HIGH POINT

North Carolina

ANNUAL BUDGET 2015-2016

City of High Point
North Carolina

Annual Budget
And
Performance Objectives and Measures

Fiscal Year 2015-2016

Presented to the
City Council on
May 18, 2015

Adopted in final form
by the City Council
on June 18, 2015

City Council

Bill Bencini, Mayor
Jim Davis – Ward 5, Mayor Pro Tem

Jeff Golden - Ward 1
Chris Williams - Ward 2
Alyce Hill - Ward 3
Jay W. Wagner - Ward 4
Jason Ewing - Ward 6
Latimer Alexander - At Large
Cynthia Y. Davis - At Large

Administrative Staff

Greg Demko, City Manager
Randy E. McCaslin, Deputy City Manager
Eric Olmedo, Budget & Performance Manager
Laura M. Altizer, Senior Budget Analyst
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This printed material will be provided in an alternative format upon request

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of High Point

North Carolina

For the Fiscal Year Beginning

July 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of High Point, North Carolina for its annual budget for the fiscal year beginning July 1, 2014. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

VISION

"The single most livable, safe and prosperous community in America."

MISSION

"The City will serve as the catalyst for bringing together the community's human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America."

PRIORITY AREAS

Livability
Transparency
Accountability
Infrastructure

INTRODUCTION

Contained in this document is the City of High Point Fiscal Year 2015-2016 Budget. In addition to the budget, you will find the performance objectives for all of the City's departments. In fiscal year 2001-2002, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Ten service areas from the City of High Point were included in the project. These were Residential Refuse Collection, Household Recycling, Yard Waste/Leaf Collection, Asphalt Maintenance and Repair, Police, Emergency Communications, Fire Services, Building Inspections, Fleet Maintenance and Human Resources. For the year 2006-2007 Water Services was added to the list of services. For the year 2011-2012, Sewer Services was added and in 2012-2013 Parks and Recreation was added. This project provides comparable and reliable performance indicators from other municipalities in North Carolina. Elsewhere within the document, key performance measures have been indicated for some of the large departments in the City. This effort will continue to expand going forward in future documents.

The budget format was prepared to make it simple and easy to read. We have tried to prepare a document that contains the information necessary for the City Council and the citizens of High Point to understand the operations of the City and the resources and costs necessary to carry out its various missions for fiscal year 2015-2016. The book is divided into funds beginning with the General Fund. Budget summary information and the performance objectives and measures, as applicable, of each department are contained in these sections. The City's Five-Year Capital Improvement Program along with a description of each project is found in the Capital Improvement Program section.

The Summaries/Analyses section contains revenue and expense summaries, assumptions, charts, and other data pertinent to the preparation of this budget. Revenue information is presented first and expense summaries follow.

Additional summaries, charts and graphs, such as the various funds, Revenue and Expense Summaries, are found at the beginning of each fund's section. The Revenue and Expense Summaries are helpful to provide a consolidated picture of each fund's revenue and expense status.

A glossary of frequently used terms is found in the last section of the document to assist you in understanding the budget.

We hope that this book is presented in a fashion that will aid you in the location of specific information. Your comments and suggestions are greatly appreciated in helping us compile a document that serves your needs.

Any comments or questions should be directed to:

City of High Point
Budget and Evaluation Division
P.O. Box 230
High Point, NC 27261

Telephone: 336-883-3296
Fax: 336-883-3052
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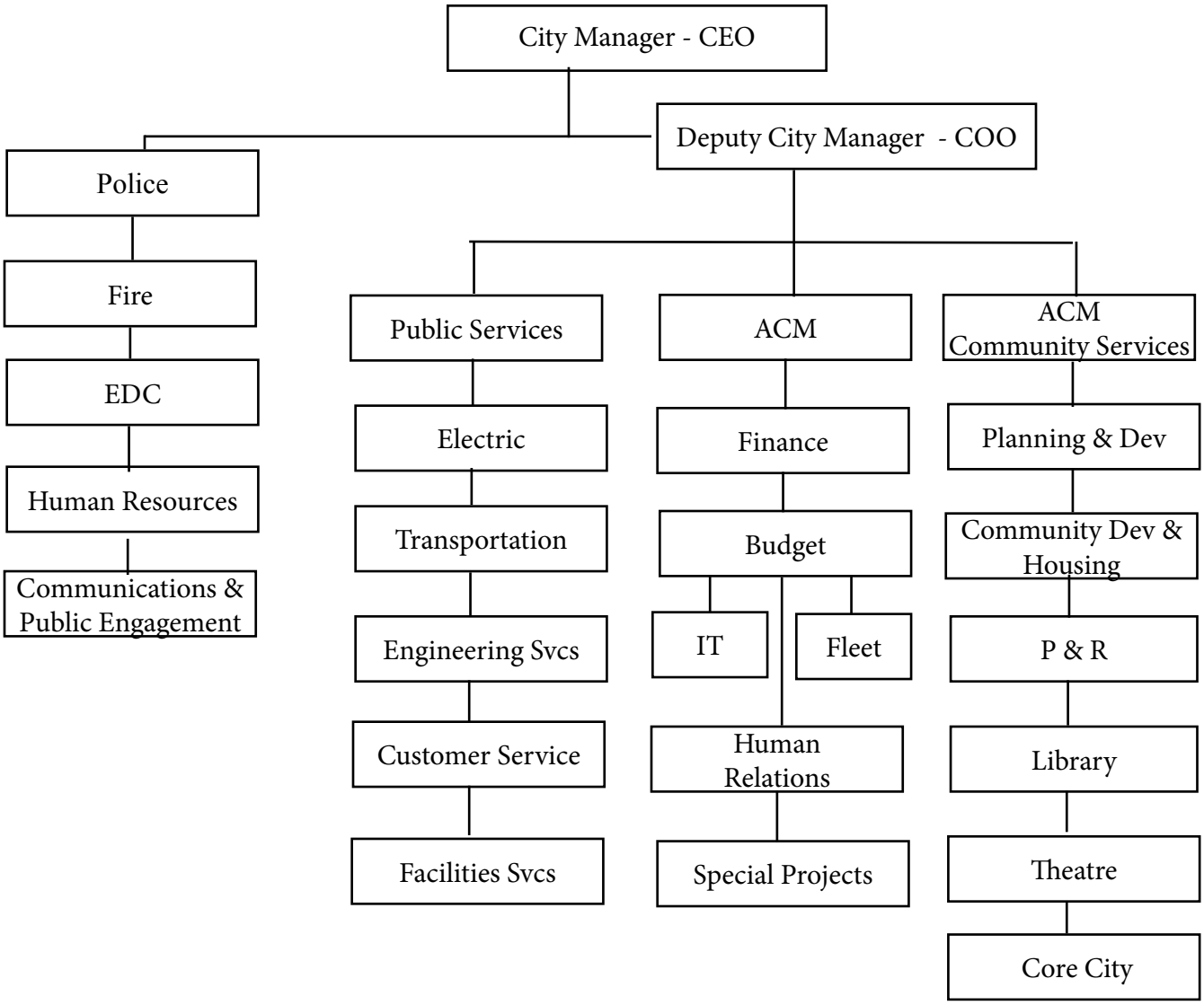
City of High Point
Organizational Chart 2015-2016



APPOINTED OFFICIALS

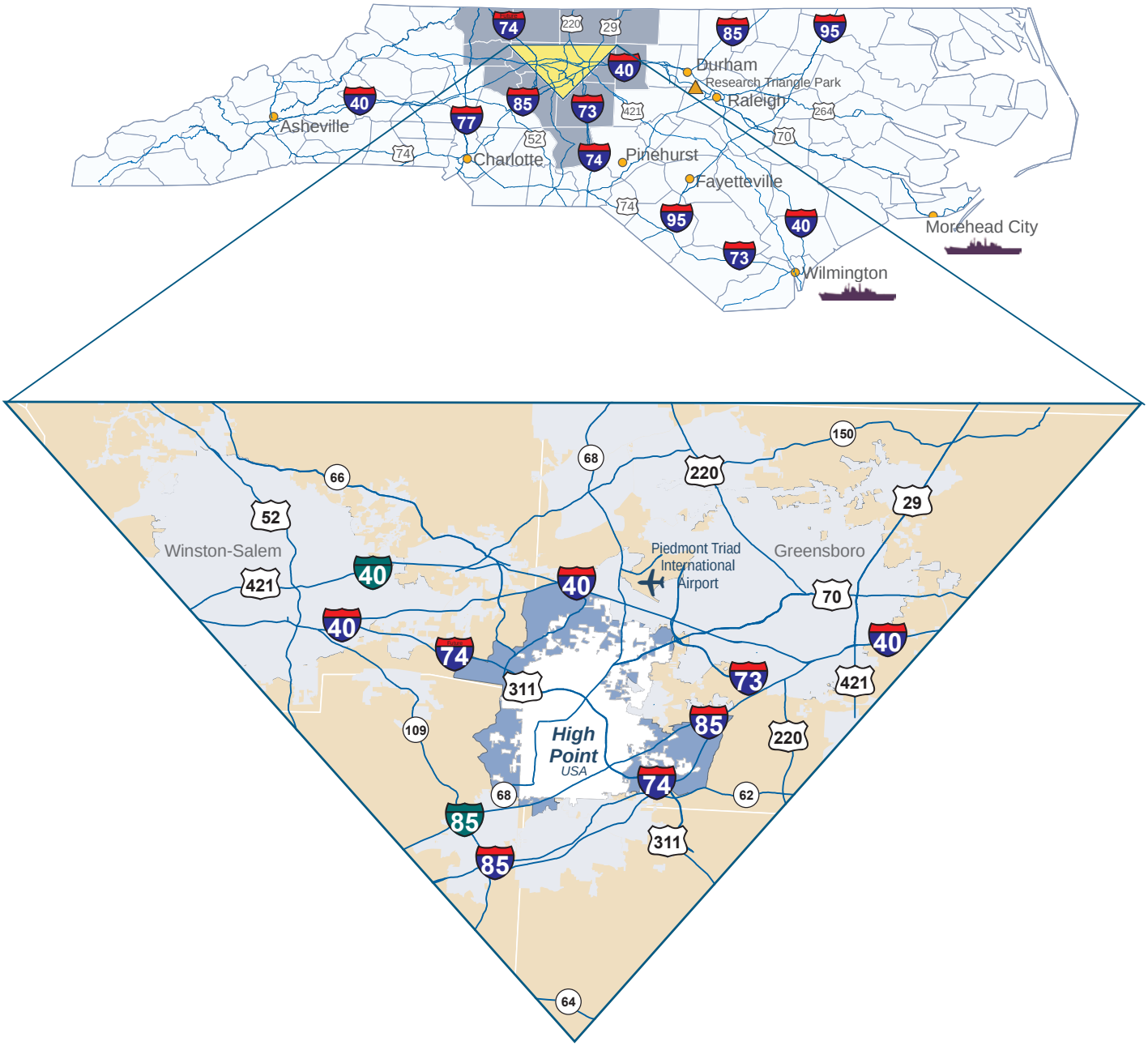
Managers

City Manager	Greg Demko
Deputy City Manager	Randy E. McCaslin

Department Directors

Budget and Performance Manager	Eric Olmedo
City Attorney	JoAnne L. Carlyle
Comm. & Public Engagement Director	Jeron Hollis
City Clerk	Lisa B. Vierling
Community Development Director	Michael E. McNair
Customer Service Director	T. Robert “Bob” Martin
Economic Development Director	Loren H. Hill
Electric Utilities Director	Garey S. Edwards
Engineering Services Director	B. Keith Pugh
Facilities Services Director	Timothy M. McKinney
Financial Services Director	Jeffrey A. Moore
Fire Chief	Tommy Reid
Fleet Services Director	Gary L. Smith
Human Relations Director	Alvenna C. Heggins
Human Resources Director	Angela Kirkwood
Info. Technology Serv. Director	Steven R. Lingerfelt
Libraries Director	Mary M. Sizemore
Parks and Recreation Director	Lee Tillery
Planning and Development Director	G. Lee Burnette
Police Chief	Marty A. Sumner
Public Services Director	Terry Houk
Theatre Director	David Briggs
Transportation Director	Mark V. McDonald

High Point USA: Central Location in North Carolina's Piedmont Triad Region



Prepared by High Point Economic Development Corporation
P.O. Box 230, 211 S. Hamilton Street, High Point, NC 27261
March 2011 *www.highpointedc.com*

ABOUT HIGH POINT

High Point is a thriving city of over 110,638 residents situated along the rolling Piedmont crescent region of North Carolina. High Point lies in four counties, Guilford, Davidson, Forsyth and Randolph. With Greensboro and Winston-Salem, High Point anchors the Piedmont Triad region with a population of 1.6 million. It is the nation's 33rd largest combined statistical area. Centrally positioned along the East Coast with easy access to several interstate highways and the Piedmont Triad International Airport, High Point is a great place to live and to do business.

Home of the semi-annual High Point Market, the largest wholesale finished goods home furnishings market in the world, High Point has a tremendous impact on the economy of the entire Piedmont Triad. An average of 80,000 retail home furnishings buyers, manufacturers sales representatives, interior designers, and news media attend each market held in April and October of each year. All 50 states and more than 110 foreign countries are represented at these markets. For the regional economy, the annual economic impact is $5.39 billion and over 37,616 jobs supported.*

*Source: Duke University's Center on Globalization, Governance & Competitiveness & High Point Market website

Following are some pertinent facts about the City of High Point.

General Information

Form of Government	Council/Manager
Date Incorporated	1859
Date Present Charter Adopted	1937

Land Area (sq. mi.)

High Point	56.67
Guilford County	645.70
Paved Streets (miles)	440.03
Unpaved Street (miles)	1.55
Alleys (miles)	2.0
Number of Off-Street Parking Spaces	982
Number of On-Street Parking Spaces	380

Utilities

Ward Water Plant Capacity (MGD)	24
Eastside Plant (MGD)	26
Westside Plant (MGD)	6.2
Miles of Pipe - Water	616
Miles of Pipe - Sewer/Sanitary	673
Miles of Pipe - Sewer/Storm	463
Water Pumped (MGD)	12.7
Sewer Treated (MGD) Eastside	13.7
Sewer Treated (MGD) Westside	2.8

Electric System

Number of Customers	40,123
Miles of Overhead Lines	428
Miles of Underground Lines	341
Number of Electric Substations	14
MWh Purchased	1,176,179

Police Protection

Positions (FT/PT)	282
Police Calls	164,991
Vehicular Units	255
Jails (maintained by Guilford County)	1

Fire

Number of Stations	14
Positions (FT/PT)	225
Vehicular Units	70
Total Number of Employees All Departments (FT/PT)	1,577

Weather (seasonal averages)

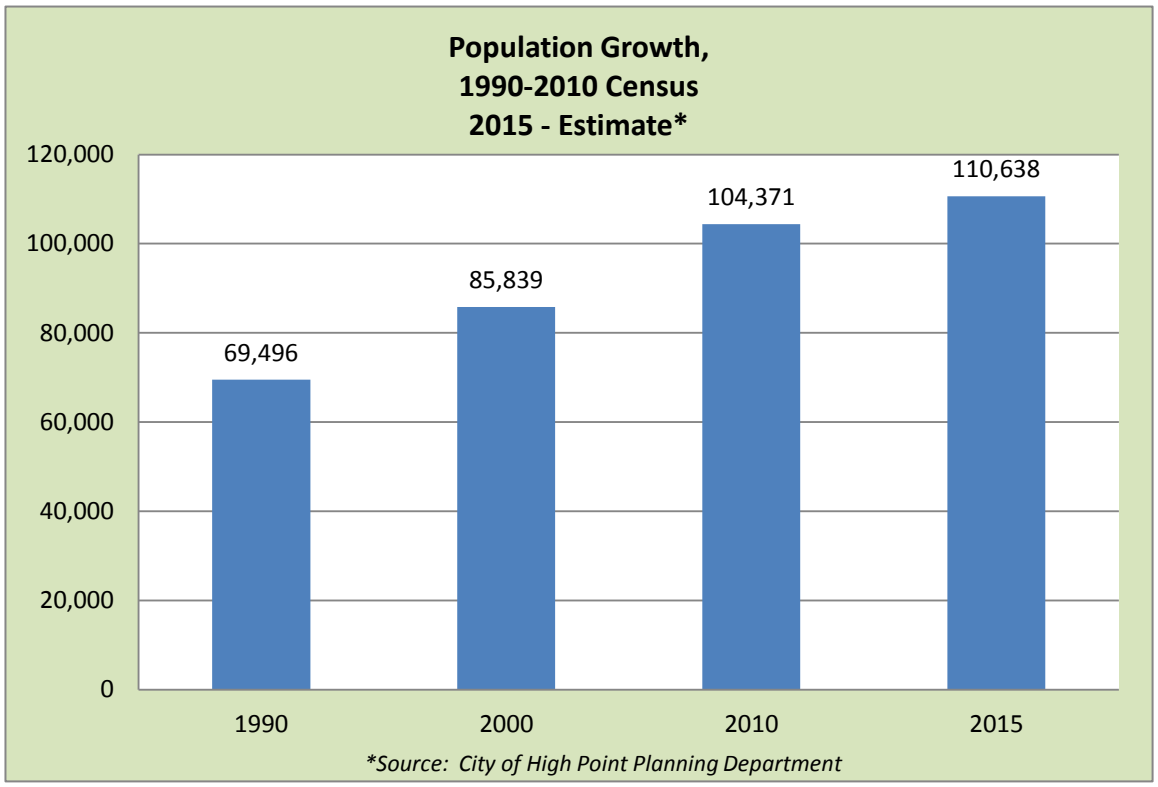
Annual Precipitation (inches)	51.55
Annual Snowfall (inches)	0.00

Culture/Recreation

Libraries	1
Number of Holdings	308,538
Theatre (seats)	965
Recreation Centers with gyms	5
Community Center	1
Environmental Center	1
Senior Citizen Center	1
Parks	38
Swimming Pools (city owned)	2
Golf Courses (city owned)	2
Park and Open Space Acreage	3,735

DEMOGRAPHIC INFORMATION

Population	
High Point	110,638
Guilford County	512,119



Age Composition Percentage	
0-14	21.1%
15-24	14.5%
25-34	13.3%
35-44	14.2%
45-64	25.0%
65 +	11.9%

Median Age	35.8

Population Percentage - Ethnic Origin	
White	53.6%
African-American	33.0%
American Indian	0.6%
Asian	6.1%
Other	6.7%
	100.0%

Number of Public Educational Institutions	
Elementary Schools	14
Middle Schools	6
High Schools	6

Gender Composition Percentage	
Male	47.4%
Female	52.6%

Educational Attainment (Persons 25 yrs & over)	
Less Than 9th Grade	5.6%
9th-12th Grade, No Diploma	10.8%
High School Diploma	27.8%
Some College, No Degree	20.6%
Associate Degree	7.1%
Bachelor's Degree	20.3%
Graduate/Professional Degree	7.8%

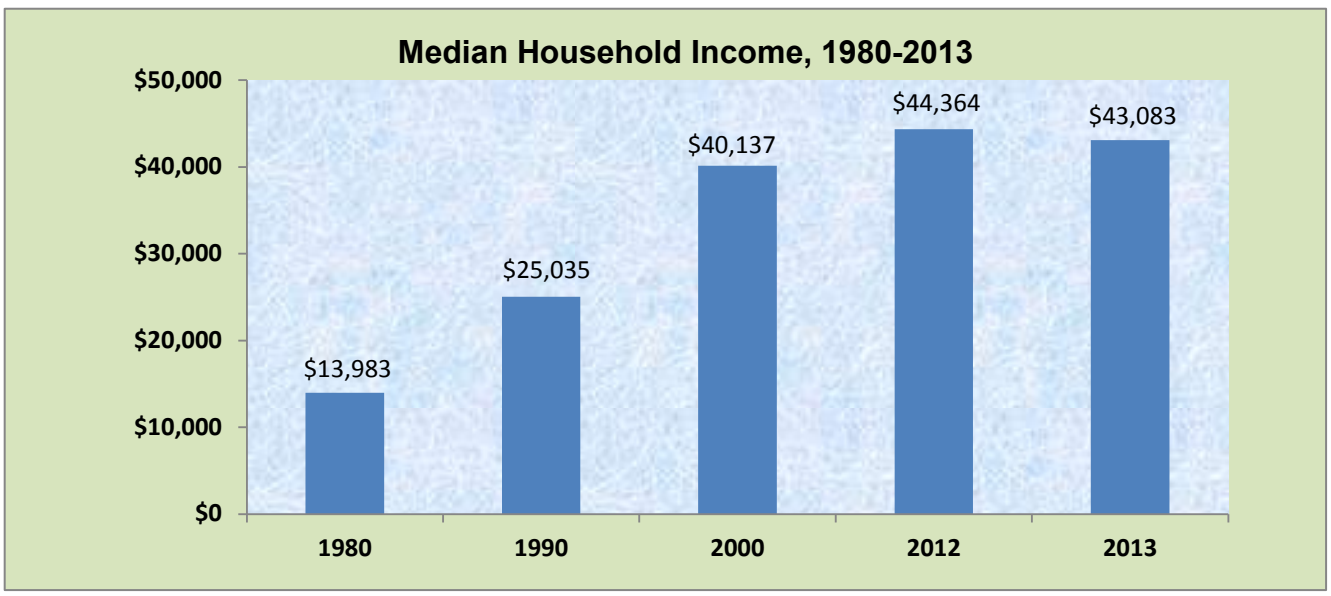
Colleges/Universities

Guilford Technical Comm. College - 2 Year
High Point Univ.- 4 Year and Grad. School
Laurel University - 4 Year and Grad. School
Shaw University - 4 Year

ECONOMIC INFORMATION

FY 2014-2015 Tax Rate/$100 Valuation

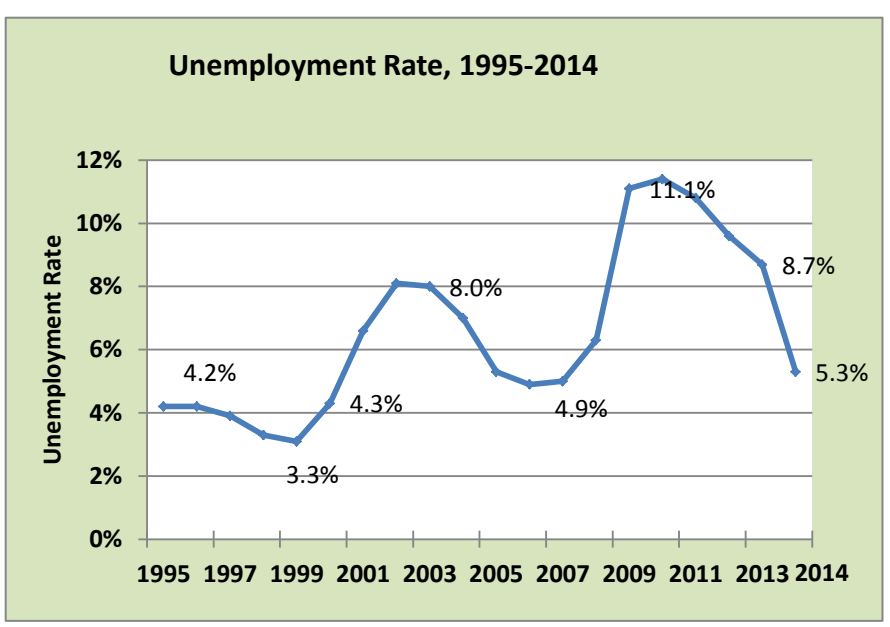
High Point	0.664
Guilford County	0.770



Employment & Labor Force (2013)

	% of Total	Avg. Wkly. $ Amt.
Health Care and Social Assistance	12.7%	820
Retail Trade	10.9%	507
Manufacturing	15.7%	980
Educational Services	8.4%	765
Accommodation and Food Services	8.4%	281
Administrative and Waste Services	8.8%	511
Public Administration	4.2%	808
Professional & Tech Services	3.7%	1182
Wholesale Trade	5.5%	1048
Construction	3.7%	832

	% of Total	Avg. Wkly. $ Amt.
Finance and Insurance	4.2%	1213
Transportation and Warehousi	5.4%	867
Other Services	2.4%	584
Management	1.8%	1997
Information	1.5%	1143
Arts Entertainment & Rec.	1.1%	331
Real Estate & Rental/Leasing	1.1%	907
Agric. Forestry Fishing & Hunting	0.2%	514
Utilities	0.2%	1381
Mining	0.1%	806



Average Annual Unemployment Rate (2013)

High Point	**5.3%**
Guilford County	5.4%
North Carolina	5.4%
United States	7.4%

Source: Employment Security Commission for Median Household Income, Employment and Unemployment Data; Census Bureau Demographics

BUDGET PREPARATION PROCESS

Preparation of the City of High Point's fiscal year budget is a process that involves the citizens of High Point, the High Point City Council, individual city departments, and the City Manager's budget team.

It is a process that begins in November with the distribution of personnel budget work papers to departments. These work papers present the current personnel complement, salary information, and forms for requests for next year funding. Departments submit their work to the Human Resources Department during December at which time they are reviewed with the department heads. Generally, new position requests are not included in the proposed budget but are submitted separately to the City Manager for consideration later in the budget process.

A budget kick off meeting is held by the City Manager during the first half of December. During this meeting, a preview of the economic forecast for the coming fiscal year is presented to department directors. General budget preparation instructions as well as immediate goals and directives are presented. Time is allowed for each department to present their views regarding operations in the new fiscal year and any potential problems, which could impact other departments.

Capital Budget Preparation

In November, departments begin preparing their Five-Year Capital Improvement Program. This process requires departments to submit financial forms for each project, detailing the description of the project, the projected begin and end dates, as well as how the project will be financed.

In mid-December, department directors submit the Five-Year Capital Improvement Program (CIP) requests to the Budget and Evaluation Division. Each department ranks their department projects by priority. The Budget and Evaluation Division prepares the CIP recommendations to be included in the proposed CIP plan. The Assistant City Managers, department directors, and the budget team perform the next review of these requests. At this time, changes that best meet the City's needs as a whole are incorporated into the departments' requests. Upon completion of these reviews in January, the program is then presented to the City Manager for review at which time additions or reductions may be made as any new priorities are identified.

Operating Budget Preparation

At the City Council's discretion, a City Council/Management Team retreat is held in late January or February during which the City Council communicates their concerns and priorities for the upcoming year. The City Manager's staff presents an overview of the current budget year, preview of the year-end financial picture and major capital projects on the horizon. This important meeting provides valuable insight and feedback from Council members for the management team to use in developing the proposed budget.

The next major phase in the preparation of the budget occurs in January with the distribution of the revenue work papers. These work papers allow the departments to prepare revenue estimates for the current fiscal year and projections for the upcoming fiscal year. These estimates and projections are essential elements of the revenue and expenditure forecasts for the new fiscal year. During January-February, the Budget and Evaluation Division prepares the estimated fund balances for the current fiscal year based on the estimated revenue receipts and expenditures for the current fiscal year.

Also in mid-January, expenditure budget work papers are distributed to departments. Departments use these work papers to submit their operating budget requests for the new fiscal year. Both revenue and expense work papers are returned to the Budget and Evaluation Division in February.

Budget Preparation Process, continued

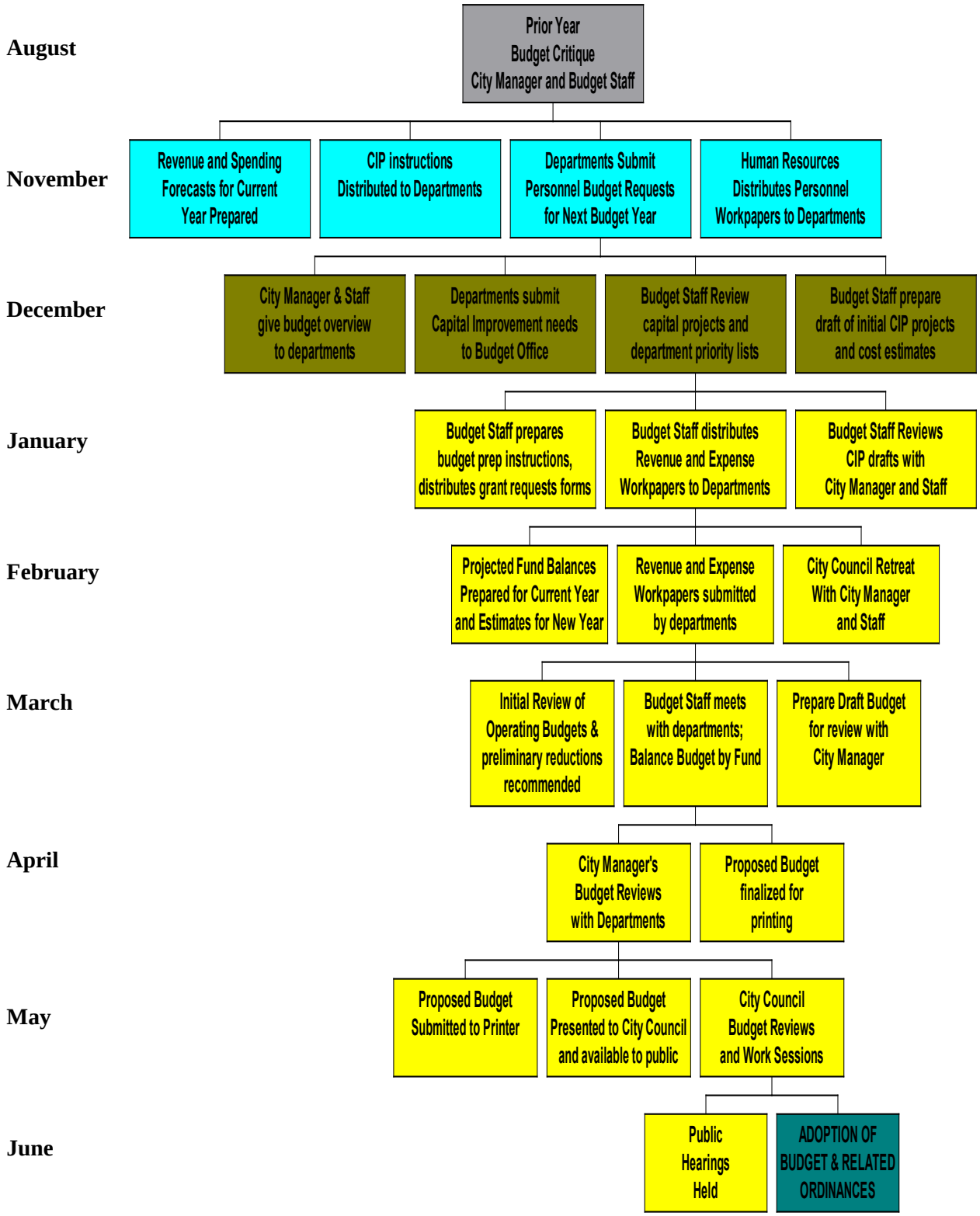
Budget review meetings are scheduled as necessary during March with department heads and the Budget and Evaluation Division to study their requests. The City Manager is given a briefing on any new programs that are being proposed, new position requests, as well as major increases in the budget requests. The Budget and Evaluation Division produces the initial recommended budget to be reviewed with the City Manager. The Manager makes any final revisions to the proposed budget along with the proposed tax rate and utility rates for the new fiscal year.

In May the City Manager's proposed budget is presented to the City Council, the press, and the public. The proposed budget is made available for public inspection in the office of the City Clerk, the Library, and the Budget and Evaluation office.

During May and sometimes early June, the City Council holds a series of budget study sessions in which intense study of the budget occurs. During these meetings the City Council reviews the budget and makes any necessary adjustments. North Carolina General Statutes require one public hearing be held for public comment on the proposed budget. In a concentrated attempt to give opportunity to the citizens of High Point, two Public hearings are scheduled by the City Council for public input on the budget. These hearings are usually conducted in June. The City Council formally adopts the budget at a regular City Council meeting on or prior to June 30.

The proposed budget is also posted on the City of High Point's website and can be accessed at www.highpointnc.gov.

BUDGET SCHEDULE AT-A-GLANCE



2015-2016 BUDGET PREPARATION SCHEDULE

December-January	Budget Department meets with individual departments and key staff members to talk about budget priorities, expectations and training needs related to the budget process and software.
December	Budget office prepares estimated spending and revenues for current budget year; prepare forecast for revenues versus expenditures for FY 2015.
December 1, 2014	Five-year CIP instructions distributed to departments; respective capital improvement plans to be submitted to Budget Office by January 9, 2015. Fletcher Budget System open to departmental budget users for CIP.
December 1, 2014	• Motor vehicle expense estimates and new year budget prep begins • Radio equipment services expense estimates and new year budget prep begins • Computer replacement expense estimates and new year budget prep begins NOTE: In order for this information to be prepared, discussions should occur between department directors and the directors of Fleet Services and Information Technology for motor equipment and radio and communications needs for the coming year.
December 8, 2014	Budget distributes personnel budget work papers.
January 6-10, 2015	Budget Office mails/distributes budget preparation memos: • Outside Agencies • Grant Funds request forms distributed to departments • Insurance Estimates notice to Treasury Services Manager
January 9, 2015 through January 30, 2015	Budget Office review of CIP project requests, priorities, cost estimates; prepare draft of initial projects to be funded in upcoming budget year.
January 9, 2015	Fleet Services motor vehicle expense estimates and budgets due to Budget Office Information Technology radio equipment services and computer replacement expense estimates and budgets due to Budget Office.
December 19, 2014	Departments submit personnel budget work papers to Budget Department.
TBD	City Council Budget Retreat
January 30, 2015	Grant Forms Due from Departments
February 2, 2015	Revenue projection work papers in Fletcher Budget system made available to the department heads for departments to prepare current year estimates as well as revenue from rates and user fees which will be generated in the coming year. Rate and user fee increases or decreases will be discussed at the time the work papers are presented to the Budget Office.

Budget Preparation Schedule (cont'd)

February 2, 2015	Expense operating budget request work papers made available to the department heads through Fletcher Budget system for departments to prepare current year estimates as well as expenditure budgets for the coming year based on the City Manager's directives.
February 2, 2015	The following budget preparation forms and estimates should be in hand to assure the timely preparation of the budget document. • Outside Agencies requests • Insurance estimates
February 9-13, 2015	Budget Office Review CIP draft with City Manager, Assistant City Managers, and Departments.
February 20, 2015	Revenue budget work papers due in Budget Office from operating departments Projected fund balances for fiscal year 2014-2015 and projected revenues for fiscal year 2015-2016 completed by the Budget Office
March 2, 2015 through March 27, 2015	Initial review of departmental operating budget requests by Budget office: • determine preliminary reductions, • March 16-27, 2015 Budget Staff meets with departments as requested • balance budget by fund
March 2, 2015	Performance Objectives and Measures for first six months for current year 2014 – 2015
March 6, 2015	Expense budget work papers for fiscal year 2015-2016 submitted to the Budget Office
March 6-13, 2015	Prepare draft of balanced budget for review with City Manager
April 27, 2015	Proposed line item document finalized for printing
May 18, 2015	City Manager presents budget to Council
May 27, 2015	City Council budget work session 3:00-5:00
May 28, 2015	City Council budget work session 3:00-5:00
June 1, 2015	Public Hearing at 5:30 p.m. as advertised
June 2, 2015 (as needed)	City Council budget work session 3:00-5:00
June 3, 2015 (as needed)	City Council budget work session 3:00-5:00
June 4, 2015 (as needed)	City Council budget work session 3:00-5:00
June 15, 2015	Adoption of 2015-2016 annual budget and related ordinances at 5:30

BUDGET DEVELOPMENT POLICIES

State Budget Statutes

The City of High Point annual budget shall be prepared in accordance with the General Statutes of the state of North Carolina section 159-8(a) that requires an annual balanced budget defined as follows: *The budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balances is equal to appropriations.*

The City of High Point adheres to state statutes by strictly applying the following policies in the development of its annual operating budget. These policies provide the basis for decision-making and in continuing a tradition of financial stability in High Point's operation.

Budget Policy

1. The City of High Point shall prepare an annual budget appropriation document covering the twelve-month period beginning July 1 and ending June 30 of the following year.

2. Before April 30th of each year, each department head shall present budget requests and revenue estimates for the coming budget year.

3. The proposed budget document shall be presented to the City Council for consideration no later than June 1 with adoption of the approved ordinance by June 30.

4. One public hearing is mandated by North Carolina State General Statutes. The City of High Point schedules two public hearings to receive input on the development of the budget.

5. The City budget will be developed incorporating all programs and service levels as established by City Council and as required by all statutes.

6. Budgets shall be prepared at the department level and provide the basis for the City's financial management and operation. The adopted appropriations by fund shall constitute the maximum expenditure authorization for that fund and may be amended only by action of the City Council.

Revenue Policy

1. Estimation of revenue receipts shall be realistic and attainable both in the determination of fund balance generation in the current fiscal year and in the estimated receipts for the following fiscal year. Where judgment is required, conservatism shall be the rule.

2. Amounts appropriated into fund balance shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts at the close of the fiscal year preceding the budget year.

3. Every effort shall be made to maintain a balance of 10% of the City's estimated expenditures in undesignated fund balance. Appropriations from unappropriated fund balance shall be made only at the direction of the City Council.

4. Water, sewer, and electric rates shall be set at an amount that will enable these funds to be self-supporting.

5. The practice of transferring from the Electric Fund to supplement the General Fund was eliminated beginning with the 2000-2001 budget; however, due to budget shortfalls, a one-time transfer was adopted for fiscal year 2010-2011. The adopted 2015-2016 budget does not include a transfer of electric funds.

6. One-time or special revenues shall not be used to finance ongoing City operations but rather be used for the funding of special projects.

7. An aggressive policy of seeking the collection of delinquent utility and license fee accounts will be maintained.

Debt Management Policy

The goal of the City's debt policy is to manage debt by maintaining a sound fiscal position and protecting the city's credit rating. Long-term debt shall only be used to finance those capital projects that cannot be financed with current revenues and will require strong financial administration.

When the City considers debt financing, analyses of the financial impact of short-term and long-term issuing of the debt is considered. Issuing long-term debt commits the City's revenues several years into the future, and may limit its flexibility to respond to changing service priorities, revenue inflows, or cost structures. For this reason, it must be determined that future citizens will receive benefit from the capital improvement that the debt will finance.

Bonds may be sold as authorized or by first issuing bond anticipation notes (BANs) to finance the bond projects. When BANs are issued such shall be retired by the issuance of the bonds historically within a period of one year.

The payment of debt service shall be developed on a schedule that provides even or level debt payments annually in order to prevent major swings from year to year

Legal Compliance for Debt Management

1. The issuance of all bonds for the purchase of or construction of major capital projects will be with the approval of the North Carolina Local Government Commission

2. In adherence to North Carolina General Statute 159-7, funds shall be appropriated to cover debt service before any other appropriation is authorized.

3. The legal debt margin of 8% of assessed valuation shall be maintained.

Capital Improvement Policy

1. The City shall prepare a Five-Year Capital Improvement Program (CIP) in conjunction with the annual operating budget. The first year of this program shall be presented for adoption. The subsequent four years shall be for information and planning purposes.

2. Capital expenditures included in the CIP are attributable to a specific fund (General, Water, Sewer, Electric, etc.) and will be financed from revenues assigned to that fund. Projects included in the CIP shall have a cost greater than $15,000 and a useful life of at least ten years.

3. Capital acquisitions costing not less than $5,000 and having a useful life of at least one year and which do not materially add to the value of existing assets shall be budgeted for in the operating budget of the department to which the asset is to be assigned. These acquisitions shall not represent major acquisitions that are budgeted for in the CIP. Vehicles for the City's fleet are not budgeted for in the CIP. First-year acquisition of vehicles is budgeted in the using department; subsequent replacement vehicles are managed through the City's Fleet Replacement Program.

4. Capital Project Ordinances (CPO) shall be established and adopted by the City Council separate from the regular operating budget ordinance and shall authorize the construction or acquisition of major capital that spans a period of time greater than one year to complete. The appropriation of the capital project ordinance budget shall remain in effect for the life of the project and not require reappropriation each fiscal year.

5. The expenditure of all bond-authorized projects will be controlled through the establishment of capital project ordinances.

BUDGET ORDINANCE AMENDMENT POLICY

North Carolina General Statute 159-8 states that each local government shall operate under an annual balanced budget ordinance.

The budget ordinance as adopted by the City Council may be amended in two ways:

(1) Budget transfers within a fund authorized by the City Manager or
(2) Appropriation increases or decreases authorized by the City Council including transfers, contributions, and reimbursements among funds.

The first procedure is authorized by Section 8 of the budget ordinance that states that the City Manager is authorized to approve transfers of appropriations within a given fund. Conversely, transfers cannot occur between funds without authorization from the City Council.

Budget Transfers Within a Fund

In order to initiate a transfer of budgeted funds from one line item to another within the same fund, the department requesting the transfer must complete a "City of High Point Budget Transfer Request" form indicating the budget account number to transfer from, the budget account number to transfer to, and the amount to be transferred. An adequate explanation of the need for the transfer must accompany the request.

The completed form must be signed by the department head and submitted to the Budget Office. Upon receipt, the Budget Office reviews the form for completeness and accuracy, verifies that the requested transfer amount is available for transfer, and determines if the request is valid.

Upon signature authorization and approval by the Budget and Performance Manager, the request is entered into the general ledger system to process the budget transfer. Budget transfers result in no increase or decrease in the fund's budget.

One exception to the City Manager's authority to transfer budget within a fund is that of contingency transfers. The City Manager is required to communicate to City Council any transfers by his authority out of a fund's contingency account into any other budget for expenditure.

Fund Appropriation Increases and Decreases

The need for any budget ordinance amendment that results in either increases or decreases in a fund's total budget or which involves transfers of budget between funds requires City Council formal authorization and approval.

For example, if revenue is made available during the fiscal year that was not included in the original adopted budget ordinance, the City Council may elect to appropriate this revenue and budget a corresponding amount of expense for a stated purpose.

In addition, the City Council may elect to transfer, contribute, or reimburse one fund from another fund for a stated purpose. In any of these instances an increase in the fund's budget is the result.

To implement this, the Budget Office prepares a Budget Ordinance Amendment which states the revenue and expense accounts involved, the amount of the amendment, and the purpose of the amendment. This Appropriation Ordinance is then presented to the City Council for deliberation and approval. When approved, the Budget Office files the ordinance with the City Clerk and prepares the appropriate budget transfer request forms and processes them as outlined in the section above.

ACCOUNTING SYSTEM POLICIES

The accounting policies of the City of High Point shall conform to the generally accepted accounting principles as applicable to governments.

The diverse nature of governmental operations and the requirements of assuring legal compliance preclude recording all governmental financial transactions and balances in a single accounting entity. Therefore, from an accounting and financial management perspective, a governmental unit is a combination of several distinctly different fiscal and accounting entities, each having a separate set of accounts and functioning independently of each other.

The basis of accounting refers to the point at which revenues or expenditures/expenses are recognized in the accounts and reported in the financial statements. It relates to the timing of the measurements made regardless of the measurement focus applied. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the **accrual b asis** in which revenues are recognized when earned and expenses are recognized when incurred.

Fund Basis

The City of High Point's accounting system is organized and operated on a fund basis. Each accounting entity is accounted for in a separate "fund" which is defined as a fiscal accounting entity with a self-balancing set of accounts recording cash and other financial resources together with related liabilities and residual equities or balances, and changes therein. Two fund types defined in the "Description of Budgeted Funds" are further defined below as well as the addition of Fiduciary Funds.

Classification	Fund Type
Governmental Funds	General
	Special Revenue
	Debt Service
	Capital Projects
Proprietary Funds	Enterprise
	Internal Service
Fiduciary Funds	Agency
	Expendable Trust

Governmental F unds These funds are, in essence, accounting segregations of financial resources. Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used; current liabilities are assigned to the fund from which they are to be paid; and the differences between governmental fund assets and liabilities (the fund equity) is referred to as Fund Balance. The primary measurement focus is "flow of current financial resources." Increases in spendable resources are reported in the operating statement as revenues or other financing sources, and decreases are reported as expenditures or other financing uses.

Proprietary Funds These funds are sometimes referred to as income determination, non-expendable, or commercial-type funds and are used to account for a government's on-going organizations and activities which are similar to those often found in the private sector. All assets, liabilities, equities, revenues, expenses, and transfers relating to the government's business and quasi-business activities, where net income and capital maintenance are measured, are accounted for through proprietary funds. The generally accepted accounting principles here are those applicable to similar businesses in the private sector, and the measurement focus is the economic condition of the fund as a result of the events and transactions of the period. Events and transactions that improve the economic position of a proprietary fund are reported as revenues or gains in the operating statement. Those that diminish the economic position are reported as expenses or losses.

Fiduciary Funds These funds account for assets held by the City in a trustee capacity or as an agent for other governmental units and for other funds. Each trust fund is accounted for as either a governmental or a proprietary fund. Fiduciary funds are not budgeted in the annual budget process.

Account Groups

These represent another accounting entity used to establish control and accountability for the City's general fixed assets and the outstanding principal of its general long-term debt (General Fixed Assets Account Group and General Long-Term Debt Account Group).

These records are accounted for in a self-balancing group of accounts because the City's General fixed assets -- all fixed assets except those accounted for in Proprietary Funds or Trust Funds -- are not financial resources available for expenditures. The outstanding principal of the general long-term debt and general long-term liabilities not accounted for in the Proprietary Funds or Trust Funds do not require an appropriation or expenditure during the account year.

Internal Control

In developing and maintaining the City's accounting system, consideration is given to the adequacy of internal accounting controls. Internal accounting controls are designed to provide reasonable, but not absolute, assurance regarding the safeguarding of assets against loss from unauthorized use or disposition and the reliability of financial records for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

All internal control evaluations occur within the above framework. We believe that the City's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

ELECTRIC FUND TRANSFER POLICY

Because of the major impact that this revenue source could have on the General Fund and therefore the tax rate, special comment is warranted on the Electric Fund.

On February 1, 1996 the High Point City Council adopted an Electric Fund Transfer Policy, which restricts the amount of funds which can be transferred to the General Fund from the Electric Fund. The policy provisions are summarized below:

- *Whereas the City Council desires to preserve the financial integrity of the Electric Fund and to reduce the General Fund's dependence on Electric Fund transfers…*
- *Whereas if electric services had been provided by an investor-owned utility instead of the city's Electric Fund, such utility would have paid municipal ad valorem taxes to the General Fund of the City and would have been entitled to a return on investment;*
- *Therefore, be it resolved by the City Council, that the following policy regarding payments in lieu of taxes and operating transfers from the Electric Fund be adopted:*

    1. *The City shall budget annually a payment in lieu of taxes amount from the Electric Fund to the General Fund that approximates the amount of ad valorem taxes that would have been paid had electric services been provided by an investor-owned utility*

    2. *Operating Transfers: The City may budget an operating transfer from the Electric Fund to the General Fund not to exceed 3% of the gross fixed assets of the Electric Fund as reported in the City's most recent audited financial statements*

****

The transfer to the General Fund was eliminated in fiscal year 2000-2001 and continued through fiscal year 2009-2010 in keeping with the directives of the City Council to develop a plan to discontinue the transfer of money from the Electric Fund to the General Fund.

Due to the shortfall in General Fund Revenues in fiscal year 2009-2010, the City Council authorized a one-time transfer of $1.0 million to supplement the General Fund for fiscal year 2010-2011. The 2015-2016 proposed budget does not include a transfer from the Electric Fund. The amount budgeted for Payment in Lieu of Taxes from the Electric Fund to the General Fund for fiscal year 2015-2016 is $893,328.

BASIS OF BUDGETING AND BUDGET STRUCTURE

Basis of Budgeting

The City's budget is developed on a modified accrual basis for all funds, which means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. Available means that the funds are collectible within sixty days of the fiscal year-end. The Local Government Budget and Fiscal Control Act requires that the budget ordinance be balanced. North Carolina General Statute 159-8(a) states:

> Each local government and public authority shall operate under an annual balanced budget ordinance....A budget ordinance is balanced when the sum of estimated net revenues and appropriated fund balance is equal to appropriations.

Appropriations are exclusively limited to cash and cash equivalents less current claims against that cash. The statutory formula is cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts.

The Annual Budget authorizes and provides the basis for the City's financial management. The adopted appropriations constitute the maximum expenditure authorization during the fiscal year and can only be amended by action of the City Council.

Budget Structure

The City's budget is divided into funds. An annual budget is adopted for the General, Special Revenue, Debt Service, General Capital Projects, Enterprise and Central Service Funds. (These are illustrated in the "Budgetary Fund Structure" chart on page xxii and further defined in the "Description of Budgeted Funds" on page xxiii). Within each fund are the separate departments with various activity budgets. The Annual Budget is adopted at the department level.

Budgetary Control

Beginning with the budget for fiscal year 2009-2010, a new budget software system was implemented. The system is Fletcher and Fletcher Budget Information System, a web-based application designed using a relational database product and designed to be used across the internet/intranet network and provide security features for the user and Budget Office personnel.

The Fletcher and Fletcher Budget Information System has multiple features that are self-contained including five to ten year salary and benefits expense, operating budget preparation, capital improvements module, and performance goals and objectives.

The Fletcher and Fletcher Budget Information System eliminated the need for the Budget Office to push spreadsheets out to departments electronically for budget preparation. Departments enter budget requests directly into the budget system, and have the ability to generate individual reports at the fund, department, and accounting unit levels.

The system will also allow many "what if" scenarios to be tested. All preparation of the budget up to adoption is done in the Fletcher and Fletcher Budget Information System. The budget system is solely a system for preparing and balancing the budget. The budget is uploaded into the Lawson Financial System following adoption.

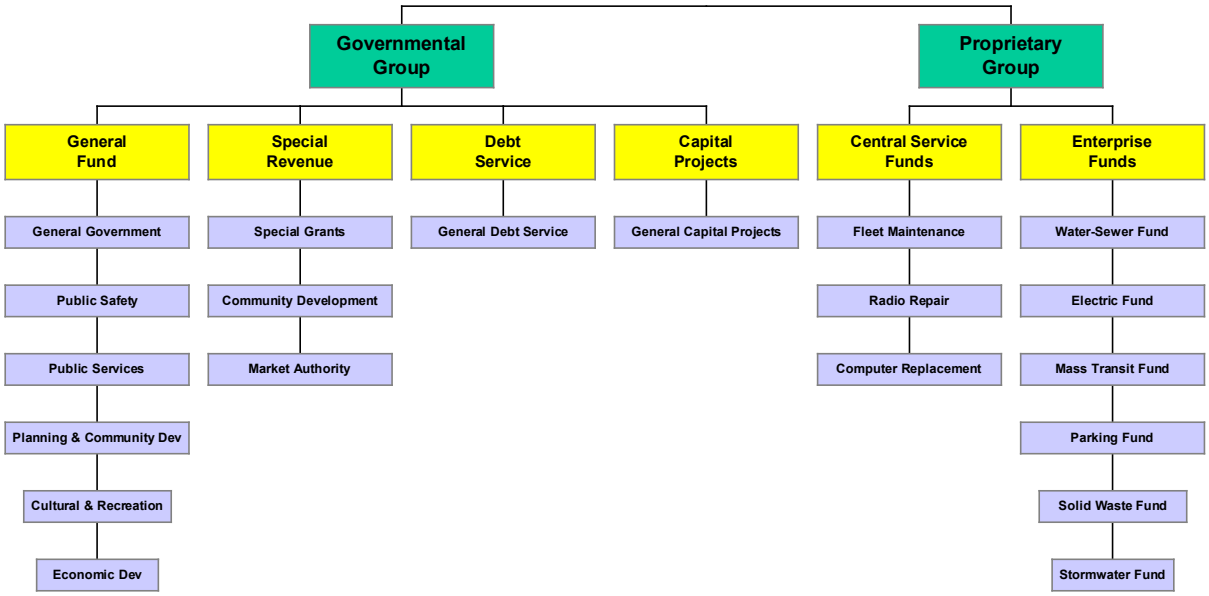
Financial Management System

The financial system implemented in fiscal year 2006-2007 by the City of High Point is Lawson Enterprise Resource Planning (ERP) that provides for excellent fiscal management.

The General Ledger acts as the heart of the financial management system. The General Ledger function interfaces with other Lawson Applications such as Purchasing and Accounts Payable each of which feed into the General Ledger.

The Lawson Financial System budget edits allow for excellent budgetary control at the department or accounting unit level. This functionality checks for available funds before new commitments and encumbrances are released by the system.

BUDGETARY FUND STRUCTURE



The City's budget is developed on a modified accrual basis for all funds, which means that obligations of the City are budgeted as expenditures, but revenues are recognized only when they are measurable and available. As in the basis of budgeting, accounting records for the City of High Point governmental funds are maintained on a modified accrual basis with the revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the liabilities are incurred. In contrast to the basis of budgeting, accounting records for proprietary funds are maintained on the accrual basis in which revenues are recognized when earned and expenses are recognized when incurred.

DESCRIPTION OF BUDGETED FUNDS

The City of High Point budget consists of two basic fund types: Governmental Funds and Proprietary Funds.

Governmental Funds

The measurement focus of governmental funds is upon determination of financial position and changes in financial position rather than upon net income.

General Fund

The General Fund is used to account for general government operations of the City, which are financed through taxes or other general revenues, contributions, reimbursements, or transfers from other funds. The General Fund accounts for all financial transactions not required to be accounted for in another fund. The Economic Development Fund is used to account for funds appropriated for investment incentives to aid in attracting investors to the City.

Special Revenue Funds

- Special Grants is used to account for revenues received from federal, state, and local sources or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration.
- Community Development is used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.
- Market Authority is a public-private partnership sponsor of the International Home Furnishings Market and is used to develop strategies and priorities to address and promote improvements for the annual spring and fall markets

General Debt Service Fund

The General Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt, principal and interest for bonded indebtedness incurred for the financing of projects associated with General Fund activities. (Debt service for enterprise funds is accounted for in those funds.)

General Capital Projects Fund

The General Capital Projects Fund is used to account for the acquisition or construction of major capital facilities, equipment, and improvements other than those financed by the enterprise funds.

Proprietary Funds

The measurement focus of proprietary funds is upon determination of operating income, changes in net assets, financial position and cash flows. Use is required for operations for which a fee is charged to external users.

Central Services Fund

The Central Services Fund is used to provide centralized services such as fleet services on a cost-reimbursement basis that provides the revenue to support the Central Services Fund.

Enterprise Funds

- Water-Sewer Fund is an enterprise fund used to account for the provision of water and sewer services to the residents of the City and some county residents. It includes all operating, debt service and capital improvements associated with providing water and sewer services.
- Electric Fund is an enterprise fund used to account for the provision of electric service to the residents of the City. It includes all operating, debt service and capital improvements associated with providing electric service.
- Mass Transit Fund is an enterprise fund used to account for the operation and maintenance of the City's public transportation system, Hi tran.
- Parking Fund is an enterprise fund used to account for the operation and maintenance of the City's various parking facilities. It includes all operating, debt service and capital improvements for the parking facilities.
- Solid Waste Fund is an enterprise fund used to account for the operation and maintenance of the City's landfill, municipal recycling facility and garbage collection. It includes all operating, debt service and capital improvements for the landfill and recycling facilities.
- Stormwater Fund is an enterprise fund used to account for the operation and maintenance of the stormwater program, which manages stormwater runoff, bank stabilization, and maintenance of detention lakes and ponds. All expenses including debt service and capital improvements for the stormwater operation are included in this fund.

Fiscal Policy Guidelines

For:

City of High Point, North Carolina

Adopted: April 3, 2006
Revised June 20, 2011

FISCAL POLICY GUIDELINES

City of High Point, North Carolina
April 2006

Section Contents

Objectives
Capital Improvement Budget Policies
Debt Policies
Reserve Policies
Budget Development Policies
Cash Management and Investment Policies

FISCAL POLICY GUIDELINES - OBJECTIVES

This fiscal policy is a statement of the guidelines and goals that will influence and guide the financial management practice of the City of High Point, North Carolina. A fiscal policy that is adopted, adhered to, and regularly reviewed is recognized as the cornerstone of sound financial management. Effective fiscal policy:

* Contributes significantly to the City's ability to insulate itself from fiscal crisis,

- Enhances short term and long term financial credit ability by helping to achieve the highest credit and bond ratings possible,

- Promotes long-term financial stability by establishing clear and consistent guidelines,

- Directs attention to the total financial picture of the City rather than single issue areas,

- Promotes the view of linking long-run financial planning with day to day operations, and

- Provides the City Council, citizens and the City's professional management a framework for measuring the fiscal impact of government services against established fiscal parameters and guidelines.

To these ends, the following fiscal policy statements are presented.

FISCAL POLICY GUIDELINES - *Continued*

City of High Point, North Carolina
April 2006

CAPITAL IMPROVEMENT BUDGET POLICIES

1. The City will prioritize all capital improvements in accordance with an adopted capital improvement program.

2. The City will develop a five-year plan for capital improvements and review and update the plan annually. The City utilizes a weighted ranking system based on five critical factors to recommend projects to the capital improvement program. Additional projects can be added to the CIP without ranking, but funding for projects added in this manner are subjected to normal operating budget constraints.

3. The City will enact an annual capital budget based on the five-year capital improvement plan. Future capital expenditures necessitated by changes in population, changes in real estate development, or changes in economic base will be calculated and included in capital budget projections.

4. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

5. The City will use intergovernmental assistance to finance only those capital improvements that are consistent with the capital improvement plan and City priorities, and whose operating and maintenance costs have been included in operating budget forecasts.

6. The City will maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.

7. The City will project its equipment replacement and maintenance needs for the next several years and will update this projection each year. From this projection a maintenance and replacement schedule will be developed and followed.

CAPITAL IMPROVEMENT BUDGET POLICIES (continued)

8. The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted for approval.

9. The City will attempt to determine the least costly and most flexible financing method for all new projects.

FISCAL POLICY GUIDELINES - *Continued*

City of High Point, North Carolina
April 2006

DEBT POLICIES

General

1. The City will confine long-term borrowing to capital improvement or projects that cannot be financed from current revenues except where approved justification is provided.

2. The City will utilize a balanced approach to capital funding utilizing debt financing, draws on capital reserves and/or fund balances in excess of policy targets, and current-year (pay-as-you-go) appropriations.

3. When the City finances capital improvements or other projects by issuing bonds or entering into capital leases, it will repay the debt within a period not to exceed the expected useful life of the project. Target debt ratios will be annually calculated and included in the review of financial trends.

4. Where feasible, the City will explore the usage of special assessment, revenue, or other self-supporting bonds instead of general obligation bonds.

5. The City will retire tax anticipation debt, if any, annually and will retire bond anticipation debt within six months after completion of the project.

Tax Supported Debt

6. Net debt as a percentage of total assessed value of taxable property should not exceed 2.5%. Net debt is defined as any and all debt that is tax-supported.

7. The ratio of debt service expenditures as a percent of total governmental fund expenditures should not exceed 15% with an aggregate ten-year principal payout ratio target of 60% or better.

8. The City recognizes the importance of underlying and overlapping debt in analyzing financial condition. The City will regularly analyze total indebtedness including underlying and overlapping debt.

DEBT POLICIES (continued)
Revenue Supported Debt

9. The City will target a minimum amount of equity funding of 10% of the capital improvement plan on a five-year rolling average.

FISCAL POLICY GUIDELINES - *Continued*

City of High Point, North Carolina
June 2011

RESERVE POLICIES

1. The City will establish an emergency reserve to pay for needs caused by unforeseen emergencies, including unanticipated expenditures of a nonrecurring nature, or to meet unexpected small increases in service delivery costs. This contingency reserve will be budgeted at not less than 0.5% of the operating funds.

2. Unrestricted, Unassigned Fund Balances will mean funds that remain available for appropriation by the City Council after all commitments for future expenditures, required reserves defined by State statutes, and previous Council assignments have been calculated. The City will define these remaining amounts as "available fund balances."

3. Available fund balances at the close of each fiscal year should be at least 10% of the Total Annual Operating Budget of the City.

4. The City Council may, from time-to-time, appropriate fund balances that will reduce available fund balances below the 10% policy for the purposes of a declared fiscal emergency where an unanticipated budgetary shortfall is projected to exceed 10% or other such global purpose as to protect the long-term fiscal security of the City of High Point. In such circumstances, the Council will adopt a plan to restore the available fund balances to the policy level within 36 months from the date of the appropriation. If restoration cannot be accomplished within such time period without severe hardship to the City, then the Council will establish a different but appropriate time period.

5. The City has adopted a comprehensive strategy for the long-term stability and financial health of the Combined Water and Sewer Fund that provides for annual increases in fund reserves to an established goal of 50% of the Water and Sewer Fund operating budget.

6. The City Council may make formal action at any open meeting to establish, modify, or rescind a fund balance commitment. Committed fund balances do not lapse at the end of the fiscal year. The City Council may make informal action to authorize a portion of fund balance for a particular purpose or program, and designates similar authority to the City Manager. Assigned fund balances lapse at the end of the fiscal year unless these assignments are extended.

FISCAL POLICY GUIDELINES - *Continued*

City of High Point, North Carolina
June 2011

BUDGET DEVELOPMENT POLICIES

1. The City will develop the Annual Budget in conjunction with a stated program of performance objectives and measures with which to gauge progress toward meeting those objectives.

2. Water, sewer and electric rates will be established at the appropriate level to enable the related funds to be self-supporting. In addition, water and sewer rates will be established to maintain compliance with revenue bond covenants.

3. One-time or other special revenues will not be used to finance continuing City operations but instead will be used for funding special projects.

4. The City will pursue an aggressive policy seeking the collection of delinquent utility, license, permit and other fees due to the City.

5. The City has a revenue spending policy for programs and activities with multiple revenue sources. The Financial Services Director will use resources in the following hierarchy: federal funds, state funds, bond and/or installment contract proceeds, local non-city funds, city funds. For purposes of fund balance classification, expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance, and lastly unassigned fund balance. The Financial Services Director and City Manager have the authority to deviate from this policy where it is in the best interest of the City.

FISCAL POLICY GUIDELINES - *Continued*

City of High Point, North Carolina
April 2006

CASH MANAGEMENT AND INVESTMENT POLICIES

1. It is the intent of the City that public funds will be invested to the extent possible to reduce the need for property tax and utility revenues. Funds will be invested with the chief objectives of safety of principal, liquidity, and yield, in that order. All deposits and investments of City funds will be in accordance with N.C.G.S. 159.

2. The Financial Services Director will establish a Cash Management Program that will be conducted in such a manner as to insure that adequate funds will always be available to meet the City's financial obligations and to provide the maximum amount of funds available for investment at all times. The Program shall comprehensively address at a minimum; Accounts Receivable/Billings, Accounts Payable, Receipts, Disbursements, Deposits, Payroll, Special Appropriations and Debt Service Payments.

3. The City will use a Central Depository to maximize the availability and mobility of cash for all funds that can be legally and practically combined.

4. All security transactions, including collateral for repurchase agreements, entered into by the city shall be conducted on a delivery-versus-payment (DVP) basis. Securities will be listed in the City's name if issued only in book entry form or held by a third party custodian and evidenced by safekeeping receipts. Certificated investments will be held by the Financial Services Director in the name of the City.

5. Investments of the City will be diversified to eliminate the risk of loss as a result of over concentration of securities in a specific issuer, class of securities, or maturity sector.

HIGH
POINT
NORTH CAROLINA'S INTERNATIONAL CITY™

The City Council for the City of High Point approved the FY 2015-2016 City budget June 18, 2015. The following changes to the proposed budget have been adopted

CHANGES TO THE 2015-2016 PROPOSED BUDGET
INCORPORATED INTO THE ADOPTED BUDGET

		Expense		Revenue
FY 2015-2016 Proposed Budget	**$**	**364,048,404**	**$**	**364,048,404**
FY 2015-2016 Proposed General Fund Budget		**102,416,709**		**102,416,709**
Increase Ferguson Group contract		35,000		
Change to outside agency allocations		(9,563)		
Increase Library part time hours		92,843		
Increase Council Training/Travel		16,500		
Decrease City Hall remodel funds		(125,000)		
Decrease Countywide EDC funds		(200,000)		
Increase street resurfacing fund		525,000		
Appropriated Fund Balance increase				334,780
Sub-total		334,780		334,780
FY 2015-2016 Adopted General Fund Budget	**$**	**102,751,489**	**$**	**102,751,489**
FY 2015-2016 Adopted Budget	**$**	**364,383,184**	**$**	**364,383,184**

May 18, 2015

Honorable Mayor and Members of the City Council
City of High Point, North Carolina

I am pleased to present the City's 2015-16 Annual Budget for your review and consideration. This budget was prepared in accordance with the provisions of the North Carolina General Statutes and the policies of the North Carolina Local Government Commission. This budget is balanced and reflects the City Council's commitment to responsible fiscal management, while enhancing services that improve the quality of life for the citizens of High Point. Funds included in the budget are adequate to continue providing the services I believe are expected by our citizens. The budget attempts to strike a balance between addressing the needs of today and providing flexibility to address the needs of the future.

This budget addresses many of the goals that Council has expressed an interest in during my short time as your Manager. The major items addressed include enhancing Livability, Transparency, Accountability and Infrastructure. These items are addressed with a tax rate decrease and without significantly sacrificing current levels of service.

TOTAL FY 2015-16 BUDGET

The comparable year over year budget comparison of expenditures from this year to last year, the increase is $5,434,083 or 1.6%

The total FY 2015-16 budgeted expenditures for the City of High Point amount to $364,048,404. This is an increase of $22,350,111 or 6.5% from the FY 2014-15 Budget. The majority of this increase is related to an accounting change due to how health insurance is budgeted, and a large one time capital purchase. The chart below displays the net budget, the accounting change, and the large one-time expenditure:

CITY OF HIGH POINT TOTAL BUDGET SUMMARY				
Budget	Original FY 2015 Budget	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
Total Net Budget	341,698,293	347,132,376	5,434,083	1.6%
Insurance Reserve Fund	-	10,446,176	10,446,176	0.0%
Transit Bus Replacement	-	6,469,852	6,469,852	0.0%
Total Budget	**341,698,293**	**364,048,404**	**22,350,111**	**6.5%**

The majority of the increase, $16,916,028 or 4.9% is related to these two new items. The first is a change in how we currently budget our expenses for health, dental and life insurance. There is a need at this time to create an Insurance Reserve Fund. The funds are already budgeted, and it is only the creation of the new fund that is causing the majority of the increase.

The second item is an increase of $6,469,852 for the purchase of 15 new transit buses. This has been a long planned replacement which is funded through a combination of grant funds and local funds. The chart below list the sources of funds and percentage of participation by the Federal, State and local government.

CITY OF HIGH POINT BUS REPLACEMENT PLAN		
Budget	Original FY 2015 Budget	$ Change Prop/Orig
Federal Funds	5,600,000	80.0%
State Funds	700,000	10.0%
Previous Years' City Funds	530,148	7.6%
Current Year City Funds	169,852	2.4%
Total Budget	**7,000,000**	**100.0%**

If we adjust for these items the actual net increase is $5,434,083 or 1.6% over the previous fiscal year adopted budget.

Recent decisions by the State Legislature that impact local governments' ability to raise revenue will be closely monitored. In 2013 the State took away the ability for local governments to charge a privilege license fee, which meant a decrease of over $800,000 for High Point, the equivalent to 9/10ths of a penny to our tax rate. We have seen an uptick in sales tax revenue this year, which has covered much of this anticipated loss. However, the legislature is considering future changes to sales tax distribution which could have an impact of up to $3 million annually.

Below is a chart of total 2015-16 budgeted revenues and expenditures compared to the 2014-15 Adopted Budget:

CITY OF HIGH POINT TOTAL BUDGET SUMMARY						
Sources and Uses of Funds	FY 2014 Actual	Original FY 2015 Budget	FY 2015 Estimate	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
REVENUES						
Fund Balance	-	11,302,046	1,666,995	7,567,796	(3,734,250)	-33.0%
Property Tax	61,607,104	60,768,208	60,708,721	59,854,492	(913,716)	-1.5%
Sales & Use Taxes	18,258,133	22,265,009	25,245,000	26,002,070	3,737,061	16.8%
Intergovernmental Revenues	22,397,560	19,514,400	20,312,338	19,624,143	109,743	0.6%
Licenses & Permits	4,237,784	3,799,800	3,803,430	3,111,917	(687,883)	-18.1%
Charges for Services	195,601,410	200,492,845	200,357,106	216,597,090	16,104,245	8.0%
Miscellaneous Revenues	9,912,082	7,601,701	7,631,893	11,181,802	3,580,101	47.1%
Reimbursements	6,819,261	180,000	180,000	180,000	-	0.0%
Net Total Revenues	**318,833,334**	**325,924,009**	**319,905,483**	**344,119,310**	**18,195,301**	**5.6%**
Interfund Activities	10,090,566	15,774,284	15,393,822	19,929,094	4,154,810	26.3%
Total Revenues	**328,923,900**	**341,698,293**	**335,299,305**	**364,048,404**	**22,350,111**	**6.5%**
EXPENDITURES						
Personnel Services	89,895,307	94,830,129	92,508,890	96,144,582	1,314,453	1.4%
Operating Expenditures	171,070,012	169,608,971	164,975,049	182,721,153	13,112,182	7.7%
Capital Outlay	4,301,426	9,518,029	10,424,698	14,005,778	4,487,749	47.1%
Debt Service	28,732,794	30,147,457	29,432,194	29,244,275	(903,182)	-3.0%
PayGo Capital	10,098,873	12,660,820	12,698,320	15,299,352	2,638,532	20.8%
Reimbursements	16,395,547	9,494,768	9,059,701	10,522,410	1,027,642	10.8%
Contingency	-	1,150,000	-	1,150,000	-	0.0%
SubTotal	320,493,959	327,410,174	319,098,852	349,087,550	21,677,376	6.6%
Interfund Activities	8,529,217	14,288,119	13,976,970	14,960,854	672,735	4.7%
Total Uses of Funds	**329,023,176**	**341,698,293**	**333,075,822**	**364,048,404**	**22,350,111**	**6.5%**

FY 2015-16 MAJOR REVENUES HIGHLIGHTS

Total revenues for FY 2015-16 are projected to increase $22,350,111, which is a 6.5% increase from the FY 2014-15 Adopted Budget. The 2015-16 Budget proposes a number of changes to our current revenue basis, including a 1.4 cent tax rate decrease, a $3/month increase in garbage collection fees, a 3.5% water-sewer rate increase, and a $1/month increase in storm water fees. Greater details are outlined below:

- The budget decreases the city's current $.664 property tax rate by $1.4 cents, to $.65 cents. A penny on the tax rate generates approximately $914,000. This tax rate decrease is the second year of a three year decrease which is anticipated due to moving the Environmental Services Division from the General Fund to the Solid Waste Enterprise Fund. This rate decrease equals approximately $1,280,000 in General Fund tax revenue. The chart below shows the impact of the tax rate decrease on the total tax generated the impact on a property owner in a $100,000 home.

CITY OF HIGH POINT PROPERTY TAX COMPARISON			
	FY 2014	FY 2015	$ Change
Tax Rate (in cents)	66.4	65.0	(1.4)
Current Year Tax generated	$60,675,477	$59,396,175	($1,279,302)
Tax on a $100,000 home	$664	$650	($14)

- Increases the current $8.00 per month solid waste collection fee to $11.00 per month beginning July 1, 2015. This $3.00 increase is the second increase in a three year plan to transition the Environmental Services Division from the General Fund to the Solid Waste Enterprise Fund. This rate increase will generate approximately $1,465,000.

- Includes a 3.5% water and sewer rate increase effective October 1, 2015 to continue the long range strategy to fund water and sewer bonds. This rate increase is less than the 4.0% to 6.0% recommended amount that was developed by the City in conjunction with Davenport and Company. This long range financing strategy has been in place since 2004.

- An increase of storm water ERU (equivalent residential unit) fees of $1 per month, from $2 to $3. This increase will generate approximately $1.3 million in additional revenue, which will fully fund the debt service for storm water capital projects related to the 2004 bond authorization, shifting this burden away from general fund tax revenue.

FY 2015-16 EXPENDITURE HIGHLIGHTS

The comparable year over year expenditure total is an effective increase of $5,434,083 or 1.6%. The total expenditure increase for the FY 2015-16 Budget is $22,350,111 or 6.5% more than the FY 2014-15 Adopted Budget.

This budget attempts to address the serious issue of continued decline in the appearance of the city. I am proposing a number of solutions to address this critical issue.

First, I am proposing a return to a proactive code enforcement program in High Point by adding four full-time code enforcement officers. The officers, in combination with the two existing positions, will significantly enhance the ability of our staff to address the issue of dilapidated and substandard housing. These additional resources will give us the staffing to go from a complaint driven system to a system where we have the ability to self-initiate action on many of the code enforcement violations throughout the city.

Secondly, I am proposing to add a program to enhance the appearance of our streets and rights-of-way. An enhanced mowing program will increase the frequency of mowing and litter collection of major thoroughfares, specialty areas, street slopes and banks, and litter collection in the downtown area. Enhancing this highly visible service will require an addition of 3 full-time and 5 seasonal employees to our existing staff. The addition of these positions and additional equipment will allow us to increase service levels. For instance, we will increase the frequency of mowing on major thoroughfares from every 6 week cycles to 2 week cycles, and mowing of specialty areas from 14 day cycles to 10 day cycles.

Third, I am proposing the addition of a Street Sweeper position and vehicle, which, in conjunction with the two current positions, will enable city staff to increase the frequency of cleaning our roadways by 33%.

And finally, a budget of $500,000 is included for redevelopment efforts. These efforts could include purchasing property in targeted areas for land banking, or funding for increased demolition of substandard property.

These investments will give us the ability to not only enhance the appearance of the city in the short term, but to enhance property values citywide in the long term. These strategies will continue to be monitored in future years to ensure their effectiveness.

Another major focus area addressed as part of this budget is the enhancement of our current Public Information Office, which we will now call our Communications and Public Engagement department. Additional staffing is needed in order to enhance our ability to communicate with Citizens, the news media, City Council and other interested parties. I am proposing the addition of a Marketing Manager position and a Communications Specialist to supplement the work that our Public Information Officer does in this vital service area. The focus of the department will be to increase the frequency and quality of communications, marketing, outreach and partnerships with our community interest groups

The needs, priorities and details of each fund are highlighted in detail throughout this document. Below are the major expenditure highlights included in the FY 2015-16 Proposed Budget by area of focus:

- To fund he following personnel related items are being proposed:
    - Eliminate twelve positions, which will be reprioritized to fund new priorities. The positions include ten from the General Fund and two from the Solid Waste Fund. Positions deleted include a Financial Services Manager, 2 Construction Inspectors, 1 Library Assistant, 1 Library Lending Supervisor, 1 Librarian, 1 Golf Course Grillroom Attendant, 2 Maintenance Equipment Operators, 1 Internal Auditor, 1 Sanitation Worker and 1 MRF Equipment Operator. Total savings from these positions is $361,215. These positions are currently vacant.

- A 1.0% cost of living increase for all eligible employees on July 1, 2015, and an average 2.0% merit increase on eligible employees' anniversary date. The cost of this pay plan is approximately $1,345,000 citywide. The cost by each major fund is: General Fund ($965,000), Water/Sewer ($131,000), Electric ($107,000), Solid Waste ($60,000), all others ($82,000). This proposal will help the city remain competitive in the retention of staff.

Funds are included to address each of these major budget themes:

ENHANCED LIVABILITY

- Four Code Enforcement Officer positions and necessary equipment and vehicles at a cost of $318,992.

- One Street Sweeper position ($38,465), one street sweeper vehicle ($235,000) and annual fuel and maintenance costs ($40,000), all paid for by Storm Water user fee revenue.

- The addition of 3 full-time and 5 seasonal employees and equipment for the enhanced mowing operation and litter collection on public rights-of-way. These positions are funded for half the year, and the first year cost of personnel and equipment is $304,466.

- $500,000 in funds for redevelopment efforts.

- Addresses the need for enhanced Wi-Fi connectivity by adding this service to Oakview, Allen Jay and Deep River recreation centers at a cost of $24,500. In addition to these added sites, $38,800 is included for upgrading speed at our current downtown sites to 1 gig Wi-Fi, which will address many of the slowdowns that are encountered during Furniture Market.

- Includes $300,000 in anticipation of participation in a countywide economic development effort.

- Increases the current Façade Grant Match program from $35,000 to $50,000.

ENHANCED TRANSPARENCY AND ACCOUNTABILITY

- The addition of a Marketing Manager and a Communications Specialist for enhanced citywide communications at a cost of $147,242.

- 1 Assistant City Manager position for $157,029 to enhance accountability and span of control issues.

- Includes $15,000 for a citywide cost allocation plan study.

ENHANCED INFRASTRUCTURE

- Plans the acquisition of three Fire apparatus for $1,700,000. These vehicles will be funded using lease purchase funds. A long range fire apparatus replacement plan has

been developed that proposes a steady cash funding source and using a combination of lease purchase financing and cash funding.

- Anticipates using $250,000 for various updates to City Hall to initiate and address enhanced customer access to Building Inspections and Planning.

- Included lease purchase funding for $3,600,000 for an upgrade to our 800 MHz radio system. The current system platform is a Motorola 4.1 platform which was purchased in 1988, and support for this platform will end this year. The new 7x platform is anticipated to have a similar lifespan and is compatible with our current handheld units.

- Continues funding $1,400,000 in pay-as-we-go neighborhood street resurfacing.

- $4,500,000 in pay-as-we-go water and sewer improvements, including $2,000,000 for obsolete water and sewer lines.

- This budget plans $7,000,000 to replace the entire fleet of transit buses. The current year budget appropriates $6,469,852, and $530,148 was appropriated in prior years. The funding for the $7,000,000 total cost is shared between the Federal Government at 80% ($5,600,000), State Government at 10% ($700,000), and City funds at 10% ($169,852 in current year funds, $530,148 in prior year appropriations.)

- Plans for $500,000 for design and right-of-way acquisition of Kersey Valley Road and $320,000 for an equipment shed at the environmental service building on Triangle Lake Road, all paid for with Solid Waste funds.

- Includes $350,000 for pay-as-we-go routine storm water projects and $169,000 for an additional leaf collection machine funded from storm water fee revenue.

- Replaces $2.4 million in vehicles funded with cash from the Fleet division of the Central Services Fund. Equipment to be replaced includes a compact rear loader, vactor truck, electric bucket truck, off road equipment, sedans, light trucks and police vehicles.

FY 2015-16 PERSONNEL, SALARIES AND BENEFITS HIGHLIGHTS

The 2015-16 Adopted Budget started with a base of 1,368 full-time and 209 part-time positions that were approved in the previous years' budget. The following changes have been made to this position count:

- Addition of 11 full-time positions, including 4 Code Enforcement Officers, 1 Assistant City Manager, 2 Public Information Office positions, 1 Street Sweeper position, and 3 Street Department positions. Addition of 5 seasonal Street Department positions.

- Deleted 12 full-time positions, including a Financial Services Manager, 2 Construction Inspectors, 1 Library Assistant, 1 Library Lending Supervisor, 1 Librarian, 1 Golf Course Grillroom Attendant, 2 Maintenance Equipment Operators, 1 Internal Auditor, 1 Sanitation Worker and 1 MRF Equipment Operator.

- Accounts for a number of "overhire" positions that were approved in prior years. These are positions that were allowed to supplement current operations or to begin the process

of filling vacancies prior to the actual date of the vacancy. This strategy has been used in a few departments, particularly in Police and Fire, where the time to recruit and train new employees would take critical first responders out of duty for extended amounts of time. These positions were budgeted but not shown on the official position count. By recognizing these positions, there will be 10 Police, 9 Fire, 5 Emergency Communications (911) positions, and 2 Phone Center employees added to the official position count.

- Accounts for 1 Wellness Coordinator that was converted from a part-time to a full-time position and an Internal Auditor position that was added mid-year in FY 2014-15.

- Accounts for 2 full-time Transportation positions that were previously shown as part-time. The positions are partially funded by the Metropolitan Planning Organization (MPO), and therefore had been listed as part-time.

All these changes yield a position count of 1,397 full-time and 211 part-time positions. The chart below shows the changes discussed above:

CITY OF HIGH POINT
FY 2014-15 TO FY 2015-16 POSITION CHANGES

POSITION CHANGES	FULL-TIME	PART-TIME
BEGINNING POSITION COUNT:	1,368	209
MID YEAR CHANGE:		
Wellness Coordinator	1	(1)
Internal Auditor	1	-
Transportation GIS Analyst	1	(1)
Transportation Planner	1	(1)
ELIMINATE:		
Financial Services Manager	(1)	-
Construction Inspectors	(2)	-
Library positions	(3)	-
Grill Room Attendant	(1)	-
Street Maintenance Operators	(2)	-
Internal Auditor	(1)	-
Sanitation Worker	(1)	-
MRF Equipment Operator	(1)	-
ADD:		
Code Enforcement Officers	4	-
Street Sweeper	1	-
Assistant City Manager	1	-
Communications Specialist	1	-
Marketing Manager	1	-
Enhanced Mowing program	3	5
Police overhires	10	-
Fire overhires	9	-
911 overhires	5	-
Call Center overhires	2	-
TOTAL	**1,397**	**211**

PAY FOR PERFORMANCE

This budget continues a two-tiered compensation plan in order to remain competitive in the current job atmosphere. The first tier is a 1.0% cost of living increase for all eligible employees effective July 1, 2015. The second tier is a pay-for-performance increase which will range from 0.0% to 2.0% increase. This second tier will be effective on the employee's anniversary date. The annual cost of this program is $1,345,000 citywide. The cost by each major fund is: General Fund ($965,000), Water/Sewer ($131,000), Electric ($107,000), Solid Waste ($60,000), all others ($82,000).

EARLY RETIREMENT INCENTIVE PROGRAM

Since 2006, it is estimated that the City has saved more than $3.7 million from 243 employees who have taken advantage of the early retirement program. Approximately 20-25 eligible employees are expected to accept early retirement this year for an additional $450,000 in savings.

This year the early retirement incentive program has been offered to 132 eligible employees. This voluntary program is available to employees age 55 or older with 30 or more years of creditable service or employees 60 or older with 5 or more years of service with the Local Governmental Employees Retirement System.

The early retirement program will continue to be evaluated on an annual basis.

CAPITAL IMPROVEMENT PROGRAM

Capital investments and reinvestments are critical elements in the City's total Financial Program. Capital improvements are financed by one of four basic methods.

The first method involves the issuance of voter approved general obligation bonds generally backed and paid by property taxes. The second method is a slight variation of the first, and allows the City to issue small amounts of what are known as two-thirds general obligation bonds from time-to-time that do not require tax increases or voter approval. The third method involves water and sewer revenue bonds, backed and paid by revenues from our water and sewer system. Water and sewer revenue bonds do not require voter approval. Both general obligation and revenue bond financing involve principal, interest and cost of issuance expenses. The fourth method is pay-as-we-go capital financing. The pay-as-we-go alternative, developed and expanded in the past nine years, allows us to finance needed capital improvements from current revenues, grants and other funds, thereby avoiding the additional and higher cost associated with the issuance and financing of long-term debt.

The City has engaged Davenport & Company, LLC of Richmond, Virginia as our financial advisor since 2003. Davenport has assisted the City with general obligation and revenue bond planning and modeling, financial policies, rating agency strategies and interactions, bond issuance, investment analysis, and bond refunding analysis.

Capital investments are necessary for a city to replace existing and invest in new infrastructure. Debt financing of this infrastructure is a sound financial strategy as long as the borrowing is done in a strategic and conservative fashion. Local policies are in place to ensure that borrowing is done responsibly, and oversight of our borrowing practices are in place through the

Local Government Commission. The City is well prepared to address replacement of existing infrastructure and meet and provide for future growth and development.

GENERAL OBLIGATION BONDS

General obligation bonds are a common type of municipal bond that is secured by the full faith and credit of the tax rate to repay bond holders. This debt instrument was used to fund the 2004 bond authorization.

The City has largely completed all the projects related to the $73.65 million 2004 bond authorization. Completed projects include the following:

- Street projects including the reconstruction of Oakview Road, Old Winston Road, Barrow Road, Lindsay Road, the extension of Hartley Drive and Deep River at Eastchester, Kivett gateway improvements, and various intersection improvements.
- Parks and Recreation projects, including enhancements at Harvell Park, City Lake Park, Washington Terrace Park, Armstrong Park, Oak Hollow marina, and the Phillips Soccer Complex. Funds also reconstructed the Deep River and the Allen Jay recreation centers and acquired land for future park development.
- Replacement of Fire Station #3, Fire Station #4, and the Fire Maintenance and Logistics facility.
- Expansion and renovation of the Library.

Major storm water projects including projects at Ray Street, Jacobs Place, Rockford, Rotary and Kensington, Hamiton and Montlieu, Charlotte Avenue and Delk Drive. The entire debt for the 2004 Bond Authorization will be retired in 2034.

Any new GO Bond authorization will include the following steps:

- Refining the existing debt capacity model
- Developing a debt affordability model which identifies sources of repayment for existing debt service and funds available for future debt service, including accumulated reserves
- Modeling the City's Capital Improvement Plan
- Analyzing the impacts of funding scenarios relative to the City's debt capacity and affordability
- Developing a comprehensive plan of finance
- Implementing the plan of finance

TWO–THIRDS GENERAL OBLIGATION BONDS

Two-thirds bonds are State authorized General Obligation bonds that may be issued without voter approval. The statute allows a local government to issue up to 2/3 of the amount of GO bonds that were paid off in the previous year. These bonds can be used for any other general

obligation purpose, except they cannot be issued to finance auditoriums, coliseums, arenas, stadiums, civic centers or convention centers, art galleries, museums, historic properties, public transportation systems, cable television systems or redevelopment projects.

Since 2007, Council has authorized the issuance and use of $21,515,000 in two-thirds generation bonds to complete a wide variety of needed improvements.

Through the years, two-thirds bonds have been used to improve and upgrade the Athletic Complex, Oak Hollow Campground, Washington Terrace swimming pool, City Lake dock and pier, Camp Ann restrooms, Lindsay Street utility and landscaping, and other improvements. Two-thirds bond money from 2012 has been set aside to help finance various improvements in the Main Street corridor and the Library Plaza project.

In 2014 there was $6,115,000 in two-thirds bonds issued to help finance the completion of sidewalk improvements, sidewalk and curb and gutter improvements on Cedrow Drive, railroad bank stabilization along Washington Street, greenway completion, and a new fire training tower and site improvements at the fire training facility.

The current budget does not include a two-thirds bond issue, but there will be capacity to issue approximately $6 million in two-thirds bonds in this fiscal year.

WATER AND SEWER REVENUE BONDS

Revenue bonds are municipal bonds that finance income-producing projects that are secured by a specified revenue source, such as water and sewer rates. Revenue bonds are issued by the government agency for operations that run in the manner of a business, with operating revenues and expenses, such as our Water & Sewer Fund. The pledge to repay the bond is guaranteed by the rates of the Water & Sewer Fund.

The City has invested more than $276,790,000 in various major water and wastewater projects in the past seventeen years. This includes the 2014 sale of $39.1 million for projects such as the Westside Wastewater Treatment Plant, incinerator rebuild and upgrades, water/sewer line expansion to NC66/I-74, and various other projects.

Over the next five years, we anticipate financing and completing an estimated $57,765,400 in additional major water and wastewater bond projects, including issuance of approximately $38 million in the FY 2015-16. Projects for this fiscal year include $12,750,000 for the Westside Wastewater Treatment Plant Phase 3; $8,000,000 for incinerator rehabilitation and emission improvements; $6,300,000 for various outfall improvements, $5,000,000 for utilities related to the widening of Skeet Club; $2,100,000 for the replacement of the Ward Water Tank, and $2,800,000 for the Ward Water Plant electrical rehabilitation; and others. These investments and the financing of these investments are included in our long-range business plan that has been developed in conjunction with Davenport and Company. Staff is evaluating the plan beyond the five year range and will be updating it as needed.

Revenue bonds are paid from water and sewer utility revenues, and not from property taxes. Revenue bonds do not require voter approval.

BOND AGENCY RATINGS

The City's capacity to finance and pay for needed improvements is evaluated from time to time by the following rating agencies: Moody's Investment Services, Standard & Poor's, and Fitch Ratings. Protecting and enhancing our bond ratings is one of our highest priorities.

The City has seen a series of bond rating upgrades since 2003, including the addition of a AAA bond rating assignment by Standard & Poor's. The City's bond ratings were re-affirmed in conjunction with our bond sale in April 2014. The City enjoys highly favorable bond ratings from each agency, which in turn lowers our cost of borrowing. These favorable ratings were due to strong and conservative financial management practices and adherence to financial policies, Local Government Commission regulations and state laws. The chart below shows a history of High Point's rating changes:

CITY OF HIGH POINT
BOND RATING HISTORY

Rating Action Date	Moody's	Standard & Poor's	Fitch
GENERAL OBLIGATION BONDS			
May 2003	Aa3	AA	n/r
September 2005	Aa3	AA	AA
October 2007	Aa2	AA	AA
May 2008	Aa2	AAA	AA
April 2010	Aa2	AAA	AA+
May 2012	Aa1	AAA	AA+
REVENUE BONDS			
October 2004	A1	A+	AA
May 2008	Aa3	AA	AA
June 2010	Aa2	AA+	AA+
May 2012	Aa2	AAA	AA+

High Point is one of sixteen cities in North Carolina that have achieved a AAA bond rating. The others include Apex, Carrboro, Cary, Chapel Hill, Charlotte, Cornelius, Durham, Fuquay-Varina, Greensboro, Huntersville, Morrisville, Raleigh, Wake Forest, Wilmington and Winston Salem.

DEBT SERVICE SUMMARY

High Point has managed debt service to intentionally keeping our debt service costs stable from year to year. Management of our debt service is part of a long range debt management plan devised in conjunction with our financial advisors, Davenport and Company, and this plan adheres to the City of High Point's Fiscal Policies, Local Government Commission regulations, and state law. Annual debt service payments reflect the cost of rebuilding and adding capacity to the City's water, wastewater, transportation, public safety and other infrastructure elements.The total outstanding tax supported and utility supported debt is shown in the table below:

CITY OF HIGH POINT EXISTING ANNUAL DEBT SERVICE REQUIREMENTS									
	TAX SUPPORTED DEBT			UTILITY SUPPORTED DEBT			TOTAL DEBT SERVICE		
	Principal	Interest	Total	Principal	Interest	Total	Principal	Interest	TOTAL
FY 2016	7,238,484	3,683,777	10,922,261	9,770,794	7,771,662	17,542,456	17,009,278	11,455,439	28,464,717
FY 2017	7,244,129	3,023,443	10,267,572	10,790,839	7,455,378	18,246,217	18,034,968	10,478,821	28,513,789
FY 2018	6,562,335	2,815,110	9,377,445	10,015,488	7,120,108	17,135,596	16,577,823	9,935,218	26,513,041
FY 2019	6,250,768	2,589,846	8,840,614	9,730,825	6,745,831	16,476,656	15,981,593	9,335,677	25,317,270
FY 2020	5,917,953	2,348,984	8,266,937	9,094,657	6,368,339	15,462,996	15,012,610	8,717,323	23,729,933
FY 2021	5,812,953	2,100,821	7,913,774	9,184,657	5,991,077	15,175,734	14,997,610	8,091,898	23,089,508
FY 2022	5,735,998	1,843,752	7,579,750	9,056,612	5,586,064	14,642,676	14,792,610	7,429,816	22,222,426
FY 2023	5,672,089	1,597,239	7,269,328	7,625,521	5,188,121	12,813,642	13,297,610	6,785,360	20,082,970
FY 2024	5,392,970	1,343,654	6,736,624	7,724,640	4,823,664	12,548,304	13,117,610	6,167,318	19,284,928
FY 2025	5,375,973	1,120,859	6,496,832	8,031,636	4,444,499	12,476,135	13,407,609	5,565,358	18,972,967
FY 2026	5,243,070	917,219	6,160,289	8,304,539	4,056,920	12,361,459	13,547,609	4,974,139	18,521,748
FY 2027	4,800,000	707,489	5,507,489	8,417,609	3,657,231	12,074,840	13,217,609	4,364,720	17,582,329
FY 2028	4,185,000	503,953	4,688,953	8,782,609	3,269,613	12,052,222	12,967,609	3,773,566	16,741,175
FY 2029	3,045,000	314,040	3,359,040	9,147,609	2,871,697	12,019,306	12,192,609	3,185,737	15,378,346
FY 2030	2,270,000	170,487	2,440,487	9,537,609	2,457,553	11,995,162	11,807,609	2,628,040	14,435,649
FY 2031	590,000	57,438	647,438	9,900,000	2,035,115	11,935,115	10,490,000	2,092,553	12,582,553
FY 2032	590,000	39,000	629,000	10,310,000	1,586,659	11,896,659	10,900,000	1,625,659	12,525,659
FY 2033	305,000	19,825	324,825	6,000,000	1,212,328	7,212,328	6,305,000	1,232,153	7,537,153
FY 2034	305,000	9,913	314,913	6,265,000	912,486	7,177,486	6,570,000	922,399	7,492,399
FY 2035	-	-	-	3,310,000	680,277	3,990,277	3,310,000	680,277	3,990,277
FY 2036	-	-	-	3,435,000	519,203	3,954,203	3,435,000	519,203	3,954,203
FY 2037	-	-	-	2,130,000	394,600	2,524,600	2,130,000	394,600	2,524,600
FY 2038	-	-	-	2,230,000	296,250	2,526,250	2,230,000	296,250	2,526,250
FY 2039	-	-	-	2,345,000	181,875	2,526,875	2,345,000	181,875	2,526,875
FY 2040	-	-	-	2,465,000	61,625	2,526,625	2,465,000	61,625	2,526,625
Total	**82,536,722**	**25,206,849**	**107,743,571**	**183,605,644**	**85,688,175**	**269,293,819**	**266,142,366**	**110,895,024**	**377,037,390**

PAY-AS-WE-GO FINANCING

The City has made a commitment to fund a healthy level of pay-as-we-go financing for routine improvements, infrastructure maintenance, and grant matches of capital projects funded from state and federal grant programs.

Pay-as-we-go financing has increased in all funds by $1,387,009 or 6.7%, from $20,795,599 in 2014-15 to $22,182,608 in 2015-16:

CITY OF HIGH POINT PAY-AS-WE-GO SUMMARY BY FUND				
Fund	Original FY 2015 Budget	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
General - Other	1,116,070	1,761,508	645,438	57.8%
General - Street Resurfacing	1,400,000	1,400,000	-	0.0%
GENERAL FUND SUB-TOTAL	**2,516,070**	**3,161,508**	**645,438**	**25.7%**
Obsolete W & S Lines	2,000,000	2,000,000	-	0.0%
Water & Sewer - Other	2,063,909	2,759,200	695,291	33.7%
WATER & SEWER SUB-TOTAL	**4,063,909**	**4,759,200**	**695,291**	**17.1%**
Landfill Phase IV	1,545,000	1,545,000	-	0.0%
Landfill - Other	1,050,000	820,000	(230,000)	-21.9%
SOLID WASTE SUBTOTAL	**2,595,000**	**2,365,000**	**(230,000)**	**-8.9%**
Electric	7,104,000	7,126,664	22,664	0.3%
Stormwater	572,000	818,500	246,500	43.1%
Other	3,944,620	3,951,736	7,116	0.2%
Total Uses of Funds	**20,795,599**	**22,182,608**	**1,387,009**	**6.7%**

GENERAL FUND PAY-AS-WE-GO

General Fund pay-as-we-go capital investments have increased by $645,438 or 25.7%, from $2,516,070 in 2014-15 to $3,161,508 for 2015-16. The pay-as-we-go investments in the General Fund include:

Street Resurfacing	$1,400,000
Engineering GPS Unit	12,500
Enhanced Mowing Program equipment	224,000
Parks & Rec Mowers & Other Equipment	161,000
Fire Station Generator (1 station)	18,300
Fire Station Training Center improvements	25,000
Vehicles for new Code Enforcement Officers	90,000
Police fingerprint lab equipment	40,000
Traffic Division Sign Equipment	36,000
Sidewalk construction	100,000
IT Equipment	371,458
Golf course cart path improvements	80,000
Johnson Street/Sandy Ridge Road (match)	128,250
I-74/NC68 Interchange improvements (match)	150,000
Traffic signal upgrades (match)	100,000
Skeet Club widening (match)	125,000
City Hall electric system upgrade	100,000
General Fund Total	$3,161,508

WATER AND SEWER PAY-AS-WE-GO

Water and Sewer pay-as-we-go capital reinvestments have increased $695,291 or 17.1%, from $4,063,909 in 2014-15 to $4,759,200 for 2015-16. A list of 2015-16 Water and Sewer pay-as-we-go investments are shown below:

Replace Obsolete Neighborhood Water Lines	$1,000,000
Replace Obsolete Neighborhood Sewer Lines	1,000,000
Incinerator Rehab	1,000,000
Waterview Pump Station	300,000
Operating Equipment and Machinery	559,200
Alum Sludge Removal	300,000
Large Meters Change-out	150,000
NCDOT – TIP Program	150,000
Water Meter Change-out	100,000
Water System Improvements	100,000
Sewer System Improvements	100,000
Water & Sewer Total	$4,759,200

ELECTRIC PAY-AS-WE-GO

The $7,126,664 in pay-as-we-go reinvestments in the 2015-16 Electric Fund represents a $22,664 or 0.3% increase compared to the $7,104,000 included in the 2014-15 Annual Budget:

Electric System Improvements	$2,430,000
HPU Substation (1st year of 2 year funding)	1,800,000
Backyard Digger Derrick	250,000
Underground Conversion	600,000
Automated Meter Reading	200,000
Load Management	148,000
Linden Substation 100kv conversion (1st year of 2 year funding)	1,000,000
Replace Metal Clad Switchgear	260,000
Operating Equipment and Machinery	128,664
Outdoor Lighting	310,000
Electric Capital Total	$7,126,664

SOLID WASTE PAY-AS-WE-GO

The $2,365,000 in 2015-16 pay-as-we-go is a decrease of $230,000 or 8.9% from FY 2014-15. Landfill related investments include funding for multi-year reserves for land purchases at Kersey Valley Phase V, funds for relocation of Kersey Valley Road, and future Phase IV development:

Landfill – Land Purchase	$250,000
Kersey Valley Road Relocation	250,000
Landfill Equipment Shed	320,000
Landfill Phase IV	1,545,000
Landfill Capital Total	$2,365,000

STORM WATER PAY-AS-WE-GO

The $818,500 in 2015-16 pay-as-we-go is an increase of $246,500 or 43.1% from FY 2014-15. Storm Water investments include the following:

Storm Water routine projects	$350,000
Street Sweeper vehicle	299,500
Leaf Collection vehicle	169,000
Storm Water Capital Total	$818,500

OTHER PAY-AS-WE-GO

The $3,951,736 in other 2015-16 pay-as-we-go investments includes the scheduled replacement of vehicles, normal computer and radio replacements, routine storm water projects, and others outlined below:

Fleet Replacement Program	$2,456,500
Radio System Equipment	36,844
Computer System Replacements	302,812
911 System upgrades – grant	985,728
Transit Bus Replacement – Grant match	169,852
Other Capital Total	$ 3,951,736

2015-16 MAJOR FUND SUMMARIES

GENERAL FUND

The 2015-16 General Fund Budget of $102,416,709 is $2,074,769 or 2.1% more than the adopted 2014-15 budget of $100,341,940. The 2015-16 General Fund Budget is balanced with revenues of $99,944,882 and $2,471,827 from prior year fund balances. General Fund revenues and expenditures are summarized below:

CITY OF HIGH POINT GENERAL FUND BUDGET SUMMARY						
Sources and Uses of Funds	FY 2014 Actual	Original FY 2015 Budget	FY 2015 Estimate	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
REVENUES						
Fund Balance	-	3,920,575	-	2,471,827	(1,448,748)	-37.0%
Property Tax	58,578,331	57,618,921	57,588,064	56,870,148	(748,773)	-1.3%
Sales & Use Taxes	17,150,334	21,900,009	24,880,000	25,617,070	3,717,061	17.0%
Intergovernmental Revenues	14,864,373	9,396,029	9,867,536	9,709,203	313,174	3.3%
Licenses & Permits	2,128,579	1,786,800	1,841,430	1,120,800	(666,000)	-37.3%
Charges for Services	6,611,339	5,021,606	4,265,810	4,233,361	(788,245)	-15.7%
Miscellaneous Revenues	773,160	698,000	523,978	2,394,300	1,696,300	243.0%
Reimbursements	6,819,261	-	-	-	-	0.0%
Net Total Revenues	**106,925,377**	**100,341,940**	**98,966,818**	**102,416,709**	**2,074,769**	**2.1%**
Interfund Activities	-	-	-	-	-	0.0%
Total Revenues	**106,925,377**	**100,341,940**	**98,966,818**	**102,416,709**	**2,074,769**	**2.1%**
EXPENDITURES						
Personnel Services	65,875,562	67,754,793	66,014,927	68,769,221	1,014,428	1.5%
Operating Expenditures	29,717,660	20,833,673	20,634,843	21,574,824	741,151	3.6%
Capital Outlay	364,214	395,500	746,165	2,678,258	2,282,758	577.2%
Debt Service	1,226,233	409,903	409,905	628,406	218,503	53.3%
PayGo Capital	423,964	328,570	328,570	783,250	454,680	138.4%
Reimbursements	110,004	86,071	86,071	86,896	825	1.0%
Contingency	-	400,000	-	400,000	-	0.0%
SubTotal	97,717,637	90,208,510	88,220,481	94,920,855	4,712,345	5.2%
Interfund Activities	7,510,507	10,133,430	9,822,281	7,495,854	(2,637,576)	-26.0%
Total Uses of Funds	**105,228,144**	**100,341,940**	**98,042,762**	**102,416,709**	**2,074,769**	**2.1%**

GENERAL FUND REVENUES

Below is a summary of major General Fund revenue changes:

- Property tax revenues represent 55.5% or $56,870,148 of the General Fund. Property tax collections are projected to decrease approximately $750,000 or 1.3% due to a decrease in property tax rate, from 66.4 cents to 65.0 cents.

- Sales tax revenues represent about 25% of General Fund revenues and are projected to increase approximately $3,700,000 or 17.0% due to changes in sales taxes for electric and natural gas sales, a broadening of the sales tax base, and increased collections.

- License and permit fees are projected to decrease $666,000 or 37.3% due to the state repeal of the privilege license.

- Charges for service are projected to decrease approximately $800,000 or 15.7% due to less growth in Parks and Recreation revenue than previously predicted.

- Miscellaneous revenues are increasing approximately $1,700,000 or 243% due to lease purchase proceeds related to fire truck purchases.

GENERAL FUND EXPENDITURES

Below is a summary of major General Fund expenditure changes:

- Capital outlay is increasing approximately $2,300,000 or 577%. This increase is due to $1,700,000 in fire truck purchases, $244,000 in enhanced mower program equipment, $161,000 in Parks and Recreation Equipment, $371,458 in IT equipment, and $90,000 for Code Enforcement vehicles, offset by various decreases in one-time items from the previous year.

- Debt service is increasing by $218,503 or 53% due to debt service for IT storage devices that was approved in FY 2014-15 ($146,090) and fire truck debt service ($102,549) for the $1,700,000 in lease purchase financing proposed in FY 2015-16.

ASSESSED PROPERTY VALUES

The combined total assessed valuation estimates from our four County taxing authorities is $9,137,873,047 for 2015-16, for a 0.3% increase. The value of one cent in tax rate will produce approximately $914,000 revenues. Below is a chart of our historic assessed value history:

CITY OF HIGH POINT
ASSESSED VALUE HISTORY

Fiscal Year	REAL PROPERTY				Personal Property	Public Service Companies	Total Assessed Value	% Inc yr/yr
	Residential Property	Commercial Property	Industrial Property	Total				
2005	3,437,991,396	2,467,140,893	961,955,850	6,867,088,139	1,353,571,796	111,464,661	8,332,124,596	
2006	3,481,796,314	2,491,980,410	942,275,410	6,916,052,134	1,372,316,382	117,923,262	8,406,291,778	0.9%
2007	3,615,085,429	2,530,768,578	942,311,760	7,088,165,767	1,409,442,958	122,178,728	8,619,787,453	2.5%
2008	3,778,859,150	2,729,035,922	994,596,450	7,502,491,522	1,441,055,968	131,332,066	9,074,879,556	5.3%
2009	4,231,853,123	2,408,171,911	1,005,788,880	7,645,813,914	1,452,697,393	131,984,351	9,230,495,658	1.7%
2010	4,279,155,000	2,483,747,575	1,008,165,180	7,771,067,755	1,417,186,050	131,456,290	9,319,710,095	1.0%
2011	n/a	n/a	n/a	7,682,834,650	1,402,419,615	129,766,404	9,215,020,669	-1.1%
2012	n/a	n/a	n/a	7,655,916,694	1,455,701,042	129,074,157	9,240,691,893	0.3%
2013	4,300,290,483	1,949,336,323	987,346,355	7,236,973,161	1,501,465,603	148,989,146	8,887,427,910	-3.8%
2014	4,315,429,943	2,149,860,980	969,318,600	7,434,609,523	1,489,840,190	128,387,727	9,052,837,440	1.9%
2015 (est)	4,322,367,929	2,196,300,870	966,982,232	7,485,651,031	1,496,642,170	127,340,927	9,109,634,128	0.6%
2016 (est)	4,326,538,796	2,218,062,062	955,321,491	7,499,922,349	1,511,093,318	126,857,380	9,137,873,047	0.3%

TAX RATE AND COLLECTIONS

The proposed FY 2015-16 tax rate is 65.0 cents, which is a decrease of 1.4 cents from the Fiscal Year 2014-15 rate of 66.4 cents. This decrease is due to the second year of the plan to transfer the garbage collection service from the General Fund to the Solid Waste Fund.

The total proposed tax rate of 65 cents is divided between the General Fund and the General Debt Service Fund. The General Fund receives 61.6 cents, and the General Debt Service Fund receives 3.4 cents. Of the total current year estimated collections of $58,252,713, the General

Fund will receive $55,196,244, and the General Debt Service Fund will receive $3,056,470. A conservative blended collection rate of 98.4% is planned for current year tax collections since historically 98% of real property tax and 99% of automobile property tax is collected within the fiscal year. Below is a chart of the history of the tax rate, total tax levy, and collection amounts.

CITY OF HIGH POINT
PROPERTY TAX COLLECTION HISTORY

Fiscal Year	Tax Rate	Total Tax Levy	Collected within the Fiscal Year of the Levy Amount	% of Levy	Total Collections to Date Prior Year Collections	Amount	% of Levy
2005	0.54	45,007,822	44,189,414	98.2%	700,738	44,890,152	99.7%
2006	0.593	49,728,477	48,961,461	98.5%	635,428	49,596,889	99.7%
2007	0.608	52,426,916	51,598,122	98.4%	695,981	52,294,103	99.7%
2008	0.633	57,726,974	56,595,208	98.0%	944,770	57,539,978	99.7%
2009	0.633	58,805,839	57,501,339	97.8%	1,096,924	58,598,263	99.6%
2010	0.633	59,398,063	57,985,102	97.6%	1,174,951	59,160,053	99.6%
2011	0.633	58,762,018	57,169,238	97.3%	1,281,230	58,450,468	99.5%
2012	0.662	61,481,406	59,769,314	97.2%	1,204,119	60,973,433	99.2%
2013	0.675	60,356,131	58,559,431	97.0%	1,065,690	59,625,121	98.8%
2014	0.675	61,501,088	60,320,711	98.1%	969,507	61,290,218	99.7%
2015 (est)	0.664	60,110,841	60,085,364	100.0%	1,000,000	61,085,364	101.6%
2016 (est)	0.65	59,396,175	n/a	n/a	n/a	n/a	n/a

WATER AND SEWER FUND

The $48,798,571 Water and Sewer Fund Budget for 2015-16 represents a 1.3% or $620,605 increase from the 2014-15 adopted budget of $48,177,966 as summarized below:

CITY OF HIGH POINT
WATER SEWER FUND BUDGET SUMMARY

Sources and Uses of Funds	FY 2014 Actual	Original FY 2015 Budget	FY 2015 Estimate	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
REVENUES						
Fund Balance		2,323,832	-	1,310,707	(1,013,125)	-43.6%
Intergovernmental Revenues	528,539	396,704	435,938	435,938	39,234	9.9%
Charges for Services	43,408,992	45,187,430	45,429,865	46,781,926	1,594,496	3.5%
Miscellaneous Revenues	349,081	270,000	280,815	270,000	-	0.0%
Net Total Revenues	**44,286,612**	**48,177,966**	**46,146,618**	**48,798,571**	**620,605**	**1.3%**
Interfund Activities	-	-	-	-	-	0.0%
Total Revenues	**44,286,612**	**48,177,966**	**46,146,618**	**48,798,571**	**620,605**	**1.3%**
EXPENDITURES						
Personnel Services	7,885,382	8,416,089	8,080,162	8,564,348	148,259	1.8%
Operating Expenditures	10,561,060	11,639,735	10,552,398	11,200,613	(439,122)	-3.8%
Capital Outlay	116,354	213,909	210,772	259,200	45,291	21.2%
Debt Service	16,889,042	17,991,125	18,031,125	17,735,068	(256,057)	-1.4%
PayGo Capital	-	3,850,000	3,850,000	4,500,000	650,000	16.9%
Reimbursements	9,828,640	5,717,108	5,234,491	6,189,342	472,234	8.3%
Contingency		300,000		300,000	-	0.0%
SubTotal	45,280,478	48,127,966	45,958,948	48,748,571	620,605	1.3%
Interfund Activities		50,000	50,000	50,000	-	0.0%
Total Uses of Funds	**45,280,478**	**48,177,966**	**46,008,948**	**48,798,571**	**620,605**	**1.3%**

WATER AND SEWER RATES

The 2015-16 Water and Sewer Fund includes a 3.5% water and sewer rate increase effective October 1, 2015. This increase is to fund the debt service on the approximately $38 million in water and wastewater bonds that will be issued around the beginning of calendar year 2016.

This necessary rate increase is in line with the long-range capital financing plan that has been developed by Davenport & Company. This plan calls for annual rate increases between the 3.0% to 5.0% range to pay for this critical infrastructure development. This strategy was adopted in the early 2000s to avoid some of the 15-22% rate increases that were needed due to lack of proper long range planning. Below is a history of water and sewer rate increases:

CITY OF HIGH POINT
HISTORIC ANNUAL WATER AND SEWER RATE INCREASES

FISCAL YEAR	EFFECTIVE DATE	WATER % CHANGE	SEWER % CHANGE
FY 2001	7/1/2000	17.20%	15.70%
FY 2002	7/1/2001	5.00%	22.20%
FY 2003	7/1/2002	8.00%	15.00%
FY 2004	7/1/2003	6.30%	14.50%
FY 2005	10/1/2004	4.90%	4.90%
FY 2006	10/1/2005	4.90%	4.90%
FY 2007	10/1/2006	4.90%	4.90%
FY 2008	11/8/2007	4.85%	4.85%
FY 2009	10/1/2008	5.90%	5.90%
FY 2010	10/1/2009	5.00%	5.00%
FY 2011	10/1/2010	4.90%	4.90%
FY 2012	10/1/2011	4.90%	4.90%
FY 2013	no increase	0.00%	0.00%
FY 2014	no increase	0.00%	0.00%
FY 2015	7/1/2014	3.00%	3.00%
FY 2016 (proposed)	10/1/2015	3.50%	3.50%

Water and sewer revenue rates are a critical component of funding the operation, maintenance and needed capital improvements for water treatment facilities and distribution lines, and for wastewater collection lines and treatment systems. Property taxes are not used to finance water and sewer utility services.

ELECTRIC FUND

The 2015-16 Electric Fund Budget of $130,187,034 represents a 1.5% or $1,861,514 increase from the 2014-15 Annual Budget of $128,325,520. There is a proposal pending with Electricities to refinance a substantial portion of outstanding debt which could result in a wholesale power rate decrease. At this time there is not enough information to make an informed decision, so the 2015-16 Electric Fund Budget does not recommend a change in the current rate. We will continue to work with Electricities and brief the Council as soon as final decisions are made.

Wholesale power cost for FY 2015-16 is budgeted at $102,500,000, which is the single largest expense in the Electric Fund and citywide budget. The budget continues to include $100,000 for assistance to qualified low income customers, as well as $7,126,664 in major capital projects mentioned earlier in this message. These routine capital investments are necessary to maintain efficient and ongoing operation of the Electric System.

CITY OF HIGH POINT ELECTRIC FUND BUDGET SUMMARY						
Sources and Uses of Funds	FY 2014 Actual	Original FY 2015 Budget	FY 2015 Estimate	Proposed FY 2016 Budget	$ Change Prop/Orig	$ Change Prop/Orig
REVENUES						
Fund Balance	-	2,364,469	-	2,447,812	83,343	3.5%
Sales & Use Taxes	716,163	-	-	-	-	0.0%
Intergovernmental Revenues	1,298,025	-	197,056	-	-	0.0%
Charges for Services	125,368,494	125,812,051	125,594,648	127,590,222	1,778,171	1.4%
Miscellaneous Revenues	2,923,275	149,000	152,973	149,000	-	0.0%
Net Total Revenues	**130,305,957**	**128,325,520**	**125,944,677**	**130,187,034**	**1,861,514**	**1.5%**
Interfund Activities	-	-	-	-	-	0.0%
Total Revenues	**130,305,957**	**128,325,520**	**125,944,677**	**130,187,034**	**1,861,514**	**1.5%**
EXPENDITURES						
Personnel Services	7,749,115	8,089,672	7,738,294	8,118,196	28,524	0.4%
Operating Expenditures	109,629,060	108,474,173	108,647,243	109,619,075	1,144,902	1.1%
Capital Outlay	2,426,523	2,770,000	2,770,000	2,858,664	88,664	3.2%
Debt Service	7,288,002	4,404,000	4,441,500	4,568,000	164,000	3.7%
PayGo Capital	3,967,712	2,947,675	2,947,675	3,383,099	435,424	14.8%
Contingency	-	450,000	-	450,000	-	0.0%
SubTotal	131,060,412	127,135,520	126,544,712	128,997,034	1,861,514	1.5%
Interfund Activities	-	1,190,000	1,190,000	1,190,000	-	0.0%
Total Uses of Funds	**131,060,412**	**128,325,520**	**127,734,712**	**130,187,034**	**1,861,514**	**1.5%**

FUND BALANCES/RETAINED EARINGS

Fund balances and retained earnings are an absolutely critical, but often misunderstood and overlooked part of the Annual Budget. Fund balances and retained earnings consist of unencumbered and un-appropriated monies. They are essential for maintaining our strong bond ratings as well as to maintain positive year-round and year-to-year cash flows. Strong fund balances are essential as we plan ahead for subsequent budgets.

The North Carolina Local Government Commission recommends maintaining an 8.0% balance in each fund. This is necessary for maintaining positive year-round cash flows, reducing the need for short term borrowing, and assisting in maintaining investment grade bond rating. The High Point City Council adopted Fiscal Policy calls for a minimum 10.0% fund balance of estimated expenditures as a signal of financial strength and fiscal stability. The City of High Point applies the policy to all operating funds *except* the Water-Sewer Fund, which calls for a 50% fund balance, and the Economic Development, General Debt, and General Capital Project funds, which are covered by more specific strategic plans.

The Water & Sewer Fund is $438,971 or 9/10% less than the target 50% fund balance due to fund balance appropriation related to one-time capital purchases. The Mass Transit negative fund balance is due to a backlog of Federal grant reimbursements that have not been received yet. Full reimbursement is expected to occur this calendar year and the fund balance is expected to be positive. The Solid Waste fund balance shortage of $166,385 or 1.1% is due to the transition of the Environmental Services division from the General Fund to the Solid Waste Fund. This was projected in the transition plan and will be corrected when the plan is fully implemented in Fiscal Year 2016-17.

The table below summarizes changes in annual fund balances/retained earnings, including early estimates for June 30, 2016:

CITY OF HIGH POINT
FUND BALANCE AVAILABLE FOR APPROPRIATION

FUND	ACTUAL JUNE 30, 2014	ESTIMATED BALANCE JUNE 30, 2015	APPROPRIATED FY 2015-16	ESTIMATED BALANCE JUNE 30, 2016	FUND BALANCE POLICY	FY 2015-16 PROPOSED EXPENDITURES	FUND BALANCE MIMIMUM	RESERVE % OF EXPENDITURES	AMOUNT ABOVE MINIMUM FUND BALANCE
GENERAL	13,316,553	18,161,184	2,471,827	15,689,357	10%	102,416,709	10,241,671	15.3%	5,447,686
GENERAL DEBT	17,840,940	16,550,392	768,617	15,781,775	n/a	9,026,142	n/a	n/a	n/a
ECONOMIC DEV.	1,771,019	1,452,610	282,000	1,170,610	n/a	757,000	n/a	n/a	n/a
WATER & SEWER	22,809,520	25,271,022	1,310,707	23,960,315	50%	48,798,571	24,399,286	49.1%	(438,971)
ELECTRIC	14,887,886	15,462,320	2,447,812	13,014,508	10%	130,187,034	13,018,703	10.0%	(4,195)
MASS TRANSIT	(2,173,993)	(762,465)	-	(762,465)	10%	3,894,009	389,401	-19.6%	(1,151,866)
PARKING	297,843	385,921	48,216	337,705	10%	374,378	37,438	90.2%	300,267
SOLID WASTE	787,683	1,475,017	159,480	1,315,537	10%	14,819,220	1,481,922	8.9%	(166,385)
STORMWATER	882,360	1,287,237	159,137	1,128,100	10%	3,978,691	397,869	28.4%	730,231
TOTAL	**70,419,811**	**79,283,238**	**7,647,796**	**71,635,442**		**314,251,754**	**49,966,290**	22.8%	**4,716,767**

CONCLUSION

I am pleased to present to you a budget that addresses the enhancement of livability, transparency, accountability and infrastructure in High Point. This budget continues to provide the quality programs and services our residents have come to expect and enjoy. High Point's financial condition is stable and strong. The FY 2015-16 Budget is balanced, meets all statutory requirements, and addresses many of the critical issues that Council has expressed interest in addressing.

I want to acknowledge all of the staff members who assist in the preparation of this policy document. The efforts and professionalism of Eric Olmedo, Laura Altizer, Roslyn McNeill, Cindy Smith, Jeff Moore, Randy McCaslin, Jeron Hollis and the rest of our executive team are appreciated. I also thank the Mayor and City Council for your leadership and commitment to the City of High Point.

Respectfully submitted,

Greg Demko
City Manager

CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2015-2016 Budget Ordinance

BE IT ORDAINED BY THE CITY OF HIGH POINT, NORTH CAROLINA:

Section 1. The following amounts are hereby appropriated for the operation and maintenance of the City's various governmental departments and divisions for the Fiscal Year beginning July 1, 2015 and ending June 30, 2016:

(1) That for said fiscal year there is hereby appropriated out of the GENERAL FUND for general governmental operations the sum of:

$ 102,751,489

(2) That for said fiscal year there is hereby appropriated out of the SPECIAL GRANTS FUND for purposes outlined within the various grant provisions, the sum of:

$ 4,878,265

(3) That for said fiscal year there is hereby appropriated out of the COMMUNITY DEVELOPMENT FUND for purposes outlined within the grant, the sum of:

$ 4,635,976

(4) That for said fiscal year there is hereby appropriated out of the ECONOMIC DEVELOPMENT FUND, the sum of:

$ 757,000

(5) That for said fiscal year there is hereby appropriated out of the GENERAL DEBT SERVICE FUND for the payment of debt service charges on general obligation debt, the sum of:

$ 9,026,142

(6) That for said fiscal year there is hereby appropriated out of the GENERAL CAPITAL PROJECTS FUND for the purpose of construction and/or acquisition of certain long-lived assets, the sum of:

Capital Projects	$ 683,250
Transfer to Other Funds	180,000
	$ 863,250

(7) That for said fiscal year there is hereby appropriated out of the CENTRAL SERVICES FUND the following:

Fleet Services	$ 9,346,255
Radio Repair Shop	5,014,957
Computer Replacement	726,919
	$ 15,088,131

(8) That for said fiscal year there is hereby appropriated out of the WATER and SEWER FUND the following:

Operations	$ 26,563,503
Debt Service	17,735,068
Transfer to Capital Projects Fund	4,500,000
TOTAL WATER and SEWER FUND	$ 48,798,571

(9) That for said fiscal year there is hereby appropriated out of the WATER and SEWER CAPITAL PROJECTS FUND the following:

Water Sewer Capital Projects	$ 4,500,000

(10) That for said fiscal year there is hereby appropriated out of the ELECTRIC FUND the following:

Operations	$ 122,760,370
Capital Projects	7,426,664
TOTAL ELECTRIC FUND	$ 130,187,034

(11) That for said fiscal year there is hereby appropriated out of the MASS TRANSIT FUND for the purpose of operating High Point's Transit System, the sum of:

$ 3,894,009

(12) That for said fiscal year there is hereby appropriated out of the MASS TRANSIT CAPITAL PROJECTS FUND, the sum of:

$ 6,469,852

(12) That for said fiscal year there is hereby appropriated out of the PARKING FACILITIES FUND for the purpose of operating City parking facilities, the sum of:

$ 374,378

(13) That for said fiscal year there is hereby appropriated out of the SOLID WASTE FUND the following:

Operations	$ 13,999,220
Capital Projects	820,000
TOTAL SOLID WASTE FUND	$ 14,819,220

(14) That for said fiscal year there is hereby appropriated out of the STORM WATER FUND the following:

Operations	$ 2,100,320
Debt Service	1,059,871
Capital Projects	818,500
TOTAL STORM WATER FUND	$ 3,978,691

(15) That for said fiscal year there is hereby appropriated out of the MARKET AUTHORITY FUND, the sum of:

$ 2,915,000

(16) That for said fiscal year there is hereby appropriated out of the INSURANCE RESERVE FUND, the sum of:

$ 10,446,176

Section 2. It is estimated that the following revenues will be available during fiscal year beginning July 1, 2015 and ending June 30, 2016:

General Fund	
Ad Valorem Taxes	$ 56,870,148
Sales & Use Taxes	25,617,070
Intergovernmental Revenues	9,709,203
Licenses & Permits	1,120,800
Charges for Services	4,233,361
Miscellaneous	2,394,300
Fund Balance Appropriated	2,806,607
Total Revenues and Other Financing Sources	$ 102,751,489

CITY OF HIGH POINT, NORTH CAROLINA
Fiscal Year 2015-2016 Budget Ordinance

Grants Fund		
Intergovernmental Revenues	$	4,878,265
Community Development Fund		
Intergovernmental Revenues	$	4,635,976
Economic Development Fund		
Transfer From General Fund	$	75,000
Transfer From Electric Fund		400,000
Fund Balance Appropriated		282,000
Total Revenues and Other Financing Sources	$	757,000
General Debt Service Fund		
Ad Valorem Taxes	$	2,984,344
Interest on Investments		80,000
Miscellaneous		529,631
Transfer from Other Funds		4,663,550
Fund Balance Appropriated		768,617
Total Revenues and Other Financing Sources	$	9,026,142
General Capital Projects Fund		
Transfer from Other Funds		863,250
Total Revenues and Other Financing Sources	$	863,250
Central Services Fund		
Sales and Services		7,623,174
Miscellaneous Revenues		7,464,957
Total Revenues and Other Financing Sources	$	15,088,131
Water and Sewer Fund		
Charges for Services	$	46,781,926
Non-operating Revenues		705,938
Retained Earnings Appropriated		1,310,707
Total Revenues and Other Financing Sources	$	48,798,571
Water and Sewer Capital Projects Fund		
Transfer from Water and Sewer Fund	$	4,500,000
Electric Fund		
Charges for Services	$	127,590,222
Non-operating Revenues		149,000
Retained Earnings Appropriated		2,447,812
Total Revenues and Other Financing Sources	$	130,187,034
Mass Transit Fund		
Charges for Services	$	2,713,369
Intergovernmental Revenues		520,360
Transfer From Other Funds		660,280
Total Revenues and Other Financing Sources	$	3,894,009
Mass Transit Capital Projects Fund		
Federal Grant	$	5,600,000
State Grant		700,000

City Matching Funds		169,852
Total Revenues and Other Financing Sources	$	6,469,852
Parking Facilities Fund		
Charges for Services	$	214,000
Transfer From Other Funds		112,162
Fund Balance Appropriated		48,216
Total Revenues and Other Financing Sources	$	374,378
Solid Waste Fund		
Operating Revenue	$	13,342,240
Miscellaneous		152,500
Transfers from Other Funds		1,165,000
Retained Earnings Appropriated		159,480
Total Revenues and Other Financing Sources	$	14,819,220
Storm Water Fund		
Charges for Services	$	3,779,554
Miscellaneous		40,000
Retained Earnings Appropriated		159,137
Total Revenues and Other Financing Sources	$	3,978,691
Market Authority Fund		
Room Occupancy Taxes	$	315,000
Licenses & Permits		1,600,000
Transfer from General Fund		240,000
Transfer from Water-Sewer Fund		50,000
Transfer from Electric Fund		710,000
Total Revenues and Other Financing Sources	$	2,915,000
Insurance Reserve Fund		
Transfer From Other Funds		10,446,176
Total Revenues and Other Financing Sources	$	10,446,176

Section 3. There is hereby levied the following rates of tax on each one hundred dollars ($100) valuation of taxable property, as listed for taxes as of January 1, 2015, for the purpose of raising the revenue from current year's property tax, as set forth in the foregoing estimates of revenue, and in order to finance the foregoing appropriations.

Rate per $100 Valuation
General Fund $.65

Such rates of tax are based on an estimated total valuation of property for purpose of taxation of **$9,137,873,047** and an estimated rate of collections of **98.0%** during the current year.

Section 4. That the reserve for encumbrances at June 30, 2015, representing the unearned portion of contracts as of that date, shall be re-appropriated and distributed as it applied in order to properly account for the payment against which the fiscal year in which it is paid.

Section 5. That the unencumbered balances as of June 30, 2015 of those capital projects and operating encumbrances which were not completed in Fiscal Year 2014-2015 be reappropriated into the Fiscal Year 2015-2016 budget in order to allow completion.

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Section 6. That the unencumbered balances in Grant funds which remain as of June 30, 2015 be re-appropriated into the Fiscal Year 2015-2016 budget for the completion of their original purposes.

Section 7. That the landfill closure funds previously expended and established as a liability in the Landfill Development and Maintenance Capital Reserve Fund and which remain as of June 30, 2015 be appropriated in the Fiscal Year 2015-2016 budget for their intended purposes.

Section 8. The number of persons to be employed and the salaries and wages to be paid shall be those which are included in the detailed operation budgets; unless provision is made by the City Manager or City Council for employing additional persons.

Section 9. The City Manager is hereby authorized to approve transfers of appropriations within any fund, provided transfers between funds, and authorization for making expenditures from excess revenue shall be made by the City Council.

Section 10. There is hereby levied a tax of five dollars ($5.00) per year upon any vehicle resident within the City, pursuant to G.S. 20-97 (c).

Section 11. There is hereby levied a solid waste availability fee of eleven dollars ($11.00) per month for services provided by the City.

Section 12. Utility payments will be applied in the following order: Deposits, credit/collection fees, oldest bill first, miscellaneous fees/charges, and utility services.

Section 13. Copies of this ordinance shall be furnished to the City Clerk and the Director of Financial Services to be kept on file by him for his direction in the collection and disbursement of City funds.

Section 14. All ordinances or parts of ordinances in conflict with the provisions of this ordinance are hereby repealed.

Adopted this 18th day of June, 2015.

Attest: Lisa B. Vierling, MMC
City Clerk

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

The Summaries/Analysis section contains charts, graphs, summary tables, and discussions of the City's revenues and expenses for fiscal year 2015-2016 with historical data for comparison purposes.

The Consolidated Summary of Revenues and Expenditures that begins this section is a summary of total revenues and expenses by fund by major revenue and expense category. Following this summary the section is divided into revenue and expense information, personnel summaries, and outstanding debt information.

2015-2016 SUMMARY OF REVENUES,

	GENERAL FUND	WATER AND SEWER FUND	ELECTRIC FUND	MASS TRANSIT FUND	PARKING FUND
Fund Balance July 1, 2015	**13,316,553**	**22,809,520**	**14,887,886**	**-**	**297,843**
Revenue					
Fund Balance	2,806,607	1,310,707	2,447,812	-	48,216
Property Tax	56,870,148	-	-	-	-
Sales & Use Taxes	25,617,070	-	-	-	-
Intergovernmental revenues	9,709,203	435,938	-	520,360	-
Licenses & permits	1,120,800	-	-	391,117	-
Charges for services	4,233,361	46,781,926	127,590,222	2,322,252	214,000
Miscellaneous & other revenues	2,394,300	270,000	149,000	-	-
Reimbursements	-	-	-	-	-
Total Revenue	**102,751,489**	**48,798,571**	**130,187,034**	**3,233,729**	**262,216**
Interfund Transfers	-	-	-	660,280	112,162
Net Revenue	102,751,489	48,798,571	130,187,034	3,894,009	374,378
Expense					
Personnel Services & Benefits	68,848,862	8,564,348	8,118,196	2,210,335	196,177
Operating Expenses	21,790,043	11,200,613	109,619,075	1,508,674	178,201
Capital Equipment Outlay	2,678,258	259,200	2,858,664	175,000	-
Debt Service	628,406	17,735,068	-	-	-
Pay-as-we-go Capital	683,250	-	4,568,000	-	-
Reimbursements	86,896	6,189,342	3,383,099	-	-
Contingency	400,000	300,000	450,000	-	-
Total Expense	**95,115,715**	**44,248,571**	**128,997,034**	**3,894,009**	**374,378**
Interfund Transfers	7,635,774	4,550,000	1,190,000	-	-
Net Expense	102,751,489	48,798,571	130,187,034	3,894,009	374,378
Estimated Fund Balances June 30, 2016	**10,509,946**	**21,498,813**	**12,440,074**	**-**	**249,627**

EXPENDITURES & ESTIMATED FUND BALANCES

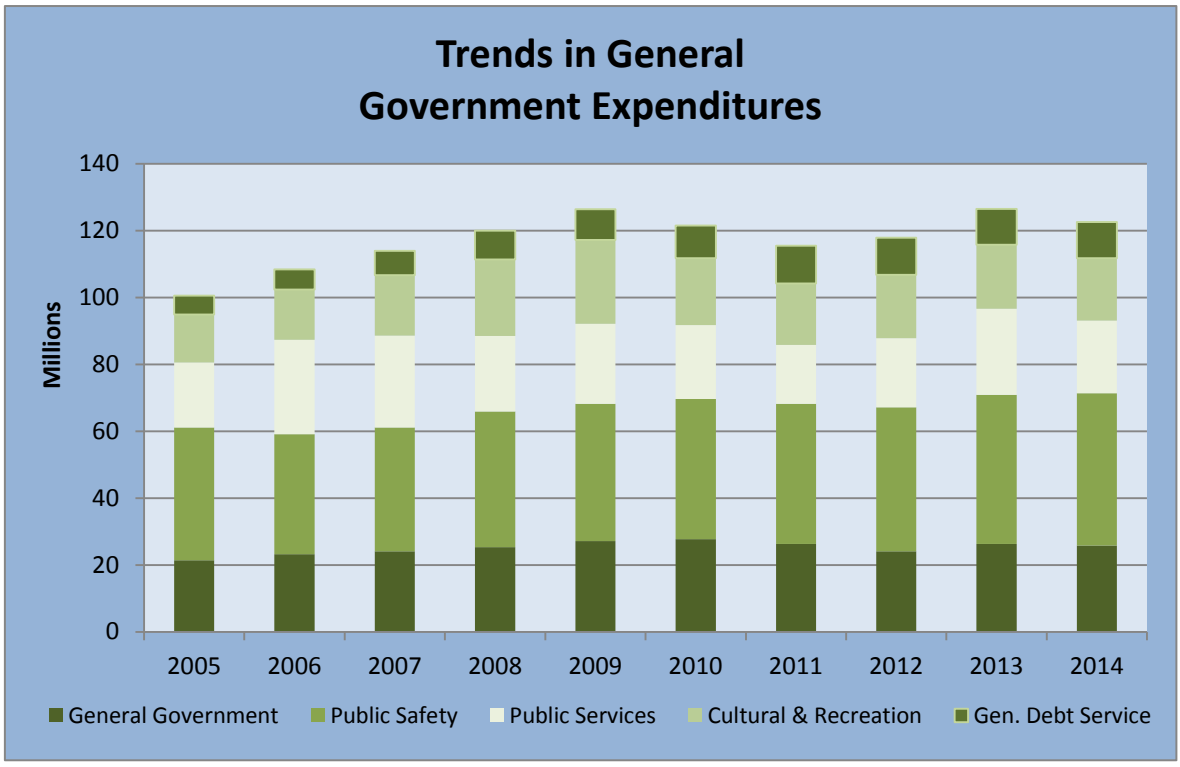
SOLID WASTE FUND	STORMWATER FUND	SPECIAL REVENUE	ECONOMIC DEVELOPMENT	OTHER FUNDS	TOTAL ALL FUNDS
787,683	**882,360**	**-**	**2,127,599**	**17,840,940**	**72,950,384**
159,480	159,137	-	282,000	688,617	7,902,576
-	-	-	-	2,984,344	59,854,492
70,000	-	-	-	315,000	26,002,070
30,000	-	8,713,196	-	265,446	19,674,143
-	-	-	-	1,600,000	3,111,917
13,342,240	3,779,554	-	-	18,333,535	216,597,090
52,500	40,000	681,045	-	7,544,957	11,131,802
-	-	-	-	180,000	180,000
13,654,220	**3,978,691**	**9,394,241**	**282,000**	**31,911,899**	**344,454,090**
1,165,000	-	120,000	475,000	17,396,652	19,929,094
14,819,220	3,978,691	9,514,241	757,000	49,308,551	364,383,184
4,572,028	1,262,897	806,205	-	1,644,859	96,223,907
7,019,119	837,423	8,669,836	757,000	21,394,904	182,974,888
820,000	818,500	-	-	6,396,156	14,005,778
-	1,059,871	38,200	-	9,744,530	29,206,075
-	-	-	-	9,948,102	15,199,352
863,073	-	-	-	-	10,522,410
-	-	-	-	-	1,150,000
13,274,220	**3,978,691**	**9,514,241**	**757,000**	**49,128,551**	**349,282,410**
1,545,000	-	-	-	180,000	15,100,774
14,819,220	3,978,691	9,514,241	757,000	49,308,551	364,383,184
628,203	**723,223**	**-**	**1,845,599**	**17,152,323**	**65,047,808**

TOTAL GOVERNMENT SPENDING BY FUNCTION

Fiscal Year	General Government	Public Safety	Public Services	Cultural & Recreation	Gen. Debt Service	Total	Percent Change
2005	21,440,847	39,715,207	19,375,819	14,355,284	5,645,853	100,533,010	12%
2006	23,186,234	35,973,681	28,173,499	15,050,819	6,003,095	108,387,328	8%
2007	24,102,554	37,055,281	27,480,491	18,034,136	7,282,808	113,955,270	5%
2008	25,320,401	40,613,195	22,590,322	22,854,852	8,606,111	119,984,881	5%
2009	27,160,252	41,014,518	23,998,005	25,040,770	9,229,377	126,442,922	5%
2010	27,751,705	41,856,008	22,144,426	20,049,626	9,697,452	121,499,217	-4%
2011	26,245,111	41,942,128	17,674,426	18,348,122	11,250,426	115,460,213	-5%
2012	24,112,637	43,019,604	20,704,623	18,917,317	11,102,319	117,856,500	2%
2013	26,268,525	44,632,915	25,697,647	19,230,604	10,641,678	126,471,369	7%
2014	25,809,635	45,525,308	21,738,446	18,653,916	10,856,610	122,583,915	-3%

Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Uses

Source: The above statistics are from the City of High Point Financial Services Department

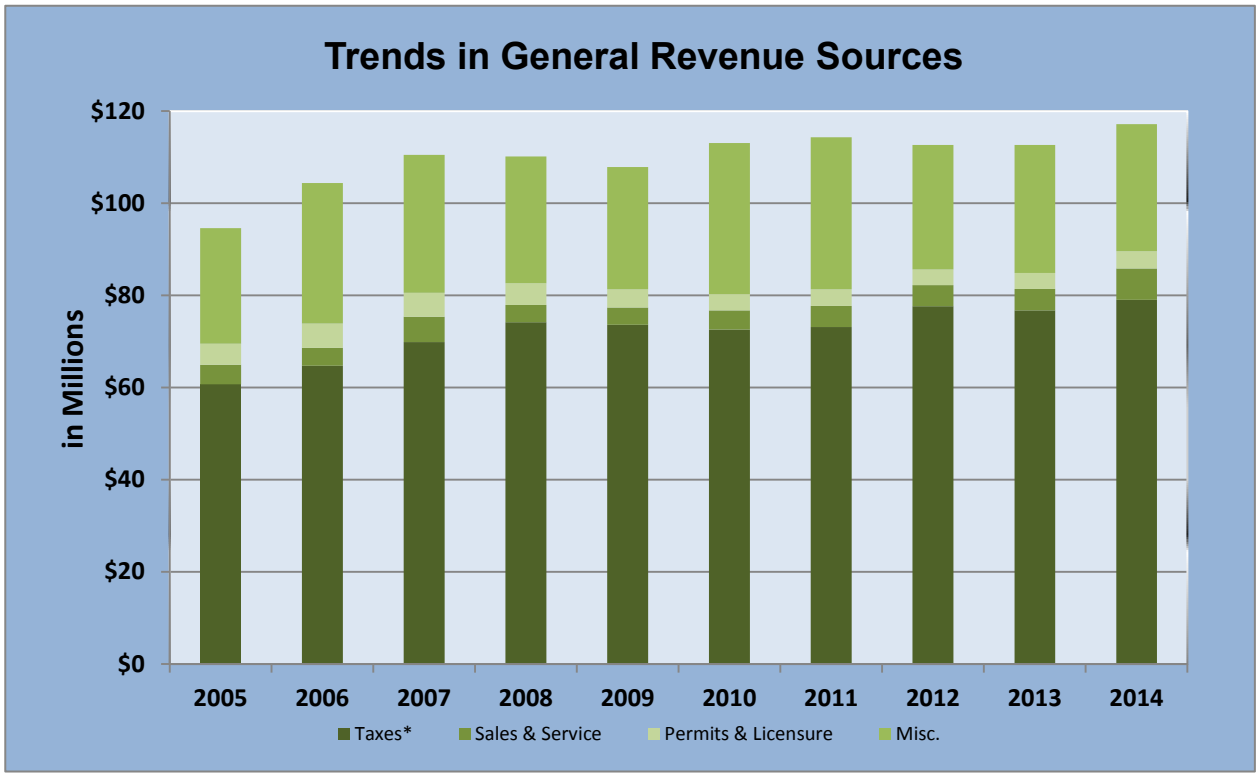


TOTAL GOVERNMENT REVENUES BY SOURCE

Fiscal Year	Taxes*	Sales & Services	Permits & Licenses	Intergovern-mental	Misc**	Interest on Investments	Total	Percent Change
2005	60,695,302	4,238,495	4,629,749	16,481,501	7,262,046	1,279,438	94,586,531	10.5%
2006	64,720,195	3,948,282	5,228,772	21,403,252	7,141,083	1,952,292	104,393,876	10.4%
2007	69,868,106	5,523,952	5,168,953	20,463,981	6,151,519	3,311,890	110,488,401	5.8%
2008	74,222,705	3,737,495	4,698,780	17,564,267	7,166,344	2,747,586	110,137,177	-0.3%
2009	73,628,466	3,747,617	3,958,060	17,600,326	6,717,151	2,217,246	107,868,866	-2.1%
2010	72,624,638	4,158,266	3,546,529	24,554,069	7,585,363	639,747	113,108,612	4.9%
2011	73,145,404	4,564,077	3,610,064	25,749,928	6,825,901	415,424	114,310,798	1.1%
2012	77,672,355	4,563,760	3,432,136	19,467,469	7,010,115	489,126	112,634,961	-1.5%
2013	76,793,504	4,636,533	3,492,409	19,867,064	7,800,275	86,991	112,676,776	0.0%
2014	79,084,063	6,778,018	3,728,062	18,936,581	8,305,482	329,076	117,161,282	4.0%

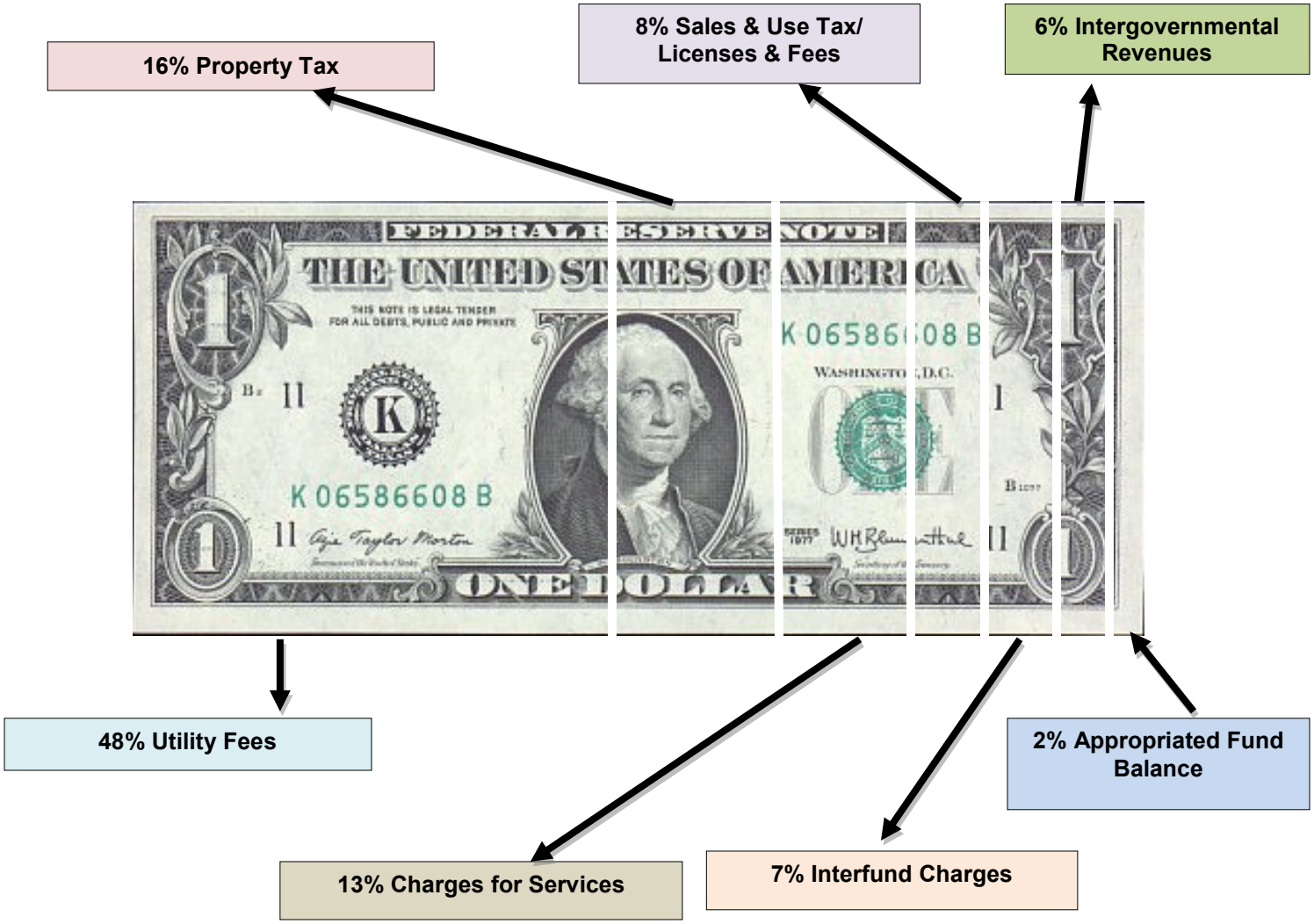
*Includes Property Taxes, Sales and Use Taxes, and Occupancy Taxes
**Includes Administrative Reimbursements and Miscellaneous Revenues
Includes General, Special Revenue, Capital Projects, and Debt Service Funds; excludes Other Financing Sources

Source: The above statistics are from the City of High Point Financial Services Department



WHERE THE MUNICIPAL DOLLAR ORIGINATES

All Funds



Utility Fees	Electric Fees, Water and Sewer Fees
Property Tax	General Fund Property Tax, Bond Property Tax
Charges for Services	Charges for Services from General, Central Services, Transit, Parking, Solid Waste and Stormwater Funds, and Miscellaneous Revenues
Interfund Charges	Other Financing Sources
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales and Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Appropriated Fund Balance	Fund Balances

ESTIMATED CHANGES IN FUND BALANCES

Fund Balance represents the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

The North Carolina Local Government Commission (LGC) recommends that units of government maintain a minimum fund balance in their operating funds of 8% of estimated expenditures. This level has been determined to be the equivalent of one month's expenditures and is generally regarded as a minimum level to avoid cash flow interruptions, generate interest income, reduce the need for short-term borrowings, and assist in maintaining investment grade bond ratings.

The High Point City Council-adopted Fiscal Policies maintain minimum fund balances at 10% of estimated expenditures as a signal of financial strength and fiscal stability. The City of High Point applies the policy to all operating funds *except* the Economic Development, General Debt, and General Capital Project funds as they are covered by more specific strategic plans. A summary of fund balances and estimated changes therein are shown below:

CITY OF HIGH POINT
FUND BALANCE AVAILABLE FOR APPROPRIATION

FUND	ACTUAL JUNE 30, 2014	ESTIMATED BALANCE JUNE 30, 2015	APPROPRIATED FY 2015-16	ESTIMATED BALANCE JUNE 30, 2016	FUND BALANCE POLICY	FY 2015-16 PROPOSED EXPENDITURES	FUND BALANCE MINIMUM	RESERVE % OF EXPENDITURES	AMOUNT ABOVE MINIMUM FUND BALANCE
GENERAL	13,316,553	18,161,184	2,471,827	15,689,357	10%	102,416,709	10,241,671	15.3%	5,447,686
GENERAL DEBT	17,840,940	16,550,392	768,617	15,781,775	n/a	9,026,142	n/a	n/a	n/a
ECONOMIC DEV.	1,771,019	1,452,610	282,000	1,170,610	n/a	757,000	n/a	n/a	n/a
WATER & SEWER	22,809,520	25,271,022	1,310,707	23,960,315	50%	48,798,571	24,399,286	49.1%	(438,971)
ELECTRIC	14,887,886	15,462,320	2,447,812	13,014,508	10%	130,187,034	13,018,703	10.0%	(4,195)
MASS TRANSIT	(2,173,993)	(762,465)	-	(762,465)	10%	3,894,009	389,401	-19.6%	(1,151,866)
PARKING	297,843	385,921	48,216	337,705	10%	374,378	37,438	90.2%	300,267
SOLID WASTE	787,683	1,475,017	159,480	1,315,537	10%	14,819,220	1,481,922	8.9%	(166,385)
STORMWATER	882,360	1,287,237	159,137	1,128,100	10%	3,978,691	397,869	28.4%	730,231
TOTAL	**70,419,811**	**79,283,238**	**7,647,796**	**71,635,442**		**314,251,754**	**49,966,290**	22.8%	**4,716,767**

ANALYSIS OF REVENUE SOURCES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% Budget CHANGE
GENERAL FUND					
Taxes					
Ad valorem taxes-current year	57,390,015	56,213,421	55,205,648	(1,007,773)	-1.8%
Ad valorem taxes-prior years	1,139,646	1,265,000	1,528,000	263,000	20.8%
Penalty and interest	401,434	362,000	364,000	2,000	0.6%
Tax Rebates/discounts	(352,765)	(221,500)	(227,500)	(6,000)	2.7%
Sales Taxes	15,554,106	20,393,009	24,095,000	3,701,991	18.2%
Room Occupancy Tax	1,462,570	1,377,000	1,390,770	13,770	1.0%
Rental Vehicle Tax	133,659	130,000	131,300	1,300	1.0%
Total Taxes	**75,728,665**	**79,518,930**	**82,487,218**	**2,968,288**	**3.7%**
Intergovernmental Revenues					
Utility franchise tax	5,220,728	875,000	875,000	-	0.0%
Beer and wine tax	465,452	450,000	460,000	10,000	2.2%
ABC Shared Revenue	1,025,680	925,000	1,030,000	105,000	11.4%
ABC mixed beverage tax	134,279	130,000	130,000	-	0.0%
Powell Bill	2,912,889	2,912,889	2,940,742	27,853	1.0%
Reimbursement H/H Provision	255,026	-	-	-	0.0%
Video Programming Fee	974,001	1,000,000	1,000,000	-	0.0%
Guilford County	444,807	439,960	364,960	(75,000)	-17.0%
County-Colfax/Deep River Fire	328,661	290,000	330,000	40,000	13.8%
Guilford County-SROs	532,240	535,000	535,000	-	0.0%
Payment in lieu of Taxes-Electric	880,955	845,007	893,328	48,321	5.7%
Other intergovernmental revenues	1,689,651	993,173	1,150,173	157,000	15.8%
Total Intergovernmental Revenues	**14,864,369**	**9,396,029**	**9,709,203**	**313,174**	**3.3%**
Licenses and permits					
Privilege licenses	821,516	683,000	10,000	(673,000)	-98.5%
Building Inspection permits	965,056	870,000	900,000	30,000	3.4%
Library Fees	50,321	50,000	50,000	-	0.0%
Other licenses and fees	291,687	183,800	160,800	(23,000)	-12.5%
Total Licenses and Permits	**2,128,580**	**1,786,800**	**1,120,800**	**(666,000)**	**-37.3%**
Charges for services					
Recreation programs	2,616,038	3,394,430	2,639,685	(754,745)	-22.2%
Solid Waste User Fee Residential	2,352,151	-	-	-	0.0%
Recycling Services	580,423	-	-	-	0.0%
Commercial Garbage Serv Pickup	48,445	-	-	-	0.0%
Commercial Recycling Dumpsters	5,180	-	-	-	0.0%
Other services	1,009,102	1,627,176	1,593,676	(33,500)	-2.1%
Total Charges for Services	**6,611,339**	**5,021,606**	**4,233,361**	**(788,245)**	**-15.7%**
Interest income	243,260	180,000	180,000	-	0.0%
Reimbursements	6,819,261	-	-	-	0.0%
Miscellaneous revenues	529,898	518,000	514,300	(3,700)	-0.7%
Installment Financing	-	-	1,700,000	1,700,000	100.0%
Fund balance appropriated	-	3,920,575	2,806,607	(1,113,968)	-28.4%
Total General Fund Revenues	**106,925,372**	**100,341,940**	**102,751,489**	**709,549**	**0.7%**
SPECIAL GRANTS FUND					
Local, State, Federal Grants	2,882,357	5,052,660	4,590,420	(462,240)	-9.1%
Community Development Block Grant Program	1,880,068	4,008,570	4,515,976	507,406	12.7%
Grants Interfund Transfer	190,773	644,064	407,845	(236,219)	-36.7%
Total Special Grants Fund Revenue	**4,953,198**	**9,705,294**	**9,514,241**	**(191,053)**	**-2.0%**

ANALYSIS OF REVENUE SOURCES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% Budget CHANGE
ECONOMIC DEV. INCENTIVE FUND					
Net Economic Development Fund	178,019	282,000	282,000	-	0.0%
Economic Development Interfund Transfer	475,000	475,000	475,000	-	0.0%
Total Economic Dev. Incentive Fund	**653,019**	**757,000**	**757,000**	-	0.0%
INSURANCE RESERVE FUND	**193,993**	**-**	**10,446,176**	**10,446,176**	**100.0%**
GENERAL DEBT SERVICE FUND					
Net General Debt Service Fund	3,621,240	5,148,638	4,282,592	(866,046)	-16.8%
General Debt Service Fund	6,445,703	5,803,420	4,743,550	(1,059,870)	-18.3%
Total General Debt Service Fund	**10,066,943**	**10,952,058**	**9,026,142**	**(1,925,916)**	**-17.6%**
GENERAL CAPITAL PROJ FUND					
Net General Capital Projects Fund	1,859,299	180,000	180,000	-	0.0%
General Capital Proj. Interfund Transfer	200,000	228,250	683,250	455,000	199.3%
Total General Capital Projects Fund	**2,059,299**	**408,250**	**863,250**	**455,000**	**111.5%**
INTERNAL SERVICE FUNDS	**13,394,567**	**12,556,382**	**15,088,131**	**2,531,749**	**20.2%**
WATER-SEWER FUND					
Water Operating	16,140,912	16,903,425	17,567,184	663,759	3.9%
Sewer Operating	27,450,177	28,384,875	29,312,742	927,867	3.3%
Miscellaneous Revenues	482,264	345,834	387,938	42,104	12.2%
Interest on Investments	175,348	220,000	220,000	-	0.0%
Contributed Capital	2,724,533	-	-	-	0.0%
Retained Earnings Appropriated	-	2,323,832	1,310,707	(1,013,125)	-43.6%
TOTAL WATER-SEWER FUND	**46,973,234**	**48,177,966**	**48,798,571**	**620,605**	**1.3%**
WATER-SEWER CAPITAL FUND	**4,411,540**	**3,850,000**	**4,500,000**	**650,000**	**16.9%**
ELECTRIC FUND					
Residential Sales	48,148,458	49,106,910	50,897,726	1,790,816	3.6%
Industrial Sales	15,189,126	14,875,050	15,779,105	904,055	6.1%
Commercial Sales	51,694,482	52,035,743	50,099,444	(1,936,299)	-3.7%
Other Services	12,327,110	9,818,348	10,837,947	1,019,599	10.4%
Interest on Investments	170,506	125,000	125,000	-	0.0%
Reimbursements	2,735,499	-	-	-	0.0%
Retained Earnings Appropriated	-	2,364,469	2,447,812	83,343	3.5%
Total Electric Fund Revenue	**130,265,181**	**128,325,520**	**130,187,034**	**1,861,514**	**1.5%**
MASS TRANSIT FUND					
Operating Receipts	976,867	2,255,356	2,322,252	66,896	3.0%
Intergovernmental revenues	338,383	1,044,650	520,360	(524,290)	-50.2%
Licenses & Permits	509,722	413,000	391,117	(21,883)	-5.3%
Miscellaneous & Other Revenues	4,922	-	-	-	0.0%
Approp Fund Balance-Transit Capital	-	155,739	-	(155,739)	-100.0%
Total Net Mass Transit Fund Revenue	1,829,894	3,868,745	3,233,729	(635,016)	-16.4%
Mass Transit Interfund Transfer	514,152	521,699	660,280	138,581	26.6%
Total Mass Transit Fund	**2,344,046**	**4,390,444**	**3,894,009**	**(496,435)**	**-11.3%**
MASS TRANSIT CAPITAL FUND	**-**	**-**	**6,469,852**	**6,469,852**	**100.0%**

ANALYSIS OF REVENUE SOURCES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% Budget CHANGE
PARKING FUND					
Fees	319,487	247,000	214,000	(33,000)	-13.4%
Interest on Investments	1,623	1,000	-	(1,000)	-100.0%
Retained Earnings Appropriated	-	58,038	48,216	(9,822)	-16.9%
Total Net Parking Fund Revenue	321,110	306,038	262,216	(43,822)	-14.3%
Parking Interfund Transfer	112,162	112,162	112,162	-	0.0%
Total Parking Fund Revenue	**433,272**	**418,200**	**374,378**	**(43,822)**	**-10.5%**
SOLID WASTE FUND					
Tipping Fees	4,192,227	4,570,800	4,530,000	(40,800)	-0.9%
Solid Waste User Fee	2,901,885	2,868,000	2,893,640	25,640	0.9%
Environmental Services Pick Up Fee	-	3,825,680	5,350,400	1,524,720	39.9%
Recycling Sales	614,894	600,000	550,000	(50,000)	-8.3%
Interest on Investments	36,021	50,000	50,000	-	0.0%
Landfill State Excise Tax	65,012	70,000	70,000	-	0.0%
Miscellaneous Revenues	64,181	43,900	50,700	6,800	15.5%
Reimbursements	-	-	-	-	0.0%
Retained Earnings Appropriated	-	588,247	159,480	(428,767)	-72.9%
Total Net Solid Waste Fund Revenue	7,874,220	12,616,627	13,654,220	1,037,593	8.2%
Solid Waste Interfund Transfer	-	2,600,000	1,165,000	(1,435,000)	-55.2%
Total Solid Waste Fund Revenue	**7,874,220**	**15,216,627**	**14,819,220**	**(397,407)**	**-2.6%**
STORMWATER FUND					
Stormwater Fees	2,531,351	2,450,956	3,769,554	1,318,598	53.8%
Interest on Investments	30,882	40,000	40,000	-	0.0%
Other fees	13,881	10,000	10,000	-	0.0%
Miscellaneous Revenues	117,268	-	-	-	0.0%
Retained Earnings Appropriated	-	12,967	159,137	146,170	1127.2%
Total Net Stormwater Fund Revenue	2,693,382	2,513,923	3,978,691	1,464,768	58.3%
Stormwater Interfund Transfer	1,002,807	1,189,689	-	(1,189,689)	-100.0%
Total Stormwater Fund Revenue	**3,696,189**	**3,703,612**	**3,978,691**	**275,079**	**7.4%**
MARKET AUTHORITY FUND					
Business License	1,599,482	1,600,000	1,600,000	-	0.0%
Occupancy Tax	326,624	295,000	315,000	20,000	6.8%
Total Net Market Authority Fund Revenue	1,926,106	1,895,000	1,915,000	20,000	1.1%
Market Authority Interfund Transfer	1,000,000	1,000,000	1,000,000	-	0.0%
Total Market Authority Fund Revenue	**2,926,106**	**2,895,000**	**2,915,000**	**20,000**	**0.7%**
TOTAL REVENUE	**337,170,179**	**341,698,293**	**364,383,184**	**22,684,891**	**6.6%**

TAX VALUES, RATES AND COLLECTIONS

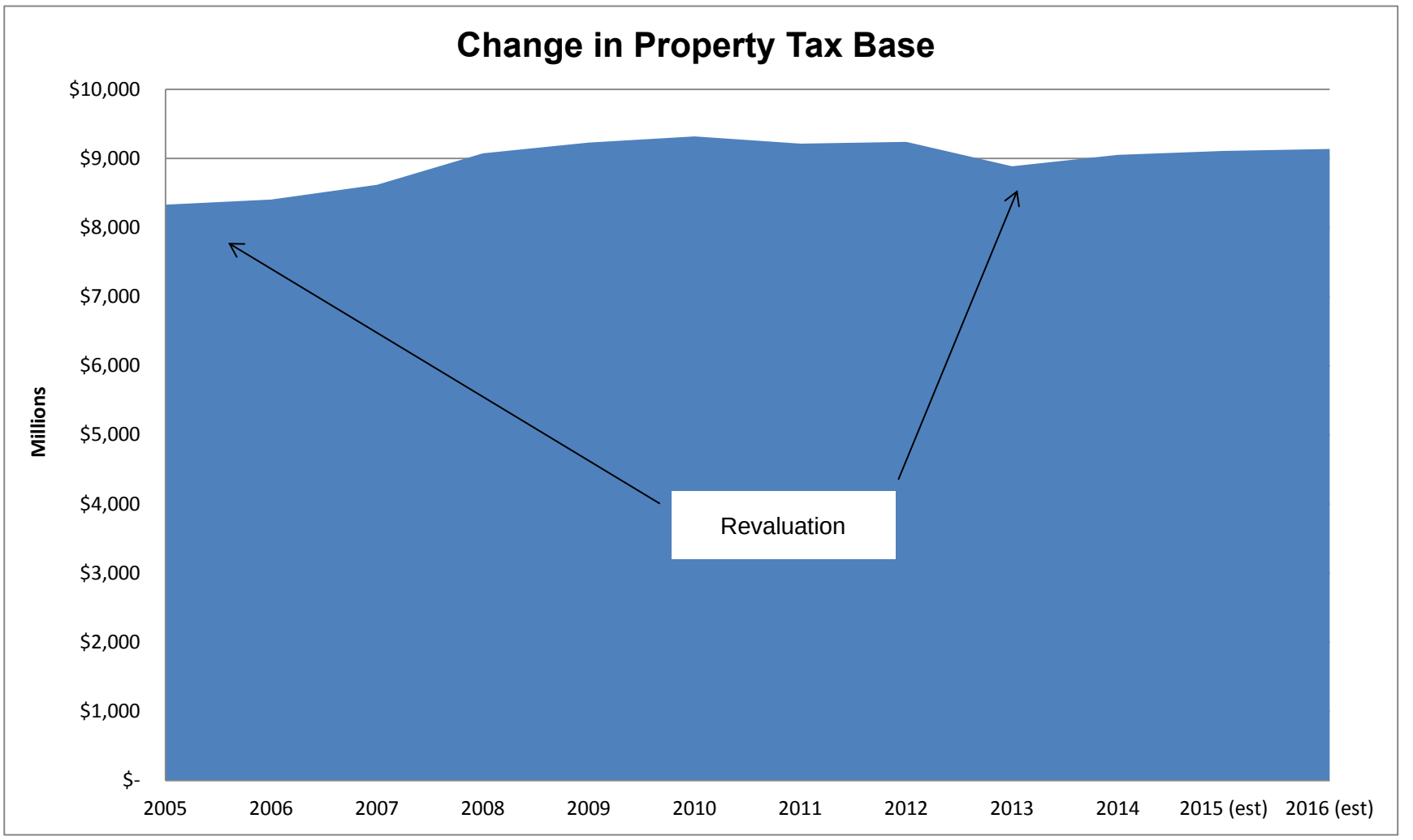
CITY OF HIGH POINT
ASSESSED VALUE HISTORY

Fiscal Year	REAL PROPERTY				Personal Property	Public Service Companies	Total Assessed Value	% Inc yr/yr
	Residential Property	Commercial Property	Industrial Property	Total				
2005	3,437,991,396	2,467,140,893	961,955,850	6,867,088,139	1,353,571,796	111,464,661	8,332,124,596	
2006	3,481,796,314	2,491,980,410	942,275,410	6,916,052,134	1,372,316,382	117,923,262	8,406,291,778	0.9%
2007	3,615,085,429	2,530,768,578	942,311,760	7,088,165,767	1,409,442,958	122,178,728	8,619,787,453	2.5%
2008	3,778,859,150	2,729,035,922	994,596,450	7,502,491,522	1,441,055,968	131,332,066	9,074,879,556	5.3%
2009	4,231,853,123	2,408,171,911	1,005,788,880	7,645,813,914	1,452,697,393	131,984,351	9,230,495,658	1.7%
2010	4,279,155,000	2,483,747,575	1,008,165,180	7,771,067,755	1,417,186,050	131,456,290	9,319,710,095	1.0%
2011	n/a	n/a	n/a	7,682,834,650	1,402,419,615	129,766,404	9,215,020,669	-1.1%
2012	n/a	n/a	n/a	7,655,916,694	1,455,701,042	129,074,157	9,240,691,893	0.3%
2013	4,300,290,483	1,949,336,323	987,346,355	7,236,973,161	1,501,465,603	148,989,146	8,887,427,910	-3.8%
2014	4,315,429,943	2,149,860,980	969,318,600	7,434,609,523	1,489,840,190	128,387,727	9,052,837,440	1.9%
2015 (est)	4,322,367,929	2,196,300,870	966,982,232	7,485,651,031	1,496,642,170	127,340,927	9,109,634,128	0.6%
2016 (est)	4,326,538,796	2,218,062,062	955,321,491	7,499,922,349	1,511,093,318	126,857,380	9,137,873,047	0.3%

Ten Largest Taxpayers - Fiscal Year Ending June 2015

Name	Nature of Business	Assessed Value	% of Total Assessed Value
International Market Centers	Showroom rental	150,855,722	1.67%
Ralph Lauren	Clothing	99,655,588	1.10%
Market Square LLC	Real Estate	95,854,035	1.06%
North State Communications	Communications	57,742,655	0.64%
Showplace LLC	Showroom rental	57,468,488	0.63%
Liberty Property Trust	Real Estate	53,224,000	0.59%
LSOP NC LLC	Real Estate	45,391,700	0.50%
Wal-Mart	Retail	43,624,997	0.48%
Triad Laboratory Alliance LLC	Research & Development labs	43,476,820	0.48%
Thomas Built Buses	Bus Manufacturing	42,962,880	0.47%

Property Valuation Overview

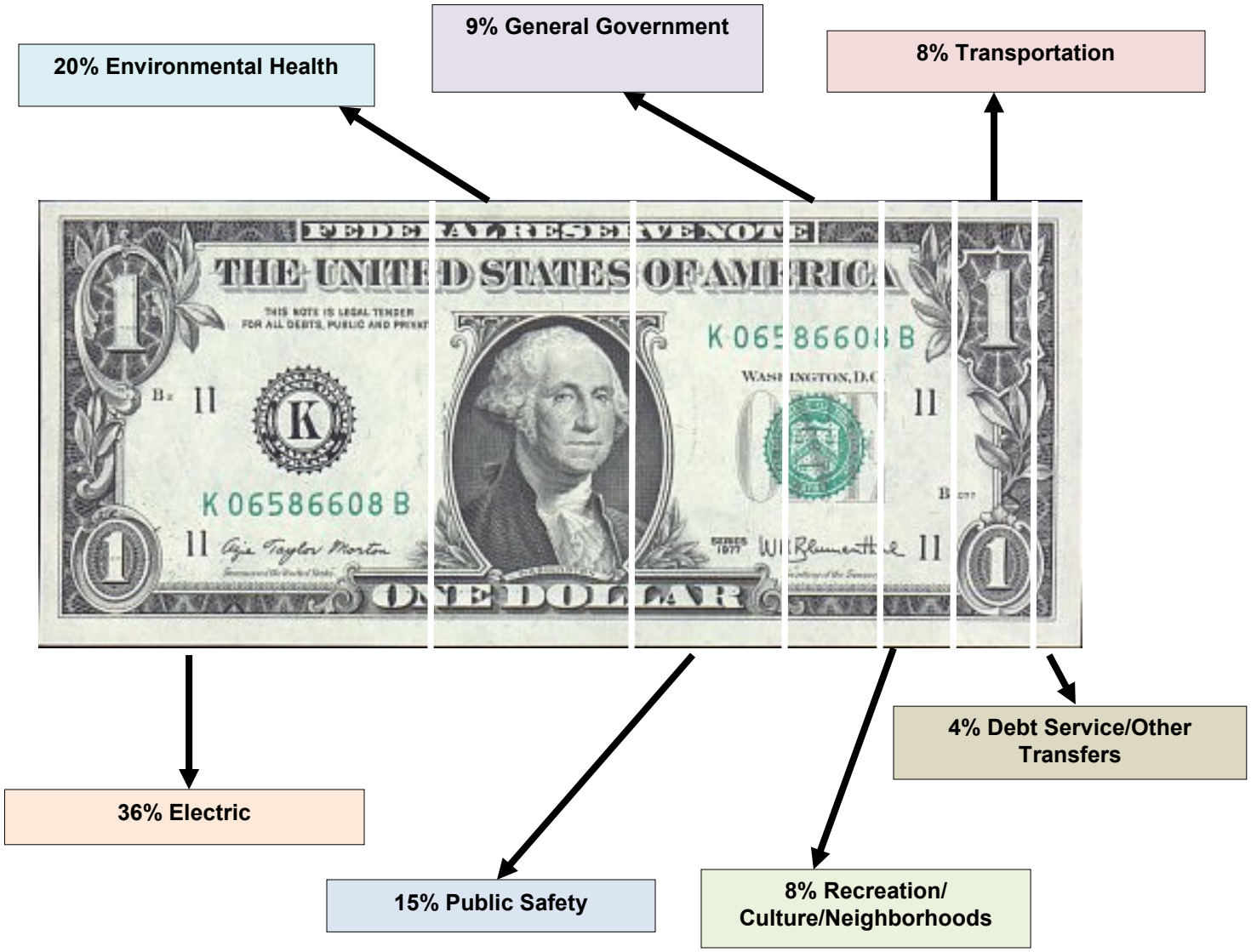


Comments

The City has experienced only slight growth in property valuation in the years since the revaluation in 2004. North Carolina State law requires property revaluation at least every eight years. All property in Guilford County was revalued as of January 1, 2012, which decreased the 2012-2013 tax base by $353 million or 3.8%. The City's valuation for 2015-2016 has been estimated to be $9,137,873,047 or a .3% increase from the estimated 2014-2015 valuation.

WHERE THE MUNICIPAL DOLLAR GOES

All Funds



Electric	Electric Fund
Public Safety	Communications Center, Police, Fire, Building Inspections, Debt Service
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Debt Service, Economic Development, Community Development, Market Authority
General Government	Governing Body, City Management, City Attorney, Budget and Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations, Debt Service
Transportation	Transportation, Street Maintenance, Debt Service, Transit, Parking
Debt Service/Reimbursements	Reimbursement, Contingency, Debt Service, Internal Service Funds, Special Grants Fund
Environmental Health	Public Services except Street Maintenance, Water and Sewer, Solid Waste, Stormwater

ANALYSIS OF EXPENDITURES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% BUDGET CHANGE
GENERAL FUND					
Governing Body					
City Council	246,515	337,708	445,658	107,950	32.0%
City Clerk	92,677	141,913	163,305	21,392	15.1%
Total Governing Body	**339,192**	**479,621**	**608,963**	**129,342**	**27.0%**
City Management					
City Manager	1,015,579	1,175,366	1,118,697	(56,669)	-4.8%
Joblink-Idol Street Bldg.	56,413	78,577	62,577	(16,000)	-20.4%
Total City Management	**1,071,992**	**1,253,943**	**1,181,274**	**(72,669)**	**-5.8%**
Public Information	**-**	**-**	**363,109**	**363,109**	**100.0%**
City Attorney	**553,304**	**646,845**	**657,848**	**- 11,003**	**1.7%**
Budget and Evaluation	**304,318**	**305,642**	**320,524**	**14,882**	**4.9%**
City Project Development	**354,150**	**-**	**-**	**-**	**0.0%**
Systems Project Administration	**432,051**	**410,277**	**-**	**(410,277)**	**-100.0%**
Human Relations	**251,177**	**223,091**	**249,957**	**26,866**	**12.0%**
Economic Development	**472,638**	**480,423**	**523,788**	**43,365**	**9.0%**
Engineering Services	**1,404,050**	**1,555,724**	**1,483,410**	**(72,314)**	**-4.6%**
Facility Maintenance	**-**	**1,522,327**	**1,525,356**	**3,029**	**0.2%**
Information Technology Services					
Info. Tech Services Admin	4,141,817	4,771,366	6,195,369	1,424,003	29.8%
Communications Center	2,244,595	2,212,040	2,220,642	8,602	0.4%
Total Information Technology	**6,386,412**	**6,983,406**	**8,416,011**	**1,432,605**	**20.5%**
Human Resources					
Administration	1,059,069	1,084,586	1,104,861	20,275	1.9%
Safety and Health	452,504	546,552	476,068	(70,484)	-12.9%
Total Human Resources	**1,511,573**	**1,631,138**	**1,580,929**	**(50,209)**	**-3.1%**
Financial Services					
Administration	773,908	834,458	822,956	(11,502)	-1.4%
Accounting	509,814	527,322	545,923	18,601	3.5%
Treasury Services	248,881	267,104	277,558	10,454	3.9%
Purchasing	214,377	239,056	239,011	(45)	0.0%
Total Financial Services	**1,746,980**	**1,867,940**	**1,885,448**	**17,508**	**0.9%**
Police					
Administration					
Chief's Office	772,855	646,201	636,585	(9,616)	-1.5%
Major Crimes	4,620,300	4,685,858	5,024,904	339,046	7.2%
Field Operations-South	9,385,521	9,704,842	9,644,824	(60,018)	-0.6%
Field Operations-North	8,745,950	8,904,480	9,098,137	193,657	2.2%
Total Police	**23,524,626**	**23,941,381**	**24,404,450**	**463,069**	**1.9%**

ANALYSIS OF EXPENDITURES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% BUDGET CHANGE
Fire					
Administration	3,304,636	3,158,463	3,178,631	20,168	0.6%
Suppression	16,230,955	16,535,400	18,904,775	2,369,375	14.3%
Total Fire	**19,535,591**	**19,693,863**	**22,083,406**	**2,389,543**	**12.1%**
Transportation					
Administration	718,066	868,169	915,309	47,140	5.4%
Traffic Signs and Markings	694,255	670,147	734,539	64,392	9.6%
Traffic Signals	2,890,892	2,741,188	2,751,132	9,944	0.4%
Computerized Signal System	280,627	366,416	370,989	4,573	1.2%
Depot Maintenance	44,586	43,604	76,034	32,430	74.4%
Total Transportation	**4,628,426**	**4,689,524**	**4,848,003**	**158,479**	**3.4%**
Public Services					
Administration	421,075	364,932	366,223	1,291	0.4%
Environmental Services	6,561,184	-	-	-	0.0%
Cemeteries	208,212	231,590	234,308	2,718	1.2%
Street Maintenance	5,149,427	5,224,541	6,075,401	850,860	16.3%
Total Public Services	**12,339,898**	**5,821,063**	**6,675,932**	**854,869**	**14.7%**
Planning and Development					
Planning	1,012,231	1,039,729	1,037,122	(2,607)	-0.3%
Building Inspections	1,982,523	2,216,549	2,622,879	406,330	18.3%
Total Planning and Dev.	**2,994,754**	**3,256,278**	**3,660,001**	**403,723**	**12.4%**
Community Dev. and Housing	**68,961**	**194,434**	**198,867**	**4,433**	**2.3%**
Parks and Recreation					
Administration	1,249,101	1,377,458	1,458,596	81,138	5.9%
Programs	2,637,564	2,874,698	2,601,703	(272,995)	-9.5%
Special Facilities	3,779,883	4,010,920	4,188,479	177,559	4.4%
Parks	2,853,203	2,765,022	2,841,788	76,766	2.8%
Total Parks and Recreation	**10,519,751**	**11,028,098**	**11,090,566**	**62,468**	**0.6%**
Library					
Administration	836,399	593,581	463,378	(130,203)	-21.9%
Technical Services	291,200	315,044	301,592	(13,452)	-4.3%
Building Maintenance	643,994	334,947	338,120	3,173	0.9%
Children's Services	516,619	509,034	523,848	14,814	2.9%
Library Research Services	741,182	891,289	907,253	15,964	1.8%
Information Services	-	292,573	398,145	105,572	36.1%
Readers' Services	637,785	661,135	695,070	33,935	5.1%
Lending Services	577,455	666,326	616,268	(50,058)	-7.5%
Historical Museum	629,183	643,974	723,113	79,139	12.3%
Total Library	**4,873,817**	**4,907,903**	**4,966,787**	**58,884**	**1.2%**
Theatre					
Administration	276,523	346,942	371,205	24,263	7.0%
Box Office	224,752	314,503	315,677	1,174	0.4%
Technical Services	371,266	478,499	484,639	6,140	1.3%
Building Maintenance	160,830	272,423	243,820	(28,603)	-10.5%
Total Theatre	**1,033,371**	**1,412,367**	**1,415,341**	**2,974**	**0.2%**

ANALYSIS OF EXPENDITURES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% BUDGET CHANGE
Special Approp., Reimbursements	**3,378,223**	**(2,825,348)**	**(4,095,420)**	**(1,270,072)**	**45.0%**
General Contingency	-	400,000	400,000	-	0.0%
TOTAL NET GENERAL FUND	97,725,255	89,879,940	94,444,550	4,564,610	5.1%
General Fund Interfund Transfers	7,510,507	10,462,000	8,306,939	(2,155,061)	-20.6%
TOTAL GENERAL FUND	**105,235,762**	**100,341,940**	**102,751,489**	**2,409,549**	**2.4%**
NET SPECIAL GRANTS FUND	3,473,924	5,576,724	4,878,265	(698,459)	-12.5%
Special Grants Interfund Transfer	47,723	-	-	-	0.0%
TOTAL SPECIAL GRANTS FUND	**3,521,647**	**5,576,724**	**4,878,265**	(698,459)	-12.5%
COMMUNITY DEVELOP. FUND	**2,509,297**	**4,128,570**	**4,635,976**	**507,406**	**12.3%**
ECONOMIC DEV. INCENTIVE FUND	**615,500**	**757,000**	**757,000**	**-**	**0.0%**
				-	
INSURANCE RESERVE FUND	**(351,828)**	**-**	**10,446,176**	**10,446,176**	**100.0%**
GENERAL DEBT SERVICE FUND					
G.O. Bond Debt Service	7,897,336	9,157,168	8,478,722	(678,446)	-7.4%
G.O. Leases/Installments	1,577,465	605,201	547,420	(57,781)	-9.5%
TOTAL NET GENERAL DEBT SERVICE FUN	9,474,801	9,762,369	9,026,142	(736,227)	-7.5%
General Debt Service Interfund Transfer	1,002,807	1,189,689	-	(1,189,689)	-100.0%
TOTAL GENERAL DEBT SERVICE FUND	**10,477,608**	**10,952,058**	**9,026,142**	**(1,925,916)**	**-17.6%**
NET GEN. CAPITAL PROJECTS FUND	1,469,431	228,250	683,250	455,000	199.3%
General Capital Proj. Interfund Transfer	-	180,000	180,000	-	0.0%
TOTAL GEN. CAPITAL PROJ. FUND	**1,469,431**	**408,250**	**863,250**	**455,000**	**111.5%**
NET CENTRAL SERVICES FUNDS	12,313,341	12,556,382	15,088,131	2,531,749	20.2%
Central Services Interfund Transfer	31,806	-	-	-	0.0%
TOTAL CENTRAL SERVICES FUND	**12,345,147**	**12,556,382**	**15,088,131**	**2,531,749**	**20.2%**
WATER AND SEWER FUND					
Operating					
Administration	1,933,370	2,289,068	2,548,685	259,617	11.3%
Eastside Plant	2,669,738	2,792,538	2,765,973	(26,565)	-1.0%
Westside Plant	1,564,498	1,587,828	1,613,687	25,859	1.6%
Mains	3,541,836	3,981,179	4,057,063	75,884	1.9%
Laboratory Services	898,445	920,511	922,446	1,935	0.2%
Facilities Maintenance	2,754,444	2,924,433	2,997,322	72,889	2.5%
Frank Ward Plant	2,634,514	2,869,086	3,083,977	214,891	7.5%
Residuals Management	1,686,375	2,239,818	1,403,457	(836,361)	-37.3%
Total Water and Sewer Operating	**17,683,220**	**19,604,461**	**19,392,610**	**(211,851)**	**-1.1%**
Water-Sewer Non-Departmental	6,114,065	6,382,380	6,820,893	438,513	6.9%
Subtotal Operating	**23,797,285**	**25,986,841**	**26,213,503**	**226,662**	**0.9%**
Contingency	-	300,000	300,000	**-**	0.0%
Debt Service	25,977,935	17,991,125	17,735,068	(256,057)	-1.4%
NET TOTAL WATER & SEWER FUND	49,775,220	44,277,966	44,248,571	(29,395)	-0.1%
Water-Sewer Interfund Transfer	4,594,149	3,900,000	4,550,000	650,000	16.7%
TOTAL WATER AND SEWER FUND	**54,369,369**	**48,177,966**	**48,798,571**	**620,605**	**1.3%**
WATER/SEWER CAPITAL PROJ. FUND	**6,368,551**	**3,850,000**	**4,500,000**	**650,000**	**16.9%**

ANALYSIS OF EXPENDITURES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% BUDGET CHANGE
ELECTRIC FUND					
Operating and Maintenance					
Administration	1,311,836	805,750	898,042	92,292	11.5%
Power Supply Expense	101,751,703	102,695,328	103,643,328	948,000	0.9%
Engineering	800,795	1,009,284	1,017,596	8,312	0.8%
Warehouse	402,302	560,298	568,334	8,036	1.4%
Structures and Stations	721,434	705,636	712,312	6,676	0.9%
Lines Maintenance	699,835	843,000	892,000	49,000	5.8%
Street Lighting	173,641	259,300	279,300	20,000	7.7%
Area Outdoor Lighting	16,173	26,700	30,700	4,000	15.0%
Metering/Customer Installation	134,531	127,400	127,850	450	0.4%
System Improvements	8,591,202	8,984,190	9,123,826	139,636	1.6%
Customer Service					
Administration	336,886	375,529	391,750	16,221	4.3%
Meter Reading	554,692	580,168	592,633	12,465	2.1%
Revenue Collections	1,220,874	1,299,369	1,314,945	15,576	1.2%
Load Management and Marketing	19,841	12,741	-	(12,741)	-100.0%
Mail Room	78,140	77,090	80,090	3,000	3.9%
Telephone Center	839,045	894,707	998,278	103,571	11.6%
Water Meter Services	534,311	530,912	549,043	18,131	3.4%
Dispatch	366,259	355,263	356,307	1,044	0.3%
Field Services	469,048	499,905	507,498	7,593	1.5%
Total Operating and Customer Service	**119,022,548**	**120,642,570**	**122,083,832**	**1,441,262**	**1.2%**
Electric Non-Departmental	3,141,603	1,638,950	1,895,202	256,252	15.6%
Subtotal Operating	**122,164,151**	**122,281,520**	**123,979,034**	**1,697,514**	**1.4%**
Electric Contingency	-	450,000	450,000	-	0.0%
Electric Capital Projects	7,657,712	4,404,000	4,568,000	164,000	3.7%
TOTAL NET ELECTRIC FUND	129,821,863	127,135,520	128,997,034	1,861,514	1.5%
Electric Interfund Transfer	1,238,547	1,190,000	1,190,000	-	0.0%
TOTAL ELECTRIC FUND	**131,060,410**	**128,325,520**	**130,187,034**	**1,861,514**	**1.5%**
NET MASS TRANSIT FUND	3,281,789	4,390,444	3,894,009	(496,435)	-11.3%
Mass Transit Interfund Transfer	1,325	-	-	-	0.0%
TOTAL MASS TRANSIT FUND	**3,283,114**	**4,390,444**	**3,894,009**	**(496,435)**	**-11.3%**
MASS TRANSIT CAPITAL FUND	**-**	**-**	**6,469,852**	**6,469,852**	**100.0%**
PARKING FUND					
Parking Facilities Operating					
Parking Facility - Radisson	259,131	276,463	72,888	(203,575)	-73.6%
Parking Facility - Broad St.	20,409	22,825	23,464	639	2.8%
Parking Facility - High W. Com	65,367	68,912	278,026	209,114	303.5%
Total Parking Facilities Operating	**344,907**	**368,200**	**374,378**	**6,178**	**1.7%**
Non-Departmental Funds	523	-	-	-	0.0%
Capital Projects	-	50,000	-	(50,000)	-100.0%
TOTAL NET PARKING FUND	345,430	418,200	374,378	(43,822)	-10.5%
Parking Interfund Transfer	10,602	-	-	-	0.0%
TOTAL PARKING FUND	**356,032**	**418,200**	**374,378**	**(43,822)**	**-10.5%**

ANALYSIS OF EXPENDITURES

	FY 2014 ACTUAL	FY 2015 BUDGET	FY 2016 ADOPTED	CHANGE	% BUDGET CHANGE
SOLID WASTE FUND					
Ingleside	476,643	504,737	544,166	39,429	7.8%
Landfill Operating	3,146,779	3,819,588	4,098,255	278,667	7.3%
Municipal Recycling Facility	2,071,779	1,964,906	1,754,405	(210,501)	-10.7%
Environmental Services	-	6,282,396	6,007,394	(275,002)	-4.4%
Subtotal Operating	**5,695,201**	**12,571,627**	**12,404,220**	**(167,407)**	**-1.3%**
Non-Departmental Funds	13,484	50,000	50,000	-	0.0%
Capital Projects	152,054	1,050,000	820,000	(230,000)	-21.9%
TOTAL NET SOLID WASTE FUND	5,860,739	13,671,627	13,274,220	(397,407)	-2.9%
Solid Waste Interfund Transfer	2,334,930	1,545,000	1,545,000	-	0.0%
TOTAL SOLID WASTE FUND	**8,195,669**	**15,216,627**	**14,819,220**	**(397,407)**	**-2.6%**
STORMWATER FUND					
Stormwater Management					
Stormwater Maintenance	1,651,584	1,929,922	2,556,820	626,898	32.5%
Stormwater Non-Departmental	15,492	12,000	12,000	-	0.0%
Subtotal Operating	**1,667,076**	**1,941,922**	**2,568,820**	**626,898**	**32.3%**
Debt Service	2,294,884	1,189,690	1,059,871	(129,819)	-10.9%
Capital Projects	2,547	572,000	350,000	(222,000)	-38.8%
TOTAL NET STORMWATER FUND	3,964,507	3,703,612	3,978,691	275,079	7.4%
Stormwater Interfund Transfer	5,301	-	-	-	0.0%
TOTAL STORMWATER FUND	**3,969,808**	**3,703,612**	**3,978,691**	**275,079**	**7.4%**
MARKET AUTHORITY FUND	**2,914,515**	**2,895,000**	**2,915,000**	**20,000**	**0.7%**
TOTAL EXPENDITURES	**346,340,032**	**341,698,293**	**364,383,184**	**22,684,891**	**6.6%**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Adopted	Prior Yr. Change
Governing Body						
City Clerk	101102	1	2	2	2	0
Subtotal Governing Body		**1**	**2**	**2**	**2**	**0**
City Manager	101111	5	7	6	6	-1
Budget and Evaluation	101112	3	3	3	3	0
City Attorney	101121	4	4	4	4	0
Public Information	101131	0	0	4	4	4
Human Relations	101141	2	2	2	2	0
Engineering Services	101231	19	19	17	17	-2
Communications and Info. Serv.	101241	24	23	26	26	3
Communications Center	101242	27	27	32	32	5
Systems Project Administration	101245	2	3	0	0	-3
Economic Development	101511	4	4	4	4	0
City Project Development	101541	1	0	0	0	0
Human Resources						
Administration	101211	8	8	8	8	0
Safety and Health	101212	4	5	5	5	0
Subtotal Human Resources		**12**	**13**	**13**	**13**	**0**
Financial Services						
Administration	101221	3	3	2	2	-1
Accounting	101222	7	7	7	7	0
Treasury Services	101223	3	3	3	3	0
Purchasing	101224	3	3	3	3	0
Subtotal Financial Services		**16**	**16**	**15**	**15**	**-1**
Facilities Services	**101261**	0	8	8	8	0
Police						
Chief's Office	101311	5	5	7	7	2
Major Crimes	101312	55	57	57	57	0
Field Operations-South	101313	97	105	113	113	8
Field Operations-North	101314	110	101	101	101	0
Subtotal Police		**267**	**268**	**278**	**278**	**10**
Fire						
Administration	101351	25	24	24	24	0
Suppression	101352	200	201	210	210	9
Subtotal Fire Department		**225**	**225**	**234**	**234**	**9**
Transportation						
Administration	101611	7	8	10	10	2
Traffic Signs and Markings	101612	8	8	8	8	0
Traffic Signals	101613	5	5	5	5	0
Computerized Signal System	101614	4	4	4	4	0
Subtotal Transportation		**24**	**25**	**27**	**27**	**2**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Adopted	Prior Yr. Change
Public Services						
Administration	101711	3	3	3	3	0
Environmental Services	101712	45	0	0	0	0
Cemeteries	101713	4	4	4	4	0
Street Maintenance	101721	42	41	42	42	1
Subtotal Public Services		**94**	**48**	**49**	**49**	**1**
Planning and Development						
Planning	101521	13	11	11	11	0
Building Inspections	101522	24	27	31	31	4
Subtotal Planning and Development		**37**	**38**	**42**	**42**	**4**
Community Devel. and Housing	101534	1	2	2	2	0
Parks and Recreation						
Administration	101411	8	15	15	15	0
Parks and Recreation Programs	101421	33	27	27	27	0
Parks and Recreation Special Facilities	101431	37	36	35	35	-1
Parks	101441	35	37	37	37	0
Subtotal Parks and Recreation		**113**	**115**	**114**	**114**	**-1**
Library						
Administration	101451	8	5	5	5	0
Technical Services	101452	4	4	4	4	0
Building Maintenance	101453	4	4	4	4	0
Children's Services	101454	5	5	5	5	0
Research Services	101455	8	8	7	7	-1
Information Services	101456	0	3	3	3	0
Library Readers' Services	101457	6	6	6	6	0
Lending Services	101459	12	12	10	10	-2
Historical Museum	101465	8	8	8	8	0
Subtotal Library		**55**	**55**	**52**	**52**	**-3**
Theatre						
Administration	101471	2	2	2	2	0
Box Office	101472	1	1	1	1	0
Technical Services	101473	3	3	3	3	0
Subtotal Theatre		**6**	**6**	**6**	**6**	**0**
Total General Fund		**942**	**913**	**940**	**940**	**27**
Community Development Block Grant						
CD Administration		2	1	1	1	0
Affordable Housing		6	6	6	6	0
Community Resource Programs		2	2	2	2	0
Total Community Dev. Block Grant		**10**	**9**	**9**	**9**	**0**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Adopted	Prior Yr. Change
Water and Sewer Fund						
Administration	621751	11	8	9	9	1
Eastside Plant	621752	13	14	14	14	0
Westside Plant	621753	12	12	12	12	0
Mains	621754	48	48	48	48	0
Laboratory Services	621756	10	10	10	10	0
Maintenance Services	621757	24	24	24	24	0
Frank L. Ward Plant	621758	13	14	14	14	0
Residuals Management	621759	7	7	7	7	0
Total Water and Sewer Fund		**138**	**137**	**138**	**138**	**1**
Electric Fund						
Engineering	631232	8	9	9	9	0
Customer Service-Administration	631251	3	4	4	4	0
Customer Service-Meter Reading	631252	10	10	10	10	0
Customer Serv.-Revenue Collections	631253	13	13	13	13	0
Cust. Serv.-Load Mgmt., Rates	631254	1	0	0	0	0
Cust. Serv.-Telephone Center	631256	12	11	13	13	2
Cust. Serv.-Water Meter Service	631257	5	5	5	5	0
Cust. Serv.-Dispatch	631258	6	7	7	7	0
Cust. Serv.-Field Serv. Cut-Ons/Offs	631259	7	7	7	7	0
Administration	631781	3	3	3	3	0
Electric Opr. and Maint. Warehouse	631783	4	4	4	4	0
Operating and Maint. Dist. Exp.	631784	5	5	5	5	0
Electric System Improvements	631795	46	46	46	46	0
Total Electric Fund		**123**	**124**	**126**	**126**	**2**
Mass Transit Fund	641621	**39**	**41**	**42**	**42**	**1**
Parking Fund						
High & Commerce	651633	2	2	2	2	0
Total Parking Fund		**2**	**2**	**2**	**2**	**0**
Solid Waste Fund						
Ingleside Compost Facility	661740	0	6	6	6	0
Landfill Facilities Operating	661741	21	16	16	16	0
Municipal Recycling Facility	661742	26	25	24	23	-2
Environmental Services	661743	0	46	45	46	0
Total Solid Waste Fund		**47**	**93**	**91**	**91**	**-2**
Stormwater Fund	671731	**22**	**23**	**24**	**24**	**1**
Central Services Fund						
Radio Repair Shop	501243	4	4	4	4	0
Facility Services	501261	10	0	0	0	0
Fleet Services	501271	20	20	19	19	-1
Total Central Services Fund		**34**	**24**	**23**	**23**	**-1**

SUMMARY OF PERSONNEL COMPLEMENT

Function	Accounting Unit	FY 2014 Adopted	FY 2015 Adopted	FY 2016 Proposed	FY 2016 Adopted	Prior Yr. Change
Operating		**1,347**	**1,357**	**1,386**	**1,386**	**29**
Grants		**10**	**11**	**11**	**11**	**0**
Total Full-Time Positions		**1,357**	**1,368**	**1,397**	**1,397**	**29**
Part-Time Positions						
City Management		1	1	1	1	0
Police		14	14	14	14	0
Parks and Recreation		147	148	148	148	0
Library		26	26	26	26	0
Theatre		1	3	3	3	0
Transportation		2	2	0	0	-2
Public Service--GF		0	0	5	5	5
Central Services		1	0	0	0	0
Electric		3	3	3	3	0
Mass Transit		5	4	4	4	0
Parking		7	7	7	7	0
Total Part-time Positions		**207**	**208**	**211**	**211**	**3**
GRAND TOTAL		**1,564**	**1,576**	**1,608**	**1,608**	**32**

DEBT SERVICE POLICIES & OVERVIEW

In North Carolina the issuance of bonds is accomplished with the guidance and approval of the North Carolina Local Government Commission (LGC) from the point of development of a bond referendum to the actual sale of the bonds. The LGC must approve the concept and amount of a bond issuance before it goes to the voters for approval. Upon approval of a bond referendum by the citizens and sale of the bonds, the LGC is able to develop a level payment schedule to avoid major swings in the debt service obligations from year-to-year. As old debt is either retired or decreases, new debt is issued. This helps in minimizing the effect of debt on the property tax rate and as well as utility rates when revenue bonds are issued.

The City Council and City Manager's staff recommended a list of bond projects to the citizens of High Point. The voters in a bond referendum passed the total bond package of $73,650,000 on November 2, 2004.

Listed below are the City of High Point debt issues that are on the current long-term debt plan. The total long-term debt service for fiscal year 2015-2016 is $29,680,646 and is shown by fund below.

DEBT ISSUES

General Debt Service

The total General Debt Service for fiscal year 2015-2016 is $8,845,985. The fiscal year 2015-2016 General Debt Service Fund debt issues are as follows:

	FY 2015 Debt Service	Pay Off Year
• 2004 – Bond Authorization Funding	3,276,174	2030
• 2007 – 2/3 Public Improvement Bonds	422,888	2028
• 2010 – Joblink @ Idol Street Loan	233,065	2020
• 2010 – 2/3 Public Improvement Bonds	1,094,450	2017
• 2012 – 2/3 Public Improvement Bonds	447,219	2032
• 2012 – G.O. Refunding	756,359	2026
• 2013 – G.O. Refunding	1,893,097	2026
• 2014 – 2/3 Public Improvement Bonds	477,669	2034
• 2014 – G.O. Refunding	345,064	2027

Water/Sewer Fund

Water-Sewer debt service for fiscal year 2015-2016 is $17,542,459. The fiscal year 2015-2016 Water-Sewer Fund debt issues are as follows:

Water/Sewer Bonds and Loans	FY 2015 Debt Service	Pay Off Year
• 1996 Clean Water Loan	139,762	2017
• 2003 Revolving Loan	883,875	2022
• 2006 Revenue Bonds	2,114,364	2032
• 2008 Revenue Bonds	2,644,669	2034
• 2010A Revenue Bonds	737,688	2016
• 2010C Refunding Bonds	1,987,300	2022
• 2010B Revenue Bonds	621,293	2030
• 2012 G.O. Refunding	734,303	2026

DEBT OVERVIEW, CONTINUED

Water/Sewer Bonds and Loans	FY 2015 Debt Service	Pay Off Year
• 2012 Revenue Refunding	2,573,756	2032
• Federal Revolving Loan – ARRA	32,609	2030
• 2010B-RZEDB Revenue Bonds	485,522	2036
• 2013 Revenue Refunding	2,956,080	2019
• 2014 Revenue Bonds	1,631,238	2040

Solid Waste Fund

Landfill debt was paid off in fiscal year 2001-2002. The City Council authorized a $5 monthly fee for solid waste disposal in fiscal year 1997-1998. Sixty percent of the proceeds from this fee were used to retire debt from the 1996 authorization. With the retirement of the Landfill debt, this fee is providing capital reserve funds for the development of new landfill cells.

Stormwater Fund

The total debt service for the Stormwater Fund in fiscal year 2015-2016 is $1,114,051, which is a decrease of $129,820 from fiscal year 2014-2015. The 2004 bond referendum included $15.4 million in Stormwater projects. Stormwater debt service includes the principal and interest payment of the General Obligation portion for Stormwater Bonds. The debt on these bonds has previously been supported by property taxes dedicated to the General Obligation Bonds. A $1 per month increase in ERU fees in the Storm Water Fund is being proposed to pay for this debt service in the future. Smaller storm water projects will continue to be funded through user fees in the Pay-As-We-Go Capital Program. The fiscal year 2015-2016 Storm Water Fund debt issue follows:

	FY 2015 Debt Service	Pay Off Year
• 2006 – Public Improvement Series	150,323	2016
• 2007B – Public Improvement Series	221,812	2029
• 2008 – Public Improvement Series	142,171	2029
• 2010B – Public Improvement Series	164,121	2030
• 2012 – Refunding	387,638	2026
• 2014 – Refunding	47,986	2027

Long-Term Equipment Leases-Installment Contracts

The City of High Point finances some equipment with installment contracts. The total lease principal and interest for fiscal year 2015-2016 is $2,078,152. Included in this amount is an estimated amount for fire truck acquisition ($105,000) and radio system upgrades ($219,280)

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	FY 2015 Debt Service	Pay Off Year
• Fire Equipment	$699,711	2026
• Information Technology	320,196	2018
• Radio Equipment	219,280	2026
• Facilities	506,473	2020
• Fleet	332,492	2020

DEBT OVERVIEW, CONTINUED

ASSESSED VALUES and DEBT LIMITATIONS – END OF FISCAL YEAR
(dollars in thousands)

Assessed Value		$	9,052,837
Debt Limit (1) 8% of assessed value		$	724,227
Total Bonded debt	$283,363		
Less:			
Deductions allowed by law			
Amount availabe for repayment of GO bonds	17,838		
Debt outstanding for water and sewer purposes	35,503		
Utility Revenue Bonds - Water/Sewer	157,385		
	72,637		
Legal Debt Margin Available		$	651,590
Total net debt applicable to the limit as a % of debt limit			10.03%

Note: NC Statute GS 159-55 limits the city's outstanding debt to 8%of the appraised value of property subject to taxation. The following deductions are made from gross debt to arrive at net debt applicable applicable to the limit: Money held for payment of principal; debt incurred for water, sewer, gas, or electric power purchase,

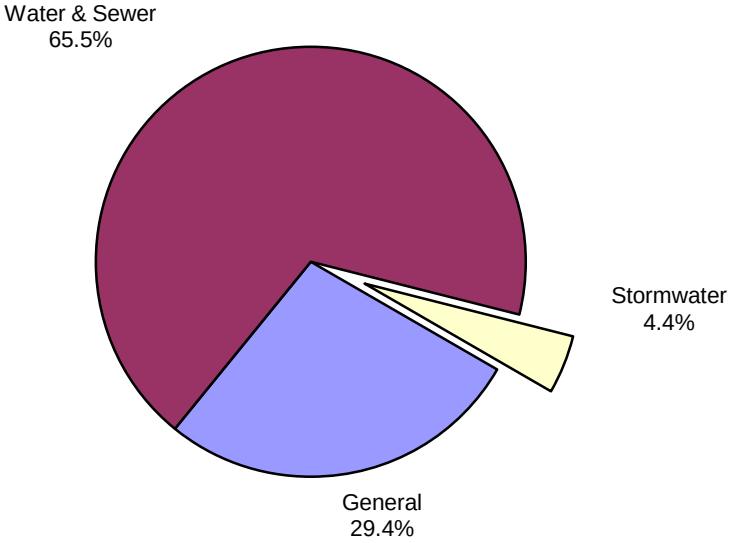
Note: Debt is presented as gross and does not include bond premiums/discounts.

*Actual results as reported in Comprehensive Annual Financial Report Fiscal Year Ending June 30, 2014

DEBT OUTSTANDING PORTFOLIO BY FUND

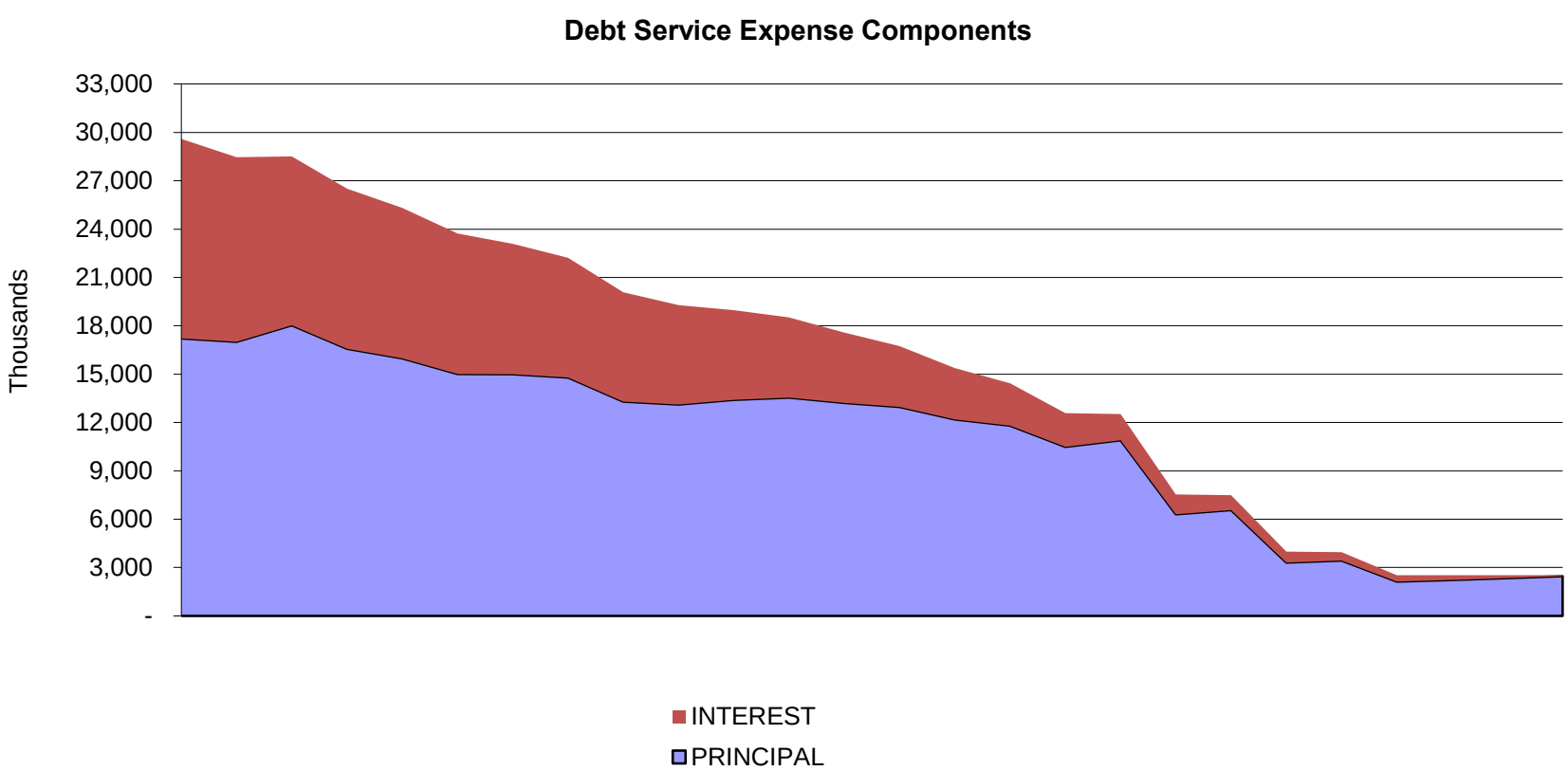
as of July 1, 2015

Fund	G.O. Bonds	Revenue Bonds	Installment Leases	Total
General	$ 73,820,094	$ -	$ 4,214,505	$ 78,034,599
Water & Sewer	35,113,429	157,774,726	-	192,888,155
Stormwater	12,440,402	-	-	12,440,402
Total	$ 121,373,925	$ 157,774,726	$ 4,214,505	$ 283,363,156



DEBT OUTSTANDING AND MATURITIES

	TAX SUPPORTED DEBT			UTILITY SUPPORTED DEBT			SUBTOTAL	SUBTOTAL	TOTAL ANNUAL
	Principal	Interest	Total	Principal	Interest	Total	PRINCIPAL	INTEREST	DEBT SERVICE
FY 2016	7,938,278	4,031,606	11,969,884	9,282,509	8,349,734	17,632,243	17,220,787	12,381,340	29,602,127
FY 2017	7,238,484	3,683,777	10,922,261	9,770,794	7,771,662	17,542,456	17,009,278	11,455,439	28,464,717
FY 2018	7,244,129	3,023,443	10,267,572	10,790,839	7,455,378	18,246,217	18,034,968	10,478,821	28,513,789
FY 2019	6,562,335	2,815,110	9,377,445	10,015,488	7,120,108	17,135,596	16,577,823	9,935,218	26,513,041
FY 2020	6,250,768	2,589,846	8,840,614	9,730,825	6,745,831	16,476,656	15,981,593	9,335,677	25,317,270
FY 2021	5,917,953	2,348,984	8,266,937	9,094,657	6,368,339	15,462,996	15,012,610	8,717,323	23,729,933
FY 2022	5,812,953	2,100,821	7,913,774	9,184,657	5,991,077	15,175,734	14,997,610	8,091,898	23,089,508
FY 2023	5,735,998	1,843,752	7,579,750	9,056,612	5,586,064	14,642,676	14,792,610	7,429,816	22,222,426
FY 2024	5,672,089	1,597,239	7,269,328	7,625,521	5,188,121	12,813,642	13,297,610	6,785,360	20,082,970
FY 2025	5,392,970	1,343,654	6,736,624	7,724,640	4,823,664	12,548,304	13,117,610	6,167,318	19,284,928
FY 2026	5,375,973	1,120,859	6,496,832	8,031,636	4,444,499	12,476,135	13,407,609	5,565,358	18,972,967
FY 2027	5,243,070	917,219	6,160,289	8,304,539	4,056,920	12,361,459	13,547,609	4,974,139	18,521,748
FY 2028	4,800,000	707,489	5,507,489	8,417,609	3,657,231	12,074,840	13,217,609	4,364,720	17,582,329
FY 2029	4,185,000	503,953	4,688,953	8,782,609	3,269,613	12,052,222	12,967,609	3,773,566	16,741,175
FY 2030	3,045,000	314,040	3,359,040	9,147,609	2,871,697	12,019,306	12,192,609	3,185,737	15,378,346
FY 2031	2,270,000	170,487	2,440,487	9,537,609	2,457,553	11,995,162	11,807,609	2,628,040	14,435,649
FY 2032	590,000	57,438	647,438	9,900,000	2,035,115	11,935,115	10,490,000	2,092,553	12,582,553
FY 2033	590,000	39,000	629,000	10,310,000	1,586,659	11,896,659	10,900,000	1,625,659	12,525,659
FY 2034	305,000	19,825	324,825	6,000,000	1,212,328	7,212,328	6,305,000	1,232,153	7,537,153
FY 2035	305,000	9,913	314,913	6,265,000	912,486	7,177,486	6,570,000	922,399	7,492,399
FY 2036	-	-	-	3,310,000	680,277	3,990,277	3,310,000	680,277	3,990,277
FY 2037	-	-	-	3,435,000	519,203	3,954,203	3,435,000	519,203	3,954,203
FY 2038	-	-	-	2,130,000	394,600	2,524,600	2,130,000	394,600	2,524,600
FY 2039	-	-	-	2,230,000	296,250	2,526,250	2,230,000	296,250	2,526,250
FY 2040	-	-	-	2,345,000	181,875	2,526,875	2,345,000	181,875	2,526,875
FY 2041	-	-	-	2,465,000	61,625	2,526,625	2,465,000	61,625	2,526,625
Total	**90,475,000**	**29,238,455**	**119,713,455**	**192,888,153**	**94,037,909**	**286,926,062**	**283,363,153**	**123,276,364**	**406,639,517**



HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

GENERAL FUND

The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 3,920,575	$ -	$ 2,806,607	$ (1,113,968)	-28.4%
Property Tax	58,578,331	57,618,921	57,588,064	56,870,148	(748,773)	-1.3%
Sales & Use Taxes	17,150,334	21,900,009	24,880,000	25,617,070	3,717,061	17.0%
Intergovernmental Revenues	14,864,373	9,396,029	9,867,536	9,709,203	313,174	3.3%
Licenses & Permits	2,128,579	1,786,800	1,841,430	1,120,800	(666,000)	-37.3%
Charges for Services	6,611,339	5,021,606	4,265,810	4,233,361	(788,245)	-15.7%
Miscellaneous Revenues	773,160	698,000	523,978	2,394,300	1,696,300	243.0%
Reimbursements	6,819,261	-	-	-	-	0.0%
General Fund Revenues	**$106,925,377**	**$ 100,341,940**	**$ 98,966,818**	**$ 102,751,489**	**$ 2,409,549**	**2.4%**
Interfund Transfers	-	-	-	-	-	-100.0%
Net Revenues	106,925,377	100,341,940	98,966,818	102,751,489	2,409,549	2.4%
EXPENDITURES						
Personnel Services	$ 65,875,562	$ 67,754,793	$ 66,014,927	$ 68,848,862	$ 1,094,069	1.6%
Operating Expenditures	30,141,625	20,833,673	20,634,843	21,790,043	956,370	4.6%
Capital Outlay	364,214	724,070	1,074,735	2,678,258	1,954,188	269.9%
Debt Service	1,226,233	409,903	409,905	628,406	218,503	53.3%
Reimbursements	110,004	86,071	86,071	86,896	825	1.0%
Contingency	-	400,000	-	400,000	-	0.0%
General Fund Expenditures	**$ 97,717,638**	**$ 90,208,510**	**$ 88,220,481**	**$ 94,432,465**	**$ 4,223,955**	**4.7%**
Interfund Transfers	7,510,507	10,133,430	9,822,281	8,319,024	(1,814,406)	-17.9%
Net Expenditures	105,228,145	100,341,940	98,042,762	102,751,489	2,409,549	2.4%

GENERAL FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

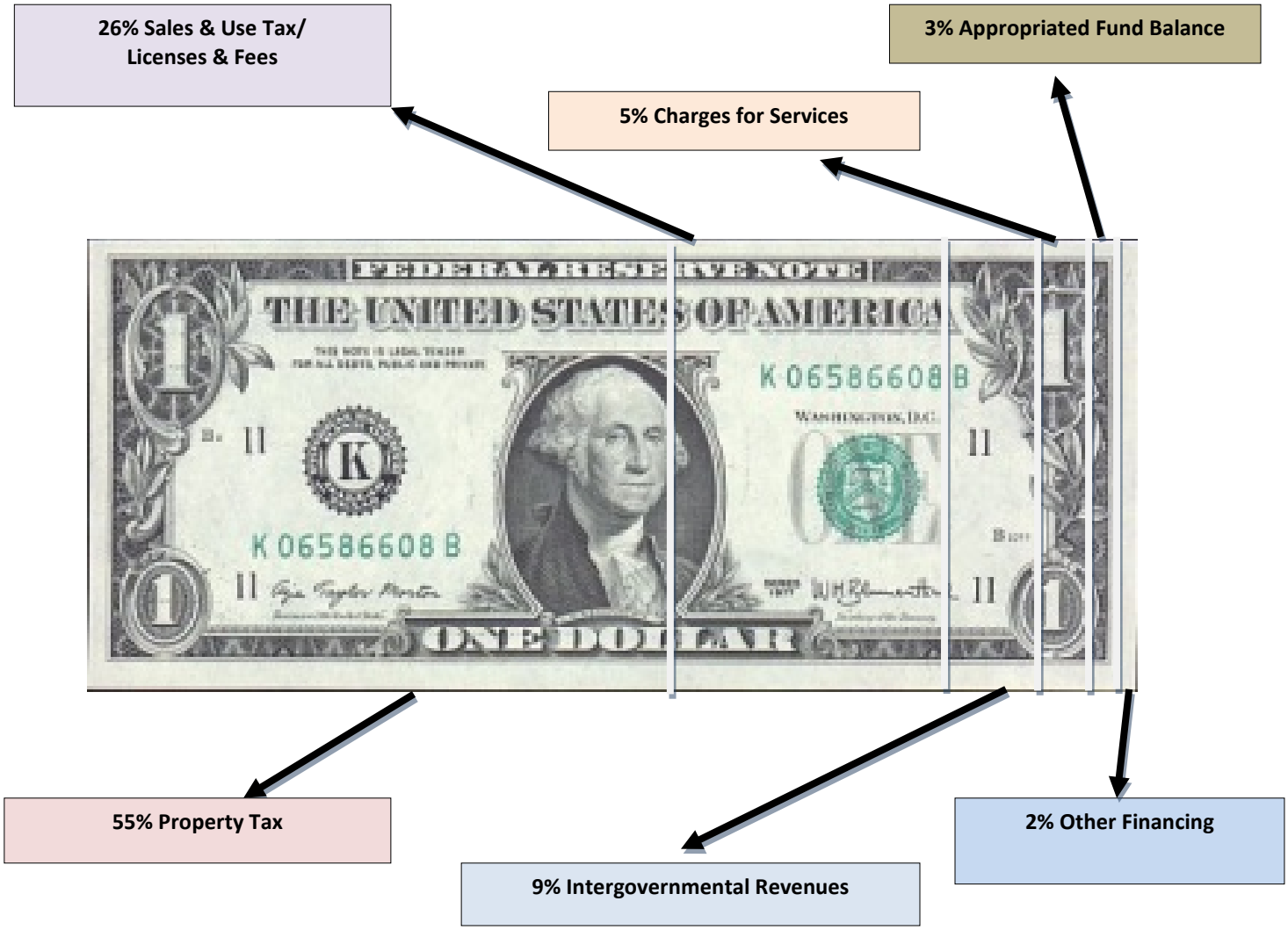
The 2015-2016 Adopted Budget includes an 1.4 cent property tax rate decrease, due to the transition of Environmental Services from the General Fund to the Solid Waste Fund. The proposed property tax rate is $.65. The Debt Service Fund continues to include $.034 of the tax rate to fund the 2004 bond authorization bond issues as authorized by High Point voters in the 2004 bond referendum. Sales Tax revenues are projected to increase based on current year receipts, the broadening of the sales tax base due to a change in state law, increased collections due to the increase in rate (from 3% to 7%) charged for electric and natural gas purchases, and increased collections of motor vehicle taxes related to the Tax and Tag Together program. Licenses and Permits reflect a 37.3% decrease due to the State not allowing municipalities to continue charging a privilege license tax. Charges for Services are projected to decrease, primarily due to decreases in actual uses in our Parks and Recreation areas.

EXPENDITURES

Personnel Services include a 1% cost of living increase effective July 1, and an average 2% merit increase effective on employees' anniversary dates. The $956,370 increase in operating expenses is largely due to the costs associated with the countywide economic development proposal ($100,000), increased street resurfacing funds ($525,000), and funds set aside for redevelopment ($500,000). The majority of the increase in Capital Outlay is due to the proposed $1.7 million in fire apparatus purchases. These will be purchased utilizing lease proceeds, and the increase in debt service reflects the needed first year payback of this lease purchase. The majority of the decrease ($1,440,000) in interfund transfers is due to a decrease in the subsidy to the Solid Waste Fund associated with the three year transition.

WHERE THE MUNICIPAL DOLLAR ORIGINATES

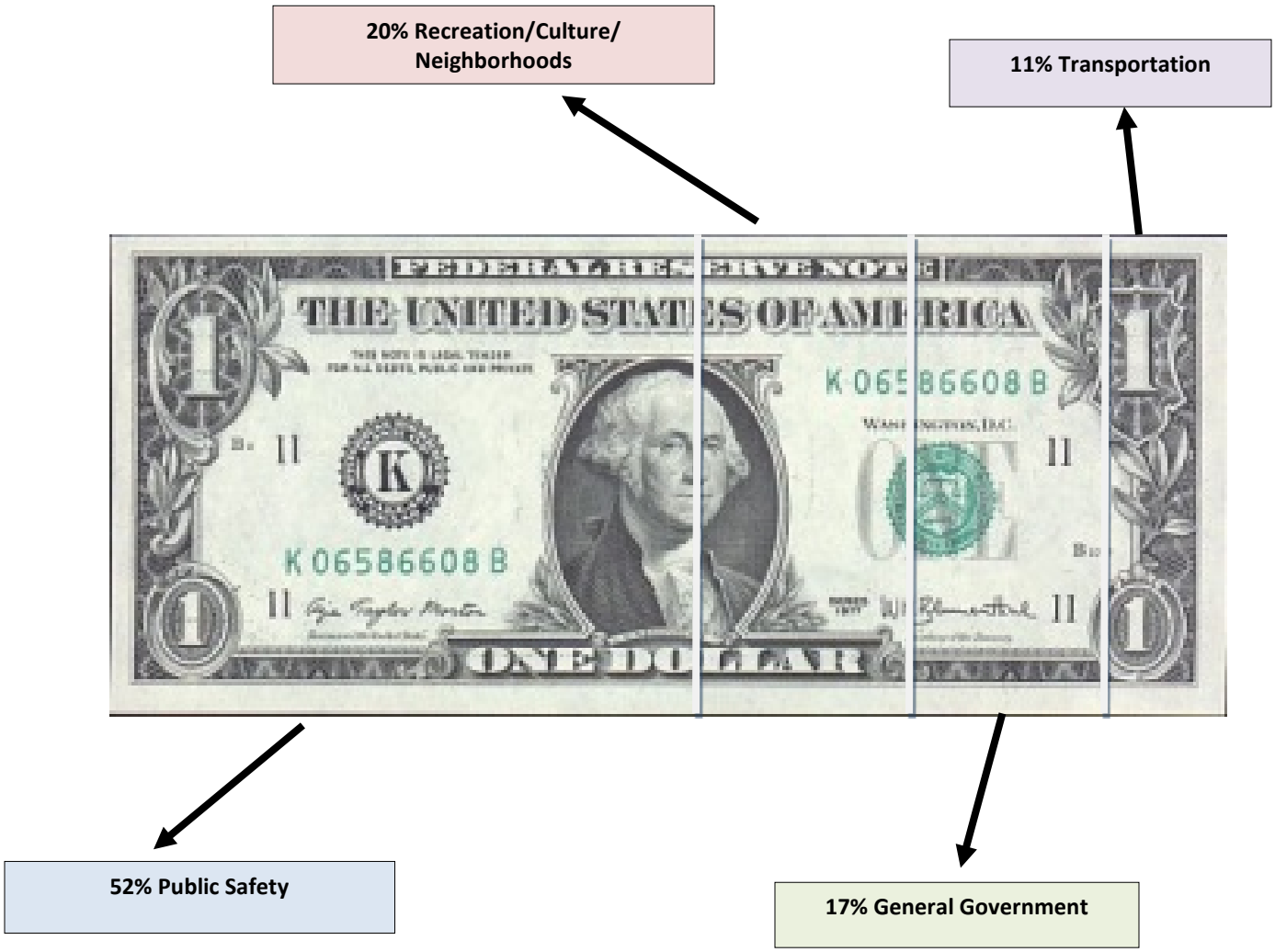
General Fund



Property Tax	General Fund Property Tax
Charges for Services	Charges for Services from General Fund and Miscellaneous Revenues
Intergovernmental Revenues	Revenues from Federal, State and other Local jurisdictions
Sales & Use Tax/Licenses and Fees	Sales Tax, Vehicle Tax, Room Occupancy Tax, Licenses, Permits, Inspections, Library Fines, and other Miscellaneous Fees
Other Financing	Other financing sources--installment contracts
Appropriated Fund Balance	Fund Balances

WHERE THE MUNICIPAL DOLLAR GOES

General Fund



Public Safety	Communications Center, Police, Fire, Building Inspections
Recreation/Culture/Neighborhoods	Parks & Recreation, Library, Theatre, Outside Agencies, Economic Development, Community Development & Housing
General Government	Governing Body, City Management, City Attorney, Budget & Evaluation, System Project Administration, Human Relations, Engineering, Information Technology Services, Human Resources, Financial Services, Special Appropriations,
Transportation	Transportation, Streets Maintenance

GOVERNING BODY

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
City Council	**101101**	246,515	337,708	335,476	394,158	445,658
Part-time Positions		9	9	9	9	9
City Clerk	**101102**	92,677	141,913	148,516	163,305	163,305
Full-time Positions		1	2	2	2	2

Mission Statement: The mission of the City Clerk's Office is to keep and maintain records of the High Point City Council including minutes, ordinances, resolutions, contracts and other vital documents, and to perform other duties as may be required by the High Point Charter/Code of Ordinances and the North Carolina General Statutes.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	247,561	294,805	299,142	309,931	309,931
Operating Expenses	91,631	184,816	184,850	247,532	299,032
Total	**339,192**	**479,621**	**483,992**	**557,463**	**608,963**
Revenues:					
Departmental Revenue	-	-	-	-	
General Revenue Allocation	339,192	479,621	483,992	557,463	608,963
Total	**339,192**	**479,621**	**483,992**	**557,463**	**608,963**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	1	2	2	2	2
Part-time Positions	9	9	9	9	9

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Efficiently draft minutes from meetings in a timely manner
•Efficiently maintain boards and commissions records
•Review, process and issue permits
•Provide access to the city's official and legislative documents in an efficient and timely manner while maintaining a records management program for the retention and destruction of the city's official records according to the Municipal Records Retention and Disposition Schedule issued by the N.C. Department of Cultural Resources

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Efficiency:			
Minutes completed before next agenda mailed	98%	98%	98%
Board/commission records maintained	95%	95%	95%
Permits processed	100%	100%	100%
Records retention/storage	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The majority of the $56,450 increase in the City Council budget is from transferring contract costs for The Ferguson Group to the City Council budget from the City Manager's budget.

CITY MANAGEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
City Manager*	**101111**	1,015,578	999,180	1,075,867	1,118,697	1,118,697
Full-time Positions		5	7	6	6	6

*The Public Information office was moved from City Manager to its own accounting unit.

Mission Statement: The City Manager's Office provides overall leadership and direction for carrying out the policy directives of the City Council and setting the standards for delivering excellent public programs and services to the City of High Point. The Office establishes priorities, goals and objectives for the operational and financial performance of all city departments and functions. The Manager's Office provides strategic guidance to the City Council on issues of importance to the city in order to bring together the community's human, economic and civic resources for the purpose of creating the single most livable, safe and prosperous community in America.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	845,730	813,953	840,201	972,894	972,894
Operating Expenses	169,848	185,227	235,666	145,803	145,803
Total	**1,015,578**	**999,180**	**1,075,867**	**1,118,697**	**1,118,697**
Revenues:					
Departmental Revenue	-	10,000	-	-	-
General Revenue Allocation	1,015,578	989,180	1,075,867	1,118,697	1,118,697
Total	**1,015,578**	**999,180**	**1,075,867**	**1,118,697**	**1,118,697**
Self-sustaining Percent:	0%	1%	0%	0%	0%
Staffing Summary:					
Full-time Positions	5	7	6	6	6

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Improve quality of life in the community
•Improve safety of the community
•Improve prosperity of community
•Improve quality of city services

Objectives:

•75% of citizens have a positive view of High Point as a place to raise children
•To obtain a 70% positive citizen perception of High Point
•Five percent increase as a place for culture and recreation
•Improve overall perception of safety by 5%
•80% of citizens have a positive view of High Point as a place to live
•Increase positive perceptions of High Point as a place to work by 10%
•75% of citizens have a positive view of city services

CITY MANAGEMENT

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Efficiency/Effectiveness:			
Rating on perception as place to raise children	71%	61	78%
Rating of overall perception of the quality of life	66%	61	73%
Rating as place for culture and recreation	52%	38	57%
Rating of overall feeling of safety	67%	66	70%
Overall perception as a place to live	70%	66	77%
Overall perception as a place to work	51%	42	56%
Overall quality of City services	72%	66	79%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The Public Information Office was moved from City Management to its own accounting unit and along with the Public Information Officer and Webmaster positions.

•A new Assistant City Manager position has been added.

•The Façade Grant program is budgeted for $50,000.

BUDGET & EVALUATION

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Budget & Evaluation	**101112**	304,318	305,642	283,186	320,524	320,524
Full-time Positions		3	3	3	3	3

Mission Statement: The mission of the Budget and Evaluation unit is to enhance City Management and City Council decision-making by preparing the City of High Point Operating and Capital Improvement budgets within the general statutes of the state of North Carolina. The Budget staff actively serves departments and citizens by recommending appropriate measures to ensure the most cost-effective use of public resources.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	280,034	281,297	259,836	280,929	280,929
Operating Expenses	24,284	24,345	23,350	39,595	39,595
Capital Operating	-	-	-	-	-
Total	**304,318**	**305,642**	**283,186**	**320,524**	**320,524**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	304,318	305,642	283,186	320,524	350,524
Total	**304,318**	**305,642**	**283,186**	**320,524**	**320,524**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	3	3	3	3	3

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Prepare the annual budget meeting all statutory deadlines

•Accuracy in meeting budget calendar deadlines

•Process budget transfers within three working days

•Process budget amendments within three working days

•Analyze economic trends and other influences

•Provide productivity evaluations and recommendations, and assist departments in attaining performance objectives

BUDGET & EVALUATION

Objectives:

•Ensure 95% of budget deadlines are achieved

•Collect performance measurement data semi-annually

•Process budget transfers within three working days

•Process budget amendments within three working days after awarded by City Council

•Analyze economic trends and other influences in order to make projections within 98% of actuals

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of City Council amendments processed	23	20	20
Number of budget adjustments processed	211	204	210
Efficiency/Effectiveness:			
Percent variance from property tax forecast to actual	1.93%	2.00%	1.0%
Average number of days to process budget transfers	0.71	1.1	3

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•A citywide cost allocation study is being funded for $15,000 to better track indirect costs.

CITY ATTORNEY

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
City Attorney	**101121**	553,303	646,845	624,548	657,848	657,848
Full-time Positions		4	4	4	4	4
Part-time Positions		1	1	1	1	1

Mission Statement: The City Attorney's primary purpose is to advise the City Council and administration on legal aspects of the City's activities, administer the legal programs of the City and advocate the City's legal interests before the courts.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	384,685	469,772	467,130	480,800	480,800
Operating Expenses	168,618	177,073	157,418	177,048	177,048
Total	**553,303**	**646,845**	**624,548**	**657,848**	**657,848**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	553,303	646,845	624,548	657,848	657,848
Total	**553,303**	**646,845**	**624,548**	**657,848**	**657,848**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	4	4	4	4	4
Part-time Positions	1	1	1	1	1

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

·Provide legal advice to city officials, auxiliary boards and commissions and staff representing the City and officers in civil cases

·Draft and approve legal opinions, ordinances, resolutions, contracts and other legal documents

Objectives:

·To provide timely and knowledgeable legal advice to the City Council, officials and employees on matters of public service to 100% of requests and actions

·Work closely and effectively with the City Manager and Executive Team in effectively minimizing risks and litigation exposures, and defending against claims on 100% of actions

·Stay current, informed and educated regarding changes in the law that concern the City by participating in continuing legal education courses meeting 100% of required hours each year

CITY ATTORNEY

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Efficiency:			
Consult with City Manager and Executive Team	100%	100%	100%
Meet 100% of all CE hours	100%	100%	100%
Provide accurate legal advice to requests	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

PUBLIC INFORMATION

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Public Information	**101131**	0	0	0	363,109	363,109
Full-time Positions		0	0	0	4	4

Mission Statement: The Public Information Department strives to keep residents engaged and informed about the mission, programs and services offered by the City of High Point through various media platforms. We support the City Council, City Manager and City of High Point staff by enhancing the delivery of information to our various community audiences and by helping to promote our organization's values of integrity and excellence.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	-	-	-	336,609	336,609
Operating Expenses	-	-	-	26,500	26,500
Total	**-**	**-**	**-**	**363,109**	**363,109**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	-	-	-	363,109	363,109
Total	**-**	**-**	**-**	**363,109**	**363,109**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	0	0	0	4	4
Part-time Positions	0	0	0	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

n/a

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Two new positions, a Marketing Manager and a Communications Specialist, and associated costs are being proposed in this budget.

HUMAN RELATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Human Relations	**101141**	251,178	223,091	230,846	249,957	249,957
Full-time Positions		2	2	2	2	2

To be the leading advocate and facilitator for action that eradicates racism, classism, and prejudicial bigotry by teaching, championing, safeguarding, and upholding the human and civil rights of all people.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	204,627	177,613	186,018	201,429	201,429
Operating Expenses	46,551	45,478	44,828	48,528	48,528
Capital Outlay-Operating	-	-	-	-	-
Total	**251,178**	**223,091**	**230,846**	**249,957**	**249,957**
Revenues:					
Departmental Revenue	3,904	-	-	-	-
General Revenue Allocation	247,274	223,091	230,846	249,957	249,957
Total	**251,178**	**223,091**	**230,846**	**249,957**	**249,957**
Self-sustaining Percent:	2%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	2	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Address issues which may impede basic human/civil rights by providing services and programming which allow citizens to be educated, to exercise, and to resolve human/civil rights issues

•Support the work of the HP Human Relations Commission by providing staff support to the Commission which reviews human/civil rights issues, provides recommendations to City Council, and implements programming as needed

Objectives:

•Provide core services to support human/civil rights:
*Advance fair housing and equal employment practices
*Provide mediation services to resolve fair housing and landlord/tenant disputes
*Develop and/or implement civic engagement programming and diversity training
*Support diversity and multiculturalism training for City departments as requested by HR
*Partner with community groups, NGOs, and government entities on human/civil rights issues
*Supply the framework and support for City-wide Title VI compliance

•Provide staff support for Commission initiatives:
*Conduct outreach
*Review appealed fair housing decisions
*Listen to citizen's concerns
*Promote goodwill among all people in greater High Point

HUMAN RELATIONS

	Actual FY 2014	Actual through FY 2015	Projected FY 2015
Efficiency/Effectiveness:			
Review 90% of fair housing appeals	90%	NR	91%
Maintain 90% of current programming offered	90%	NR	91%
Increase outreach by 25%	25%	NR	26%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

HUMAN RESOURCES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101211**	1,059,067	1,084,586	1,130,039	1,104,861	1,104,861
Full-time Positions		8	8	8	8	8

Mission Statement: The mission of the Human Resources department is to provide services that promote a work environment characterized by fair treatment of staff, open communications, personal accountability, trust and mutual respect.

Safety & Health	**101212**	452,504	546,552	538,115	476,068	476,068
Full-time Positions		4	5	5	5	5
Part-time Positions		1	1	1	0	0

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,057,069	1,177,714	1,167,509	1,105,766	1,105,766
Operating Expenses	437,903	453,424	464,024	475,163	475,163
Capital Outlay	16,599	-	36,621	-	-
Total	**1,511,571**	**1,631,138**	**1,668,154**	**1,580,929**	**1,580,929**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	1,511,571	1,631,138	1,668,154	1,580,929	1,580,929
Total	**1,511,571**	**1,631,138**	**1,668,154**	**1,580,929**	**1,580,929**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	12	13	13	13	13
Part-time Positions	1	1	1	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To help supervisors and employees be more effective in performing their jobs

•To develop and implement policies and procedures to ensure compliance with federal, state and local laws as well as the City's Personnel Resolution

•To recruit and select qualified applicants in order to maintain adequate staffing levels for City departments

•To promote a healthier workforce

•To promote a safe work environment and to ensure compliance with the OSHA

•To provide a safe work environment for City employees and to protect the public by striving to achieve an alcohol and drug-free workplace

HUMAN RESOURCES

Objectives:

•To offer professional training and career development
•To investigate employee grievances or complaints
•Advertise, recruit and fill vacant positions
•To provide and promote involvement in an employee wellness program
•To identify and abate workplace hazards
•To administer drug and alcohol testing program in compliance with the Drug-Free Workplace Act, the Federal Transit Authority of the US DOT rules and City of High Point Substance Abuse Policy

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of LMS on-line education plans developed	8	8	12
Number of on-line supervisor courses offered through LMS	51	12	47
Number of employment applications received	2,952	6,379	3,345
Number of City facility safety inspections performed	329	169	206
Number of roadway worksite inspections performed	80	45	138
Number of random safety-sensitive alcohol screenings	32	29	32
Number of random safety-sensitive drug screenings	178	128	198
Efficiency/Effectiveness:			
Percentage of supervisors completing on-line education plan	51%	92%	47%
Percentage of DOL complaints investigated without recommended changes	100%	100%	100%
Percentage of employee grievances successfully resolved	100%	100%	100%
Percentage of posted positions filled within 60 days of vacancy	56%	50%	54%
Percentage of employees participating in one or more wellness programs	57%	37%	60%

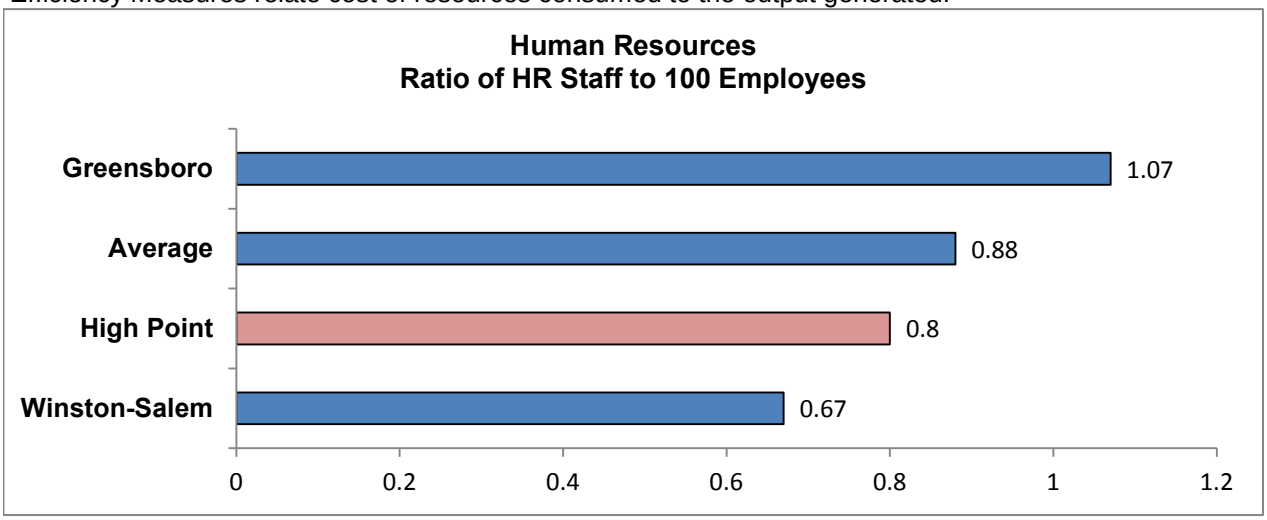
BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Human Resources are indicated. For comparison, group averages and two cities geographically similar have been shown.

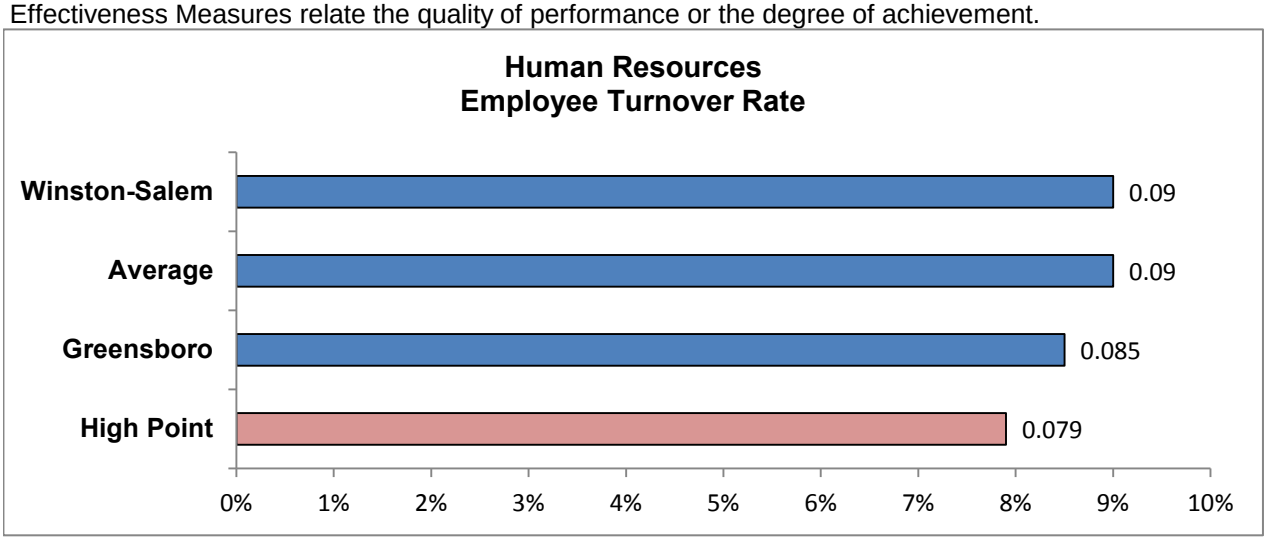
HUMAN RESOURCES

Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Transferred 1 Safety Officer position to the Water-Sewer Fund.

FINANCIAL SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101221**	773,910	834,458	844,369	822,956	822,956
Full-time Positions		3	3	3	2	2

Mission Statement: The mission of the Financial Services Administration division is to provide a centralized resource for the City's financial affairs, including establishing and maintaining the City's fiscal policies and procedures; coordinating and managing the City's capital projects and debt management programs; providing an internal audit function to safeguard assets and assist with operational efficiencies and compliance with City policies, federal and state laws, and administrative regulations; and coordinating the efficiency and effectiveness of other divisions within the Financial Services Department.

Accounting	**101222**	509,815	527,322	543,516	545,923	545,923
Full-time Positions		7	7	7	7	7

To provide accurate and timely accounting for all financial transactions while following the standards established by applicable regulatory boards as well as the Local Government Budget and Fiscal Control Act. The Accounting Division's scope of services includes general accounting, accounts receivable, capital asset accounting, and payroll and grants management.

Treasury Services	**101223**	248,880	267,104	269,356	277,558	277,558
Full-time Positions		3	3	3	3	3

To provide outstanding customer service to the City's departments and external vendors, and to ensure timely and accurate payment of the City's financial obligations through our Accounts Payable team. Our Treasury mission is to maximize investment opportunities, to increase investment income and help reduce the need for tax and rate increases to our customers. The Treasury Services Division also includes the budgeting, reporting cost and premium payments for the City's liability insurance.

Purchasing	**101224**	214,376	239,056	230,031	239,011	239,011
Full-time Positions		3	3	3	3	3

To provide the City's departments and divisions with professional services and support necessary for the procurement of quality goods and services needed for their successful operation. To encourage an atmosphere of fairness, honesty and integrity in dealing with CHP staff, suppliers and citizens.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,096,144	1,189,912	1,175,723	1,149,928	1,149,928
Operating Expenses	650,837	678,028	711,549	735,520	735,520
Capital Outlay	-	-	-	-	-
Total	**1,746,981**	**1,867,940**	**1,887,272**	**1,885,448**	**1,885,448**
Revenues:					
Departmental Revenue	85,860	65,000	82,500	65,000	65,000
General Revenue Allocation	1,661,121	1,802,940	1,804,772	1,820,448	1,820,448
Total	**1,746,981**	**1,867,940**	**1,887,272**	**1,885,448**	**1,885,448**

FINANCIAL SERVICES

Self-sustaining Percent:	5%	3%	4%	3%	3%
Staffing Summary:					
Full-time Positions	16	16	16	15	15

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Provide accurate and timely financial accounting
•Process payroll and manage related financial reporting
•Prepare the Comprehensive Annual Financial Report (CAFR)
•Ensure timely payment of vendor invoices

Objectives:

•Month close on tenth business day (quarter end on 20th day)
•Complete accurate and timely payroll and reporting
•Prepare CAFR in accordance with GFOA guidelines
•Ensure vendor statements contain no invoices over 30 days

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Average number of payments processed by payroll bi-weekly	1,550	1,546	1,560
Number of invoices processed within statement period	76,900	77,225	80,000
Purchase contracts completed on time	75	84	100
Maintain inventory accuracy rating of 93% or better	95.6%	95.0%	95.6%
Effectiveness:			
Number of accounting periods closed by tenth day	12	6	12
Receive the GFOA award for excellence in financial reporting	TBA	TBA	Goal-Yes

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•One vacant Financial Services Manager position was eliminated.

ENGINEERING SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Engineering Services	**101231**	1,404,049	1,555,724	1,416,311	1,483,410	1,483,410
Full-time Positions		19	19	19	17	17

Mission Statement: The Engineering Services' mission is to assist in making High Point the most livable and prosperous community by providing professional engineering services to other City departments with direct contact and service missions to the public. When directly involved with individual citizens, we advise, solve problems, answer complaints and regulate development for quality assurance. We are dedicated to innovation, teamwork, and professional engineering, while providing quality construction through inspection and contract administration.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,186,562	1,392,914	1,250,816	1,303,603	1,303,603
Operating Expenses	217,487	162,810	165,495	167,307	167,307
Capital Outlay	-	-	-	12,500	12,500
Total	**1,404,049**	**1,555,724**	**1,416,311**	**1,483,410**	**1,483,410**
Revenues:					
Grading Permits	22,930	10,000	10,000	10,000	10,000
Sub-Division & Driveway Inspect.	25,035	52,000	23,500	23,500	23,500
General Revenue Allocation	1,356,084	1,493,724	1,382,811	1,449,910	1,449,910
Total	**1,404,049**	**1,555,724**	**1,416,311**	**1,483,410**	**1,483,410**
Self-sustaining Percent:	3%	4%	2%	2%	2%
Staffing Summary:					
Full-time Positions	19	19	19	17	17

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:
•Regulate development and enforce watershed ordinance
•Provide services for all development within department realm
•Provide quality control inspection, engineering and project tracking
•Produce designs that are workable and cost effective

Objectives:
•Effectively regulate TRC and WRC and construction reviews
•Provide inspection, permitting and other services for development work
•Provide quality control and contract management for projects
•Provide workable and cost effective public services projects

ENGINEERING SERVICES

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of plan reviews	450	500	500
Number of erosion control site visits	1,380	1,200	1,460
Number of contract management projects	19	16	16
Number of general projects	18	34	20
Number of residential driveway inspections	290	245	320

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Two vacant Construction Inspector positions were eliminated.

INFO. TECHNOLOGY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2013 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Communications & Info. Serv.	**101241**	4,141,817	4,771,366	4,429,695	6,195,369	6,195,369
Full-time Positions		24	23	23	26	26

Mission Statement: The Communication and Information Services Division will provide relevant and timely solutions to business issues to enable our customers to support the City's vision in a secure and reliable customer service driven environment.

Communications Center	**101242**	2,244,595	2,212,040	2,217,621	2,220,642	2,220,642
Full-time Positions		27	27	27	32	32

The mission of the Communications Services Division is to provide the citizens of High Point with a central point of contact to request public safety services and to dispatch those services in a timely and cost effective manner.

BUDGET SUMMARY	2013-2013 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	4,294,038	4,270,246	4,269,327	4,748,883	4,748,883
Operating Expenses	1,966,880	2,623,160	2,258,778	3,149,580	3,149,580
Capital Outlay	125,493	90,000	119,211	371,458	371,458
Debt Service	-	-	-	146,090	146,090
Total	**6,386,411**	**6,983,406**	**6,647,316**	**8,416,011**	**8,416,011**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	6,386,411	6,983,406	6,647,316	8,416,011	8,416,011
Total	**6,386,411**	**6,983,406**	**6,647,316**	**8,416,011**	**8,416,011**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	51	50	50	58	58

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:
•Provide timely and relevant IT solutions to business needs
•Effectively dispatch to public safety events

Objectives:
•Ensure the network is functional 98% of the time
•Respond to priority work orders within eight hours
•Dispatch services in a timely manner
•Schedule 911 Center personnel for peak service times

INFO. TECHNOLOGY SERVICES

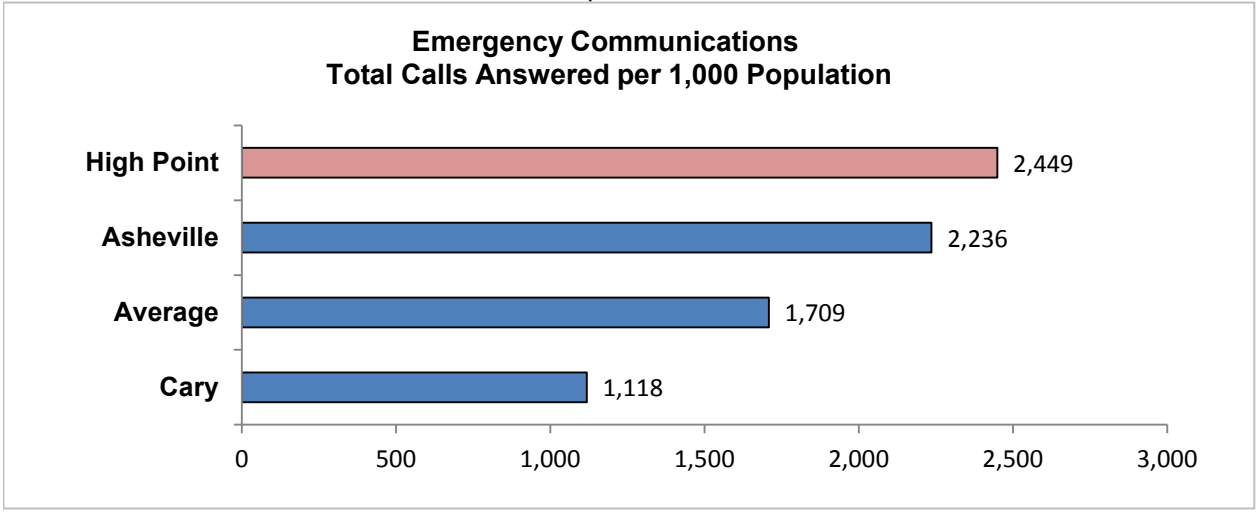
	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of GIS layers maintained	647	NR	655
Number of Unix servers	12	NR	16
Number of service orders worked	3,164	NR	3,800
Average call dispatch time all calls, services priorities	9:42	NR	9:42
Effectiveness/Efficiency:			
Percentage network available	99%	NR	99%
Average time from request to restoration	<2 hours	NR	<2 hours
Percentage UNIX servers available	99%	NR	99%
Percentage of optimal staffing level achieved	100%	NR	100%

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of ten cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Emergency Communication Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

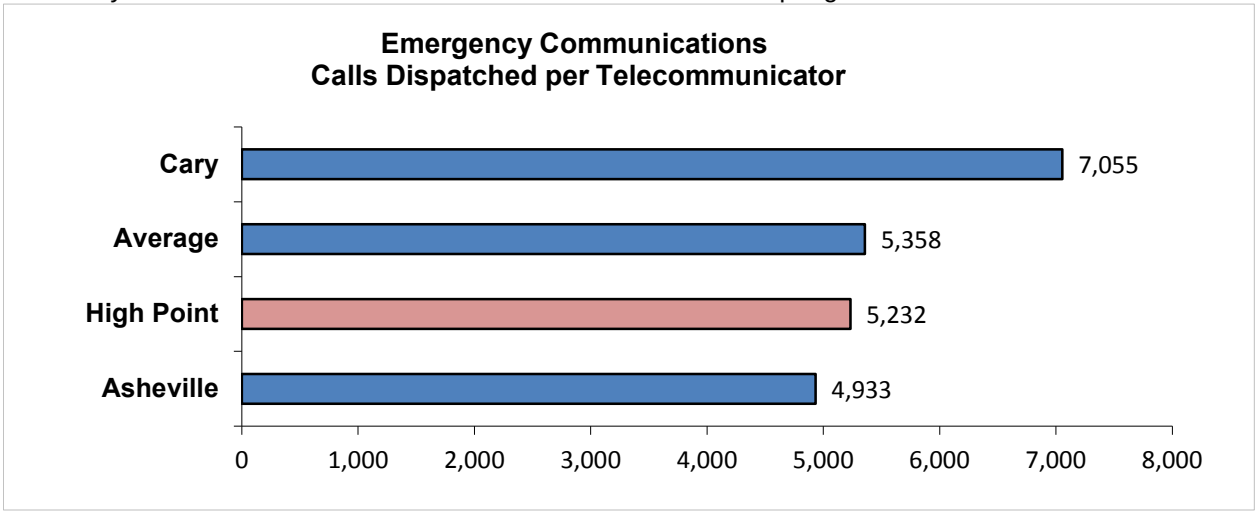
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



INFO. TECHNOLOGY SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Five overhire positions are now being shown in the personnel count, thus increasing the total.

•Fund are included to upgrade the speed at the downtown Wi-Fi sites to 1 gig to combat network slowdowns during Furniture Market.

•IT related capital outlay includes an HVAC unit replacement for the computer room, a Fluke TruView analytic appliance, WIFI hardware upgrades and storage and server replacements.

SYSTEMS PROJECT ADMINISTRATION

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
ERP Project Mgmt.	**101245**	432,051	410,277	444,240	0	0
Full-time Positions		2	3	3	0	0

Mission Statement: The mission of the System Project Administration department is to facilitate and manage technology projects related to the implementation and rollout of applications that impact departments and operations city-wide. We are dedicated to professional project management, teamwork, technology innovation, quality training and support to internal city departments to support the mission and vision of the City and our citizens.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	308,359	336,482	292,815	-	-
Operating Expenses	123,692	73,795	96,425	-	-
Capital Outlay	-	-	55,000	-	-
Total	**432,051**	**410,277**	**444,240**	**-**	**-**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	432,051	410,277	444,240	-	-
Total	**432,051**	**410,277**	**444,240**	**-**	**-**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	2	3	3	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Identify City issues, research business processes and technologies

•Provide professional support services and training

•Improve vendor relationships

Objectives:

•Negotiate the best possible price for the systems we purchase

•Ensure that all project-related items are completed on time and on budget

•Maintain 99% uptime for all supported systems

•Conduct training classes and labs on supported software

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Effectiveness:			
Meeting project delivery timelines 100% of the time	90%	70%	100%
Efficiency:			
Achieve 99% or better uptime for systems supported	99.4%	99.5%	99.0%
Increase training on supported programs by 50%	55%	100%	50%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•This accounting unit was consolidated within Information Services

FACILITY SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Facility Services	**101261**	0	1,534,412	1,526,994	1,525,356	1,525,356
Full-time Positions		0	8	8	8	8
Part-time Positions		0	0	0	0	0

Mission Statement: The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to ensure the City and our citizens receive quality functioning facilities.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	-	466,414	474,093	469,916	469,916
Operating Expenses	-	931,368	928,356	949,946	949,946
Capital Outlay	-	-	-	-	-
Debt Service	-	124,545	124,545	93,409	93,409
Total Expenditures	**-**	**1,522,327**	**1,526,994**	**1,513,271**	**1,513,271**
Interfund Reimbursement	-	12,085	-	12,085	12,085
Net Expenditures	-	1,534,412	1,526,994	1,525,356	1,525,356
Revenues:					
Reimbursement for Services	-	590,793	590,793	590,793	590,793
Total Revenues	**-**	**590,793**	**590,793**	**590,793**	**590,793**
Self Sustaining Percent:	NA	39%	39%	39%	39%
Staffing Summary:					
Full-time Positions	0	8	8	8	8
Part-time Positions	0	0	0	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Objectives:

•Continue 30 minute or less response time for emergencies by using cell phones and pagers to reduce response time

•Project management of construction and renovation projects by working closely with architect, contractor, and end user to provide quality functioning facilities

•Zero open work orders at end of fiscal year via close management of the work order system

•Cross-train technicians by using building specific preventive maintenance programs and involving all maintenance staff when unique building system/issues arise. Dispatch service work orders so that technicians deal with all elements of building systems and facility maintenance

FACILITY SERVICES

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of labor hours on construction/retro fit projects	1,920	1,100	1,500
Number of service calls received	1,363	1,270	1,800
Number of hours performed on preventive maintenance on mechanical	320	320	320
Efficiency:			
Percent of emergency requests responded to in 30 minutes or less	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

POLICE

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Chief's Office	**101311**	772,855	646,201	685,256	636,585	636,585
Full-time Positions		5	5	5	7	7

Mission Statement: Our mission is to work with our citizens to provide for their safety, the safeguarding of their property, and to protect their ability to enjoy their rights by providing the ultimate in professional policing.

Major Crimes	**101312**	4,620,300	4,685,858	4,814,223	5,024,904	5,024,904
Full-time Positions		55	57	57	57	57

The Major Crimes division maintains and manages the department records, equipment, supplies, payroll and purchasing; oversees the department's recruitment, selection, and the collection and storage of evidence.

Field Operations-South	**101313**	9,385,521	9,704,842	9,440,298	9,644,824	9,644,824
Full-time Positions		97	105	105	113	113
Part-time Positions		0	0	0	0	0
Field Operations-North	**101314**	8,745,950	8,904,480	8,756,128	9,098,137	9,098,137
Full-time Positions		110	101	101	101	101
Part-time Positions		14	14	14	14	14

Field Operations North and South work to prevent, respond to and investigate crime and quality of life issues. Operations staff actively serve citizens and visitors by enhancing a safe environment for life, work and enjoyment. Each division is commanded by a major with emphasis placed on greater accountability, efficiency in crime fighting and strategic scheduling of officers.

BUDGET SUMMARY

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	19,645,331	20,200,133	19,978,758	20,359,562	20,359,562
Operating Expenses	3,877,803	3,741,248	3,717,147	4,004,888	4,004,888
Capital Outlay	1,492	-	-	40,000	40,000
Total	**23,524,626**	**23,941,381**	**23,695,905**	**24,404,450**	**24,404,450**
Revenues:					
Housing Authority-Enforcement	208,671	209,000	209,000	209,000	209,000
Miscellaneous Revenues	76,169	51,000	47,484	750,500	750,500
General Revenue Allocation	23,239,786	23,681,381	23,439,421	23,444,950	23,444,950
Total	**23,524,626**	**23,941,381**	**23,695,905**	**24,404,450**	**24,404,450**
Self-sustaining Percent:	1%	1%	1%	4%	4%
Staffing Summary:					
Full-time Positions	267	268	268	278	278
Part-time Positions	14	14	14	14	14

POLICE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Implement community policing strategies
•Reduce Part 1 Violent Crimes
•To investigate and clear cases of reported crime
•Reduce violent crime in Drug Market Neighborhoods
•Reduce traffic collisions at high accident intersections
•Recruit, retain and train qualified applicants

Objectives:

•Increase proactive services through community strategies
•Identify and deliver deterrent message to repeat offenders
•Clear Part 1 offenses higher than state average
•Reduce density of Part 1 offenses in Drug Market Intervention (DMI) neighborhoods
•Reduce traffic collisions Main/Fairfield, Main/English, Wendover/Eastchester/Skeet Club
•Provide each officer with in-service training
•Recruit qualified candidates for employment

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload/Effectiveness:			
Number of community meetings attended	156	135	150
Number of face-to-face notifications	71	67	40
Number of collisions Wendover/Eastchester/Skeet Club	52	49	35
Number of collisions Main/Fairfield	66	61	50
Number of training hours	32,231	39,727	35,000
Effectiveness:			
Daniel Brooks density of violent crimes per acre	0.11	0.08	0.10
Officers Hired/Retained	11	27	10

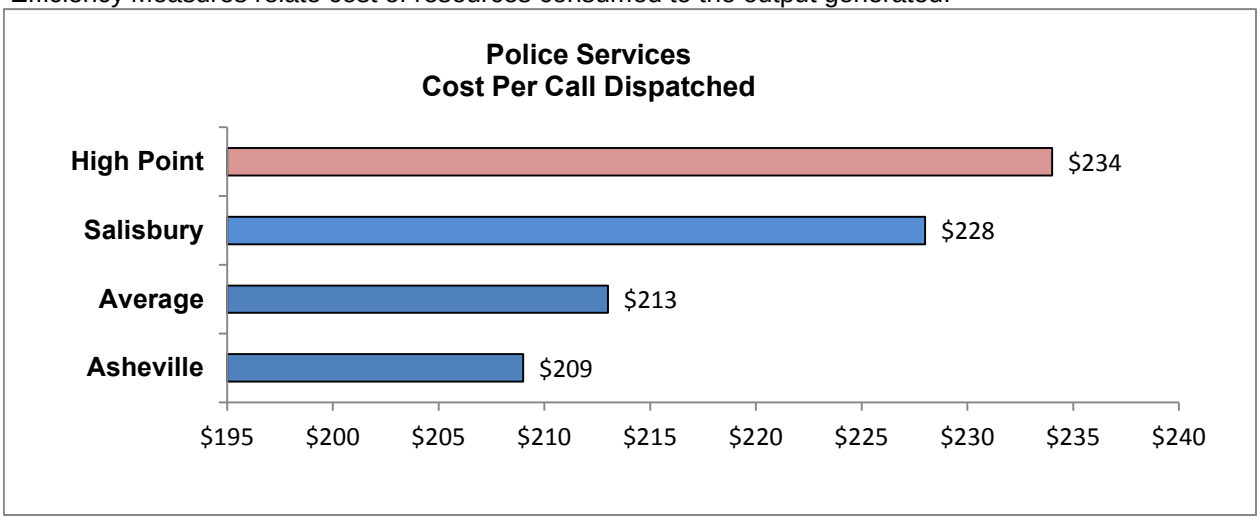
BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

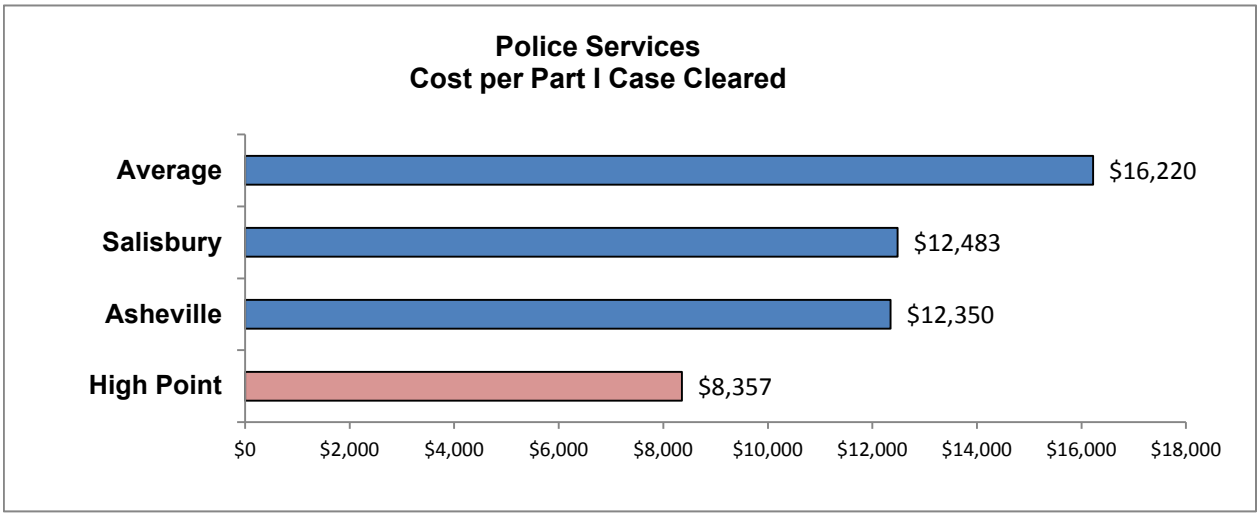
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Police Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

POLICE

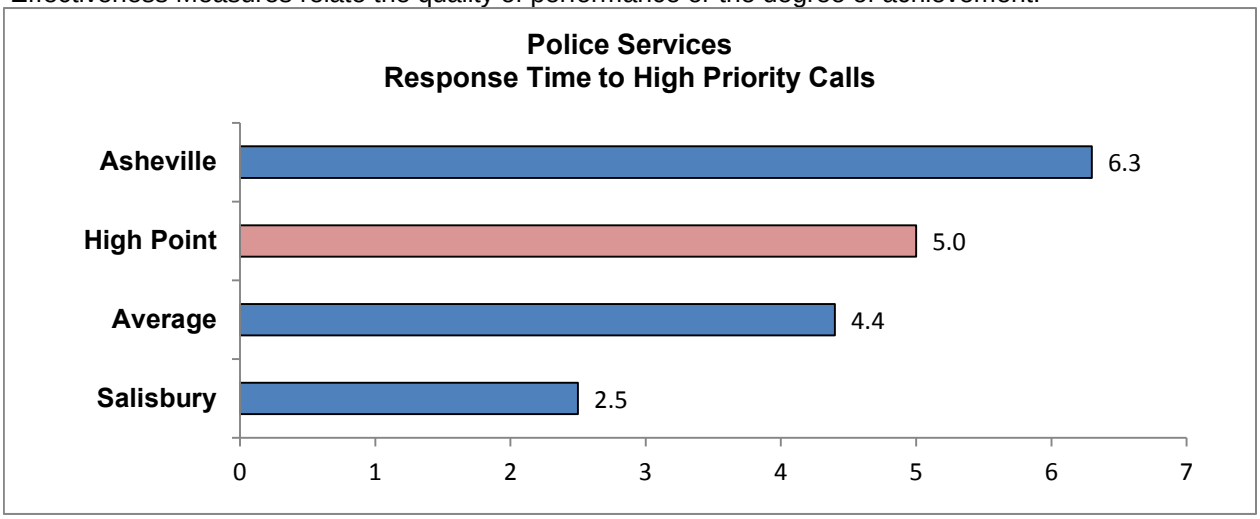
Key Performance Measures

Efficiency Measures relate cost of resources consumed to the output generated.





Effectiveness Measures relate the quality of performance or the degree of achievement.



POLICE

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Ten overhire positions that have been used to transition new hires into full duty are now being shown in the personnel counts thus increasing the totals from last year.
- Several revenue sources including school resource officer, alarm permit and paper service revenues are more correctly being shown in the police department budget.
- Includes funding for fingerprint analysis equipment ($40,000) and a new K-9 unit ($10,000).

FIRE

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101351**	3,304,636	3,158,463	3,150,192	3,178,631	3,178,631
Full-time Positions		25	24	24	24	24

Mission Statement: The High Point Fire Department's mission is to serve the citizens of High Point by protecting lives and property throughout the City by emphasizing preparedness, education, prevention and intervention.

Suppression	**101352**	16,230,955	16,535,400	16,640,323	18,904,775	18,904,775
Full-time Positions		200	201	201	210	210

BUDGET SUMMARY

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	16,253,029	16,517,021	16,619,297	16,963,975	16,963,975
Operating Expenses	2,804,053	2,799,984	2,829,858	2,987,224	2,987,224
Capital Outlay	0	91,500	56,000	1,743,300	1,743,300
Debt Service	478,508	285,358	285,360	388,907	388,907
Total	**19,535,590**	**19,693,863**	**19,790,515**	**22,083,406**	**22,083,406**
Revenues:					
Fire Inspections	31,244	21,000	45,480	30,000	30,000
State Fire Fund	1,512	173	1,512	173	173
Colfax/Deep River Fire	328,661	290,000	290,000	330,000	330,000
Miscellaneous Revenues	81,038	70,000	61,530	70,000	70,000
General Revenue Allocation	19,093,135	19,312,690	19,391,993	21,653,233	21,653,233
Total	**19,535,590**	**19,693,863**	**19,790,515**	**22,083,406**	**22,083,406**
Self-sustaining Percent:	2.26%	1.94%	2.01%	1.95%	1.95%
Staffing Summary:					
Full-time Positions	225	225	225	234	234

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

- The administrative function will evaluate the Department's performance annually
- The inspection function will provide thorough fire inspections services
- The suppression function will respond in a timely manner

Objectives:

- The administrative function will submit semi-annual performance measures
- The inspections function will achieve 99% on-time plan review inspection rate
- The inspections function will maintain a 95% inspection rate
- The suppression function will respond with a less than 6:00 minute response rate 90% of the time

FIRE

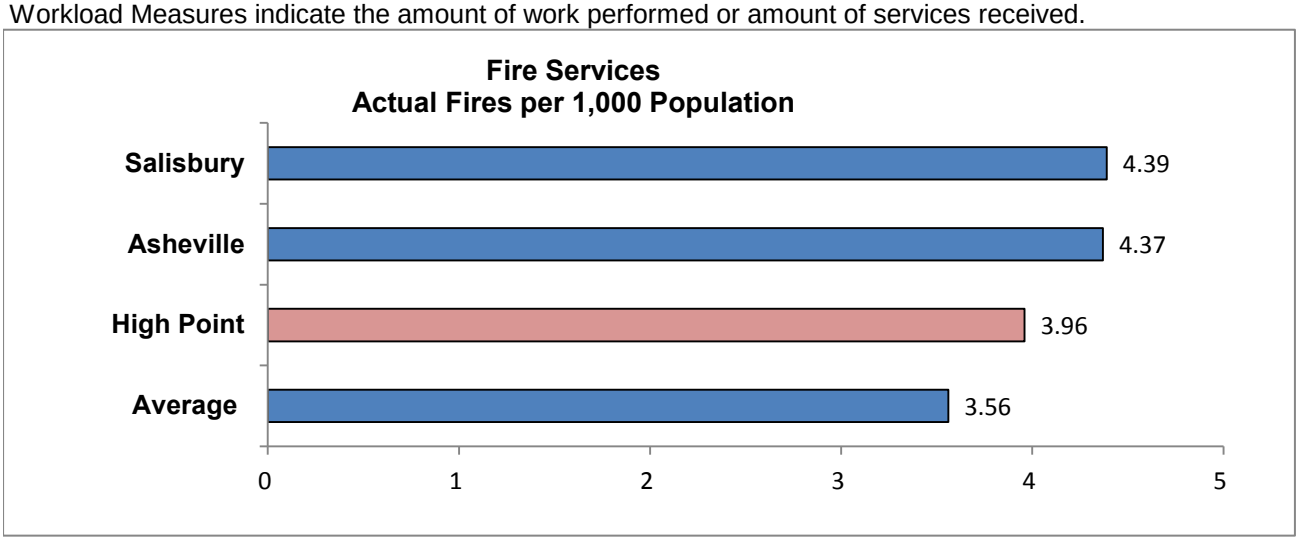
	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of reinspections conducted	1,315	676	1,626
Number of fire code violations found	2,525	3,625	2,635
Number of hydrants found inoperable during inspection	49	771	26
Number of hydrants found inoperable during emergency	8	N/A	2
Number of actual fires	464	524	500
Efficiency/Effectiveness:			
Dollar amount of fire loss	$9,037,700	$743,120	$2,542,267
Plan review inspection rate	100.0%	N/A	99.4%
Percent of responses less than six minutes	83%	83%	83%
Average response time from dispatch	4:18	4:07	4:13

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fire Services are indicated. For comparison, group averages and two cities with similar populations have been shown.

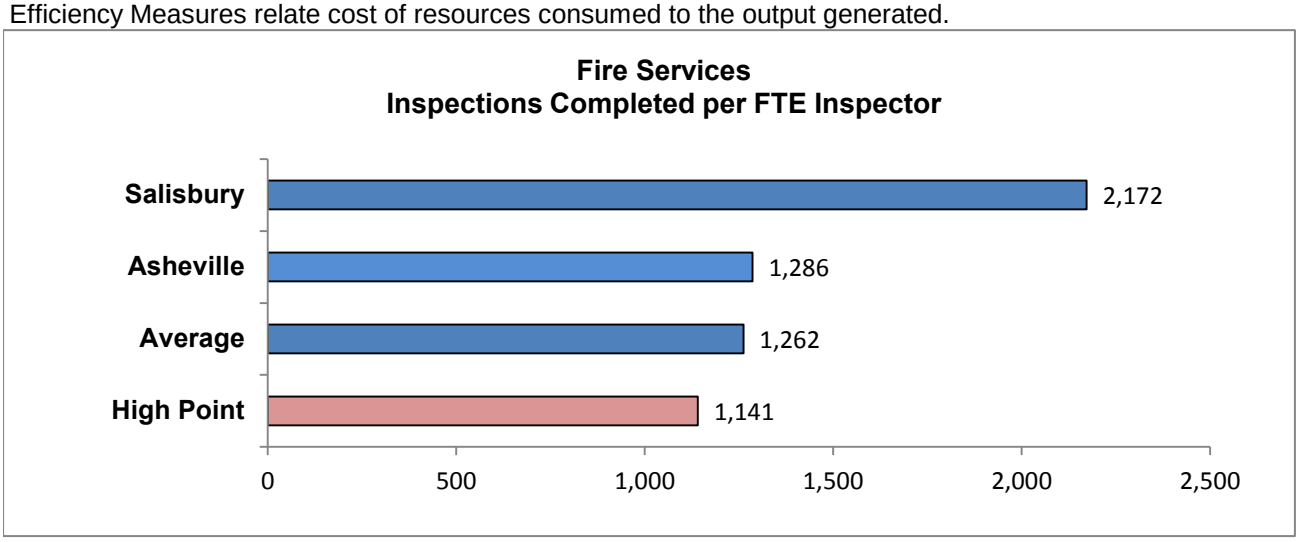
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



FIRE

Efficiency Measures relate cost of resources consumed to the output generated.



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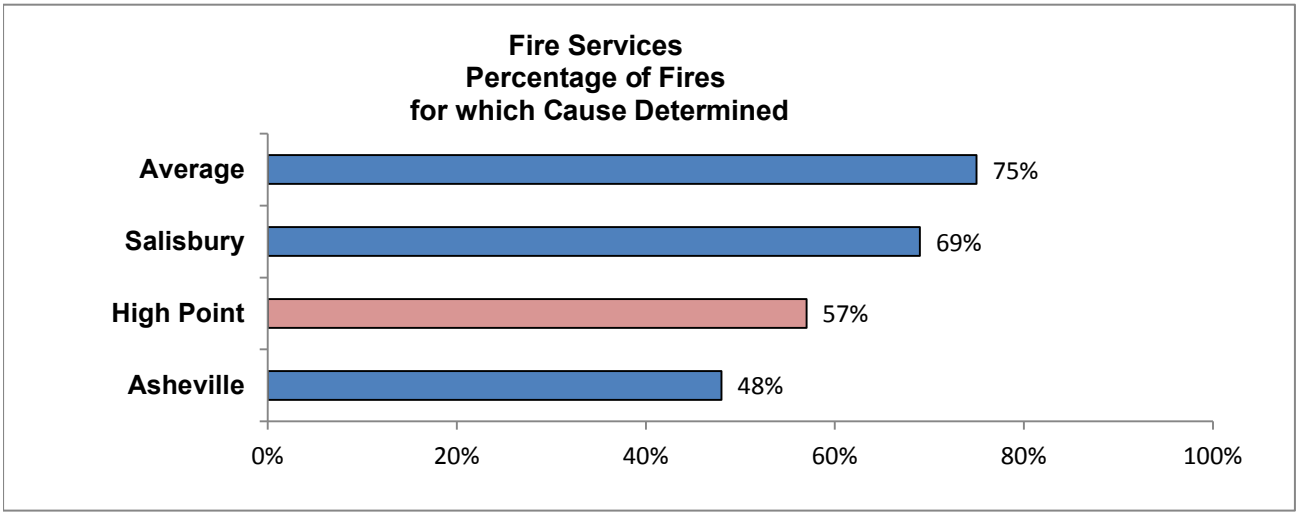
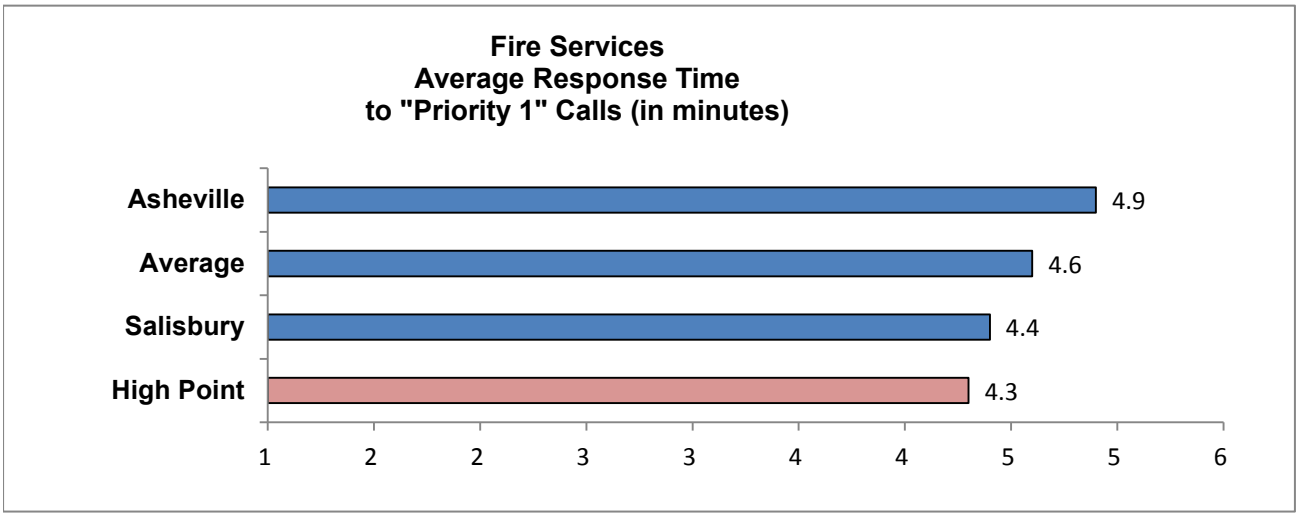




FIRE

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Nine overhire positions which have been used to transition new hires are now included in the position count.
- Three new fire apparatus at $1,700,000 are included in the Fire Suppression budget. These apparatus will be funded using lease purchase funds. A long-range fire apparatus replacement plan has been developed that allows for a steady cash funding source utilizing a combination of lease purchase until a full cash funding model can be achieved.
- Funding has been added to begin a multi-year program of adding back up generators to stations ($18,300) and $25,000 for improvements to the fire training building.

PARKS AND RECREATION

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101411**	1,249,101	1,377,458	1,335,873	1,460,645	1,460,645
Full-time Positions		8	15	15	15	15
Part-time Positions		1	1	1	1	2

Mission Statement: The purpose of the Administration Division is to provide the various administrative functions of the department and provide supervision to the divisions that provide recreational programs, neighborhood recreation centers, and landscaping and grounds maintenance.

Programs Division	**101421**	2,637,564	2,874,698	2,718,319	2,873,772	2,601,703
Full-time Positions		33	27	27	27	27
Part-time Positions		44	44	44	44	44

The Programs Division consists of the various athletic programs, each of the neighborhood recreation centers, Special Populations, and Senior Citizen Services. Park Rangers are also included in this accounting unit.

Special Facilities	**101431**	3,779,883	4,010,920	4,155,363	3,916,410	4,188,479
Full-time Positions		37	36	36	35	44
Part-time Positions		84	85	85	85	79

The Special Facilities Division of the Parks and Recreation Department consists of City Lake Park and Pool, Oak Hollow Marina and Park, Tennis, Golf, and Grillrooms as well as Blair Park Golf and

Parks Division	**101441**	2,853,203	2,765,022	2,910,615	2,841,788	2,841,788
Full-time Positions		35	37	37	37	37
Part-time Positions		18	18	18	18	17

The Parks Division of the Parks and Recreation Department provides services for landscaping and facilities and grounds, which include mowing and landscaping at City facilities, medians and islands. The division does field preparation and maintenance for the various athletic fields in the City.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	7,000,029	7,319,963	7,256,224	7,360,975	7,360,975
Operating Expenses	3,404,952	3,523,135	3,630,577	3,570,640	3,570,640
Capital Outlay	114,771	185,000	233,369	161,000	161,000
Total	**10,519,752**	**11,028,098**	**11,120,170**	**11,092,615**	**11,092,615**
Revenues:					
Golf Fees, Rentals	965,418	1,479,350	993,510	993,500	993,500
Campground Revenues	249,098	402,000	250,000	250,000	250,000
Tennis Fees	108,140	124,900	155,800	155,800	155,800
Swimming, Waterslide	120,632	173,900	73,118	100,600	100,600
Self-sustaining Progs, Others	1,208,961	1,232,280	1,180,028	1,158,085	1,158,085
General Revenue Allocation	7,867,503	7,615,668	8,467,714	8,434,630	8,434,630
Total	**10,519,752**	**11,028,098**	**11,120,170**	**11,092,615**	**11,092,615**
Self-sustaining Percent:	25%	31%	24%	24%	24%

PARKS AND RECREATION

Staffing Summary:					
Full-time Positions	113	115	115	114	123
Part-time Positions	147	148	148	148	142

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Provide a wide range of recreational opportunities at a high level of quality

•Collect 75% of operating costs at City Lake Park

•NC Wildlife Resources Commission rod loaner program

•To operate High Point Youth Council

•Maintain or increase attendance for Special Population Programs

Objectives:

•Revenue collected; percentage self-sustaining

•Have ten rod and reels available for use

•To increase golf play at Oak Hollow Golf Course

•Provide a wide variety of educational, social, recreational and service projects to area high school students through the High Point Youth Council

•Respond to calls for service quickly

•To maintain or increase program attendance in all programs including Special Populations, Special Olympics and Miracle League

•To collect revenue and recover expenses for Senior Center

•To recruit volunteers to offset costs of providing athletic programs

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of participants in rod/reel loaner program	398	125	254
Number of participants in junior golf tournament	71	152	100
Number of new Youth Council members	21	8	39
Number of attendees for Special Populations programs	3,330	3,288	4,500
Efficiency:			
Collect 46% of operating expenses--City Lake Park	47.36%	46.00%	46%
Dollars collected for Senior Center	$59,180	$37,122	$52,680
Response time in minutes (rangers)	7:56:50	8:00:00	8:00:00
Number of athletic volunteer hours	6,870	6,720	10,300

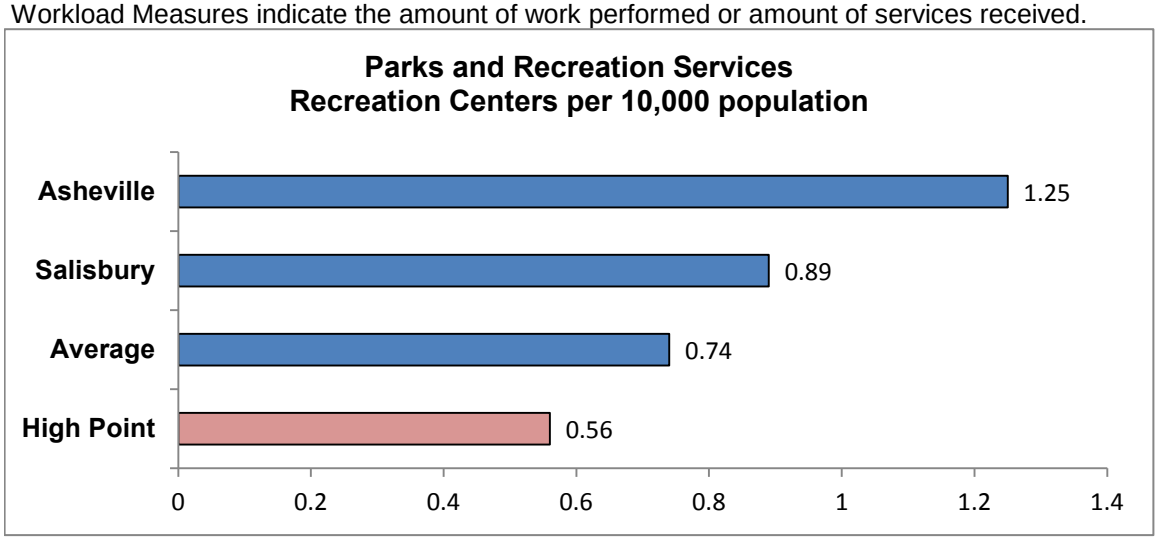
BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. Parks and Recreation was added as a category of service for fiscal year 2012-2013. A total of ten cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Parks and Recreation are indicated. For comparison, group averages and two cities with similar populations have been shown.

PARKS AND RECREATION

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



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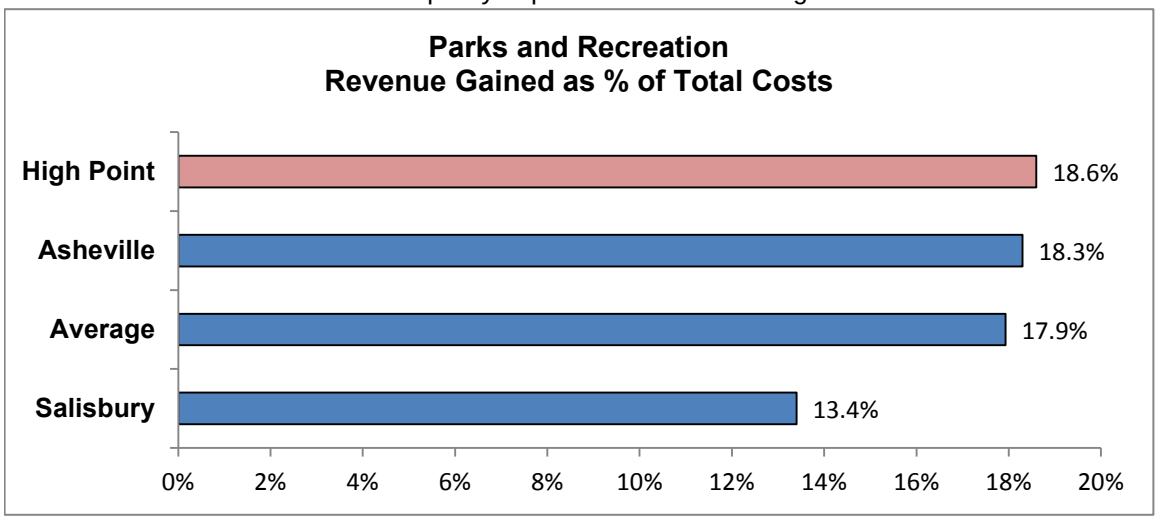

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- One vacant Grillroom attendant position is eliminated.
- Wi-Fi connectivity is being added to Oakview, Allen Jay and Deep River recreation centers.
- Funding for golf course cart path enhancements ($80,000) and replacement of mowers and other equipment ($161,000).

LIBRARY

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101451**	836,401	593,581	500,788	455,878	463,378
Full-time Positions		8	5	5	5	4

Mission Statement: The library mission is to nurture the joy of reading, share the power of knowledge, strengthen the sense of community and enhance community vitality. Library Administration supports this mission by focusing on the library strategic priorities of creating a customer-centered workforce, building cross functional teamwork capacity, maximizing operational effectiveness, using our facility and technology innovatively, and providing convenient and available access.

Technical Services	**101452**	291,198	315,044	288,653	301,592	301,592
Full-time Positions		4	4	4	4	4

The Technical Services Division of the library serves library customers and staff by acquiring, cataloging, and processing all library materials and by maintaining the library's electronic database of library materials.

Library Building Maint.	**101453**	643,992	334,947	332,734	338,120	338,120
Full-time Positions		4	4	4	4	4

Children's Services	**101454**	516,620	509,034	512,604	512,369	523,848
Full-time Positions		5	5	5	5	5
Part-time Positions		5	4	4	4	4

The Children's Services Division of the library serves children from birth through age 12, and their caregivers with programming developed to encourage, support, and foster the child's inalienable right to read, learn, and become the person of their choice.

Research Services	**101455**	741,181	891,289	813,955	879,668	907,253
Full-time Positions		8	8	8	7	7
Part-time Positions		5	6	6	6	6

The Research Services Division of the Library assists library users of all ages to locate requested materials, and to locate specific, general, business-related, and genealogical information using the resources of the City's library, other libraries, and on-line information sources and databases.

Information Services	**101456**	-	292,573	335,423	398,145	398,145
Full-time Positions		-	3	3	3	3

Information Services manages all information technology for the library and museum including support and security of the integrated library system, the public and staff network along with respective software and hardware. Technology planning and development are also a key component of Information Services' responsibilities.

Reader's Services	**101457**	637,783	661,135	650,122	672,056	695,070
Full-time Positions		6	6	6	6	6
Part-time Positions		3	4	4	4	4

The Readers' Services Division of the library develops and markets adult and young adult fiction book collections and non-print materials collections. Readers' Services also provides readers advisory assistance to customers who need to locate these materials and information pertaining to them.

LIBRARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Lending Services	**101459**	577,456	666,326	612,252	593,003	616,268
Full-time Positions		12	12	12	10	10
Part-time Positions		4	4	4	4	4

The Lending Services Division of the library lends the library's circulating materials and prepares materials for remote checkout. This responsibility includes preparing library cards, maintaining customer accounts, and collecting fines and fees. Lending Services also checks in library materials, maintains the shelves, and operates the library's reserve book service and drive-up window.

Historical Museum	**101465**	629,183	643,974	615,016	723,113	723,113
Full-time Positions		8	8	8	8	9
Part-time Positions		9	8	8	8	8

The History Museum shares greater High Point's history by exploring the power of memory and providing perspective for current issues and by strengthening the sense of community.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	3,238,422	3,647,247	3,408,872	3,581,079	3,666,422
Operating Expenses	1,587,117	1,260,656	1,252,675	1,292,865	1,300,365
Capital Outlay	48,275	-	-	-	
Total	**4,873,814**	**4,907,903**	**4,661,547**	**4,873,944**	**4,966,787**
Revenues:					
Guilford County Contribution	359,960	359,960	359,600	359,960	359,960
Library Fees & Fines, Copies	66,215	65,500	63,500	65,500	65,500
Miscellaneous Revenues	329	300	200	300	300
General Revenue Allocation	4,447,310	4,482,143	4,238,247	4,448,184	4,541,027
Total	**4,873,814**	**4,907,903**	**4,661,547**	**4,873,944**	**4,966,787**
Self-sustaining Percent	9%	9%	9%	9%	9%
Staffing Summary:					
Full-time Position	55	55	55	52	52
Part-time Position	26	26	26	26	26

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To provide computer access and training for library staff and public
•To maintain a current and relevant collection of library materials
•To provide quality programs to promote reading readiness and enjoyment
•Provide information and materials in current formats, provide access to technology, offer programming in partnership with City of High Point departments and other community organizations and agencies for business, education and entertainment
•To interpret and make Museum collections accessible to the public

LIBRARY

Objectives:

•To provide one IT staff per 50 computers and peripherals
•To provide one computer for every 2500 residents
•To increase spending on materials to 12% of budget
•To update 15% of the collection annually
•To present cognitive development programs for infants; programs in childcare homes and centers; reading enjoyment programs for elementary ages; and reading readiness programs for preschoolers
•To increase the number of customers helped by 2% over the previous fiscal year
•Increase visits to museum-historical park 25% annually

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of public computers and peripherals maintained	85	111	80
Number of library holdings added to collection	32,712	31,495	22,500
Number of all Children's Services programs provided	1,897	2,249	1,500
Effectiveness:			
Number of cataloged materials provided per capita	2.8	2.82	2.5
Number of public computers provided per 2500 residents	1.95	2.52	1.96
Materials expenditures as % of total budget	6.4%	6.5%	9.5%
Total number of museum visits	10,327	10,030	10,000
Efficiency:			
Per capita attendance at all Children's Programs	1.78	1.41	1.85
Total attendance at all Children's programs	29,841	30,021	31,000
Number of all Children's Services programs provided per FTE Children's Services staff	237	265	214
Number of reference questions answered	37,679	39,717	45,000

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Vacant positions including 1 Library Assistant, 1 Lending Supervisor, and 1 Librarian were eliminated.

THEATRE

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101471**	276,524	346,942	245,426	371,205	371,205
Full-time Positions		2	2	2	2	2

Mission Statement: The mission of the High Point Theatre is to excel in quality programming, customer service and facility utilization. The High Point Theatre's contribution to the cultural and artistic climate can help High Point in becoming the most livable city in North Carolina.

Box Office	**101472**	224,753	314,503	288,971	315,677	315,677
Full-time Positions		1	1	1	1	1
Part-time Positions		0	2	2	2	2
Technical Services	**101473**	371,266	478,499	403,160	484,639	484,639
Full-time Positions		3	3	3	3	3
Part-time Positions		1	1	1	1	1
Building Maintenance	**101474**	160,830	272,423	328,605	243,820	243,820
Full-time Positions		0	0	0	0	0

BUDGET SUMMARY

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	475,916	481,742	481,205	486,849	486,849
Operating Expenses	557,457	910,625	654,957	928,492	928,492
Capital Outlay	-	20,000	130,000	-	-
Total	**1,033,373**	**1,412,367**	**1,266,162**	**1,415,341**	**1,415,341**
Revenues:					
Box Office & Theatre Rentals	385,200	474,000	389,500	474,000	474,000
Concessions, Beer & Wine Sales	17,585	15,000	15,000	10,000	10,000
Miscellaneous Revenue	21,794	9,000	16,200	9,000	9,000
General Revenue Allocation	608,794	914,367	845,462	922,341	922,341
Total	**1,033,373**	**1,412,367**	**1,266,162**	**1,415,341**	**1,415,341**
Self-sustaining Percent:	39%	35%	32%	34%	34%
Staffing Summary:					
Full-time Positions	6	6	6	6	6
Part-time Positions	1	3	3	3	3

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Increase usage by developing new clients
•Create support of facility renovation
•Hold public meetings and discussions
•Improve communications with constituents
•Develop Friends of Theatre fundraising capability
•Increase external Box Office clients
•Stabilize billings to enable better budget forecasting

THEATRE

Objectives:

•Develop new clients

•Meet regularly with Theatre Advisory Commission

•Advisory board ask council for renovation time frame

•Increase Friends fundraising activities

•Increase external Box Office clients

•Standardize HVAC billing and charges with IMC

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of inquiries received from various sources	20	102	30
Complete the payment standardization of HVAC billing	100%	100%	100%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

ECONOMIC DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2013-2014 Budget	2013-2014 Estimated	2015-2016 Proposed	2015-2016 Adopted
Economic Development	**101511**	472,637	480,423	442,283	523,788	523,788
Full-time Positions		4	4	4	4	4

Mission Statement: The High Point Economic Development Corporation is a public-private organization whose mission is to: work to retain existing business and industry in the City of High Point; assist local companies in expanding; attract new business to locate in High Point; and encourage the creation of head-of-household jobs for Piedmont Triad residents.

BUDGET SUMMARY	2013-2014 Actual	2013-2014 Budget	2013-2014 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	418,828	426,716	388,576	469,536	469,536
Operating Expenses	53,809	53,707	53,707	54,252	54,252
Total	**472,637**	**480,423**	**442,283**	**523,788**	**523,788**
Revenues:					
Miscellaneous	6,667	-	-	-	-
General Revenue Allocation	465,970	480,423	442,283	523,788	523,788
Total	**472,637**	**480,423**	**442,283**	**523,788**	**523,788**
Self-sustaining Percent:	1%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	4	4	4	4	4

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To serve as a superior municipal "ombudsman" office
•To work to increase High Point's tax base and create jobs
•To positively market High Point, externally and internally

Objectives:

•To work to increase capital investment
•To work to increase job announcements
•To work to lower the unemployment rate
•To resolve all company issues with the City
•To spur positive media stores more than three times per month
•To win awards for high-quality marketing materials

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Report more than $70 million in commercial construction permits	$72,800,000	$167,950,000	$75,000,000
Report more than 1,500 jobs created and announced yearly	3,331	3,491	2,500
Effectiveness:			
Number of high-quality marketing material awards	2	2	1

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

PLANNING AND DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Planning	**101521**	1,012,231	1,039,729	1,141,089	1,037,122	1,037,122
Full-time Positions		13	11	11	11	11

Mission Statement: Shaping a more livable High Point by facilitating and promoting a shared, comprehensive plan for the development of the community that advances a quality environment, both natural and built; by creating strategies that guide development in a manner that protects and enhances the community; and by administering services that implement the comprehensive plan and form a safe, sustainable and livable place.

Building Inspections	**101522**	1,982,523	2,216,549	2,367,904	2,622,879	2,622,879
Full-time Positions		24	27	27	31	31

Provide timely and accurate reviews of development proposals to ensure consistency with the city's goals and objectives. Conduct work program projects to promote sustainable, cost-efficient and coordinated development. Provide full, clear and accurate information in all activities.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	2,554,110	2,766,241	2,696,374	3,046,401	3,046,401
Operating Expenses	440,645	490,037	812,619	523,600	523,600
Capital Outlay	-	-	-	90,000	90,000
Total	**2,994,755**	**3,256,278**	**3,508,993**	**3,660,001**	**3,660,001**
Revenues:					
Inspection Permits, Fees	964,095	872,000	912,800	902,000	902,000
Planning, Rezoning Fees	28,255	28,000	25,200	28,000	28,000
General Revenue Allocation	2,002,405	2,356,278	2,570,993	2,730,001	2,730,001
Total	**2,994,755**	**3,256,278**	**3,508,993**	**3,660,001**	**3,660,001**
Self-sustaining Percent	33%	28%	27%	25%	25%
Staffing Summary:					
Full-time Positions	37	38	38	42	42

PLANNING AND DEVELOPMENT

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Policy Advisory Goal - To provide policies that serve as a guide and framework for the development of the community, and that together create a shared comprehensive plan for the community, which is used as the basis for making decisions that shape the community

•Development Review Goal - To provide timely, dependable and accurate reviews of all development proposals, and to ensure the proposals comply with adopted policies and rules

•Regulatory Goal - To administer rules that improve the quality of development and property, that effectively protect the public health and safety, that are consistent with adopted policies and practices, and that are applied in a fair, practical and consistent manner

Objectives:

•Develop and update planning and development policies to reflect changes in development patterns and the preferences of the community, as identified by the City Council, city boards and commissions, and the public

•Manage the development review process

•Administer the city's adopted planning and development policies and regulations, to promote high quality development, and to ensure clean, healthy, safe, livable neighborhoods

Workload:	**Actual FY 2014**	**Actual FY 2015**	**Projected FY 2015**
Number of comprehensive planning projects in progress	2	NR	2
Number of site plans and subdivisions reviewed	623	NR	600
Number of zoning cases reviewed	24	NR	30
Number of housing code violations corrected	266	NR	160
Effectiveness:			
Percent of site plan and subdivision reviews completed on schedule	79%	NR	95%
Percent of zoning cases with action consistent with staff recommendation	95%	NR	95%
Efficiency:			
Number of comprehensive planning projects managed per FTE planner	1.33	NR	2.00
Number of site plans and subdivisions reviewed per day/FTE reviewer	2.49	NR	1.92
Number of zoning cases reviewed per month per FTE planner	2.00	NR	2.50
Number of permits issued per day per FTE permit specialist	10.98	NR	5.00
Number of local code violations cited per day per FTE inspector	3.15	NR	3.60

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of nine cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Building Inspections are indicated. For comparison, group averages and two cities with similar populations have been shown.

PLANNING AND DEVELOPMENT

Key Performance Measures

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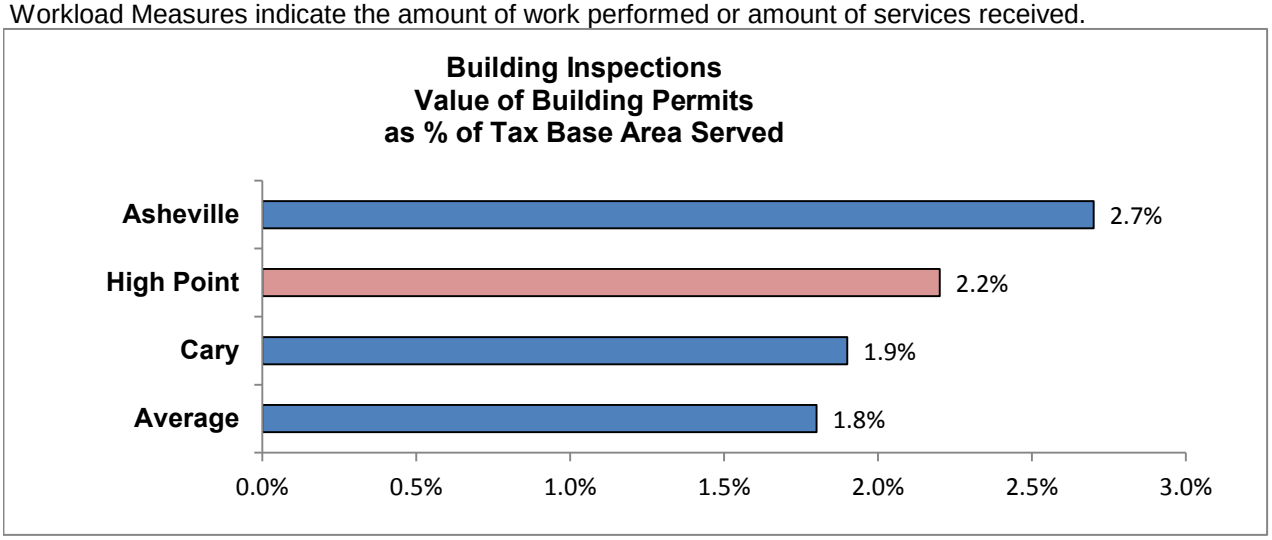

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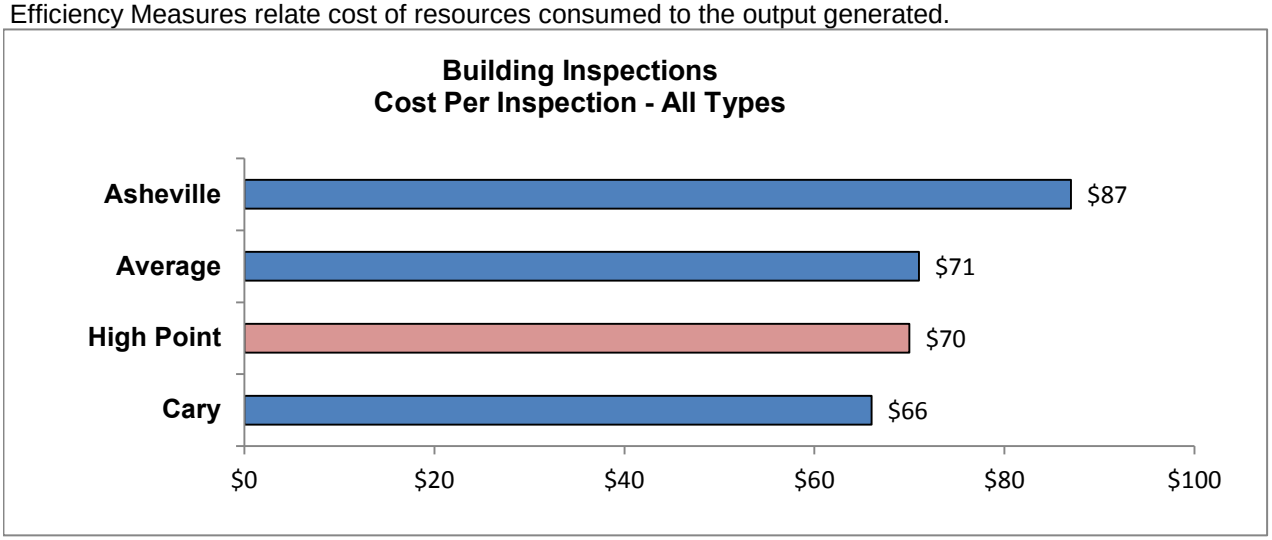
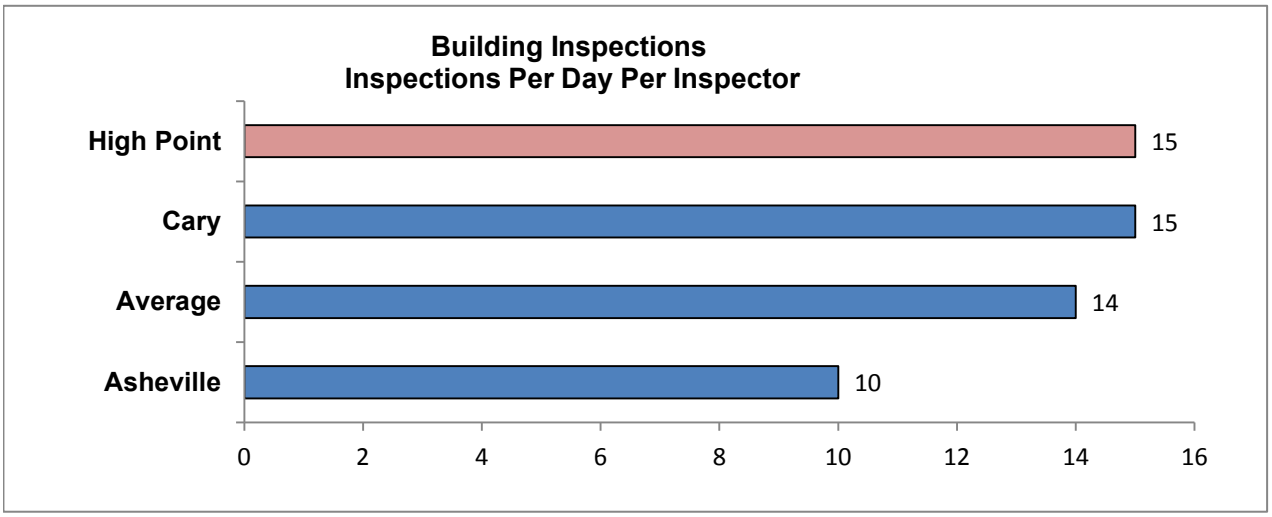
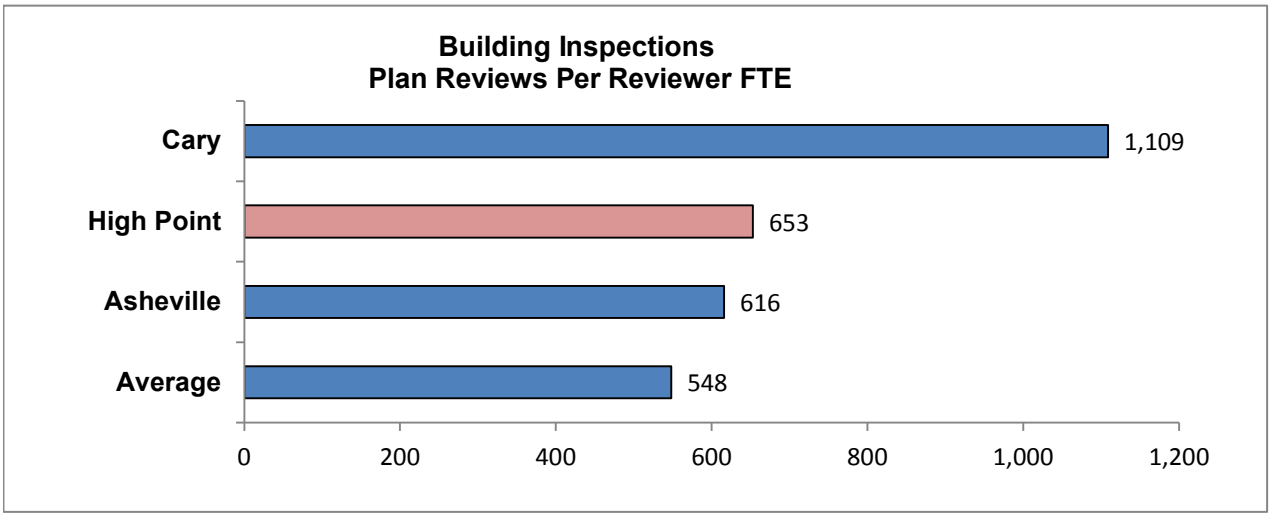




PLANNING AND DEVELOPMENT



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Four code enforcement officer positions and associated equipment have been added.

COMMUNITY DEVELOPMENT & HOUSING

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
C D & Housing	**101534**	68,961	194,434	194,981	198,867	198,867
Full-time Positions		1	2	2	2	2

Mission Statement: The mission of Community Development and Housing is to build strong communities.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	57,251	186,128	186,675	190,561	190,561
Operating Expenses	11,710	8,306	8,306	8,306	8,306
Total	**68,961**	**194,434**	**194,981**	**198,867**	**198,867**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	68,961	194,434	194,981	198,867	198,867
Total	**68,961**	**194,434**	**194,981**	**198,867**	**198,867**
Self-sustaining Percent	0%	0%	0%	0%	0%
Staffing Summary:					
Total Authorized Positions	1	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:
•Facilitate neighborhood capacity-building activities
•Increase wealth for citizens of High Point

Objectives:
•Offer small grants to non-profits in Core City areas
•Provide 370 state & federal e-file and paper returns

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of non-profit grants awarded	12	10	12
Number of tax returns prepared	457	530	500
Effectiveness:			
Average amount of non-profit grants awarded	$5,375	$839	$6,250
Average amount of tax refund	$1,290	NA	$1,100

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Funding of $500,000 has been included in the budget for redevelopment efforts such as land banking in target areas or increased funding for demolition of substandard property.

CITY PROJECT DEVELOPMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
City Project Development*	**101541**	354,150	0	0	0	0
Full-time Positions		1	0	0	0	0

*City Project funding and its position were moved to City Management and Special Appropriations

Mission Statement: The City Project Inc. is a public-private initiative focused on creating an urban style of living for High Point. The mission is to promote and enable the growth and revitalization of High Point's eleven-square-mile urban core through public-private collaboration that will foster the return of people, businesses and services to the urban core of High Point.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	132,302	-	-	-	-
Operating Expenses	221,848	-	-	-	-
Capital Outlay	-	-	-	-	-
Total	**354,150**	**-**	**-**	**-**	**-**
Revenues:					
Departmental Revenue	51,996	-	-	-	-
General Revenue Allocation	302,154	-	-	-	-
Total	**354,150**	**-**	**-**	**-**	**-**
Self-sustaining Percent	15%	0%	0%	0%	0%
Staffing Summary:					
Full-time Positions	1	0	0	0	0

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To actively engage in promoting the urban core by promoting the return of businesses, people and

•To serve as resource to energize reinvestments

Objectives:

•To sponsor and/or support public events in the core area

•To increase the reinvestment of services and people

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload:			
Number of outside funding for projects	6	N/A	N/A
Number of events sponsored or supported in the Core City	9	N/A	N/A
Meet with developers, consultants etc.	15	N/A	N/A

TRANSPORTATION

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Depot Maintenance	**101262**	44,586	43,604	42,243	76,034	76,034
Full-time Positions		0	0	0	0	0
Administration	**101611**	718,066	868,169	962,078	915,309	915,309
Full-time Positions		7	8	8	10	10
Part-time Positions		2	2	2	0	0

Mission Statement: The Department of Transportation is responsible for the safe and efficient movement of persons and goods on a system of streets and thoroughfares within the City of High Point.

Signs & Markings	**101612**	694,255	670,147	787,681	734,539	734,539
Full-time Positions		8	8	8	8	8
Traffic Signals	**101613**	2,890,892	2,741,188	3,059,544	2,751,132	2,751,132
Full-time Positions		5	5	5	5	5
Comp. Signal System	**101614**	280,627	366,416	345,748	370,989	370,989
Full-time Positions		4	4	4	4	4

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,461,699	1,720,078	1,632,724	1,742,435	1,742,435
Operating Expenses	3,121,857	2,960,446	3,402,056	3,069,568	3,069,568
Capital Outlay	44,870	9,000	162,514	36,000	36,000
Total	**4,628,426**	**4,689,524**	**5,197,294**	**4,848,003**	**4,848,003**
Revenues:					
NCDOT Sign/Signal Maint.	411,531	340,000	333,000	340,000	340,000
Licenses & Permits	-	2,000	-	500	500
MPO Revenues	-	-	-	110,000	110,000
Miscellaneous Revenues	164,039	25,100	27,666	25,100	25,100
General Revenue Allocation	4,052,856	4,322,424	4,836,628	4,372,403	4,372,403
Total	**4,628,426**	**4,689,524**	**5,197,294**	**4,848,003**	**4,848,003**
Self-sustaining Percent:	12%	8%	7%	10%	10%
Staffing Summary:					
Full-time Positions	24	25	25	27	27
Part-time Positions	2	2	2	0	0

TRANSPORTATION

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:
•Identify and replace 100% of expired signs and posts annually
•Identify and replace 100% of worn pavement markings annually
•Provide visibility to 100% of signs annually
•Provide traffic signal maintenance to COHP signal system
•Replace signal mast arms in all downtown intersections that are part of the streetscape project
•Maintain computer signal system network & database management for department

Objectives:
•Provide traffic signal maintenance with as little inconvenience as possible
•Complete preventive maintenance on 213 intersections
•Evaluate signal time at each signalized intersection every 18 months
•Keep signal system online 100% of the time

	Actual	Actual	Projected
Workload:	**FY 2014**	**FY 2015**	**FY 2015**
Signs and posts replaced	1,191	1,938	1,000
Trim vegetation for sign visibility	1,098	1,489	1,000
Pavement markings - Number of square feet	82,852	14,502	50,000
Number of high accident locations studied	4	32	15
Number of new intersections installed or inspect by Signal Shop	1	7	7
Signal system analysis and traffic signal timing (man hours)	2,000	2,100	2,000
Effectiveness:			
Percent of obstructed signs made visible	99%	99%	99%
Percent of preventive maintenance on signalized intersections	100%	100%	100%
Efficiency:			
Percent of responses to signs/marking requests for signs within 2 weeks	98%	98%	98%
Number of intersections receiving new mast arms and foundations	5	5	5
Calculate time/translate computer output into signal control	450	450	450

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Depot Maintenance budget increased because utility costs were adjusted to reflect actual amounts billed.

•The GIS Planner and Transportation Planner are full-time positions that have funding coming partially from the City and partially from the MPO. The position count was adjusted to reflect this situation.

PUBLIC SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**101711**	421,075	364,932	344,365	366,223	366,223
Full-time Positions		3	3	3	3	3

Mission Statement: The purpose of the Public Services Administrative group is to oversee the divisions that provide the citizens of High Point with garbage collection, recyclables collection, yard waste collection, loose trash collection, a Material Recovery Facility, a solid waste disposal facility, a yard waste composting facility, public cemeteries, stormwater maintenance, and road and bridge maintenance services.

Environmental Services	**101712**	6,561,184	0	0	0	0
Full-time Positions		45	0	0	0	0

The Environmental Services Division will provide 35,936 (service locations) customers of High Point with weekly collection of household waste, yard waste, and bulky items in a cost effective manner while ensuring a livable and safe community. Recyclables are collected bi-weekly.

Cemeteries	**101713**	208,212	231,590	228,967	234,308	234,308
Full-time Positions		4	4	4	4	4
Street Maintenance	**101721**	5,149,427	5,224,541	5,127,679	5,550,401	6,075,401
Full-time Positions		42	41	41	42	42
Part-time Positions		0	0	0	5	5

The Street Maintenance Division strives to provide the safest and best roadways possible for citizens of the City of High Point

BUDGET SUMMARY

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	4,612,971	2,551,100	2,347,087	2,529,724	2,529,724
Operating Expenses	6,966,488	3,269,963	3,345,474	3,397,208	3,922,208
Capital Outlay	12,714	-	8,450	224,000	224,000
Debt Service	747,724	-	-	-	-
Total	**12,339,897**	**5,821,063**	**5,701,011**	**6,150,932**	**6,675,932**
Revenues:					
State Powell Bill Funds	2,912,889	2,912,889	2,940,742	2,940,742	2,940,742
State Highway Maintenance	209,186	220,000	220,000	220,000	220,000
Refuse Fees	2,402,311	-	-	-	-
Recycling Fees	585,603	-	-	-	-
Other Department Revenues	213,325	142,800	95,480	120,300	120,300
General Revenue Allocation	6,016,583	2,545,374	2,444,789	2,869,890	3,394,890
Total	**12,339,897**	**5,821,063**	**5,701,011**	**6,150,932**	**6,675,932**
Self-sustaining Percent	51%	56%	57%	53%	49%
Staffing Summary:					
Full-time Positions	94	48	48	49	49
Part-time Positions	0	0	0	5	5

PUBLIC SERVICES

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Provide weekly solid waste collections and bi-weekly recycling
•Perform preventive and routine streets and sidewalk maintenance

Objectives:

•Maintain a normal schedule pick-up rate of 95%
•Maintain a customer satisfaction rate of 99%
•Maintain 100% of streets with 85% or better PCR
•Maintain 155.6 miles of City sidewalk

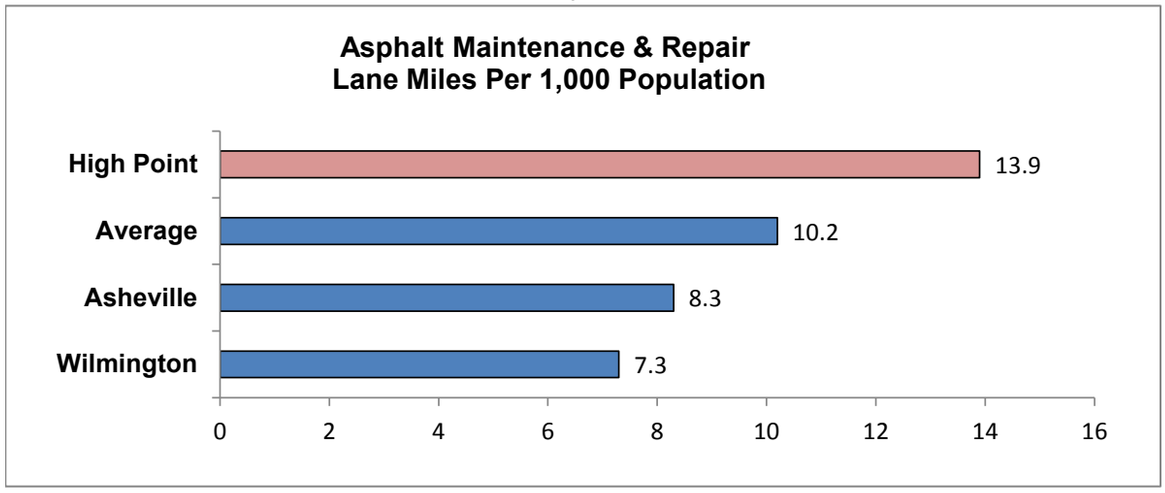
Workload:	**Actual FY 2014**	**Actual FY 2015**	**Projected FY 2015**
Tons of household waste (refuse) collected	16,291	30,354	29,000
Tons of recyclables collected	8,373	9,338	7,500
Tons of yard waste collected	4,939	13,493	5,000
Tons of asphalt used for resurfacing repair (City)	3,632	2,449	3,500
Sidewalk replaced in square yards	170	763	200
Effectiveness:			
Percent of solid waste collection customer satisfaction	99%	99%	99%
Percent normal scheduled pick-ups	99%	99%	99%
Efficiency:			
Yard waste cost per collection point	$44	$47	$45
Recycling cost per collection point	$27	$25	$28
Cost per lane mile for resurfacing (City)	$74,075	$111,633	$70,000
Sidewalk replacement cost per square yard	$91	$73	$60

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Asphalt Maintenance, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

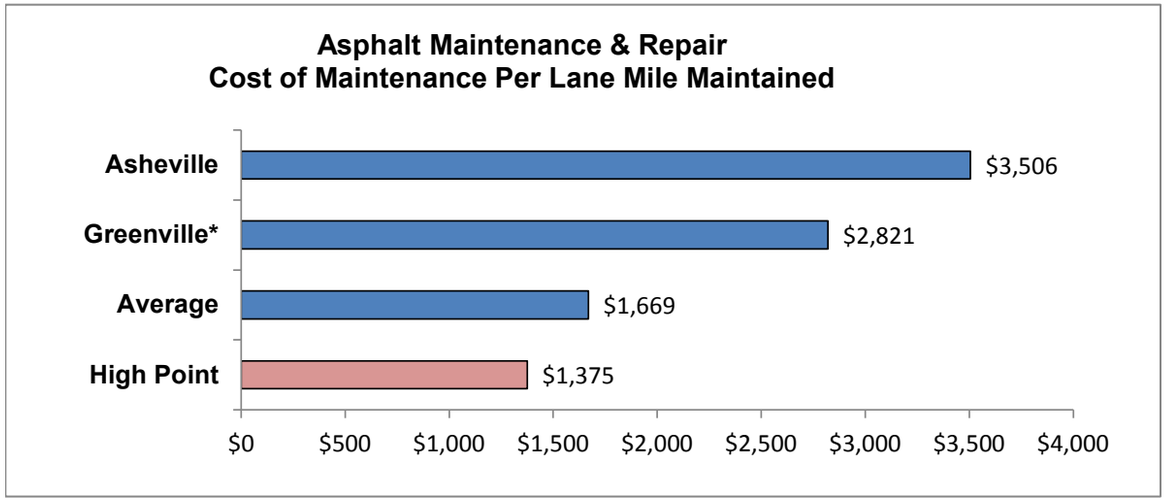
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



PUBLIC SERVICES

Efficiency Measures relate cost of resources consumed to the output generated.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Two Motor Equipment Operators in Street Maintenance were eliminated.
- An enhanced mowing and litter collection operation is proposed, adding 3 full-time and 5 seasonal employees (funded for 6 months). Includes funding for necessary equipment. The total first year cost is $304,466.
- Pay-as-we-go neighborhood street resurfacing is continued in the budget at $1,900,000.

SPECIAL APPROPRIATIONS

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Special Appropriations	**101491**	2,848,584	4,168,032	3,012,727	4,157,899	4,323,336
Authorized Positions		0	0	0	0	0
Joblink-Idol St. Building	**101263**	56,413	78,577	62,577	62,577	62,577
Authorized Positions		0	0	0	0	0

Special Appropriations budgets have been designated to present recommended appropriations for City contributions to outside agencies, prior year workers' compensation and unemployment claims, and accounts for unanticipated legal claims or other general fund expenditures not provided for in routine operating budgets.

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

Special Appropriations includes funds for the following:

- $100,000 in anticipation of participation in countywide economic development effort.
- $671,734 for citywide workers compensation and unemployment insurance.
- $607,600 for citywide general property and auto liability insurance.
- $305,500 for outside agency funding.

TRANSFERS and REIMBURSEMENTS

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Transfers and Reimbursements	**101911**	8,040,146	2,974,535	2,675,471	(113,866)	(113,866)
Authorized Positions		0	0	0	0	0

Transfers and Reimbursements budgets are used to account for the transfers to other funds and reimbursements to other funds for indirect costs

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Operating Expenses	419,635	(7,561,451)	(7,561,451)	(8,507,701)	(8,507,701)
Interfund Reimbursements	7,620,511	10,535,986	10,236,922	8,393,835	8,393,835
Total	**8,040,146**	**2,974,535**	**2,675,471**	**(113,866)**	**(113,866)**
Revenues:					
Departmental Revenue	-	-	-	-	-
General Revenue Allocation	8,040,146	2,974,535	2,675,471	(113,866)	(113,866)
Total	**8,040,146**	**2,974,535**	**2,675,471**	**(113,866)**	**(113,866)**
Self-sustaining Percent:	0%	0%	0%	0%	0%
Total Authorized Positions	0	0	0	0	0

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•With recent changes from GFOA on the presentation of budget transfers and reimbursements, we now show certain transfers as offsetting expenses which is a negative number. For the upcoming fiscal year, this presentation has resulted in the accounting unit yielding a negative number.

GENERAL CONTINGENCY

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Contingency	**101991**	0	400,000	0	400,000	400,000

An appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures. Amounts can only be transferred during the fiscal year from contingency for specific purpose with City Council approval.

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

GENERAL DEBT SERVICE FUND

The General Debt Service Fund is used to account for the accumulation of resources for, and the payment of general long-term debt principal and interest. Debt service for proprietary funds are found in the individual fund summaries.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUE						
Fund Balance	$ -	$ 1,389,720	$ 1,290,548	$ 768,617	$ (621,103)	-44.7%
Property Tax	3,028,773	3,149,287	3,120,657	2,984,344	(164,943)	-5.2%
Intergovernmental Revenues	270,697	265,446	265,446	265,446	-	0.0%
Charges for Services	248,625	264,185	264,185	264,185	-	100.0%
Miscellaneous Revenues	73,145	80,000	72,800	80,000	-	0.0%
Total General Debt Service	**$ 3,621,240**	**$ 5,148,638**	**$ 5,013,636**	**$ 4,362,592**	**$ (786,046)**	**-15.3%**
Transfers-Other Funds	6,445,703	5,803,420	5,803,420	4,663,550	(1,139,870)	-19.6%
Net General Debt Service	10,066,943	10,952,058	10,817,056	9,026,142	(1,925,916)	-17.6%
EXPENDITURES						
Debt Service	$ 9,602,287	$ 9,762,369	$ 9,627,367	$ 9,026,142	$ (736,227)	-7.5%
Total General Debt Service	**$ 9,602,287**	**$ 9,762,369**	**$ 9,627,367**	**$ 9,026,142**	**(736,227)**	**-7.5%**
Interfund Transfer	1,002,807	1,189,689	1,189,689	0	(1,189,689)	-100.0%
Net General Debt Service	10,605,094	10,952,058	10,817,056	9,026,142	(1,925,916)	-17.6%

GENERAL DEBT SERVICE FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Of the total property tax rate of $.65, the Debt Service Fund tax rate includes $.034 to fund the 2004 bond authorization approved by High Point voters in the 2004 bond referendum. Transfers-Other Funds has decreased due to the implementation of a $1/month fee increase in the Storm Water Fund, which will fully fund the stormwater debt service, instead of relying on General Fund revenue.

EXPENDITURES

Principal and interest payments are declining due to bond refundings and the final payment of some General Obligation bond issues and long-term loans. The Interfund Transfer decrease is due to the Stormwater Fund now paying all of its debt service by raising the stormwater fee by $1/month.

GENERAL DEBT SERVICE

Accounting Unit #		2014-2015 Adopted Budget	2015-2016 Proposed City Manager	2015-2016 Adopted by City Council
201950	2003 REFUNDING	329,360	-	-
	PUBLIC IMPROVEMENT SERIES 2005	485,948	-	-
	2005 REFUNDING	2,031,743	-	-
	PUBLIC IMPROVEMENT SERIES 2006	1,044,763	686,779	686,779
	PUBLIC IMPROVEMENT SERIES 2007A	226,213	422,888	422,888
	PUBLIC IMPROVEMENT SERIES 2007B	970,903	934,776	934,776
	PUBLIC IMPROVEMENT SERIES 2008	562,318	591,117	591,117
	PUBLIC IMPROVEMENT SERIES 2010A	1,063,550	1,094,450	1,094,450
	PUBLIC IMPROVEMENT SERIES 2010B	669,304	669,304	669,304
	PUBLIC IMPROVEMENT SERIES 2012	453,019	447,219	447,219
	2012 REFUNDING	483,441	756,359	756,359
	2013 REFUNDING	217,517	1,893,097	1,893,097
	PUBLIC IMPROVEMENT SERIES 2014	459,087	477,669	477,669
	2014 REFUNDING	-	345,064	345,064
	BOND ANTICIPATION NOTES-GENERAL	160,000	160,000	160,000
	SUBTOTAL	**9,157,166**	**8,478,722**	**8,478,722**
201951	JOBLINK @ IDOL STREET LOAN	248,625	233,065	233,065
	FIRE TRUCK LEASE	309,355	314,355	314,355
	SUBTOTAL	**557,980**	**547,420**	**547,420**
TOTAL	**GENERAL DEBT SERVICE**	**$ 9,715,146**	**$ 9,026,142**	**$ 9,026,142**

GENERAL CAPITAL PROJECTS FUND

The General Capital Projects Fund is used to account for pay-as-we-go General Fund capital projects. Financial resources for these projects are to be used for the acquisition or construction of major capital facilities, other than those financed by the enterprise funds. Long-term general capital projects which are generally financed by general obligation bonds can be found in the Capital Improvement Program section of this document.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	PROPOSED FY 2016 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	$ -	$ -	$ -		$ -	0.0%
Intergovernmental Revenues	313,226	-	-		-	0.0%
Other Funds	-	180,000	180,000	180,000	-	0.0%
Miscellaneous Revenues	-	-	-		-	0.0%
Total General Capital Projects	**$ 313,226**	**$ 180,000**	**$ 180,000**	**$ 180,000**	**$ -**	**0.0%**
Transfers	342,500	228,250	228,250	683,250	455,000	199.3%
Net General Capital Projects	655,726	408,250	408,250	863,250	455,000	111.5%
EXPENSE						
Operating Expenses	$ 61,505	$ -	$ -		$ -	0.0%
Capital Outlay	384,348	228,250	228,250	683,250	455,000	199.3%
Total General Capital Projects	**$ 445,853**	**$ 228,250**	**$ 228,250**	**$ 683,250**	**$ 455,000**	**199.3%**
Transfer	-	180,000	180,000	180,000	-	0.0%
Net General Capital Projects	445,853	408,250	408,250	863,250	455,000	111.5%

REVENUES

Transfer In funding is provided from the General Fund. Transfer in revenue is funded from the General Fund ($100,000) and the Electric Fund ($80,000) for repayment of a loan from the Landfill Development and Closure Fund to purchase the Piedmont Natural Gas building.

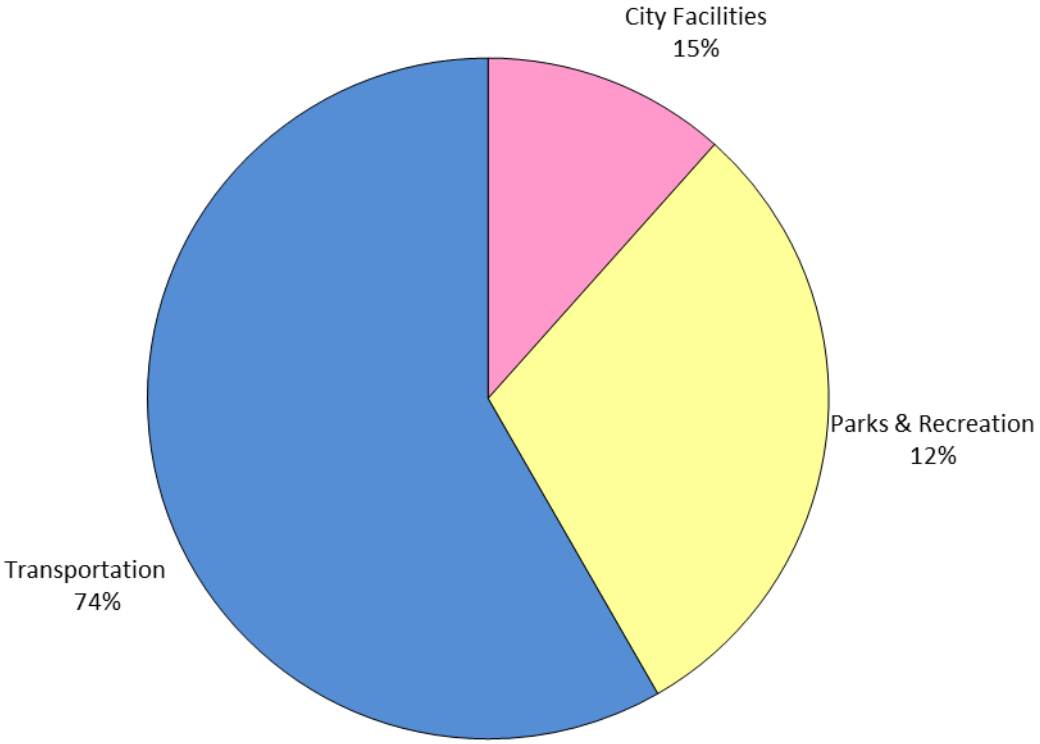
EXPENDITURES

The expenditure for $180,000 is for repayment of a loan from the Landfill Development and Closure Fund to purchase the Piedmont Natural Gas building. Other expenditures are listed below.

Funded General Capital Projects include:

Johnson Street-Sandy Ridge Road widening (grant match)	$128,250
Traffic Signal System expansion/upgrade (grant match)	100,000
I-74/US 311 & NC68 interchange improvements (grant match)	150,000
Golf course cart path improvements	80,000
Electrical distributions system improvements - City Hall	100,000
Skeet Club Road Widening (grant match)	125,000
Total	$683,250

General Capital Projects
Fiscal Year 2015-2016
$863,250



GENERAL CAPITAL PROJECTS

Accounting Unit	Pay-as-We-Go Projects Budgeted Expenditure	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
401260	**City Facilities Projects**			
	ELECTRICAL DISTRIBUTION SYSTEM REPLACEMENT	-	100,000	100,000
401310	**Police Projects**			
	EVIDENCE STORAGE BUILDING EXPANSION	50,000	-	-
401410	**Parks & Recreation Projects**			
	GOLF COURSE IMPROVEMENTS/CART PATHS	-	80,000	80,000
	LANDFILL DEVELOPMENT & CLOSURE FUND			180,000
401610	**Transportation Projects**			
	JOHNSON ST/SANDY RIDGE RD WIDENING	128,250	128,250	128,250
	TRAFFIC SIGNAL SYSTEM EXPANSION & UPGRADE	-	100,000	100,000
	SKEET CLUB RD WIDENING SIDEWALKS	-	125,000	125,000
	EASTCHESTER DR. INTERCHANGE IMPROVEMENT	-	150,000	150,000
401710	**Public Services Projects**			
	EAST LEXINGTON AVE - CULVERT	50,000	-	-
TOTAL	**GENERAL CAPITAL PROJECTS**	**$ 228,250**	**$ 683,250**	**$ 863,250**

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

WATER AND SEWER FUND

The Water and Sewer Fund operations come under the direction of the Public Services Department. This fund is used to account for the provision of water and sewer services to the residents of the City and some County residents. All expenses necessary to provide such services are accounted for in this fund as well as debt service on water-sewer bond issues.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUE						
Fund Balance	$ -	$ 2,323,832	$ -	$ 1,310,707	$ (1,013,125)	-43.6%
Water-Sewer Operating	43,409,309	45,187,430	45,429,865	46,781,926	1,594,496	3.5%
Intergovernmental Revenue	528,539	396,704	435,938	435,938	39,234	9.9%
Miscellaneous Revenues	349,082	270,000	280,815	270,000	-	0.0%
Contributed Capital	2,724,533	-	-	-	-	0.0%
Total Water-Sewer Fund	**$ 47,011,464**	**$ 48,177,966**	**$ 46,146,618**	**$ 48,798,571**	**$ 620,605**	**1.3%**
Transfers	-	-	-	-	-	0.0%
Net Water-Sewer Fund	$ 47,011,464	$ 48,177,966	$ 46,146,618	$ 48,798,571	$ 620,605	1.3%
EXPENSES						
Personnel Services	$ 7,885,378	$ 8,416,089	$ 8,080,162	$ 8,564,348	$ 148,259	1.8%
Water-Sewer Operating	10,561,062	11,853,644	10,763,170	11,459,813	(393,831)	-3.3%
Contingency	-	300,000	-	300,000	-	0.0%
Debt Service	25,977,934	17,991,125	18,031,125	17,735,068	(256,057)	-1.4%
Water and Sewer Capital	116,353	3,850,000	3,850,000	4,500,000	650,000	16.9%
Reimbursements	5,234,491	5,717,108	5,234,491	6,189,342	472,234	8.3%
Total Water-Sewer Fund	**$ 49,775,218**	**$ 48,127,966**	**$ 45,958,948**	**$ 48,748,571**	**$ 620,605**	**1.3%**
Interfund Transfers	4,594,149	50,000	50,000	50,000	-	0.0%
Net Water-Sewer Fund	54,369,367	48,177,966	46,008,948	48,798,571	620,605	1.3%

WATER-SEWER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

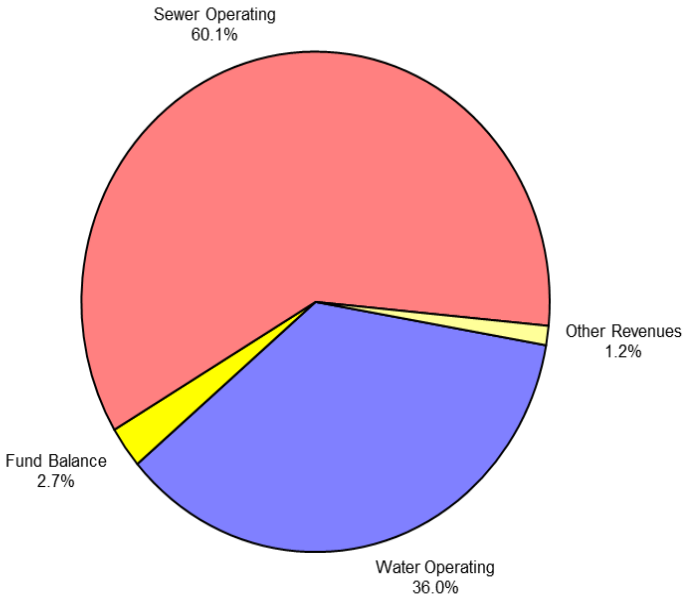
The Fund Balance appropriation decreased over $1 million from the 2014-2015 budget. The water and sewer rate increase of 3.5% effective October 1 is in this budget which will increase operating revenue. Intergovernmental revenues include Treasury Subsidy reimbursements from the federal government for non-tax exempt revenue bonds on Revenue Bonds issued in 2010.

EXPENSES

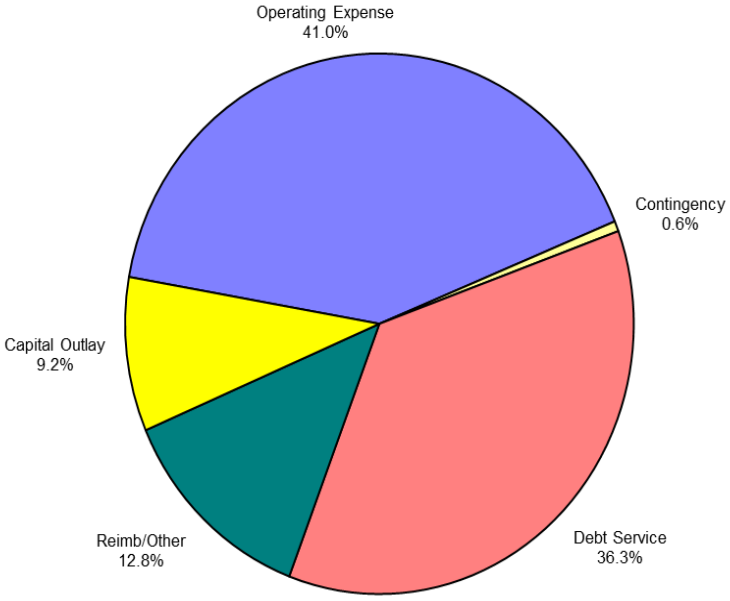
Personnel Services include a 1% cost of living increase effective July 1, and an average 2% merit increase effective on employees' anniversary date. Water-Sewer operating expenses decreased by $393,831 or 3.3%. Water and Sewer pay as you go capital has increased by 16.9% or $650,000 largely because of the incinerator rehab.

Water-Sewer Fund
Fiscal Year 2015-2016
$48,798,571

Revenues



Expenses



WATER AND SEWER FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**621751**	1,933,370	2,289,068	2,106,127	2,548,685	2,548,685
Full-time Positions		11	8	8	9	9

Mission Statement: The purpose of the Public Services Water and Sewer Administration group is to oversee the divisions that provide the citizens and businesses of High Point with high quality drinking water and a system to collect and treat wastewater and to protect the environment through effective wastewater treatment in accordance with the rules and regulations of the state and EPA. Administration manages the divisions of water supply, treatment, and distribution as well as sewer collection and wastewater treatment to ensure that all services are provided effectively and efficiently according to city policy.

Eastside Plant	**621752**	2,669,738	2,792,538	2,864,217	2,765,973	2,765,973
Full-time Positions		13	14	14	14	14
Westside Plant	**621753**	1,564,498	1,587,828	1,612,559	1,613,687	1,613,687
Full-time Positions		12	12	12	12	12
Mains	**621754**	3,541,836	3,981,179	3,731,627	4,057,063	4,057,063
Full-time Positions		48	48	48	48	48
Laboratory Services	**621756**	898,445	920,511	926,042	922,446	922,446
Full-time Positions		10	10	10	10	10
Maintenance Services	**621757**	2,754,444	2,924,433	2,886,438	2,997,322	2,997,322
Full-time Positions		24	24	24	24	24
Frank L. Ward Plant	**621758**	2,634,514	2,869,086	2,947,858	3,083,977	3,083,977
Full-time Positions		13	14	14	14	14
Residuals Mgmt.	**621759**	1,686,375	2,239,818	1,385,757	1,403,457	1,403,457
Full-time Positions		7	7	7	7	7
Special Appropriations	**621491**	665,884	533,807	251,242	500,086	500,086
Transfers & Reimb.	**621911**	9,960,105	9,748,573	9,565,956	10,870,807	10,870,807
Contingency	**621991**	0	300,000	0	300,000	300,000

WATER AND SEWER FUND

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	7,864,858	8,324,882	8,026,920	8,494,262	8,494,262
Operating Expenses	9,915,698	11,197,135	10,354,398	10,770,613	10,770,613
Capital Outlay	116,353	213,909	210,772	259,200	259,200
Total Operating	17,896,909	19,735,926	18,592,090	19,524,075	19,524,075
Special Appropriations	665,884	533,807	251,242	500,086	500,086
Contingency	-	300,000	-	300,000	300,000
Debt Service	25,977,934	17,991,125	18,031,125	17,735,068	17,735,068
Capital Projects	4,405,000	3,850,000	3,850,000	4,500,000	4,500,000
Reimbursements-Other Funds	5,234,491	5,717,108	5,234,491	6,189,342	6,189,342
Total Expenditures	**54,180,218**	**48,127,966**	**45,958,948**	**48,748,571**	**48,748,571**
Transfers-Other Funds	189,149	50,000	50,000	50,000	50,000
Net Expenditures	54,369,367	48,177,966	46,008,948	48,798,571	48,798,571
Revenues:					
Residential Sales	26,744,704	27,700,625	28,046,970	28,833,655	28,833,655
City Sales	347,900	384,375	350,850	363,997	363,997
Industrial Sales	2,693,160	2,788,000	2,852,943	2,923,185	2,923,185
Commercial Sales	10,109,069	10,687,500	9,429,526	9,988,332	9,988,332
Irrigation Sales	1,199,902	1,406,175	1,693,328	1,587,050	1,587,050
Wastewater - Other Cities	2,039,772	1,620,000	1,671,630	1,713,707	1,713,707
Other Charges for Services	255,688	590,755	1,372,418	1,360,000	1,360,000
Miscellaneous & Other Revenue	872,308	666,704	716,753	705,938	705,938
Appropriated Retained Earnings	-	2,323,832	-	1,310,707	1,310,707
Other Financing Sources	8,810,230	10,000	12,200	12,000	12,000
Reimbursements	2,724,533	-	-	-	-
Total Revenues	**55,797,266**	**48,177,966**	**46,146,618**	**48,798,571**	**48,798,571**
Staffing Summary:					
Full-time Positions	138	137	137	138	138

PERFORMANCE GOALS, OBJECTIVE AND MEASURES

Goals:

•Ensure safe and compliant water reclamation with an optimized budget (Eastside)
•Perform quality control tests (Westside)
•Perform preventive maintenance and react to emergency situations (Mains)
•Monitor significant industrial wastewater users
•Ensure cost efficient, safe, compliant and reliable equipment maintenance
•Respond to water complaints
•Ensure safe, compliant and reliable solids disposal

WATER AND SEWER FUND

Objectives:
•Treat 6,420,000 units of wastewater (Eastside)
•Perform 196 quality control tests (Westside)
•Respond to 100% of sewer emergencies within two hours
•Perform 32 random significant industrial user inspections
•Maintain per unit cost for water (.18)
•Respond to 100% of water complaints within 24 hours
•Remove 2,500 tons of ash

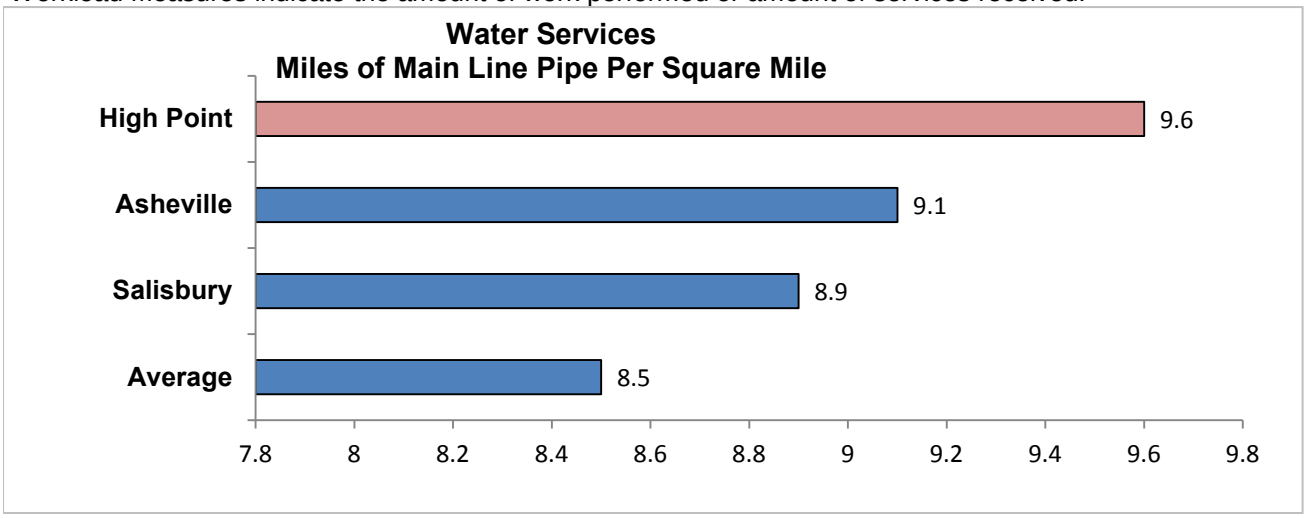
Workload:	**Actual FY 2014**	**Actual FY 2015**	**Projected FY 2016**
Units of wastewater treated (Eastside)	6,808,559	597,694	6,500,000
Number of quality control tests (Westside)	196	196	196
Number of significant industrial user monitoring and inspections	34	72	33
Number of quality control tests (Ward)	77,900	77,950	77,760
Efficiency:			
Percent of sewer emergency calls responded to within two hours	100%	100%	100%
Water complaints responded to within 24 hours	105	124	150
Effectiveness:			
Cost per unit for water	$0.19	$0.16	$0.18

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Water Services was added to the study beginning in 2006-2007. Sewer Services was added in fiscal year 2013-2014. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Water Service are indicated. For comparison, group averages and two cities with similar populations have been shown.

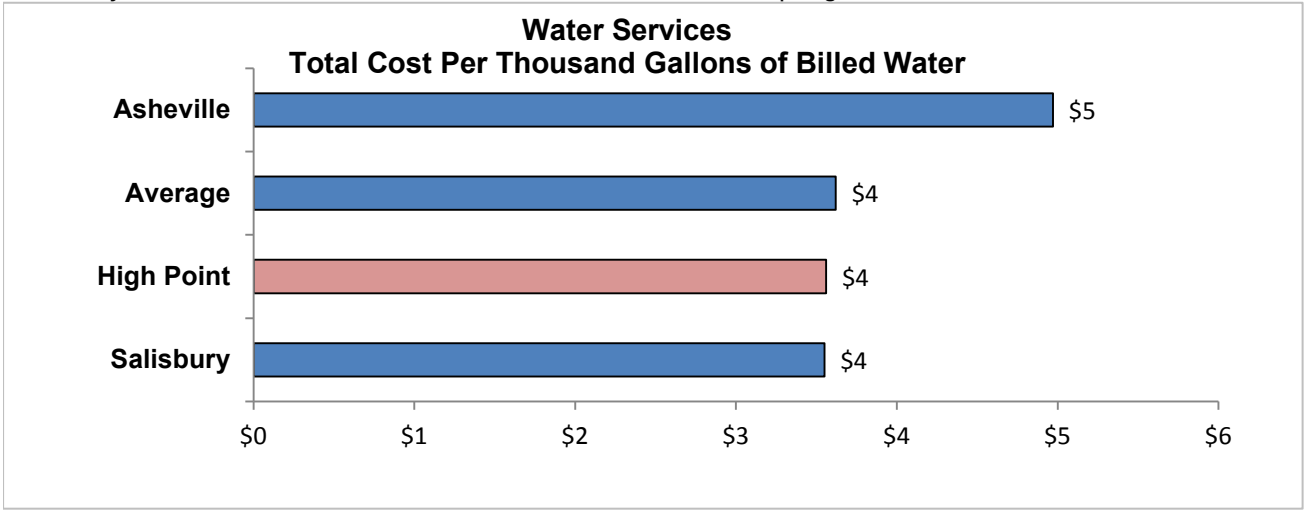
Key Performance Measures

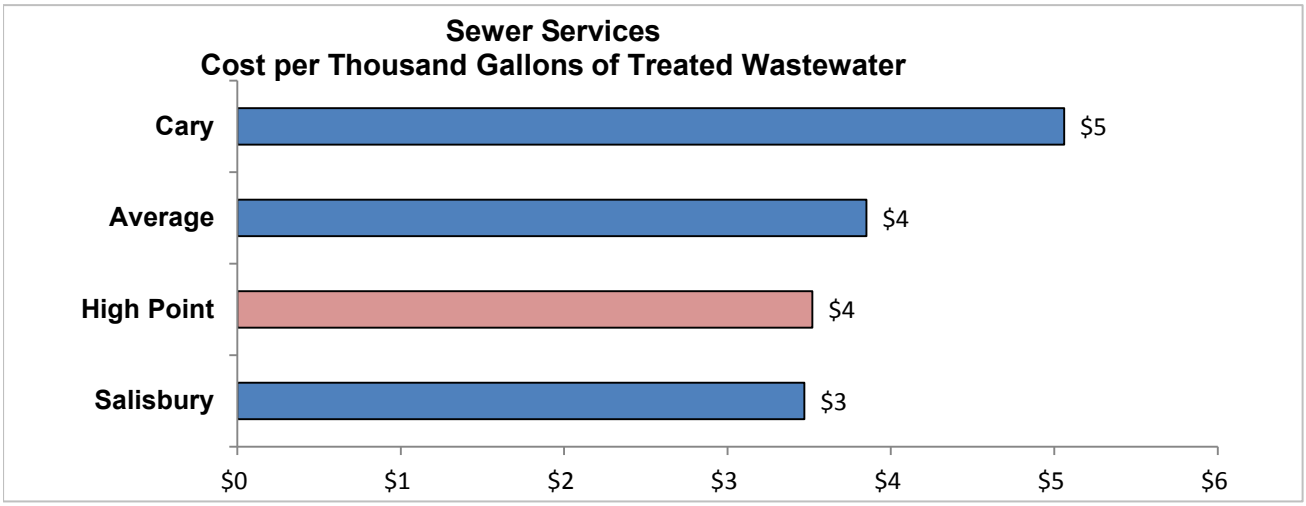
Workload Measures indicate the amount of work performed or amount of services received.



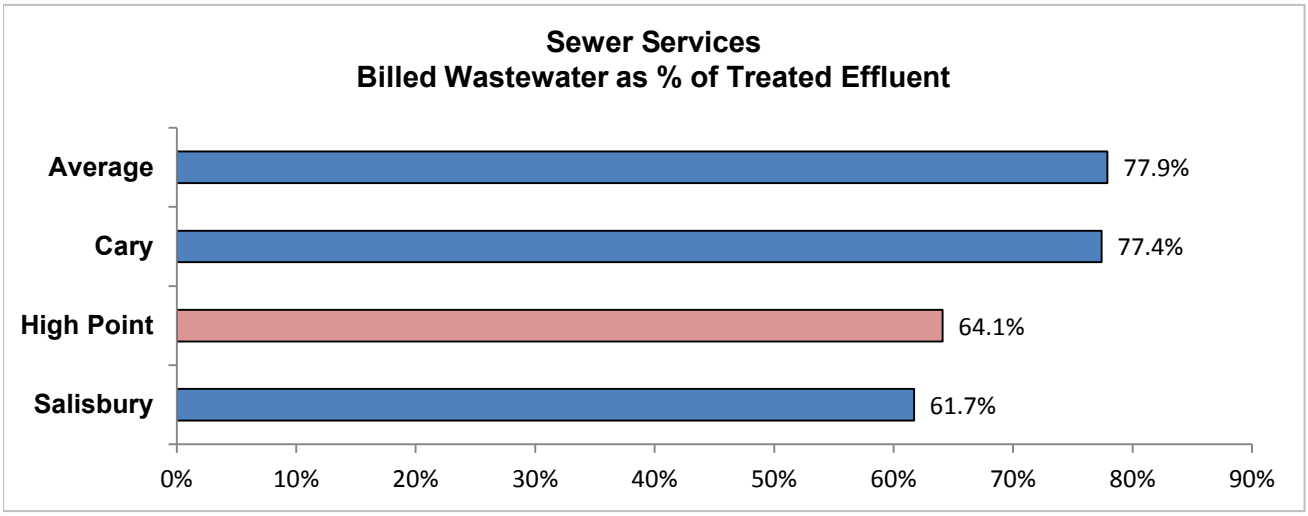
WATER AND SEWER FUND

Efficiency Measures relate cost of resources consumed to the output generated.





Effectiveness Measures relate the quality of performance or the degree of achievement.



WATER AND SEWER FUND

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Safety officer is moved from Human Resources Department to Water-Sewer Administration.
•Initiatives are being undertaken to handle invasive weeds in reservoirs.
•35 sample stations are being upgraded.
•Existing chemical feed pumps are expiring and new more efficient ones will be purchased.
•Water and sewer improvement funding of $4,500,000, including $2,000,000 for obsolete water and sewer lines, is included using pay-as-we-go monies.

WATER AND SEWER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
621950	FEDERAL REVOLVING LOAN-1995	404,074	-	-
	FEDERAL REVOLVING LOAN-2001	903,000	883,875	883,875
	GO REFUNDING SERIES 2003	256,005	-	-
	GO REFUNDING SERIES 2005	2,334,303	-	-
	FEDERAL REVOLVING LOAN-ARRA	32,609	32,609	32,609
	GO REFUNDING SERIES 2010C	2,059,500	1,987,300	1,987,300
	GO REFUNDING SERIES 2012	469,343	734,303	734,303
	REFUNDING SERIES 2013	339,656	2,956,080	2,956,080
	SUBTOTAL	**6,798,490**	**6,594,167**	**6,594,167**
621951	STATE BOND LOAN 1995	144,329	139,762	139,762
	WATER-SEWER REVENUE BONDS-2004	1,228,575	-	-
	WATER-SEWER REVENUE BONDS-2006	2,109,664	2,114,364	2,114,364
	WATER-SEWER REVENUE BONDS-2008	2,645,119	2,644,669	2,644,669
	WATER-SEWER REVENUE BONDS-2010A	734,275	737,688	737,688
	WATER-SEWER REVENUE BONDS-2010B-BAB	621,293	621,293	621,293
	WATER-SEWER REVENUE BONDS-2010B-RZEDB	485,522	485,522	485,522
	WATER-SEWER-2012 REFUNDING	1,265,456	2,573,756	2,573,756
	WATER-SEWER REVENUE BONDS - 2014	1,798,400	1,631,238	1,631,238
	BOND ANTICIPATION - WATER-SEWER	160,000	192,609	192,609
	SUBTOTAL	**11,192,633**	**11,140,901**	**11,140,901**
TOTAL	**WATER AND SEWER DEBT SERVICE**	**$ 17,991,123**	**$ 17,735,068**	**$ 17,735,068**

WATER AND SEWER CAPITAL PROJECTS

Pay-As-You-Go Water-Sewer Projects* Budgeted Expenditure Accounting Unit 421779	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
OBSOLETE SEWER LINES	1,000,000	1,000,000	1,000,000
OBSOLETE WATER LINES	1,000,000	1,000,000	1,000,000
LARGE METER CHANGEOUT 1.5" & UP	200,000	150,000	150,000
ALUM SLUDGE REMOVAL	300,000	300,000	300,000
WATERVIEW PUMPING STATION	-	300,000	300,000
WARD FILTER RENOVATIONS (filters 1-4)	425,000	-	-
SEWER CAPACITY ASSURANCE MODEL	375,000	-	-
NCDOT TIP PROGRAM	100,000	150,000	150,000
WATER METER CHANGEOUT	100,000	100,000	100,000
WATER STORAGE TANK MAINTENANCE	100,000	-	-
WATER SYSTEM IMPROVEMENTS	100,000	50,000	50,000
SEWER SYSTEM IMPROVEMENTS	100,000	50,000	50,000
INCINERATOR REHAB	-	1,000,000	1,000,000
WARD WATER PLANT TRANSFER PUMPS	-	150,000	150,000
ICP MASS SPECTRUM MONITORING EQUIPMENT	-	150,000	150,000
WATER/SEWER DEVELOPER REIMBURSEMENTS	50,000	100,000	100,000
TOTAL WATER AND SEWER CAPITAL PROJECTS	**$ 3,850,000**	**$ 4,500,000**	**$ 4,500,000**

*Note: Water-Sewer capital projects financed by revenue bonds can be found in the Capital Improvement Program - Capital Project Ordinances section.

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

ELECTRIC FUND

The Electric Fund is used to account for the Electric Operations Department as well as the Customer Service Department. Collectively, these departments provide electric services and simple information access to the residents and businesses of the City of High Point. All expenses necessary to provide such services are accounted for in this fund.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 2,364,469	$ -	$ 2,447,812	$ 83,343	4%
Operating Receipts	125,232,827	125,812,051	125,594,648	127,590,222	1,778,171	1%
Other Revenue	2,296,856	149,000	350,029	149,000	-	0%
Contribution - HPU	974,166	-	-	-	-	0%
Reimbursements	1,761,333	-	-	-	-	0%
Total Electric Fund	**$130,265,182**	**$128,325,520**	**$125,944,677**	**$130,187,034**	**$1,861,514**	**1.5%**
Interfund Transfers	-	-	-	-	-	0.0%
Net Electric Fund	130,265,182	128,325,520	125,944,677	130,187,034	1,861,514	1.5%
EXPENSES						
Personnel Services	$ 7,749,111	$ 8,089,672	$ 7,738,294	$ 8,118,196	$ 28,524	0.4%
Electric Operating Budgets	8,772,962	6,873,852	6,358,429	7,119,075	245,223	4%
Wholesale Power Cost	100,856,100	101,600,321	102,288,814	102,500,000	899,679	1%
Contingency	-	450,000	-	450,000	-	0%
Reimbursements	2,729,165	2,947,675	2,947,675	3,383,099	435,424	15%
Electric Capital	9,714,525	7,174,000	4,441,500	7,426,664	252,664	4%
Total Electric Fund	**$129,821,863**	**$127,135,520**	**$123,774,712**	**$128,997,034**	**$1,861,514**	**1.5%**
Interfund Transfers	1,238,547	1,190,000	1,190,000	1,190,000	-	0%
Net Electric Fund	131,060,410	128,325,520	124,964,712	130,187,034	1,861,514	1.5%

ELECTRIC FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

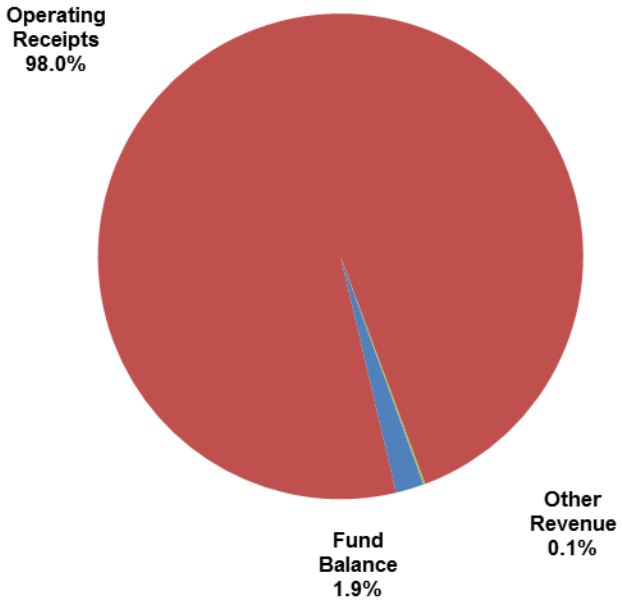
The 2015-2016 budget includes a Fund Balance appropriation of $2,447,812. The Electric Fund budget does not include a rate increase. Electricities is refinancing debt in order to decrease the rate. In order to stabilize rates long term, the City will maintain a flat wholesale power rate which will build up a reserve to offset later increases.

EXPENSES

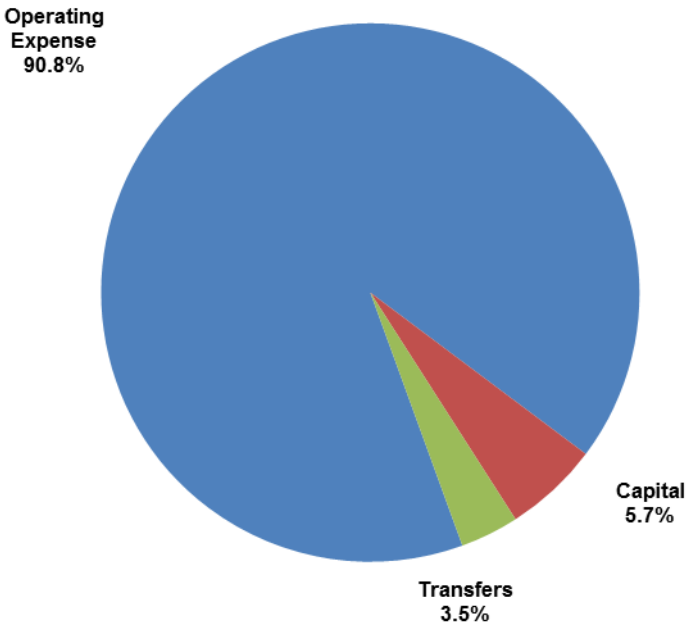
Personnel Services have remained relatively flat even with a 1% cost of living increase effective July 1 and an average 2% merit increase effective on each employees' anniversary date. Operating Expenses increased by 4.0% or $245,223, and wholesale power cost has increased because of growth. Pay as you go capital has increased by $252,664.

Electric Fund
Fiscal Year 2015-2016
$130,187,034

Revenues



Expenses



CUSTOMER SERVICE

The Customer Service Department will serve as the catalyst to provide simple and easy access to our customers as they request information and/or services and utilities from the City of High Point. We will work to blend the needs of our customers and the operation of City departments to broker a positive response for the purpose of creating healthy families, safe and livable neighborhoods and prosperous business.

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Administration	**631251**	336,886	375,529	343,091	391,750	391,750
Full-time Positions		3	4	4	4	4
Meter Reading	**631252**	554,692	580,168	558,864	592,633	592,633
Full-time Positions		10	10	10	10	10
Revenue Collections	**631253**	1,220,874	1,299,369	1,269,217	1,314,945	1,314,945
Full-time Positions		13	13	13	13	13
Part-time Positions		1	1	1	1	1
Load Mgmt, Rates & Marketing	**631254**	19,841	12,741	11,388	0	0
Full-time Positions		1	0	0	0	0
Mailroom	**631255**	78,140	77,090	73,800	80,090	80,090
Full-time Positions		0	0	0	0	0
Telephone Center	**631256**	839,045	894,707	838,867	998,278	998,278
Full-time Positions		12	11	11	13	13
Water Meter Services	**631257**	534,311	530,912	616,948	549,043	549,043
Full-time Positions		5	5	5	5	5
Dispatch	**631258**	366,259	355,263	351,209	356,307	356,307
Full-time Positions		6	7	7	7	7
Field Services	**631259**	469,048	499,905	461,458	507,498	507,498
Full-time Positions		7	7	7	7	7

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	2,888,820	3,083,328	2,931,506	3,144,251	3,144,251
Operating Expense	1,530,276	1,542,356	1,593,336	1,557,629	1,557,629
Capital Outlay	-	-	-	88,664	88,664
Total Customer Service	**4,419,097**	**4,625,684**	**4,524,842**	**4,790,544**	**4,790,544**
Revenues:					
Operating Revenue	-	-	-	-	-
Miscellaneous & Other Revenue	4,419,097	4,625,684	4,524,842	4,790,544	4,790,544
Total Customer Service	**4,419,097**	**4,625,684**	**4,524,842**	**4,790,544**	**4,790,544**
Staffing Summary:					
Full-time Positions	57	57	57	59	59
Part-time Positions	1	1	1	1	1

CUSTOMER SERVICE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals/Objectives:

•Read all meters each month with an accuracy of over 99.98%
•Provide one-stop shopping for City customers
•Accuracy in posting utility payments; cashier overages/shortages below $500
•Maintain or increase a collection rate of 99.8%
•Increase Energy Conservation Awareness through education programs
•Provide IVR and Internet self service
•Maintain residential meters by changing out 1200 water meters ten years of age or older
•Investigate suspicious activity and meter tampering

Workload:	**Actual FY 2014**	**Actual FY 2015**	**Projected FY 2016**
Number of meters read	1,053,138	1,057,936	1,053,240
Number of walk-in customers assisted	40,026	34,711	37,000
Number of calls answered by Customer Service	287,759	309,096	300,000
Number of energy audits performed online	20	52	50
Number of customers paying utility bills via internet	81,085	86,561	86,000
Number of internet requests to start utility service	370	428	450
Number of internet requests to purchase garbage toters	65	90	65
Number of ten-year old residential water meters changed out	1,919	2,131	2,830
Effectiveness:			
Number of meter reading adjustments	112	126	95
Cashier amounts over/short	$1,175.77	$397	-$300
Number of new water meters installed within two days	137	403	430
Number of theft investigation cases	640	512	660
Efficiency:			
Percent of meter reading quality	99.98%	99.99%	99.98%
Percent call abandon rate	21.58%	11.21%	13.0%
Percent of Utility dollars collected	99.5%	99.5%	99.5%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Load Management and Marketing budget is moved into Customer Service Administration.

ELECTRIC OPERATIONS

The Electric Department strives to maintain and improve efficiency of the department including but not limited to quality street lighting, outdoor lighting, substation and line maintenance as well as to provide new facilities for electric system growth. Our mission is to promote a prosperous community for the benefit of the City of High Point residents.

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Engineering	**631232**	800,795	1,009,284	793,906	1,017,596	1,017,596
Full-time Positions		8	9	9	9	9
Administration	**631781**	1,311,836	805,750	718,350	898,042	898,042
Full-time Positions		3	3	3	3	3
Part-time Position		1	1	1	1	1
Power Supply Expense	**631782**	101,751,703	102,695,328	103,403,888	103,643,328	103,643,328
Full-time Positions		0	0	0	0	0
Warehouse Operations	**631783**	402,302	560,298	414,493	568,334	568,334
Full-time Positions		4	4	4	4	4
Structures & Stations	**631784**	721,434	705,636	593,058	712,312	712,312
Full-time Positions		5	5	5	5	5
Lines Maintenance	**631785**	699,835	843,000	776,650	892,000	892,000
Full-time Positions		0	0	0	0	0
Street Lighting	**631786**	173,641	259,300	260,200	279,300	279,300
Full-time Positions		0	0	0	0	0
Area Outdoor Lighting	**631787**	16,173	26,700	27,250	30,700	30,700
Full-time Positions		0	0	0	0	0
Meter/Customer Install.	**631788**	134,531	127,400	203,600	127,850	127,850
Full-time Positions		0	0	0	0	0
Electric Sys. Improvs.	**631795**	8,591,202	8,984,190	8,839,755	9,123,826	9,123,826
Full-time Positions		46	46	46	46	46
Part-time Position		1	1	1	1	1
Contingency	**631991**	0	450,000	0	450,000	450,000
Transfers & Reimb.	**631911**	4,158,553	2,378,916	2,378,916	2,749,231	2,749,231
Special Appropriations	**631491**	141,960	374,034	171,804	335,971	335,971

ELECTRIC OPERATIONS

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	4,860,291	5,006,344	4,806,788	4,973,945	4,973,945
Operating Expenses	107,977,015	106,621,587	106,945,907	107,749,446	107,749,446
Capital Outlay	2,131,289	2,770,000	2,583,500	2,770,000	2,770,000
Special Appropriations	121,771	310,230	108,000	312,000	312,000
Contingency	-	450,000	-	450,000	450,000
Debt Service	-	-	-	-	-
Capital Projects	7,583,236	4,404,000	1,858,000	4,568,000	4,568,000
Reimbursements - Other Funds	2,729,165	2,947,675	2,947,675	3,383,099	3,383,099
Total Electric Operations	**125,402,767**	**122,509,836**	**119,249,870**	**124,206,490**	**124,206,490**
Transfers - Other Funds	1,238,547	1,190,000	1,190,000	1,190,000	1,190,000
Net Electric Operations	126,641,314	123,699,836	120,439,870	125,396,490	125,396,490
Revenues:					
Residential Sales	48,148,458	47,148,993	49,407,837	50,897,726	50,897,726
Industrial Sales	15,189,126	14,281,974	15,714,794	15,779,105	15,779,105
Commercial Sales	51,694,482	49,961,052	53,135,188	50,099,444	50,099,444
City Sales	4,735,894	4,558,363	1,751,533	4,742,537	4,742,537
Street Lighting	2,211,708	2,288,000	2,400,000	2,500,000	2,500,000
Private Area Lighting Sales	2,468,486	2,550,000	2,350,000	2,900,000	2,900,000
Other Charges for Services	785,304	367,985	835,296	671,410	671,410
Miscellaneous & Other Revenue	3,271,022	179,000	350,029	149,000	149,000
Reimbursements	1,761,333	-	-	-	-
Appropriated Retained Earnings	-	2,364,469	-	2,447,812	2,447,812
Total Electric Operations	**130,265,813**	**123,699,836**	**125,944,677**	**130,187,034**	
Staffing Summary:					
Full-time Positions	66	67	66	67	67
Part-time Positions	2	2	2	2	2

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Maintain a reliable, efficient power distribution system
•Reduce power outages through right-of-way maintenance
•Test all meters over a six-year period
•Provide a safe and reliable work environment

Objectives:

•Maintain the electric system with a power factor above 96%
•Install new and repair existing street and area lights
•Test 6,000 existing meters per year
•Install 6,000 Automated Meter Reading meters
•Maintain system losses below 7%
•Clear right of way
•Regularly inspect station facilities

ELECTRIC OPERATIONS

Workload:	Actual FY 2014	Actual FY 2015	Projected FY 2016
Number of feet of right-of-way cleared	187,220	191,838	95,000
Number of street lights repaired	1,999	2,098	1,700
Number of new street lights installed	30	116	35
Number area lights repaired	1,008	854	950
Number of meters tested	5,538	8,754	5,000
Effectiveness:			
Percent of monthly inspections completed	100%	100%	100%
Percent Average System Power factor	97.54%	99.98%	98.50%
Percent of system losses	3.03%	3.60%	4.50%
Number of tree-related outages*	42*	38	30

*The outages from the ice storm in March of 2014 were considered "storm-related" not "tree-related".

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Wholesale power costs are expected to decrease 6%, and stay at this decreased level for several years before increasing. The budget does not recommend a corresponding rate decrease. The excess that is collected will be held in a rate stabilization fund to mitigate future rate increases.

•Tree trimming and transmission pole inspection both increased.

•Capital increased with partial funding of a new substation to handle increased load from HPU, conversion of the Linden Substation to 100KV, as well as the addition of equipment to allow more effective work in backyards.

ELECTRIC CAPITAL PROJECTS

Pay-As-You-Go Electric Projects Budgeted Expenditure Accounting Unit 631799	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted by City Council
ELECTRIC SYSTEM IMPROVEMENTS	2,760,000	2,730,000	2,730,000
NEW JACKSON LAKE TRANSFORMER	1,331,000	-	-
CONVERSION OF LINDEN SUBSTATION TO 100KV	695,000	1,000,000	1,000,000
HPU SUBSTATION	-	1,800,000	1,800,000
BACKYARD DIGGER DERRICK WITH LIFT	-	250,000	250,000
REPLACEMENT METALCLAD SWITCHGEAR	520,000	260,000	260,000
REPLACE BURTON SUBSTATION 100KV TRANSFORMER	-		
AUTOMATED METER READING INITIATIVE	200,000	200,000	200,000
DOWNTOWN UNDERGROUND	500,000	500,000	500,000
STREET LIGHTING	200,000	200,000	200,000
LOAD MANAGEMENT	148,000	148,000	148,000
AREA OUTDOOR LIGHTING	110,000	110,000	110,000
OVERHEAD TO UNDERGROUND CONVERSION	100,000	100,000	100,000
TOTAL ELECTRIC CAPITAL PROJECTS	**$ 6,564,000**	**$ 7,298,000**	**$ 7,298,000**

PARKING FACILITIES FUND

The Parking Facilities Fund operates under the direction of the Transportation Department. The fund is used to account for the operation and maintenance of the City's various parking facilities.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 58,038	$ -	$ 48,216	$ (9,822)	-16.9%
Operating Revenue	319,487	247,000	280,000	214,000	(33,000)	-13.4%
Miscellaneous & Other Revenue	1,623	1,000	1,000	-	(1,000)	-100.0%
Total Parking	**$ 321,110**	**$306,038**	**$ 281,000**	**$ 262,216**	**$ (43,822)**	**-14.3%**
Interfund Transfers	112,162	112,162	112,162	112,162	-	0.0%
Net Parking	433,272	418,200	393,162	374,378	(43,822)	-10.5%
EXPENSES						
Personnel Services	$ 190,684	$194,587	$ 194,241	$ 196,177	$ 1,590	0.8%
Operating Budget	154,748	223,613	168,881	178,201	(45,412)	-20.3%
Capital	-	-	-	-	-	0.0%
Total Parking	**$ 345,432**	**$418,200**	**$ 363,122**	**$ 374,378**	**$ (43,822)**	**-10.5%**
Interfund Transfers	10,602	-	0	-	0	0.0%
Net Parking	356,034	418,200	363,122	374,378	(43,822)	-10.5%

PARKING FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

There is a Fund Balance appropriation of $48,216 in the Parking Fund for the 2015-2016 budget. The decrease in operating revenue is due to the contract to run the hotel parking deck. There is no change to the interfund transfer from the General Fund for 2015-2016.

EXPENSES

Personnel Services include salaries, wages, and benefits. Operating Expenses show a 20.3% or $45,412 decrease due one-time engineering and design work for future parking deck improvements that was budgeted in the prior year.

PARKING FACILITIES

DEPARTMENT SUMMARY

Mission Statement: The Parking Facilities Division is responsible for providing and maintaining safe, off-street parking facilities to the citizens and visitors to the City of High Point. The fund operates under the direction of the Director of Transportation.

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
#2-Broad St	**651631**	20,409	22,825	21,176	23,464	23,464
Part-time Positions		0	0	0	0	0
#3-High Ave. and #4-W. Commerce	**651633**	65,367	68,912	64,574	72,888	72,888
Full-time Positions		0	0	0	0	0
Part-time Positions		0	0	0	0	0
#1-Radisson	**651634**	269,733	276,463	281,343	278,026	278,026
Full-time Positions		2	2	2	2	2
Part-time Positions		7	7	7	7	7

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	190,684	194,587	194,241	196,177	196,177
Operating Supplies	154,748	223,613	168,881	178,201	178,201
Capital Outlay	-	-	-	-	-
Total Parking Expenses	**345,432**	**418,200**	**363,122**	**374,378**	**374,378**
Interfund Reimbursement	10,602	-	-	-	-
Net Parking Expenses	356,034	418,200	363,122	374,378	374,378
Revenues:					
Fund Balance	-	58,038	-	48,216	48,216
Departmental Revenue	319,487	247,000	280,000	214,000	214,000
Miscellaneous & Other Revenue	1,623	1,000	1,000	-	-
Total Parking Revenues	**321,110**	**306,038**	**281,000**	**262,216**	**262,216**
Transfers - Other Funds	112,162	112,162	112,162	112,162	112,162
Net Parking Revenues	433,272	418,200	393,162	374,378	374,378
Self-sustaining Percent:	90%	73%	77%	70%	70%
Staffing Summary:					
Full-time Positions	2	2	2	2	2
Part-time Positions	7	7	7	7	7

PARKING FACILITIES

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To maintain the appearance and operation of each facility to provide a pleasant and safe environment for citizens, visitors and parking staff

Objectives:

•To maintain the appearance, operation and record processing of each facility

•To ensure rental of spaces, greet customers, collect parking fees, keep accurate records of facility usage, and administer and verify parking cards to necessary patrons

•To ensure cleanliness, maintenance of lighting fixtures and initial maintenance of parking gate equipment of each facility

Workload:	**Actual FY 2014**	**Actual FY 2015**	**Projected FY 2015**
Average number of hourly customers (monthly)			
- High and West Commerce parking decks	652	694	625
- High Point Plaza parking deck	713	839	600
- Broad St. parking deck	490	492	350
Number of monthly rental customers			
- High and West Commerce parking decks	510	525	500
- High Point Plaza parking deck	25	20	25
- Broad St. parking deck	40	52	40

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•The revenue budget reflects a decrease in revenue due to the contract for the Radisson hotel to take over management of the hotel parking deck.

PARKING CAPITAL PROJECTS

Pay-As-You-Go Parking Projects Budgeted Expenditure Accounting Unit 651639	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
PARKING FACILITY IMPROVEMENTS	50,000	-	-
TOTAL PARKING CAPITAL PROJECTS	**$ 50,000**	**$ -**	**$ -**

SOLID WASTE FUND

The Solid Waste Fund operations come under the direction of the Public Services Department. The fund is used to account for the operation and maintenance of the City's landfill, municipal recycling facility, and garbage collection service.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$ 588,247	$ -	$ 159,480	$ (428,767)	-73%
Operating Revenue	7,834,101	11,866,880	12,060,289	13,342,240	1,475,360	12%
Misc. & Other Revenue	40,118	161,500	815,428	152,500	(9,000)	-6%
Total Solid Waste Fund	**$ 7,874,219**	**$ 12,616,627**	**$ 12,875,717**	**$13,654,220**	**$ 1,037,593**	**8%**
Interfund Transfers	-	2,600,000	2,600,000	1,165,000	(1,435,000)	-55%
Total Solid Waste Fund	7,874,219	15,216,627	15,475,717	14,819,220	(397,407)	-3%
EXPENSES						
Personnel Services	$ 2,070,508	$ 4,450,660	$ 4,435,435	$ 4,572,028	$ 121,368	2.7%
Solid Waste Operating Expenditures	3,647,371	7,427,053	7,316,248	7,019,119	(407,934)	-5.5%
Landfill Capital	21,730	1,050,000	1,098,388	820,000	(230,000)	-21.9%
Reimbursements	686,934	743,914	743,914	863,073	119,159	16.0%
Fund Total	**$ 6,426,543**	**$ 13,671,627**	**$ 13,593,985**	**$13,274,220**	**$ (397,407)**	**-2.9%**
Interfund Transfers	1,769,126	1,545,000	1,572,830	1,545,000	-	0.0%
Total	8,195,669	15,216,627	15,166,815	14,819,220	(397,407)	-2.6%

SOLID WASTE FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

The Fund Balance appropriation decreased from the 2014-2015 budget by $428,767 because of fewer capital projects. Operating Revenues are projected to increase $1,475,360 with the continuation of the Environmental Services division transferring from the General Fund to the Solid Waste Fund. This change is part of a three-year transition plan to make Environmental Services an Enterprise Fund. As part of the transition there is also a General Fund subsidy planned for $1,165,000.

EXPENSES

All expenses are budgeted to increase because of the transfer of Environmental Services from the General Fund to the Solid Waste Fund. Personnel Services are increasing because of a 1% cost of living increase effective July 1, and an average 2% merit increase effective on employees' anniversary dates. Solid waste operating decreased 5.5% and capital decreased 21.9%.

SOLID WASTE

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Ingleside	**661740**	476,643	504,737	1,338,006	544,166	544,166
Full-time Positions		0	6	6	6	6
Landfill Operations	**661741**	5,481,709	5,364,588	5,376,171	5,643,255	5,643,255
Full-time Positions		21	16	16	16	16
Mun. Recycling Fac.	**661742**	2,071,779	1,964,906	1,986,887	1,754,405	1,754,405
Full-time Positions		26	25	25	24	23
Environmental Serv.	**661743**	-	6,282,396	6,215,751	6,007,394	6,007,394
		0	46	46	45	46

Mission Statement: The Ingleside Compost facility is the collection point for the drop off of residential and commercial yard waste. Landfill Operations will provide a safe and equitable means of solid waste disposal for its customers while complying with all state and federal rules or regulations. The Material Recovery Facility will provide the citizens of High Point with a material recovery facility which properly processes, separates, package and ships an estimated 8,000 tons annually of co-mingled recyclables and provides cardboard recovery for bi-annual Furniture Markets. The Environmental Services division provides the customers of High Point with quality weekly collection of household waste, yard waste and bulky items to ensure a safe and livable community.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	2,070,508	4,450,660	4,435,435	4,572,028	4,572,028
Operating Expenses	3,647,371	7,053,190	6,937,816	7,019,119	7,019,119
Capital Outlay Operating	-	-	-	-	-
Capital	21,730	1,050,000	1,098,388	820,000	820,000
Debt Service	-	373,863	378,432	-	-
Reimbursements	686,934	743,914	743,914	863,073	863,073
Total Solid Waste Fund	**6,426,543**	**13,671,627**	**13,593,985**	**13,274,220**	**13,274,220**
Transfers	1,769,126	1,545,000	1,572,830	1,545,000	1,545,000
Net Solid Waste Fund	8,195,669	15,216,627	15,166,815	14,819,220	14,819,220
Revenues:					
Operating Revenue	7,709,575	11,866,880	12,060,289	13,342,240	13,342,240
Misc. & Other Revenue	99,632	91,500	745,428	82,500	82,500
Sales & Use Tax	65,012	70,000	70,000	70,000	70,000
Approp. Retained Earnings	-	588,247	-	159,480	159,480
Total Solid Waste Fund	**7,874,219**	**12,616,627**	**12,875,717**	**13,654,220**	**13,654,220**
Transfers	-	2,600,000	2,600,000	1,165,000	1,165,000
Net Solid Waste Fund	7,874,219	15,216,627	15,475,717	14,819,220	14,819,220
Staffing Summary:					
Full-time Positions	47	93	93	91	91

SOLID WASTE

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Provide disposal for municipal solid waste (MSW)
•Pursue collection of tip fees to ensure earned revenue
•Process recyclables to conserve landfill space
•Promote awareness of City recycling program in community

Objectives:
•Maintain a 95% collection rate for MSW
•Process and maintain 90,000 tons of municipal solid waste
•Process and sell 13,000 tons of yard waste
•Process 8,000 tons of recyclable materials
•Maintain an 70% efficiency rate
•Provide 50 recycling program presentations

	Actual	Actual	Projected
Workload:	**FY 2014**	**FY 2015**	**FY 2016**
Tons of household waste (refuse) collected	16,291	30,354	32,000
Tons of recyclables collected	8,373	9,338	9,000
Tons of yard waste collected	4,939	13,493	7,000
Number of tons of municipal solid waste received	128,830	109,396	105,000
Number of tons of yard waste received	268,648	13,493	13,000
Number of tons of recycling material received/processed	8,827	9,338	8,000
Number of recycling presentations	73	81	72
Efficiency:			
Percent of solid waste collection customer satisfaction	99%	99%	99%
Percent normal scheduled pick-ups	99%	99%	99%
Percent collection rate (tip fees)	95%	95%	95%
Percent of recyclables recovered	62%	60%	60%
Effectiveness:			
Yard waste cost per collection point	$44	$47	$49
Recycling cost per collection point	$27	$25	$27
Dollar amount of recyclable material sold	$615,231	$512,559	$600,000
Cost per ton of processing recyclables	$228	$210	$200

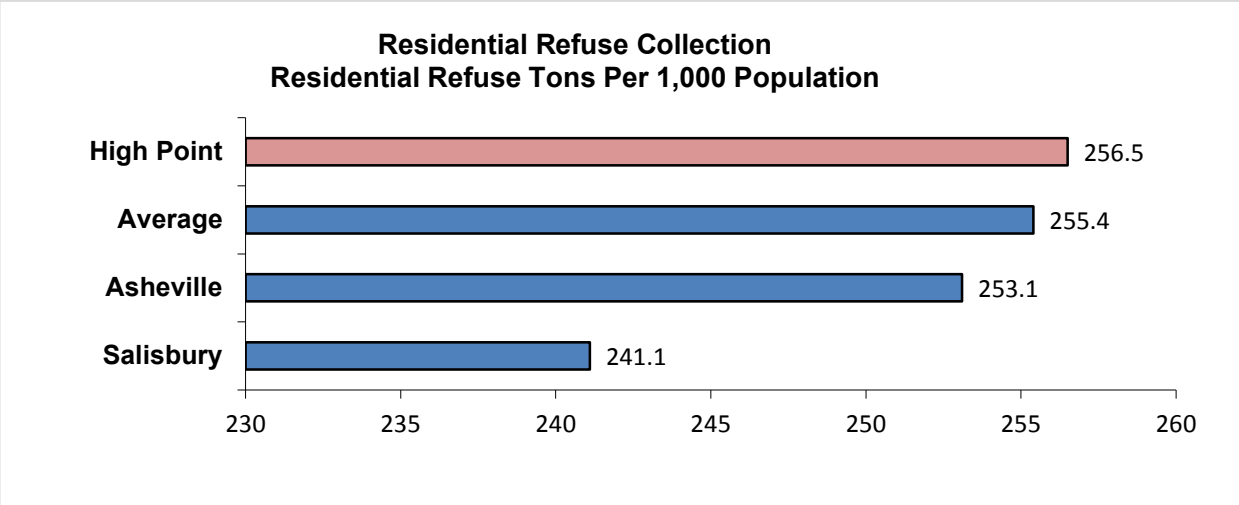
BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

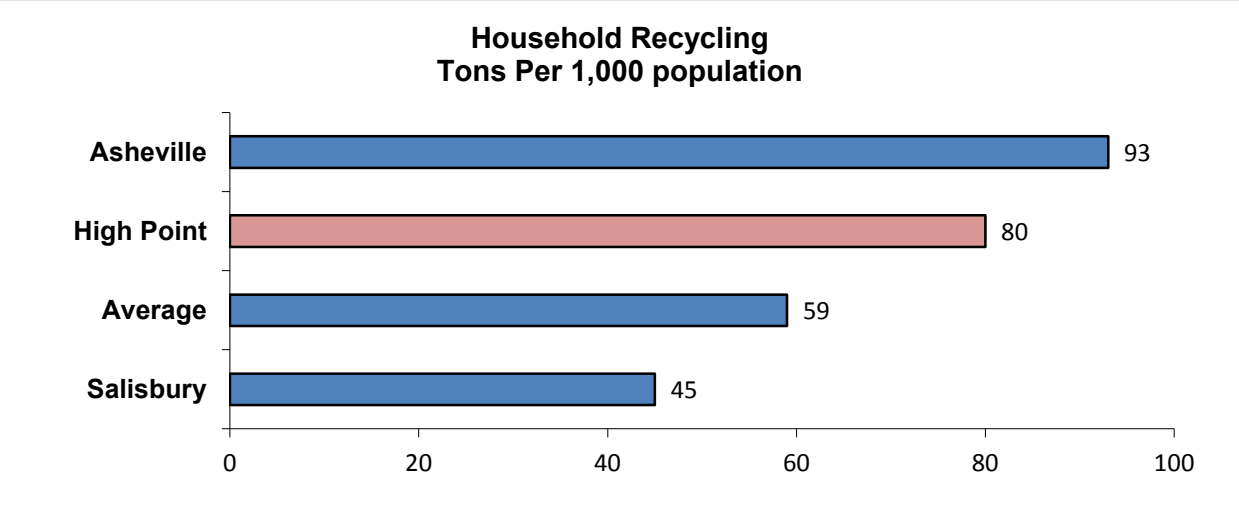
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of twelve cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Residential Refuse, Asphalt Maintenance, Household Recycling, and Yard/Leaf Collection are indicated. For comparison, group averages and two cities with similar populations have been shown.

SOLID WASTE

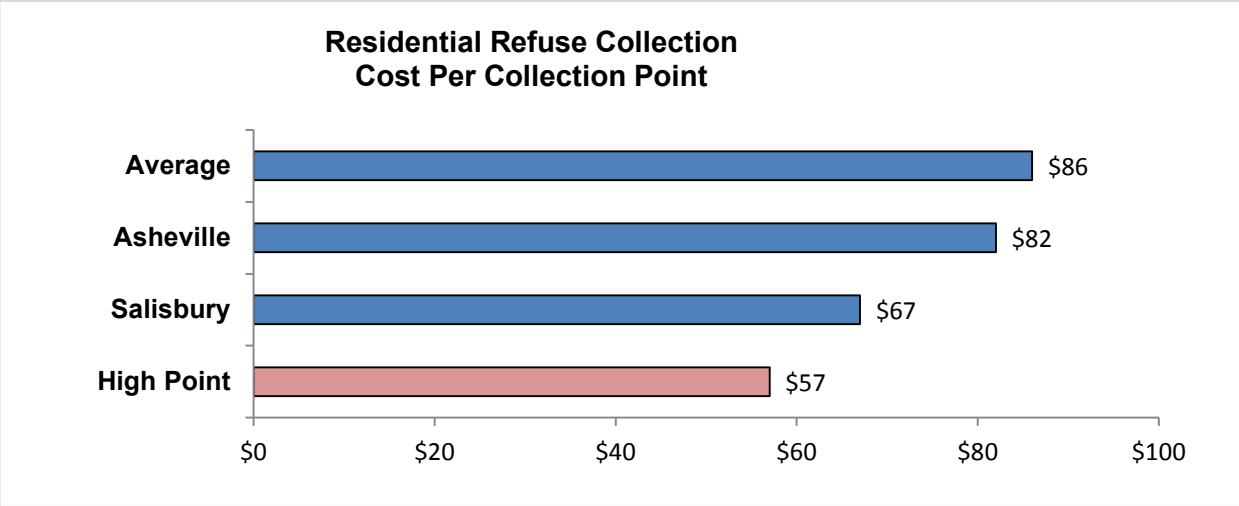
Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.

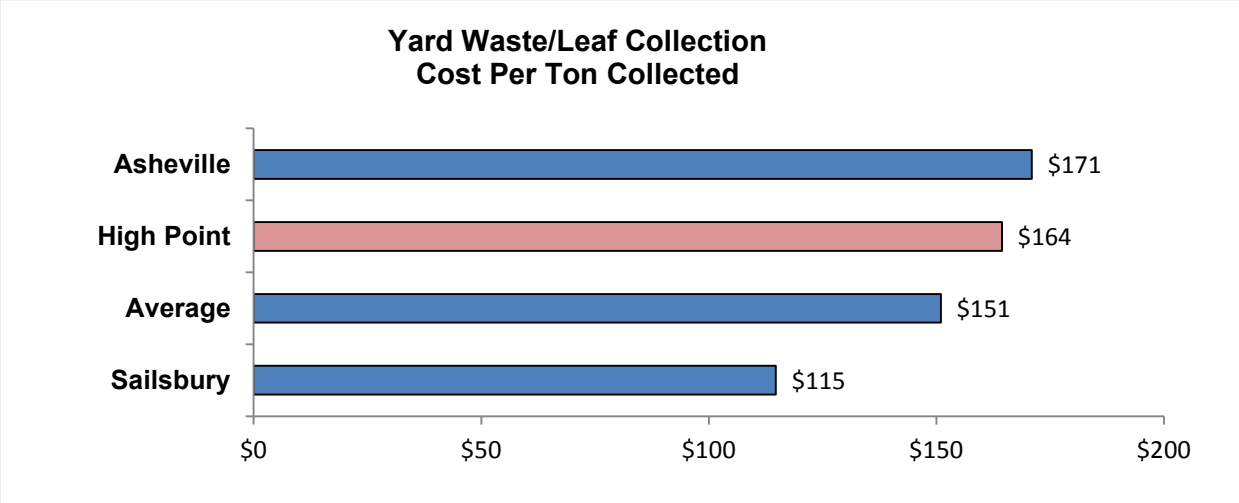




Efficiency Measures relate cost of resources consumed to the output generated.



SOLID WASTE



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•A vacant sanitation worker position and a MRF equipment operator position were eliminated.

•Applied and received a grant through NCDENR for the purchase of recycling receptacles. These were placed downtown at the Mendenhall Transportation Terminal to encourage "Recycling on the Go".

•Fleet charges were increased related to expenses on non-fleet replacement vehicles.

•In recycling temporary services were reduced by $75,000.

•Environmental services recognized a large reduction with the move of the bulk container contract in-house.

•The education enforcement coordinator moved from Recycling to Environmental Services.

•Design and right-of-way acquisition for the Kersey Valley Road relocation ($500,000) and an equipment shed ($320,000) are funded with revenues from solid waste fees.

SOLID WASTE CAPITAL PROJECTS

Pay-As-You-Go Solid Waste Projects Budgeted Expenditure Accounting Unit 661749	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
ENVIRONMENTAL SERVICES EQUIPMENT SHED	-	320,000	320,000
KERSEY VALLEY LANDFILL PHASE V	500,000	-	-
KERSEY VALLEY ROAD RELOCATION	300,000	250,000	250,000
LANDFILL DEVELOPMENT - LAND PURCHASE	250,000	250,000	250,000
TOTAL SOLID WASTE CAPITAL PROJECTS	**$ 1,050,000**	**$ 820,000**	**$ 820,000**

Note: Solid Waste capital projects financed by reserve funds can be found in the Capital Improvement Program - Solid Waste Capital Projects section.

STORM WATER FUND

The Storm Water Fund operations come under the direction of the Public Services Department. This fund is used to account for the operation and maintenance of the City's Storm Water program which manages Storm Water runoff through stream cleaning, bank stabilization, and maintenance of detention lakes and ponds.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
REVENUES						
Fund Balance	$ -	$12,967	$ -	$159,137	$146,170	1127.2%
Operating Receipts	2,534,336	2,460,956	2,521,223	3,779,554	$1,318,598	53.6%
Miscellaneous & Other Revenue	159,044	40,000	59,350	40,000	$0	0.0%
Total Storm Water	**$2,693,380**	**$2,513,923**	**$2,580,573**	**$3,978,691**	**$1,464,768**	**58.3%**
Interfund Transfers	1,002,807	1,189,689	1,189,689	-	($1,189,689)	-100.0%
Net Storm Water	3,696,187	3,703,612	3,770,262	3,978,691	275,079	7.4%
EXPENSES						
Personnel Budgets	$ 1,037,762	$1,158,212	$1,045,699	$ 1,262,897	$104,685	9.0%
Operating Budget	618,049	783,710	779,996	837,423	$53,713	6.9%
Debt Service	2,294,884	1,189,690	1,189,690	1,059,871	($129,819)	-10.9%
Capital	13,813	572,000	350,000	818,500	$246,500	43.1%
Total Storm Water	**$3,964,508**	**$3,703,612**	**$3,365,385**	**$ 3,978,691**	**$275,079**	**7.4%**
Interfund Transfers	5,301	-	-	-	-	0.0%
Net Storm Water	3,969,809	3,703,612	3,365,385	3,978,691	275,079	7.4%

STORM WATER FUND REVENUE & EXPENDITURE NOTATIONS

REVENUES

Storm Water fees are projected to increase because of a $1 increase in the Storm Water fee. This increase will fund debt service related to projects funded with the 2004 bond authorization. Therefore, interfund transfers will not be budgeted in the future. The fund balance appropriation is increasing related to budgeted capital expenditures.

EXPENSES

Personnel Budgets are increasing due to the 1% cost of living increase effective July 1, and the average 2% merit increase effective on employees' anniversary date, and the addition of a Street Sweeper position. Capital Outlay increased over the prior fiscal year due to the acquisition of a street sweeper vehicle and a leaf collection vehicle. Debt Service decreased approximately 11%.

STORM WATER FUND

DEPARTMENT SUMMARY

	Accounting Unit	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Storm Water Maint.	**671731**	1,656,885	1,929,922	1,825,695	2,387,820	2,556,820
Full-time Positions		22	23	23	24	24

Mission Statement: The Storm Water Fund provides citizens with a comprehensive Storm Water management program that addresses Storm Water pollution and provides timely assistance in making drainage improvements on public and private property based on eligibility and prioritized needs.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,037,762	1,158,212	1,045,699	1,262,897	1,262,897
Operating Expenses	618,049	783,710	779,996	837,423	837,423
Debt Service	2,294,884	1,189,690	1,189,690	1,059,871	1,059,871
Capital Outlay	13,813	572,000	350,000	818,500	818,500
Total Storm Water Fund	**3,964,508**	**3,703,612**	**3,365,385**	**3,978,691**	**3,978,691**
Interfund Reimbursement	5,301	-	-	-	-
Net Storm Water Fund	3,969,809	3,703,612	3,365,385	3,978,691	3,978,691
Revenues:					
Operating Revenue	2,534,336	2,460,956	2,521,223	3,779,554	3,779,554
Reimbursements	-	-	-	-	-
Misc. & Other Revenue	159,044	40,000	59,350	40,000	40,000
Approp. Retained Earnings	-	12,967	-	159,137	159,137
Total Storm Water Fund	**2,693,380**	**2,513,923**	**2,580,573**	**3,978,691**	**3,978,691**
Interfund Transfer	1,002,807	1,189,689	1,189,689	-	-
Net Storm Water Fund	3,696,187	3,703,612	3,770,262	3,978,691	3,978,691
Staffing Summary:					
Full-time Positions	22	23	23	24	24

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Improve and maintain Storm Water drainage system
•Make timely improvements on public and private property
•Maintain a safe environment for employees
•Provide a storm water management program that complies with MS4 permit

Objectives:

•Provide 40 hours per employee of training/education annually
•Respond to complaints within 14 days of request
•Account for the percentage of storm water drainage system repaired or replaced
•Sweep 5,000 curb miles of streets
•Comply with six minimum measures of HP MS4 permit requirements

STORM WATER FUND

Workload:	Actual FY 2014	Actual FY 2015	Projected FY 2016
Number of catch basins/pipes cleaned	99	351	400
Number of hours per employee for safety training	30	40	30
Number of feet of drainage ditch/shoulder work	20,168	13,985	25,000
Number of feet of drainage structure constructed/repaired	104	77	120
Number of illicit discharge calls/site visits (permit)	21	18	20
Number of storm water outfalls monitored during dry weather	297	131	300
Effectiveness:			
Number of days loss time accidents/incidents	5	0	0
Percent of customers responded to within 14 days	100%	100%	100%
Backlog (in months) of pending work	4	2	2
Efficiency:			
Cost per curb mile swept	$54.99	$46.18	$40.00

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- Funds have been budgeted for a street sweeper and a staff person to operate it.
- Pipe Crew: Culvert replacement at Midview Drive; 2311 Westchester Drive; 1613 Bridgeport Terrace; and access road construction and drainage improvements behind City Hall.
- Ditch Crew: Intersection and drainage improvements at Chestnut and Allred, 1308 Trinity Avenue; ditch work along Ennis St and 3,075 LF of shoulder repair through out the City.
- Routine storm water projects are funded using $350,000 in pay-as-we-go funding.
- A leaf collection machine is added at $169,000.

STORM WATER DEBT SERVICE

Accounting Unit	Budgeted Expenditure	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
671951	REFUNDING SERIES 2003	17,835	47,986	47,986
671951	PUBLIC IMPROVEMENT SERIES 2005	249,052	-	-
671951	PUBLIC IMPROVEMENT SERIES 2006	145,287	96,143	96,143
671951	PUBLIC IMPROVEMENT SERIES 2007B	230,384	221,812	221,812
671951	PUBLIC IMPROVEMENT SERIES 2008	135,244	142,171	142,171
671951	PUBLIC IMPROVEMENT SERIES 2010	164,122	164,121	164,121
671951	REFUNDING SERIES 2012	247,766	387,638	387,638
TOTAL	STORM WATER DEBT SERVICE	$ 1,189,690	$ 1,059,870	$ 1,059,870

STORM WATER CAPITAL PROJECTS

Pay-As-You-Go Storm Water Projects Budgeted Expenditure Accounting Unit 671732	2014-2015 Adopted Budget	2015-2016 Proposed By City Manager	2015-2016 Adopted By City Council
STORM WATER CAPITAL PROJECTS	572,000	350,000	350,000
TOTAL STORM WATER CAPITAL PROJECTS	**$ 572,000**	**$ 350,000**	**$ 350,000**

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

CENTRAL SERVICES FUND

The Central Services Fund is used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

REVENUE & EXPENSE SUMMARY

REVENUES	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	$ CHANGE	% CHANGE
Fund Balance	-	-	-	-	-	0.0%
Intergovernmental Revenues	22,200	-	-	-	-	0.0%
Charges for Service	8,417,856	7,377,381	7,697,835	7,623,174	245,793	3.3%
Miscellaneous Revenues	5,295,150	5,179,001	4,863,049	7,464,957	2,285,956	0.0%
Total Central Services	**$ 13,735,206**	**$ 12,556,382**	**$ 12,560,884**	**$ 15,088,131**	**$ 2,531,749**	**20.2%**
Transfers	-	-	-	-	-	0.0%
Net Revenues	**13,735,206**	**12,556,382**	**12,560,884**	**15,088,131**	**2,531,749**	**20.2%**
EXPENSES						
Personnel Budgets	2,229,386	1,685,065	1,677,228	1,644,859	(40,206)	-2.4%
Operating Budgets	7,012,483	6,281,638	5,767,149	6,328,728	47,090	0.7%
Capital	3,052,530	4,245,572	4,480,346	6,396,156	2,150,584	50.7%
Debt Service	18,943	344,107	174,107	718,388	374,281	108.8%
Reimbursements	31,806	-	19,720	-	-	0.0%
Total Central Services	**$ 12,345,149**	**$ 12,556,382**	**$ 12,118,550**	**$ 15,088,131**	**$ 2,531,749**	**20.2%**
Interfund Transfers	-	-	-	-	-	0.0%
Net Central Services	**12,345,149**	**12,556,382**	**12,118,550**	**15,088,131**	**2,531,749**	**20.2%**

CENTRAL SERVICES FUND EXPENDITURE NOTATIONS

EXPENDITURES

The majority of the increase is due to a planned $3,600,000 radio system upgrade. This upgrade will be funded with lease purchase proceeds.

RADIO REPAIR SHOP

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Radio Repair Shop	**501243**	1,237,207	1,179,001	1,112,872	5,014,957	5,014,957
Full-Time Positions		4	4	4	4	4

Mission Statement: The Radio Maintenance Division operations come under the direction of the Information Technology Department. This division is responsible for the installation and maintenance of all City-owned two-way communications systems and components.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	290,687	303,485	304,071	310,013	310,013
Operating Expenses	774,794	838,672	790,355	848,819	848,819
Debt Service	-	-	-	219,281	219,281
Capital Outlay	171,726	36,844	18,446	3,636,844	3,636,844
Total	**1,237,207**	**1,179,001**	**1,112,872**	**5,014,957**	**5,014,957**
Revenues:					
Reimbursements-Other Funds	1,169,930	1,179,001	1,123,429	1,414,957	1,414,957
Other Financing Source	-	-	-	3,600,000	3,600,000
Total	**1,169,930**	**1,179,001**	**1,123,429**	**5,014,957**	**5,014,957**

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

Maintain the 800-MHz radio system at 100% efficiency

Objectives:

Routinely check operability of primary and backup systems

Workload:	Actual FY 2014	Actual through Dec. 2014	Projected FY 2015
Number Quantars 800-MHz base stations maintained	40	NR	40
Number of XTS portables radios maintained	1,390	NR	1,650
Number of XTL mobile radios maintained	451	NR	550
Efficiency:			
Percent of time radio system is functional	99.5%	NR	100.0%

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- The proposed budget includes $3,600,000 for replacement of the radio system.

COMPUTER REPLACEMENT

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Computer Replacement	**501244**	689,257	702,835	698,007	726,919	726,919
Full-time Positions		-	-	-	-	-

Mission Statement: This division's operations come under the direction of the Information Technology Department. Operations in this division provide budgetary information and internal billings for replacing existing computers and related equipment.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Operating Expenses	261,479	250,000	250,000	250,000	250,000
Capital Outlay	253,672	278,728	273,900	302,812	302,812
Debt Service	174,106	174,107	174,107	174,107	174,107
Total Expenditures	**689,257**	**702,835**	**698,007**	**726,919**	**726,919**
Transfer to General Fund	-	-	-		
Net Expenditures	689,257	702,835	698,007	726,919	726,919
Revenues:					
Reimbursements - Other Funds	695,190	702,835	702,835	726,919	726,919
Total	**695,190**	**702,835**	**702,835**	**726,919**	**726,919**

FACILITY SERVICES - Moved to the General Fund 101261

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Facility Services	**101261**	1,602,517	-	-	-	-
Full-time Positions		10	-	-	-	-
Part-time Positions		1	-	-	-	-

Mission Statement: The Facility Services Department is committed in providing mechanical, electrical, plumbing, and structural services for city-owned and operated buildings as well as cost analysis and comparisons of existing methods of operation to alternative methods. Project management of new construction and renovations are provided to ensure the City and our citizens receive quality functioning facilities.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel Services	561,475	-	-	-	-
Operating Expenses	904,413	-	-	-	-
Capital Outlay	-	-	-	-	-
Debt Service	124,544	-	-	-	-
Total Expenditures	**1,590,432**	**-**	**-**	**-**	**-**
Interfund Reimbursement	12,086	-	-	-	-
Net Expenditures	1,602,518	-	-	-	-
Revenues:					
Reimbursement for Services	1,575,819	-	-	-	-
Total Revenues	**1,575,819**	**-**	**-**	**-**	**-**
Staffing Summary:					
Full-time Positions	10	-	-	-	-
Part-time Positions	1	-	-	-	-

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

FLEET SERVICES

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Fleet Services	**501271**	10,357,349	10,674,546	10,307,671	9,346,255	9,346,255
Full-time Positions		20	20	20	19	19

Mission Statement: To provide our customers with the highest quality fleet management services at the lowest possible cost. We strive to service the equipment in the most cost-effective manner possible through high productivity of our personnel and sound professional decisions in the management of the fleet. We are proud of our organization and the services that we provide through hard work, professionalism, and a positive image our people present. We appreciate and encourage pride in services rendered.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	1,365,473	1,381,580	1,373,157	1,334,846	1,334,846
Operating Expenses	5,044,250	5,192,966	4,726,794	5,229,909	5,229,909
Capital Outlay	2,627,132	3,930,000	4,188,000	2,456,500	2,456,500
Debt Service Requirement	-	170,000	-	325,000	325,000
Interfund Reimbursement.	19,720	-	19,720	-	-
Total Expenditures	**9,056,575**	**10,674,546**	**10,307,671**	**9,346,255**	**9,346,255**
Transfer to General Fund	-	-	-	-	-
Net Expenditures	9,056,575	10,674,546	10,307,671	9,346,255	9,346,255
Revenues:					
Charges for Services	6,133,687	6,674,546	6,995,000	6,896,255	6,896,255
Miscellaneous Services	4,223,661	2,500,000	2,239,620	2,450,000	2,450,000
Other Financing Sources	-	1,500,000	1,500,000	-	-
Appropriated Fund Balance	-	-	-	-	-
Total	**10,357,348**	**10,674,546**	**10,734,620**	**9,346,255**	**9,346,255**

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•To continually improve preventive maintenance (PM) compliance
•To provide expedient, cost effective, efficient service

Objectives:

•Maintaining the City's fleet to provide 95% uptime availability
•Provide prompt turnaround time on vehicles and equipment

Workload:	Actual FY 2014	Actual FY 2015	Projected FY 2015
Total number of PMs completed including NC state inspections	2,144	2,213	2,250
Total number of work orders completed	4,800	4,675	4,800
Efficiency:			
Productive work hours	13,132	11,384	13,000

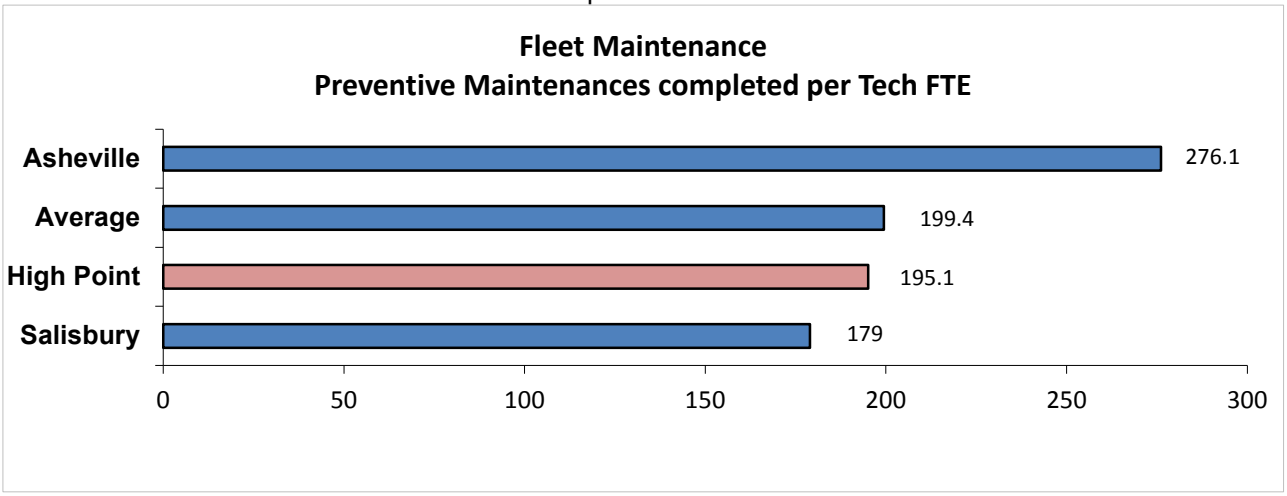
FLEET SERVICES

BENCHMARK COMPARISONS FOR FISCAL YEAR 2013-2014

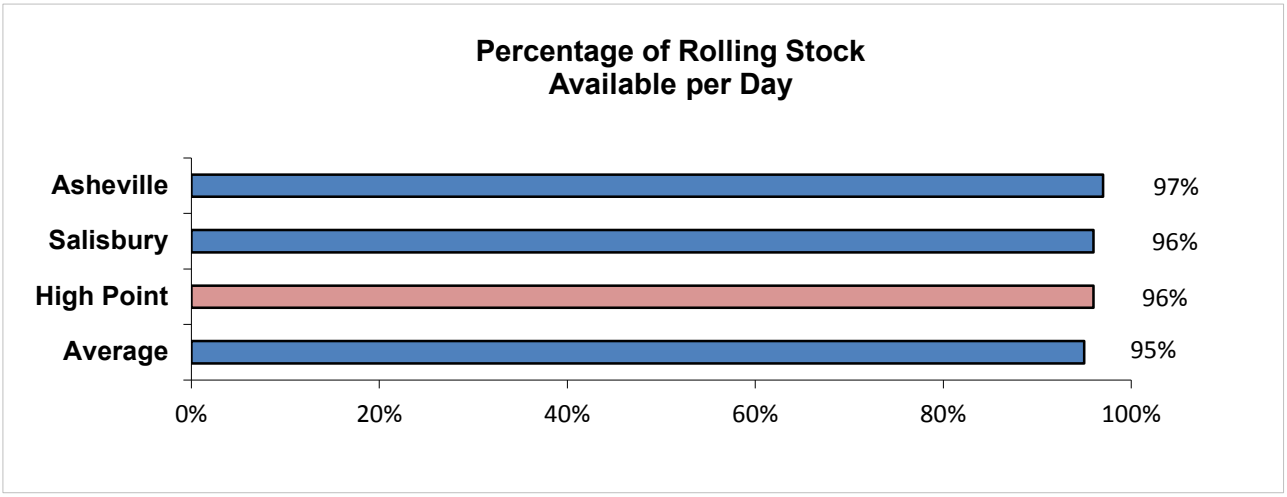
Beginning in fiscal year 2000-2001, the City of High Point began participating in the North Carolina Local Government Performance Measurement Project. Fleet Maintenance was added to the study beginning in 2001-2002. In fiscal year 2014-2015 data was collected for the previous fiscal year 2013-2014. A total of thirteen cities participated in the project in an effort to produce comparable and reliable performance indicators. A sampling of some of the measures for Fleet Maintenance are indicated. For comparison, group averages and two cities with similar populations have been shown.

Key Performance Measures

Workload Measures indicate the amount of work performed or amount of services received.



Effectiveness Measures relate the quality of performance or the degree of achievement.



BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

•Major items to be replaced include an Electric Department bucket truck, a compact rear loader for Environmental Services, a vactor truck for the Water and Sewer Department, police cruisers, and an assortment of mid-sized sedans and light duty pickup trucks. These vehicles will be replaced using current revenue.

ECONOMIC DEVELOPMENT INCENTIVE FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Economic Development	**111512**	615,500	757,000	794,067	757,000	757,000
Full-time Positions		0	0	0	0	0

The Economic Development Fund is used at the City Council's direction to provide for possible incentives for economic development within the City of High Point.

BUDGET SUMMARY

	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Contractual Services	-	-	-	-	-
Operating Capital	615,500	757,000	794,067	757,000	757,000
Total	**615,500**	**757,000**	**794,067**	**757,000**	**757,000**
Revenues:					
Fund Balance	-	282,000	318,409	282,000	282,000
Other Revenues	178,019	-	-	-	-
Total Economic Development Fund	**178,019**	**282,000**	**318,409**	**282,000**	**282,000**
Transfer-Other Funds	475,000	475,000	475,000	475,000	475,000
Net Economic Development Fund	653,019	757,000	793,409	757,000	757,000
Staffing Summary:					
Full-time positions	0	0	0	0	0
Part-time positions	0	0	0	0	0

INSURANCE RESERVE FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Insurance Reserve	**121999**	0	0	0	10,446,176	10,446,176
Full-time Positions		0	0	0	0	0

The Insurance Reserve Fund is used to budget expenses for health, dental and life insurance contracts.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Contract Fees	-	-	-	10,446,176	10,446,176
Total Insurance Reserve	**-**	**-**	**-**	**10,446,176**	**10,446,176**
Revenues:					
Operating Receipts					
Health Insurance Premium	-	-	-	10,310,436	10,310,436
Life Insurance Premium	-	-	-	135,740	135,740
Total Insurance Reserve	**-**	**-**	**-**	**10,446,176**	**10,446,176**

MARKET AUTHORITY

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Market Authority	**125514**	2,953,296	2,895,000	2,920,000	2,915,000	2,915,000
Full-time Positions		0	0	0	0	0

The Market Authority Fund is a public-private partnership sponsor of the International Home Furnishings Market to develop strategies and priorities to address transportation, parking, hospitality, promotion and other improvements for the annual spring and fall markets.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Market Authority Disbursements	2,953,296	2,895,000	2,920,000	2,915,000	2,915,000
Total Market Authority	**2,953,296**	**2,895,000**	**2,920,000**	**2,915,000**	**2,915,000**
Revenues:					
Operating Receipts					
Room Occupancy Tax	326,624	295,000	295,000	315,000	315,000
Business License Tax	1,599,482	1,600,000	1,625,000	1,600,000	1,600,000
Total Market Authority	**1,926,106**	**1,895,000**	**1,920,000**	**1,915,000**	**1,915,000**
Transfer From Other Funds					
General Fund	240,000	240,000	240,000	240,000	240,000
Water & Sewer	50,000	50,000	50,000	50,000	50,000
Electric	710,000	710,000	710,000	710,000	710,000
Net Market Authority	2,926,106	2,895,000	2,920,000	2,915,000	2,915,000

SPECIAL GRANTS FUND

DEPARTMENT SUMMARY

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Grants Pending	**301999**	3,521,594	5,576,724	4,115,280	4,878,265	4,878,265
Full-time Positions		2	2	2	2	2

The Special Grants Fund accounts for the receipt and disbursement of all grants, including federal, state and local grants or entitlements but excluding the Community Development Block Grant. The budget appropriation represents that portion of existing grants which were not fully expended in the prior fiscal year and which will be reestablished in the current year and also allowance for grants that will be received during the current year.

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures:					
Personnel Services	281,932	166,024	383,245	166,723	166,723
Operating Expenses	2,708,684	5,410,700	3,246,837	4,711,542	4,711,542
Capital Outlay	483,255	-	389,752	-	-
Reimbursements	47,723	-	47,723	-	-
Total Expenditures	**3,521,594**	**5,576,724**	**4,067,557**	**4,878,265**	**4,878,265**
Interfund Transfers	-	-	47,723	-	-
Net Expenditures	3,521,594	5,576,724	4,115,280	4,878,265	4,878,265
Revenues:					
Intergovernmental Revenue	2,880,316	5,052,660	4,514,360	4,590,420	4,590,420
Miscellaneous Revenues	-	-	-	-	-
Total Revenue	**2,880,316**	**5,052,660**	**4,514,360**	**4,590,420**	**4,590,420**
Transfers	72,815	524,064	143,632	287,845	287,845
Net Revenue	2,953,131	5,576,724	4,657,992	4,878,265	4,878,265

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES

- See schedule on next page.

SPECIAL GRANTS FUND
SUMMARY OF PROJECTS

DEPARTMENT	GRANT DESCRIPTION	FEDERAL	STATE	LOCAL	CITY'S SHARE	TOTAL
Comm Info Ser	911 Funds	-	985,728	-	-	985,728
Econ. Development	HP Partners/Econ. Dev Grant	-	-	45,000	-	45,000
Transportation	Furniture Mkt - NCDOT (pass thru)	-	1,200,000	-	-	1,200,000
Transportation	Transportation Planning PL Grant	428,000	-	75,000	35,000	538,000
Transportation	Traffic Signal Installation (NCDOT)	-	100,000	-	25,000	125,000
Transportation	NCDOT Bicycle & Pedestrian Planning	-	35,000	-	35,000	70,000
Transportation	Transportation Visioning for Communities	50,000	-	-	25,000	75,000
Library	State Aid	-	78,790	-	-	78,790
Police	Forfeiture Funds - in pending	450,000	75,000	-	-	525,000
Police	NIJ Cold Case/DNA Grant	87,295	-	-	-	87,295
Police	NC Crime Com -Gang Prev & Interv	22,681	-	-	7,561	30,242
Police	NC Crime Com -Prescription Drug Pr	7,136	-	-	2,379	9,515
Police	JAG - 2015 Local Solicitation	50,000	-	-	-	50,000
Police	NC Gov's Hwy Safety - DWI	77,665	-	-	77,665	155,330
Police	Coverdell Forensic Science Grant	117,965	-	-	-	117,965
Comm Dev & Housing	VITA	5,000	-	-	-	5,000
Comm Dev & Housing	Harmony House	500,000	-	-	-	500,000
P&R	Title III-D Evidence Based	2,160	-	-	240	2,400
P&R	NC Recreational Trail Grant	100,000	-	-	25,000	125,000
P&R	Senior Center General Purpose	-	12,000	-	4,000	16,000
P&R	High Point Arts Council Grass Roots Grant	-	1,000	-	1,000	2,000
Misc.	Additional Grants unanticipated	50,000	15,000	20,000	50,000	135,000
	Fund 301 Total	**1,947,902**	**2,502,518**	**140,000**	**287,845**	**4,878,265**

COMMUNITY DEVELOPMENT FUND SUMMARY OF PROJECTS

Listed below is the Community Development & Housing Federal Funds Annual Budget for fiscal year 2015-2016

GRANT DESCRIPTION	FEDERAL	PROGRAM INCOME	STATE	CITY'S SHARE	TOTAL
Shelter Plus	78,936	-	-	-	78,936
Construction Training Prog/NC Housing Finance	-	-	65,000	-	65,000
Urgent Repair/NC Housing Finance	-	-	100,000	-	100,000
HOME 2015	320,009	-	-	-	320,009
General Fund - HOME Match	-	-	-	120,000	120,000
HOME 2015 - Program Income	-	20,000	-	-	20,000
CDBG 2015	808,831	-	-	-	808,831
CDBG 2015 - Program Income	-	135,000	-	-	135,000
Section 108 Housing	2,000,000	-	-	-	2,000,000
HOME Consortium - Program Income	-	50,000	-	-	50,000
Neighborhood Stabilization Program	-	650,000	-	-	650,000
Section 108 - Addington Ridge - Debt payment	-	-	-	38,200	38,200
Additional Grants unanticipated	-	200,000	50,000	-	250,000
Fund 302 Total	**3,207,776**	**1,055,000**	**215,000**	**158,200**	**4,635,976**

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Improve condition of existing low income housing stock
•Remediate lead paint hazards in low and moderate income housing
•Reduce homeless population

Objectives:

•Complete repairs and improvements to low income housing
•Identify, evaluate and remediate residential lead paint hazard
•Reduce homelessness by offering care to disabled homeless

	Actual FY 2014	Actual FY 2015	Projected FY 2015
Workload/Effectiveness:			
Number of HOME/CDBG units repaired	14	8	7
Dollar amount spent on lead remediation	$158,167	$188,241	$500,000
Dollar amount of assistance provided for homeles	$56,915	$30,386	$80,000

MASS TRANSIT

DEPARTMENT SUMMARY

The Public Transportation division is responsible for providing safe, reliable transportation at a fair cost to all the citizens of High Point through the fixed route Hi tran and door-to-door demand responsive Dial-A-Lift systems.

	Accounting Unit #	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Mass Tran. Operating	**641621**	2,540,394	2,975,846	2,699,763	3,117,410	3,117,410
Full-time Positions		39	41	41	42	42
Part-time Positions		5	4	4	4	4
Transit Grants Pending	**641622**	616,121	1,249,632	2,564,403	612,400	612,400
Transit-Dial-A-Lift	**641623**	121,935	164,966	134,371	164,199	164,199

BUDGET SUMMARY	2013-2014 Actual	2014-2015 Budget	2014-2015 Estimated	2015-2016 Proposed	2015-2016 Adopted
Expenditures					
Personnel	1,913,842	2,144,136	2,310,047	2,210,335	2,210,335
Operating Expense	1,118,415	1,975,260	1,355,329	1,508,674	1,508,674
Capital Outlay	249,531	271,048	379,275	175,000	175,000
Total Expenditures	**3,281,788**	**4,390,444**	**4,044,651**	**3,894,009**	**3,894,009**
Others	1,325	-	-	-	-
Net Expenditures	3,283,113	4,390,444	4,044,651	3,894,009	3,894,009
Revenues:					
Fund Balance	-	155,739	-	-	-
Operating Receipts	976,867	2,255,356	2,243,251	2,322,252	2,322,252
Intergovernmental Revenue	338,383	1,044,650	1,904,510	520,360	520,360
Miscellaneous & Other Revenue	4,922	-	-	-	-
Vehicle User Fee	509,722	413,000	337,000	391,117	391,117
Total Revenues	**1,829,893**	**3,868,745**	**4,484,761**	**3,233,729**	**3,233,729**
Transfer from General Fund	514,152	521,699	521,669	660,280	660,280
Net Revenues	2,344,045	4,390,444	5,006,430	3,894,009	3,894,009
Staffing Summary:					
Full-time Positions	39	41	41	42	42
Part-time Positions	5	4	4	4	4

PERFORMANCE GOALS, OBJECTIVES AND MEASURES

Goals:

•Transport 1,000,000 passenger trips per year (Hi tran)

•Provide service with zero preventable accidents (Hi tran)

•Cover as much cost as possible through passenger fares (Hi tran)

•To meet transportation demands of the elderly and disabled (Dial-A-Lift)

•To efficiently transport trips with available resources (Dial-A-Lift)

MASS TRANSIT

Objectives:
•Increase ridership on fixed route service by 3% each year (Hi tran)
•Achieve an accident rate that is less than 0.2 preventable accidents per 100,000 miles (Hi tran)
•Recover 30% of expenses from passenger fares (Hi tran)
•Have a trip denial rate of less than 2% (Dial-A-Lift)
•Transport at least three trips per revenue hour (Dial-A-Lift)

	Actual FY 2014	Actual through Dec. 2014	Projected FY 2015
Workload:			
Number of passenger trips (Hi tran)	873,288	856,257	854,769
Service miles (Hi tran)	462,852	468,937	436,683
Passenger trips performed (Dial-A-Lift)	31,781	29,734	30,869
Effectiveness:			
Preventable accident rate (Hi tran)	2.2	1.07	0.5
Efficiency:			
Fare recovery ratio (Hi tran)*	24%	25%	20%
Trip denial rate (Dial-A-Lift)	0%	0%	0%
Passengers per revenue hour (Dial-A-Lift)*	3.0	2.9	3.0

*Revenue figures are preliminary until after audit

BUDGET HIGHLIGHTS & SERVICE LEVEL CHANGES
•Parts specialist position moved from Fleet Services to Mass Transit.

MASS TRANSIT CAPITAL PROJECTS FUND

The Mass Transit Capital Projects Fund is used to account for pay-as-we-go and grant funded Mass Transit Fund capital projects. Financial resources for these projects are to be used for the acquisition or construction of major capital facilities and large vehicle purchases.

REVENUE & EXPENSE SUMMARY

	FY 2014 ACTUAL	ORIGINAL FY 2015 BUDGET	FY 2015 EST. ACT.	ADOPTED FY 2016 BUDGET	CHANGE	% BUDGET INC./(DEC.)
REVENUE						
Fund Balance	$ -	$ -	$ -	$ -	$ -	0.0%
Federal Grant Funding	-	-	-	5,600,000	-	100.0%
State Grant Funding	-	-	-	700,000	-	100.0%
City Match	75,000	75,000	-	169,852	94,852	126.5%
Total General Capital Projects	**$ 75,000**	**$ 75,000**	**$ -**	**$ 6,469,852**	**$ 94,852**	**126.5%**
Transfers	-	-	-	-	-	0.0%
Net General Capital Projects	75,000	75,000	-	6,469,852	94,852	126.5%
EXPENSE						
Operating Expenses	$ -	$ -	$ -	$ -	$ -	0.0%
Capital Outlay	-	-	-	6,469,852	6,469,852	100.0%
Total General Capital Projects	**$ -**	**$ -**	**$ -**	**$ 6,469,852**	**$ 6,469,852**	**100.0%**
Transfer	-	-	-	-	-	0.0%
Net General Capital Projects	-	-	-	6,469,852	6,469,852	100.0%

REVENUES

The funding for the purchase of 15 Transit buses for $7,000,000 comes from an 80% Federal grant ($5,600,000), a 10% State grant ($700,000), and a 10% City match ($700,000). City funding in the amount of $530,148 has been appropriated in previous fiscal years.

EXPENDITURES

The budget will purchase 15 transit buses.

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

Capital Project Definition

The Capital Improvement Program (CIP) is a prioritized, multi-year plan for major capital expenditures, such as the construction, reconstruction, renovation or replacement of a public building, facility or major equipment item; the purchase of land, buildings or facilities for a public purpose; studies and surveys leading to such physical improvements or any combination of the above. By providing a planned schedule of public improvements, the program outlines present and future needs and intentions. A capital improvement project should have a cost greater than $15,000 and a useful life of at least ten years.

Capital Process Description

The City of High Point's capital improvement program is the result of a detailed financial planning process used by City leaders to establish funding priorities of major capital projects. The purpose is to address the City's immediate and long-term capital needs in a conscious effort to best provide services and facilities to the citizens of High Point.

To accomplish this, the CIP process consists of a three-phase mechanism. In the fall of each year, department heads submit a five-year capital plan to the Budget Office for consideration. This requires substantial planning at the department level to identify projects that are deemed necessary to respond to public needs.

A vital segment of the proposal includes a project financial form which projects cost estimates as well as the revenue sources for the project. Submission of the project's financial information is a fundamental component in coordinating the available resources to fund the project.

The second phase of the CIP process includes review of each proposal by the Budget Office. Factors analyzed include:

- The priority of the project as defined by City leaders or formal Council policy
- Feasible funding sources in relation to the projected timetable
- Impact the project will have on the operating budget and service levels

The projects are evaluated according to the following criteria:

- Risk to Public Safety or Health
- Deteriorated Facility
- Systematic Replacement
- Improvement of Operating Efficiency
- Coordination
- Equitable Provision of Services/Facilities
- Protection and Conservation of Resources
- New or Substantially Expanded Facility
- Prior Commitment by City Council or Manager

The budget staff compiles a priority list as the projects relate to the City's overall mission of "…creating the single most livable, safe and prosperous community in America." This list of proposed projects is presented to the management team.

The final phase consists of compiling the five-year Capital Improvement Program for consideration by the City Council as part of the budget review and adoption process. Recognizing that needs and priorities vary from year-to-year, only the first fiscal year of the five-year program is considered for adoption. The subsequent four years are used for strategic financial planning purposes.

Capital Improvement Funding

Funding for the Capital Improvement Program varies by fund. In the General Capital Projects Fund the majority of the funding comes by transfer from the General Fund.

For Water and Sewer capital projects, funding comes into the Water & Sewer Capital Projects Fund by transfer from the Water and Sewer Fund. In the other utility funds (Electric, Solid Waste, and Stormwater Funds), capital projects are included within the fund instead of being in a separate. These utility fund projects are normally funded from operating revenues generated by each fund.

Projects that authorize the construction or acquisition of major capital and are identified to be in effect for the life of the project extending more than one fiscal year are adopted in Capital Project Ordinance Funds. Bonds, state and federal grants, or some combination of these normally fund these projects. The uniqueness of these funds is that they do not require re-appropriation each fiscal year and are not part of the regular budget but are adopted separately.

RECOMMENDED CAPITAL IMPROVEMENT PROGRAM SUMMARY

City of High Point
Fiscal Year 2016-2020

The capital budget summary shown below of $33,414,250 is the first year of a five-year capital improvement program which is reviewed and updated annually to meet the capital needs of the community. The largest portion of the increase is in Mass Transit for the purchase of a replacement bus. A radio system upgrade of $3.6 million and new fire trucks at $1.5 million are funded through installment purchases. Also utilities funding has increased by $818,000.

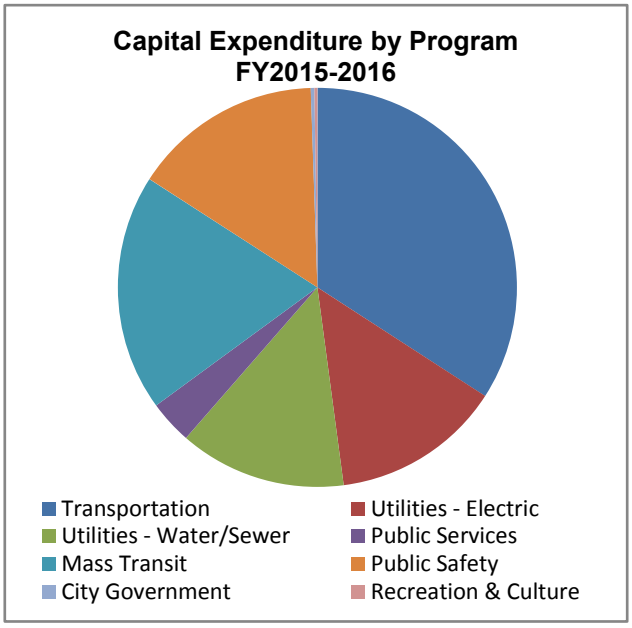
Infrastructure improvements remain a top priority of the City's long-term capital planning as the City of High Point prepares for the present and future challenges of an aging infrastructure, safe water quality and availability of safe waste disposal.

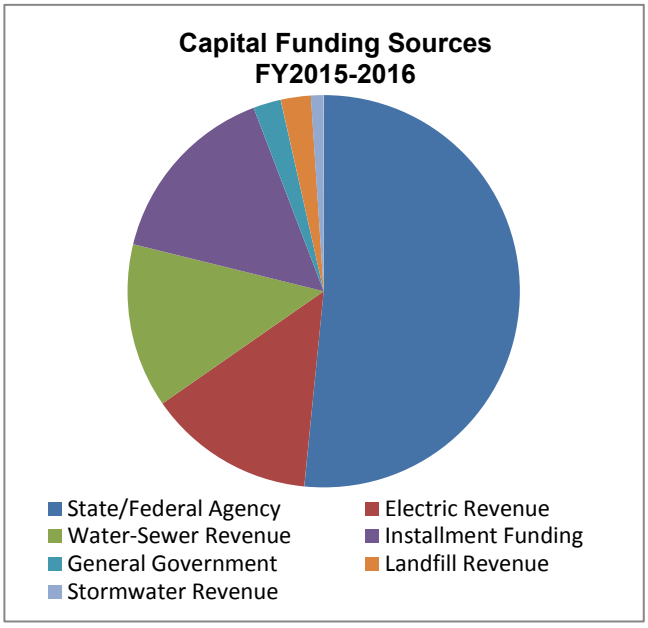
Expenditure By Program

Infrastructure	Budget Year 2015-2016
Transportation	$ 11,352,250
Utilities - Electric	4,568,000
Utilities - Water/Sewer	4,500,000
Public Services	$ 1,170,000
	$ 21,590,250
Other	
Mass Transit	6,375,000
Public Safety	5,100,000
City Government	100,000
Recreation & Culture	80,000
	$ 11,655,000
Total FY 2015-2016	**$ 33,245,250**

Funding Sources

Infrastructure - Funding	Budget Year 2015-2016
State/Federal Agency	$ 10,849,000
Electric Revenue	4,568,000
Water-Sewer Revenue	4,500,000
Solid Waste Revenue	$ 820,000
Stormwater Revenue	350,000
General Government	503,250
	$ 21,590,250
Other - Funding	
General Government	255,000
State/Federal Agency	6,300,000
Installment Funding	5,100,000
	$ 11,655,000
Total FY 2015-2016	**$ 33,245,250**





CAPITAL PROJECT ORDINANCES

Capital project ordinances authorize the construction or acquisition of major capital and continue in effect for the life of the project that extends over more than one fiscal year and do not require re-appropriation each fiscal year.

The information presented below represents the status of our currently authorized capital project ordinances as of April 30, 2015.

Project	Budget	Expense	Unexpended Balance
GO Bond Projects - General			
Lindsay Street Widening	8,288,883	5,382,502	2,906,381
Intersection Improvements 2004	1,891,501	1,498,320	393,181
	$ 10,180,384	**$ 6,880,822**	**$ 3,299,562**
GO Bond Projects - Stormwater			
Stormwater - Ray Street	1,042,503	474,984	567,519
	$ 1,042,503	**$ 474,984**	**$ 567,519**
Two-Third Bond Projects			
Main St. Westwood to Parkway Improvements	3,750,000	-	3,750,000
Parks & Rec 2/3 Bond	2,037,719	7,414	2,030,305
Park Land Acquisition	1,538,914	1,531,579	7,335
Railroad Bank Stabilization	1,500,000	1,800	1,498,200
North Main/Downtown Improv - Phase 1	1,435,000	3,750	1,431,250
Cedrow Sidewalk Improvements - 2014	940,000	886,393	53,607
Sidewalk Improvements	836,225	-	836,225
Fire Train Tower - 2014	824,025	824,024	0.85
Safe Route to Schools	600,000	9,320	590,680
South Main Corridor Improvements	600,000	3,750	596,250
Washington Drive Improvement Projects	517,161	436,378	80,784
Westchester Park - Greenway	50,000	45,500	4,500
	$ 14,629,044	**$ 3,749,908**	**$ 10,879,136**

CAPITAL PROJECT ORDINANCES (continued)

Project	Total Planned	Budget	Expense	Unexpended Balance
Water/Sewer GO & Revenue Bond Projects				
Westside WWTP Upgrade	$ 56,000,000	$ 33,593,600	$ 28,836,285	$ 4,757,315
Incinerator Rehabilitation	21,307,094	21,307,094	20,376,830	930,264
Ward Electrical Upgrade	4,750,000	4,750,000	-	4,750,000
Kearns Loop Rehabilitation	4,500,000	1,409,616	1,309,616	100,000
Ward Elevated Tank Replacement	3,691,137	3,691,137	141,959	3,549,179
Highway 66 Water Improvements	3,000,000	3,000,000	2,706,099	293,901
Highway 66 Sewer Improvements	3,000,000	3,000,000	2,081,798	918,203
NW Sewer System Future Phase 1&2	1,442,000	1,340,159	137,707	1,202,452
NW Water Improvements Phase 2	1,162,500	1,162,500	80,000	1,082,500
Hartley Utilities	850,000	850,000	421,853	428,147
Lindsay Utilities	928,141	928,141	782,541	145,600
Ward Plant High Service - VFD	619,098	619,098	73,397	545,701
Bethel Dr. Liftstation	600,000	600,000	-	600,000
Old Thomasville Liftstation	540,000	540,000	-	540,000
Corporation Liftstation	705,000	705,000	452,883	252,117
Triangle Lake Road Widening	500,000	500,000	-	500,000
Tanglewood Liftstation	425,459	425,459	-	425,459
Revenue Bond Projects Bond Reserve	-	100,786	-	100,786
	$ 104,020,429	**$ 78,522,590**	**$ 57,400,968**	**$ 21,121,622**

Total Capital Projects Summary – by Funding Source

FY 2016 - 2020

City of High Point

Total Capital Projects Summary by Project Revenues

Project	Title	REVENUE Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
401-General Capital Projects Fund								
Funded--General Capital								
General Capital Pay-as-we-go Projects								
CIP-00032	Golf Course Improvements/Cart Paths	$0	$80,000	$80,000	$0	$0	$0	$160,000
CIP-00104	I-74/US 311 & NC68 Interchange Improvements	0	150,000	0	0	0	0	150,000
CIP-00142	Johnson Street-Sandy Ridge Road	128,250	128,250	947,350	2,000,000	3,000,000	3,000,000	9,203,850
CIP-00143	Skeet Club Road Widening	0	125,000	125,000	150,000	0	0	400,000
CIP-00332	Traffic Signal System Expansion and Upgrades	50,000	100,000	300,000	150,000	200,000	0	800,000
CIP-03365	Electrical Distribution System Repl. (City Hall)	0	100,000	100,000	100,000	100,000	0	400,000
	Total Pay-as-we-go	178,250	683,250	1,552,350	2,400,000	3,300,000	3,000,000	11,113,850
General Capital Installment Contracts								
CIP-01637	Radio System Upgrade	0	3,600,000	0	0	0	0	3,600,000
	Total Installment Contracts	0	3,600,000	0	0	0	0	3,600,000
Total Funded General Capital Projects Fund		**$178,250**	**$4,283,250**	**$1,552,350**	**$2,400,000**	**$3,300,000**	**$3,000,000**	**$14,713,850**
Future--General Capital Projects								
CIP-00054	Youth Athletic Facilities GASB	$0	$0	$75,000	$75,000	$75,000	$0	$225,000
CIP-00091	GIS Base Mapping Program	0	0	40,000	40,000	40,000	40,000	160,000
CIP-00829	Centennial Bridge (Decking)	0	0	400,000	0	0	0	400,000
CIP-00209	Bridge Re-inspection/Repairs	0	0	0	35,000	40,000	45,000	120,000
CIP-00022	Sub-Standard Streets	0	0	0	100,000	75,000	75,000	250,000
CIP-00039	City Sidewalk Construction	0	0	0	100,000	150,000	150,000	400,000
CIP-00056	Golf Course Imp/Greens Restoration GASB	0	0	0	40,000	40,000	0	80,000
CIP-00083	Load Dock Lift - Theatre	0	0	0	0	0	250,000	250,000
CIP-02179	Brine Production Building	0	0	0	50,000	50,000	0	100,000
CIP-00842	Rotary at Ray Bridge Replacement	0	0	0	0	0	280,000	280,000
CIP-00599	S. Main/US 29-70 Interchange Improv/Gateway	0	0	0	150,000	150,000	0	300,000
CIP-00017	Railroad Crossings Improvements GASB	0	0	0	0	15,000	15,000	30,000
Total Future General Capital Projects		**$0**	**$0**	**$2,067,350**	**$2,990,000**	**$3,935,000**	**$3,855,000**	**$12,847,350**

Project	Title	Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
421-W&S Capital Projects Fund								
Funded--Water & Sewer Projects								
Water & Sewer Pay-as-we-go								
CIP-00036	Water Meter Changeout	$100,000	$100,000	$150,000	$150,000	$150,000	$150,000	$800,000
CIP-00113	Obsolete Sewer Lines	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000	1,250,000	7,000,000
CIP-00114	Incinerator Rehab	0	1,000,000	0	0	0	0	1,000,000
CIP-00125	Sewer System Improvements	100,000	50,000	125,000	125,000	125,000	125,000	650,000
CIP-00127	Water/Sewer Developer Reimbursements	50,000	100,000	150,000	150,000	150,000	150,000	750,000
CIP-00136	Water System Improvements	100,000	50,000	125,000	125,000	125,000	125,000	650,000
CIP-00144	Alum Sludge Removal	300,000	300,000	350,000	375,000	375,000	375,000	2,075,000
CIP-00145	Obsolete Water Lines	1,000,000	1,000,000	1,250,000	1,250,000	1,250,000	1,250,000	7,000,000
CIP-00178	NCDOT - TIP Program (W/S	100,000	150,000	150,000	150,000	150,000	150,000	850,000
CIP-00636	Waterview Pumping Station - Pump & Electrical	0	300,000	0	0	0	0	300,000
CIP-01050	ICP Mass Spec - Monitoring Equipment	0	150,000	0	0	0	0	150,000
CIP-01062	Ward Water Plant Transfer Pump(s)	0	150,000	0	0	0	0	150,000
CIP-01611	Large Water Meter Changeout 1.5" and up	200,000	150,000	250,000	250,000	250,000	250,000	1,350,000
	Total Pay-as-we-go	2,950,000	4,500,000	3,800,000	3,825,000	3,825,000	3,825,000	22,725,000
Water & Sewer Revenue Bonds								
CIP-00114	Incinerator Rehab	0	4,000,000	0	0	0	0	4,000,000
CIP-00238	Phosphorous/Ammonia Side Steam Reduction	0	100,000	2,150,000	2,150,000	0	0	4,400,000
CIP-00177	NCDOT-Rel. Skeet Club Rd (W/S Utilities)	0	2,224,800	0	0	0	0	2,224,800
CIP-00190	Rich Fork Outfall 2A & 3	0	2,400,000	0	0	0	0	2,400,000
CIP-00228	Register Creek Lift Station	0	1,800,000	0	0	0	0	1,800,000
CIP-00259	Ward Plant Electrical Rehab	0	2,850,000	0	0	0	0	2,850,000
CIP-00269	Wayne St. Outfall	0	2,300,000	0	0	0	0	2,300,000
CIP-00687	Incinerator Emissions Improvements	0	4,000,000	0	0	0	0	4,000,000
CIP-01692	Westside WWTP Upgrade	0	12,750,000	0	0	0	0	12,750,000
	Total Revenue Bonds	0	32,424,800	2,150,000	2,150,000	0	0	36,724,800
Total Funded Water & Sewer Projects Fund		**$2,950,000**	**$36,924,800**	**$5,950,000**	**$5,975,000**	**$3,825,000**	**$3,825,000**	**$59,449,800**
Future--W&S Pay-as-we-go								
CIP-00021	Kennedy Outfall	$0	$0	$0	$250,000	$0	$0	$250,000
CIP-00035	Water Storage Tank Maintenance	0	0	100,000	100,000	100,000	100,000	400,000
CIP-00139	Willard Dairy Road 12" Water	0	0	0	195,000	0	0	195,000
CIP-00140	Kendale Avenue 8" Water Main	0	0	240,000	0	0	0	240,000
	Total Future Pay-as-we-go	0	0	340,000	545,000	100,000	100,000	1,085,000

Project	Title	Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
Future--W&S Revenue Bonds								
CIP-00163	NCDOT Johnson St/Sandy Ridge Rd Widening (W/S	0	0	850,000	850,000	0	0	1,700,000
CIP-00226	NW Sewer System Improvs Future 3	0	0	1,000,000	0	0	0	1,000,000
CIP-00270	Melbourne Heights Outfall	0	0	1,700,000	0	0	0	1,700,000
CIP-00072	Ensley Outfall 2B	0	0	1,500,000	0	0	0	1,500,000
CIP-00027	Gallimore Dairy Road Widening (W/S Utilities)	0	0	400,000	0	0	0	400,000
CIP-00137	Demolition of Basins at Kearns	0	0	0	0	0	600,000	600,000
CIP-00141	Squire Davis 12" Water Main	0	0	0	0	0	1,000,000	1,000,000
CIP-00016	Groometown Rd Water Main	0	0	0	0	0	1,000,000	1,000,000
CIP-02803	City Lake Dam Upgrade	0	0	0	0	0	8,000,000	8,000,000
CIP-00164	Randleman Line to Ward - Phase 2	0	0	0	0	0	8,750,000	8,750,000
NA	Mendenhall Rd 12"Water Main	0	0	0	0	0	400,000	400,000
NA	Ridgecrest Dr. 16" Water Main	0	0	0	0	0	165,000	165,000
NA	College Dr Water Mains	0	0	0	0	0	1,250,000	1,250,000
NA	Clinard Farms Rd 8" Water Main	0	0	0	0	0	300,000	300,000
NA	Groometown Rd 24" Water Main (Design)	0	0	0	0	0	400,000	400,000
NA	PTRWA WTP Upgrade	0	0	0	0	0	25,000,000	25,000,000
NA	Shadow Valley Rd 12" Water Main	0	0	0	0	0	200,000	200,000
NA	Vickery Chapel 16" Water Main	0	0	0	0	0	520,000	520,000
	Total Revenue Bonds	0	0	5,450,000	850,000	0	47,585,000	53,885,000
Total Future W&S Pay-as-we-go		**$0**	**$0**	**$11,740,000**	**$7,370,000**	**$3,925,000**	**$51,510,000**	**$74,545,000**
441-Transit Capital Projects Fund								
Funded--Transit Projects								
Transit Pay-as-we-go								
CIP-02881	Hi tran Bus Fleet Replacement	$75,000	$169,852	$0	$0	$0	$0	$244,852
	Total Pay-as-we-go Funds	75,000	169,852	0	0	0	0	244,852
Transit Federal Grants								
CIP-02881	Hi tran Bus Fleet Replacement	0	5,600,000	0	0	0	0	5,600,000
	Total Federal Grant Funds	0	5,600,000	0	0	0	0	5,600,000
Transit State Agency (NCDOT)								
CIP-02881	Hi tran Bus Fleet Replacement	0	700,000	0	0	0	0	700,000
	Total State Agency (NCDOT)	0	700,000	0	0	0	0	700,000
Total Funded Transit Project Fund		**$75,000**	**$6,469,852**	**$0**	**$0**	**$0**	**$0**	**$6,544,852**

Project	Title	Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
501-Central Services Fund								
Future--Central Service Fund Projects								
Central Service Pay-as-we-go								
CIP-00250	Replace Underground Fuel Storage Tanks	$0	$0	$150,000	$150,000	$0	$0	$300,000
	Total Pay-as-we-go Funds	0	0	150,000	150,000	0	0	300,000
Total Future Central Service Fund		**$0**	**$0**	**$150,000**	**$150,000**	**$0**	**$0**	**$300,000**
631-Electric Fund								
Funded--Electric Fund Projects								
Electric Pay-as-we-go								
CIP-00026	Automated Meter Reading	$200,000	$200,000	$200,000	$200,000	$200,000	$0	$1,000,000
CIP-00058	Load Management	148,000	148,000	148,000	148,000	148,000	0	740,000
CIP-00059	Area Outdoor Lighting	110,000	110,000	110,000	110,000	110,000	0	550,000
CIP-00060	Street Lighting	200,000	200,000	200,000	200,000	200,000	0	1,000,000
CIP-00061	Downtown Underground	500,000	500,000	200,000	200,000	200,000	0	1,600,000
CIP-00079	Conversion of Linden Substation to 100KV	695,000	1,000,000	1,000,000	0	0	0	2,695,000
CIP-00166	Overhead to Underground	100,000	100,000	100,000	100,000	0	0	400,000
CIP-00325	Replacement Metalclad	520,000	260,000	260,000	0	0	0	1,040,000
CIP-01244	HPU Substation	0	1,800,000	1,400,000	0	0	0	3,200,000
CIP-01245	New Backyard Digger Derrick	0	250,000	0	0	0	0	250,000
	Total Pay-as-we-go	2,473,000	4,568,000	3,618,000	958,000	858,000	0	12,475,000
Total Funded Electric Fund Projects		**$2,473,000**	**$4,568,000**	**$3,618,000**	**$958,000**	**$858,000**	**$0**	**$12,475,000**
Future--Electric Fund Projects								
CIP-01526	Medium Voltage (Outdoor) Replacement Breaker	$0	$0	$100,000	$100,000	$500,000	$0	$700,000
CIP-02166	Oak Hollow Second Transformer	$0	$0	844,250	844,250	0	0	1,688,500
CIP-02262	Burton Substation 69 kV Transformer Replacement	$0	$0	231,500	1,231,500	0	0	1,463,000
CIP-02424	Replace Fairfield T1 Transformer	$0	$0	0	1,457,500	0	0	1,457,500
CIP-02427	Oak Hollow Replace T1	$0	$0	0	0	1,457,500	0	1,457,500
CIP-01504	Replace Old Jackson Lake Transformer	$0	$0	0	0	1,457,500	0	1,457,500
CIP-00256	Phillips Substation Expansion	$0	$0	0	0	750,000	1,600,000	2,350,000
CIP-03639	Deep River to Penny Rd. Transmission Line	$0	$0	0	0	0	2,600,000	2,600,000
Total Future Electric Fund Projects		**$0**	**$0**	**$4,793,750**	**$4,591,250**	**$5,023,000**	**$4,200,000**	**$18,608,000**

Project	Title	Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
651-Parking Fund								
Future--Parking Projects								
Parking Pay-as-we-go								
CIP-00542	Parking Facility Improvements	$50,000	$0	$0	$0	$0	$0	$50,000
	Total Pay-as-we-go	50,000	0	0	0	0	0	50,000
Parking GO Bonds/Unauthorized								
CIP-00542	Parking Facility Improvements	0	0	350,000	350,000	0	0	700,000
	Total GO Bonds/Unauthorized	0	0	350,000	350,000	0	0	700,000
Total Future Parking Fund Projects		**$50,000**	**$0**	**$350,000**	**$350,000**	**$0**	**$0**	**$750,000**
661-Solid Waste Operations Fund								
Funded--Solid Waste Fund								
Solid Waste Pay-as-we-go								
CIP-00023	Environmental Services Equip.	$0	$320,000	$0	$0	$0	$0	$320,000
CIP-00122	Landfill Develop - Land Purchase	250,000	250,000	250,000	250,000	250,000	250,000	1,500,000
CIP-00326	Kersey Valley Phase V (A,B & Pump Station)	500,000	0	0	0	0	0	500,000
CIP-00815	Kersey Valley Road Relocation	300,000	250,000	2,750,000	3,000,000	0	0	6,300,000
	Total Pay-as-we-go	1,050,000	820,000	3,000,000	3,650,000	250,000	15,250,000	24,020,000
Total Funded Solid Waste Fund Projects		**$1,050,000**	**$820,000**	**$3,000,000**	**$3,650,000**	**$250,000**	**$15,250,000**	**$24,020,000**
Future--Solid Waste Fund Projects								
CIP-01191	Kersey Valley Landfill Phase VI Expansion	0	0	0	0	0	15,000,000	15,000,000
CIP-02952	Screener - Ingleside	0	0	0	400,000	0	0	400,000
Total Future Solid Waste Fund Projects		**$0**	**$0**	**$3,000,000**	**$4,050,000**	**$250,000**	**$30,250,000**	**$37,550,000**

Project	Title	Adopted 2014-2015	Budget Year 2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	Total Planned
671-Storm Water Operations Fund								
Funded--Storm Water Fund Projects								
Storm Water Pay-as-we-go								
CIP-00134	Storm Water Projects - Routine Projects	572,000	350,000	375,000	400,000	425,000	450,000	2,572,000
	Total Pay-as-we-go	572,000	350,000	375,000	400,000	425,000	450,000	2,572,000
Total Funded Storm Water Fund Projects		**$572,000**	**$350,000**	**$375,000**	**$400,000**	**$425,000**	**$450,000**	**$2,572,000**
Future--Storm Water Fund Projects								
CIP-00780	Jacobs Place (JP7)	$0	$0	$360,000	$2,030,000	$1,030,000	$200,000	$3,620,000
CIP-03031	Hamilton Street (M2) - CBD NE	0	0	0	250,000	1,121,000	1,121,000	2,492,000
CIP-03073	Rockford/Rotary/Farris (F1f, F2, F4, F8, F12)	0	0	0	0	100,000	930,000	1,030,000
Total Future Storm Water Fund Projects		**$0**	**$0**	**$735,000**	**$2,680,000**	**$2,676,000**	**$2,701,000**	**$8,792,000**

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

General Capital Projects

FY 2016 - 2020

City of High Point

Capital Improvement Program 2015-2020

401410 | 401-Cap Projs-Parks&Recreation

Project Summary Form

Requesting Department: 401-Parks & Recreation
Division:
Project Number: *CIP-00032*
Project Title: Golf Course Impr/Cart Paths
Project Location: General
Project Contact: PHILLIP TILLERY
Project Photo:

Description: Repair cart paths at Oak Hollow Golf Course due to extensive root damage over the years.

Justification: Paths are deteriorating due to problem.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type:	Project
Project Status	Previously Requested
FY 15-16 Request	$80,000
Funded:	Yes

Project Dates	
Project Begin Date: July 01, 2010	
Estimated Complete Date: June 30, 2018	Ongoing
Dept Priority:	4
CIP Priority:	0

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$80,000	$80,000	$0	$0	$0	$160,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$80,000	$80,000	$0	$0	$0	$160,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$80,000	$80,000	$0	$0	$0	$160,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$80,000	$80,000	$0	$0	$0	$160,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services
Division:
Project Number: *CIP-00104*
Project Title: I-74/US 311 & NC68 (Eastchester Dr) Interchange Improvements
Project Location: Default CIP Location
Project Contact: Mark McDonald

Project Photo:

Description: Widening of NC 68 (Eastchester Drive) and reconfiguration of the I-74/US 311 interchange. Project also includes relocation of Gordon Road northward away from interchange ramps and other Y-line improvements.

Justification: Necessary to improve safety and capacity at a key interstate interchange serving north High Point. The City funded the initial feasibility study, and federal (ARRA) and state funds were used to complete the NEPA evaluation earlier this year.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Road extensions
Project Status: Previously Requested
FY 15-16 Request: $150,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2015
Estimated Complete Date: June 30, 2020
Dept Priority: 2
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$50,000	$0	$0	$0	$0	$50,000
Engineering	$100,000	$0	$0	$0	$0	$100,000
Land/Right of Way	$0	$1,989,000	$0	$0	$0	$1,989,000
Construction	$0	$0	$7,300,000	$7,450,000	$0	$14,750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$1,989,000	$7,300,000	$7,450,000	$0	$16,889,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$150,000	$150,000	$200,000	$300,000	$0	$800,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$1,989,000	$7,050,000	$7,050,000	$0	$16,089,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$2,139,000	$7,250,000	$7,350,000	$0	$16,889,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Consultant under contract (HNTB North Carolina). Feasibility study completed in 2009; NEPA report and IMR funded in FY 2009-10 by ARRA Program.

City of High Point

Capital Improvement Program 2015-2020

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services
Division:
Project Number: *CIP-00142*
Project Title: Johnson Street-Sandy Ridge Road
Project Location: North High Point
Project Contact: Mark McDonald

Project Photo:

Description: Widening of Johnson Street and Sandy Ridge Road to a multi-lane divided road from Skeet Club Road to I-40. Project will include sidewalks, bike lanes, and landscaping in median and along shoulders.

Justification: Necessary to improve safety and capacity in an identified growth area. Improvements will help relieve congestion on NC 68 and ultimately will enhance access to Piedmont Triad International Airport from northwest High Point.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$128,250
Current Budget Amt:	$1,625,000
Total Expenditures:	$562,135
Projected Balance:	$1,062,865

Project Type: Road extensions
Project Status: On Going
FY 15-16 Request: $128,250
Funded: Yes

Project Dates
Project Begin Date: March 01, 2012
Estimated Complete Date: June 30, 2022
Dept Priority: 1
CIP Priority: 10
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$200,000	$100,000	$0	$0	$0	$300,000
Engineering	$350,000	$300,000	$250,000	$0	$0	$900,000
Land/Right of Way	$0	$0	$1,000,000	$2,000,000	$2,000,000	$5,000,000
Construction	$0	$0	$0	$7,318,000	$22,300,000	$29,618,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$550,000	$400,000	$1,250,000	$9,318,000	$24,300,000	$35,818,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$128,250	$947,350	$2,000,000	$3,000,000	$3,000,000	$9,075,600
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$5,000,000	$13,300,000	$18,300,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$128,250	$947,350	$2,000,000	$8,000,000	$16,300,000	$27,375,600

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: study sandyridg

City of High Point

Capital Improvement Program 2015-2020

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services
Division:
Project Number: *CIP-00143*
Project Title: Skeet Club Road Widening Sidewalks
Project Location: North High Point
Project Contact: Mark McDonald

Project Photo:

Description: State-funded project. Widening of Skeet Club Road from Eastchester Drive to Johnson Street (B section). Project will include four lanes with intersection treatments, median, and sidewalks.

Justification: Roadway and intersections currently overcapacity during most times of the day. Heavy peak hour traffic results in congestion and difficult access from side streets and driveways, especially on the east end near NC 68.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$12,500,000
Current Budget Amt:	$12,550,000
Total Expenditures:	$0
Projected Balance:	$12,550,000

Project Type: Road alignment
Project Status: Previously Requested
FY 15-16 Request: $10,725,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2015
Estimated Complete Date: December 31, 2018
Dept Priority: 6
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$10,475,000	$10,600,000	$11,050,000	$0	$0	$32,125,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$125,000	$0	$0	$0	$0	$125,000
Total Appropriation/Exp Plan	$10,600,000	$10,600,000	$11,050,000	$0	$0	$32,250,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$125,000	$125,000	$150,000	$0	$0	$400,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$10,600,000	$10,600,000	$10,600,000	$0	$0	$31,800,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$10,725,000	$10,725,000	$10,750,000	$0	$0	$32,200,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: SKEETCLUBWDSIDE

City of High Point

Capital Improvement Program 2015-2020

401610 | 401-Cap Projs-Transportation

Project Summary Form

Requesting Department: 401-Transportation Services
Division:
Project Number: *CIP-00332*
Project Title: Traffic Signal System Expansion and Upgrades
Project Location: General
Project Contact: MARK MCDONALD

Project Photo:

Description:

Upgrades and expansion of traffic signal management system operated and maintained by the City's Transportation Dept. The current system includes more than 250 traffic signals, CCTV cameras, and other traffic control devices networked via fiber optics.

Justification:

The last major system upgrade occurred in the mid-1990s. Although still functional and stable, the existing equipment and various control components are nearing the end of their life cycle. The city has increased its service area, and system capacity is limited.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$250,000
Current Budget Amt:	$250,000
Total Expenditures:	$0
Projected Balance:	$250,000

Project Type: Substation Upgrade
Project Status: On Going
FY 15-16 Request: $349,000
Funded: Yes

Project Dates
Project Begin Date: January 01, 2014
Estimated Complete Date: June 30, 2019
Dept Priority: 5
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$400,000	$0	$0	$0	$0	$400,000
Land/Right of Way	$249,000	$0	$0	$0	$0	$249,000
Construction	$0	$1,000,000	$2,000,000	$1,000,000	$0	$4,000,000
Equip/Furnishings	$0	$1,300,000	$2,000,000	$1,000,000	$0	$4,300,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$649,000	$2,300,000	$4,000,000	$2,000,000	$0	$8,949,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$100,000	$150,000	$150,000	$200,000	$0	$600,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$150,000	$0	$0	$0	$150,000
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$249,000	$7,650,000	$0	$0	$0	$7,899,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$349,000	$7,950,000	$150,000	$200,000	$0	$8,649,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

401260 | 401-Cap Projs-City Facilities

Project Summary Form

Requesting Department: 401-Maintenance Operations | Division: | Project Number: *CIP-03365*

Project Title: Electrical Distribution System Replacement (City Hall)

Project Location: Downtown/Center City | Project Contact: TIMOTHY MCKINNEY | **Project Photo:**

Description: Replacement of the 45+ year old Main Distribution Panel (MDP) located at City Hall is required. The MDP is the single source where power enters the facility and is distributed throughout the facility. Proper operation of the MDP is required for all building electrical needs. Failure of the MDP would also prevent power from the emergency generator from entering the building.

Justification: The current MDP is a Federal Pacific Electric and is no longer manufactured. The City Hall electrical system is vital for the operation of all building functions inclusive of the 911 communications center. The current electrical Main Distribution Panel is 45+ years old. Parts are no longer necessarily available for repairs.

PROJECTED STATUS As of June 30, 2015:		Project Type: Project		Project Dates	Dept Priority: 1
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 15-16 Request $100,000	Funded: Yes	Estimated Complete Date: June 30, 2020	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$100,000	$100,000	$100,000	$100,000	$0	$400,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$100,000	$100,000	$100,000	$0	$400,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$100,000	$100,000	$100,000	$100,000	$0	$400,000
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$100,000	$100,000	$100,000	$100,000	$0	$400,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

401240 | 401-Cap Projs-Info Tech Svcs

Project Summary Form

Requesting Department:	401-Info Technology Services	Division:		Project Number:	*CIP-01637*
Project Title:	Radio System Upgrade				
Project Location:	General	Project Contact:	STEVEN LINGERFELT	**Project Photo:**	

Description: The city currently uses a Motorola 800 MHz trunked radio system to provide secure and reliable communications for all City Departments with the heaviest users being the Police Department, Fire Department, Public Works, Transportation and Electric Department. The radio system operates on twelve (12) 800 MHz frequencies licensed to the City of High Point.

Justification: Problem: Motorola has stated that it will cease to support the platform we are operating on (4.1) at the end of 2015. The end of support date may be extended as there are several municipalities operating on the 4.1 platform. The end of support will mean that the City will no longer be able to acquire key system boards or components if they fail.

PROJECTED STATUS As of June 30, 2015:		Project Type:	System Upgrade	Project Dates	Dept Priority:	1
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: January 01, 2015	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$0	$3,600,000		December 31, 2015	Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$3,600,000	$0	$0	$0	$0	$3,600,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$3,600,000	$0	$0	$0	$0	$3,600,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$3,600,000	$0	$0	$0	$0	$3,600,000
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$3,600,000	$0	$0	$0	$0	$3,600,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$5,000	$0	$0	$5,000
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$5,000	$0	$0	$5,000

Notes:

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Mass Transit Capital Projects

FY 2016 - 2020

City of High Point

Capital Improvement Program 2015-2020

441999 | TRANSIT CAP PROJ UNCLASSIFIED

Project Summary Form

Requesting Department: 441-Transit Capital Projs Fund
Division:
Project Number: *CIP-02881*
Project Title: Hi tran Bus Fleet Replacement
Project Location: General Public
Project Contact: ANGELA WYNES

Project Photo:

Description:

To replace 15 of Hi tran's 17 bus fleet 2004 models. Will be eligible for federal and state replacement funds in 2016. Federal 80%; State 10%; City 10%.

Justification:

Buses are being replaced because of cost associated with an aging fleet with high mileage. Replacement cost is estimated at $500,000/bus = $7.5M for the total fleet. Federal/State/City funding of 80%, 10%, 10% split. It is critical that the City have the local match in place by July 2016.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$75,000
Current Budget Amt:	$530,148
Total Expenditures:	$0
Projected Balance:	$530,148

Project Type:	Vehicle		
Project Status	Previously Authorized		
FY 15-16 Request		Funded:	Yes
$6,469,852			

Project Dates		Dept Priority:	1
Project Begin Date:			
July 01, 2012		CIP Priority:	0
Estimated Complete Date:			
June 30, 2018		Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$6,469,852	$0	$0	$0	$0	$6,469,852
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$6,469,852	$0	$0	$0	$0	$6,469,852

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$169,852	$0	$0	$0	$0	$169,852
State/Federal Agency (NCDOT)	$700,000	$0	$0	$0	$0	$700,000
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$5,600,000	$0	$0	$0	$0	$5,600,000
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$6,469,852	$0	$0	$0	$0	$6,469,852

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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Water and Sewer Capital Projects

FY 2016 – 2020

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00036*
Project Title:	Water Meter Changeout				
Project Location:	General	Project Contact:	Terry Houk	**Project Photo:**	

Description: To change out 1,000 existing water meters a year that are a minimum of 10 years old.

Justification: After 10 years of use a water meter will start to lose its accuracy. This is a continuation of the program started in 2002-2003. This is one of those areas where making the expenditure will affect revenues in the future.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	8
2014-15 Appropriation	$100,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,309,261				CIP Priority:	0
Total Expenditures:	$1,292,545	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$16,716	$100,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: W MTR CHANGEOUT

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00113*
Project Title:	Obsolete Sewer Lines				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Replacement of deteriorated and/or undersized sewer outfall and sewer services/mains.

Justification: Reduce blockages and problems that create sewer backups and overflows.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Re-inspection & repairs	Project Dates	Dept Priority:	6
2014-15 Appropriation	$1,000,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$12,290,251				CIP Priority:	0
Total Expenditures:	$8,359,043	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$3,931,208	$1,000,000			Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: SEWER LINES OBS

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00114*
Project Title:	Incinerator Rehab				
Project Location:	General Public	Project Contact:	Terry Houk	**Project Photo:**	

Description: Rehab/Overhaul existing incinerator at the Eastside WWTP. Project will consist of replacing the piping, outside shell, refractories, expansion joints, continuous emissions monitoring equipment, and temporary sludge disposal from both WWTP's.

Justification: The Rehab/Overhaul of existing incinerator will extend its useful life by 6-8 years.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Improvements	Project Dates	Dept Priority:	3
2014-15 Appropriation	$0	Project Status	Previously Authorized	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$18,005,094					
Total Expenditures:	$11,542,964	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$6,462,130	$5,000,000		December 31, 2016	Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$4,000,000	$0	$0	$0	$0	$4,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$1,000,000	$0	$0	$0	$0	$1,000,000
Total Appropriation/Exp Plan	$5,000,000	$0	$0	$0	$0	$5,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,000,000	$0	$0	$0	$0	$1,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$4,000,000	$0	$0	$0	$0	$4,000,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$5,000,000	$0	$0	$0	$0	$5,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Contingency $1,000,000 is requested for solids disposal during Incinerator Rehabilitation. Moved this CIP funding request from CIP-00070 and 00074 (Sludge Feed Pumps and Centrifuges to the existing Incinerator Rehab project. We have

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00125*
Project Title:	Sewer System Improvements				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Extension of sewer lines for new services and make needed system improvements.

Justification: Program is available to those who have petitioned the City Council for sewer services.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Improvements	Project Dates	Dept Priority:	11
2014-15 Appropriation	$100,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,085,138				CIP Priority:	0
Total Expenditures:	$555,005	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$530,133	$50,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: SEWER IMPROV

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00127*
Project Title:	Water/Sewer Developer Reimbursements				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Reimbursement for oversized outfalls and sewer mains required for ultimate development. Water & Sewer Developer Reimbursements were combined.

Justification: City policy is to reimburse developer for additional size required by sewer master plan but not needed by the individual development.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Reimbursement	Project Dates	Dept Priority:	13
2014-15 Appropriation	$50,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,201,257				CIP Priority:	0
Total Expenditures:	$437,512	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$763,745	$100,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000
Total Appropriation/Exp Plan	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$100,000	$150,000	$150,000	$150,000	$150,000	$700,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: DEV REIMB SEWER/DEV REIMB WATER

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00136*
Project Title:	Water System Improvements				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Extension of water lines for new (petition) services and to make needed system improvements.

Justification: Project is available to those who petitioned the City Council for water services and to make other system improvements.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Improvements	Project Dates	Dept Priority:	12
2014-15 Appropriation	$100,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,680,259				CIP Priority:	0
Total Expenditures:	$799,395	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$880,864	$50,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$50,000	$125,000	$125,000	$125,000	$125,000	$550,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: wtr improv

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00144*
Project Title:	Alum Sludge Removal				
Project Location:	East High Point	Project Contact:	Terry Houk		

Project Photo:

Description: Alum Sludge will be removed from the two storage lagoons every 1-2 years by contract.

Justification: Funding was in the operating budget, but moved to the CIP to allow funds to roll-over for a larger contract. Funds need be set aside annually to accumulate prior to the removal processes. This project helps to assure that the water treatment process is not interrupted, and that all phases of treatment run as efficiently as possible.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Maintenance	Project Dates	Dept Priority:	5
2014-15 Appropriation	$300,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$3,420,000				CIP Priority:	0
Total Expenditures:	$1,954,235	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$1,465,765	$300,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$300,000	$350,000	$375,000	$375,000	$375,000	$1,775,000
Total Appropriation/Exp Plan	$300,000	$350,000	$375,000	$375,000	$375,000	$1,775,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$300,000	$350,000	$375,000	$375,000	$375,000	$1,775,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$300,000	$350,000	$375,000	$375,000	$375,000	$1,775,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: ALUM REMOVAL

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00145*
Project Title:	Obsolete Water Lines				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Replacement or rehab of obsolete water mains, valves, and hydrants.

Justification: Replacement of old and undersized water lines will reduce service interruptions, maintain system pressure for ISO rating, and meet the demands for peak flow.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Improvements	Project Dates	Dept Priority:	7
2014-15 Appropriation	$1,000,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$11,296,858				CIP Priority:	0
Total Expenditures:	$7,843,521	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$3,453,337	$1,000,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,000,000	$1,250,000	$1,250,000	$1,250,000	$1,250,000	$6,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: WATER LINES OBS

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00178*
Project Title:	NCDOT - TIP Program (W/S Utilities)				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Relocate utilities relative to TIP Program. (Water/Sewer combined.)

Justification: Contractual to NCDOT.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Reimbursement	Project Dates	Dept Priority:	10
2014-15 Appropriation	$100,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,774,217				CIP Priority:	0
Total Expenditures:	$267,259	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$1,506,958	$150,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$150,000	$150,000	$150,000	$150,000	$750,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: NCDOT-TIP-SEWER; NCDOT-TIP-WATER

City of High Point

Capital Improvement Program 2015-2020

42177	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services **Division:** **Project Number:** ***CIP-00636***

Project Title: Waterview Pumping Station - Pump and Electrical Upgrades

Project Location: Johnson/Eastchester/Oak Hollow/Skeet Club **Project** TERRY HOUK **Project Photo:**

Description: Waterview will be upgraded to have a third pump run by VFD. The existing two pumps will have an electrical upgrade to change the electrical drives to VFD.

Justification: Waterview was designed to have three pumps. Two were installed during construction. The third pump will now be installed to allow for future increased flow rates. The installation of variable frequency drives will allow for more efficient operation of the station and control of the wet well levels. The electrical modification will help maintain the correct velocities in the force main to keep solids from settling out and reducing capacity. The station will be able to maintain wet well levels by varying the speed of the pump. Pump expected life will be improved by reducing the on/off cycles of the pumps.

PROJECTED STATUS As of June 30, 2015:		**Project Type:**	Facility Upgrade	**Project Dates**	**Dept Priority:**	1
2014-15 Appropriation	$0			**Project Begin Date:**		
	$0	**Project**	New			
Current Budget Amt:				September 01, 2015	**CIP Priority:**	0
Total Expenditures:	$0	**FY 15-16 Request**	**Funded** Yes	**Estimated Complete Date:**		
Projected Balance:	$0	$300,000		April 01, 2017	**Ongoing**	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$40,000	0	0	0	0	$40,000
Engineering	0	0	0	0	0	0
Land/Right of Way	0	0	0	0	0	0
Construction	$65,000	0	0	0	0	$65,000
Equip/Furnishings	$180,000	0	0	0	0	$180,000
Contingency	$15,000	0	0	0	0	$15,000
Other	0	0	0	0	0	0
Total Appropriation/Exp Plan	$300,000	0	0	0	0	$300,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	0	0	0	0	0	0
GO Bonds/Authorized	0	0	0	0	0	0
GO Bonds/UnAuthorized	0	0	0	0	0	0
GO Bonds/Two-Thirds	0	0	0	0	0	0
Enterprise Funds	$300,000	0	0	0	0	$300,000
State/Federal Agency	0	0	0	0	0	0
Revenue Bonds	0	0	0	0	0	0
Installment Contract	0	0	0	0	0	0
Other Local Gov't	0	0	0	0	0	0
Grants	0	0	0	0	0	0
Other	0	0	0	0	0	0
Prior Year Balance	0	0	0	0	0	0
Total Financing Plan	$300,000	0	0	0	0	$300,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	0	0	0	0	0	0
Operating Expense	0	0	0	0	0	0
Capital Outlay	0	0	0	0	0	0
(Minus Revenues)	0	0	0	0	0	0
Net Operating Impact	0	0	0	0	0	0

Notes: Operating funds may increase for the addition of the third pump in electric services. Have no history to estimate amount.

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-01050*
Project Title:	ICP Mass Spec - Monitoring Equipment				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: New regulatory mandates will require more sensitive monitoring equipment in the near future (2016). This equipment will be used for metal analysis in both drinking water and wastewater.

Justification: As a regulatory mandate, this will be required. Performing this analysis with city staff will reduce cost and provide quicker response. This service can be outsourced, but costly.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Equipment	Project Dates	Dept Priority:	4
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request $150,000	Funded: Yes	Estimated Complete Date: September 01, 2015	Ongoing	
Projected Balance:	$0					

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$150,000	$0	$0	$0	$0	$150,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$0	$0	$0	$0	$150,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$0	$0	$0	$0	$150,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$0	$0	$0	$0	$150,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-01062*
Project Title:	Ward Water Plant Transfer Pump(s)				
Project Location:	General	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: This project will be located at the Ward Water Plant. These pumps are necessary to convey water within the facility.

Justification: The Ward Water Plant presently has (3) - 8 MGD transfer pumps that transfer water from the clear well to the ground storage tanks. One pump has had to be removed and is being replaced at the present time. This project would replace the 2 remaining pumps. All 3 pumps were the original equipment installed in the mid-80s. They are worn out and parts are hard to find. They are critical to the chloramine process.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Equipment	Project Dates	Dept Priority:	2
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2014	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$0	$150,000		June 30, 2015	Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$150,000	$0	$0	$0	$0	$150,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$0	$0	$0	$0	$150,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$0	$0	$0	$0	$150,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$0	$0	$0	$0	$150,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-01611*
Project Title:	Large Water Meter Changeout 1.5" and up				
Project Location:	Default CIP Location	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: The purpose of this program is to replace and/or retrofit existing large meters and meter boxes.

Justification: Currently we have large water meters that have been in service for 20 plus years. Many of these meters have been in place due to how they were installed. Work that will be done in conjunction with meter changeout will include retrofit of meter boxes to allow future testing and easier replacement.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Improvements	Project Dates	Dept Priority:	9
2014-15 Appropriation	$200,000	Project Status	On Going	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$1,400,000					
Total Expenditures:	$788,500	FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2016	Ongoing	
Projected Balance:	$611,500	$150,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$150,000	$250,000	$250,000	$250,000	$250,000	$1,150,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$150,000	$250,000	$250,000	$250,000	$250,000	$1,150,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$150,000	$250,000	$250,000	$250,000	$250,000	$1,150,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$150,000	$250,000	$250,000	$250,000	$250,000	$1,150,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00177*
Project Title:	NCDOT-Rel. Skeet Club Rd (W/S Utilities)				
Project Location:	Default CIP Location	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Relocate Utilities on Skeet Club Rd.

Justification: Contractual to NCDOT.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Utility Relocation	Project Dates	Dept Priority:	1
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:						
Total Expenditures:		FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2017	Ongoing	
Projected Balance:		$2,224,800				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$2,224,800	$0	$0	$0	$0	$2,224,800
Total Appropriation/Exp Plan	$2,224,800	$0	$0	$0	$0	$2,224,800

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$2,224,800	$0	$0	$0	$0	$2,224,800
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,224,800	$0	$0	$0	$0	$2,224,800

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: Verified dates with Transportation. All funds are in one Lawson account. Originally (4.7.2008) slated for 2010 Series

City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00190*
Project Title:	Rich Fork Outfall 2A & 3				
Project Location:	West High Point	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Outfall 2A - Replace 3,400 feet of 15" gravity sewer with 27" line. Outfall 3 - Project replaces 3,000 L.F. of 15" sanitary sewer with 24" diameter line.

Justification: This project will replace deteriorated sanitary sewer pipe to reduce risk of overflow and to provide for improved sewer service to customers.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	3
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:						
Total Expenditures:		FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2017	Ongoing	
Projected Balance:		$2,400,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$300,000	$0	$0	$0	$0	$300,000
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$2,100,000	$0	$0	$0	$0	$2,100,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$2,400,000	$0	$0	$0	$0	$2,400,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$2,400,000	$0	$0	$0	$0	$2,400,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,400,000	$0	$0	$0	$0	$2,400,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00228*
Project Title:	Registers Creek Lift Station				
Project Location:	North High Point	Project Contact:	Terry Houk	**Project Photo:**	

Description: Install a replacement pump station and controls.

Justification: The pump station is old and obsolete. Project will insure continuous dependable sanitary service for customers.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	7
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2011	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2012	Ongoing	
Projected Balance:	$0	$1,800,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,800,000	$0	$0	$0	$0	$1,800,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,800,000	$0	$0	$0	$0	$1,800,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$1,800,000	$0	$0	$0	$0	$1,800,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,800,000	$0	$0	$0	$0	$1,800,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00238*
Project Title: Phosphorus/Ammonia Side Stream Reduction (Eastside)
Project Location: General
Project Contact: TERRY HOUK
Project Photo:

Description: Install a system for phosphorus/ammonia removal from the solid's dewatering side stream by the precipitation of struvite and use the byproduct to produce revenue.

Justification: Additional phosphorus/ammonia loading to the Eastside BNR plant from Residuals' side streams has been an ongoing debate about the ability of the plant's design to handle this loading. A system that can effectively reduce the phosphorus up to 80% and ammonia up to 15% from the side stream shall reduce the operating cost of chemical addition for phosphorus control, lessen alkalinity requirements for adjustments by chemical, increases overall plant capacity, and produce revenue for the city from the byproduct.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Project
Project Status New
FY 15-16 Request $1,000
Funded: Yes

Project Dates
Project Begin Date: September 01, 2019
Estimated Complete Date: September 30, 2021
Dept Priority: 30
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$100,000	$0	$0	$0	$0	$100,000
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$4,300,000	$0	$0	$4,300,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$0	$4,300,000	$0	$0	$4,400,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$1,000	$2,150,000	$2,150,000	$0	$0	$4,301,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,000	$2,150,000	$2,150,000	$0	$0	$4,301,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00259*
Project Title: Ward Plant Electrical Rehab.
Project Location: General Public
Project Contact: TERRY HOUK

Project Photo:

Description: Ward Water Plant is located on the Eastside of High Point on Kivett Dr.

Justification: The Ward Plant was built in the mid-80s and at that time the standards were different than they are today. The transformers and large motors that are currently being used are of an odd voltage, which according to our electric department are no longer in use and would be almost impossible to replace without being specially made. The lead time for a replacement would be at least 6 months. This project would encompass replacing a switch gear, 2 transformers and 9 large motors with all associated conduit.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	50
2014-15 Appropriation	$0	Project Status	Previously Authorized	Project Begin Date: July 01, 2009	CIP Priority:	0
Current Budget Amt:						
Total Expenditures:		FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2013	Ongoing	
Projected Balance:		$2,850,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$2,850,000	$0	$0	$0	$0	$2,850,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$2,850,000	$0	$0	$0	$0	$2,850,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$2,850,000	$0	$0	$0	$0	$2,850,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,850,000	$0	$0	$0	$0	$2,850,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: WS-0266

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department:	421-Public Services	Division:		Project Number:	*CIP-00269*
Project Title:	Wayne St. Outfall				
Project Location:	General Public	Project Contact:	TERRY HOUK	**Project Photo:**	

Description: Wayne Street outfall 18,294 linear feet

Justification: Wayne Street outfall was constructed in 1971.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Obsolete Lines	Project Dates	Dept Priority:	5
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:						
Total Expenditures:		FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2016	Ongoing	
Projected Balance:		$2,300,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$2,300,000	$0	$0	$0	$0	$2,300,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$2,300,000	$0	$0	$0	$0	$2,300,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$2,300,000	$0	$0	$0	$0	$2,300,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$2,300,000	$0	$0	$0	$0	$2,300,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

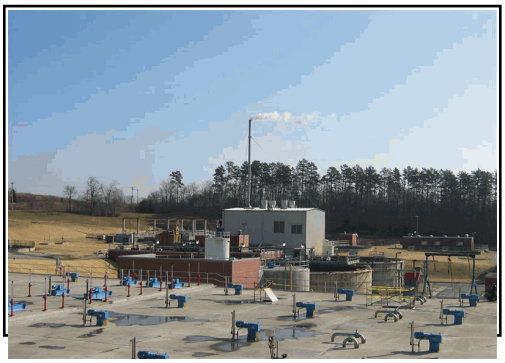
Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-00687*
Project Title: Incinerator Emission Improvments - EPA Required
Project Location: General Public
Project Contact: TERRY HOUK

Project Photo:



Description:

Modification and installation of pollution control equipment to the incineration process to meet the new proposed EPA Air Quality Standards. This shall include carbon adsorber, secondary heat exchanger, blower and scrubber modifications, building modification, CEMs, stack replacement, and sludge hauling.

Justification:

Under the proposed new EPA Air Quality Standards 40CFR Part 60, SSI MACT, the control of 11 emission pollutants shall entail modification to existing equipment and additional scrubbing equipment for the existing incinerator for pollution compliance; therefore, expanding the footprint of the existing process. Per EPA analysis, the control of these pollutants shall reduce the risk of the pollutants from entering the air; thus, enhancing the quality of the air, resulting in health care cost savings for the population.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Facility Upgrade	Project Dates	Dept Priority:	50
2014-15 Appropriation	$0	Project Status	New	Project Begin Date: July 01, 2013	CIP Priority:	0
Current Budget Amt:						
Total Expenditures:		FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing	
Projected Balance:		$4,000,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$4,000,000	$0	$0	$0	$0	$4,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$4,000,000	$0	$0	$0	$0	$4,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$4,000,000	$0	$0	$0	$0	$4,000,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$4,000,000	$0	$0	$0	$0	$4,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

421779	421-Bond Projs-W&S

Project Summary Form

Requesting Department: 421-Public Services
Division:
Project Number: *CIP-01692*
Project Title: Westside WWTP Upgrade
Project Location: West High Point
Project Contact: MARTHA MCDOWELL
Project Photo:

Description:

Upgrade the dewatering equipment at the Westside WWTP.

Justification:

The existing centrifuge is 25 years old. The equipment has exceeded it's servicability life and the current mode is not longer manufactured. The existing wiring and controls suffer from hydrogen sulfide corrosion. The power and control panels are to be located out of the centrifuge room to protect controls and wiring from hydrogen sulfide gas deterioration. Equipment is no longer manufactured. Parts will be salvaged to keep it operational from the demolition of units being upgraded at Eastside WWTP.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$0
Current Budget Amt:	$0
Total Expenditures:	$0
Projected Balance:	$0

Project Type: Improvements
Project Status New
FY 15-16 Request $12,750,000
Funded: Yes

Project Dates
Project Begin Date: July 01, 2018
Estimated Complete Date: December 30, 2019
Dept Priority: 19
CIP Priority: 0
Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$100,000	$0	$0	$0	$0	$100,000
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$700,000	$11,350,000	$0	$0	$12,050,000
Equip/Furnishings	$0	$0	$600,000	$0	$0	$600,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$700,000	$11,950,000	$0	$0	$12,750,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$0	$0	$0	$0	$0	$0
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$12,750,000	$0	$0	$0	$0	$12,750,000
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$12,750,000	$0	$0	$0	$0	$12,750,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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Electric Capital Projects

FY 2016 - 2020

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00026*
Project Title:	Automated Meter Reading Initiative				
Project Location:	General	Project Contact:	Garey Edwards		

Project Photo:

Description: Purchase and installation of electric radio transmitters into customer's electric meter. This will result in ride by meter reading instead of walking to each meter.

Justification: Improved meter reading efficiency, meter readers will encounter fewer hazards, and meter can be read in inclement weather.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$200,000
Current Budget Amt:	$1,691,800
Total Expenditures:	$812,551
Projected Balance:	$879,249

Project Type:	Project		
Project Status	On Going		
FY 15-16 Request	$200,000	Funded:	Yes

Project Dates		Dept Priority:	7
Project Begin Date:			
		CIP Priority:	5
Estimated Complete Date:	Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$200,000	$200,000	$200,000	$200,000	$0	$800,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$200,000	$200,000	$200,000	$200,000	$0	$800,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: AMR INITIATIVE

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00058*
Project Title:	Load Management				
Project Location:	General	Project Contact:	Garey Edwards	**Project Photo:**	

Description: Financial incentives for the installation of water heaters and heat pumps. These incentives stimulate load growth.

Justification: Based on a Power Agency recommendation we no longer offer the installation of all new load control switches applications. We still offer Electric hot water heater and heat pump appliance rebates that are funded from this budget.

PROJECTED STATUS As of June 30, 2015:		Project Type: Project		Project Dates	Dept Priority: 3
2014-15 Appropriation	$148,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,942,272				CIP Priority: 1
Total Expenditures:	$1,870,846	FY 15-16 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$71,426	$148,000		Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$148,000	$148,000	$148,000	$148,000	$148,000	$740,000
Total Appropriation/Exp Plan	$148,000	$148,000	$148,000	$148,000	$148,000	$740,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$148,000	$148,000	$148,000	$148,000	$0	$592,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$148,000	$148,000	$148,000	$148,000	$0	$592,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: LOAD MANAGEMENT

City of High Point

Capital Improvement Program 2015-2020

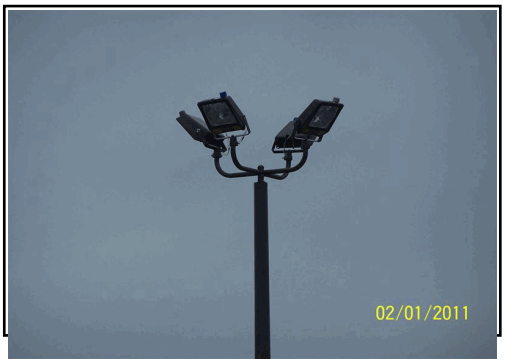
631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00059*
Project Title:	Area Outdoor Lighting				
Project Location:	General	Project Contact:	Garey Edwards	**Project Photo:**	

Description: Installation of new area lighting. (Includes sports field and pedestrian lighting for the Macedonia Project.)

Justification: Provide rental area lights as requested by customers. Installation of the lighting generates rental revenue.



PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	5
2014-15 Appropriation	$110,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,503,634				CIP Priority:	3
Total Expenditures:	$933,585	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$570,049	$110,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$40,000	$40,000	$40,000	$40,000	$40,000	$200,000
Equip/Furnishings	$70,000	$70,000	$70,000	$70,000	$70,000	$350,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$110,000	$110,000	$110,000	$110,000	$110,000	$550,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$110,000	$110,000	$110,000	$110,000	$0	$440,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$110,000	$110,000	$110,000	$110,000	$0	$440,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: AREA ODL

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00060*
Project Title:	Street Lighting				
Project Location:	General	Project Contact:	Garey Edwards	**Project Photo:**	

Description: Installation of new street lighting.

Justification: Provide roadway lighting for city streets. Improve safety and visibility.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	6
2014-15 Appropriation	$200,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,929,015				CIP Priority:	4
Total Expenditures:	$1,007,090	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$921,925	$200,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$200,000	$200,000	$200,000	$200,000	$200,000	$1,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$200,000	$200,000	$200,000	$200,000	$0	$800,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$200,000	$200,000	$200,000	$200,000	$0	$800,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: STREET LIGHTING

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00061*
Project Title:	Downtown Underground				
Project Location:	Default CIP Location	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description: Addition of new circuits downtown and replacement of 30 year old submersible transformers and conversion of existing overhead lines downtown.

Justification: The project will improve reliability, replace transformers before they fail resulting in outages and provide additional capacity for load growth downtown. The conversion of overhead lines will allow for construction of multi-story buildings without violating safety codes and make property more attractive for investment and development.

PROJECTED STATUS As of June 30, 2015:		Project Type: Project		Project Dates	Dept Priority: 8
2014-15 Appropriation	$500,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$4,247,979				CIP Priority: 6
Total Expenditures:	$3,508,136	FY 15-16 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$739,843	$500,000		Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$125,000	$125,000	$100,000	$100,000	$100,000	$550,000
Equip/Furnishings	$125,000	$125,000	$100,000	$100,000	$100,000	$550,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$250,000	$200,000	$200,000	$200,000	$1,100,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$500,000	$200,000	$200,000	$200,000	$0	$1,100,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$500,000	$200,000	$200,000	$200,000	$0	$1,100,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The conversion of overhead lines to underground will promote development and provide capacity for electric system load growth.

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00079*
Project Title:	Conversion of Linden Substa to 100KV				
Project Location:	Default CIP Location	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description:

Convert Linden Substation from 69 kV to 100 kV.

Justification:

The majority of our substations operate at 100 kV, the voltage we receive at our delivery points. Three substations still remain on 69 kV. They require step-down transformers to convert the 100 kV to 69 kV. We have two step-down transformers. One is rated 100 MVA, the other 60 MVA. Our present 69 kV total load is 85 MW. If the 100 MVA transformer should fail, the remaining 60 MVA transformer would not be able to serve all the load. Converting Linden will reduce the 69 kV load by about 30 MW. The other two stations will have already been converted by the time this project is scheduled for completion.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	9
2014-15 Appropriation	$695,000	Project Status	Previously Requested	Project Begin Date: July 01, 2013	CIP Priority:	9
Current Budget Amt:	$695,000					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2015	Ongoing	
Projected Balance:	$695,000	$1,000,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,000,000	$1,000,000	$0	$0	$0	$2,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,000,000	$1,000,000	$0	$0	$0	$2,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,000,000	$1,000,000	$0	$0	$0	$2,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,000,000	$1,000,000	$0	$0	$0	$2,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00166*
Project Title:	Overhead to Underground Conversion				
Project Location:	General	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description: Replacement of 30 year old overhead facilities for circuits E4, E7 and B4.

Justification: This will improve electric system reliability for these circuits. The reconstruction will reduce the possibility of service interruption. These circuits not only serve customers but provide reserve capacity for the hospital, Westchester Drive, North Main Street and the Downtown area.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	4
2014-15 Appropriation	$100,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$1,441,000				CIP Priority:	2
Total Expenditures:	$1,180,360	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$260,640	$100,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$100,000	$100,000	$100,000	$100,000	$100,000	$500,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$100,000	$100,000	$100,000	$0	$0	$300,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$100,000	$100,000	$100,000	$0	$0	$300,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-00325*
Project Title:	Replacement Metalclad Switchgear				
Project Location:	Default CIP Location	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description: Replace existing Metalclad switchgear in four substations.

Justification: The existing switchgear has reached its useful life and it has become difficult to find replacement parts. This project installs new switchgear to replace gear installed in the 1970's.

PROJECTED STATUS As of June 30, 2015:	
2014-15 Appropriation	$520,000
Current Budget Amt:	$1,560,000
Total Expenditures:	$1,395,782
Projected Balance:	$164,218

Project Type:	Project		
Project Status	New		
FY 15-16 Request	$260,000	Funded:	Yes

Project Dates		Dept Priority:	10
Project Begin Date: July 01, 2012		CIP Priority:	11
Estimated Complete Date: June 30, 2016		Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$260,000	$260,000	$0	$0	$0	$520,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$260,000	$260,000	$0	$0	$0	$520,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$260,000	$260,000	$0	$0	$0	$520,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$260,000	$260,000	$0	$0	$0	$520,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-01244*
Project Title:	HPU Substation				
Project Location:	Central High Point	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description: Build new substation for High Point University campus. Location undetermined. Once funded, will search for suitable property.

Justification: Load growth at the university has continued. We have now reached a point where additional substation capacity is needed to adequately serve the growing load at the university. In 2005 HPU was our thirteenth largest load. They are now our largest load on the electrical system. This substation will also provide load relief to adjoining substations that are currently seving the university and will pick up approximately five megawatts of new construction currently under development.

PROJECTED STATUS As of June 30, 2015:		Project Type: Project		Project Dates	Dept Priority: 1
2014-15 Appropriation	$0	Project Status New		Project Begin Date: January 01, 2015	CIP Priority: 0
Current Budget Amt:	$0				
Total Expenditures:	$0	FY 15-16 Request $1,800,000	Funded: Yes	Estimated Complete Date: June 01, 2016	Ongoing
Projected Balance:	$0				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$1,800,000	$1,200,000	$0	$0	$0	$3,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$1,800,000	$1,200,000	$0	$0	$0	$3,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$1,800,000	$1,200,000	$0	$0	$0	$3,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$1,800,000	$1,200,000	$0	$0	$0	$3,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

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City of High Point

Capital Improvement Program 2015-2020

631799	631-Cap Projs-Electric

Project Summary Form

Requesting Department:	631-Electric Operations	Division:		Project Number:	*CIP-01245*
Project Title:	New Backyard Digger Derrick w/Lift				
Project Location:	Default CIP Location	Project Contact:	GAREY EDWARDS	**Project Photo:**	

Description:

Purchase of Mini Digger Derrick with Lift Machine to perform back lot maintenance and repair work.

Justification:

High Point Electric System currently has over 15 miles of back lot primary distribution. Most of this system is over 40 years old and in need of maintenance. Currently, to maintain these areas, workers must manually climb poles to set transformers, replace crossarms, etc. We cannot access these areas by truck. During the March 2014 ice storm, we utilized three rental Mini Digger Derrick machines to access back lots to set poles, install transformers and other repair work in order to restore power. Use of these machines enhanced our response times in service restoration.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Project	Project Dates	Dept Priority:	2
2014-15 Appropriation	$0	Project Status	New	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date: June 30, 2016	Ongoing	
Projected Balance:	$0	$250,000				

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$250,000	$0	$0	$0	$0	$250,000
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$0	$0	$0	$0	$250,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$0	$0	$0	$0	$250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$0	$0	$0	$0	$250,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

HIGH POINT

NORTH CAROLINA'S INTERNATIONAL CITY™

Solid Waste Capital Projects

Storm Water Capital Projects

FY 2016 - 2020

City of High Point

Capital Improvement Program 2015-2020

661749	661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00023*
Project Title:	Environmental Services Equip. Shed				
Project Location:	East High Point	Project Contact:	SAMMY VANDERZEE	**Project Photo:**	

Description: Constructing a shed style structure at 3514 Triangle Lake Rd. - Env. Serv bldg. - projected to be 225' long, 80' deep, and 15' tall. A wall would be constructed to a minimum height of 5', but not to enclose the structure totally. Enclosing the structure would require further expense to include a fire protection system and ventilation system to exhaust odor and vehicle fumes.

Justification: The equipment shed will protect the vehicles from bad weather. Equipment freezes and is prevented from operating within the normal hours. The shed will help to eliminate many problems reducing loss-time on collection routes and safety hazards for employees. Should extend the useful life of the expensive equip. Having the equip dry and in a more controlled environment will eliminate possible slips, trips and falls. Will help eliminate future Notice of Violations by sheltering trucks and reducing seepage from trucks after rain events. Have already received one NOV.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Building Construction	Project Dates	Dept Priority:	2
2014-15 Appropriation	$0	Project Status	Previously Requested	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:	$0					
Total Expenditures:	$0	FY 15-16 Request $320,000	Funded: Yes	Estimated Complete Date: December 31, 2015	Ongoing	
Projected Balance:	$0					

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$320,000	$0	$0	$0	$0	$320,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$320,000	$0	$0	$0	$0	$320,000
Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$320,000	$0	$0	$0	$0	$320,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$320,000	$0	$0	$0	$0	$320,000
Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: The wall height will help protect vital wear parts and hoses. With a more controlled environment the employees will not be required to perform such functions in the rain/sun/heat etc. Having delays in starting time have a compounding impact for

City of High Point

Capital Improvement Program 2015-2020

661749 | 661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00122*
Project Title:	Landfill Develop - Land Purchase				
Project Location:	South of Kivett/Bus. 85	Project Contact:	ROBBY STONE	**Project Photo:**	

Description: Purchase additional land near or adjacent to current city property designated for future landfill development.

Justification: Provide capacity for refuse disposal for citizens and businesses.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Land Purchase	Project Dates	Dept Priority:	1
2014-15 Appropriation	$250,000	Project Status	On Going	Project Begin Date:		
Current Budget Amt:	$2,292,195				CIP Priority:	0
Total Expenditures:	$1,510,795	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$781,400	$250,000		Ongoing		

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
Construction	$0	$0	$0	$0	$0	$0
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: LF DEV & LAND

City of High Point

Capital Improvement Program 2015-2020

661749 | 661-Cap Projs-Landfill

Project Summary Form

Requesting Department:	661-Public Services	Division:		Project Number:	*CIP-00815*
Project Title:	Kersey Valley Road Relocation				
Project Location:	South of Kivett/Bus. 85	Project Contact:	ROBBY STONE	**Project Photo:**	

Description:

This project provide for the design and ROW of relocating Kersey Valley Road for the future Phase VI of the landfill expansion. Previously budgeted in the Landfill Closure/Post Closure Reserve Fund - 861.

Justification:

The overall expansion plan for the landfill places Phase VI over Kersey Valley Road, connecting Phases 1-3 and Phases 4-5. The estimated timeframe for this road relocation is approximately 2020 to 2030. However, transportation studies, planning, design, permitting, etc. will need to begin in advance of this work. The road could actually be relocated in advance of the expansion to facilitate safer operations by closing the road earlier.

PROJECTED STATUS As of June 30, 2015:		Project Type:	Landfill Development	Project Dates	Dept Priority:	3
2014-15 Appropriation	$300,000	Project Status	Previously Authorized	Project Begin Date: July 01, 2015	CIP Priority:	0
Current Budget Amt:	$450,000					
Total Expenditures:	$0	FY 15-16 Request	Funded: Yes	Estimated Complete Date:		
Projected Balance:	$450,000	$250,000		June 30, 2018	Ongoing	

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$250,000	$2,750,000	$3,000,000	$0	$0	$6,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$250,000	$2,750,000	$3,000,000	$0	$0	$6,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$250,000	$2,750,000	$3,000,000	$0	$0	$6,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$250,000	$2,750,000	$3,000,000	$0	$0	$6,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes:

.

City of High Point

Capital Improvement Program 2015-2020

671732 | 671-Storm Water Projs-OLD-MSJ

Project Summary Form

Requesting Department:	671-Public Services	Division:		Project Number:	*CIP-00134*
Project Title:	Storm Water Projects - Routine Projects				
Project Location:	General	Project Contact:	DERRICK BOONE	**Project Photo:**	

Description: To fund routine stormwater improvements authorized by the City Council as the need arises. This method was recommended by the Citizen's Task Force for stormwater improvements.

Justification: Project will provide improvements to citizens who requested assistance for many years with flooding or erosion problems.

PROJECTED STATUS As of June 30, 2015:		Project Type: Stormwater		Project Dates	Dept Priority: 1
2014-15 Appropriation	$1,144,000	Project Status	On Going	Project Begin Date:	
Current Budget Amt:	$1,661,626				CIP Priority: 0
Total Expenditures:	$304,491	FY 15-16 Request	Funded: Yes	Estimated Complete Date:	
Projected Balance:	$1,357,135	$350,000			Ongoing

Appropriation / Expense Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
Planning/Design	$0	$0	$0	$0	$0	$0
Engineering	$0	$0	$0	$0	$0	$0
Land/Right of Way	$0	$0	$0	$0	$0	$0
Construction	$350,000	$375,000	$400,000	$425,000	$450,000	$2,000,000
Equip/Furnishings	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Total Appropriation/Exp Plan	$350,000	$375,000	$400,000	$425,000	$450,000	$2,000,000

Financing Plan	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-20	Total
General Fund	$0	$0	$0	$0	$0	$0
GO Bonds/Authorized	$0	$0	$0	$0	$0	$0
GO Bonds/UnAuthorized	$0	$0	$0	$0	$0	$0
GO Bonds/Two-Thirds	$0	$0	$0	$0	$0	$0
Enterprise Funds	$350,000	$375,000	$400,000	$425,000	$450,000	$2,000,000
State/Federal Agency (NCDOT)	$0	$0	$0	$0	$0	$0
Revenue Bonds	$0	$0	$0	$0	$0	$0
Installment Contract	$0	$0	$0	$0	$0	$0
Other Local Gov't	$0	$0	$0	$0	$0	$0
Grants	$0	$0	$0	$0	$0	$0
Other	$0	$0	$0	$0	$0	$0
Prior Year Balance	$0	$0	$0	$0	$0	$0
Total Financing Plan	$350,000	$375,000	$400,000	$425,000	$450,000	$2,000,000

Operating Impact	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	FY 2019-2020	Total
Personnel	$0	$0	$0	$0	$0	$0
Operating Expense	$0	$0	$0	$0	$0	$0
Capital Outlay	$0	$0	$0	$0	$0	$0
(Minus Revenues)	$0	$0	$0	$0	$0	$0
Net Operating Impact	$0	$0	$0	$0	$0	$0

Notes: SW PROJECTS

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-A-

Account Number - the accounting designation for revenue and expenditure line items. The account number consists of a two-digit fund number, a two-digit department number, a three-digit activity number, a three-digit sub-activity number, a two-digit object source code, and a four-digit line item object cost code.

Accrual Accounting - a basis of accounting in which revenues and expenses are recorded at the time they are incurred, instead of when cash is actually received or disbursed.

Activity - a level of budgeting, which identifies a particular program or service within a department. Contained within an activity budget may be one or more sub-activity budgets.

Adopted Budget - the official expenditure plan adopted by the City Council for a fiscal year.

Ad Valorem Taxes - commonly known as property taxes. For most governments, it is the single greatest revenue source. Taxes are levied at the stated tax rate for both real and personal property according to the valuation.

Appropriated Fund Balance - revenue appropriated from existing fund balance to help fund expenditures in a given fiscal year.

Appropriation - an authorization by the governing board to make expenditures and incur obligations for specific purposes.

Assessed Valuation - the total value established for real property and used as the basis for levying property taxes.

-B-

Balanced Budget - the situation that exists when total anticipated revenues are equal to total planned expenditures. The state of North Carolina requires a balanced budget.

Benchmarking - the identification of best-in-class performers; the comparison of local performance outputs and results with those of top performers; the analysis of practices that account for any performance gaps; and the development and implementation of strategies to adjust the gap in one's favor.

Benefits - mandated employee benefits and other programs such as health insurance, which benefit the employee and their family.

Bond - a written promise to pay a specified sum of money at a specified date in the future together with periodic interest at a specific rate.

Bond Anticipation Note - short-term, interest-bearing notes issued by the City in anticipation of bonds to be issued at a later date. The notes are retired from proceeds of the bond issue to which they are related.

Bond Referendum - an election in which voters pass or defeat a proposal by the City government to issue debt in the form of interest-bearing notes.

Budget - a comprehensive financial plan of operation for a specified period of time containing an estimate of proposed expenditures and the means of financing them. In the state of North Carolina it is mandated that a balanced budget be produced, i.e. revenue equals expense.

Budget Calendar - the schedule for completion of the various tasks involved in the preparation, submission, and adoption of the fiscal year annual operating budget for the City.

Budget Message - a formal letter of transmittal contained in the proposed budget document prepared by the City Manager and addressed to the governing board which contains the City Manager's views and recommendations on the City's operation for the coming fiscal year.

Budget Ordinance - the legal document approved by the governing board that establishes the spending authority for the City.

-**C**-

Capital Asset - facilities and equipment that are tangible assets having a significant value ($500 or greater) and a useful life of one year or more.

Capital Improvement Program - a plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from long-term work programs. Capital expenditures of significant amounts of money involving major construction and acquisition are usually included in the capital improvement program (CIP).

Capital Outlay - budgeted expenditures of at least $500 for tangible items with a useful life of at least one year.

Capital Project Fund - a fund used to account for expenditures for major construction and acquisition projects that are not accounted for in other funds and are anticipated to be completed in one year.

Capital Project Ordinance - authorizes a major capital expenditure and continues in effect for the life of the project. It is characteristic that the types of projects covered by a capital project ordinance span several years due to the scope of work being performed. The ordinance specifies the funding and line item expenditures for the project.

Capital Reserve Fund - a fund established for the purpose of receiving transfers of moneys from other funds (usually enterprise funds) in order to build fund balance for a specific future outlay of capital.

Cash Equivalents - highly liquid investments with maturities of three months or less when purchased to be cash or cash equivalents, or demand deposits.

Central Services Fund - a fund used to account for goods and services provided by one department to other departments on a cost reimbursement basis, such as print shop services or warehousing.

Community Development Block Grant Fund - used to account for revenues and expenses derived from the Community Development Block Grant entitlements to the City.

Contingency - an appropriation by fund used at the City Council's discretion to provide budget for unanticipated expenditures.

Core City Plan - A plan for guiding the development, redevelopment and revitalization of neighborhoods as outlined in the Core City Plan developed in 2006 and adopted by the City Council on February 8, 2007. The public-private partnership Plan's purpose is designed to define and improve the physical, economic and social fabric of the downtown and surrounding neighborhood, institutional, commercial, and industrial areas. The City contributes funding to the plan annually. The name was changed from Core City to "The City Project" in 2011.

-D-

Debt Service - Moneys required for payment of principal and interest and other associated expenses on outstanding bond debt.

Deferred Revenues - Revenues submitted to the City before the eligibility requirements are recorded and reported.

Department - a major operating budget area of the City, which includes overall management for an activity or group of related activities with possibly one or more sub-activities.

-E-

Effectiveness Measures - the level of satisfaction of the services being delivered or the extent to which pre-determined goals and objectives have been reached. Effectiveness indicators more accurately measure the quality of service output to know whether a program or service is accomplishing what was intended.

Efficiency Measures - the units of service produced (output) per amount of resources expended (input). Indicates how well a government is performing the things it is doing. This measure is a good indicator of how reasonable service costs are - the ratio of quantity of service provided to the cost, in dollars or labor.

ElectriCities - a not-for-profit government service organization representing cities, towns and universities that own electric distribution systems. Today, ElectriCities represents more than 90 members in North Carolina, South Carolina and Virginia.

Encumbrance - an obligation in the form of a purchase order or a contract, which is chargeable to an appropriation and for which a part of the appropriation is reserved. It becomes an expenditure when paid.

Enterprise Fund - a fund established to account for the operation of facilities and services that are entirely or predominantly financed through user charges. The City's enterprise funds are Water, Sewer, Electric, Mass Transit, Parking, Solid Waste Facilities, and Stormwater.

Environmental Services Pick-up Fee (Availability Fee) – This is a revenue source for the Solid Waste Fund from the pickup of refuse from residential, commercial and industrial customers.

Equities - Assets less liabilities of a fund.

ERP – **Enterprise Resource Planning** - integrated financial and human resources solutions that help to streamline and improve public-sector business processes.

ERU – **Equivalent Residential Units** - a calculated methodology to determine the basis for determining the monthly stormwater utility fee to be charged to the customer. The ERU per customer is determined by dividing the total of square footage of impervious surface area on the customer's property by the square footage of one ERU (2,588). The result is multiplied by the dollar amount established by City Council

Expenditure - the amount paid for goods delivered and services rendered.

-F-

Fiduciary Fund - a fund used to account for assets held by the City in a trustee or agent capacity for other agencies or organizations.

Fiscal Year - a twelve-month period of time to which the annual budget applies. The City of High Point's fiscal year is from July 1 thru June 30.

Fixed Asset - tangible property owned by the City having a monetary value of $500 or greater and a useful life of one year or more.

Fringe Benefits - funds budgeted for the City's contribution for employee benefits including retirement, health insurance, social security, and life insurance.

Fund - an independent accounting entity with a self-balancing set of accounts.

Fund Balance - the excess of a fund's assets and revenues over its liabilities, reserves, and expenditures at the close of the fiscal year.

Full Accrual - a method used in proprietary funds for recording the expenditure of funds in which revenues are recorded when they are earned and expenses are recorded when a liability is incurred.

Full-Time Positions - authorized positions with the exception of law enforcement and fire employees budgeted at 2080 hours per year

-G-

GAAP - (Generally Accepted Accounting Principles) accounting principles that are commonly used in preparing financial statements and generally accepted by the readers of those statements. The source of GAAP for state and local governments is the Governmental Accounting Standards Board.

General Capital Projects Fund - used to account for major capital expenditures (acquisition and construction) other than those financed by enterprise funds. These projects usually require one year or less for completion.

General Fund - used to account for the ordinary operations of the City, which are financed through taxes, other general revenues, and contributions, transfers, and reimbursements from other funds. Unless there is a legal accounting requirement, all activities are accounted for in the General Fund.

General Obligation Bonds - debt issued by the City that is backed by its taxing authority.

Goal - a broad statement of purpose or intent to achieve a desired state of affairs. A goal describes a desired effect on the community.

Governmental Funds –are segregations of financial resources. Expendable assets are assigned to the various governmental funds and current liabilities are assigned to the fund from which they are to be paid. The differences between governmental fund assets and liabilities, the fund equity is referred to as "Fund Balance."

-I-

Infrastructure - the base or framework of a community that is necessary to support the orderly function of government and service delivery to communities. Examples include water and sewer (improvements to lines, treatment plants), streets, and stormwater project to name a few.

Input Measures - the amount of resources expended or consumed in the delivery of services.

Interest on Investments - revenue earned from investment of City funds with a third party.

Inter-fund Transfers - transfers of money between accounting funds as authorized by the City Council.

Intergovernmental Revenue - revenue received by the City from federal, state, and county agencies.

Intragovernmental Revenue - revenues generated by a City department for services provided to other City departments.

-L-

Lease-Purchase Agreement - a method of financing the purchase of a fixed asset, which allows the City to spread the cost over a specified period of time.

LED Lighting – (**light-emitting diode**) LEDs are more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be tuned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.

LEED Certification – (**Leadership in Energy and Environmental Design**) provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

Licenses & Permits - revenue received by the City from individuals and corporations for the purpose of conducting business or performing certain activities.

Line Item - a unit of budgeted expense used to classify expenditures by item or category. A line item establishes the permissible level of expenditure for an item.

-M-

Miracle League - A non-profit organization in High Point called "The Miracle League of High Point" for the purposes of providing opportunities for children with disabilities to play Miracle League baseball on a specially designed field. The High Point field will be funded by private donations, with the land and grading for the site provided by the City of High Point.

Mission Statement - a clear statement of the purpose and goal(s) toward which a department directs their efforts. (The reason the department exists.)

Modified Accrual - a method for recording the receipt and expenditure of funds in which revenues are recorded when they become measurable and available and expenditures are recorded when the liability is incurred.

-N-

Non-Departmental - expenditures for purposes that are not related to a specific department.

-O-

Objective - a specific target for achievement, which represents an interim step, or progress toward a goal within a specified time span and which are measurable.

Ombudsman - A government official who investigates citizens' complaints against the government or its functionaries.

Operating Budget - the City's financial plan for its operation for the fiscal year that outlines the proposed expenditures and revenue estimates to finance the expenditures.

Operating Expenses - funds allocated for the day-to-day operation of the City's services. These expenses exclude capital outlay.

Ordinance - a legislative enactment by the City Council. It has the full force of law within the City if it is not in conflict with any higher law.

Outcome Measures - the social, economic or cultural conditions that the program seeks to influence and the actual results/impacts produced by the program or service.

Output/Workload/Activity Measures - the quantity of services provided.

-P-

Part-Time Positions **-** authorized positions with various work schedules of 1,750 hours per year or less.

Pay As You Go Funding - a method in which annual revenue appropriations are used for funding capital projects as opposed to the issuance of long-term debt. General Fund projects are usually funded by an appropriation from the General Fund consisting of primarily property tax revenues. Capital projects in proprietary funds are funded by the respective revenues in these funds.

Performance Measure - the quantity or level of service provided. Indicator or criterion against which users can assess the successful achievement of a service or program.

Performance Measurement - the systematic method in which city departments develop and monitor objectives that assess the outcome and effectiveness of a delivered service or program. Provides government a way of determining whether it is providing a quality service at a reasonable price. Must not be seen as a "score-keeping system", but as a decision-making tool.

Performance Objectives - the means used to accomplish a mission. Clear targets for specific action. More detailed than the mission statement; have shorter time frames; states quantity when possible; measurable over time and reasonably achievable.

Personal Property - includes tangible property not permanently affixed to real property. Examples include vehicles, boats, trailers, and equipment.

Personnel Services - salaries, wages, and fringe benefits.

Property Tax - an annual tax levied by the City Council on the value of real property to fund General Fund expenditures. The amount of revenue derived from the tax is calculated by taking the tax value of the real property, dividing it by 100, multiplying it times the tax rate, and then times the collection percent.

Proprietary Funds – funds that are used to account for a government's on-going organizations which are similar to those found in private businesses or private sector. These funds have their own set of revenue and expense accounts. Measurement focus is income, financial position and changes in financial position.

-R-

Real Property - land, buildings, and items permanently affixed to land or buildings.

Retained Earnings - an equity account reflecting the accumulated earnings of an enterprise fund or internal service fund.

Revaluation – defined as the re-appraisal or re-assessment of value. In the City of High Point budget document, "revaluations" describe the process county tax collectors use to update the values of taxable real property within the city limits as well as the county.

Revenue - income received by the City from various sources used to finance its operations.

Revenue Bonds - bonds whose principal and interest are payable exclusively from the earnings of an enterprise fund. Revenue bonds are payable from identified sources of revenue and do not permit the bondholders to compel taxation or legislative appropriation of funds not pledged for payment of debt service.

Revenue Neutral Property Tax Rate – defined by North Carolina General Statues as the rate that is estimated to produce revenue for the next fiscal year to the revenue that would have been produced for the next fiscal year by the current property tax rate if no re-appraisal had occurred.

-S-

Solid Waste User Fee – The five dollar per month fee that departments pay for access of refuse to the landfill. This fee does not cover the actual pick-up of refuse.

Special Appropriations - accounts used for outside agencies' funding, prior year workers' compensation and unemployment claims, and for expenditures not routinely appropriated in operating budgets.

Special Grants Fund - a fund established to account for revenues received from outside agencies or groups designated for expenditure on particular programs and projects. These programs and projects are usually non-recurring in nature and of short duration. Revenues received are from federal, state, and local sources.

Sub-Activity - a level of budgeting, which identifies a specific area of work necessary for performing a budgeted activity.

-T-

Tax Base - the total assessed valuation of real property within the city limits.

Tax Levy - the total amount of revenue to be raised from the property tax levied by the City Council in the annual budget ordinance.

Tax Rate - the amount of tax per $100 of assessed valuation levied by the City Council.

TIP - Transportation Improvement Program for the N.C. State Department of Transportation.

Treasury Subsidies – Subsidies from the US Treasury will rebate a portion of the interest paid on taxable bonds as authorized by the American Recovery and Reinvestment Act of 2009 (ARRA).

-U-

User Charges - the payment of a fee for receipt of a service provided by the City.

-V-

Valuation - the tax value of real property as determined by the Guilford County tax assessors every eight years. The property valuation is multiplied by the tax rate per $100 of valuation to arrive at the tax bill for a particular piece of taxable property.

- W -

Workforce Program **-** is a separate but supported strategic plan to implement recommended development strategies to assist the community's workforce as they compete for high-skilled jobs in the region. The idea to develop communication and training materials to support community education by a combination of government, business, education, and community leaders working together to assist community residents' short-term actions to improve workforce education, training, and preparedness.

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Budgets, both revenue and expense are identified by a six-digit accounting unit number. The first three digits identify the fund for the accounting unit. Each division within a department is assigned an accounting unit.

A listing of accounting units is shown in department order as they appear in the budget document.

Accounting Unit #	Department	Division
General Fund		
101101	Governing Body	City Council
101102	Governing Body	City Clerk
101111	City Management	City Manager
101112	City Management	Budget and Evaluation
101121	City Management	City Attorney
101131	City Management	Public Information
101141	City Management	Human Relations
101231	City Management	Engineering Services
101241	City Management	Information Technology Services
101242	City Management	Communications Center
101245	City Management	Systems Project Administration
101263	City Management	Joblink-Idol Street Building
101511	City Management	Economic Development
101541	City Management	City Project (Core City Project)
101211	Human Resources	Administration
101212	Human Resources	Safety and Health
101221	Financial Services	Administration
101222	Financial Services	Accounting
101223	Financial Services	Treasury Services
101224	Financial Services	Purchasing
101261	Maintenance Operations	Facilities Services
101311	Police	Chief's Office
101312	Police	Administration Bureau
101313	Police	Field Operations-South
101314	Police	Field Operations-North
101351	Fire	Administration
101352	Fire	Suppression
101521	Planning	Planning
101522	Building Inspections	Building Inspections
101611	Transportation	Administration
101612	Transportation	Signs and Markings
101613	Transportation	Traffic Signals
101614	Transportation	Computerized Signal System
101262	Transportation	Depot Maintenance
101711	Public Services	Administration
101712	Public Services	Environmental Services (moved to 661743)
101713	Public Services	Cemeteries

Accounting Unit #	Department	Division
General Fund (cont'd)		
101721	Public Services	Street Maintenance
101534	Community Development	Community Development and Housing
101411	Parks and Recreation	Administration
101421	Parks and Recreation	Recreation Programs
101431	Parks and Recreation	Special Facilities
101441	Parks and Recreation	Parks
101451	Library	Administration
101452	Library	Technical Services
101453	Library	Building Maintenance
101454	Library	Children Services
101455	Library	Research Services
101457	Library	Reader's Services
101459	Library	Lending Services
101465	Library	Historical Museum
101471	Theatre	Administration
101472	Theatre	Box Office
101473	Theatre	Technical Services
101474	Theatre	Building Maintenance
101491	Special Appropriations-General	Special Appropriations-General
101911	Transfers and Reimbursements	Transfers and Reimbursements
101921	Committed Fund Balance	Committed Fund Balance
101931	Assigned Fund Balances	Assigned Fund Balances
101991	General Contingency	General Contingency
101999	General Fund	General Fund Unclassified
Economic Development Fund		
111512	Economic Development	Incentive Program
Market Authority Fund		
125514	HP IHF Market Authority	Market Authority
Debt Services Fund		
201950	General Debt Service	Bond Anticipation Notes-General
201954	General Debt Service	General Debt Service-2003 Refunding
201957	General Debt Service	Motorola System Upgrade
201958	General Debt Service	Public Impr Series 2004 Authorization
201959	General Debt Service	G.O. Refunding Series 2005
201960	General Debt Service	Transportation Terminal Loan
201961	General Debt Service	Loan-Joblink at Idol Street
201999	General Debt Service	General Debt Service Unclassified
Special Grant Fund		
301240	Grant Projects	Information Technology Services Grants
301310	Grant Projects	Police Grants
301450	Grant Projects	Library Grants
301999	Grant Projects	Grants Pending

Accounting Unit #	Department	Division
Community Development		
302530	Community Development	Administration
302531	Community Development	Home
302532	Community Development	Greensboro Home
Community Development (cont'd)		
302534	Community Development	Shelter Plus Care Grant
302535	Community Development	Lead Hazard Control Project
302999	Community Development	Community Development Block Unclassified
General Captial Projects Fund		
401350	General Capital Projects	Fire
401410	General Capital Projects	Parks and Recreation Projects
401520	General Capital Projects	Base Mapping
401541	General Capital Projects	Core City (City Project)
401610	General Capital Projects	Transportation Projects
401710	General Capital Projects	Public Services Projects
401999	General Capital Projects	Unclassified
General Bond Projects Fund		
411470	General Bond Projects	Theatre
411610	General Bond Projects	Transportation
Water-Sewer Fund Captial Projects Fund		
421779	Water and Sewer Capital Projects	Water and Sewer Capital Projects
Central Services Fund		
501243	Central Services	Radio Repair Shop
501244	Central Services	Computer Replacement
501261	Central Services	Facility Services (moved to 101261)
501271	Central Services	Fleet Services
Water-Sewer Fund		
621751	Water-Sewer Operating	Administration
621752	Water-Sewer Operating	Eastside Plant
621753	Water-Sewer Operating	Westside Plant
621754	Water-Sewer Operating	Mains
621756	Water-Sewer Operating	Laboratory Services
621757	Water-Sewer Operating	Maintenance Services
621758	Water-Sewer Operating	Frank L. Ward Plant
621759	Water-Sewer Operating	W/S-Residuals Management
621491	Sewer Fund	Special Appropriations-Water/Sewer
621911	Sewer Fund	Transfers and Reimbursements
621991	Sewer Contingency	Contingency
621950	Water and Sewer Debt Service	Water and Sewer Debt Service Administration
621951	Water and Sewer Debt Service	1986 G.O. Water
621953	Water and Sewer Debt Service	Water Debt Service-1993 Authorization
621954	Water and Sewer Debt Service	Water Debt Service-1997 Authorization
621955	Water and Sewer Debt Service	Guilford Co. Watershed Protection
621957	Water and Sewer Debt Service	Sewer Debt Service-1993 Authorization
621958	Water and Sewer Debt Service	Federal Revolving Loan 19195
621960	Water and Sewer Debt Service	State Revolving Loan 1995
621962	Water and Sewer Debt Service	Sewer Debt Service-1997 Authorization
621963	Water and Sewer Debt Service	State Revolving Loan 2001

Accounting Unit #	Department	Division
Water-Sewer Fund (cont'd)		
621964	Water and Sewer Debt Service	Revenue Bonds 2004
621965	Water and Sewer Debt Service	2006 Revenue Bonds
621966	Water and Sewer Debt Service	2005 General Obligation Refunding
621967	Water and Sewer Debt Service	2005 General Obligation Refunding
621968	Water and Sewer Debt Service	Federal Revolving Loan ARRA
621969	Water and Sewer Debt Service	2008 Revenue Bonds
621970	Water and Sewer Debt Service	2010 Water and Sewer Revenue Bonds
621971	Water and Sewer Debt Service	2010C Sewer Referendum Series
621972	Water and Sewer Debt Service	2010C Water Referendum Series
621973	Water and Sewer Debt Service	2010B-Build America Water and Sewer Revenue Bonds
621974	Water and Sewer Debt Service	2010B-Recovery Zone Economic Development Water and Sewer Revenue Bonds
621975	Water and Sewer Debt Service	2010B Water Revenue Bonds
621991	Water and Sewer Debt Service	Water and Sewer Contingency
621999	Water and Sewer Debt Service	Water and Sewer Operations Unclassified
Electric Fund		
631251	Customer Service Operating	Administration
631252	Customer Service Operating	Meter Reading
631253	Customer Service Operating	Revenue Collections
631254	Customer Service Operating	Load Management, Rates, Marketing
631255	Customer Service Operating	Mailroom
631256	Customer Service Operating	Telephone Center
631257	Customer Service Operating	Water Meter Services
631258	Customer Service Operating	Dispatch
631259	Customer Service Operating	Field Services
631232	Electric-Operating	Engineering
631491	Electric Fund	Special Appropriations-Electric
631781	Electric-Operating	Administration
631782	Electric-Operating	Power Supply Expense
631783	Electric-Operating	Elec. Opr. and Maint./ Warehouse Opr.
631784	Electric-Operating	Structures and Stations
631785	Electric-Operating	Lines Maintenance
631786	Electric-Operating	Street Lighting
631787	Electric-Operating	Area Outdoor Lighting
631788	Electric-Operating	Meter/Customer Installations
631795	Electric-Operating	Electric System Improvements
631799	Electric Capital Projects	Electric Capital Projects
631911	Electric Fund	Transfers and Reimbursements
631991	Electric Contingency	Contingency
631999	Electric Fund	Electric Operations Unclassified
Mass Transit Fund		
641621	Mass Transit Operating	Mass Transit
641622	Mass Transit Operating	Grants Pending
641623	Mass Transit Operating	Dial-A-Lift
Parking Fund		
651631	Parking Facilities	#2-Broad Street
651633	Parking Facilities	#3-High Ave and #4-W. Commerce Facilities
651634	Parking Facilities	#1-Radisson

Accounting Unit #	Department	Division
Parking Fund (cont'd)		
651639	Parking Facilities	Parking Capital Projects
651999	Parking Facilities	Parking Unclassified
Solid Waste Fund		
661491	Solid Waste Fund	Special Appropriations
661740	Landfill Facilities	Ingleside
661741	Landfill Facilities	Landfill Operating
661742	Landfill Facilities	Municipal Recycling Facility
661743	Landfill Facilities	Environmental Services
661749	Landfill Capital Projects	Landfill Capital Projects
661999	Solid Waste Fund	Landfill Operations Unclassified
Stormwater Fund		
671731	Stormwater	Stormwater Maintenance
671732	Stormwater	Stormwater Capital Projects
671951	Stormwater Debt Service	Stormwater Debt Service
671911	Stormwater Fund	Transfers and Reimbursements
671999	Stormwater Fund	Stormwater Operations Unclassified

HIGH
POINT
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ACRONYM DIRECTORY

APPA	American Public Power is a service organization for more than 2,000 community-owned electric utilities.
BABS	Build America Bonds are bonds receive a 35% rebate on each interest payment.
BAN	Bond Anticipation Notes are smaller short-term bonds that are issued by corporations and governments wishing to generate funds for upcoming projects
BET	Benefits Education Team is an employee-led group that studies and offers suggestions to guide our employee group health and related insurance program through difficult and ever changing and challenging times. The BET has concentrated on employee and retiree wellness program plan cost-containment, and cost-sharing strategies directed to limit future health insurance rate increases and shift costs to those actually using the benefits.
CAFR	Comprehensive Annual Financial Report is a set of U.S. government financial statements comprising the financial report of a government entity that complies with the accounting requirements promulgated by the Governmental Accounting Standards board.
CAP or CPO	Capital Project Ordinance is an ordinance that can be multi-year covering the unique needs of capital project budgeting.
CD	Community Development is an office with the City of High Point
CDBG	Community Development Block Grant funds are specific funding from the Department of Housing and Urban Development that allow for implementation of a wide range of projects and program dealing with neighborhood improvements and city services.
CHP or COHP	City of High Point
CIP	Capital Improvement Program is a short-range plan which identifies capital projects and equipment purchases, provides a planning schedule and identifies options for financing the plan.
CVB	Convention and Visitors Bureau--non-profit organization that recruits visitors, conventions etc. to the city.
(NC)DENR	North Carolina Department of Environment and Natural Resources is the lead stewardship agency for the preservation and protection of North Carolina's natural resources.
(NC)DOT	North Carolina Department of Transportation is the North Carolina agency which oversees transportation within the state.
(US)DOL	United States Department of Labor is charged with preparing the American workforce for new and better jobs and ensuring the adequacy of American's workplaces.
(US)DOT	United States Department of Transportation is a federal agency that oversees federal highway, air, railroad and maritime functions.
DPZ	Duany Plater-Zyberk & Company--Architecture and urban planning company
DWI	Driving While Impaired is a driving offense of driving drunk or drugged.
(HP)EDC	High Point Economic Development Corporation is a public-private organization which works to retain existing business and industry in High Point, to assist local companies in expanding and to attract new business to High Point.
EEOC	Equal Employment Opportunity Commission is the federal agency that provides oversight and coordination of all federal equal employment opportunity regulations, practices, and policies.
EMT	Emergency Medical Technician--Training certification for public safety personnel

ACRONYM DIRECTORY

ERP	Enterprise Resource Planning *(reference to glossary for definition)*
FEMA	Federal Emergency Management Act--Agency that assists in federal disasters
FT	Full-time classification of employment
FTE	Full-Time Equivalent refers to the number of employees directly involved in providing the service as approved in the annual operating budget. The number can include full- and part-time workers. For High Point, an FTE equates to 2,080 hours of work per year.
FY	Fiscal Year is the budget year from July 1 of one year to June 30th of the next year
GASB	Governmental Accounting Standards Board is the source of generally accepted accounting principles used by state and local governments.
GED	General Educational Development tests are a group of five subject tests which certify that the test taker has high school level academic skills.
GFOA	Government Finance Officers Association is a professional association of approximately 17,500 state, provincial and local government finance officers in the United States and Canada.
GIS	Geographic Information System is system designed to capture, store, analyze, manage, and present all types of geographic data.
GO	General Obligation are bonds which are sold by governments to support capital projects.
GTCC	Guilford Technical Community College is a two-year accredited community college. GTCC offers certificates, one-year and two-year career-related programs, a two-year college transfer program, personal enrichment courses, a variety of adult literacy opportunities and training for business and industry. It opened in 1958 and was created as a training center designed to prepare people for jobs created by the rapid manufacturing growth of the early 1950s. Its purpose has remained basically unchanged: to give the people of Guilford County the training and education they need to compete in the job market.
HP	High Point
HPFD	High Point Fire Department
HPPD	High Point Police Department
HQ	Headquarters--main administrative location for a corporation
HR	Human Resources is the department within the City that oversees employees.
IIMC	International Association of Municipal Clerks is a professional nonprofit association that promotes continuing education and certification through university and college-based institutes and providing networking solutions, services and benefits to its members worldwide.
IT	Information Technology is the department that focuses on processing, storage, and dissemination of vocal, pictorial textual and numerical information by computing and telecommunications.
KWH	Kilowatt hour is a unit of energy equal to 1,000 watt hours.
LEED	Leadership in Energy and Environmental Design is a certification that provides independent, third-party verification that a building project is environmentally responsible, profitable and a healthy place to live. Green Building Rating System, developed by the U.S. Green Building Council (USGBC), provides a suite of standards for environmentally sustainable construction.

ACRONYM DIRECTORY

LED LIGHTING	Light emitting diode lighting is more efficient, because LEDs produce more lumens per watt than other alternatives, and also because they can be turned to the specific wavelengths. They can be used for traffic signals, light bulbs, lanterns, and streetlights to name a few.
LMS	Learning Management System is the city's online training system for employees.
MGD	Million gallons per day is a unit of flow measurement.
MLK	Martin Luther King, Jr. was an American clergyman, activist and prominent leader in the African-American civil rights movement
MMC	Master Municipal Clerk is a professional designation granted by IIMC that is an advanced continuing education program that prepares participants to perform complex municipal duties.
MOC	Maintenance Operation Center facilities for the City of High Point.
MRF	Material Recovery Facility is the facility in the City where recyclable materials are taken to be sorted and sold.
MSA	Metropolitan Statistical Area is a geographical region with a relatively high population density at its core and close economic ties throughout the area.
MWh	Megawatt hour is a unit of energy equal to 1,000 kilowatt hours.
NGO	Non-governmental organization is a legally constituted organization created by natural or legal persons that operates independently from any government.
NFPA	National Fire Protection Agency provides support, education and publications to fire personnel throughout the United States.
NPDES	National Pollutant Discharge Elimination System is a permit program, authorized by the Clean Water Act, which controls water pollution by regulating point sources that discharge pollutants into U.S. waters.
OSHA	Office of Safety and Health Administration is the main federal agency charged with the enforcement of safety and health legislation.
PM	Preventive Maintenance is work done on fleet vehicles to prevent unexpected repairs.
PT	Part-time classification of employment.
PTRWA	Piedmont Triad Regional Water Authority is an authority that was formed in 1986 by the cities of High Point, Archdale, Greensboro, and Randleman for the purpose of developing plans for the Randleman Lake water supply.
ROW	Right of Way
RZEDBS	Recovery Zone Economic Development Bonds are a special subset of these authorized bonds and issued only in the Water and Sewer Fund receive a 45% rebate on each interest payment
S&P	Standard and Poors--bond rating agency
SCBA	Self-contained Breathing Apparatus--firefighters use to breathe when fighting fires
TIA	Traffic Import Analysis is the term to describe studies often required by governments to provide statistical information to determine the need for street and highway improvements to serve a public street network.
TIP	Transportation Improvement Program - a multi-year schedule for all transportation projects

ACRONYM DIRECTORY

TRC Technical Review Committee is a City of High Point committee administered by the Planning and Development Department for the purpose of providing City departments and private agencies and developers an organized review of development plans as well as to provide internal information to City departments in order to coordinate efforts and services required by any new development.

WRC Watershed Review Committee is an internal oversight committee consisting of representatives from three City departments for the purpose of reviewing watershed plans submitted through the Technical Review Committee. The committee ensures plans are in compliance with the City Ordinance for stormwater runoff, retention/detention.