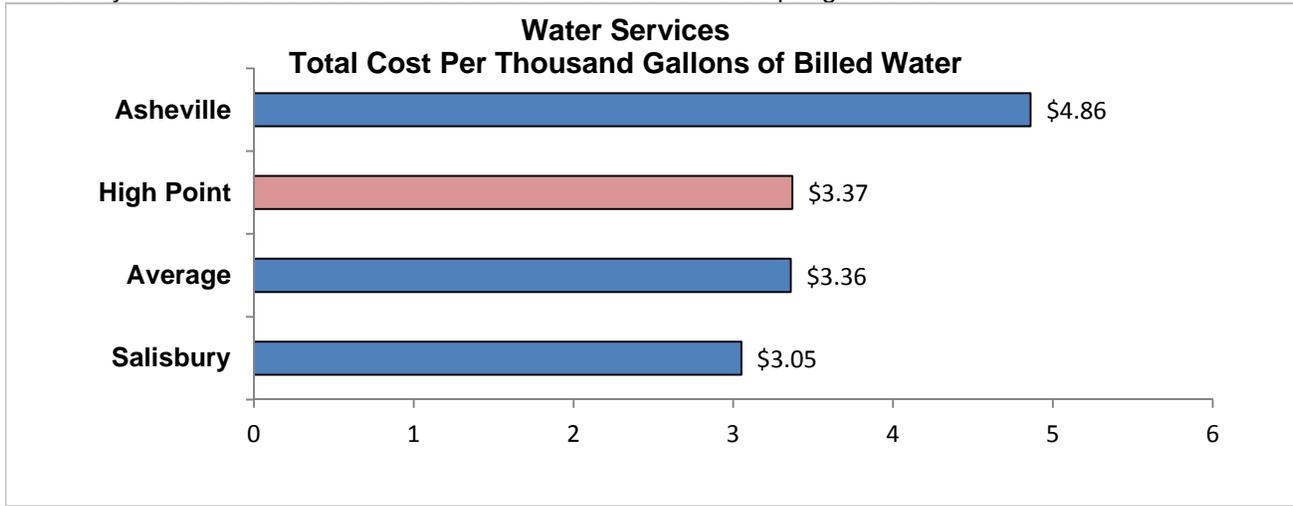
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.

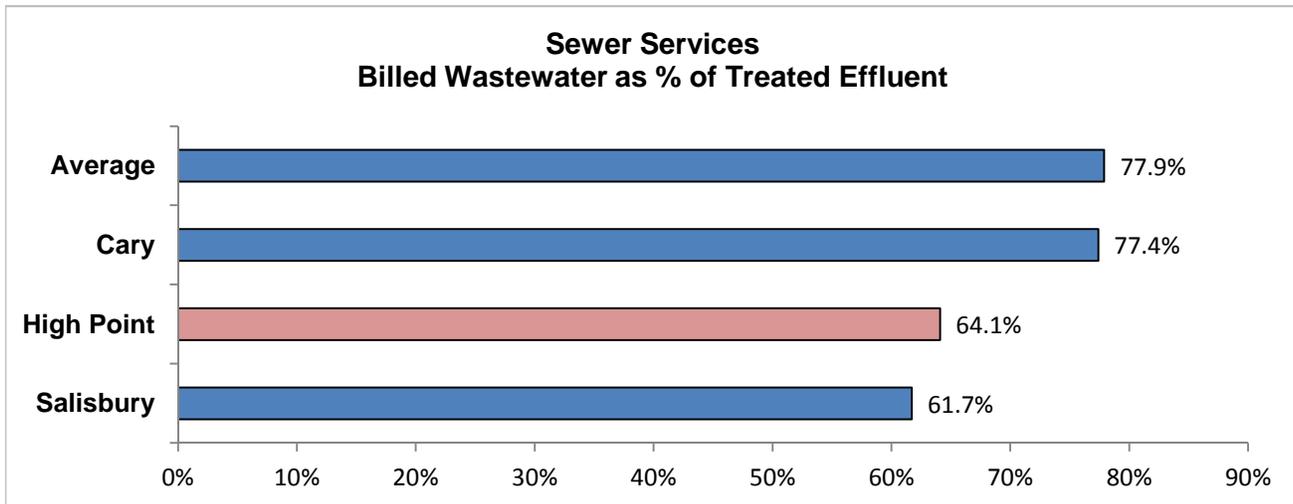


WATER AND SEWER FUND

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



WATER AND SEWER FUND

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Eastside and Westside attended "Confined Space Entry" training.
- Laboratory analysis totals are down for the year but are offset by an increase as the regulatory burden to produce the data increases.

WATER AND SEWER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
621950	FEDERAL REVOLVING LOAN-1995	415,977	404,074	404,074
	FEDERAL REVOLVING LOAN-2001	922,125	903,000	903,000
	GO REFUNDING SERIES 2003	270,266	256,005	256,005
	GO REFUNDING SERIES 2005	2,596,471	2,334,303	2,334,303
	FEDERAL REVOLVING LOAN-ARRA	32,609	32,609	32,609
	GO REFUNDING SERIES 2010C	2,126,900	2,059,500	2,059,500
	GO REFUNDING SERIES 2012	477,826	469,343	469,343
	REFUNDING SERIES 2013	-	339,656	339,656
	SUBTOTAL	6,842,174	6,798,490	6,798,490
621951	STATE BOND LOAN 1995	148,892	144,329	144,329
	WATER-SEWER REVENUE BONDS-2004	1,230,350	1,228,575	1,228,575
	WATER-SEWER REVENUE BONDS-2006	2,112,414	2,109,664	2,109,664
	WATER-SEWER REVENUE BONDS-2008	2,644,519	2,645,119	2,645,119
	WATER-SEWER REVENUE BONDS-2010A	736,575	734,275	734,275
	WATER-SEWER REVENUE BONDS-2010B-BAB	621,293	621,293	621,293
	WATER-SEWER REVENUE BONDS-2010B-RZEDB	485,522	485,522	485,522
	WATER-SEWER-2012 REFUNDING	1,265,457	1,265,456	1,265,456
	WATER-SEWER REVENUE BONDS - 2014	-	1,798,400	1,798,400
	BOND ANTICIPATION - WATER-SEWER	160,000	160,000	160,000
	SUBTOTAL	9,405,022	11,192,633	11,192,633
TOTAL	WATER AND SEWER DEBT SERVICE	\$ 16,247,196	\$ 17,991,123	\$ 17,991,123

WATER AND SEWER CAPITAL PROJECTS

Pay-As-You-Go Water-Sewer Projects* Budgeted Expenditure Accounting Unit 421779	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
OBSOLETE SEWER LINES	1,250,000	1,000,000	1,000,000
OBSOLETE WATER LINES	1,250,000	1,000,000	1,000,000
LARGE METER CHANGEOUT 1.5" & UP	250,000	200,000	200,000
ALUM SLUDGE REMOVAL	330,000	300,000	300,000
GREENLEAF FILTER ENCLOSURE	250,000	-	-
WARD FILTER RENOVATIONS (filters 1-4)	-	425,000	425,000
SEWER CAPACITY ASSURANCE MODEL	-	375,000	375,000
NCDOT TIP PROGRAM	150,000	100,000	100,000
WATER METER CHANGEOUT	150,000	100,000	100,000
WATER STORAGE TANK MAINTENANCE	100,000	100,000	100,000
WATER SYSTEM IMPROVEMENTS	125,000	100,000	100,000
SEWER SYSTEM IMPROVEMENTS	125,000	100,000	100,000
EASTSIDE ELECTRICAL IMPROVEMENTS	250,000	-	-
WARD WATER PLANT BULK TANK REPLACEMENTS	125,000	-	-
WATER/SEWER DEVELOPER REIMBURSEMENTS	50,000	50,000	50,000
TOTAL WATER AND SEWER CAPITAL PROJECTS	\$ 4,405,000	\$ 3,850,000	\$ 3,850,000

*Note: Water-Sewer capital projects financed by general obligation or revenue bonds can be found in the Capital Improvement Program - Capital Project Ordinances section.



ELECTRIC FUND

The Electric Fund is used to account for the Electric Operations Department as well as the Customer Service Department. Collectively, these departments provide electric services and simple information access to the residents and businesses of the City of High Point. All expenses necessary to provide such services are accounted for in this fund.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUES						
Fund Balance	\$ -	\$ 1,778,639	\$ -	\$ 2,364,469	\$ 585,830	33%
Operating Receipts	123,306,348	122,164,641	125,980,029	125,812,051	3,647,410	3%
Other Revenue	389,282	346,000	406,823	149,000	(197,000)	-57%
Contribution - HPU	974,166	-	-	-	-	0%
Reimbursements	1,838,788	1,834,633	1,834,634	-	(1,834,633)	-100%
Total Electric Fund	\$126,508,584	\$126,123,913	\$128,221,486	\$128,325,520	\$2,201,607	1.7%
Interfund Transfers	-	-	-	-	-	0.0%
Net Electric Fund	126,508,584	126,123,913	128,221,486	128,325,520	2,201,607	1.7%
EXPENSES						
Personnel Services	\$ 7,571,346	\$ 7,792,038	\$ 7,480,369	\$ 8,089,672	\$ 297,634	4%
Electric Operating Budgets	7,062,766	8,512,709	8,167,499	8,823,452	310,743	4%
Wholesale Power Cost	95,120,852	99,803,370	100,475,516	101,600,321	1,796,951	2%
Contingency	-	450,000	-	450,000	-	0%
Reimbursements	-	-	-	998,075	998,075	-100%
Electric Capital	5,620,987	5,598,084	5,511,000	7,174,000	1,575,916	28%
Total Electric Fund	\$115,375,951	\$122,156,201	\$121,634,384	\$127,135,520	\$4,979,319	4.1%
Interfund Transfers	3,939,693	3,967,712	3,967,712	1,190,000	(2,777,712)	-70%
Net Electric Fund	119,315,644	126,123,913	125,602,096	128,325,520	2,201,607	1.7%

ELECTRIC FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

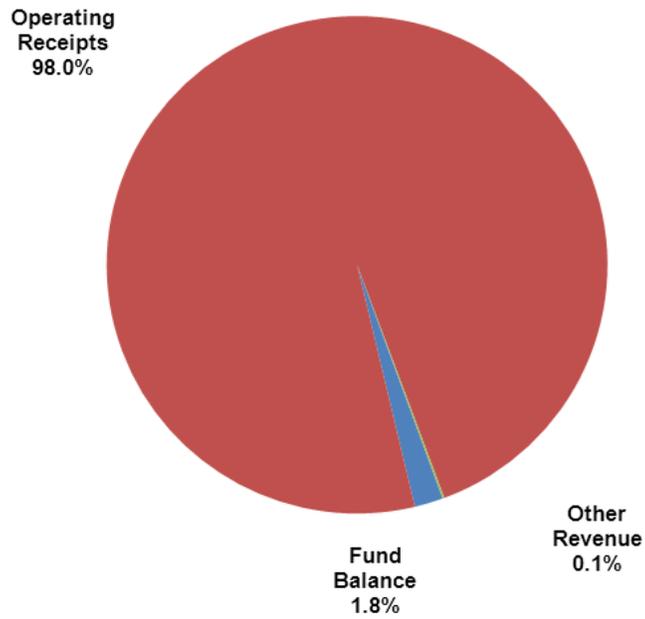
The 2014-2015 budget includes a Fund Balance appropriation of \$2,364,469. The Electric Fund budget includes a 1.8% retail electric rate increase effective July 1, 2014 to offset the 1.8% increase in wholesale power costs. Reimbursements from other funds are no longer showing as a revenue; these reimbursements now show as an offset to expenditure due to a directive from the Local Government Commission of the State of North Carolina.

EXPENSES

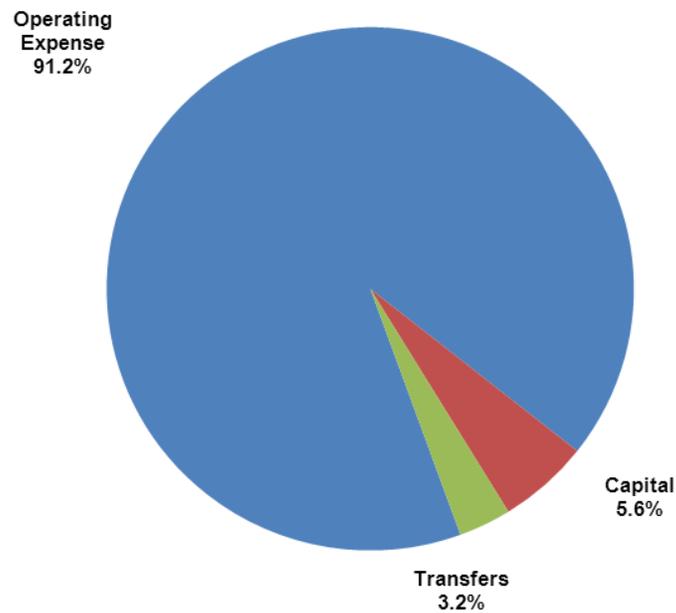
Personnel Services have increased due to a proposed 1% cost of living increase effective July 1 and an average 2% merit increase effective on each employees' anniversary date. Operating Expenses increased by the 4.0% or \$310,743, and wholesale power cost have increased due to the 1.8% rate increase. Pay as you go capital has increased by \$1,575,916 due to necessary investment in electric infrastructure.

**Electric Fund
Fiscal Year 2014-2015
\$128,325,520**

Revenues



Expenses



CUSTOMER SERVICE

The Customer Service Department will serve as the catalyst to provide simple and easy access to our customers as they request information and/or services and utilities from the City of High Point. We will work to blend the needs of our customers and the operation of City departments to broker a positive response for the purpose of creating healthy families, safe and livable neighborhoods and prosperous business.

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Administration	631251	309,858	347,567	350,866	375,529	375,529
Full-time Positions		3	3	3	4	4
Meter Reading	631252	544,642	574,407	559,861	580,168	580,168
Full-time Positions		10	10	10	10	10
Revenue Collections	631253	1,318,335	1,219,427	1,242,943	1,299,369	1,299,369
Full-time Positions		13	13	13	13	13
Part-time Positions		1	1	1	1	1
Load Mgmt, Rates & Marketing	631254	19,347	97,679	58,582	12,741	12,741
Full-time Positions		1	1	0	0	0
Mailroom	631255	64,662	75,320	76,105	77,090	77,090
Full-time Positions		0	0	0	0	0
Telephone Center	631256	615,051	838,758	802,834	894,707	894,707
Full-time Positions		12	11	11	11	11
Water Meter Services	631257	486,190	510,638	512,953	530,912	530,912
Full-time Positions		5	5	5	5	5
Dispatch	631258	310,697	310,384	340,140	355,263	355,263
Full-time Positions		6	7	7	7	7
Field Services	631259	468,073	491,699	471,972	499,905	499,905
Full-time Positions		7	7	7	7	7

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	2,772,266	2,939,016	2,865,301	3,083,328	3,083,328
Operating Expense	1,364,589	1,526,863	1,550,955	1,542,356	1,542,356
Capital Outlay	-	-	-	-	-
Total Customer Service	4,136,856	4,465,879	4,416,256	4,625,684	4,625,684
Revenues:					
Operating Revenue	-	-	-	-	-
Miscellaneous & Other Revenue	4,136,856	4,465,879	4,416,256	4,625,684	4,625,684
Total Customer Service	4,136,856	4,465,879	4,416,256	4,625,684	4,625,684
Staffing Summary:					
Full-time Positions	57	57	56	57	57
Part-time Positions	1	1	1	1	1

CUSTOMER SERVICE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals/Objectives:

- Read all meters each month with an accuracy of over 99.98%
- Provide one-stop shopping for City customers
- Accuracy in posting utility payments; cashier overages/shortages below \$500
- Maintain or increase a collection rate of 99.8%
- Increase Energy Conservation Awareness through education programs
- Provide IVR and Internet self service
- Maintain residential meters by changing out 1200 water meters ten years of age or older
- Investigate suspicious activity and meter tampering

Workload:	Actual	Actual	Projected
	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2014</u>
Number of meters read	1,050,417	1,053,138	1,053,138
Number of walk-in customers assisted	33,587	40,026	40,000
Number of calls answered by Customer Service	307,512	287,759	280,000
Number of energy audits performed online	11	20	25
Number of customers paying utility bills via internet	43,302	81,085	80,000
Number of internet requests to start utility service	341	370	378
Number of internet requests to purchase garbage toters	86	65	58
Number of ten-year old residential water meters changed out	919	1,919	1,800
 Effectiveness:			
Number of meter reading adjustments	265	112	112
Cashier amounts over/short	-\$87	\$1,175.77	-\$300
Number of new water meters installed within two days	184	137	185
Number of theft investigation cases	479	640	640
 Efficiency:			
Percent of meter reading quality	99.98%	99.98%	99.98%
Percent call abandon rate	27.3%	21.58%	24.5%
Percent of Utility dollars collected	99.74%	99.50%	99.50%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The position of customer service analyst position has been added for fiscal year 2014-2015.

ELECTRIC OPERATIONS

The Electric Department strives to maintain and improve efficiency of the department including but not limited to quality street lighting, outdoor lighting, substation and line maintenance as well as to provide new facilities for electric system growth. Our mission is to promote a prosperous community for the benefit of the City of High Point residents.

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Engineering	631232	835,630	835,968	865,691	1,009,284	1,009,284
Full-time Positions		8	8	8	9	9
Administration	631781	692,811	773,334	702,988	805,750	805,750
Full-time Positions		3	3	3	3	3
Part-time Position		1	1	1	1	1
Power Supply Expense	631782	95,982,528	100,858,543	101,345,689	102,695,328	102,695,328
Full-time Positions		0	0	0	0	0
Elec. Opr. & Maint. Warehouse Opr.	631783	368,032	557,657	479,390	560,298	560,298
Full-time Positions		4	4	4	4	4
Structures & Stations	631784	645,497	681,641	758,356	705,636	705,636
Full-time Positions		5	5	5	5	5
Lines Maintenance	631785	805,389	751,500	734,600	843,000	843,000
Full-time Positions		0	0	0	0	0
Street Lighting	631786	228,483	183,300	181,700	259,300	259,300
Full-time Positions		0	0	0	0	0
Area Outdoor Lighting	631787	27,352	26,700	15,250	26,700	26,700
Full-time Positions		0	0	0	0	0
Meter/Customer Install.	631788	167,704	117,700	127,500	127,400	127,400
Full-time Positions		0	0	0	0	0
Electric Sys. Improvs.	631795	6,915,843	9,036,386	8,425,466	8,984,190	8,984,190
Full-time Positions		46	46	46	46	46
Part-time Position		1	1	1	1	1
Contingency	631991	0	450,000	0	450,000	450,000
Transfers & Reimb.	631911	4,130,534	4,158,553	4,158,553	2,378,916	2,378,916
Special Appropriations	631491	130,167	356,752	157,657	374,034	374,034

ELECTRIC OPERATIONS

BUDGET SUMMARY	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures:					
Personnel Services	4,701,175	4,853,022	4,615,068	5,006,344	5,006,344
Operating Expenses	100,614,671	106,479,216	106,982,760	106,621,587	106,621,587
Capital Outlay	1,491,197	2,728,084	2,641,000	2,770,000	2,770,000
Special Appropriations	111,423	310,000	109,300	310,230	310,230
Contingency	-	450,000	-	450,000	450,000
Debt Service	-	-	-	-	-
Capital Projects	4,129,790	2,870,000	2,870,000	4,404,000	4,404,000
Reimbursements - Other Funds	2,621,146	2,649,165	2,649,165	2,947,675	2,947,675
Total Electric Operations	113,669,402	120,339,487	119,867,293	122,509,836	122,509,836
Transfers - Other Funds	1,318,547	1,318,547	1,318,547	1,190,000	1,190,000
Net Electric Operations	114,987,949	121,658,034	121,185,840	123,699,836	123,699,836
Revenues:					
Residential Sales	43,736,444	44,852,003	46,450,929	47,148,993	47,148,993
Industrial Sales	14,781,872	13,758,726	14,744,574	14,281,974	14,281,974
Commercial Sales	52,610,211	49,719,836	49,983,662	49,961,052	49,961,052
City Sales	4,442,319	4,623,795	4,659,946	4,558,363	4,558,363
Street Lighting	2,079,650	2,024,407	2,400,000	2,288,000	2,288,000
Private Area Lighting Sales	2,319,342	2,245,495	2,400,000	2,550,000	2,550,000
Other Charges for Services	174,085	468,000	829,661	367,985	367,985
Miscellaneous & Other Revenue	389,103	352,500	501,823	179,000	179,000
Reimbursements	1,838,788	1,834,633	1,834,634	-	-
Appropriated Retained Earnings	-	1,778,639	-	2,364,469	2,364,469
Total Electric Operations	122,371,814	121,658,034	123,805,230	123,699,836	123,699,836
Staffing Summary:					
Full-time Positions	66	66	66	67	67
Part-time Positions	2	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Maintain a reliable, efficient power distribution system
- Reduce power outages through right-of-way maintenance
- Test all meters over a six-year period
- Provide a safe and reliable work environment

Objectives:

- Maintain the electric system with a power factor above 96%
- Install new and repair existing street and area lights
- Test 6,000 existing meters per year
- Install 6,000 Automated Meter Reading meters
- Maintain system losses below 7%
- Clear right of way
- Regularly inspect station facilities

ELECTRIC OPERATIONS

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Number of feet of right-of-way cleared	96,556	187,220	115,000
Number of street lights repaired	2,009	1,999	1,700
Number of new street lights installed	39	30	40
Number area lights repaired	754	1,008	150
Number of meters tested	3,425	5,538	5,000
Effectiveness:			
Percent of monthly inspections completed	100%	100%	100%
Percent Average System Power factor	98.73%	97.54%	98.50%
Percent of system losses	3.00%	3.03%	3.20%
Number of tree-related outages*	33	42*	30

*The outages from the ice storm in March of 2014 were considered "storm-related" not "tree-related".

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- A senior electrical engineer position has been added in the Engineering area.

ELECTRIC CAPITAL PROJECTS

Pay-As-You-Go Electric Projects Budgeted Expenditure Accounting Unit 631799	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted by City Council
ELECTRIC SYSTEM IMPROVEMENTS	2,718,084	2,760,000	2,760,000
NEW JACKSON LAKE TRANSFORMER	-	1,331,000	1,331,000
CONVERSION OF LINDEN SUBSTA TO 100KV	-	695,000	695,000
CONVERSION OF RUSSELL ST. SUBSTA TO 100KV	365,000	-	-
COMMERCE TRANSFORMER UPGRADE	1,075,000	-	-
FILTER SUBSTATION SECOND TRANSFORMER	600,000	600,000	600,000
REPLACEMENT METALCLAD SWITCHGEAR	520,000	520,000	520,000
REPLACE BURTON SUBSTA 100KV TRANS REPL	-	-	-
AUTOMATED METER READING INITIATIVE	-	200,000	200,000
DOWNTOWN UNDERGROUND	-	500,000	500,000
STREET LIGHTING	200,000	200,000	200,000
LOAD MANAGEMENT	-	148,000	148,000
AREA OUTDOOR LIGHTING	110,000	110,000	110,000
OVERHEAD TO UNDERGROUND CONVERSION	-	100,000	100,000
TOTAL ELECTRIC CAPITAL PROJECTS	\$ 5,588,084	\$ 7,164,000	\$ 7,164,000

PARKING FACILITIES FUND

The Parking Facilities Fund operates under the direction of the Transportation Department. The fund is used to account for the operation and maintenance of the City's various parking facilities.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUES						
Fund Balance	\$ -	\$ 43,296	\$ 3,507	\$ 58,038	\$ 14,742	34.0%
Operating Revenue	304,065	256,000	249,524	247,000	(9,000)	-3.5%
Miscellaneous & Other Revenue	1,332	1,000	1,000	1,000	-	0.0%
Total Parking	\$ 305,397	\$300,296	\$ 254,031	\$ 306,038	\$ 5,742	1.9%
Interfund Transfers	112,162	112,162	112,162	112,162	-	0.0%
Net Parking	417,559	412,458	366,193	418,200	5,742	1.4%
EXPENSES						
Personnel Services	\$ 182,475	\$198,903	\$ 193,997	\$ 194,587	\$ (4,316)	-2.2%
Operating Budget	141,331	167,953	162,494	223,613	55,660	33.1%
Capital	-	35,000	-	-	(35,000)	-100.0%
Total Parking	\$ 323,806	\$401,856	\$ 356,491	\$ 418,200	\$ 16,344	4.1%
Interfund Transfers	10,602	10,602	10,602	-	(10,602)	-100.0%
Net Parking	334,408	412,458	367,093	418,200	5,742	1.4%

PARKING FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

There is a Fund Balance appropriation of \$58,038 in the Parking Fund for the 2014-2015 budget. There is a slight decrease of \$9,000 in operating revenue, and no change to the interfund transfer from the General Fund for 2014-2015.

EXPENSES

Personnel Services include salaries, wages, and benefits. Operating Expenses show a 4.1% or \$16,344 net increase due planned engineering and design work for future parking deck improvements.

PARKING FACILITIES

DEPARTMENT SUMMARY

Mission Statement: The Parking Facilities Division is responsible for providing and maintaining safe, off-street parking facilities to the citizens and visitors to the City of High Point. The fund operates under the direction of the Director of Transportation.

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
#2-Broad St	651631	20,128	21,029	21,176	22,825	22,825
Part-time Positions		0	0	0	0	0
#3-High Ave. and #4-W. Commerce	651633	58,248	67,137	64,574	68,912	68,912
Full-time Positions		0	0	0	0	0
Part-time Positions		0	0	0	0	0
#1-Radisson	651634	263,123	289,292	281,343	276,463	276,463
Full-time Positions		2	2	2	2	2
Part-time Positions		7	7	7	7	7

BUDGET SUMMARY	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	182,475	198,903	193,997	194,587	194,587
Operating Supplies	141,331	167,953	162,494	223,613	223,613
Capital Outlay	-	35,000	-	-	-
Total Parking Expenses	323,806	401,856	356,491	418,200	418,200
Interfund Reimbursement	10,602	10,602	10,602	-	-
Net Parking Expenses	334,408	412,458	367,093	418,200	418,200
Revenues:					
Fund Balance	-	43,296	3,507	58,038	58,038
Departmental Revenue	304,065	256,000	249,524	247,000	247,000
Miscellaneous & Other Revenue	1,332	1,000	1,000	1,000	1,000
Total Parking Revenues	305,397	300,296	254,031	306,038	306,038
Transfers - Other Funds	112,162	112,162	112,162	112,162	112,162
Net Parking Revenues	417,559	412,458	366,193	418,200	418,200
Self-sustaining Percent:	100%	100%	100%	100%	100%
Staffing Summary:					
Full-time Positions	2	2	2	2	2
Part-time Positions	7	7	7	7	7

PARKING FACILITIES

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To maintain the appearance and operation of each facility to provide a pleasant and safe environment for citizens, visitors and parking staff

Objectives:

- To maintain the appearance, operation and record processing of each facility
- To ensure rental of spaces, greet customers, collect parking fees, keep accurate records of facility usage, and administer and verify parking cards to necessary patrons
- To ensure cleanliness, maintenance of lighting fixtures and initial maintenance of parking gate equipment of each facility

Workload:	Actual FY 2013	Actual FY 2014	Projected FY 2014
<u>Average number of hourly customers (monthly)</u>			
- High and West Commerce parking decks	725	652	625
- High Point Plaza parking deck	721	713	600
- Broad St. parking deck	409	490	350
<u>Number of monthly rental customers</u>			
- High and West Commerce parking decks	520	510	500
- High Point Plaza parking deck	35	25	25
- Broad St. parking deck	40	40	40

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Broad Street - Companies cutting because of budgets
- High Street - Natuzzi had lay-offs and cut the number of parkers. Some individuals did not renew spaces and the loss of an attendant has limited hours of accessibility to this facility.
- High Street - Equipment no longer can be replaced and has to be factory repaired; therefore it cannot be repaired as quickly.
- High Point Plaza - The hotel turned in six cards and are only keeping two spaces. The hotel events are low and people are parking on the street or at Showplace when possible.

PARKING CAPITAL PROJECTS

Pay-As-You-Go Parking Projects Budgeted Expenditure Accounting Unit 651639	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
PARKING FACILITY IMPROVEMENTS	35,000	50,000	50,000
TOTAL PARKING CAPITAL PROJECTS	\$ 35,000	\$ 50,000	\$ 50,000

SOLID WASTE FUND

The Solid Waste Fund operations come under the direction of the Public Services Department. The fund is used to account for the operation and maintenance of the City's landfill, municipal recycling facility, and garbage collection service.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUES						
Fund Balance	\$ -	\$ 4,148,875	\$ 3,496,466	\$ 588,247	\$(3,560,628)	-86%
Operating Revenue	7,440,214	7,225,000	8,037,883	11,866,880	4,641,880	64%
Misc. & Other Revenue	1,943	137,150	122,800	161,500	24,350	18%
Total Solid Waste Fund	\$7,442,157	\$11,511,025	\$11,657,149	\$12,616,627	\$1,105,602	10%
Interfund Transfers	-	-	-	2,600,000	2,600,000	100%
Total Solid Waste Fund	7,442,157	11,511,025	11,657,149	15,216,627	3,705,602	32%
EXPENSES						
Personnel Services	\$2,116,974	\$ 2,188,701	\$ 2,080,609	\$ 4,450,660	\$ 2,261,959	103.3%
Solid Waste Operating Expenditures	3,298,709	3,222,560	3,370,294	7,427,053	4,204,493	130.5%
Landfill Capital	103,635	3,750,000	3,750,000	1,050,000	(2,700,000)	-72.0%
Reimbursements	-	686,934	686,934	743,914	56,980	8.3%
Fund Total	\$5,519,318	\$ 9,848,195	\$ 9,887,837	\$13,671,627	\$ 3,823,432	38.8%
Interfund Transfers	2,334,930	1,662,830	1,662,830	1,545,000	(117,830)	-7.1%
Total	7,854,248	11,511,025	11,550,667	15,216,627	3,705,602	32.2%

SOLID WASTE FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

The Fund Balance appropriation decreased from the 2013-2014 budget by \$3,560,628 due to the funding of the automation project for the Material Recovery Facility in the Landfill Capital Projects in the previous year. Operating Revenues are projected to increase \$4,641,880 due to the Environmental Services division being transferred from the General Fund to the Solid Waste Fund. This change is part of a three-year transition plan to make Environmental Services an Enterprise Fund. As part of the transition there is also a General Subsidy planned for \$2,600,000.

EXPENSES

All expenses are budgeted to increase due to the transfer of Environmental Services from the General Fund to the Solid Waste Fund. Personnel Services are increasing due to the 1% cost of living increase effective July 1, and the average 2% merit increase effective on employees' anniversary dates. There is a \$2,700,000 decrease in capital projects due to the funding of the one-time MRF improvements in the previous fiscal year.

SOLID WASTE

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Ingleside	661740	-	-	422,598	504,737	504,737
Full-time Positions		0	0	0	6	6
Landfill Operations	661741	5,598,150	5,694,577	4,598,880	5,364,588	5,364,588
Full-time Positions		21	21	21	16	16
Mun. Recycling Fac.	661742	1,974,393	2,016,448	2,092,255	1,964,906	1,964,906
Full-time Positions		26	26	26	25	25
Environmental Serv.	661743	-	-	-	6,282,396	6,282,396
		0	0	0	46	46

Mission Statement: The Ingleside Compost facility is the collection point for the drop off of residential and commercial yard waste. Landfill Operations will provide a safe and equitable means of solid waste disposal for its customers while complying with all state and federal rules or regulations. The Material Recovery Facility will provide the citizens of High Point with a material recovery facility which properly processes, separates, package and ships an estimated 8,000 tons annually of co-mingled recyclables and provides cardboard recovery for bi-annual Furniture Markets. The Environmental Services division provides the customers of High Point with quality weekly collection of household waste, yard waste and bulky items to ensure a safe and livable community.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	2,116,974	2,188,701	2,080,609	4,450,660	4,450,660
Operating Expenses	3,298,709	3,222,560	3,370,294	7,053,190	7,053,190
Capital Outlay Operating Capital	-	-	-	-	-
Debt Service	103,635	3,750,000	3,750,000	1,050,000	1,050,000
Reimbursements	-	-	-	373,863	373,863
	-	686,934	-	743,914	743,914
Total Solid Waste Fund	5,519,318	9,848,195	9,200,903	13,671,627	13,671,627
Transfers	2,334,930	1,662,830	1,662,830	1,545,000	1,545,000
Net Solid Waste Fund	7,854,248	11,511,025	10,863,733	15,216,627	15,216,627
Revenues:					
Operating Revenue	7,375,014	7,225,000	8,037,883	11,866,880	11,866,880
Misc. & Other Revenue	7,716	67,150	52,800	91,500	91,500
Sales & Use Tax	59,427	70,000	70,000	70,000	70,000
Approp. Retained Earnings	-	4,148,875	3,496,466	588,247	588,247
Total Solid Waste Fund	7,442,157	11,511,025	11,657,149	12,616,627	12,616,627
Transfers	-	-	-	2,600,000	2,600,000
Net Solid Waste Fund	7,442,157	11,511,025	11,657,149	15,216,627	15,216,627

Staffing Summary:

Full-time Positions	47	47	47	93	93
---------------------	----	----	----	----	----

SOLID WASTE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide disposal for municipal solid waste (MSW)
- Pursue collection of tip fees to ensure earned revenue
- Process recyclables to conserve landfill space
- Promote awareness of City recycling program in community

Objectives:

- Maintain a 95% collection rate for MSW
- Process and maintain 90,000 tons of municipal solid waste
- Process and sell 13,000 tons of yard waste
- Process 8,000 tons of recyclable materials
- Maintain an 70% efficiency rate
- Provide 500 recycling program presentations

	Actual	Actual	Projected
	<u>FY 2013</u>	<u>FY 2014</u>	<u>FY 2014</u>
Workload:			
Number of tons of municipal solid waste received	98,335	128,830	100,000
Number of tons of yard waste received	13,089	268,648	12,000
Number of tons of recycling material received/processed	8,525	8,827	11,475
Number of recycling presentations	73	73	81
Efficiency:			
Percent collection rate (tip fees)	96%	95%	95%
Percent of recyclables recovered	63%	62%	70%
Effectiveness:			
Dollar amount of recyclable material sold	\$672,700	\$615,231	\$600,000
Cost per ton of processing recyclables	\$218	\$228	\$250

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Received National Keep America Beautiful President's Circle Award.
- Sanitation equipment operator position added to handle multi-family housing garbage
- Environmental Services moved from Public Services-General Fund to Solid Waste Fund for fiscal year
- Ingleside operations moved into its own accounting unit from Landfill operations to better track costs and revenues
- Applied and received a grant through NCDENR for the purchase of recycling receptacles for the downtown Mendenhall Transportation Station

LANDFILL CAPITAL PROJECTS

Pay-As-You-Go Landfill Projects Budgeted Expenditure Accounting Unit 661749	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
MRF AUTOMATION & UPGRADE	3,500,000	-	-
KERSEY VALLEY LANDFILL PHASE V	-	500,000	500,000
KERSEY VALLEY ROAD RELOCATION	-	300,000	300,000
LANDFILL DEVELOPMENT - LAND PURCHASE	-	250,000	250,000
LANDFILL ADMINISTRATIVE OFFICES	250,000	-	-
TOTAL LANDFILL CAPITAL PROJECTS	\$ 3,750,000	\$ 1,050,000	\$ 1,050,000

Note: Landfill capital projects financed by reserve funds can be found in the Capital Improvement Program - Landfill Capital Projects section.

STORMWATER FUND

The Stormwater Fund operations come under the direction of the Public Services Department. This fund is used to account for the operation and maintenance of the City's stormwater program which manages stormwater runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and ponds.

REVENUE & EXPENSE SUMMARY

	FY 2013 ACTUAL	ORIGINAL FY 2014 BUDGET	FY 2014 EST. ACT.	ADOPTED FY 2015 BUDGET	\$ CHANGE	% CHANGE
REVENUES						
Fund Balance	\$ -	\$3,558,102	\$3,558,102	\$12,967	(\$3,545,135)	-99.6%
Operating Receipts	2,470,507	2,454,397	2,466,897	2,460,956	\$6,559	0.3%
Miscellaneous & Other Revenue	(11,761)	48,300	39,750	40,000	(\$8,300)	-17.2%
Total Stormwater	\$2,458,746	\$6,060,799	\$6,064,749	\$2,513,923	(\$3,546,876)	-58.5%
Interfund Transfers	896,642	1,002,807	1,002,807	1,189,689	\$186,882	18.6%
Net Stormwater	3,355,388	7,063,606	7,067,556	3,703,612	(3,359,994)	-47.6%
EXPENSES						
Personnel Budgets	\$ 1,032,645	\$1,116,979	\$1,049,611	\$ 1,158,212	\$41,233	3.7%
Operating Budget	690,751	788,519	773,875	783,710	(\$4,809)	-0.6%
Debt Service	884,468	1,002,807	1,002,807	1,189,690	\$186,883	18.6%
Capital	446,205	4,150,000	1,100,000	572,000	(\$3,578,000)	-86.2%
Total Stormwater	\$3,054,069	\$7,058,305	\$3,926,293	\$ 3,703,612	(\$3,354,693)	-47.5%
Interfund Transfers	5,301	5,301	5,301	-	(5,301)	-100.0%
Net Stormwater	3,059,370	7,063,606	3,931,594	3,703,612	(3,359,994)	-47.6%

STORMWATER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Stormwater fees are projected to increase slightly for fiscal year 2014-2015. Interfund Transfers are increasing due to transfer to the General Debt Service Fund to fund the Stormwater Fund's 2004 General Obligation Bonds. The fund balance appropriation is decreasing because there was a large pay as you go project budgeted in the previous fiscal year.

EXPENSES

Personnel Budgets are increasing due to the proposed 1% cost of living increase effective July 1, and the average 2% merit increase effective on employees' anniversary date. Capital Outlay has decreased by \$3,578,000 due to the large one-time pay as you go project budgeted in the previous fiscal year. The Debt Service increase of \$186,883 is due to increasing debt service related to refunding and the short-term increase in payments.

STORMWATER FUND

DEPARTMENT SUMMARY

	Accounting Unit	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Stormwater Maint.	671731	1,720,959	1,898,799	1,828,787	1,929,922	1,929,922
Full-time Positions		22	22	22	23	23

Mission Statement: The Stormwater Fund provides citizens with a comprehensive stormwater management program that addresses stormwater pollution and provides timely assistance in making drainage improvements on public and private property based on eligibility and prioritized needs.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,032,645	1,116,979	1,049,611	1,158,212	1,158,212
Operating Expenses	690,751	788,519	773,875	783,710	783,710
Capital Outlay	-	-	-	-	-
Debt Service	884,468	1,002,807	1,002,807	1,189,690	1,189,690
Capital Outlay	446,205	4,150,000	1,100,000	572,000	572,000
Total Stormwater Fund	3,054,069	7,058,305	3,926,293	3,703,612	3,703,612
Interfund Reimbursement	5,301	5,301	5,301	-	-
Net Stormwater Fund	3,059,370	7,063,606	3,931,594	3,703,612	3,703,612

Revenues:

Operating Revenue	2,470,507	2,454,397	2,466,897	2,460,956	2,460,956
Reimbursements	-	-	-	-	-
Misc. & Other Revenue	(11,761)	48,300	39,750	40,000	40,000
Approp. Retained Earnings	-	3,558,102	3,558,102	12,967	12,967
Total Stormwater Fund	2,458,746	6,060,799	6,064,749	2,513,923	2,513,923
Interfund Transfer	896,642	1,002,807	1,002,807	1,189,689	1,189,689
Net Stormwater Fund	3,355,388	7,063,606	7,067,556	3,703,612	3,703,612

Staffing Summary:

Full-time Positions	22	22	22	23	23
---------------------	----	----	----	----	----

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Improve and maintain stormwater drainage system
- Make timely improvements on public and private property
- Maintain a safe environment for employees
- Provide a stormwater management program that complies with MS4 permit

Objectives:

- Provide 40 hours per employee of training/education annually
- Respond to complaints within 14 days of request
- Account for the percentage of stormwater drainage system repaired or replaced
- Sweep 5,000 curb miles of streets
- Comply with six minimum measures of HP MS4 permit requirements

STORMWATER FUND

	Actual	Actual	Projected
	FY 2013	FY 2014	FY 2014
Workload:			
Number of catch basins/pipes cleaned	467	99	50
Number of hours per employee for safety training	50	30	40
Number of feet of drainage ditch/shoulder work	29,830	20,168	25,000
Number of feet of drainage structure constructed/repared	135	104	120
Number of illicit discharge calls/site visits (permit)	15	21	20
Number of stormwater outfalls monitored during dry weather	301	297	600
Effectiveness:			
Number of days loss time accidents/incidents	246	5	10
Percent of customers responded to within 14 days	100%	100%	100%
Backlog (in months) of pending work	3	4	6
Efficiency:			
Cost per curb mile swept	\$37.50	\$54.99	\$38.00

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Additional work/Major Projects Completed:
 - ♦Pipe Crew - 3854 Windstream Way - sidewalk repair; Brookwood/Fernwood - removal of major obstruction
 - ♦Ditch Crew: Regional pond maintenance - 3700 block N Main Street; 300 block Denny Street - redefine and stabilize ditch; 2200 linear feet of shoulder repair
- Major winter weather events on 1/28/14, 2/3/14 and 3/6/14. The major ice storm of 3/6/14 shut down the routine stormwater operations from 3/6/14 to 4/29/14.
- Operations analyst position included in the upcoming fiscal year

STORMWATER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
671951	REFUNDING SERIES 2003	18,829	17,835	17,835
671951	PUBLIC IMPROVEMENT SERIES 2005	118,593	249,052	249,052
671951	PUBLIC IMPROVEMENT SERIES 2006	96,851	145,287	145,287
671951	PUBLIC IMPROVEMENT SERIES 2007B	166,085	230,384	230,384
671951	PUBLIC IMPROVEMENT SERIES 2008	186,082	135,244	135,244
671951	PUBLIC IMPROVEMENT SERIES 2010	164,122	164,122	164,122
671951	REFUNDING SERIES 2012	252,245	247,766	247,766
TOTAL	STORMWATER DEBT SERVICE	\$ 1,002,807	\$ 1,189,690	\$ 1,189,690

STORMWATER CAPITAL PROJECTS

Pay-As-You-Go Stormwater Projects Budgeted Expenditure Accounting Unit 671732	2013-2014 Adopted Budget	2014-2015 Proposed By City Manager	2014-2015 Adopted By City Council
STORMWATER CAPITAL PROJECTS	350,000	572,000	572,000
JACOBS PLACE (JP5)	3,050,000	-	-
JACOBS PLACE (JP1)	750,000	-	-
TOTAL STORMWATER CAPITAL PROJECTS	\$ 4,150,000	\$ 572,000	\$ 572,000



CENTRAL SERVICES FUND

The Central Services Fund is used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

REVENUE & EXPENSE SUMMARY

REVENUES	FY 2013	ORIGINAL	FY 2014	ADOPTED	\$	%
	ACTUAL	FY 2014	EST. ACT.	FY 2015		
		BUDGET		BUDGET		
Radio Repair Shop Services	1,122,413	1,168,036	1,123,429	1,179,001	10,965	0.9%
Computer Replacement	682,466	698,029	695,190	702,835	4,806	0.7%
Facility Services	1,556,364	1,674,891	1,575,819	-	(1,674,891)	-100.0%
Fleet Services	9,589,149	9,159,066	9,360,105	10,674,546	1,515,480	16.5%
Miscellaneous Revenues	80,574	-	-	-	-	0.0%
Total Central Services	\$ 13,030,966	\$ 12,700,022	\$ 12,754,543	\$ 12,556,382	\$ (143,640)	-1.1%
EXPENSES						
Personnel Budgets	\$ 2,259,152	\$ 2,240,708	\$ 2,267,641	\$ 1,685,065	(555,643)	-24.8%
Operating Budgets	6,435,896	6,773,649	6,855,215	6,281,638	(492,011)	-7.3%
Capital	3,233,662	3,205,209	2,889,187	4,245,572	1,040,363	32.5%
Debt Service	26,220	298,651	299,271	344,107	45,456	15.2%
Total Central Services	\$ 11,954,931	\$ 12,518,217	\$ 12,311,314	\$ 12,556,382	\$ 38,165	0.3%
Transfers - Other Fds.	31,806	181,805	31,805	-	(181,805)	-100.0%
Net Central Services	11,986,737	12,700,022	12,343,119	12,556,382	(143,640)	-1.1%

CENTRAL SERVICES FUND EXPENDITURE NOTATIONS

EXPENDITURES

Radio Repair and Computer replacement revenues are slightly increased from the previous year. The Facility Services division has been decentralized into operating departments over the last several years, and will merge into the General Fund budget this year. There is a \$1,515,480 increase in Fleet Services due to a planned lease-purchase of several large pieces of rolling stock.

RADIO REPAIR SHOP

DEPARTMENT SUMMARY

Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
Unit #	Actual	Budget	Estimated	Proposed	Adopted
Radio Repair Shop	501243	905,204	1,168,036	1,091,607	1,179,001
Full-Time Positions		4	4	4	4

Mission Statement: The Radio Maintenance Division operations come under the direction of the Information Technology Department. This division is responsible for the installation and maintenance of all City-owned two-way communications systems and components.

BUDGET SUMMARY

	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures					
Personnel Services	287,301	292,311	290,968	303,485	303,485
Operating Expenses	252,812	364,439	782,193	838,672	838,672
Capital Outlay	365,091	511,286	18,446	36,844	36,844
Total	905,204	1,168,036	1,091,607	1,179,001	1,179,001

Revenues:

Reimbursements-Other Fds.	1,122,413	1,168,036	1,123,429	1,179,001	1,179,001
Appropriated Fund Balance	-	-	-	-	-
Total	1,122,413	1,168,036	1,123,429	1,179,001	1,179,001

Staffing Summary:

Full-time Positions	4	4	4	4	4
---------------------	---	---	---	---	---

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

Maintain the 800-MHz radio system at 100% efficiency

Objectives:

Routinely check operability of primary and backup systems

Workload:	Actual FY 2013	Actual FY 2014	Projected FY 2014
Number Quantars 800-MHz base stations maintained	40	40	40
Number of XTS portables radios maintained	1,331	1,390	1,390
Number of XTL mobile radios maintained	430	451	451

Efficiency:

Percent of time radio system is functional	100.0%	99.5%	100.0%
--	--------	-------	--------

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Through the new Alcatel microwave link we joined Greensboro/Guilford County's network to form a much larger regional network that provides state of the art radio over IP technology for subscribers.
- Radio shop purchased the equipment to upgrade the infrastructure to a Motorola 7.13 software platform operating system making many new features and options available.
- The link with Greensboro/Guilford County's network allows High Point to host talkgroups on our own consoles making it much easier to assist in joint operations.
- We continued to maintain the police department's 70 current ICOP digital in-car camera systems and in addition we are in the process of installing 61 new Watchguard HD quality camera systems.
 - Radio shop generates additional revenue by providing services to Archdale Police Department, Asheboro Police Department, Thomasville Police and fire Departments, and co-location with Verizon.

COMPUTER REPLACEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Computer Replacement	501244	751,284	698,029	698,626	702,835	702,835
Full-time Positions		0	0	0	0	0

Mission Statement: This division's operations come under the direction of the Information Technology Department. Operations in this division provide budgetary information and internal billings for replacing existing computers and related equipment.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Operating Expenses	539,173	250,000	250,000	250,000	250,000
Capital Outlay	38,005	273,923	273,900	278,728	278,728
Debt Service	174,106	174,106	174,726	174,107	174,107
Total Expenditures	751,284	698,029	698,626	702,835	702,835
Transfer to General Fund	-	-	-	-	-
Net Expenditures	751,284	698,029	698,626	702,835	702,835
Revenues:					
Reimbursements - Other Funds	682,466	698,029	695,190	702,835	702,835
Total	682,466	698,029	695,190	702,835	702,835

Staffing Summary:

Full-time Positions	0	0	0	0	0
---------------------	---	---	---	---	---

FACILITY SERVICES - Moved to the General Fund 101261

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Facility Services	101261	1,579,375	1,674,891	1,619,380	0	0
Full-time Positions		10	8	8	0	0
Part-time Positions		1	0	0	0	0

Mission Statement: The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to ensure the City and our citizens receive quality functioning facilities.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Personnel Services	549,723	579,888	568,938	-	-
Operating Expenses	893,022	958,373	913,812	-	-
Capital Outlay	-	-	-	-	-
Debt Service	124,544	124,545	124,545	-	-
Total Expenditures	1,567,289	1,662,806	1,607,295	-	-
Interfund Reimbursement	12,086	12,085	12,085	-	-
Net Expenditures	1,579,375	1,674,891	1,619,380	-	-
Revenues:					
Reimbursement for Services	1,556,364	1,674,891	1,575,819	-	-
Total Revenues	1,556,364	1,674,891	1,575,819	-	-

Staffing Summary:

Full-time Positions	10	8	8	0	0
Part-time Positions	1	0	0	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Provide maintenance and custodial support for the Municipal Office Building, Green St. Municipal Operations Center, Kivett Operations Center, Police Dept., Radio Building, Library and Museum
- The Facility Services Department will strive to continually enhance service levels in order to provide a clean and comfortable work environment for city employees
- Continued project management of construction projects with an emphasis on less than 5% change orders without affecting project quality

FACILITY SERVICES - Moved to the General Fund 101261

Objectives:

- Continue 30 minute or less response time for emergencies by using cell phones and pagers to reduce response time
- Project management of construction and renovation projects by working closely with architect, contractor, and end user to provide quality functioning facilities
- Zero open work orders at end of fiscal year via close management of the work order system
- Cross-train technicians by using building specific preventive maintenance programs and involving all maintenance staff when unique building system/issues arise. Dispatch service work orders so that technicians deal with all elements of building systems and facility maintenance

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload:			
Number of labor hours on construction/retro fit projects	1,120	1,920	1,700
Number of service calls received	1,615	1,363	1,700
Number of hours performed on preventive maintenance on mechanical and safety equipment	656	320	320
Efficiency:			
Percent of emergency requests responded to in 30 minutes or less	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Facilities Services has been moved for fiscal year 2014-2015 to the General Fund.
- Construction and retrofit hours have increased because of renovating and retrofitting in City departments
- Service call volume is down because of an effective preventive maintenance plan
- No loss time due to accidents

FLEET SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Fleet Services	501271	9,179,927	9,159,066	8,933,506	10,674,546	10,674,546
Full-time Positions		20	20	20	20	20

Mission Statement: To provide our customers with the highest quality fleet management services at the lowest possible cost. We strive to service the equipment in the most cost-effective manner possible through high productivity of our personnel and sound professional decisions in the management of the fleet. We are proud of our organization and the services that we provide through hard work, professionalism, and a positive image our people present. We appreciate and encourage pride in services rendered.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	1,400,851	1,368,509	1,407,735	1,381,580	1,381,580
Operating Expenses	4,928,789	5,200,837	4,909,210	5,192,966	5,192,966
Capital Outlay	2,830,567	2,420,000	2,596,841	3,930,000	3,930,000
Debt Service Requirement	-	-	-	170,000	170,000
Interfund Reimbursement.	19,720	19,720	19,720	-	-
Total Expenditures	9,179,927	9,009,066	8,933,506	10,674,546	10,674,546
Transfer to General Fund	-	150,000	-	-	-
Net Expenditures	9,179,927	9,159,066	8,933,506	10,674,546	10,674,546

Revenues:

Charges for Services	5,593,552	5,108,522	5,444,260	6,674,546	6,674,546
Miscellaneous Services	3,995,597	4,050,544	3,915,845	2,500,000	2,500,000
Other Financing Sources	-	-	-	1,500,000	1,500,000
Appropriated Fund Balance	-	-	-	-	-
Total	9,589,149	9,159,066	9,360,105	10,674,546	10,674,546

Staffing Summary:

Full-time Positions	20	20	20	20	20
---------------------	----	----	----	----	----

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- To continually improve preventive maintenance (PM) compliance
- To provide expedient, cost effective, efficient service

Objectives:

- Maintaining the City's fleet to provide 95% uptime availability
- Provide prompt turnaround time on vehicles and equipment

Workload:

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Total number of PMs completed including NC state inspections	2,279	2,144	2,000
Total number of work orders completed	4,831	4,691	4,598

Efficiency:

Productive work hours	11,914	13,132	12,800
-----------------------	--------	--------	--------

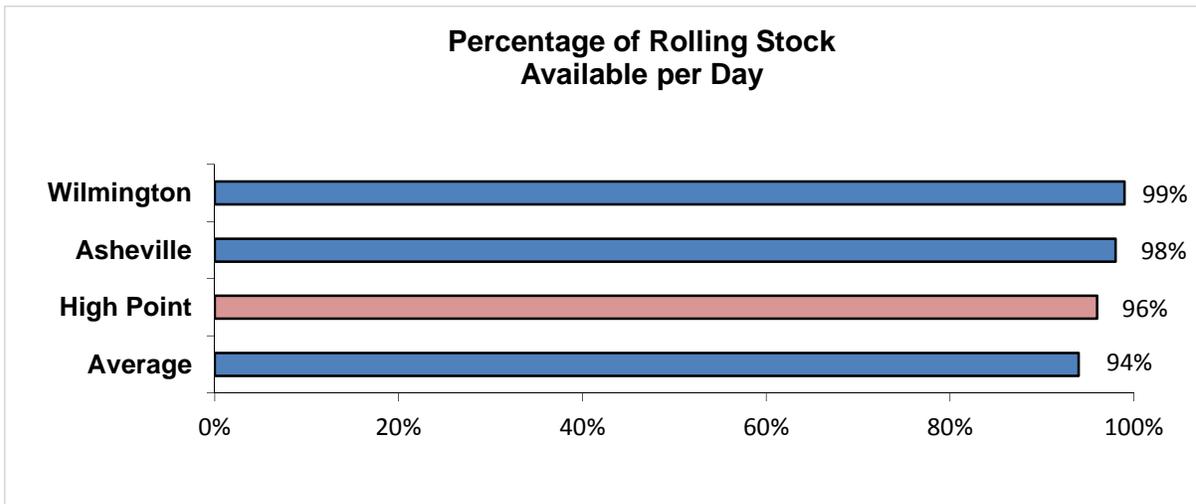
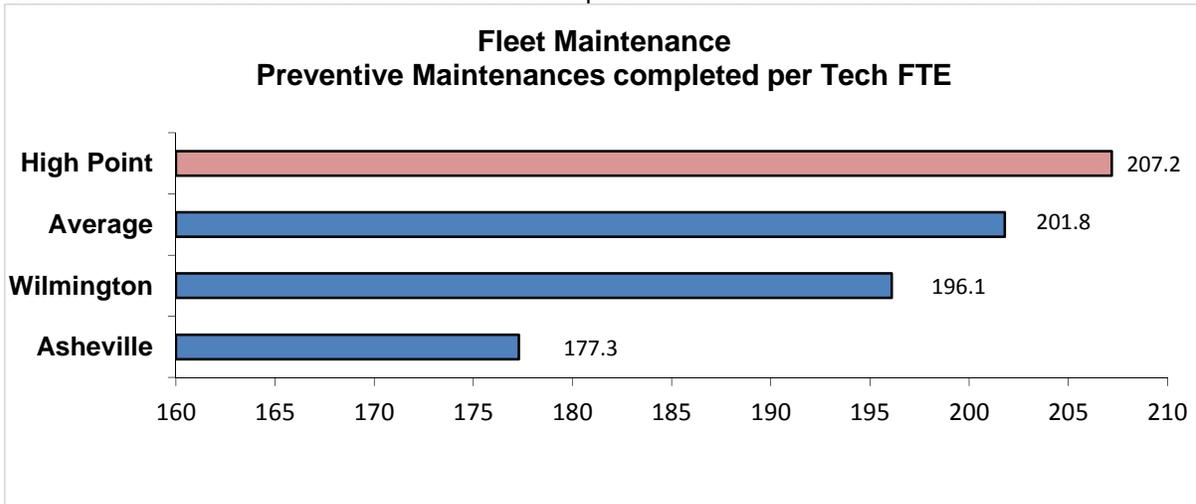
FLEET SERVICES

BENCHMARK COMPARISONS FOR FISCAL YEAR 2012-2013

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Fleet Maintenance was added to the study beginning in 2001-2002. In fiscal year 2013-2014 data was collected for the previous fiscal year 2012-2013. A total of fifteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fleet Maintenance are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Over \$2.7 million in revenue generated from online auction sales since August 2008
- Received the N.C. Department of Labor safety award
- End of year parts inventory was less than .05% difference between beginning and ending.



ECONOMIC DEVELOPMENT INCENTIVE FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Economic Development	111512	676,833	794,067	794,067	757,000	757,000
Full-time Positions		0	0	0	0	0

The Economic Development Fund is used at the City Council's direction to provide for possible incentives for economic development within the City of High Point.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures					
Contractual Services	-	-	-	-	-
Operating Capital	676,833	794,067	794,067	757,000	757,000
Total	676,833	794,067	794,067	757,000	757,000
Revenues:					
Fund Balance	-	319,067	318,409	282,000	282,000
Other Revenues	128,211	-	-	-	-
Total Economic Development Fund	128,211	319,067	318,409	282,000	282,000
Transfer-Other Funds	475,000	475,000	475,000	475,000	475,000
Net Economic Development Fund	603,211	794,067	793,409	757,000	757,000

Staffing Summary:

Full-time positions	0	0	0	0	0
Part-time positions	0	0	0	0	0

MARKET AUTHORITY

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Market Authority	125514	2,914,515	2,835,000	2,920,000	2,895,000	2,895,000
Full-time Positions		0	0	0	0	0

The Market Authority Fund is a public-private partnership sponsor of the International Home Furnishings Market to develop strategies and priorities to address transportation, parking, hospitality, promotion and other improvements for the annual spring and fall markets.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Market Authority Disbursements	2,914,515	2,835,000	2,920,000	2,895,000	2,895,000
Total Market Authority	2,914,515	2,835,000	2,920,000	2,895,000	2,895,000
Revenues:					
Operating Receipts					
Room Occupancy Tax	303,244	285,000	295,000	295,000	295,000
Business License Tax	1,646,201	1,550,000	1,625,000	1,600,000	1,600,000
Total Market Authority	1,949,445	1,835,000	1,920,000	1,895,000	1,895,000
Transfer From Other Funds					
General Fund	240,000	240,000	240,000	240,000	240,000
Water & Sewer	50,000	50,000	50,000	50,000	50,000
Electric	710,000	710,000	710,000	710,000	710,000
Net Market Authority	2,949,445	2,835,000	2,920,000	2,895,000	2,895,000

SPECIAL GRANTS FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Grants Pending	301999	3,837,491	3,694,955	2,246,837	5,576,724	5,576,724
Full-time Positions		2	2	2	2	2

The Special Grants Fund accounts for the receipt and disbursement of all grants, including federal, state and local grants or entitlements but excluding the Community Development Block Grant. The budget appropriation represents that portion of existing grants which were not fully expended in the prior fiscal year and which will be reestablished in the current year and also allowance for grants that will be received during the current year.

BUDGET SUMMARY

	2012-2013 Actual	2013-2014 Budget	2013-2014 Estimated	2014-2015 Proposed	2014-2015 Adopted
Expenditures:					
Personnel Services	267,825	186,215	384,918	166,024	166,024
Operating Expenses	2,489,533	3,071,265	2,246,837	5,410,700	5,410,700
Capital Outlay	1,032,410	389,752	389,752	-	-
Contingency	-	-	-	-	-
Total Expenditures	3,789,768	3,647,232	3,021,507	5,576,724	5,576,724
Interfund Reimbursement	47,723	47,723	47,723	-	-
Net Expenditures	3,837,491	3,694,955	3,069,230	5,576,724	5,576,724
Revenues:					
Intergovernmental Revenue	3,523,202	3,476,222	2,909,976	5,052,660	5,052,660
Miscellaneous Revenues	6,868	-	-	-	-
Total Revenue	3,530,070	3,476,222	2,909,976	5,052,660	5,052,660
Transfers	54,308	218,733	143,632	524,064	524,064
Net Revenue	3,584,378	3,694,955	3,053,608	5,576,724	5,576,724

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- FY2015 includes a \$1,046,450 new grant submission by the Fire department for the Assistance to Firefighters (SCBA) grant to replace 130 breathing apparatus.
- FY2015 includes \$300,000 for a new grant submission by the Police department to implement the program to Encourage Arrest Policies & Enforcement of Protection Orders.
- FY2015 includes an additional \$200,000 in funding from NCDOT to support mass transit associated with the bi-annual International Home Furnishings Market.

COMMUNITY DEVELOPMENT FUND

The Community Development Fund is used to account for the receipt and program disbursement of the Community Development Block Grant Program.

REVENUE & EXPENSE SUMMARY

	ORIGINAL 2013-2014 BUDGET	ADOPTED 2014-2015 BUDGET	CHANGE	% BUDGET INC./DEC.
REVENUE				
HUD Section 108 Loan Proceeds	1,350,000	1,350,000	-	0.0%
CDBG Entitlement (HUD)	990,240	944,899	(45,341)	-4.6%
Home Program (HUD)	491,870	626,000	134,130	27.3%
Neighborhood Stabilization Program Income	459,580	600,000	140,420	30.6%
HOME Infill Development	120,000	288,259	168,259	140.2%
Shelter Plus Care	77,352	78,012	660	0.9%
NCHFA	65,000	165,000	100,000	153.8%
Addington Ridge	-	76,400	76,400	0.0%
Total	3,554,042	4,128,570	574,528	16.2%
EXPENSE				
Affordable Housing	3,080,493	3,703,824	623,331	20.2%
General Program Admin. (CDBG & HOME)	212,235	132,497	(79,738)	-37.6%
Community & Neighborhood Development	261,314	292,249	30,935	11.8%
Total	3,554,042	4,128,570	574,528	16.2%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The construction of Addington Ridge is expected to get underway before the end of the current fiscal year. The development will result in a 54-unit multi-family complex in which the city is utilizing \$1.35 million of its Section 108 funds in this \$6.9 million development. Additionally, the city has been awarded \$100,000 to implement the Urgent Repair Program from the NC Housing Finance Agency. The city completed its Assessment of Fair Housing and will begin preparation of its 5-year Consolidated Plan for its HUD funded programs.
- Pursuant to Council action, the salary and benefit costs for the Director was moved to the General Fund. Consequently, program administration was reduced by \$131,823 and Affordable Housing activities was increased by the same amount.

COMMUNITY DEVELOPMENT FUND

Listed below is the Community Development & Housing Federal Funds Annual Budget for fiscal year 2014-2015.

2014-2015 COMMUNITY DEVELOPMENT & HOUSING FEDERAL FUNDS ANNUAL BUDGET

EXPENDITURES

Affordable Housing	\$	3,703,824
Community & Neighborhood Development		132,497
General Program Administration (CDBG & HOME)		292,249
Expenditures Total		4,128,570

SOURCES OF FUNDS

Federal Grant

Section 108	\$	1,350,000
CDBG (includes program income)		944,899
HOME (includes program income)		626,000
NSP Program Income		600,000
HOME Infill Development		288,259
NCHFA		165,000
Shelter Plus Care		78,012
Addington Ridge		76,400
Sources of Funds Total		4,128,570

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Improve condition of existing low income housing stock
- Remediate lead paint hazards in low and moderate income housing
- Reduce homeless population

Objectives:

- Complete repairs and improvements to low income housing
- Identify, evaluate and remediate residential lead paint hazard
- Reduce homelessness by offering care to disabled homeless

	<u>Actual FY 2013</u>	<u>Actual FY 2014</u>	<u>Projected FY 2014</u>
Workload/Effectiveness:			
Number of HOME/CDBG units repaired	78	14	7
Dollar amount spent on lead remediation	\$675,195	\$158,167	\$97,203
Dollar amount of assistance provided for homeless	\$82,066	\$56,915	\$30,421

MASS TRANSIT

DEPARTMENT SUMMARY

The Public Transportation division is responsible for providing safe, reliable transportation at a fair cost to all the citizens of High Point through the fixed route Hi tran and door-to-door demand responsive Dial-A-Lift systems.

	Accounting	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Unit #	Actual	Budget	Estimated	Proposed	Adopted
Mass Tran. Operating	641621	2,572,439	2,887,403	2,699,763	2,975,846	2,975,846
Full-time Positions		39	40	40	41	41
Part-time Positions		5	4	4	4	4
Transit Grants Pending	641622	1,549,317	523,160	2,564,403	1,249,632	1,249,632
Transit-Dial-A-Lift	641623	90,204	168,650	134,371	164,966	164,966

BUDGET SUMMARY

	2012-2013	2013-2014	2013-2014	2014-2015	2014-2015
	Actual	Budget	Estimated	Proposed	Adopted
Expenditures					
Personnel	2,083,108	2,040,832	1,999,927	2,144,136	2,144,136
Operating Expense	1,216,490	1,462,056	1,489,004	1,975,260	1,975,260
Capital Outlay	976,348	-	1,833,281	271,048	271,048
Capital Projects	-	75,000	75,000	-	-
Total Expenditures	4,275,946	3,577,888	5,397,212	4,390,444	4,390,444
Others	1,325	1,325	1,325	-	-
Net Expenditures	4,277,271	3,579,213	5,398,537	4,390,444	4,390,444
Revenues:					
Fund Balance	-	-	-	155,739	155,739
Operating Receipts	979,128	2,217,991	2,121,481	2,255,356	2,255,356
Intergovernmental Revenue	1,196,600	402,070	1,411,597	1,044,650	1,044,650
Miscellaneous & Other Revenue	28,320	-	-	-	-
Vehicle User Fee	359,007	370,000	433,000	413,000	413,000
Total Revenues	2,563,054	2,990,061	3,966,078	3,868,745	3,868,745
Transfer from General Fund	477,353	589,152	354,858	521,699	521,699
Net Revenues	3,040,407	3,579,213	4,320,936	4,390,444	4,390,444

Staffing Summary:

Full-time Positions	39	40	40	41	41
Part-time Positions	5	4	4	4	4

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- Transport 1,000,000 passenger trips per year (Hi tran)
- Provide service with zero preventable accidents (Hi tran)
- Cover as much cost as possible through passenger fares (Hi tran)
- To meet transportation demands of the elderly and disabled (Dial-A-Lift)
- To efficiently transport trips with available resources (Dial-A-Lift)

MASS TRANSIT

Objectives:

- Increase ridership on fixed route service by 3% each year (Hi tran)
- Achieve an accident rate that is less than 0.2 preventable accidents per 100,000 miles (Hi tran)
- Recover 30% of expenses from passenger fares (Hi tran)
- Have a trip denial rate of less than 2% (Dial-A-Lift)
- Transport at least three trips per revenue hour (Dial-A-Lift)

	Actual FY 2013	Actual FY 2014	Projected FY 2014
Workload:			
Number of passenger trips (Hi tran)	891,202	873,288	906,100
Service miles (Hi tran)	475,140	462,852	471,969
Passenger trips performed (Dial-A-Lift)	14,664	31,781	32,487
Effectiveness:			
Preventable accident rate (Hi tran)	1.7	2	2.5
Efficiency:			
Fare recovery ratio (Hi tran)*	23%	24%	24%
Trip denial rate (Dial-A-Lift)	0%	0%	0%
Passengers per revenue hour (Dial-A-Lift)*	3.1	3.0	3.1

*Revenue figures are preliminary until after audit

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The transit system has started working with a consulting firm to prepare the short range transit plan. The plan is a document to help guide the direction of the system for the next five to seven years.
- A small business program manager position was added for fiscal year 2014-2015.



FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

Capital Project Definition

The **Capital Improvement Program (CIP)** is a prioritized, multi-year plan for major capital expenditures, such as the construction, reconstruction, renovation or replacement of a public building, facility or major equipment item; the purchase of land, buildings or facilities for a public purpose; studies and surveys leading to such physical improvements or any combination of the above. By providing a planned schedule of public improvements, the program outlines present and future needs and intentions. A capital improvement project should have a cost greater than \$15,000 and a useful life of at least ten years.

Capital Process Description

The City of High Point's capital improvement program is the result of a detailed financial planning process used by City leaders to establish funding priorities of major capital projects. The purpose is to address the City's immediate and long-term capital needs in a conscious effort to best provide services and facilities to the citizens of High Point.

To accomplish this, the CIP process consists of a three-phase mechanism. In the fall of each year, department heads submit a five-year capital plan to the Budget Office for consideration. This requires substantial planning at the department level to identify projects that are deemed necessary to respond to public needs.

A vital segment of the proposal includes a **project financial form** which projects cost estimates as well as the **revenue sources** for the project. Submission of the project's financial information is a fundamental component in coordinating the available resources to fund the project.

The **second phase** of the CIP process includes review of each proposal by the Budget Office. Factors analyzed include:

- The **priority of the project** as defined by City leaders or formal Council policy
- **Feasible funding** sources in relation to the projected timetable
- **Impact** the project will have **on the operating budget and service levels**

The projects are evaluated according to the following criteria:

- Risk to Public Safety or Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services, Facilities
- Protection and Conservation of Resources
- New or Substantially Expanded Facility
- Prior Commitment by City Council or Manager

The budget staff compiles a priority list as they relate to the City's overall mission of **"...creating the single most livable, safe and prosperous community in America."** This list of proposed projects is presented to the management team.

The **final phase** consists of compiling the **five-year Capital Improvement Program** for consideration by the City Council as part of the budget review and adoption process. Recognizing that needs and priorities vary from year-to-year, only the **first fiscal year** of the five-year program is considered for adoption. The subsequent four years are used for strategic financial planning purposes.

Capital Improvement Funding

Funding for the capital improvement program varies by fund. In the **General Capital Projects Fund** the majority of the funding comes by transfer from the General Fund.

In the utility funds (Water, Sewer, Electric, Landfill, and Stormwater Funds), capital projects are included within the fund instead of being in a separate fund as is the case with the general capital projects. These utility fund projects are normally funded from operating revenues generated by each fund.

Projects that authorize the construction or acquisition of major capital and are identified to be in effect for the life of the project extending more than one fiscal year are adopted in **Capital Project Ordinance Funds**. Bonds, state and federal grants, or some combination of these normally fund these projects. The uniqueness of these funds is that they do not require re-appropriation each fiscal year and are not part of the regular budget but are adopted separately.

CAPITAL PROJECTS - OPERATING BUDGET IMPACT

The total cost of a capital improvement project has to consider the long-term effect on the City's operating budget. The operating budget must cover the cost of financing, maintaining and/or operating and staffing new facilities that are built. Certain types of projects such as the general maintenance of the electrical system, water/sewer system upgrades and meter change outs provide operational savings, although the exact dollars may not be quantified or recognized immediately.

Debt Service

The major operating budget impact is the City's annual debt service payments. The operating budget includes funds for interest expense and principal payments on all bonded debt. Long-term borrowing is one of the principal methods used by the City for financing major capital investments in the City's infrastructure. The 2014-2015 Annual Budget includes \$30,147,457 for debt service representing a 2.9% increase above 2013-2014. The increase in debt service costs for 2014-2015 is directly associated with the issuance of \$6.1M in two-third bonds; \$39.1 million in Water/Sewer revenue bonds and the increased debt for acquiring new fire apparatus and motorized over stage electric rigging for the Theatre. Annual debt service payments reflect the cost of rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and general infrastructure.

The immediate impact on general fund revenues includes \$9,762,369 for General Fund debt service principal and interest. This is a 2.3% decrease below last year's debt service of \$9,994,468. The decrease is the result of the last debt payment for the Motorola Radio System being made during the current year. The budget includes funding for debt service on the:

- 1) General obligation bonds approved by voters November 2004,
- 2) Funds to finance the \$4,500,000 in two-thirds general obligation bonds approved in 2007-2008,
- 3) 2010 issuance of two-thirds general obligation bonds totaling \$5,615,000,
- 4) 2010 authorized issuance of \$5,885,000 of two-thirds general obligation bonds and
- 5) New 2014 authorized issuance of two-thirds general obligation bonds - \$6,115,000

The 2014 increase represents cost for the fire truck lease financing and theatre equipment.

Subsequent budgets for capital projects are projected to reflect a decreased debt service costs through FY2015-2016. These projects are

described below and include the projected operating budget impact.

Parks and Recreation

The City has completed the 2004 voter-approved bond projects which included the construction of two new recreation centers totaling \$4.0 million. The 2014-15 budget continues the annual impact for the Allen Jay Recreation Center (south) which opened August 2008 at \$260,400 annually. The Deep River Recreation Center (north) serves north High Point and officially opened June 2009. Two full-time and three part-time positions and operating expenses are included with an annual expense of \$277,600. This is an estimated \$538,000 annual operating budget impact for both centers.

The FY2014-2015 budget continues the debt service payments for the 2010 authorized issuance of \$5,615,000 in two-thirds general obligation bonds to finance \$1.2 million in athletic complex improvements, \$2.0 million for the completion of the athletic complex master plan, campground improvements, replacement of the City Lake dock/pier and various other Parks and Recreation projects. Also included in the issuance is \$2.4 million in road, utility and streetscape improvements. This budget continues the impact of the 2008 \$2.0 million financing in two-thirds general obligation bonds for the construction of five soccer fields, construction of the Police Firing Range Utility Improvements and construction of a Miracle Field. The Miracle Field was completed September 2009. The operating budget impact for these three projects including the expense for additional staff, equipment, supplies and maintenance as well as other new soccer fields, Montlieu Park and the Kivett Drive Gateway is estimated to be approximately \$75,000 - \$100,000 annually. This budget includes debt service payment for the 2013 authorized issuance of \$5,885,000 in additional two-thirds bonds to help finance placing North Main Street electric utilities underground. During 2014, the City issued another \$6.1 million in additional two-thirds bonds for the fire training facilities upgrades, new city sidewalk construction, the High Point greenway extension, Cedrow Drive improvements, and the railroad bank stabilization on Washington Street.

Library Expansion/Renovation - \$6.0 million

Construction of the library's \$6.0 million addition was completed December 2010. It provided for a 19,000 square foot expansion, renovating 12,380 square feet in existing space, and provided additional parking. The relocation of existing services and collections enabled the Library to use existing staff more efficiently. With the 2010 completion, additional personnel are needed as

CAPITAL PROJECTS - OPERATING BUDGET IMPACT

new services and programs are established. This project added approximately \$175,000 annually to the Library's budget. The additional 20,000 gross square feet translated into an increase of 25% in power and gas expenses or a \$45,000 annual increase.

Firefighting and Prevention Facilities - \$6.5M

– In prior years, \$6.5 million was used to purchase land, construct and furnish two new stations. Relocating Station #4 at Fisher Avenue to Old Winston Road was completed September 2009. This facility also houses the department's mechanics shop which was located at the Headquarters building. Station #3 on Chestnut Drive opened June 2008. The energy efficient safeguards included during construction minimized additional utility costs. Existing staff and equipment were transferred to these stations upon completion; therefore, minimal operating budget impact is anticipated through the next several years.

Transportation Projects

November 2, 2004 voters approved \$34.5 million for providing streets and sidewalks, including paving, grading, resurfacing and widening streets and constructing sidewalks, curbs and gutters, culverts and drains. Various projects have been completed. The resulting debt payments, included in the \$9,762,369 for General Fund debt service principal and interest, are supported by property taxes dedicated to the General Obligation Bonds. In 2013, the City completed two remaining major transportation projects - Hartley Drive (\$11.4 million) and Lindsay St. – Phase 1 (\$8.4 million) funded in the November 2004 authorization.

Information Services

The radio system project upgraded the City's 800 MHz trunked radio system from a single site to a multiple site with a 12-channel simulcast system, to allow radio coverage to extend to the current annexation agreement boundaries as well as provide radio communication coverage to future annexed areas. All expenditures for construction, and installation were included in the capital budget and funded through a lease-purchase agreement. This last debt service payment for this project will be made during FY2013-2014.

Operating Budget Impact:

Impact through FY13-14 - \$1,174,163 annually

ERP Financial Management System

The \$2.1 million ERP Financial Management System (Lawson) implementation applications included General Ledger, Financial Reporting,

Accounts Payable, Purchasing, Warehouse and Inventory Management, Fixed Assets, Miscellaneous Receivables and Collections, Privilege Licenses, and Grant and Project Accounting.

This project greatly enhances the functionality and capability of the financial system citywide. Phase 1 – Financials came on line July 1, 2006. The Payroll and Human Resources application was implemented January 2008. We have experienced several upgrades and future upgrades may be required every four years estimated to cost \$250,000 each implementation.

A budget preparation application with Fletcher and Fletcher Budgeting Innovations was approved in the FY08-09 budget and was implemented October 2008 at a cost of \$100,000 with an annual maintenance cost of approximately \$15,000 in the operating budget each year.

The 2012-13 budget included the installation of an integrated Planning and Development software system for a total project cost of \$1.5 million. This project will connect and streamline the planning, development review, plan review, permitting, inspection and code enforcement processes. There is an annual personnel cost of \$85,000.

Other needs and complementary software and services have been identified and will be acquired as needed. The impact on the operating budget will be the annual support maintenance, training and upgrades required. This added expense is projected to be \$150,000 - \$200,000 annually.

Water and Sewer

The impact on the Water/Sewer FY2014-2015 operating budget includes \$17,991,125 for debt service. This is a increase of \$1,743,929 or 10.7% above 2013-2014. The Water/Sewer debt service is directly associated with the \$37.3 million revenue bonds sold during April 2014 linked to six major projects largely associated with the new and upgraded Westside Wastewater Treatment Facility; the Incinerator Rehab, the NW Water/Sewer System Improvements, the Ward Plant Electrical Rehab, the Ward Tank Replacement and the NC 68 Water/Sewer Improvements. The next projected revenue bond issuance is not scheduled until FY2015-2016 totaling \$18 million summarized in the FY14-15 budget along with the \$13.1 million bonds issued in May 2008; the \$40.1 million revenue bonds sold in November 2004 associated with financing the new and expanded Eastside Wastewater Treatment Facility; and repayment of the City's share of the \$15.0 million state revolving loan for the new Eastside Effluent Discharge System.

CAPITAL PROJECTS - OPERATING BUDGET IMPACT

The Westside Treatment Plant upgrade Phase 1 came on line Fall of 2009, increasing treatment capacity from 6 mg/day to 9 mg/day. Projected annual impact is the continuing salaries of five new wastewater treatment plant operators at approximately \$94,000 annually. Also anticipated are incremental increases in chemicals and utilities as the number of gallons treated increases.

Other Infrastructure Projects – Funded with Revenue Bonds

Over the next five years, the City projects financing and completing an estimated \$111.4 million in remaining major water and wastewater bond investments. These projects continue the ongoing revenue bond commitment necessary to finance and rebuild deteriorated portions of the City's water, wastewater and related infrastructure as well as expand the facilities capacity to accommodate growth. The resulting debt payments included in the \$17,991,125 mentioned earlier, are supported through revenues generated by Water and Sewer operations.

Pay-As-You-Go Financing

In an effort to minimize the impact of issuing debt, the City maintains a commitment to an annual pay-as-we-go capital financing program.

Johnson Street/Sandy Ridge Rd Widening -

No increase in operating costs is anticipated. This project widens an existing heavily traveled street to a four- or six-lane divided roadway from Skeet Club to Interstate 40. This enhancement is to help improve safety and capacity of the existing roadway, provide for continued growth, provide additional access to the airport and I-40 and to reduce congestion on a major corridor. Scheduled completion is December 2013.

Water/Sewer System Improvements and Replacing Obsolete Lines Projects –

The 2014-2015 Water and Sewer Fund budget continues the City's commitment of \$2.0 million a year to replace obsolete and deteriorated water and sewer lines. No increase in operating cost is anticipated. Savings will be in the reduction of water losses and sewer spills due to line breaks, personnel costs needed for overtime hours required to fix breaks and materials needed to repair breaks.

Automated Electric Meter Reading –

The installation of electric radio transmitters and electric meters allows ride-by meter reading. This project should improve meter reading efficiency, reduce the need for additional staff as the number of customers grows and is projected

to reduce lost time due to inclement weather. Due to the inconsistent installation of meters in any concentrated area, expected productivity savings are anticipated but have not been realized at this time.

Overhead Circuit Improvements, Generator Relocation, and Downtown Underground Projects

- A positive impact to the operating budget by these projects will be reflected through improved reliability for the City's electric system. Also, a reduction of service interruptions is expected. Converting from overhead to underground construction also lowers maintenance costs, (i.e. tree trimming) promotes development and provides capacity for electric system load growth.

RECOMMENDED CAPITAL IMPROVEMENT PROGRAM SUMMARY

City of High Point Fiscal Year 2015-2019

The capital budget summary **shown below of \$24,161,250 is the first year** of a five-year capital improvement program which is reviewed and updated annually to meet the capital needs of the community. The 2015-2019 Capital Improvements Program (CIP) totals \$584,590,616. This is a \$103,849,914 decrease or 15.1% below the 2014-2018 CIP total of \$688,440,530. The decrease is mainly due to several major project areas being funded during 2013-2014. These areas were 2/3 Bond projects \$4.0M; Installment contracts \$1.8M; Revenue Bond projects \$32.0M; Landfill projects \$9.5M Stormwater projects \$4.1M and excluding \$50.0M in State/Federal Agency funding that has been shown in the past. Below is a breakdown of expenditures by program and funding sources.

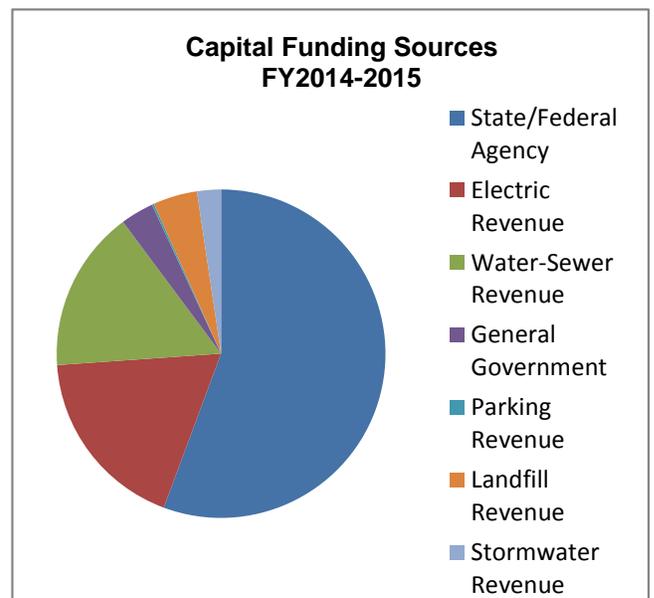
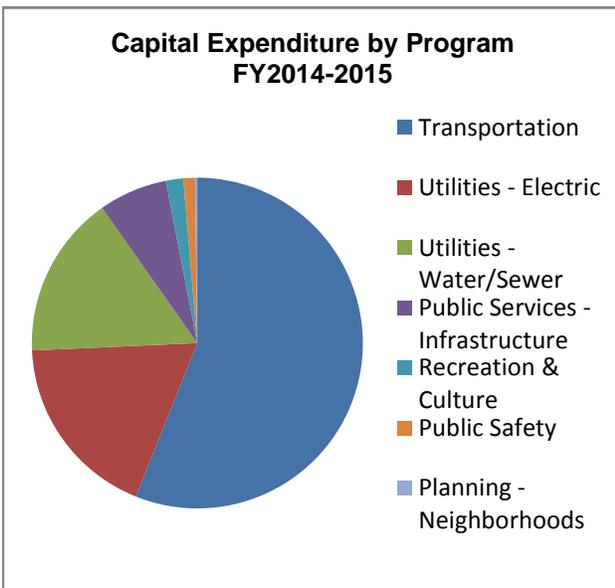
Infrastructure improvements remain a top priority of the City's long-term capital planning, as the City of High Point prepares for the present and future challenges of an aging infrastructure, safe water quality and availability of safe waste disposal.

Expenditure By Program

	Budget Year 2014-2015
<u>Infrastructure</u>	
Transportation	\$ 13,543,250
Utilities - Electric	4,404,000
Utilities - Water/Sewer	3,850,000
	\$ 21,797,250
<u>Other</u>	
Public Services - Infrastructure	\$ 1,622,000
Recreation & Culture	415,000
Public Safety	277,000
Planning - Neighborhoods	50,000
	\$ 2,364,000
Total FY 2014-2015	\$ 24,161,250

Funding Sources

	Budget Year 2014-2015
<u>Infrastructure - Funding</u>	
State/Federal Agency	\$ 13,150,000
Electric Revenue	4,404,000
Water-Sewer Revenue	3,850,000
General Government	343,250
Parking Revenue	50,000
	\$ 21,797,250
<u>Other - Funding</u>	
Landfill Revenue	\$ 1,050,000
General Government	442,000
Stormwater Revenue	572,000
State/Federal Agency	300,000
	\$ 2,364,000
Total FY 2014-2015	\$ 24,161,250



CAPITAL PROJECT ORDINANCES

Capital project ordinances authorize the construction or acquisition of major capital and continue in effect for the life of the project that extends over more than one fiscal year and do not require re-appropriation each fiscal year.

The information presented below represents the status of our currently authorized capital project ordinances as of April 30, 2014.

Statement of Financial Activity From Inception to April 30, 2014

Project	Budget	Expense	Unexpended Balance
<u>GO Bond Projects - General</u>			
West Hartley Drive Ext.	\$ 11,697,035	\$ 11,500,942	\$ 196,093
Lindsay Street Widening	2,635,546	4,861,050	(2,225,504)
Intersection Improvements '04	1,991,501	1,498,320	493,181
	<u>\$ 18,849,802</u>	<u>\$ 20,295,525</u>	<u>\$ (1,445,723)</u>
 <u>GO Bond Projects - Stormwater</u>			
Stormwater - Ray Street	1,683,458	813,084	870,374
	<u>\$ 1,683,458</u>	<u>\$ 813,084</u>	<u>\$ 870,374</u>
 <u>Two-Third Bond Projects</u>			
Hartley Extension - LEO	\$ 11,697,035	\$ 11,546,646	\$ 150,389
North Main/Downtown Improv - Ph 1	5,785,000	-	5,785,000
Transportation 2/3 Bonds - Lindsay Widening	2,415,000	652,999	1,762,001
Parks & Rec 2/3 Bond	2,037,719	7,414	2,030,305
Park Land Acquisition - LEN	1,538,914	1,531,579	7,335
Cedrow Sidewalk Improvs - 2014	865,000	19,486	845,514
Fire Train Tower - 2014	750,000	306,014	443,986
City Lake Boat Dock 2010	535,922	517,950	17,972
Washington Terrace Pool Improvements	498,385	442,324	56,061
Camp Ann Project	225,000	157,594	67,406
Oak Hollow Golf Bldg Improvs	100,000	92,100	7,900
Westchester Park - Greenway	50,000	45,500	4,500
	<u>\$ 26,497,975</u>	<u>\$ 15,319,607</u>	<u>\$ 11,178,368</u>

CAPITAL PROJECT ORDINANCES (continued)

From Inception to April 30, 2014

Project	Total Planned	Budget	Expense	Unexpended Balance
<u>Water/Sewer GO & Revenue Bond Projects</u>				
Westside WWTP Upgrade	\$ 56,000,000	\$ 33,593,600	\$ 3,988,585	\$ 29,605,015
Incinerator Rehab	5,300,000	18,005,094	11,460,056	6,545,038
Ward Electrical Upgrade	4,750,000	4,750,000	-	4,750,000
Kearns Loop Rehab	4,500,000	3,700,753	1,309,616	2,391,137
Ward Elevated Tank Replacement	3,300,000	3,300,000	-	3,300,000
Highway 66 Water Improvs.	3,000,000	3,000,000	160,980	2,839,020
Highway 66 Sewer Improvs.	3,000,000	3,000,000	139,383	2,860,617
NW Sewer Sys Future Phase 1&2	1,442,000	1,340,159	137,707	1,202,452
NW Water Improvs Phase 2	1,162,500	1,162,500	80,000	1,082,500
Hartley Utilities	850,000	850,000	421,853	428,147
Lindsay Utilities	800,000	928,141	924,922	3,219
Ward Plant High Service - VFD	619,098	619,098	73,397	545,701
Bethel Dr. Liftstation	600,000	600,000	-	600,000
Old Thomasville Liftstation	540,000	540,000	-	540,000
Corporation Lift Station	505,000	505,000	63,275	441,725
Triangle Lake Road Widening	500,000	500,000	-	500,000
Tanglewood Lift Station	425,459	425,459	-	425,459
Ward HVAC Rehab	250,000	250,000	-	250,000
Revenue Bond Projects Bond Reserve	-	920,786	-	920,786
	<u>\$ 100,240,058</u>	<u>\$ 90,686,591</u>	<u>\$ 31,192,689</u>	<u>\$ 59,493,902</u>



City of High Point - Capital Improvement Program
 Total Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
General Fund								
CIP-00004	Core City Plan Implementation Projects	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00007	High Point Dog Park	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
CIP-00009	Leaf/Litter Collection Machine	\$0	\$0	\$130,000	\$0	\$0	\$0	\$130,000
CIP-00017	Railroad Crossings Improvements - GASB	\$0	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
CIP-00023	Environmental Services Equip. Shed	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000
CIP-00031	Tour Boat Repl.	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$450,000
CIP-00037	Council Chamber Renovations/Improvements	\$0	\$0	\$0	\$0	\$337,380	\$0	\$337,380
CIP-00039	City Sidewalk Construction	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
CIP-00046	Merry-Go-Round Replacement	\$0	\$0	\$265,000	\$0	\$0	\$0	\$265,000
CIP-00047	Playground & Equipment	\$0	\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00051	Park Imp/Shelters	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	E. Gallimore Dairy Rd Widening Sidewalks	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$150,000
CIP-00054	Youth Athletic Facilities - GASB	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
CIP-00055	Park Impr/Outdoor Courts	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00056	Golf Course Imp/Greens Restoration - GASB	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
CIP-00062	Golf Cour Imp- Wash Pit	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
CIP-00063	Park Imp/Parking Lots	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00083	Load Dock Lift - Theatre	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
CIP-00088	Skateboard Park	\$0	\$0	\$0	\$20,000	\$0	\$0	\$20,000
CIP-00090	Resurface Track at Athletic Complex	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CIP-00091	GIS Base Mapping Prog - GASB	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening-Skeet Club Road	\$0	\$128,250	\$128,250	\$0	\$0	\$0	\$256,500
CIP-00143	Skeet Club Road Widening Sidewalks	\$50,000	\$0	\$175,000	\$100,000	\$100,000	\$0	\$425,000
CIP-00148	Building Improvements (P&R)	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00198	Outsourced ProjPlan and Design-Miscellaneous	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
CIP-00206	Security System Enhancement - Theatre	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00209	Bridge Re-inspection/Repairs - GASB	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
CIP-00214	Fire Facility Renovation & Improvements	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$450,000
CIP-00292	Traffic Signal Preemption - Fire	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
CIP-00331	Self Contained Breathing Apparatus (SCBA)	\$0	\$0	\$570,800	\$570,800	\$0	\$0	\$1,141,600
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00599	S. Main/US 29-70 Interchange Impr and Gateway	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$300,000
CIP-00829	Centennial Bridge (Decking)	\$100,000	\$0	\$400,000	\$0	\$0	\$0	\$500,000



City of High Point - Capital Improvement Program
Total Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000
CIP-00897	Asset Management System	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000
CIP-01006	North Main Traffic Study (Core City)	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-01521	Fire Vehicle Repl Reserve - GASB	\$0	\$227,000	\$117,000	\$117,000	\$402,000	\$402,000	\$1,265,000
CIP-01739	Uptowne Park/Green Space	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-01949	Evidence Storage Building Expansion - GASB	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-03017	East Lexington Ave - Culvert	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000
CIP-03365	Electrical Distribution System Replacement	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
General Fund		\$440,000	\$710,250	\$6,556,050	\$3,267,800	\$2,529,380	\$1,587,000	\$15,090,480
GO Bonds/Two-Thirds								
CIP-00025	Fire Department Training Facilities Upgrades	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
CIP-00029	Dillon Rd Park Development	\$0	\$0	\$0	\$0	\$800,000	\$0	\$800,000
CIP-00039	City Sidewalk Construction	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CIP-00039B	Cedrow Drive Sidewalks	\$865,000	\$0	\$0	\$0	\$0	\$0	\$865,000
CIP-00087	Campground Improvements	\$0	\$0	\$160,000	\$160,000	\$160,000	\$0	\$480,000
CIP-00162	High Point Greenway Ext Univ Park to Piedmont	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
CIP-00840	Heritage Point Project	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
CIP-03165	Railroad Bank Stabilization	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
GO Bonds/Two-Thirds		\$6,115,000	\$0	\$1,160,000	\$160,000	\$960,000	\$0	\$8,395,000
GO Bonds/UnAuthorized								
CIP-00034	Oak Hollow Golf Course Renovation	\$0	\$0	\$2,750,000	\$0	\$0	\$0	\$2,750,000
CIP-00039	City Sidewalk Construction	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00067	Theatre Renovation	\$0	\$0	\$5,800,000	\$0	\$0	\$0	\$5,800,000
CIP-00086	Northside Police Sub-Station	\$0	\$0	\$1,860,715	\$0	\$0	\$0	\$1,860,715
CIP-00093	Repl Carpet/Wallpaper & Rework BO	\$0	\$0	\$395,000	\$0	\$0	\$0	\$395,000
CIP-00094	Police Facility	\$0	\$0	\$41,578,377	\$0	\$0	\$0	\$41,578,377
CIP-00096	Fire Station #7 Replacement - Gordon St.	\$0	\$0	\$3,225,000	\$290,000	\$0	\$0	\$3,515,000
CIP-00097	Fire Station #17 (Gallimore Dairy Road Area)	\$0	\$0	\$425,000	\$3,160,000	\$250,000	\$0	\$3,835,000
CIP-00098	Fire Station #14 (NW Area of the City)	\$0	\$0	\$3,210,000	\$0	\$0	\$0	\$3,210,000
CIP-00104	I-74/US 311 & NC68 (Eastchester Dr) Interchange Impr	\$0	\$0	\$450,000	\$350,000	\$2,750,000	\$0	\$3,550,000
CIP-00142	Johnson St/Sandy Ridge Rd Wide-Skeet Club Rd to I-40	\$0	\$0	\$0	\$2,000,000	\$4,000,000	\$4,000,000	\$10,000,000
CIP-00173	Fire Dept. Admin. Offices	\$0	\$0	\$3,275,000	\$500,000	\$0	\$0	\$3,775,000
CIP-00174	Fire Station #6 Replacement - Springfield Rd.	\$0	\$0	\$3,515,000	\$0	\$0	\$0	\$3,515,000

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.



City of High Point - Capital Improvement Program
 Total Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00175	Fire Station #8 Replacement - (English Rd near Burton)	\$0	\$0	\$3,225,000	\$340,000	\$0	\$0	\$3,565,000
CIP-00198	Outsourced Project Planning and Design-Miscellaneous	\$0	\$0	\$100,000	\$150,000	\$150,000	\$0	\$400,000
CIP-00271	Training Center Improvement	\$0	\$0	\$750,000	\$400,000	\$0	\$0	\$1,150,000
CIP-00274	Theatre Equipment Replacement	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$450,000	\$450,000	\$1,300,000	\$1,300,000	\$3,500,000
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
CIP-00840	Heritage Point Project	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$1,500,000	\$7,500,000
CIP-01728	NW East-West Connector-Sandy Ridge at Norcross Rd.	\$0	\$0	\$0	\$0	\$100,000	\$150,000	\$250,000
CIP-01756	P&R Senior Center	\$0	\$0	\$0	\$6,500,000	\$0	\$0	\$6,500,000
CIP-03586	Triangle Lake Rd. Widening/Realignment-Hickory	\$0	\$0	\$250,000	\$250,000	\$1,500,000	\$6,500,000	\$8,500,000
CIP-03598	Burton Road Wide - Westchester to Davidson County	\$0	\$0	\$150,000	\$150,000	\$700,000	\$3,500,000	\$4,500,000
CIP-03746	Gordon Street Imprvs-Hoskins to Montlieu/Five Points	\$0	\$0	\$250,000	\$250,000	\$1,000,000	\$5,000,000	\$6,500,000
CIP-03771	E. Ward St. Extension-S. Hamilton to S. Centennial St.	\$0	\$0	\$125,000	\$125,000	\$500,000	\$2,750,000	\$3,500,000
CIP-03782	Clinard Farms Rd/Piedmont Pkwy Ext.-NC 68 to Barrow	\$0	\$0	\$250,000	\$250,000	\$1,500,000	\$6,500,000	\$8,500,000
CIP-03793	Montlieu Av. or E. Lexington Widening/Streetscape	\$0	\$0	\$250,000	\$250,000	\$2,000,000	\$7,000,000	\$9,500,000
CIP-03806	Intersection and Ribbon Paved St. Improvements	\$0	\$0	\$625,000	\$625,000	\$625,000	\$625,000	\$2,500,000
GO Bonds/UnAuthorized		\$0	\$0	\$75,909,092	\$18,290,000	\$18,775,000	\$39,225,000	\$152,199,092
Grants								
CIP-00039	City Sidewalk Construction	\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000
Grants/Federal		\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000
Installment Contracts								
CIP-00044	Mobile Breathing Air Unit Repl. (refill truck)	\$280,000	\$0	\$0	\$0	\$0	\$0	\$280,000
CIP-00064	Engine 26 Replacement	\$0	\$0	\$0	\$0	\$602,000	\$0	\$602,000
CIP-00084	Motorization - Overstage Electrics/Rigging	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CIP-00106	Squad 4 Replacement	\$0	\$0	\$0	\$0	\$332,000	\$0	\$332,000
CIP-00111	Engine #1	\$522,000	\$0	\$0	\$0	\$0	\$0	\$522,000
CIP-00119	Engine #6 Replacement	\$0	\$0	\$0	\$509,000	\$0	\$0	\$509,000
CIP-00147	Engine 5 Replacement	\$0	\$0	\$0	\$0	\$602,000	\$0	\$602,000
CIP-00167	Engine #8 Replacement	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-00168	Engine #13 Replacement	\$0	\$0	\$495,000	\$0	\$0	\$0	\$495,000
CIP-00172	Engine #9	\$522,000	\$0	\$0	\$0	\$0	\$0	\$522,000
CIP-00189	Engine #3 Replacement	\$0	\$0	\$0	\$509,000	\$0	\$0	\$509,000
CIP-00212	Ladder #13 Replacement	\$0	\$0	\$0	\$0	\$1,220,000	\$0	\$1,220,000
CIP-00222	Squad #8 Replacement	\$0	\$0	\$0	\$286,000	\$0	\$0	\$286,000
CIP-00223	Squad #1 Replacement	\$0	\$0	\$286,000	\$0	\$0	\$0	\$286,000
CIP-00341	Tanker 12 Replacement	\$0	\$0	\$519,000	\$0	\$0	\$0	\$519,000



City of High Point - Capital Improvement Program
 Total Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-01637	Radio System Upgrade	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
	Installment Contracts	\$1,824,000	\$0	\$5,300,000	\$1,804,000	\$2,756,000	\$0	\$11,684,000
Other Local Government (Specify)								
CIP-00018	Downtown Improve. "Streetscape"	\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$120,000
	Other Local Government (Specify)	\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$120,000
State/Federal Agency (NCDOT)								
CIP-00029	Dillon Rd Park Development	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00052	E. Gallimore Dairy Rd Widening Sidewalks	\$0	\$0	\$0	\$0	\$0	\$6,350,000	\$6,350,000
CIP-00104	I-74/US 311 & NC68 (Eastchester Dr) Interchange Impr	\$0	\$0	\$500,000	\$4,000,000	\$27,000,000	\$0	\$31,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Wide-Skeet Club Road to I-	\$0	\$0	\$0	\$0	\$13,000,000	\$24,526,000	\$37,526,000
CIP-00143	Skeet Club Road Widening Sidewalks	\$0	\$12,500,000	\$12,500,000	\$12,500,000	\$12,875,000	\$0	\$50,375,000
CIP-00162	High Point Greenway Ext-Univ Park to Piedmont	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$600,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$1,500,000	\$3,000,000	\$13,500,000	\$13,500,000	\$31,500,000
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$200,000	\$300,000	\$3,000,000	\$3,000,000	\$3,000,000	\$9,500,000
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$1,120,000	\$0	\$0	\$0	\$1,120,000
CIP-01667	Washington Street Streetscape	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
	State/Federal Agency (NCDOT)	\$0	\$13,000,000	\$16,320,000	\$24,800,000	\$69,475,000	\$47,476,000	\$171,071,000
	General Capital Fund	\$8,379,000	\$14,160,250	\$105,285,142	\$48,361,800	\$94,535,380	\$88,288,000	\$359,009,572

City of High Point - Capital Improvement Program
Total Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
421-W&S Capital Projects Fund								
Enterprise Funds								
CIP-00021	Kennedy Outfall	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$150,000	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$850,000
CIP-00113	Obsolete Sewer Lines	\$1,250,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,250,000
CIP-00125	Sewer System Improvements	\$125,000	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00127	Water/Sewer Developer Reimbursements	\$50,000	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
CIP-00136	Water System Improvements	\$125,000	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00139	Willard Dairy Road 12" Water Main	\$0	\$0	\$0	\$0	\$195,000	\$0	\$195,000
CIP-00140	Kendale Avenue 8" Water Main	\$0	\$0	\$0	\$240,000	\$0	\$0	\$240,000
CIP-00144	Alum Sludge Removal	\$330,000	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$2,080,000
CIP-00145	Obsolete Water Lines	\$1,250,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,250,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$150,000	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$850,000
CIP-00327	Ward Filter Renovations (filters 1-4)	\$0	\$425,000	\$0	\$0	\$0	\$0	\$425,000
CIP-00329	Sewer Capacity Assurance Model	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000
CIP-00655	Greenleaf Filter Enclosure	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CIP-01050	ICP Mass Spec - Monitoring Equipment	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
CIP-01062	Ward Water Plant Transfer Pump(s)	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
CIP-01611	Large Water Meter Changeout 1.5" and up	\$250,000	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,425,000
CIP-02746	Eastside Electrical Improvements	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CIP-02781	Ward Water Plant Bulk Tank Replacements	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Enterprise Funds - Water/Sewer Revenue		\$4,405,000	\$3,850,000	\$4,425,000	\$4,140,000	\$4,120,000	\$3,925,000	\$24,865,000

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

Revenue Bonds								
CIP-00016	Kivett Dr. - Groometown Rd 8" Water Main	\$0	\$0	\$0	\$765,000	\$0	\$0	\$765,000
CIP-00027	Gallimore Dairy Road Widening (W/S Utilities)	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
CIP-00028	Jamestown-Bypass Improvements (W/S Utilities)	\$0	\$0	\$0	\$838,000	\$0	\$0	\$838,000
CIP-00071	Triangle Lake Rd Widening (W/S Utilities)	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CIP-00072	Ensley Outfall 2B	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
CIP-00073	Westside Treatment Plt Upgrade - Phase 3	\$4,500,000	\$0	\$0	\$0	\$0	\$0	\$4,500,000
CIP-00114	Incinerator Rehab	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$8,000,000
CIP-00137	Demolition of Basins at Kearns	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
CIP-00141	Dilworth Rd / Squire Davis Loop	\$0	\$0	\$0	\$890,000	\$0	\$0	\$890,000
CIP-00149	NW Water System Impr Phase 2	\$1,082,500	\$0	\$0	\$0	\$0	\$0	\$1,082,500
CIP-00150	NW Water System Impr Phase 3	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$2,500,000

City of High Point - Capital Improvement Program
Total Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00163	NCDOT Johnson St/Sandy Ridge Rd Widening (W/S	\$0	\$0	\$3,400,000	\$0	\$0	\$0	\$3,400,000
CIP-00164	Randleman Line to Ward - Phase II	\$0	\$0	\$0	\$0	\$0	\$8,750,000	\$8,750,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	\$0	\$0	\$4,449,600	\$0	\$0	\$0	\$4,449,600
CIP-00190	Rich Fork Outfall 2A & 3	\$0	\$0	\$2,400,000	\$0	\$0	\$0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	\$0	\$0	\$822,800	\$0	\$0	\$0	\$822,800
CIP-00205	Old Thomasville Rd Lift Station	\$540,000	\$0	\$0	\$0	\$0	\$0	\$540,000
CIP-00221	Bethel Drive Lift Station	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
CIP-00226	NW Sewer System Improvs Future 3	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
CIP-00228	Registers Creek Lift Station	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$1,800,000
CIP-00238	Phosphorus/Ammonia Side Stream Reduction (Eastside)	\$0	\$0	\$100,000	\$2,150,000	\$2,150,000	\$0	\$4,400,000
CIP-00259	Ward Plant Electrical Rehab.	\$4,750,000	\$0	\$0	\$0	\$0	\$0	\$4,750,000
CIP-00269	Wayne St. Outfall	\$0	\$0	\$2,300,000	\$0	\$0	\$0	\$2,300,000
CIP-00270	Melbourne Heights Outfall	\$0	\$0	\$1,700,000	\$0	\$0	\$0	\$1,700,000
CIP-00687	Incinerator Emission Improvements - EPA Required	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$8,000,000
CIP-00701	Riverdale Pump Station Force Main Relocation	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000
CIP-00789	Ward Tank Replacement	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$3,300,000
CIP-01103	Richland Creek Outfall	\$0	\$0	\$0	\$0	\$0	\$21,600,000	\$21,600,000
CIP-02803	City Lake Dam Upgrade	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$8,000,000
CIP-02862	NC 66 W/S Improvements	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
Revenue Bonds		\$37,272,500	\$0	\$17,972,400	\$7,943,000	\$4,650,000	\$40,850,000	\$108,687,900
421-W/S Capital Projects Fund		\$41,677,500	\$3,850,000	\$22,397,400	\$12,083,000	\$8,770,000	\$44,775,000	\$133,552,900
501-Central Services Fund								
CIP-00250	Replace Underground Fuel Storage Tanks	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
Central Services Fund - Fleet		\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
631-Electric Fund								
Enterprise Funds - Electric Revenue								
CIP-00002	Cayenta Software Project	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00026	Automated Meter Reading Initiative	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
CIP-00058	Load Management	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$0	\$500,000	\$500,000	\$200,000	\$200,000	\$200,000	\$1,600,000
CIP-00079	Conversion of Linden Substa to 100KV	\$0	\$695,000	\$2,000,000	\$0	\$0	\$0	\$2,695,000
CIP-00081	New Jackson Lake Transformer	\$0	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
CIP-00089	Land Dev/Imaging Final Phase	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000



City of High Point - Capital Improvement Program
 Total Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00115	Conversion of Russell St. Subst to 100kv	\$365,000	\$0	\$0	\$0	\$0	\$0	\$365,000
CIP-00166	Overhead to Underground Conversion	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
CIP-00255	Filter Substation Second Transformer	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$1,200,000
CIP-00256	Phillips Substation Expansion	\$0	\$0	\$0	\$0	\$1,350,000	\$1,000,000	\$2,350,000
CIP-00325	Replacement Metalclad Switchgear	\$520,000	\$520,000	\$520,000	\$0	\$0	\$0	\$1,560,000
CIP-01504	Replace Old Jackson Lake Transformer	\$0	\$0	\$0	\$0	\$0	\$1,457,500	\$1,457,500
CIP-01526	Medium Voltage (Outdoor) Breaker Replacement	\$0	\$0	\$0	\$100,000	\$100,000	\$500,000	\$700,000
CIP-02166	Oak Hollow Second Transformer	\$0	\$0	\$0	\$1,688,500	\$0	\$0	\$1,688,500
CIP-02262	Burton Substation 69 kV Transformer Replacement	\$0	\$0	\$0	\$1,463,000	\$0	\$0	\$1,463,000
CIP-02281	Commerce Transformer Upgrade	\$1,075,000	\$0	\$0	\$0	\$0	\$0	\$1,075,000
CIP-02424	Replace Fairfield T1 Transformer	\$0	\$0	\$0	\$0	\$1,457,500	\$0	\$1,457,500
CIP-02427	Oak Hollow Replace T1 Transformer	\$0	\$0	\$0	\$0	\$1,457,500	\$0	\$1,457,500
CIP-03639	Deep River to Penny Rd. Transmission Line	\$0	\$0	\$0	\$0	\$500,000	\$2,100,000	\$2,600,000
631 - Electric Revenue		\$3,170,000	\$4,404,000	\$3,978,000	\$4,209,500	\$5,823,000	\$5,915,500	\$27,500,000
641-Transit Fund								
CIP-02881	Hi tran Bus Fleet Replacement	\$75,000	\$75,000	\$75,000	\$69,852	\$0	\$0	\$294,852
Enterprise Funds - HiTran Revenue		\$75,000	\$75,000	\$75,000	\$69,852	\$0	\$0	\$294,852
Grants								
CIP-02881	Hi tran Bus Fleet Replacement	\$0	\$0	\$6,000,000	\$0	\$0	\$0	\$6,000,000
Grants - Federal		\$0	\$0	\$6,000,000	\$0	\$0	\$0	\$6,000,000
State/Federal Agency (NCDOT)								
CIP-02881	Hi tran Bus Fleet Replacement	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
State/Federal Agency (NCDOT)		\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
641-Transit Fund		\$75,000	\$75,000	\$6,825,000	\$69,852	\$0	\$0	\$7,044,852



City of High Point - Capital Improvement Program
 Total Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
651-Parking Fund								
CIP-00542	Parking Facility Improvements	\$35,000	\$50,000	\$0	\$0	\$0	\$0	\$85,000
	Enterprise Funds - Parking Revenue	<u>\$35,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$85,000</u>
GO Bonds/UnAuthorized								
CIP-00542	Parking Facility Improvements	\$0	\$0	\$350,000	\$350,000	\$0	\$0	\$700,000
	GO Bonds/UnAuthorized	<u>\$0</u>	<u>\$0</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$700,000</u>
	651 - Parking Revenue	<u>\$35,000</u>	<u>\$50,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$785,000</u>
661-Landfill Operations Fund								
Enterprise Funds								
CIP-00122	Landfill Develop - Land Purchase	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
CIP-00326	Kersey Valley Phase V (Reserve Fund)	\$0	\$500,000	\$2,000,000	\$2,500,000	\$0	\$0	\$5,000,000
CIP-00795	MRF Automation and Upgrade	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000
CIP-00815	Kersey Valley Road Relocation (Reserve Fund)	\$0	\$300,000	\$0	\$3,000,000	\$3,000,000	\$0	\$6,300,000
CIP-01102	Kersey Valley Phase I -III Post Clo (Reserve Fund)	\$0	\$0	\$171,000	\$171,000	\$171,000	\$0	\$513,000
CIP-02952	Screener - Ingleside	\$0	\$0	\$0	\$0	\$400,000	\$0	\$400,000
	Landfill Operations Fund	<u>\$3,750,000</u>	<u>\$1,050,000</u>	<u>\$2,421,000</u>	<u>\$5,921,000</u>	<u>\$3,821,000</u>	<u>\$250,000</u>	<u>\$17,213,000</u>
861-Landfill Closure Post								
CIP-01099	Kersey Valley Phase I -III Closure	\$5,470,692	\$0	\$0	\$0	\$0	\$0	\$5,470,692
	Closure/Post Closure Fund	<u>\$5,470,692</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$5,470,692</u>
	Total Landfill Fund	<u>\$9,220,692</u>	<u>\$1,050,000</u>	<u>\$2,421,000</u>	<u>\$5,921,000</u>	<u>\$3,821,000</u>	<u>\$250,000</u>	<u>\$22,683,692</u>
671 Enterprise Funds - Stormwater Revenue								
CIP-00134	Storm Water Projects - Routine Projects	\$350,000	\$572,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,322,000
CIP-00773	Jacobs Place (JP5)	\$3,050,000	\$0	\$0	\$0	\$0	\$0	\$3,050,000
CIP-00780	Jacobs Place (JP7)	\$0	\$0	\$3,620,000	\$0	\$0	\$0	\$3,620,000
CIP-03031	Hamilton Street - (M2)	\$0	\$0	\$2,492,600	\$0	\$0	\$0	\$2,492,600
CIP-03033	Jacobs Place (JP1)	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
CIP-03068	Ray Street (R1, 2, 3a, b, c,d)	\$0	\$0	\$0	\$20,600,000	\$0	\$0	\$20,600,000
CIP-03073	Rockford/Rotary/Farris (F1f, F2, F4, F8, F12)	\$0	\$0	\$1,030,000	\$0	\$0	\$0	\$1,030,000
	Stormwater Operations Fund	<u>\$4,150,000</u>	<u>\$572,000</u>	<u>\$7,492,600</u>	<u>\$20,950,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$33,864,600</u>
	Total Capital Improvement Program	<u>\$66,707,192</u>	<u>\$24,161,250</u>	<u>\$148,899,142</u>	<u>\$91,945,152</u>	<u>\$109,478,380</u>	<u>\$139,578,500</u>	<u>\$584,590,616</u>

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point - Capital Improvement Program
 General Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
General Fund								
CIP-00004	Core City Plan Implementation Projects	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00007	High Point Dog Park	\$0	\$0	\$0	\$0	\$100,000	\$0	\$100,000
CIP-00009	Leaf/Litter Collection Machine	\$0	\$0	\$130,000	\$0	\$0	\$0	\$130,000
CIP-00017	Railroad Crossings Improvements - GASB	\$0	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
CIP-00023	Environmental Services Equip. Shed	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000
CIP-00031	Tour Boat Repl.	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CIP-00032	Golf Course Impr/Cart Paths	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$450,000
CIP-00037	Council Chamber Renovations/Improvements	\$0	\$0	\$0	\$0	\$337,380	\$0	\$337,380
CIP-00039	City Sidewalk Construction	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$0	\$0	\$0	\$100,000
CIP-00046	Merry-Go-Round Replacement	\$0	\$0	\$265,000	\$0	\$0	\$0	\$265,000
CIP-00047	Playground & Equipment	\$0	\$0	\$180,000	\$180,000	\$180,000	\$180,000	\$720,000
CIP-00051	Park Imp/Shelters	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00052	E. Gallimore Dairy Rd Widening Sidewalks	\$0	\$0	\$0	\$0	\$75,000	\$75,000	\$150,000
CIP-00054	Youth Athletic Facilities - GASB	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
CIP-00055	Park Impr/Outdoor Courts	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00056	Golf Course Imp/Greens Restoration - GASB	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
CIP-00062	Golf Cour Imp- Wash Pit	\$0	\$0	\$0	\$100,000	\$0	\$0	\$100,000
CIP-00063	Park Imp/Parking Lots	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$800,000
CIP-00083	Load Dock Lift - Theatre	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
CIP-00088	Skateboard Park	\$0	\$0	\$0	\$20,000	\$0	\$0	\$20,000
CIP-00090	Resurface Track at Athletic Complex	\$0	\$0	\$75,000	\$0	\$0	\$0	\$75,000
CIP-00091	GIS Base Mapping Prog - GASB	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$300,000
CIP-00142	Johnson St/Sandy Ridge Rd Widening-Skeet Club Road	\$0	\$128,250	\$128,250	\$0	\$0	\$0	\$256,500
CIP-00143	Skeet Club Road Widening Sidewalks	\$50,000	\$0	\$175,000	\$100,000	\$100,000	\$0	\$425,000
CIP-00148	Building Improvements (P&R)	\$0	\$0	\$60,000	\$60,000	\$60,000	\$60,000	\$240,000
CIP-00198	Outsourced ProjPlan and Design-Miscellaneous	\$0	\$0	\$50,000	\$0	\$0	\$0	\$50,000
CIP-00206	Security System Enhancement - Theatre	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00209	Bridge Re-inspection/Repairs - GASB	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$150,000
CIP-00214	Fire Facility Renovation & Improvements	\$0	\$0	\$150,000	\$150,000	\$150,000	\$0	\$450,000
CIP-00292	Traffic Signal Preemption - Fire	\$0	\$0	\$300,000	\$0	\$0	\$0	\$300,000
CIP-00331	Self Contained Breathing Apparatus (SCBA)	\$0	\$0	\$570,800	\$570,800	\$0	\$0	\$1,141,600

City of High Point - Capital Improvement Program
 General Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-00599	S. Main/US 29-70 Interchange Impr and Gateway	\$0	\$0	\$150,000	\$150,000	\$0	\$0	\$300,000
CIP-00829	Centennial Bridge (Decking)	\$100,000	\$0	\$400,000	\$0	\$0	\$0	\$500,000
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$280,000	\$0	\$0	\$0	\$280,000
CIP-00897	Asset Management System	\$0	\$0	\$1,500,000	\$0	\$0	\$0	\$1,500,000
CIP-01006	North Main Traffic Study (Core City)	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-01521	Fire Vehicle Repl Reserve - GASB	\$0	\$227,000	\$117,000	\$117,000	\$402,000	\$402,000	\$1,265,000
CIP-01739	Uptowne Park/Green Space	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-01949	Evidence Storage Building Expansion - GASB	\$0	\$50,000	\$0	\$0	\$0	\$0	\$50,000
CIP-03017	East Lexington Ave - Culvert	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$100,000
CIP-03365	Electrical Distribution System Replacement	\$0	\$0	\$100,000	\$100,000	\$100,000	\$0	\$300,000
General Fund		\$440,000	\$710,250	\$6,556,050	\$3,267,800	\$2,529,380	\$1,587,000	\$15,090,480

GO Bonds/Two-Thirds

CIP-00025	Fire Department Training Facilities Upgrades	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
CIP-00029	Dillon Rd Park Development	\$0	\$0	\$0	\$0	\$800,000	\$0	\$800,000
CIP-00039	City Sidewalk Construction	\$1,000,000	\$0	\$0	\$0	\$0	\$0	\$1,000,000
CIP-00039B	Cedrow Drive Sidewalks	\$865,000	\$0	\$0	\$0	\$0	\$0	\$865,000
CIP-00087	Campground Improvements	\$0	\$0	\$160,000	\$160,000	\$160,000	\$0	\$480,000
CIP-00162	High Point Greenway Ext Univ Park to Piedmont	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$2,000,000
CIP-00840	Heritage Point Project	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
CIP-03165	Railroad Bank Stabilization	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$1,500,000
GO Bonds/Two-Thirds		\$6,115,000	\$0	\$1,160,000	\$160,000	\$960,000	\$0	\$8,395,000

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

GO Bonds/UnAuthorized

CIP-00034	Oak Hollow Golf Course Renovation	\$0	\$0	\$2,750,000	\$0	\$0	\$0	\$2,750,000
CIP-00039	City Sidewalk Construction	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00067	Theatre Renovation	\$0	\$0	\$5,800,000	\$0	\$0	\$0	\$5,800,000
CIP-00086	Northside Police Sub-Station	\$0	\$0	\$1,860,715	\$0	\$0	\$0	\$1,860,715
CIP-00093	Repl Carpet/Wallpaper & Rework BO	\$0	\$0	\$395,000	\$0	\$0	\$0	\$395,000
CIP-00094	Police Facility	\$0	\$0	\$41,578,377	\$0	\$0	\$0	\$41,578,377
CIP-00096	Fire Station #7 Replacement - Gordon St.	\$0	\$0	\$3,225,000	\$290,000	\$0	\$0	\$3,515,000
CIP-00097	Fire Station #17 (Gallimore Dairy Road Area)	\$0	\$0	\$425,000	\$3,160,000	\$250,000	\$0	\$3,835,000

City of High Point - Capital Improvement Program
 General Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00098	Fire Station #14 (NW Area of the City)	\$0	\$0	\$3,210,000	\$0	\$0	\$0	\$3,210,000
CIP-00104	I-74/US 311 & NC68 (Eastchester Dr) Interchange	\$0	\$0	\$450,000	\$350,000	\$2,750,000	\$0	\$3,550,000
CIP-00142	Johnson St/Sandy Ridge Rd Wide-Skeet Club Rd to I-	\$0	\$0	\$0	\$2,000,000	\$4,000,000	\$4,000,000	\$10,000,000
CIP-00173	Fire Dept. Admin. Offices	\$0	\$0	\$3,275,000	\$500,000	\$0	\$0	\$3,775,000
CIP-00174	Fire Station #6 Replacement - Springfield Rd.	\$0	\$0	\$3,515,000	\$0	\$0	\$0	\$3,515,000
CIP-00175	Fire Station #8 Replacement - (English Rd near Burton)	\$0	\$0	\$3,225,000	\$340,000	\$0	\$0	\$3,565,000
CIP-00198	Outsourced Project Planning and Design-Miscellaneous	\$0	\$0	\$100,000	\$150,000	\$150,000	\$0	\$400,000
CIP-00271	Training Center Improvement	\$0	\$0	\$750,000	\$400,000	\$0	\$0	\$1,150,000
CIP-00274	Theatre Equipment Replacement	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$450,000	\$450,000	\$1,300,000	\$1,300,000	\$3,500,000
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
CIP-00840	Heritage Point Project	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$1,500,000	\$7,500,000
CIP-01728	NW East-West Connector-Sandy Ridge at Norcross Rd.	\$0	\$0	\$0	\$0	\$100,000	\$150,000	\$250,000
CIP-01756	P&R Senior Center	\$0	\$0	\$0	\$6,500,000	\$0	\$0	\$6,500,000
CIP-03586	Triangle Lake Rd. Widening/Realignment-Hickory	\$0	\$0	\$250,000	\$250,000	\$1,500,000	\$6,500,000	\$8,500,000
CIP-03598	Burton Road Wide - Westchester to Davidson County	\$0	\$0	\$150,000	\$150,000	\$700,000	\$3,500,000	\$4,500,000
CIP-03746	Gordon Street Imprvs-Hoskins to Montlieu/Five Points	\$0	\$0	\$250,000	\$250,000	\$1,000,000	\$5,000,000	\$6,500,000
CIP-03771	E. Ward St. Extension-S. Hamilton to S. Centennial St.	\$0	\$0	\$125,000	\$125,000	\$500,000	\$2,750,000	\$3,500,000
CIP-03782	Clinard Farms Rd/Piedmont Pkwy Ext.-NC 68 to Barrow	\$0	\$0	\$250,000	\$250,000	\$1,500,000	\$6,500,000	\$8,500,000
CIP-03793	Montlieu Av. or E. Lexington Widening/Streetscape	\$0	\$0	\$250,000	\$250,000	\$2,000,000	\$7,000,000	\$9,500,000
CIP-03806	Intersection and Ribbon Paved St. Improvements	\$0	\$0	\$625,000	\$625,000	\$625,000	\$625,000	\$2,500,000
GO Bonds/UnAuthorized		\$0	\$0	\$75,909,092	\$18,290,000	\$18,775,000	\$39,225,000	\$152,199,092
Grants								
CIP-00039	City Sidewalk Construction	\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000
Grants/Federal		\$0	\$450,000	\$0	\$0	\$0	\$0	\$450,000
Installment Contracts								
CIP-00044	Mobile Breathing Air Unit Repl. (refill truck)	\$280,000	\$0	\$0	\$0	\$0	\$0	\$280,000
CIP-00064	Engine 26 Replacement	\$0	\$0	\$0	\$0	\$602,000	\$0	\$602,000
CIP-00084	Motorization - Overstage Electrics/Rigging	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CIP-00106	Squad 4 Replacement	\$0	\$0	\$0	\$0	\$332,000	\$0	\$332,000
CIP-00111	Engine #1	\$522,000	\$0	\$0	\$0	\$0	\$0	\$522,000
CIP-00119	Engine #6 Replacement	\$0	\$0	\$0	\$509,000	\$0	\$0	\$509,000
CIP-00147	Engine 5 Replacement	\$0	\$0	\$0	\$0	\$602,000	\$0	\$602,000



219

City of High Point - Capital Improvement Program
 General Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00167	Engine #8 Replacement	\$0	\$0	\$0	\$500,000	\$0	\$0	\$500,000
CIP-00168	Engine #13 Replacement	\$0	\$0	\$495,000	\$0	\$0	\$0	\$495,000
CIP-00172	Engine #9	\$522,000	\$0	\$0	\$0	\$0	\$0	\$522,000
CIP-00189	Engine #3 Replacement	\$0	\$0	\$0	\$509,000	\$0	\$0	\$509,000
CIP-00212	Ladder #13 Replacement	\$0	\$0	\$0	\$0	\$1,220,000	\$0	\$1,220,000
CIP-00222	Squad #8 Replacement	\$0	\$0	\$0	\$286,000	\$0	\$0	\$286,000
CIP-00223	Squad #1 Replacement	\$0	\$0	\$286,000	\$0	\$0	\$0	\$286,000
CIP-00341	Tanker 12 Replacement	\$0	\$0	\$519,000	\$0	\$0	\$0	\$519,000
CIP-01637	Radio System Upgrade	\$0	\$0	\$4,000,000	\$0	\$0	\$0	\$4,000,000
Installment Contracts		\$1,824,000	\$0	\$5,300,000	\$1,804,000	\$2,756,000	\$0	\$11,684,000
Other Local Government (Specify)								
CIP-00018	Downtown Improve. "Streetscape"	\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$120,000
Other Local Government (Specify)		\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$120,000
State/Federal Agency (NCDOT)								
CIP-00029	Dillon Rd Park Development	\$0	\$0	\$0	\$200,000	\$0	\$0	\$200,000
CIP-00040	Local Match for NCDOT Funded Projects	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$400,000
CIP-00052	E. Gallimore Dairy Rd Widening Sidewalks	\$0	\$0	\$0	\$0	\$0	\$6,350,000	\$6,350,000
CIP-00104	I-74/US 311 & NC68 (Eastchester Dr) Interchange	\$0	\$0	\$500,000	\$4,000,000	\$27,000,000	\$0	\$31,500,000
CIP-00142	Johnson St/Sandy Ridge Rd Wide-Skeet Club Road to I-	\$0	\$0	\$0	\$0	\$13,000,000	\$24,526,000	\$37,526,000
CIP-00143	Skeet Club Road Widening Sidewalks	\$0	\$12,500,000	\$12,500,000	\$12,500,000	\$12,875,000	\$0	\$50,375,000
CIP-00162	High Point Greenway Ext-Univ Park to Piedmont	\$0	\$300,000	\$300,000	\$0	\$0	\$0	\$600,000
CIP-00283	NC 68/US 311 Interchange	\$0	\$0	\$1,500,000	\$3,000,000	\$13,500,000	\$13,500,000	\$31,500,000
CIP-00332	Traffic Signal System Expansion and Upgrades	\$0	\$200,000	\$300,000	\$3,000,000	\$3,000,000	\$3,000,000	\$9,500,000
CIP-00842	Rotary at Ray Bridge Replacement	\$0	\$0	\$1,120,000	\$0	\$0	\$0	\$1,120,000
CIP-01667	Washington Street Streetscape	\$0	\$0	\$0	\$2,000,000	\$0	\$0	\$2,000,000
State/Federal Agency (NCDOT)		\$0	\$13,000,000	\$16,320,000	\$24,800,000	\$69,475,000	\$47,476,000	\$171,071,000
General Capital Fund		\$8,379,000	\$14,160,250	\$105,285,142	\$48,361,800	\$94,535,380	\$88,288,000	\$359,009,572

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

401610 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00017
 Project Title: Railroad Crossings Improvements
 Project Location: General Project Contact: Mark McDonald Project Photo:

Description: Participation in crossing improvements and rail signalization at various locations citywide. Two projects committed to are Redding Dr and Pendleton St. Others that may qualify are Lincoln Dr, Potts Av, Prospect St and Scientific Street.

Justification: Projects are identified and funded by state and federal rail agencies. Local participation required at locations where railroad lines cross city streets.



PROJECTED STATUS As of June 30, 2014:	Project Type: Improvements	Project Dates	Dept Priority: 8
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$191,496	FY 14-15 Request Funded: Yes	July 01, 2014	Estimated Complete Date:
Total Expenditures: \$122,172	\$15,000	June 30, 2019	Ongoing
Projected Balance: \$69,324			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$15,000	\$20,000	\$20,000	\$25,000	\$20,000	\$100,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401610 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00039
 Project Title: City Sidewalk Construction
 Project Location: General Project Contact: Mark McDonald/Amandeep Mann Project Photo:

Description: Construction of sidewalks on City streets based on a priority ranking system that assesses pedestrian needs relative to proximity of existing sidewalks, schools, transit routes, public facilities, and other generators of pedestrian activity.

Justification: The sidewalks promote safety and mobility by reducing the conflict between vehicles and pedestrians.



PROJECTED STATUS As of June 30, 2014:	Project Type: Sidewalks	Project Dates	Dept Priority: 4
2013-14 Appropriation \$2,015,000	Project Status On Going	Project Begin Date:	CIP Priority: 1
Current Budget Amt: \$2,501,547	FY 14-15 Request Funded: Yes	July 01, 2014	Estimated Complete Date:
Total Expenditures: \$586,547	\$450,000	June 30, 2019	Ongoing
Projected Balance: \$1,915,000			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$20,000	\$15,000	\$15,000	\$10,000	\$10,000	\$70,000
Land/Right of Way	\$80,000	\$60,000	\$60,000	\$25,000	\$25,000	\$250,000
Construction	\$700,000	\$275,000	\$225,000	\$115,000	\$115,000	\$1,430,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$800,000	\$350,000	\$300,000	\$150,000	\$150,000	\$1,750,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$150,000	\$150,000	\$300,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$450,000	\$0	\$0	\$0	\$0	\$450,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$450,000	\$0	\$0	\$150,000	\$150,000	\$750,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401410 | 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00054
 Project Title: Youth Athletic Facilities
 Project Location: General Project Contact: PHILLIP TILLERY Project Photo:

Description: Renovate and repair youth athletic facilities. Funds moved to 101931-590410 - glenda 4/2012

Justification: Systematic Replacement. On-going.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 1
2013-14 Appropriation \$75,000	Project Status On Going	Project Begin Date: July 01, 2006	CIP Priority: 2
Current Budget Amt: \$662,867	FY 14-15 Request Funded: Yes	Estimated Complete Date: June 30, 2019	Ongoing
Total Expenditures: \$358,139			
Projected Balance: \$304,728			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$75,000	\$75,000	\$75,000	\$75,000	\$75,000	\$375,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401410 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation Division: Project Number: CIP-00056
 Project Title: Golf Course Imp/Greens Restoration
 Project Location: General Project Contact: PHILLIP TILLERY Project Photo:

Description: Rebuild greens at Oak Hollow and Blair Park.

Justification: Playing surfaces will be improved and will have a longer life span. On-going.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 2
2013-14 Appropriation \$40,000	Project Status On Going	Project Begin Date:	
Current Budget Amt: \$256,593	FY 14-15 Request Funded: Yes	July 01, 2009	CIP Priority: 3
Total Expenditures: \$90,177	\$40,000	Estimated Complete Date:	
Projected Balance: \$166,416		June 30, 2019	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401520 | 401-Cap Projs-Planning & Devel

Project Summary Form

Requesting Department: 401-Planning & Development Division: Project Number: CIP-00091
 Project Title: GIS Base Mapping Prog (GASB)
 Project Location: General Project Contact: Lee Burnette Project Photo:

Description:

The purpose of the multi-year GIS Base Mapping Program is to update the digital data in the city's Geographic Information System (GIS) primarily as obtained from aerial photography data. Budgeted in 101931-590520 Assigned FB Planning.

Justification:

This program, which has a multi-year funding cycle per project, provides data for current & future GIS applications, including E-911 dispatch; stormwater; fire and police; street atlas; zoning, land use, neighborhood and area plans; capital projects; transportation projects. A new funding cycle began in FY09-10 for the 2014 calendar year project. A GASB #54 project as of 7/1/2011.



BASE MAPPING PROGRAM: Digital Orthophotography Project

PROJECTED STATUS As of June 30, 2014:		Project Type: Technology Enhance/U	Project Dates	Dept Priority: 1
2013-14 Appropriation	\$50,000	Project Status On Going	Project Begin Date:	
Current Budget Amt:	\$397,736	FY 14-15 Request	July 01, 2009	CIP Priority: 0
Total Expenditures:	\$251,973	Funded: Yes	Estimated Complete Date:	
Projected Balance:	\$145,763	\$50,000	December 31, 2015	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$200,000	\$50,000	\$0	\$0	\$0	\$250,000
Total Appropriation/Exp Plan	\$200,000	\$50,000	\$0	\$0	\$0	\$250,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

The 2014 project is estimated at \$250,000; future funding years beginning in FY16-17 are for next project in calendar year 2019.

City of High Point

Capital Improvement Program 2015-2019

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00142
 Project Title: Johnson St/Sandy Ridge Rd Widening-Skeet Club Road to I-40
 Project Location: North High Point Project Contact: Mark McDonald Project Photo:

Description: Widening of Johnson Street and Sandy Ridge Road to a multi-lane divided road from Skeet Club Road to I-40. Project will include sidewalks, bike lanes, and landscaping in median and along shoulders.

Justification: Necessary to improve safety and capacity in an identified growth area. Improvements will help relieve congestion on NC 68 and ultimately will enhance access to Piedmont Triad International Airport from northwest High Point.



PROJECTED STATUS As of June 30, 2014:	Project Type: Road extensions	Project Dates	Dept Priority: 1
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	
Current Budget Amt: \$1,625,000	FY 14-15 Request Funded: Yes	March 01, 2012	CIP Priority: 10
Total Expenditures: \$495,000		Estimated Complete Date:	
Projected Balance: \$1,130,000		June 30, 2018	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$400,000	\$0	\$0	\$0	\$0	\$400,000
Engineering	\$0	\$400,000	\$325,000	\$256,500	\$0	\$981,500
Land/Right of Way	\$0	\$0	\$0	\$1,500,000	\$3,500,000	\$5,000,000
Construction	\$0	\$0	\$0	\$0	\$42,526,000	\$42,526,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$400,000	\$400,000	\$325,000	\$1,756,500	\$46,026,000	\$48,907,500
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$128,250	\$128,250	\$0	\$0	\$0	\$256,500
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$2,000,000	\$4,000,000	\$4,000,000	\$10,000,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$13,000,000	\$24,526,000	\$37,526,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$128,250	\$128,250	\$2,000,000	\$17,000,000	\$28,526,000	\$47,782,500
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00162
 Project Title: High Point Greenway Extension-University Park to Piedmont
 Project Location: General Project Contact: Mark McDonald/David Hyder Project Photo:

Description: Construction of the greenway segment from University Park on Deep River Rd. to the Piedmont Environmental Center on Penny Rd., which connects to Guilford County's Bicentennial Greenway.

Justification: This missing segment of High Point's greenway will provide connectivity to a county trail and also to Greensboro's greenway system. Continued development of the greenway system is critical to improving transportation access to walkers, joggers, and cyclists. ***Funding shown assumes availability of matching funds from NCDOT Enhancement Program.



PROJECTED STATUS As of June 30, 2014:		Project Type: Improvements	Project Dates	Dept Priority: 9
2013-14 Appropriation	\$2,000,000	Project Status: Previously Requested	Project Begin Date:	January 01, 2015
Current Budget Amt:	\$2,133,052	FY 14-15 Request	Funded: Yes	CIP Priority: 0
Total Expenditures:	\$7,414	\$300,000	Estimated Complete Date:	June 30, 2018
Projected Balance:	\$2,125,638			Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Land/Right of Way	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Construction	\$1,100,000	\$1,200,000	\$0	\$0	\$0	\$2,300,000
Equip/Furnishings	\$0	\$100,000	\$0	\$0	\$0	\$100,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$1,300,000	\$1,300,000	\$0	\$0	\$0	\$2,600,000

Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$300,000	\$300,000	\$0	\$0	\$0	\$600,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$300,000	\$300,000	\$0	\$0	\$0	\$600,000

Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401710 401-Cap Projs-Public Services

Project Summary Form

Requesting Department: 401-Public Services Division: Project Number: CIP-00209
 Project Title: Bridge Re-inspection/Repairs
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Funds are needed to address ongoing inspection and repairs. Moved to a/u 101931 GASB.

Justification: The re-inspection of bridges is required to be done every two years in accordance with the Highway Bridge Replacement Rehabilitation Laws. This program is done through a Municipal Agreement with the NCDOT and the financing is an 80/20 split with the City covering the 20%. Eighty percent (80%) of the funding comes from the Fed. Aide Hwy Bridge Repl and Rehabilitation Program. The dollars appropriated in the opposite years of the re-inspection will be used to do the repairs that are needed and documented in the reports from the re-inspection.

PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 1
2013-14 Appropriation \$25,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$179,048	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$0			
Projected Balance: \$179,048			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401610 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services Division: Project Number: CIP-00332
 Project Title: Traffic Signal System Expansion and Upgrades
 Project Location: General Project Contact: MARK McDONALD Project Photo:

Description:

Upgrades and expansion of traffic signal management system operated and maintained by the City's Transportation Dept. The current system includes more than 250 traffic signals, CCTV cameras, and other traffic control devices networked via fiber optics.

Justification:

The last major system upgrade occurred in the mid-1990s. Although still functional and stable, the existing equipment and various control components are nearing the end of their life cycle. The city has increased its service area, and system capacity is limited.



PROJECTED STATUS As of June 30, 2014:	Project Type: Substation Upgrade	Project Dates	Dept Priority: 5
2013-14 Appropriation \$0	Project Status New	Project Begin Date:	
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	January 01, 2014	CIP Priority: 0
Total Expenditures: \$0	\$250,000	Estimated Complete Date:	
Projected Balance: \$0		June 30, 2019	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$250,000	\$250,000	\$0	\$0	\$0	\$500,000
Land/Right of Way	\$0	\$0	\$500,000	\$0	\$0	\$500,000
Construction	\$0	\$0	\$650,000	\$2,000,000	\$1,500,000	\$4,150,000
Equip/Furnishings	\$0	\$0	\$1,125,000	\$2,250,000	\$1,625,000	\$5,000,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$250,000	\$250,000	\$2,275,000	\$4,250,000	\$3,125,000	\$10,150,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$50,000	\$0	\$0	\$0	\$0	\$50,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$600,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$200,000	\$300,000	\$3,000,000	\$3,000,000	\$3,000,000	\$9,500,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$250,000	\$450,000	\$3,150,000	\$3,150,000	\$3,150,000	\$10,150,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401710 | 401-Cap Projs-Public Services

Project Summary Form

Requesting Department: 401-Public Services Division: Project Number: CIP-03017
 Project Title: East Lexington Ave - Culvert
 Project Location: East of Kivett/College Towards Jamestown Project Contact: CHRIS THOMPSON Project Photo:

Description: The following project request is as a result of a road widening and improvement project by Transportation. We have been asked to fund this upgrade for the culvert on E Lexington Ave as we wish to improve to the widened state, not the original two lane portion.

Justification: An agreement has already been reached by City Management, City Transportation and NCDOT. Per Mark McDonald a Municipal Agreement is being executed.

PROJECTED STATUS As of June 30, 2014:	Project Type: Bridge Repair	Project Dates	Dept Priority: 6
2013-14 Appropriation \$50,000	Project Status Previously Authorized	Project Begin Date:	
Current Budget Amt: \$50,000	FY 14-15 Request \$50,000	July 01, 2013	CIP Priority: 0
Total Expenditures: \$0	Funded: Yes	Estimated Complete Date:	
Projected Balance: \$50,000		June 30, 2014	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$0	\$0	\$0	\$0	\$100,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$50,000	\$0	\$0	\$0	\$0	\$50,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401350 401-Cap Projs-Fire

Project Summary Form

Requesting Department: 401-Fire Division: Project Number: CIP-01521
 Project Title: Fire Vehicle Repl - Reserve
 Project Location: General Public Project Contact: JONATHAN OLMEDO Project Photo:

Description: To set aside funds to build a reserve to establish a cash source for funding Fire replacement vehicles.

Justification: Due to the significant cost to acquire Fire apparatus, these projects are often pushed back each year. This arrangement will allow the City to set aside the savings from paying off prior Fire debt service to begin to work towards cash funding Fire vehicles replacement schedule.

PROJECTED STATUS As of June 30, 2014:	Project Type: Vehicle	Project Dates	Dept Priority: 50
2013-14 Appropriation \$0	Project Status New	Project Begin Date:	
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	July 01, 2013	CIP Priority: 50
Total Expenditures: \$0	\$227,000	Estimated Complete Date:	Ongoing
Projected Balance: \$0			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$286,000	\$0	\$577,000	\$0	\$863,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$0	\$286,000	\$0	\$577,000	\$0	\$863,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$227,000	\$117,000	\$117,000	\$402,000	\$402,000	\$1,265,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$227,000	\$117,000	\$117,000	\$402,000	\$402,000	\$1,265,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

401310 401-PD Building Improvements

Project Summary Form

Requesting Department: 401-Police Division: Project Number: CIP-01949
 Project Title: Evidence Storage Building Expansion
 Project Location: Default CIP Location Project Contact: MARTY SUMNER Project Photo:

Description: The Police Department is requesting an expansion on our current evidence storage building which is located behind the PD on Leonard Avenue. We are requesting that the building be increased by 26' x 30' for 780 additional square feet. This project will help alleviate the congested conditions our Property & Evidence personnel are currently dealing with as a result of limited space.

Justification: The existing 40' x 30' metal building was originally constructed in 1994. Project is necessary to be able to properly and securely handle all evidence as well as found and seized property. We have outgrown the 1,200 square foot space. Need to expand the existing building to increase storage area and capacity. Expansion will provide for safer conditions of evidence while keeping everything centrally located on site for accountability and security. Due to several issues, we are now required to retain more evidence for longer periods.



PROJECTED STATUS As of June 30, 2014:	Project Type: Building Expansion	Project Dates	Dept Priority: 0
2013-14 Appropriation \$0	Project Status New	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	July 01, 2014	
Total Expenditures: \$0		Estimated Complete Date:	
Projected Balance: \$0		December 31, 2014	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$10,000	\$0	\$0	\$0	\$0	\$10,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$31,000	\$0	\$0	\$0	\$0	\$31,000
Equip/Furnishings	\$6,000	\$0	\$0	\$0	\$0	\$6,000
Contingency	\$3,000	\$0	\$0	\$0	\$0	\$3,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$50,000	\$0	\$0	\$0	\$0	\$50,000
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$0	\$0	\$0	\$0	\$0	\$0
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$300	\$300	\$300	\$0	\$0	\$900
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$300	\$300	\$300	\$0	\$0	\$900

Notes: Currently the State Lab's return on the analysis of evidence is pushing two years. We have also seen an increase in the collection of DNA related evidence which must be retained indefinitely.

City of High Point - Capital Improvement Program
 Central Services Capital Projects Summary - by Funding Source

FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
501-Central Services Fund								
CIP-00250	Replace Underground Fuel Storage Tanks	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
	Central Services Fund - Fleet	<u>\$0</u>	<u>\$0</u>	<u>\$150,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$150,000</u>

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.





City of High Point - Capital Improvement Program
Water/Sewer Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
421-W&S Capital Projects Fund								
Enterprise Funds								
CIP-00021	Kennedy Outfall	\$0	\$0	\$250,000	\$0	\$0	\$0	\$250,000
CIP-00035	Water Storage Tank Maintenance	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$600,000
CIP-00036	Water Meter Changeout	\$150,000	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$850,000
CIP-00113	Obsolete Sewer Lines	\$1,250,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,250,000
CIP-00125	Sewer System Improvements	\$125,000	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00127	Water/Sewer Developer Reimbursements	\$50,000	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
CIP-00136	Water System Improvements	\$125,000	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$725,000
CIP-00139	Willard Dairy Road 12" Water Main	\$0	\$0	\$0	\$0	\$195,000	\$0	\$195,000
CIP-00140	Kendale Avenue 8" Water Main	\$0	\$0	\$0	\$240,000	\$0	\$0	\$240,000
CIP-00144	Alum Sludge Removal	\$330,000	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$2,080,000
CIP-00145	Obsolete Water Lines	\$1,250,000	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$7,250,000
CIP-00178	NCDOT - TIP Program (W/S Utilities)	\$150,000	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$850,000
CIP-00327	Ward Filter Renovations (filters 1-4)	\$0	\$425,000	\$0	\$0	\$0	\$0	\$425,000
CIP-00329	Sewer Capacity Assurance Model	\$0	\$375,000	\$0	\$0	\$0	\$0	\$375,000
CIP-00655	Greenleaf Filter Enclosure	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CIP-01050	ICP Mass Spec - Monitoring Equipment	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
CIP-01062	Ward Water Plant Transfer Pumps(s)	\$0	\$0	\$150,000	\$0	\$0	\$0	\$150,000
CIP-01611	Large Water Meter Changeout 1.5" and up	\$250,000	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,425,000
CIP-02746	Eastside Electrical Improvements	\$250,000	\$0	\$0	\$0	\$0	\$0	\$250,000
CIP-02781	Ward Water Plant Bulk Tank Replacements	\$125,000	\$0	\$0	\$0	\$0	\$0	\$125,000
Enterprise Funds - Water/Sewer Revenue		\$4,405,000	\$3,850,000	\$4,425,000	\$4,140,000	\$4,120,000	\$3,925,000	\$24,865,000
Revenue Bonds								
CIP-00016	Kivett Dr. - Groometown Rd 8" Water Main	\$0	\$0	\$0	\$765,000	\$0	\$0	\$765,000
CIP-00027	Gallimore Dairy Road Widening (W/S Utilities)	\$0	\$0	\$0	\$800,000	\$0	\$0	\$800,000
CIP-00028	Jamestown-Bypass Improvements (W/S Utilities)	\$0	\$0	\$0	\$838,000	\$0	\$0	\$838,000
CIP-00071	Triangle Lake Rd Widening (W/S Utilities)	\$500,000	\$0	\$0	\$0	\$0	\$0	\$500,000
CIP-00072	Ensley Outfall 2B	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$1,500,000
CIP-00073	Westside Treatment Plt Upgrade - Phase 3	\$4,500,000	\$0	\$0	\$0	\$0	\$0	\$4,500,000
CIP-00114	Incinerator Rehab	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$8,000,000
CIP-00137	Demolition of Basins at Kearns	\$0	\$0	\$1,000,000	\$0	\$0	\$0	\$1,000,000
CIP-00141	Dilworth Rd / Squire Davis Loop	\$0	\$0	\$0	\$890,000	\$0	\$0	\$890,000



235

City of High Point - Capital Improvement Program
Water/Sewer Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
CIP-00149	NW Water System Impr Phase 2	\$1,082,500	\$0	\$0	\$0	\$0	\$0	\$1,082,500
CIP-00150	NW Water System Impr Phase 3	\$0	\$0	\$0	\$0	\$2,500,000	\$0	\$2,500,000
CIP-00163	NCDOT Johnson St/Sandy Ridge Rd Widening (W/S	\$0	\$0	\$3,400,000	\$0	\$0	\$0	\$3,400,000
CIP-00164	Randleman Line to Ward - Phase II	\$0	\$0	\$0	\$0	\$0	\$8,750,000	\$8,750,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	\$0	\$0	\$4,449,600	\$0	\$0	\$0	\$4,449,600
CIP-00190	Rich Fork Outfall 2A & 3	\$0	\$0	\$2,400,000	\$0	\$0	\$0	\$2,400,000
CIP-00199	Oak Hollow Pump & Drive	\$0	\$0	\$822,800	\$0	\$0	\$0	\$822,800
CIP-00205	Old Thomasville Rd Lift Station	\$540,000	\$0	\$0	\$0	\$0	\$0	\$540,000
CIP-00221	Bethel Drive Lift Station	\$600,000	\$0	\$0	\$0	\$0	\$0	\$600,000
CIP-00226	NW Sewer System Improvs Future 3	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$1,000,000
CIP-00228	Registers Creek Lift Station	\$0	\$0	\$1,800,000	\$0	\$0	\$0	\$1,800,000
CIP-00238	Phosphorus/Ammonia Side Stream Reduction	\$0	\$0	\$100,000	\$2,150,000	\$2,150,000	\$0	\$4,400,000
CIP-00259	Ward Plant Electrical Rehab.	\$4,750,000	\$0	\$0	\$0	\$0	\$0	\$4,750,000
CIP-00269	Wayne St. Outfall	\$0	\$0	\$2,300,000	\$0	\$0	\$0	\$2,300,000
CIP-00270	Melbourne Heights Outfall	\$0	\$0	\$1,700,000	\$0	\$0	\$0	\$1,700,000
CIP-00687	Incinerator Emission Improvements - EPA Required	\$8,000,000	\$0	\$0	\$0	\$0	\$0	\$8,000,000
CIP-00701	Riverdale Pump Station Force Main Relocation	\$0	\$0	\$0	\$0	\$0	\$2,500,000	\$2,500,000
CIP-00789	Ward Tank Replacement	\$3,300,000	\$0	\$0	\$0	\$0	\$0	\$3,300,000
CIP-01103	Richland Creek Outfall	\$0	\$0	\$0	\$0	\$0	\$21,600,000	\$21,600,000
CIP-02803	City Lake Dam Upgrade	\$0	\$0	\$0	\$0	\$0	\$8,000,000	\$8,000,000
CIP-02862	NC 66 W/S Improvements	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$6,000,000
	Revenue Bonds	<u>\$37,272,500</u>	<u>\$0</u>	<u>\$17,972,400</u>	<u>\$7,943,000</u>	<u>\$4,650,000</u>	<u>\$40,850,000</u>	<u>\$108,687,900</u>
	421-W/S Capital Projects Fund	<u>\$41,677,500</u>	<u>\$3,850,000</u>	<u>\$22,397,400</u>	<u>\$12,083,000</u>	<u>\$8,770,000</u>	<u>\$44,775,000</u>	<u>\$133,552,900</u>

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00035
 Project Title: Water Storage Tank Maintenance
 Project Location: General Project Contact: Terry Houk Project Photo:

Description: To inspect, sandblast and paint both the inside and outside of the (5) finished water storage tanks.

Justification: The Lexington elevated tank was inspected on the inside in October 2001 by a professional tank service. It was recommended that the interior would need to be repaired. The outside is already showing some signs of rust. Other tanks will be inspected and maintained in subsequent years.



PROJECTED STATUS As of June 30, 2014:	Project Type: Maintenance	Project Dates	Dept Priority: 1
2013-14 Appropriation \$100,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$600,000	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$300,000	\$100,000		
Projected Balance: \$300,000			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00036
 Project Title: Water Meter Changeout
 Project Location: General Project Contact: CHRIS THOMPSON Project Photo:

Description: To change out 1,000 existing water meters a year that are a minimum of 10 years old.

Justification: After 10 years of use a water meter will start to lose its accuracy. This is a continuation of the program started on 2002/2003. This is one of those areas where making the expenditure will affect revenues in the future.

PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 6
2013-14 Appropriation \$150,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$922,261	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$793,000	\$100,000		
Projected Balance: \$129,261			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00113
 Project Title: Obsolete Sewer Lines
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Replacement of deteriorated and/or undersized sewer outfall and sewer services/mains.

Justification: Reduce blockages and problems that create sewer backups and overflows.



PROJECTED STATUS As of June 30, 2014:	Project Type: Re-inspection & repairs	Project Dates	Dept Priority: 4
2013-14 Appropriation \$1,250,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$7,876,114	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$6,511,625	\$1,000,000		
Projected Balance: \$1,364,489			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 | 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00125
 Project Title: Sewer System Improvements
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Extension of sewer lines for new services and make needed system improvements.

Justification: Program is available to those who have petitioned the City Council for sewer services.



PROJECTED STATUS As of June 30, 2014:	Project Type: Improvements	Project Dates	Dept Priority: 11
2013-14 Appropriation \$125,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$722,000	FY 14-15 Request \$100,000	Estimated Complete Date:	Ongoing
Total Expenditures: \$400,000	Funded: Yes		
Projected Balance: \$322,000			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00127
 Project Title: Water/Sewer Developer Reimbursements
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Reimbursement for oversized outfalls and sewer mains required for ultimate development. Water & Sewer Developer Reimbursements were combined.

Justification: City policy is to reimburse developer for additional size required by sewer master plan but not needed by the individual development.

PROJECTED STATUS As of June 30, 2014:	Project Type: Reimbursement	Project Dates	Dept Priority: 14
2013-14 Appropriation \$50,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$1,101,257	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$405,000	\$50,000		
Projected Balance: \$696,257			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$650,000
Total Appropriation/Exp Plan	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$650,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$650,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$50,000	\$150,000	\$150,000	\$150,000	\$150,000	\$650,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00136
 Project Title: Water System Improvements
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Extension of water lines for new (petition) services and to make needed system improvements.

Justification: Project is available to those who petitioned the City Council for water services and to make other system improvements.



PROJECTED STATUS As of June 30, 2014:	Project Type: Improvements	Project Dates	Dept Priority: 12
2013-14 Appropriation \$125,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$1,195,002	FY 14-15 Request \$100,000	Estimated Complete Date:	Ongoing
Total Expenditures: \$600,000	Funded: Yes		
Projected Balance: \$595,002			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$125,000	\$125,000	\$125,000	\$125,000	\$600,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00144
 Project Title: Alum Sludge Removal
 Project Location: East High Point Project Contact: Terry Houk Project Photo:

Description: Alum Sludge will be removed from the two storage lagoons every 1-2 years by contract.

Justification: Funding was in the operating budget, but moved to the CIP to allow funds to roll-over for a larger contract. Funds need be set aside annually to accumulate prior to the removal processes. This project helps to assure that the water treatment process is not interrupted, and that all phases of treatment run efficiently as possible.



PROJECTED STATUS As of June 30, 2014:	Project Type: Maintenance	Project Dates	Dept Priority: 2
2013-14 Appropriation \$330,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$2,168,634	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$1,580,000	\$300,000		
Projected Balance: \$588,634			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$1,750,000
Total Appropriation/Exp Plan	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$1,750,000

Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$1,750,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$300,000	\$350,000	\$350,000	\$375,000	\$375,000	\$1,750,000

Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00145
 Project Title: Obsolete Water Lines
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Replacement or rehab of obsolete water mains, valves, and hydrants.

Justification: Replacement of old and undersized water lines will reduce service interruptions, maintain system pressure for ISO rating, and meet the demands for peak flow.



PROJECTED STATUS As of June 30, 2014:	Project Type: Improvements	Project Dates	Dept Priority: 5
2013-14 Appropriation \$1,250,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$6,294,041	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$5,303,142	\$1,000,000		
Projected Balance: \$990,899			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$1,000,000	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000	\$6,000,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00178
 Project Title: NCDOT - TIP Program (W/S Utilities)
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: Relocate utilities relative to TIP Program.

Justification: Contractual to NCDOT.

PROJECTED STATUS As of June 30, 2014:	Project Type: Reimbursement	Project Dates	Dept Priority: 7
2013-14 Appropriation \$150,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$701,080	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$420,000	\$100,000		
Projected Balance: \$281,080			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$700,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00327
 Project Title: Ward Filter Renovations (filters 1-4)
 Project Location: Default CIP Location Project Contact: Project Photo:

Description: Removal of old filter media and re-installation of new filter media similar to our recent filter project (January 2010)

Justification: Completed new project request form with great detail. Maintain quality of drinking water for City of High Point customers.



PROJECTED STATUS As of June 30, 2014:	Project Type: Renovations	Project Dates	Dept Priority: 8
2013-14 Appropriation \$0	Project Status Previously Requested	Project Begin Date: July 01, 2014	CIP Priority: 0
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing
Total Expenditures: \$0	\$425,000		
Projected Balance: \$0			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$175,000	\$0	\$0	\$0	\$0	\$175,000
Equip/Furnishings	\$150,000	\$0	\$0	\$0	\$0	\$150,000
Contingency	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$425,000	\$0	\$0	\$0	\$0	\$425,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$425,000	\$0	\$0	\$0	\$0	\$425,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$425,000	\$0	\$0	\$0	\$0	\$425,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-00329
 Project Title: Sewer Capacity Assurance Model
 Project Location: General Public Project Contact: Project Photo:

Description: Create a sewer collection model (program) to calculate flow from initial input through to receiving at the wastewater plants.

Justification: NCDENR will likely require the model in the near future.

PROJECTED STATUS As of June 30, 2014:	Project Type: Load Growth	Project Dates	Dept Priority: 9
2013-14 Appropriation \$0	Project Status Previously Requested	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	July 01, 2014	
Total Expenditures: \$0	\$375,000	Estimated Complete Date:	
Projected Balance: \$0		June 30, 2015	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$75,000	\$0	\$0	\$0	\$0	\$75,000
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Contingency	\$25,000	\$0	\$0	\$0	\$0	\$25,000
Other	\$225,000	\$0	\$0	\$0	\$0	\$225,000
Total Appropriation/Exp Plan	\$375,000	\$0	\$0	\$0	\$0	\$375,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$375,000	\$0	\$0	\$0	\$0	\$375,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$375,000	\$0	\$0	\$0	\$0	\$375,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

421779 421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services Division: Project Number: CIP-01611
 Project Title: Large Water Meter Changeout 1.5" and up
 Project Location: Default CIP Location Project Contact: Project Photo:

Description: The purpose of this program is to replace and/or retrofit existing large meters and meter boxes.

Justification: Currently we have large water meters that have been in service for 20 plus years. Many of these meters have been in place due to how they were installed. Work that will be done in conjunction with meter changeout will include retrofit of meter boxes to allow future testing and easier replacement.

PROJECTED STATUS As of June 30, 2014:	Project Type: Improvements	Project Dates	Dept Priority: 3
2013-14 Appropriation \$250,000	Project Status On Going	Project Begin Date:	
Current Budget Amt: \$1,250,000	FY 14-15 Request Funded: Yes	July 01, 2011	CIP Priority: 0
Total Expenditures: \$1,000,000	\$200,000	Estimated Complete Date:	
Projected Balance: \$250,000		June 30, 2016	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,175,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,175,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,175,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$200,000	\$225,000	\$250,000	\$250,000	\$250,000	\$1,175,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point - Capital Improvement Program
 Electric Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
631-Electric Fund								
Enterprise Funds - Electric Revenue								
CIP-00002	Cayenta Software Project	\$0	\$0	\$200,000	\$0	\$0	\$0	\$200,000
CIP-00026	Automated Meter Reading Initiative	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
CIP-00058	Load Management	\$0	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
CIP-00059	Area Outdoor Lighting	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$660,000
CIP-00060	Street Lighting	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,200,000
CIP-00061	Downtown Underground	\$0	\$500,000	\$500,000	\$200,000	\$200,000	\$200,000	\$1,600,000
CIP-00079	Conversion of Linden Substa to 100KV	\$0	\$695,000	\$2,000,000	\$0	\$0	\$0	\$2,695,000
CIP-00081	New Jackson Lake Transformer	\$0	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
CIP-00089	Land Dev/Imaging Final Phase	\$300,000	\$0	\$0	\$0	\$0	\$0	\$300,000
CIP-00115	Conversion of Russell St. Subst to 100kv	\$365,000	\$0	\$0	\$0	\$0	\$0	\$365,000
CIP-00166	Overhead to Underground Conversion	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
CIP-00255	Filter Substation Second Transformer	\$600,000	\$600,000	\$0	\$0	\$0	\$0	\$1,200,000
CIP-00256	Phillips Substation Expansion	\$0	\$0	\$0	\$0	\$1,350,000	\$1,000,000	\$2,350,000
CIP-00325	Replacement Metalclad Switchgear	\$520,000	\$520,000	\$520,000	\$0	\$0	\$0	\$1,560,000
CIP-01504	Replace Old Jackson Lake Transformer	\$0	\$0	\$0	\$0	\$0	\$1,457,500	\$1,457,500
CIP-01526	Medium Voltage (Outdoor) Breaker Replacement	\$0	\$0	\$0	\$100,000	\$100,000	\$500,000	\$700,000
CIP-02166	Oak Hollow Second Transformer	\$0	\$0	\$0	\$1,688,500	\$0	\$0	\$1,688,500
CIP-02262	Burton Substation 69 kV Transformer Replacement	\$0	\$0	\$0	\$1,463,000	\$0	\$0	\$1,463,000
CIP-02281	Commerce Transformer Upgrade	\$1,075,000	\$0	\$0	\$0	\$0	\$0	\$1,075,000
CIP-02424	Replace Fairfield T1 Transformer	\$0	\$0	\$0	\$0	\$1,457,500	\$0	\$1,457,500
CIP-02427	Oak Hollow Replace T1 Transformer	\$0	\$0	\$0	\$0	\$1,457,500	\$0	\$1,457,500
CIP-03639	Deep River to Penny Rd. Transmission Line	\$0	\$0	\$0	\$0	\$500,000	\$2,100,000	\$2,600,000
631 - Electric Revenue		\$3,170,000	\$4,404,000	\$3,978,000	\$4,209,500	\$5,823,000	\$5,915,500	\$27,500,000

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00026
 Project Title: Automated Meter Reading Initiative
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Purchase and installation of electric radio transmitters into customer's electric meter. This will result in ride by meter reading instead of walking to each meter.

Justification: Improved meter reading efficiency, meter readers will encounter fewer hazards, and meter can be read in inclement weather.



PROJECTED STATUS As of June 30, 2014:		Project Type: Project	Project Dates	Dept Priority: 5
2013-14 Appropriation	\$0	Project Status On Going	Project Begin Date:	
Current Budget Amt:	\$1,408,166	FY 14-15 Request	Funded: Yes	CIP Priority: 5
Total Expenditures:	\$630,024	\$200,000	Estimated Complete Date:	Ongoing
Projected Balance:	\$778,142			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00058
 Project Title: Load Management
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Financial incentives for the installation of water heaters and heat pumps. These incentives stimulate load growth.

Justification: Based on a Power Agency recommendation we no longer offer the installation of all new load control switches applications. We still offer Electric hot water heater and heat pump appliance rebates that are funded from this budget.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 1
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	CIP Priority: 1
Current Budget Amt: \$1,555,465	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$1,557,919	\$148,000		
Projected Balance: \$(2,454)			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
Total Appropriation/Exp Plan	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$148,000	\$148,000	\$148,000	\$148,000	\$148,000	\$740,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00059
 Project Title: Area Outdoor Lighting
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Installation of new area lighting. (Includes sports field and pedestrian lighting for the Macedonia Project.)

Justification: Provide rental area lights as requested by customers. Installation of the lighting generates rental revenue.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 3
2013-14 Appropriation \$110,000	Project Status On Going	Project Begin Date:	CIP Priority: 3
Current Budget Amt: \$1,393,634	FY 14-15 Request \$110,000	Estimated Complete Date:	Ongoing
Total Expenditures: \$917,012	Funded: Yes		
Projected Balance: \$476,622			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$200,000
Equip/Furnishings	\$70,000	\$70,000	\$70,000	\$70,000	\$70,000	\$350,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000	\$550,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00060
 Project Title: Street Lighting
 Project Location: General Project Contact: Garey Edwards Project Photo:

Description: Installation of new street lighting.

Justification: Provide roadway lighting for city streets. Improve safety and visibility.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 4
2013-14 Appropriation \$200,000	Project Status On Going	Project Begin Date:	CIP Priority: 4
Current Budget Amt: \$2,304,015	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$965,848			
Projected Balance: \$1,338,167			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$1,000,000

Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00061
 Project Title: Downtown Underground
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Addition of new circuits downtown and replacement of 30 year old submersible transformers and conversion of existing overhead lines downtown.

Justification: The project will improve reliability, replace transformers before they fail resulting in outages and provide additional capacity for load growth downtown. The conversion of overhead lines will allow for construction of multi-story buildings without violating safety codes and make property more attractive for investment and development.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 6
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	CIP Priority: 6
Current Budget Amt: \$3,747,979	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$3,508,136	\$500,000		
Projected Balance: \$239,843			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$250,000	\$250,000	\$100,000	\$100,000	\$100,000	\$800,000
Equip/Furnishings	\$250,000	\$250,000	\$100,000	\$100,000	\$100,000	\$800,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$500,000	\$500,000	\$200,000	\$200,000	\$200,000	\$1,600,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$500,000	\$500,000	\$200,000	\$200,000	\$200,000	\$1,600,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$500,000	\$500,000	\$200,000	\$200,000	\$200,000	\$1,600,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes: The conversion of overhead lines to underground will promote development and provide capacity for electric system load growth.

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00079
 Project Title: Conversion of Linden Substa to 100KV
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Convert Linden Substation from 69 kV to 100 kV.

Justification: The majority of our substations operate at 100 kV, the voltage we receive at our delivery points. Three substations still remain on 69 kV. They require step-down transformers to convert the 100 kV to 69 kV. We have two step-down transformers. One is rated 100 MVA, the other 60 MVA. Our present 69 kV total load is 85 MW. If the 100 MVA transformer should fail, the remaining 60 MVA transformer would not be able to serve all the load. Converting Linden will reduce the 69 kV load by about 30 MW. The other two stations will have already been converted by the time this project is scheduled for completion.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 9
2013-14 Appropriation \$0	Project Status Previously Requested	Project Begin Date:	
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	July 01, 2013	CIP Priority: 9
Total Expenditures: \$0	\$695,000	Estimated Complete Date:	
Projected Balance: \$0		June 30, 2015	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$65,000	\$0	\$0	\$0	\$0	\$65,000
Equip/Furnishings	\$630,000	\$0	\$2,000,000	\$0	\$0	\$2,630,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$695,000	\$0	\$2,000,000	\$0	\$0	\$2,695,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$695,000	\$2,000,000	\$0	\$0	\$0	\$2,695,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$695,000	\$2,000,000	\$0	\$0	\$0	\$2,695,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00081
 Project Title: New Jackson Lake Transformer
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Purchase and install a new transformer at Jackson Lake Substation.

Justification: There is currently only one transformer at Jackson Lake Substation. Jackson Lake is on the very corner of the distribution system, and the load there is very difficult to feed from other substations. There is not enough capacity on the system to feed this load during peak summer months if the existing transformer were to fail. The second transformer would significantly increase reliability. This station feeds the Eastside Waste Treatment Plant and the Riverdale Lift Station, two of our most critical loads.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 12
2013-14 Appropriation \$0	Project Status New	Project Begin Date:	
Current Budget Amt: \$0	FY 14-15 Request Funded: Yes	July 01, 2008	CIP Priority: 12
Total Expenditures: \$0	\$1,331,000	Estimated Complete Date:	
Projected Balance: \$0		June 30, 2011	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$1,331,000	\$0	\$0	\$0	\$0	\$1,331,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00166
 Project Title: Overhead to Underground Conversion
 Project Location: General Project Contact: GAREY EDWARDS Project Photo:

Description: Replacement of 30 year old overhead facilities for circuits E4, E7 and B4.

Justification: This will improve electric system reliability for these circuits. The reconstruction will reduce the possibility of service interruption. These circuits not only serve customers but provide reserve capacity for the hospital, Westchester Drive, North Main Street and the Downtown area.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 2
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	CIP Priority: 2
Current Budget Amt: \$1,060,667	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$673,700			
Projected Balance: \$386,967			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$400,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00255
 Project Title: Filter Substation Second Transformer
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Purchase and install a new LTC transformer for Filter Substation.

Justification: Most of our substations are double ended, meaning that there are two transformers feeding the station. Two transformers significantly increases the reliability of the system by letting one of the two transformers be off line for maintenance, etc., during normal times. The second transformer also functions as a back-up in the event of failure of the other transformer.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 10
2013-14 Appropriation \$600,000	Project Status New	Project Begin Date:	
Current Budget Amt: \$600,000	FY 14-15 Request \$600,000	July 01, 2013	CIP Priority: 10
Total Expenditures: \$400,000	Funded: Yes	Estimated Complete Date:	
Projected Balance: \$200,000		June 30, 2014	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$600,000	\$0	\$0	\$0	\$0	\$600,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$600,000	\$0	\$0	\$0	\$0	\$600,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$600,000	\$0	\$0	\$0	\$0	\$600,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$600,000	\$0	\$0	\$0	\$0	\$600,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

631799 | 631-Cap Projs-Electric

Project Summary Form

Requesting Department: 631-Electric Operations Division: Project Number: CIP-00325
 Project Title: Replacement Metalclad Switchgear
 Project Location: Default CIP Location Project Contact: GAREY EDWARDS Project Photo:

Description: Replace existing Metalclad switchgear in four substations.

Justification: The existing switchgear has reached its useful life and it has become difficult to find replacement parts. This project installs new switchgear to replace gear installed in the 1970s.



PROJECTED STATUS As of June 30, 2014:	Project Type: Project	Project Dates	Dept Priority: 11
2013-14 Appropriation \$520,000	Project Status New	Project Begin Date: July 01, 2012	CIP Priority: 11
Current Budget Amt: \$1,040,000	FY 14-15 Request \$520,000	Estimated Complete Date: June 30, 2016	Ongoing
Total Expenditures: \$700,000	Funded: Yes		
Projected Balance: \$340,000			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$520,000	\$520,000	\$0	\$0	\$0	\$1,040,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$520,000	\$520,000	\$0	\$0	\$0	\$1,040,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$520,000	\$520,000	\$0	\$0	\$0	\$1,040,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$520,000	\$520,000	\$0	\$0	\$0	\$1,040,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:



City of High Point - Capital Improvement Program
 Transit Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
641-Transit Fund								
CIP-02881	Hi tran Bus Fleet Replacement	\$75,000	\$75,000	\$75,000	\$69,852	\$0	\$0	\$294,852
	Enterprise Funds - HiTran Revenue	\$75,000	\$75,000	\$75,000	\$69,852	\$0	\$0	\$294,852
Grants								
CIP-02881	Hi tran Bus Fleet Replacement	\$0	\$0	\$6,000,000	\$0	\$0	\$0	\$6,000,000
	Grants - Federal	\$0	\$0	\$6,000,000	\$0	\$0	\$0	\$6,000,000
State/Federal Agency (NCDOT)								
CIP-02881	Hi tran Bus Fleet Replacement	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
	State/Federal Agency (NCDOT)	\$0	\$0	\$750,000	\$0	\$0	\$0	\$750,000
	641-Transit Fund	\$75,000	\$75,000	\$6,825,000	\$69,852	\$0	\$0	\$7,044,852

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

641622 | 641-Transit Grants-MLB+

Project Summary Form

Requesting Department: 641-Transportation Services Division: Project Number: CIP-02881
 Project Title: Hi tran Bus Fleet Replacement
 Project Location: General Public Project Contact: ANGELA WYNES Project Photo:

Description: To replace 15 of Hi Tran's 17 bus fleet 2004 models. Will be eligible for federal and state replacement funds in 2016. Federal 80%; State 10%; City 10%.

Justification: Buses are being replaced because of cost associated with an aging fleet with high mileage. Replacement cost is estimated at \$500,000/bus = \$7.5M for the total fleet. Federal/State/City funding of 80%, 10%, 10% split. It is critical that the City have the local match in place by July 2016.



PROJECTED STATUS As of June 30, 2014:	Project Type: Vehicle	Project Dates	Dept Priority: 1
2013-14 Appropriation \$75,000	Project Status Previously Authorized	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$530,148	FY 14-15 Request Funded: Yes	July 01, 2012	Estimated Complete Date:
Total Expenditures: \$0	\$75,000	June 30, 2018	Ongoing
Projected Balance: \$530,148			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$75,000	\$750,000	\$6,675,000	\$0	\$0	\$7,500,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$75,000	\$750,000	\$6,675,000	\$0	\$0	\$7,500,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$75,000	\$75,000	\$600,000	\$0	\$0	\$750,000
State/Federal Agency (NCDOT)	\$0	\$750,000	\$0	\$0	\$0	\$750,000
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$6,000,000	\$0	\$0	\$0	\$6,000,000
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$75,000	\$6,825,000	\$600,000	\$0	\$0	\$7,500,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes: The \$455,148 was from closing out the old Transit reserve fund 11/16/12 per meeting with Jeff, Kelly, Angela and BO - AU 441999-532302.

City of High Point - Capital Improvement Program
 Parking Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
651-Parking Fund								
CIP-00542	Parking Facility Improvements	\$35,000	\$50,000	\$0	\$0	\$0	\$0	\$85,000
	Enterprise Funds - Parking Revenue	<u>\$35,000</u>	<u>\$50,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$85,000</u>
GO Bonds/UnAuthorized								
CIP-00542	Parking Facility Improvements	\$0	\$0	\$350,000	\$350,000	\$0	\$0	\$700,000
	GO Bonds/UnAuthorized	<u>\$0</u>	<u>\$0</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$700,000</u>
	651 - Parking Revenue	<u>\$35,000</u>	<u>\$50,000</u>	<u>\$350,000</u>	<u>\$350,000</u>	<u>\$0</u>	<u>\$0</u>	<u>\$785,000</u>

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

651639 651-Cap Projs-Parking

Project Summary Form

Requesting Department: 651-Transportation Services Division: Project Number: CIP-00542
 Project Title: Parking Facility Improvements
 Project Location: Default CIP Location Project Contact: MARK MCDONALD Project Photo:

Description: Facility upgrades for the City's three parking decks. In addition to structural improvements, new gating, ticket dispensers, card readers, self-pay stations, and supporting hardware, software, and communication network are needed.

Justification: Significant structural improvements have not been made to parking facilities since 2005-06. Our ticketing and payment system is more than 20 years old and has become difficult and costly to maintain.

PROJECTED STATUS As of June 30, 2014:	Project Type: Facility Upgrade	Project Dates	Dept Priority: 6
2013-14 Appropriation \$35,000	Project Status New	Project Begin Date:	
Current Budget Amt: \$50,000	FY 14-15 Request \$50,000	January 01, 2014	CIP Priority: 0
Total Expenditures: \$0	Funded: Yes	Estimated Complete Date:	
Projected Balance: \$50,000		June 30, 2017	Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$50,000	\$0	\$0	\$0	\$0	\$50,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$175,000	\$175,000	\$0	\$0	\$350,000
Equip/Furnishings	\$0	\$175,000	\$175,000	\$0	\$0	\$350,000
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$50,000	\$350,000	\$350,000	\$0	\$0	\$750,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$350,000	\$350,000	\$0	\$0	\$700,000
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$50,000	\$0	\$0	\$0	\$0	\$50,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$50,000	\$350,000	\$350,000	\$0	\$0	\$750,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point - Capital Improvement Program
 Landfill Capital Projects Summary - by Funding Source
 FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
661-Landfill Operations Fund								
Enterprise Funds								
CIP-00122	Landfill Develop - Land Purchase	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,500,000
CIP-00326	Kersey Valley Phase V	\$0	\$500,000	\$2,000,000	\$2,500,000	\$0	\$0	\$5,000,000
CIP-00795	MRF Automation and Upgrade	\$3,500,000	\$0	\$0	\$0	\$0	\$0	\$3,500,000
CIP-00815	Kersey Valley Road Relocation	\$0	\$300,000	\$0	\$3,000,000	\$3,000,000	\$0	\$6,300,000
CIP-01102	Kersey Valley Phase I -III Post Closure	\$0	\$0	\$171,000	\$171,000	\$171,000	\$0	\$513,000
CIP-02952	Screener - Ingleside	\$0	\$0	\$0	\$0	\$400,000	\$0	\$400,000
	Landfill Operations Fund	\$3,750,000	\$1,050,000	\$2,421,000	\$5,921,000	\$3,821,000	\$250,000	\$17,213,000
861-Landfill Closure Post								
CIP-01099	Kersey Valley Phase I -III Closure	\$5,470,692	\$0	\$0	\$0	\$0	\$0	\$5,470,692
	Closure/Post Closure Fund	\$5,470,692	\$0	\$0	\$0	\$0	\$0	\$5,470,692
	Total Landfill Fund	\$9,220,692	\$1,050,000	\$2,421,000	\$5,921,000	\$3,821,000	\$250,000	\$22,683,692

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

661749 | 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00122
 Project Title: Landfill Develop - Land Purchase
 Project Location: Default CIP Location Project Contact: Chris Thompson Project Photo:

Description: Purchase additional land near or adjacent to current city property designated for future landfill development.

Justification: Provide capacity for refuse disposal for citizens and businesses.

PROJECTED STATUS As of June 30, 2014:	Project Type: Land Purchase	Project Dates	Dept Priority: 1
2013-14 Appropriation \$0	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$2,292,195	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$1,157,295	\$250,000		
Projected Balance: \$1,134,900			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Construction	\$0	\$0	\$0	\$0	\$0	\$0
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000	\$1,250,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point

Capital Improvement Program 2015-2019

661749 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00326
 Project Title: Kersey Valley Phase V
 Project Location: General Public Project Contact: RICHARD MCMILLAN Project Photo:

Description: It is High Point's intention to maintain a solid waste (MSW) facility for the use of the City, residents, and local businesses. Area 1 (west of Kersey Valley Rd) contains Phases I, II, III and IIIA (almost full). Area 2 (east of Kersey Valley Rd) will contain Phases IV & V, while Phase VI will bridge between the Areas I & II and over Kersey Valley Rd. This work will provide the city with landfill space through 2035.

Justification: Phase V cell construction is the continuation of the Kersey Valley Landfill Expansion. Phase V will be placed between phase IV (construction complete) and Kersey Valley Road.

PROJECTED STATUS As of June 30, 2014:	Project Type: Facility Addition	Project Dates	Dept Priority: 3
2013-14 Appropriation \$0	Project Status New	Project Begin Date: July 01, 2011	CIP Priority: 0
Current Budget Amt: \$0	FY 14-15 Request \$500,000	Estimated Complete Date: June 30, 2015	Ongoing
Total Expenditures: \$0	Funded: Yes		
Projected Balance: \$0			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$2,000,000	\$2,500,000	\$0	\$0	\$4,500,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$500,000	\$2,000,000	\$2,500,000	\$0	\$0	\$5,000,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$500,000	\$0	\$0	\$0	\$0	\$500,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$500,000	\$0	\$0	\$0	\$0	\$500,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes: Budgeted in the Landfill Closure/Post Closure Reserve Fund - 861.

City of High Point

Capital Improvement Program 2015-2019

661749 661-Cap Projs-Landfill

Project Summary Form

Requesting Department: 661-Public Services Division: Project Number: CIP-00815
 Project Title: Kersey Valley Road Relocation
 Project Location: Default CIP Location Project Contact: RICHARD MCMILLAN Project Photo:

Description: This project provide for the study phase of relocating Kersey Valley Road for the future Phase 6 of the landfill expansion. Budgeted in the Landfill Closure/Post Closure Reserve Fund - 861.

Justification: The overall expansion plan for the landfill places Phase 6 over Kersey Valley Road, connecting Phases 1-3 and Phases 4-5. The estimated timeframe for this road relocation is approximately 2025 to 2030. However, transportation studies, planning, design, permitting, etc. will need to begin in advance of this work. The road could actually be relocated in advance of the expansion to facilitate safer operations by closing the road earlier.

PROJECTED STATUS As of June 30, 2014:	Project Type: Landfill Development	Project Dates	Dept Priority: 2
2013-14 Appropriation \$0	Project Status New	Project Begin Date:	July 01, 2011
Current Budget Amt: \$150,000	FY 14-15 Request Funded: Yes	Estimated Complete Date:	June 30, 2016
Total Expenditures: \$0			CIP Priority: 0
Projected Balance: \$150,000			Ongoing

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$300,000	\$0	\$0	\$0	\$0	\$300,000
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$0	\$0	\$3,000,000	\$3,000,000	\$0	\$6,000,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$300,000	\$0	\$3,000,000	\$3,000,000	\$0	\$6,300,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$300,000	\$0	\$3,000,000	\$3,000,000	\$0	\$6,300,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$300,000	\$0	\$3,000,000	\$3,000,000	\$0	\$6,300,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

City of High Point - Capital Improvement Program
Stormwater Capital Projects Summary - by Funding Source
FY 2015-2019

Project	Title	Adopted 2013-2014 & Amendments	Budget Year 2014-2015	2015-2016	2016-2017	2017-2018	2018-2019	Total Planned
671 Enterprise Funds - Stormwater Revenue								
CIP-00134	Storm Water Projects - Routine Projects	\$350,000	\$572,000	\$350,000	\$350,000	\$350,000	\$350,000	\$2,322,000
CIP-00773	Jacobs Place (JP5)	\$3,050,000	\$0	\$0	\$0	\$0	\$0	\$3,050,000
CIP-00780	Jacobs Place (JP7)	\$0	\$0	\$3,620,000	\$0	\$0	\$0	\$3,620,000
CIP-03031	Hamilton Street - (M2)	\$0	\$0	\$2,492,600	\$0	\$0	\$0	\$2,492,600
CIP-03033	Jacobs Place (JP1)	\$750,000	\$0	\$0	\$0	\$0	\$0	\$750,000
CIP-03068	Ray Street (R1, 2, 3a, b, c,d)	\$0	\$0	\$0	\$20,600,000	\$0	\$0	\$20,600,000
CIP-03073	Rockford/Rotary/Farris (F1f, F2, F4, F8, F12)	\$0	\$0	\$1,030,000	\$0	\$0	\$0	\$1,030,000
	Stormwater Operations Fund	\$4,150,000	\$572,000	\$7,492,600	\$20,950,000	\$350,000	\$350,000	\$33,864,600

Note: See the [Capital Project Ordinances](#) page for a list of all bond projects and balances.

City of High Point

Capital Improvement Program 2015-2019

671732 | 671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department: 671-Public Services Division: Project Number: CIP-00134
 Project Title: Storm Water Projects - Routine Projects
 Project Location: General Project Contact: Chris Thompson Project Photo:

Description: To fund routine stormwater improvements authorized by the City Council as the need arises. This method was recommended by the Citizen's Task Force for stormwater improvements.

Justification: Project will provide improvements to citizens who requested assistance for many years with flooding or erosion problems.

PROJECTED STATUS As of June 30, 2014:	Project Type: Stormwater	Project Dates	Dept Priority: 1
2013-14 Appropriation \$350,000	Project Status On Going	Project Begin Date:	CIP Priority: 0
Current Budget Amt: \$1,750,000	FY 14-15 Request Funded: Yes	Estimated Complete Date:	Ongoing
Total Expenditures: \$838,830	\$350,000		
Projected Balance: \$911,170			

Appropriation / Expense Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
Planning/Design	\$0	\$0	\$0	\$0	\$0	\$0
Engineering	\$0	\$0	\$0	\$0	\$0	\$0
Land/Right of Way	\$0	\$0	\$0	\$0	\$0	\$0
Construction	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Equip/Furnishings	\$0	\$0	\$0	\$0	\$0	\$0
Contingency	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Total Appropriation/Exp Plan	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Financing Plan	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
General Fund	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Authorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/UnAuthorized	\$0	\$0	\$0	\$0	\$0	\$0
GO Bonds/Two-Thirds	\$0	\$0	\$0	\$0	\$0	\$0
Enterprise Funds	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
State/Federal Agency (NCDOT)	\$0	\$0	\$0	\$0	\$0	\$0
Revenue Bonds	\$0	\$0	\$0	\$0	\$0	\$0
Installment Contract	\$0	\$0	\$0	\$0	\$0	\$0
Other Local Gov't	\$0	\$0	\$0	\$0	\$0	\$0
Grants	\$0	\$0	\$0	\$0	\$0	\$0
Other	\$0	\$0	\$0	\$0	\$0	\$0
Prior Year Balance	\$0	\$0	\$0	\$0	\$0	\$0
Total Financing Plan	\$350,000	\$350,000	\$350,000	\$350,000	\$350,000	\$1,750,000
Operating Impact	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-2019	Total
Personnel	\$0	\$0	\$0	\$0	\$0	\$0
Operating Expense	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0
(Minus Revenues)	\$0	\$0	\$0	\$0	\$0	\$0
Net Operating Impact	\$0	\$0	\$0	\$0	\$0	\$0

Notes:

GLOSSARY OF FREQUENTLY USED TERMS

-A-

Account Number - the accounting designation for revenue and expenditure line items. The account number consists of a two-digit fund number, a two-digit department number, a three-digit activity number, a three-digit sub-activity number, a two-digit object source code, and a four-digit line item object cost code.

Accrual Accounting - a basis of accounting in which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Activity - a level of budgeting, which identifies a particular program or service within a department. Contained within an activity budget may be one or more sub-activity budgets.

Adopted Budget - the official expenditure plan adopted by the City Council for a fiscal year.

Ad Valorem Taxes - commonly known as property taxes. For most governments, it is the single greatest revenue source. Taxes are levied at the stated tax rate for both real and personal property according to the valuation.

Appropriated Fund Balance - revenue appropriated from existing fund balance to help fund expenditures in a given fiscal year.

Appropriation - an authorization by the governing board to make expenditures and incur obligations for specific purposes.

Assessed Valuation - the total value established for real property and used as the basis for levying property taxes.

-B-

Balanced Budget - the situation that exists when total anticipated revenues are equal to total planned expenditures. The state of North Carolina requires a balanced budget.

Benchmarking - the identification of best-in-class performers; the comparison of local performance outputs and results with those of top performers; the analysis of practices that account for any performance gaps; and the development and implementation of strategies to adjust the gap in one's favor.

Benefits - mandated employee benefits and other programs such as health insurance, which benefit the employee and their family.

Bond - a written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.

Bond Anticipation Note - short-term, interest-bearing notes issued by the City in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Bond Referendum - an election in which voters pass or defeat a proposal by the City government to issue debt in the form of interest-bearing notes.

Budget - a comprehensive financial plan of operation for a specified period of time containing an estimate of proposed expenditures and the means of financing them. In the state of North Carolina it is mandated that a balanced budget be produced, i.e. revenue equals expense.

Budget Calendar - the schedule for completion of the various tasks involved in the preparation, submission, and adoption of the fiscal year annual operating budget for the City.

GLOSSARY OF FREQUENTLY USED TERMS

Budget Message - a formal letter of transmittal contained in the proposed budget document prepared by the City Manager and addressed to the governing board which contains the City Manager's views and recommendations on the City's operation for the coming fiscal year.

Budget Ordinance - the legal document approved by the governing board that establishes the spending authority for the City.

-C-

Capital Asset - facilities and equipment that are tangible assets having a significant value (\$500 or greater) and a useful life of one year or more.

Capital Improvement Program - a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement program (CIP).

Capital Outlay - budgeted expenditures of at least \$500 for tangible items with a useful life of at least one year.

Capital Project Fund - a fund used to account for expenditures for major construction and acquisition projects that are not accounted for in other funds and are anticipated to be completed in one year.

Capital Project Ordinance - authorizes a major capital expenditure and continues in effect for the life of the project. It is characteristic that the types of projects covered by a capital project ordinance span several years due to the scope of work being performed. The ordinance specifies the funding and line item expenditures for the project.

Capital Reserve Fund - a fund established for the purpose of receiving transfers of moneys from other funds (usually enterprise funds) in order to build fund balance for a specific future outlay of capital.

Cash Equivalents - highly liquid investments with maturities of three months or less when purchased to be cash or cash equivalents, or demand deposits.

Central Services Fund - a fund used to account for goods and services provided by one department to other departments on a cost reimbursement basis, such as print shop services or warehousing.

Community Development Block Grant Fund - used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.

Contingency - an appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures.

Core City Plan - A plan for guiding the development, redevelopment and revitalization of neighborhoods as outlined in the Core City Plan developed in 2006 and adopted by the City Council on February 8, 2007. The public-private partnership Plan's purpose is designed to define and improve the physical, economic and social fabric of the downtown and surrounding neighborhood, institutional, commercial, and industrial areas. The City contributes funding to the plan annually. The name was changed from Core City to "The City Project" in 2011.

-D-

Debt Service - Moneys required for payment of principal and interest and other associated expenses on outstanding bond debt.

Deferred Revenues - Revenues submitted to the City before the eligibility requirements are recorded and reported.

GLOSSARY OF FREQUENTLY USED TERMS

Department - a major operating budget area of the City, which includes overall management for an activity or group of related activities with possibly one or more sub-activities.

-E-

Effectiveness Measures - the level of satisfaction of the services being delivered or the extent to which pre-determined goals and objectives have been reached. Effectiveness indicators more accurately measure the quality of service output to know whether a program or service is accomplishing what was intended.

Efficiency Measures - the units of service produced (output) per amount of resources expended (input). Indicates how well a government is performing the things it is doing. This measure is a good indicator of how reasonable service costs are - the ratio of quantity of service provided to the cost, in dollars or labor.

ElectriCities - a not-for-profit government service organization representing cities, towns and universities that own electric distribution systems. Today, ElectriCities represents more than 90 members in North Carolina, South Carolina and Virginia.

Encumbrance - an obligation in the form of a purchase order or a contract, which is chargeable to an appropriation and for which a part of the appropriation is reserved. It becomes an expenditure when paid.

Enterprise Fund - a fund established to account for the operation of facilities and services that are entirely or predominantly financed through user charges. The City's enterprise funds are Water, Sewer, Electric, Mass Transit, Parking, Solid Waste Facilities, and Stormwater.

Equities - Assets less liabilities of a fund.

ERP – Enterprise Resource Planning - integrated financial and human resources solutions that help to streamline and improve public-sector business processes.

ERU – Equivalent Residential Units - a calculated methodology to determine the basis for determining the monthly stormwater utility fee to be charged to the customer. The ERU per customer is determined by dividing the total of square footage of impervious surface area on the customer's property by the square footage of one ERU (2,588). The result is multiplied by the dollar amount established by City Council

Expenditure - the amount paid for goods delivered and services rendered.

-F-

Fiduciary Fund - a fund used to account for assets held by the City in a trustee or agent capacity for other agencies or organizations.

Fiscal Year - a twelve-month period of time to which the annual budget applies. The City of High Point's fiscal year is from July 1 thru June 30.

Fixed Asset - tangible property owned by the City having a monetary value of \$500 or greater and a useful life of one year or more.

Fringe Benefits - funds budgeted for the City's contribution for employee benefits including retirement, health insurance, social security, and life insurance.

Fund - an independent accounting entity with a self-balancing set of accounts.

Fund Balance - the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

Full Accrual - a method used in proprietary funds for recording the expenditure of funds in which revenues are recorded when they are earned and expenses are recorded when a liability is incurred.

GLOSSARY OF FREQUENTLY USED TERMS

Full-Time Positions - authorized positions with the exception of law enforcement and fire employees budgeted at 2080 hours per year

-G-

GAAP - (Generally Accepted Accounting Principles) accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The source of GAAP for state and local governments is the Governmental Accounting Standards Board.

General Capital Projects Fund - used to account for major capital expenditures (acquisition and construction) other than those financed by enterprise funds. These projects usually require one year or less for completion.

General Fund - used to account for the ordinary operations of the City, which are financed through taxes, other general revenues, and contributions, transfers, and reimbursements from other funds. Unless there is a legal accounting requirement, all activities are accounted for in the General Fund.

General Obligation Bonds - debt issued by the City that is backed by its taxing authority.

Goal - a broad statement of purpose or intent to achieve a desired state of affairs. A goal describes a desired effect on the community.

Governmental Funds –are segregations of financial resources. Expendable assets are assigned to the various governmental funds and current liabilities are assigned to the fund from which they are to be paid. The differences between governmental fund assets and liabilities, the fund equity is referred to as “Fund Balance.”

-I-

Infrastructure - the base or framework of a community that is necessary to support the orderly function of government and service delivery to communities. Examples include water and sewer (improvements to lines, treatment plants), streets, and stormwater project to name a few.

Input Measures - the amount of resources expended or consumed in the delivery of services.

Interest on Investments - revenue earned from investment of City funds with a third party.

Inter-fund Transfers - transfers of money between accounting funds as authorized by the City Council.

Intergovernmental Revenue - revenue received by the City from federal, state, and county agencies.

Intragovernmental Revenue - revenues generated by a City department for services provided to other City departments.

-L-

Lease-Purchase Agreement - a method of financing the purchase of a fixed asset, which allows the City to spread the cost over a specified period of time.

LED Lighting – (light-emitting diode) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be tuned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.

LEED Certification – (Leadership in Energy and Environmental Design) provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

Licenses & Permits - revenue received by the City from individuals and corporations for the purpose of conducting business or performing certain activities.

GLOSSARY OF FREQUENTLY USED TERMS

Line Item - a unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

-M-

Miracle League - A non-profit organization in High Point called "The Miracle League of High Point" for the purposes of providing opportunities for children with disabilities to play Miracle League baseball on a specially designed field. The High Point field will be funded by private donations, with the land and grading for the site provided by the City of High Point.

Mission Statement - a clear statement of the purpose and goal(s) toward which a department directs their efforts. (The reason the department exists.)

Modified Accrual - a method for recording the receipt and expenditure of funds in which revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

-N-

Non-Departmental - expenditures for purposes that are not related to a specific department.

-O-

Objective - a specific target for achievement, which represents an interim step, or progress toward a goal within a specified time span and which are measurable.

Ombudsman - A government official who investigates citizens' complaints against the government or its functionaries.

Operating Budget - the City's financial plan for its operation for the fiscal year that outlines the proposed expenditures and revenue estimates to finance the expenditures.

Operating Expenses - funds allocated for the day-to-day operation of the City's services. These expenses exclude capital outlay.

Ordinance - a legislative enactment by the City Council. It has the full force of law within the City if it is not in conflict with any higher law.

Outcome Measures - the social, economic or cultural conditions that the program seeks to influence and the actual results/impacts produced by the program or service.

Output/Workload/Activity Measures - the quantity of services provided.

-P-

Part-Time Positions - authorized positions with various work schedules of 1,750 hours per year or less.

Pay As You Go Funding - a method in which annual revenue appropriations are used for funding capital projects as opposed to the issuance of long-term debt. General Fund projects are usually funded by an appropriation from the General Fund consisting of primarily property tax revenues. Capital projects in proprietary funds are funded by the respective revenues in these funds.

Performance Measure - the quantity or level of service provided. Indicator or criterion against which users can assess the successful achievement of a service or program.

Performance Measurement - the systematic method in which city departments develop and monitor objectives that assess the outcome and effectiveness of a delivered service or program. Provides government a way of

GLOSSARY OF FREQUENTLY USED TERMS

determining whether it is providing a quality service at a reasonable price. Must not be seen as a “score-keeping system”, but as a decision-making tool.

Performance Objectives - the means used to accomplish a mission. Clear targets for specific action. More detailed than the mission statement; have shorter time frames; states quantity when possible; measurable over time and reasonably achievable.

Personal Property - includes tangible property not permanently affixed to real property. Examples include vehicles, boats, trailers, and equipment.

Personnel Services - salaries, wages, and fringe benefits.

Property Tax - an annual tax levied by the City Council on the value of real property to fund General Fund expenditures. The amount of revenue derived from the tax is calculated by taking the tax value of the real property, dividing it by 100, multiplying it times the tax rate, and then times the collection percent.

Proprietary Funds – funds that are used to account for a government’s on-going organizations which are similar to those found in private businesses or private sector. These funds have their own set of revenue and expense accounts. Measurement focus is income, financial position and changes in financial position.

-R-

Real Property - land, buildings, and items permanently affixed to land or buildings.

Retained Earnings - an equity account reflecting the accumulated earnings of an enterprise fund or internal service fund.

Revaluation – defined as the re-appraisal or re-assessment of value. In the City of High Point budget document, “revaluations” describe the process county tax collectors use to update the values of taxable real property within the city limits as well as the county.

Revenue - income received by the City from various sources used to finance its operations.

Revenue Bonds - bonds whose principal and interest are payable exclusively from the earnings of an enterprise fund. Revenue bonds are payable from identified sources of revenue and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service.

Revenue Neutral Property Tax Rate – defined by North Carolina General Statutes as the rate that is estimated to produce revenue for the next fiscal year to the revenue that would have been produced for the next fiscal year by the current property tax rate if no re-appraisal had occurred.

-S-

Special Appropriations - accounts used for outside agencies’ funding, prior year workers’ compensation and unemployment claims, and for expenditures not routinely appropriated in operating budgets.

Special Grants Fund - a fund established to account for revenues received from outside agencies or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration. Revenues received are from federal, state, and local sources.

Sub-Activity - a level of budgeting, which identifies a specific area of work necessary for performing a budgeted activity.

-T-

Tax Base - the total assessed valuation of real property within the city limits.

GLOSSARY OF FREQUENTLY USED TERMS

Tax Levy - the total amount of revenue to be raised from the property tax levied by the City Council in the annual budget ordinance.

Tax Rate - the amount of tax per \$100 of assessed valuation levied by the City Council.

TIP - Transportation Improvement Program for the N.C. State Department of Transportation.

Treasury Subsidies – Subsidies from the US Treasury will rebate a portion of the interest paid on taxable bonds as authorized by the American Recovery and Reinvestment Act of 2009 (ARRA).

-U-

User Charges - the payment of a fee for receipt of a service provided by the City.

-V-

Valuation - the tax value of real property as determined by the Guilford County tax assessors every eight years. The property valuation is multiplied by the tax rate per \$100 of valuation to arrive at the tax bill for a particular piece of taxable property.

- W -

Workforce Program - is a separate but supported strategic plan to implement recommended development strategies to assist the community's workforce as they compete for high-skilled jobs in the region. The idea to develop communication and training materials to support community education by a combination of government, business, education, and community leaders working together to assist community residents' short-term actions to improve workforce education, training, and preparedness.

ACCOUNTING UNIT DIRECTORY

Budgets, both revenue and expense are identified by a six-digit accounting unit number. The first three digits identify the fund for the accounting unit. Each division within a department is assigned an accounting unit.

A listing of accounting units is shown in department order as they appear in the budget document.

Accounting Unit #	Department	Division
General Fund		
101101	Governing Body	City Council
101102	Governing Body	City Clerk
101111	City Management	City Manager
101112	City Management	Budget and Evaluation
101121	City Management	City Attorney
101131	City Management	Public Information
101141	City Management	Human Relations
101231	City Management	Engineering Services
101241	City Management	Information Technology Services
101242	City Management	Communications Center
101245	City Management	Systems Project Administration
101263	City Management	Joblink-Idol Street Building
101511	City Management	Economic Development
101541	City Management	City Project (Core City Project)
101211	Human Resources	Administration
101212	Human Resources	Safety and Health
101221	Financial Services	Administration
101222	Financial Services	Accounting
101223	Financial Services	Treasury Services
101224	Financial Services	Purchasing
101261	Maintenance Operations	Facilities Services
101311	Police	Chief's Office
101312	Police	Administration Bureau
101313	Police	Field Operations-South
101314	Police	Field Operations-North
101351	Fire	Administration
101352	Fire	Suppression
101521	Planning	Planning
101522	Building Inspections	Building Inspections
101611	Transportation	Administration
101612	Transportation	Signs and Markings
101613	Transportation	Traffic Signals
101614	Transportation	Computerized Signal System
101262	Transportation	Depot Maintenance
101711	Public Services	Administration
101712	Public Services	Environmental Services (moved to 661743)
101713	Public Services	Cemeteries
101721	Public Services	Street Maintenance
101534	Community Development	Community Development and Housing

ACCOUNTING UNIT DIRECTORY

Accounting	Department	Division
Unit #		
<u>General Fund (cont'd.)</u>		
101411	Parks and Recreation	Administration
101421	Parks and Recreation	Recreation Programs
101431	Parks and Recreation	Special Facilities
101441	Parks and Recreation	Parks
101451	Library	Administration
101452	Library	Technical Services
101453	Library	Building Maintenance
101454	Library	Children Services
101455	Library	Research Services
101457	Library	Reader's Services
101459	Library	Lending Services
101465	Library	Historical Museum
101471	Theatre	Administration
101472	Theatre	Box Office
101473	Theatre	Technical Services
101474	Theatre	Building Maintenance
101491	Special Appropriations-General	Special Appropriations-General
101911	Transfers and Reimbursements	Transfers and Reimbursements
101921	Committed Fund Balance	Committed Fund Balance
101931	Assigned Fund Balances	Assigned Fund Balances
101991	General Contingency	General Contingency
101999	General Fund	General Fund Unclassified
<u>Economic Development Fund</u>		
111512	Economic Development	Incentive Program
<u>Market Authority Fund</u>		
125514	HP IHF Market Authority	Market Authority
<u>Debt Service Fund</u>		
201950	General Debt Service	Bond Anticipation Notes-General
201954	General Debt Service	General Debt Service-2003 Refunding
201957	General Debt Service	Motorola System Upgrade
201958	General Debt Service	Public Impr Series 2004 Authorization
201959	General Debt Service	G.O. Refunding Series 2005
201960	General Debt Service	Transportation Terminal Loan
201961	General Debt Service	Loan-Joblink at Idol Street
201999	General Debt Service	General Debt Service Unclassified
<u>Special Grant Fund</u>		
301240	Grant Projects	Information Technology Services Grants
301310	Grant Projects	Police Grants
301450	Grant Projects	Library Grants
301999	Grant Projects	Grants Pending
<u>Community Development</u>		
302530	Community Development	Administration
302531	Community Development	Home
302532	Community Development	Greensboro Home
302534	Community Development	Shelter Plus Care Grant
302535	Community Development	Lead Hazard Control Project
302999	Community Development	Community Development Block Unclassified

ACCOUNTING UNIT DIRECTORY

<u>Accounting</u>	<u>Department</u>	<u>Division</u>
<u>Unit #</u>		
<u>General Capital Projects Fund</u>		
401350	General Capital Projects	Fire
401410	General Capital Projects	Parks and Recreation Projects
401520	General Capital Projects	Base Mapping
401541	General Capital Projects	Core City (City Project)
401610	General Capital Projects	Transportation Projects
401710	General Capital Projects	Public Services Projects
401999	General Capital Projects	Unclassified
<u>General Bond Projects Fund</u>		
411470	General Bond Projects	Theatre
411610	General Bond Projects	Transportation
<u>Water-Sewer Fund Capital Projects Fund</u>		
421779	Water and Sewer Capital Projects	Water and Sewer Capital Projects
<u>Central Services Fund</u>		
501243	Central Services	Radio Repair Shop
501244	Central Services	Computer Replacement
501261	Central Services	Facility Services (moved to 101261)
501271	Central Services	Fleet Services
<u>Water-Sewer Fund</u>		
621751	Water-Sewer Operating	Administration
621752	Water-Sewer Operating	Eastside Plant
621753	Water-Sewer Operating	Westside Plant
621754	Water-Sewer Operating	Mains
621756	Water-Sewer Operating	Laboratory Services
621757	Water-Sewer Operating	Maintenance Services
621758	Water-Sewer Operating	Frank L. Ward Plant
621759	Water-Sewer Operating	W/S-Residuals Management
621491	Sewer Fund	Special Appropriations-Water/Sewer
621911	Sewer Fund	Transfers and Reimbursements
621991	Sewer Contingency	Contingency
621950	Water and Sewer Debt Service	Water and Sewer Debt Service Administration
621951	Water and Sewer Debt Service	1986 G.O. Water
621953	Water and Sewer Debt Service	Water Debt Service-1993 Authorization
621954	Water and Sewer Debt Service	Water Debt Service-1997 Authorization
621955	Water and Sewer Debt Service	Guilford Co. Watershed Protection
621957	Water and Sewer Debt Service	Sewer Debt Service-1993 Authorization
621958	Water and Sewer Debt Service	Federal Revolving Loan 19195
621960	Water and Sewer Debt Service	State Revolving Loan 1995
621962	Water and Sewer Debt Service	Sewer Debt Service-1997 Authorization
621963	Water and Sewer Debt Service	State Revolving Loan 2001
621964	Water and Sewer Debt Service	Revenue Bonds 2004
621965	Water and Sewer Debt Service	2006 Revenue Bonds
621966	Water and Sewer Debt Service	2005 General Obligation Refunding
621967	Water and Sewer Debt Service	2005 General Obligation Refunding
621968	Water and Sewer Debt Service	Federal Revolving Loan ARRA
621969	Water and Sewer Debt Service	2008 Revenue Bonds
621970	Water and Sewer Debt Service	2010 Water and Sewer Revenue Bonds
621971	Water and Sewer Debt Service	2010C Sewer Referendum Series
621972	Water and Sewer Debt Service	2010C Water Referendum Series

ACCOUNTING UNIT DIRECTORY

Accounting	Department	Division
Unit #		
<u>Water-Sewer Fund (cont'd)</u>		
621973	Water and Sewer Debt Service	2010B-Build America Water and Sewer Revenue Bonds
621974	Water and Sewer Debt Service	2010B-Recovery Zone Economic Development Water and Sewer Revenue Bonds
621975	Water and Sewer Debt Service	2010B Water Revenue Bonds
621991	Water and Sewer Debt Service	Water and Sewer Contingency
621999	Water and Sewer Debt Service	Water and Sewer Operations Unclassified
<u>Electric Fund</u>		
631251	Customer Service Operating	Administration
631252	Customer Service Operating	Meter Reading
631253	Customer Service Operating	Revenue Collections
631254	Customer Service Operating	Load Management, Rates, Marketing
631255	Customer Service Operating	Mailroom
631256	Customer Service Operating	Telephone Center
631257	Customer Service Operating	Water Meter Services
631258	Customer Service Operating	Dispatch
631259	Customer Service Operating	Field Services
631232	Electric-Operating	Engineering
631491	Electric Fund	Special Appropriations-Electric
631781	Electric-Operating	Administration
631782	Electric-Operating	Power Supply Expense
631783	Electric-Operating	Elec. Opr. and Maint./ Warehouse Opr.
631784	Electric-Operating	Structures and Stations
631785	Electric-Operating	Lines Maintenance
631786	Electric-Operating	Street Lighting
631787	Electric-Operating	Area Outdoor Lighting
631788	Electric-Operating	Meter/Customer Installations
631795	Electric-Operating	Electric System Improvements
631799	Electric Capital Projects	Electric Capital Projects
631911	Electric Fund	Transfers and Reimbursements
631991	Electric Contingency	Contingency
631999	Electric Fund	Electric Operations Unclassified
<u>Mass Transit Fund</u>		
641621	Mass Transit Operating	Mass Transit
641622	Mass Transit Operating	Grants Pending
641623	Mass Transit Operating	Dial-A-Lift
<u>Parking Fund</u>		
651631	Parking Facilities	#2-Broad Street
651633	Parking Facilities	#3-High Ave and #4-W. Commerce Facilities
651634	Parking Facilities	#1-Radisson
651639	Parking Facilities	Parking Capital Projects
651999	Parking Facilities	Parking Unclassified
<u>Solid Waste Fund</u>		
661491	Solid Waste Fund	Special Appropriations
661740	Landfill Facilities	Ingleside
661741	Landfill Facilities	Landfill Operating
661742	Landfill Facilities	Municipal Recycling Facility
661743	Landfill Facilities	Environmental Services
661749	Landfill Capital Projects	Landfill Capital Projects
661999	Solid Waste Fund	Landfill Operations Unclassified

ACCOUNTING UNIT DIRECTORY

Accounting		
<u>Unit #</u>	<u>Department</u>	<u>Division</u>
<u>Stormwater Fund</u>		
671731	Stormwater	Stormwater Maintenance
671732	Stormwater	Stormwater Capital Projects
671951	Stormwater Debt Service	Stormwater Debt Service
671911	Stormwater Fund	Transfers and Reimbursements
671999	Stormwater Fund	Stormwater Operations Unclassified

ACRONYM DIRECTORY

APPA	American Public Power is a service organization for more than 2,000 community-owned electric utilities.
BABS	Build America Bonds are bonds receive a 35% rebate on each interest payment.
BAN	Bond Anticipation Notes are smaller short-term bonds that are issued by corporations and governments wishing to generate funds for upcoming projects
BET	Benefits Education Team is an employee-led group that studies and offers suggestions to guide our employee group health and related insurance program through difficult and ever changing and challenging times. The BET has concentrated on employee and retiree wellness program plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.
CAFR	Comprehensive Annual Financial Report is a set of U.S. government financial statements comprising the financial report of a government entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards board.
CAP or CPO	Capital Project Ordinance is an ordinance that can be multi-year covering the unique needs of capital project budgeting.
CD	Community Development is an office with the City of High Point
CDBG	Community Development Block Grant funds are specific funding from the Department of Housing and Urban Development that allow for implementation of a wide range of projects and program dealing with neighborhood improvements and city services.
CHP or COHP	City of High Point
CIP	Capital Improvement Program is a short-range plan which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan.
CVB	Convention and Visitors Bureau--non-profit organization that recruits visitors, conventions etc. to the city.
(NC)DENR	North Carolina Department of Environment and Natural Resources is the lead stewardship agency for the preservation and protection of North Carolina's natural resources.
(NC)DOT	North Carolina Department of Transportation is the North Carolina agency which oversees transportation within the state.
(US)DOL	United States Department of Labor is charged with preparing the American workforce for new and better jobs and ensuring the adequacy of American's workplaces.
(US)DOT	United States Department of Transportation is a federal agency that oversees federal highway, air, railroad and maritime functions.
DPZ	Duany Plater-Zyberk & Company--Architecture and urban planning company
DWI	Driving While Impaired is a driving offense of driving drunk or drugged.
(HP)EDC	High Point Economic Development Corporation is a public-private organization which works to retain existing business and industry in High Point, to assist local companies in expanding and to attract new business to High Point.
EEOC	Equal Employment Opportunity Commission is the federal agency that provides oversight and coordination of all federal equal employment opportunity regulations, practices, and policies.

ACRONYM DIRECTORY

EMT	Emergency Medical Technician--Training certification for public safety personnel
ERP	Enterprise Resource Planning (<i>reference to glossary for definition</i>)
FEMA	Federal Emergency Management Act--Agency that assists in federal disasters
FT	Full-time classification of employment
FTE	Full-Time Equivalent refers to the number of employees directly involved in providing the service as approved in the annual operating budget. The number can include full- and part-time workers. For High Point, an FTE equates to 2,080 hours of work per year.
FY	Fiscal Year is the budget year from July 1 of one year to June 30th of the next year
GASB	Governmental Accounting Standards Board is the source of generally accepted accounting principles used by state and local governments.
GED	General Educational Development tests are a group of five subject tests which certify that the test taker has high school level academic skills.
GFOA	Government Finance Officers Association is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.
GIS	Geographic Information System is system designed to capture, store, analyze, manage, and present all types of geographic data.
GO	General Obligation are bonds which are sold by governments to support capital projects.
GTCC	Guilford Technical Community College is a two-year accredited community college. GTCC offers certificates, one-year and two-year career-related programs, a two-year college transfer program, personal enrichment courses, a variety of adult literacy opportunities and training for business and industry. It opened in 1958 and was created as a training center designed to prepare people for jobs created by the rapid manufacturing growth of the early 1950s. Its purpose has remained basically unchanged: to give the people of Guilford County the training and education they need to compete in the job market.
HP	High Point
HPFD	High Point Fire Department
HPPD	High Point Police Department
HQ	Headquarters--main administrative location for a corporation
HR	Human Resources is the department within the City that oversees employees.
IIMC	International Association of Municipal Clerks is a professional nonprofit association that promotes continuing education and certification through university and college-based institutes and providing networking solutions, services and benefits to its members worldwide.
IT	Information Technology is the department that focuses on processing, storage, and dissemination of vocal, pictorial textual and numerical information by computing and telecommunications.
KWH	Kilowatt hour is a unit of energy equal to 1,000 watt hours.

ACRONYM DIRECTORY

LEED	Leadership in Energy and Environmental Design is a certification that provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.
LED LIGHTING	Light emitting diode lighting is more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be turned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.
LMS	Learning Management System is the city's online training system for employees.
MGD	Million gallons per day is a unit of flow measurement.
MLK	Martin Luther King, Jr. was an American clergyman, activist and prominent leader in the African-American civil rights movement
MMC	Master Municipal Clerk is a professional designation granted by IIMC that is an advanced continuing education program that prepares participants to perform complex municipal duties.
MOC	Maintenance Operation Center facilities for the City of High Point.
MRF	Material Recovery Facility is the facility in the City where recyclable materials are taken to be sorted and sold.
MSA	Metropolitan Statistical Area is a geographical region with a relatively high population density at its core and close economic ties throughout the area.
MWh	Megawatt hour is a unit of energy equal to 1,000 kilowatt hours.
NGO	Non-governmental organization is a legally constituted organization created by natural or legal persons that operates independently from any government.
NFPA	National Fire Protection Agency provides support, education and publications to fire personnel throughout the United States.
NPDES	National Pollutant Discharge Elimination System is a permit program, authorized by the Clean Water Act, which controls water pollution by regulating point sources that discharge pollutants into U.S. waters.
OSHA	Office of Safety and Health Administration is the main federal agency charged with the enforcement of safety and health legislation.
PM	Preventive Maintenance is work done on fleet vehicles to prevent unexpected repairs.
PT	Part-time classification of employment.
PTRWA	Piedmont Triad Regional Water Authority is an authority that was formed in 1986 by the cities of High Point, Archdale, Greensboro, and Randleman for the purpose of developing plans for the Randleman Lake water supply.
ROW	Right of Way
RZEDBS	Recovery Zone Economic Development Bonds are a special subset of these authorized bonds and issued only in the Water and Sewer Fund receive a 45% rebate on each interest payment
S&P	Standard and Poors--bond rating agency

ACRONYM DIRECTORY

SCBA	Self-contained Breathing Apparatus--firefighters use to breathe when fighting fires
TIA	Traffic Import Analysis is the term to describe studies often required by governments to provide statistical information to determine the need for street and highway improvements to serve a public street network.
TIP	Transportation Improvement Program - a multi-year schedule for all transportation projects
TRC	Technical Review Committee is a City of High Point committee administered by the Planning and Development Department for the purpose of providing City departments and private agencies and developers an organized review of development plans as well as to provide internal information to City departments in order to coordinate efforts and services required by any new development.
WRC	Watershed Review Committee is an internal oversight committee consisting of representatives from three City departments for the purpose of reviewing watershed plans submitted through the Technical Review Committee. The committee ensures plans are in compliance with the City Ordinance for stormwater runoff, retention/detention.